

## New York State Systematic Improvement Plan (SSIP)

**New York’s State-Identified Measurable Result (SiMR):** For students classified as students with learning disabilities (LD) in SSIP Pilot Schools (grades three through five), increase the percent of students scoring at proficiency levels 2 and above on the New York grades three through eight English Language Arts (ELA) assessment.

### Strategy I: Organizational Capacity Building

INPUTS	ACTIVITIES	OUTPUTS	SHORT-TERM OUTCOMES	INTERMEDIATE OUTCOMES	LONG-TERM OUTCOMES
<p>Staff/Human Resources</p> <ul style="list-style-type: none"> <li>■ New York State Department of Education (NYSED)/Office of Special Education</li> <li>■ District Level Teams (DLTs) and School Level Teams (SLTs)</li> <li>■ Parent Training and Information Center (PTIC)</li> <li>■ Educational Partnership Specialists</li> <li>■ Federal Technical Assistance Centers (e.g., National Center on Improving Literacy)</li> <li>■ New York State Institutions of Higher Education (IHEs)</li> </ul> <p>Stakeholder Groups</p> <ul style="list-style-type: none"> <li>■ Board of Regents</li> <li>■ Educational Organizations</li> <li>■ DLTs</li> <li>■ SLTs</li> <li>■ Parents</li> <li>■ Collaboration for Effective Educator Development, Accountability, and Reform (CEEDAR)</li> <li>■ Community Members</li> <li>■ Multi-Tiered System of Supports (MTSS-I) Center</li> <li>■ Other NYSED Offices (Accountability, Office of Bilingual Education and World Languages (OBEWL), Student Support Services, Early Learning)</li> </ul>	<ul style="list-style-type: none"> <li>■ Reorganize and maintain the MTSS-I Workgroup to promote communication and alignment of goals related to MTSS-I among NYSED offices</li> <li>■ Establish specialized workgroups: MTSS-I Workgroup, MTSS-I Implementation Workgroup, MTSS-I/Cornell University Subgroup, MTSS-I/University of Albany subgroup, and University of Albany/PTIC subgroup to help inform the development of a finalized MTSS-I Framework</li> <li>■ Develop and sustain a virtual MTSS-I Workspace such as Google Drive for use by MTSS-I teams</li> <li>■ Develop and implement a communication system with bi-directional communication pathways for all stakeholders</li> <li>■ Establish and sustain the MTSS-I State Leadership Team to review results and learning from the SSIP and to guide State Educational Agency (SEA) policy alignment</li> <li>■ Establish and support DLTs to facilitate implementation at the school district and building level</li> <li>■ Establish and support SLTs to implement effective innovation at the building level</li> <li>■ Develop Continuous</li> </ul>	<ul style="list-style-type: none"> <li>■ The MTSS-I Center is established, uses effective team practices, and builds infrastructure and implementation capacity to support MTSS-I</li> <li>■ Workgroups are established, use effective team practices, and identify critical components of an effective innovation, data system, training and coaching model for the State Implementation Design Team (SIDT)</li> <li>■ MTSS-I Workspace is developed and used by MTSS-I teams to collaborate and co-create documents and other materials</li> <li>■ Communication System is developed, and bi-directional pathways are used with fidelity</li> <li>■ SLTs are established, use effective team practices, and build capacity for scaling up MTSS-I</li> <li>■ DLTs are established, use effective team practices, and help School Implementation Teams build capacity to support the implementation of MTSS-I</li> <li>■ Continuous Improvement Plans (i.e., support plans, strategic goals) are developed by MTSS-I Center</li> </ul>	<ul style="list-style-type: none"> <li>■ There is improved collaboration and communication across NYSED offices and between State, regional, and school district-level implementation teams</li> <li>■ There is increased collective understanding, and shared ownership of the MTSS-I Pilot Framework and Evidenced Based Practices (EBPs) as measured by a capacity assessment</li> <li>■ There is increased coordination and reduced duplication of effort in the planning and provision of services to cohort schools</li> <li>■ There is increased satisfaction among leaders, stakeholder representatives, and team members with the organizational structures and processes providing SSIP governance</li> <li>■ There is increased communication between the MTSS-I Center and IHEs</li> </ul>	<ul style="list-style-type: none"> <li>■ Adaptive, facilitative policies and plans are in place at the State and school district levels to support sustainability and scale-up of the NYSED MTSS-I Pilot Framework</li> <li>■ There is increased alignment and collective reinforcement of NYSED’s priorities and initiatives as measured by the States Fidelity Assessment</li> </ul>	<ul style="list-style-type: none"> <li>■ There is increased organizational capacity (high functioning teams) and improved infrastructure (facilitative support systems) at the State, regional, and local levels to support and sustain implementation of MTSS-I</li> <li>■ New York formally adopts the NYSED MTSS-I Pilot Framework as the statewide model</li> <li>■ SSIP districts increase the number of schools implementing the MTSS-I Pilot Framework</li> <li>■ SSIP schools increase fidelity implementation of the MTSS-I Pilot Framework</li> </ul>

Funding

- Federal State Personnel Development Grant

Improvement Plans (i.e., support plans, strategic goals) to identify support for SSIP schools and to help MTSS-I coaches

- monitor performance and build team capacity
- Disseminate information about the MTSS-I Framework to the IHEs.

coaches using fidelity data

Strategy II: Program and Resource Development

INPUTS	ACTIVITIES	OUTPUTS	SHORT TERM OUTCOMES	INTERMEDIATE OUTCOMES	Long Term Outcomes
<p>Materials, Tools, Guidance</p> <ul style="list-style-type: none"> <li>■ Blueprint for Improved Results for Students with Disabilities</li> <li>■ Evidenced-based literacy instruction, fidelity guides, and information (including quality indicators on MTSS-I and EBPs, Office of Special Education Programs (OSEP) web-based resources, etc.)</li> <li>■ Valid, reliable benchmark and progress monitoring tools</li> <li>■ Culturally Responsive Education (CRE) Guidance</li> <li>■ Positive Behavior Interventions and Support (PBIS)</li> <li>■ NYSED Pilot Framework</li> </ul> <p>PTIC Resources</p> <ul style="list-style-type: none"> <li>■ SEA-School District Partnership Agreements - Memoranda of Understanding (MOUs)</li> <li>■ Technology</li> <li>■ Student-level Data Systems (School District, Regional Information Centers (RICs), Information and Reporting Services (IRS,) etc.)</li> <li>■ Other data warehouses</li> </ul>	<ul style="list-style-type: none"> <li>■ Define EBPs to support Literacy and PBIS within the MTSS-I Pilot Framework</li> <li>■ Create a web-based MTSS-I resource library to store and share resources developed for the SSIP schools and other various stakeholders</li> <li>■ Develop a comprehensive set of implementation tools and guidance materials</li> </ul>	<ul style="list-style-type: none"> <li>■ The MTSS-I and EBPs to support literacy and PBIS within the MTSS-I Pilot Framework are clearly defined (knowable, doable, assessable) and operationalized.</li> <li>■ A comprehensive set of aligned implementation tools and guidance materials are shared on the MTSS-I resource library and accessed by MTSS-Implementation teams and stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>■ The MTSS-I and implementation tools are compatible with other State/local models, and with improvement processes currently in use</li> <li>■ SSIP schools have improved access to up-to-date implementation resources and contextualized guidance</li> <li>■ SSIP schools have increased their utilization of implementation tools developed by the MTSS-I Center and are satisfied with practicality and ease of use</li> </ul>	<ul style="list-style-type: none"> <li>■ Tiered Fidelity Implementation Checklists have been refined and validated for use in scale up</li> </ul>	<p>Student Level Outcomes at SSIP schools</p> <ul style="list-style-type: none"> <li>■ Grades 3-5 students with disabilities increase their performance level on specified benchmark assessments</li> <li>■ Grades 3-5 students with disabilities demonstrate improved behavior</li> <li>■ Grades 3-5 students with disabilities in cultural sub-groups demonstrate improved behavior</li> </ul> <p>Practice Level Outcome at Cohort 1 SSIP schools</p> <ul style="list-style-type: none"> <li>■ Practitioners increase implementation integrity as measured by the fidelity measures (e.g., Tiered Fidelity Inventory (TFI), Reading- Tiered Fidelity Inventory (RTFI)).</li> </ul>

Strategy III: Professional Development, Technical Assistance, and Coaching-MTSS-I Center and the Educational Partnership

INPUTS	ACTIVITIES	OUTPUTS	SHORT TERM OUTCOMES	INTERMEDIATE OUTCOMES	LONG TERM OUTCOMES
<p>Materials, Tools, Guidance</p> <ul style="list-style-type: none"> <li>■ Blueprint for Improved Results for Students with Disabilities</li> <li>■ Evidenced-based literacy instruction, Fidelity Guides, and information (including quality indicators on MTSS-I and EBPs, OSEP web-based resources, etc.)</li> <li>■ Valid, reliable benchmark and progress monitoring tools</li> <li>■ CRE Guidance</li> <li>■ Guidance and Materials developed by the Educational Partnership Technical Assistance Partners (TAPs)</li> <li>■ PBIS</li> </ul> <p>PTIC Resources</p> <ul style="list-style-type: none"> <li>■ SEA-school district Partnership Agreements (MOUs)</li> <li>■ Technology</li> <li>■ Student-level Data Systems (school districts, RICs, IRS, etc.)</li> <li>■ Other data warehouses</li> </ul>	<ul style="list-style-type: none"> <li>■ Define the professional development and coaching delivery models to use to support implementation of the MTSS-I Pilot Framework</li> <li>■ Develop a Comprehensive Training Plan as informed by the results of the tiered fidelity measures (District Capacity Assessment (DCA), R-TFI, TFI)</li> <li>■ Develop a Comprehensive Coaching Plan to support and improve the implementation fidelity of the DLT and SLT</li> <li>■ Provide foundational training in Initial Implementation of MTSS-I for teams in the SSIP schools</li> <li>■ Provide continuous, targeted technical assistance and coaching for teams in the SSIP schools</li> <li>■ Build collaboration between the MTSS-I Center and the Educational Partnership through on site coaching, training, and professional development</li> <li>■ Provide professional development related to MTSS-I at the Virtual</li> </ul>	<ul style="list-style-type: none"> <li>■ The professional development plans used to support the implementation of MTSS-I and EBPs are aligned with SSIP schools fidelity scores. During implementation, the MTSS-I Center also follows the Plan, Do, Study, Act (PDSA) Cycle to ensure continuous improvement</li> <li>■ MTSS-I Center coaches are trained in facilitation and coaching skills (i.e., PDSA) to support effective implementation of the MTSS-I Pilot Framework and EBPs</li> <li>■ MTSS-I Center coaches receive ongoing technical assistance and coaching to support their facilitation of fidelity implementation of the MTSS-I and EBPs</li> <li>■ Staff and leaders at SSIP schools are trained in effective implementation of the MTSS-I and EBPs</li> <li>■ Staff and leaders at SSIP schools receive ongoing technical assistance and coaching to support their fidelity implementation of MTSS-I and EBPs</li> </ul>	<ul style="list-style-type: none"> <li>■ Staff and leaders at SSIP schools increase their understanding, self-efficacy to implement, and use of MTSS-I and EBPs</li> <li>■ Districts and schools intentionally integrate the professional development, coaching, and technical assistance designed to support fidelity implementation of the MTSS-I Pilot Framework</li> <li>■ School district leaders participating in the NYSED MTSS-I Pilot Framework increase their use of leadership practices aligned with MTSS-I Implementation</li> </ul>	<ul style="list-style-type: none"> <li>■ There is increased quality of on-site professional development, technical assistance, and coaching support services provided to SSIP schools by MTSS-I Center coaches</li> <li>■ Staff and leaders at MTSS-I Cohort schools increase their use of fidelity MTSS-I data to inform decisions</li> <li>■ Staff and leaders at the SSIP schools have increased implementation fidelity of EBPs related to literacy and PBIS within MTSS-I</li> </ul>	<p>Student Level Outcomes at SSIP schools</p> <ul style="list-style-type: none"> <li>■ Grades 3-5 students with disabilities increase their performance level on specified benchmark assessments</li> <li>■ Grades 3-5 students with disabilities demonstrate improved behavior</li> <li>■ Grades 3-5 students with disabilities in cultural sub-groups demonstrate improved behavior</li> </ul> <p>Practice Level Outcome at SSIP schools</p> <ul style="list-style-type: none"> <li>■ Practitioners increase fidelity implementation of additional identified academic and behavior EBPs in Tier 1, Tier 2 and Tier 3 instructional settings</li> </ul>

Learning Summit (VLS)  
and bootcamps

- Provide ongoing professional development on MTSS-I through webinars and hangouts

Strategy IV: Needs Assessment, Improvement Planning, and Monitoring

INPUTS	ACTIVITIES	OUTPUTS	SHORT TERM OUTCOMES	INTERMEDIATE OUTCOMES	LONG TERM OUTCOMES
<p>Materials, Tools, Guidance</p> <ul style="list-style-type: none"> <li>■ Blueprint for Improved Results for Students with Disabilities</li> <li>■ Evidence-based literacy instruction, Fidelity Guides, and information (including quality indicators on MTSS-I and EBPs, OSEP web-based resources, etc.)</li> <li>■ Valid, reliable benchmark and progress monitoring tools</li> <li>■ CRE Guidance</li> <li>■ PBIS</li> </ul> <p>PTIC Resources</p> <ul style="list-style-type: none"> <li>■ Commitment and Participation Agreements</li> <li>■ Technology</li> <li>■ Student-level Data Systems (districts, RICs, IRS, etc.)</li> <li>■ Other Data Warehouses</li> </ul>	<ul style="list-style-type: none"> <li>■ Establish Fidelity Measures and Evaluation Plan for collecting, analyzing and reporting actionable MTSS-I data</li> <li>■ Administer Implementation Capacity Assessments (e.g., DCA, TFI, RTFI) to MTSS-I system-level teams (District Implementation Teams (DITs), DLT, SLT)</li> <li>■ Collect Comprehensive Baseline Data and Update Improvement/Implementation Plans (i.e., support plans, strategic goals) using fidelity data</li> <li>■ Develop MTSS-I Data Dashboards to communicate performance and progress</li> </ul>	<ul style="list-style-type: none"> <li>■ The MTSS-I data system and evaluation plan are implemented and coordinated across all teams within SSIP schools</li> <li>■ Fidelity measures are reviewed by MTSS-I Center coaches and used to develop/update Implementation Plans (i.e., support plans, strategic goals) using treatment integrity data</li> <li>■ Data Dashboards display implementation progress and performance metrics which are frequently updated and accessible to all stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>■ Staff, leaders, and stakeholders at SSIP schools increase access and use of the MTSS-I data system for continuous improvement</li> <li>■ Support Plans for SSIP districts and schools show increased alignment with the goals of MTSS-I implementation</li> <li>■ Staff, leaders and stakeholders at SSIP schools experience increased satisfaction with the communication and use of progress monitoring data</li> </ul>	<ul style="list-style-type: none"> <li>■ SSIP schools increase their capacity to systematically collect, analyze, and communicate to stakeholders MTSS-I progress and outcome data (student, practitioner, school, school district)</li> <li>■ Teams increase their capacity to systematically collect, analyze, and communicate to stakeholders MTSS-I progress and outcome data</li> <li>■ SSIP schools demonstrate progress toward achieving benchmark targets for students with disabilities, including students in specified sub-groups, identified in their Support Plans</li> </ul>	<p>Student Level Outcomes at SSIP schools</p> <ul style="list-style-type: none"> <li>■ Grades 3-5 students with disabilities increase their performance level on specified benchmark assessments</li> <li>■ Grades 3-5 students with disabilities demonstrate improved behavior</li> <li>■ Grades 3-5 students with disabilities in cultural sub-groups demonstrate increased engagement and improved behavior</li> </ul> <p>Practice Level Outcome at SSIP schools</p> <ul style="list-style-type: none"> <li>■ Practitioners increase fidelity implementation of additional identified academic and behavior EBPs in Tier 1, Tier 2 and Tier 3 instructional settings</li> </ul>

Strategy V: SEA-School District Partnership and Community Engagement

INPUTS	ACTIVITIES	OUTPUTS	SHORT TERM OUTCOMES	INTERMEDIATE OUTCOMES	LONG TERM OUTCOMES
<p>Materials, Tools, Guidance</p> <ul style="list-style-type: none"> <li>■ Blueprint for Improved Results for Students with Disabilities</li> <li>■ Evidence-based Programs, Fidelity Guides, and information (including quality indicators on MTSS-I and EBPs, OSEP web- based resources, etc.)</li> <li>■ Valid, reliable benchmark and progress monitoring tools</li> <li>■ CRE Guidance</li> <li>■ PBIS Guidance</li> </ul> <p>PTIC Resources</p> <ul style="list-style-type: none"> <li>■ Commitment and Participation Agreements</li> <li>■ Technology</li> <li>■ Student-level Data Systems school districts, RICs, IRS, etc.)</li> <li>■ Other Data Warehouses</li> </ul>	<ul style="list-style-type: none"> <li>■ Engage in ongoing communication with SSIP schools to help create readiness for implementation</li> <li>■ Create a Commitment and Participation Agreement between the MTSS-I Center and the SSIP schools establishing mutual understanding and commitments</li> <li>■ Create a public website for communicating MTSS-I project information</li> <li>■ Develop an MTSS-I Virtual Learning Summit (VLS)</li> <li>■ Support the organization of district-driven activities to engage families and members from the local communities in learning about, and contributing to, the MTSS-I movement</li> </ul>	<ul style="list-style-type: none"> <li>■ SSIP schools receive information and assistance from the MTSS-I Center to ready staff and stakeholders to participate in the SSIP</li> <li>■ NYSED and SSIP schools 3-year partnership.</li> <li>■ .A public website is launched with clear guidance for stakeholders about how to use the site and how to submit feedback</li> <li>■ MTSS-I Stakeholders receive guidance on the importance of and how to participate in the VLS</li> <li>■ SSIP schools receive support and assistance designing and offering engagement events/opportunities to local families and community members</li> </ul>	<ul style="list-style-type: none"> <li>■ Among district and school leaders from SSIP schools, there is increased satisfaction, as measured by surveys, with NYSED in their efforts to improve systems and outcomes for students with disabilities</li> <li>■ There is increased activity on the MTSS-I public website</li> <li>■ Among families and community members from SSIP schools, there is increased involvement in the education of MTSS-I via multiple presentations with various stakeholders, MTSS-I VLS, and collaboration with the Educational Partnership</li> </ul>	<ul style="list-style-type: none"> <li>■ Among families and community members from SSIP schools, there is increased awareness and understanding of MTSS-I, and how it supports outcomes for all students and students with disabilities</li> <li>■ Among families and community members from SSIP schools, there is increased involvement of families of all cultural and linguistic backgrounds in the special education process and school decision-making about MTSS-I</li> </ul>	<p>Student Level Outcomes at SSIP schools</p> <ul style="list-style-type: none"> <li>■ Grades 3-5 students with disabilities increase their performance level on specified benchmark assessments</li> <li>■ Grades 3-5 students with disabilities demonstrate improved behavior</li> <li>■ Grades 3-5 students with disabilities in cultural sub-groups demonstrate improved behavior</li> </ul> <p>Practice Level Outcome at SSIP schools</p> <ul style="list-style-type: none"> <li>■ Practitioners increase fidelity implementation of additional identified academic and behavior EBPs in Tier 1, Tier 2 and Tier 3 instructional settings</li> </ul>

SSIP – Theory of Action

<i>Strands of Action</i>	<i>If NYSED...</i>	<i>Then partnering school districts will...</i>	<i>In order for partnering schools to...</i>	<i>Which will lead to long-term outcomes for students, including:</i>
Collaboration and Governance	<ul style="list-style-type: none"> <li>Engages stakeholders</li> <li>Collaborates with other NYSED offices</li> <li>Aligns technical assistance resources</li> <li>Establishes State and Regional MTSS-I collaboration teams, governance structure</li> </ul>	<ul style="list-style-type: none"> <li>Engage families and community members</li> <li>Receive consistently aligned messages and support in improving outcomes for students with learning disabilities</li> <li>Establish MTSS-I district and school-level implementation teams</li> </ul>	<p><i>Systems</i></p> <ul style="list-style-type: none"> <li>Implement with increasing fidelity, multi-tiered systems of support to improve academic, social-emotional, and behavioral outcomes</li> </ul> <p><i>Practices</i></p> <ul style="list-style-type: none"> <li>Implement with increasing fidelity, universal, targeted, and intensive interventions/ EBPs to support improved academics, social-emotional, and behavioral outcomes</li> <li>Understand unique learning characteristics, culturally and linguistically relevant, and specially designed instructional practices to support students with learning disabilities</li> </ul>	<p><i>SIMR:</i></p> <p>For students classified as students with learning disabilities (LD) in SSIP Schools (grades 3-5), increase the percentage of students scoring at proficiency levels 2 and above on the Grades 3-8 English Language Arts State Assessments</p>
Training and Technical Assistance	<ul style="list-style-type: none"> <li>Funds Technical Assistance Centers that deliver high quality professional development and coaching to effectively prepare personnel to support school improvement</li> </ul>	<ul style="list-style-type: none"> <li>Participate in professional development and technical assistance designed to improve equitable student outcomes</li> <li>Receive coaching to increase fidelity and extend impact</li> </ul>	<ul style="list-style-type: none"> <li>Understand unique learning characteristics, culturally and linguistically relevant, and specially designed instructional practices to support students with learning disabilities</li> </ul>	
Leadership	<ul style="list-style-type: none"> <li>Communicates vision effectively and provides guidance and support in a timely and responsive manner</li> </ul>	<ul style="list-style-type: none"> <li>Model and provide information to staff about change strategies to improve instruction in schools</li> </ul>		
Support for struggling schools	<ul style="list-style-type: none"> <li>Selects SSIP schools and provides integrated professional development and technical assistance in the implementation of the MTSS-I and EBPs</li> </ul>	<ul style="list-style-type: none"> <li>Receive and utilize information and resources to support them in implementing an integrated, culturally, and linguistically responsive MTSS-I Pilot Framework, and implementing EBPs in literacy, Social Emotional Development and Learning and Explicit Instruction</li> </ul>	<p><i>Data</i></p> <ul style="list-style-type: none"> <li>Utilize data systems to identify and inform (1) classroom instructional and eligibility decisions and monitor student progress; (2) professional learning needs of staff and school leaders; (3) resources and system policies to facilitate implementation and scale-up</li> </ul>	
Evaluation	<ul style="list-style-type: none"> <li>Develops an evaluation system that measures:               <ul style="list-style-type: none"> <li>Student progress and outcomes in behavior and academics, including sub-groups of students</li> <li>Practice change and fidelity use of EBPs</li> <li>Building-level fidelity implementation of MTSS-I and EBPs</li> <li>School District, regional, and State-level capacity to support and sustain implementation</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Adjust systems and practices as informed by fidelity measures and student outcomes</li> </ul>		