## THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



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October 15, 2018

## **Revised**

Eudes Budhai, Superintendent Westbury Union Free School District 2 Hitchcock Lane Old Westbury, New York 11568

Dear Superintendent Budhai:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan meets the criteria outlined in Education Law §3012-d and Subpart 30-3 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR plan. If any material changes are made to your approved plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely, Ellin Elia

MaryEllen Èlia Commissioner

Attachment

c: Robert Dillon

## NOTE:

Pursuant to sections 30-2.14 and 30-3.17 of the Rules of the Board of Regents, during the 2015-16 through 2018-19 school years, your district/BOCES must calculate transition scores and ratings for teachers and principals that exclude the results of grades 3-8 ELA and math State assessments and any State-provided growth scores. For the 2016-17 through 2018-19 school years, your district/BOCES must establish alternate SLOs for affected teachers and principals who, as a result of the above exclusions, have no remaining measures in the Student Performance Category.

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.

Task 1. General Information - Tasks 1.1, 1.2

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## Task 1) Disclaimers

For guidance related to Annual Professional Performance Review plans, see NYSED APPR Guidance.

The Department will review the contents of each school district's/BOCES' Annual Professional Performance Review (APPR) plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's/BOCES' plan.

The Department reserves the right to request further information from a district/BOCES to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. As such, each district/BOCES is required to keep detailed records on file for each section of the currently implemented APPR plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of a district's/BOCES' plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district/BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPR plan approved by the Department. The Department also reserves the right to request further information from the school district/BOCES, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

## 1.1) Assurances

#### Please check all of the boxes below

- Assure that the content of this form represents the district's/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that a detailed version of the district's/BOCES' entire APPR plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that this APPR plan will be posted on the district/BOCES website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur.
- Assure that it is understood that this district's/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval.

#### 1.2) Submission Status

Is this a first-time submission under Education Law §3012-d or the submission of material changes to an APPR plan approved pursuant to Education Law §3012-d?

Submission of material changes to an APPR plan approved pursuant to Education Law §3012-d

## Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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## Task 2) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance.

100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

(A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.

(B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a Stateprovided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no Stateprovided growth model, such assessment must be used as the underlying assessment for such SLO.

## 2.1) Assurances

Please note: NYS Grades 3-8 ELA/Math Assessments and State-provided growth scores cannot be used for the purposes of providing transition scores and ratings during the 2015-16 through 2018-19 school years, and should be used for advisory purposes only until the 2019-20 school year. Alternate SLOs to be used during the 2016-17 through 2018-19 transition period should be entered in Task 2 (Transition).

#### Please check the boxes below.

- $\ensuremath{\boxtimes}$  Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all 4-8 ELA and Math teachers in the event that a State-provided growth score cannot be generated for that teacher.
- For the 2019-20 school year and thereafter, for any grade/subject that requires a back-up SLO, but for which there are not enough students, not enough scores, or data issues that prevent a teacher-specific SLO from being created, the superintendent or another trained administrator shall develop a school-wide back-up SLO using available State/Regents assessments.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

## 2.2) Grades 4-8 ELA and Math: Assessments (Original)

#### STATE-PROVIDED MEASURES OF STUDENT GROWTH

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a growth score and rating. That rating will incorporate students' academic history compared to similarly academically achieving students and takes into consideration students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. While most teachers of 4-8 Common Branch, ELA and Math will have State-provided scores and ratings, some may teach other courses where there is no State-provided growth measure. Teachers with 50 – 100% of students covered by State-provided growth measures will receive a growth score and rating from the State for the full Student Performance category of their evaluation. Teachers with 0 - 49% of students covered by State-provided growth measure if applicable for any courses. (See APPR Guidance and SLO Guidance for more detail on teachers with State-provided growth measures and SLOs.)

For the 2019-20 school year and thereafter, for those teachers who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLOin the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that teacher.

# Using the drop-down boxes below, please select the assessment(s) that will be used for the back-up SLOs for the grade/subject listed beginning in the 2019-20 school year.

|                  | Grade 4 ELA | Grade 4 Math |
|------------------|-------------|--------------|
| State Assessment | Grade 4 ELA | Grade 4 Math |

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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|                  | Grade 5 ELA | Grade 5 Math |  |
|------------------|-------------|--------------|--|
| State Assessment | Grade 5 ELA | Grade 5 Math |  |
|                  |             |              |  |
|                  | Grade 6 ELA | Grade 6 Math |  |
| State Assessment | Grade 6 ELA | Grade 6 Math |  |
|                  |             |              |  |

|                                   | Grade 7 ELA | Grade 7 Math |
|-----------------------------------|-------------|--------------|
| State or Regents<br>Assessment(s) | Grade 7 ELA | Grade 7 Math |

|                                   | Grade 8 ELA | Grade 8 Math                       |
|-----------------------------------|-------------|------------------------------------|
| State or Regents<br>Assessment(s) | Grade 8 ELA | Grade 8 Math and Algebra I Regents |

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.3 (3 ELA/Math), 2.4 (4/8 SCI)

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## 2.3) Grade 3 ELA and Math: Assessments (Original)

### STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

# Using the drop-down boxes below, please select the assessment that will be used for the SLOs for the grade/subject listed.

|                  | Grade 3 ELA | Grade 3 Math |
|------------------|-------------|--------------|
| State Assessment | Grade 3 ELA | Grade 3 Math |

## 2.4) Grades 4 and 8 Science: Assessments (Original)

#### STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

|                                   | Grade 4 Science | Grade 8 Science                                |
|-----------------------------------|-----------------|--|
| State or Regents<br>Assessment(s) | Common branch   | Grade 8 Science and Living Environment Regents |

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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## 2.5) High School Courses Ending in a Regents Exam: Assessments (Original)

Note: Additional high school courses may be included in the "All Other Courses" section of this form (Task 2.10).

#### STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

# Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

|                    | Global 2         | US History         |
|--------------------|------------------|--------------------|
| Regents Assessment | Global 2 Regents | US History Regents |

|                    | Living Environment | Earth Science | Chemistry         | Physics         |
|--------------------|--------------------|---------------|-------------------|-----------------|
| Regents Assessment | Living Environment | Earth Science | Chemistry Regents | Physics Regents |
|                    | Regents            | Regents       |                   |                 |

|                       | Algebra I         | Geometry         | Algebra II/Trigonometry |
|-----------------------|-------------------|------------------|-------------------------|
| Regents Assessment(s) | Algebra I Regents | Geometry Regents | Algebra II Regents      |

#### 2.6) High School English Language Arts Courses: Measures and Assessments (Original)

Note: Additional high school English Language Arts courses may be included in the "All Other Courses" section of this form (Task 2.10).

#### STUDENT LEARNING OBJECTIVES: High School English Language Arts

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

#### For high school English Language Arts, the following must be used as the evidence of student learning within the SLO:

• The New York State ELA Regents assessment is required in at least one year of high school English Language Arts with a teacher-specific measure in the grade-level ELA course that ends in the ELA Regents assessment.

For grade levels where the Regents exam is not administered:

## Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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- School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- The New York State ELA Regents assessment;
- Any other State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed. Please do not select "All Regents given in the building/district" in addition to individual Regents exams.

|        | Measure                  | State or Regents   | Locally-Developed Course- | Third Party   |
|--------|--------------------------|--------------------|---------------------------|---------------|
|        |                          | Assessment(s)      | Specific Assessment(s)    | Assessment(s) |
| 9 ELA  | School- or program-      | ELA Regents        |                           |               |
|        | wide group, team or      | Living Environment |                           |               |
|        | linked results           | Regents            |                           |               |
|        |                          | Physics Regents    |                           |               |
|        |                          | US History Regents |                           |               |
| 10 ELA | School- or program-      | ELA Regents        |                           |               |
|        | wide group, team or      | Living Environment |                           |               |
|        | linked results           | Regents            |                           |               |
|        |                          | Physics Regents    |                           |               |
|        |                          | US History Regents |                           |               |
| 11 ELA | Teacher-specific results | ELA Regents        |                           |               |
| 12 ELA | School- or program-      | ☑ ELA Regents      |                           |               |
|        | wide group, team or      | Living Environment |                           |               |
|        | linked results           | Regents            |                           |               |
|        |                          | Physics Regents    |                           |               |
|        |                          | US History Regents |                           |               |

## Task 2. Original Student Performance - Required (Teachers) - Original Task 2.7 (K-2 ELA/Math)

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## 2.7) Grades K-2 ELA and Math: Measures and Assessments (Original)

#### STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

#### For grades K-2 ELA/math, district-determined assessments from options below may be used as evidence of student learning within the SLO:

- School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

# Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

|        | Measure                         | State or Regents  | Locally-Developed Course- | Third Party   |
|--------|---------------------------------|---|---------------------------|---------------|
|        |                                 | Assessment(s)   | Specific Assessment(s)    | Assessment(s) |
| K ELA  | District- or BOCES-wide results |   |                           |               |
| K Math | District- or BOCES-wide results | <ul> <li>ELA Regents</li> <li>Algebra I Regents</li> <li>Living Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History Regents</li> </ul> |                           |               |
| 1 ELA  | District- or BOCES-wide results | <ul> <li>ELA Regents</li> <li>Algebra I Regents</li> <li>Living Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History Regents</li> </ul> |                           |               |
| 1 Math | District- or BOCES-wide results | <ul> <li>ELA Regents</li> <li>Algebra I Regents</li> <li>Living Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History Regents</li> </ul> |                           |               |
| 2 ELA  | District- or BOCES-wide results |   |                           |               |

## Task 2. Original Student Performance - Required (Teachers) - Original Task 2.7 (K-2 ELA/Math)

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|        | Measure                         | State or Regents<br>Assessment(s)   | Locally-Developed Course-<br>Specific Assessment(s) | Third Party<br>Assessment(s) |
|--------|---------------------------------|---|---|------------------------------|
| 2 Math | District- or BOCES-wide results | Regents Physics Regents US History Regents ELA Regents Algebra I Regents Living Environment Regents Physics Regents US History Regents US History Regents |   |                              |

## Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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## 2.8) Grades 6-7 Science and Grades 6-8 Social Studies: Measures and Assessments (Original)

#### STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

## For grades 6-7 science and grades 6-8 social studies, district-determined assessments from options below may be used as evidence of student learning within the SLO:

- School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

# Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

|                  | Measure                             | State or Regents<br>Assessment(s)  | Locally-Developed<br>Course-Specific<br>Assessment(s) | Third Party<br>Assessment(s) |
|------------------|-------------------------------------|--|---|------------------------------|
| 6 Science        | District- or BOCES-<br>wide results | <ul> <li>Living Environment<br/>Regents</li> </ul>   |   |                              |
| 7 Science        | District- or BOCES-<br>wide results | <ul> <li>Living Environment<br/>Regents</li> </ul>   |   |                              |
| 6 Social Studies | District- or BOCES-<br>wide results | <ul> <li>ELA Regents</li> <li>Living Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History Regents</li> </ul> |   |                              |
| 7 Social Studies | District- or BOCES-<br>wide results | <ul> <li>ELA Regents</li> <li>Living Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History Regents</li> </ul> |   |                              |
| 8 Social Studies | District- or BOCES-<br>wide results | <ul> <li>ELA Regents</li> <li>Living Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History Regents</li> </ul> |   |                              |

## 2.9) Regents Global Studies 1: Measure and Assessment(s) (Original)

Note: Additional high school social studies courses may be included in the "All Other Courses" section of this form (Task 2.10).

#### STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance

#### Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

#### For Global Studies 1, district-determined assessments from options below may be used as evidence of student learning within the SLO:

- School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- The New York State Global 2 Regents assessment;
- Any other State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

# Using the table below, please select the measure and assessment(s) that will be used for SLOs for Global Studies 1.

|          | Measure  | State or Regents<br>Assessment(s) | Locally-Developed Course-<br>Specific Assessment(s) | Third Party<br>Assessment(s) |
|----------|--|-----------------------------------|---|------------------------------|
| Global 1 | School- or program-<br>wide group, team or<br>linked results | Global 2 Regents                  |   |                              |

## Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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## 2.10) All Other Courses (Original)

#### STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

#### For courses that end in a State or Regents assessment:

• The State or Regents assessment must be used as the evidence of student learning within the SLO for students taking such assessments.

#### For other grades/subjects, district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

Fill in the following, as applicable, for all other teachers in additional grades/subjects that have SLOs (you may combine into one course listing any groups of teachers for whom the measureand assessment(s) are the same including, for example, "All courses not named above"):

Column 1: lowest grade that corresponds to the course

Column 2: highest grade that corresponds to the course

Column 3: subject of the course

Column 4: measure used

Columns 5-6: assessment(s) used

Follow the examples below to list other courses.

|                                  | (1) lowest grade | (2) highest grade | (3) subject                 | (4) measure                     | (5-6) assessment(s)                    |
|----------------------------------|------------------|-------------------|-----------------------------|---------------------------------|--|
| All Other Courses                | К                | 12                | All courses not named above | District- or BOCES-wide results | ELARegents, Algebra<br>IRegents        |
| K-3 Art                          | К                | 3                 | Art                         | Teacher-specific results        | Questar III BOCES                      |
| Grades 9-12 English<br>Electives | 9                | 12                |                             | group, team, or linked          | All Regents given in building/district |

#### To add additional courses, click "Add Row".

| Grade<br>From | Grade To | Subject |                            | State or Regents<br>Assessment(s)            | Locally-developed<br>Course-Specific<br>Assessment(s) | Third Party<br>Assessment(s) |
|---------------|----------|---------|----------------------------|--|---|------------------------------|
| к             | 12       | Art     | District- or<br>BOCES-wide | <ul><li>ELA Regents</li><li>Living</li></ul> |   |                              |

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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| Grade<br>From | Grade To | Subject                           | Measure  | State or Regents<br>Assessment(s)  | Locally-developed<br>Course-Specific<br>Assessment(s) | Third Party<br>Assessment(s) |
|---------------|----------|-----------------------------------|--|--|---|------------------------------|
|               |          |                                   | results  | Environment<br>Regents<br>Physics Regents<br>US History<br>Regents   |   |                              |
| 9             | 12       | Business                          | School- or<br>program-wide<br>group, team,<br>or linked<br>results | <ul> <li>ELA Regents</li> <li>Living<br/>Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History<br/>Regents</li> </ul> |   |                              |
| 7             | 12       | Family and<br>Consumer<br>Science | District- or<br>BOCES-wide<br>results                              | <ul> <li>ELA Regents</li> <li>Living<br/>Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History<br/>Regents</li> </ul> |   |                              |
| 7             | 12       | Health                            | District- or<br>BOCES-wide<br>results                              | <ul> <li>ELA Regents</li> <li>Living<br/>Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History<br/>Regents</li> </ul> |   |                              |
| к             | 12       | Library                           | District- or<br>BOCES-wide<br>results                              | <ul> <li>ELA Regents</li> <li>Living<br/>Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History<br/>Regents</li> </ul> |   |                              |
| к             | 12       | Music                             | District- or<br>BOCES-wide<br>results                              | <ul> <li>ELA Regents</li> <li>Living<br/>Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History<br/>Regents</li> </ul> |   |                              |
| к             | 12       | Physical<br>Education             | District- or<br>BOCES-wide<br>results                              | <ul> <li>ELA Regents</li> <li>Living<br/>Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History</li> </ul>             |   |                              |

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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| Grade<br>From | Grade To | Subject              | Measure  | State or Regents<br>Assessment(s)  | Locally-developed<br>Course-Specific<br>Assessment(s) | Third Party<br>Assessment(s) |
|---------------|----------|----------------------|--|--|---|------------------------------|
|               |          |                      |  | Regents  |   |                              |
| К             | 8        | Reading              | District- or<br>BOCES-wide<br>results                              | <ul> <li>ELA Regents</li> <li>∠ Living<br/>Environment<br/>Regents</li> <li>∠ Physics Regents</li> <li>∠ US History<br/>Regents</li> </ul>   |   |                              |
| К             | 3        | Special<br>Education | District- or<br>BOCES-wide<br>results                              | <ul> <li>☑ ELA Regents</li> <li>☑ Living<br/>Environment<br/>Regents</li> <li>☑ Physics Regents</li> <li>☑ US History<br/>Regents</li> </ul> |   |                              |
| 9             | 12       | Special<br>Education | School- or<br>program-wide<br>group, team,<br>or linked<br>results | <ul> <li>☑ ELA Regents</li> <li>☑ Living<br/>Environment<br/>Regents</li> <li>☑ Physics Regents</li> <li>☑ US History<br/>Regents</li> </ul> |   |                              |
| К             | 12       | Speech               | District- or<br>BOCES-wide<br>results                              | <ul> <li>ELA Regents</li> <li>Living<br/>Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History<br/>Regents</li> </ul>         |   |                              |
| 7             | 12       | Technology           | District- or<br>BOCES-wide<br>results                              | <ul> <li>ELA Regents</li> <li>Living<br/>Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History<br/>Regents</li> </ul>         |   |                              |
| К             | 2        | ELL                  | Teacher-<br>specific<br>results                                    | ☑ NYSESLAT   |   |                              |
| 3             | 8        | ELL                  | Teacher-<br>specific<br>results                                    | ☑ NYSESLAT   |   |                              |
| 9             | 12       | ELL                  | Teacher-<br>specific<br>results                                    | ☑ NYSESLAT   |   |                              |

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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| Grade<br>From | Grade To | Subject                            | Measure                               | State or Regents     Locally-developed     Third Party       Assessment(s)     Course-Specific     Assessment(s)                             |
|---------------|----------|------------------------------------|---------------------------------------|--|
| 7             | 12       | Languages<br>Other Than<br>English | District- or<br>BOCES-wide<br>results | <ul> <li>☑ ELA Regents</li> <li>☑ Living<br/>Environment<br/>Regents</li> <li>☑ Physics Regents</li> <li>☑ US History<br/>Regents</li> </ul> |
| к             | 12       | All courses not<br>named above     | District- or<br>BOCES-wide<br>results | <ul> <li>☑ ELA Regents</li> <li>☑ Living<br/>Environment<br/>Regents</li> <li>☑ Physics Regents</li> <li>☑ US History<br/>Regents</li> </ul> |

## 2.11) HEDI Scoring Bands

| Highly Effe             | ective |   | Effectiv | e  |    | Develop | oing | Ineffect | ive |    |    |    |    |    |    |    |    |               |          |          |
|-------------------------|--------|---|----------|----|----|---------|------|----------|-----|----|----|----|----|----|----|----|----|---------------|----------|----------|
| 20 19                   | 9 18   | 8 | 17       | 16 | 15 | 14      | 13   | 12       | 11  | 10 | 9  | 8  | 7  | 6  | 5  | 4  | 3  | 2             | 1        | 0        |
| 97- 93<br>100 96<br>% % | 6 92   | 2 | 89       | 84 |    | 74      | 66   | 59       | 54  | 48 | 43 | 38 | 33 | 28 | 24 | 20 | 16 | 9-<br>12<br>% | 5-<br>8% | 0-<br>4% |

## 2.12) Teachers with More Than One Growth Measure (Original)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidanceand NYSED SLO Guidance.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one 0-20 score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Common branch teacher with State-provided growthmeasures for both ELA and Math in grade 4; middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

## 2.13) Assurances

For guidance on SLOs and the development of back-up SLOs, please see NYSED APPR Guidance and SLO Guidance.

## Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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#### Please check the boxes below.

- Assure that the teacher has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a teacher's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 2.11, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

## 2.14) Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

#### Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

## Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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## Task 2) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category orguidance on the use of alternate SLOs during the transition period, see NYSED APPR Guidance.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, grades 3-8 NYS ELA/math assessments and any State-provided growth scores may only be used for advisory purposes and may not be used for the purpose of calculating transition scores and ratings.

If grades 3-8 ELA/math State assessments and any State-provided growthscores are the entiretyof the Student Performance category, districts/BOCES must also develop an alternate SLO based on assessments that are not grade 3-8 ELA/math State assessments and/or on State-provided growth scores for the Required subcomponent of the Student Performance category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

## 2.2-2.10) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Using the table below, please first select a measure and assessment(s) that will be used for the alternate SLO during the 2016-17 through 2018-19 school years, then indicate the applicable courses. If all other courses listed in Original Task 2.10 are using Alternate SLOs, and such Alternate SLOs will be based on the same measures and assessments, please select "Other Courses as listed in Original Task 2.10" in the Applicable Course(s) column.

| Measure             | State or Regents<br>Assessment(s) | Locally-Developed Course-<br>Specific Assessment(s) | Third Party<br>Assessment(s) | Applicable<br>Course(s) |
|---------------------|-----------------------------------|---|------------------------------|-------------------------|
|                     | Assessment(s)                     | Specific Assessment(s)                              | Assessment(s)                | Course(s)               |
| District- or BOCES- | ELA Regents                       |   |                              | 🗹 3 ELA                 |
| wide results        | Living Environment                |   |                              | 3 Math                  |
|                     | Regents                           |   |                              | 🗹 4 ELA                 |
|                     | Physics Regents                   |   |                              | 4 Math                  |
|                     | US History Regents                |   |                              | 🗹 5 ELA                 |
|                     |                                   |   |                              | 5 Math                  |
|                     |                                   |   |                              | 🗹 6 ELA                 |
|                     |                                   |   |                              | 6 Math                  |
|                     |                                   |   |                              | 🗹 7 ELA                 |
|                     |                                   |   |                              | 7 Math                  |
|                     |                                   |   |                              | 🗹 8 ELA                 |
|                     |                                   |   |                              | 8 Math                  |

## 2.11) HEDI Scoring Bands

| Highly I | Effectiv | e   | Effectiv | re  |     | Develop | ping | Ineffect | tive |     |     |     |     |     |     |     |     |    |          |          |
|----------|----------|-----|----------|-----|-----|---------|------|----------|------|-----|-----|-----|-----|-----|-----|-----|-----|----|----------|----------|
| 20       | 19       | 18  | 17       | 16  | 15  | 14      | 13   | 12       | 11   | 10  | 9   | 8   | 7   | 6   | 5   | 4   | 3   | 2  | 1        | 0        |
| 97-      | 93-      | 90- | 85-      | 80- | 75- | 67-     | 60-  | 55-      | 49-  | 44- | 39- | 34- | 29- | 25- | 21- | 17- | 13- | 9- | 5        | 0        |
| 100      | 96       | 92  | 89       | 84  | 79  | 74      |      |          | 54   | 48  | 43  | 38  | 33  | 28  | 24  | 20  | 16  | 12 | 5-<br>8% | 0-<br>4% |
| %        | %        | %   | %        | %   | %   | %       | %    | %        | %    | %   | %   | %   | %   | %   | %   | %   | %   | %  | 0 /0     | 4 /0     |

#### 2.12) Teachers with More Than One Growth Measure (Transition)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance.

## Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

## Task 3.1. Optional Subcomponent Use (Teachers) - Task 3.1 (Subcomponent Use and Weighting)

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## Task 3) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance measure, see NYSED APPR Guidance.

Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that the State-provided growth measure is different than that used in the Required subcomponent, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

## 3.1) Use of the Optional Subcomponent of the Student Performance Category

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any teacher.

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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For guidance on the Teacher Observation category, see NYSED APPR Guidance.

### 4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on the observable NYS Teaching Standards.

|                                    | If more than one rubric is utilized, please indicate the group(s) of |
|------------------------------------|--|
|                                    | teachers each rubric applies to.                                     |
| Danielson's Framework for Teaching | (No Response)  |

## 4.2) Assurances

#### Please check all of the boxes below.

- Assure that all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations.
- Assure that the process for assigning points for the Teacher Observation category will be in compliance with the locally-determined subcomponent weights and overall Observation category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year as indicated in Task 4.1 above.
- Assure that the same rubric(s) is used for all observations of a classroom teacher across the observation types in a given school year.

## 4.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Teacher Observation category, see NYSED APPR Guidance.

## Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components will be weighted equally and averaged.

## 4.4) Calculating Observation Ratings

#### Assurances

#### Please check each of the boxes below.

- Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the ranges indicated below.
- Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified in task 4.5 below, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

#### Please also check each of the following boxes.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver, the second observation(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. See Section 30-3.4(d)(2)(i)(b)(1) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 4 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.4(d)(2)(i)(b)(2) of the Rules of the Board of Regents.

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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#### Teacher Observation Scoring Bands

|   | Overall Observation Category<br>Score and Rating |              |
|---|--|--------------|
|   | Minimum  | Maximum      |
| н | 3.5 to 3.75                                      | 4.0          |
| E | 2.5 to 2.75                                      | 3.49 to 3.74 |
| D | 1.5 to 1.75                                      | 2.49 to 2.74 |
| I | 0  | 1.49 to 1.74 |

#### **HEDI Ranges**

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

|                   | Minimum Rubric Score | Maximum Rubric Score |
|-------------------|----------------------|----------------------|
| Highly Effective: | 3.50                 | 4.00                 |

|            | Minimum Rubric Score | Maximum Rubric Score |
|------------|----------------------|----------------------|
| Effective: | 2.50                 | 3.49                 |

|             | Minimum Rubric Score | Maximum Rubric Score |
|-------------|----------------------|----------------------|
| Developing: | 1.50                 | 2.49                 |

|              | Minimum Rubric Score | Maximum Rubric Score |
|--------------|----------------------|----------------------|
| Ineffective: | 0.00                 | 1.49                 |

## 4.5) Teacher Observation Subcomponent Weighting

**Required Subcomponents:** 

- Observations by Principal(s) or Other Trained Administrators: At least 80% of the Teacher Observation category score
- Observations by Impartial Independent Trained Evaluator(s)\*: At least 10%, but no more than 20%, of the Teacher Observation category score

**Optional Subcomponent:** 

- Observations by Trained Peer Observer(s): No more than 10% of the Teacher Observation category score when selected

#### Please be sure the total of the weights indicated equals 100%.

\* If the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator.

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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### Please indicate the weight of each observation type and be sure the total of the weights indicated equals 100%.

| tequired - Principal/<br>dministrator | Required - Independent<br>Evaluator(s) | 1 () | Grades and subjects for which<br>Peer Observers will be used |
|---------------------------------------|--|------|--|
| 80%                                   | 20%                                    | N/A  | (No Response)  |

## 4.6) Assurances

#### Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.
- Assure that, if observations are being conducted by trained peer observer(s), these teacher(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; and/or use of professional goal-setting as evidence of teacher effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.
- Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- Assure that at least one of the required observations will be unannounced.

## 4.7) Number and Method of Observations

Indicate the minimum number of unannounced and announced observations for each type of observer, as well as the method of observation, in the tables below.

**Tenured Teachers** 

|             | Required -     | Required -     | Required -    | Required -    | Optional - Peer | Optional - Peer |
|-------------|----------------|----------------|---------------|---------------|-----------------|-----------------|
|             | Principal/     | Principal/     | Independent   | Independent   | Observer(s):    | Observer(s):    |
|             | Administrator: | Administrator: | Evaluator(s): | Evaluator(s): | Minimum         | Observation     |
|             | Minimum        | Observation    | Minimum       | Observation   | observations    | method          |
|             | observations   | method         | observations  | method        |                 |                 |
| Unannounced | 0              | In person      | 1             | In person     | 0               | N/A             |
| Announced   | 1              | In person      | 0             | In person     | 0               | N/A             |

### **Probationary Teachers**

|             | Required -<br>Principal/<br>Administrator:<br>Minimum<br>observations | Required -<br>Principal/<br>Administrator:<br>Observation<br>method | Required -<br>Independent<br>Evaluator(s):<br>Minimum<br>observations | Required -<br>Independent<br>Evaluator(s):<br>Observation<br>method | Optional - Peer<br>Observer(s):<br>Minimum<br>observations | Optional - Peer<br>Observer(s):<br>Observation<br>method |
|-------------|---|---|---|---|--|--|
| Unannounced | 0   | In person   | 1   | In person   | 0  | N/A  |
| Announced   | 2   | In person   | 0   | In person   | 0  | N/A  |

Task 5. Overall Scoring (Teachers) - Tasks 5.1-5.3

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For guidance on APPR scoring, see NYSED APPR Guidance.

## 5.1) Scoring Ranges

#### **Student Performance Category**

HEDI ratings must be assigned based on the point distribution below.

#### **Teacher Observation**

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

|   | Overall Student Performance<br>Category Score and Rating |         |     |             | ervation Category<br>ore and Rating |
|---|--|---------|-----|-------------|-------------------------------------|
|   | Minimum  | Maximum |     | Minimum     | Maximum                             |
| н | 18   | 20      | Ц   | 3.5 to 3.75 | 4.0                                 |
| E | 15   | 17      | -IE | 2.5 to 2.75 | 3.49 to 3.74                        |
| D | 13   | 14      | D   | 1.5 to 1.75 | 2.49 to 2.74                        |
| I | 0  | 12      |     | 0           | 1.49 to 1.74                        |

## 5.2) Scoring Matrix for the Overall Rating

|                     |                      | Teacher Observation Category |               |                |                 |
|---------------------|----------------------|------------------------------|---------------|----------------|-----------------|
|                     |                      | Highly Effective (H)         | Effective (E) | Developing (D) | Ineffective (I) |
|                     | Highly Effective (H) | Н                            | Н             | Е              | D               |
| Student Performance | Effective (E)        | Н                            | E             | E              | D               |
| Category            | Developing (D)       | E                            | Е             | D              | Ι               |
|                     | Ineffective (I)      | D*                           | D*            | Ι              | Ι               |

\* If a teacher is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the teacher can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

## 5.3) Assurances

## Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that it is possible to obtain a zero in each subcomponent.
- Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.
- Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same school district, each of whom received an Ineffective rating under Education Law §3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the district has a Department-approved waiver from this requirement.

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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For more information on the additional requirements for teachers, see NYSED APPR Guidance.

#### 6.1) Assurances: Teacher Improvement Plans

#### Please check each of the boxes below.

- Assure that the district/BOCES will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive a Developing or Ineffective rating by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.
- Assure that TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas.

## 6.2) Attachment: Teacher Improvement Plan Forms

All TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

1) identification of needed areas of improvement;

- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a teacher's improvement in those areas.

#### As a required attachment to this APPR plan, upload the TIP forms that are used in the school district/BOCES.

TIP 3012 D.pdf

### 6.3) Assurance: Appeals

#### Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

#### 6.4) Appeals

Pursuant to Education Law§3012-d, a teacher may only challenge the following in an appeal to their district/BOCES:

(1) the substance of the annual professional performance review; which shall include the following:

(i) in the instance of a teacher rated Ineffective on the StudentPerformance category, but rated Highly Effective ontheObservationcategory based on an anomaly, as determined locally;

(2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law§3012-d;

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as required under Education Law 3012-d and Subpart 30-3 of the Rules of the Board of Regents; and

(4)the school district's/BOCES' issuance and/or implementation of the terms of the teacher improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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# Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

#### TEACHER APPEAL PROCEDURES

Section 3012-d of the- Education Law establishes a comprehensive annual evaluation system for Teachers, as well as the issuance and implementation of improvement plans for Teachers whose performance is assessed as either developing or ineffective. To the extent that a Teacher wishes to challenge a performance review and/or improvement plan under the evaluation system, the law requires the establishment of an appeals procedure. APPEALS OF INEFFECTIVE AND DEVELOPING RATINGS ONLY

Appeals of annual professional performance reviews will be limited to those that rate a Teacher as ineffective or developing only.

WHAT MAY BE CHALLENGED IN AN APPEAL

Appeal procedures will limit the scope of appeals under Education Law §3012-d of the following subjects:

(1) the substance of the annual professional performance review; which shall include the following:

- 1. In the instance of a teacher rated ineffective on the student performance category but rated highly effective on the observation category based on an anomaly, as determined locally.
- (2) the school district's adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d.

(3) the adherence to the Commissioner's regulations, as applicable to such reviews;

(4) compliance with any applicable locally negotiated procedures applicable to annual professional performance reviews or improvement plans; and(5) the school district's issuance and/or implementation of the terms of a Teacher improvement plan under Education Law §3012-d.

PROHIBITION AGAINST MORE THAN ONE APPEAL

A Teacher may not file multiple appeals regarding the same performance review or improvement plan. All grounds for appeal must be raised with specificity within one appeal. Any grounds not raised at the time the appeal is filed shall be deemed waived.

BURDEN OF PROOF

In an appeal, the Teacher has the burden of demonstrating a clear legal right to the relief requested and the burden of establishing the-facts upon which petitioner seeks relief.

TIMEFRAME FOR FILING APPEAL

All appeals must be submitted in writing no later than 15 school days after date the Teacher receives his/her annual professional performance review. If a Teacher is challenging the issuance of a Teacher improvement plan, an appeal must be filed within 15 school days of issuance of such plan. If a Teacher is challenging the implementation a Teacher improvement plan, an appeal must be filed within 15 school days of the failure of the District to implement any component of the plan. The failure to file an appeal within these timeframes shall be deemed a waiver of the right of appeal and the appeal shall be deemed abandoned.

When filing an appeal, the Teacher must submit to the Superintendent of Schools or a designee if the Superintendent is unavailable a detailed written description of the specific areas of disagreement over the performance review, or the issuance and/or implementation of the terms of the improvement plan and any additional documents or materials relevant to the appeal. The performance review and/or improvement plan being challenged within the 15 days must also be submitted with the appeal. Any information not submitted at the time the appeal is filed shall not be considered. TIMEFRAME-FOR DISTRICT RESPONSE

Within 15 school days of receipt of an appeal, the District staff members who issued the performance review or were responsible for either the issuance and/or implementation of the terms of the teacher's improvement plan must submit a detailed written response to the appeal.

The response must include any and all additional documents or written materials specific to the point(s) of disagreement that support the District's response and are relevant to the resolution of the appeal. Any such information that is not submitted at the time the response is filed shall not be considered in the deliberations related to the resolution of the appeal. The Teacher initiating the appeal shall receive a copy of the response filed by the District, and any and all additional information, submitted with the response, at the same time the District files its response. DECISION-MAKER ON APPEAL

A final decision shall be rendered by the superintendent of schools or his/her designee. An appeal may not be decided by the same administrator responsible for making the final rating decision.

GRIEVANCE FOR PROCEDURAL VIOLATIONS ONLY

A delay up to four school days to satisfy a deadline in the APPR plan shall be deemed de minimus, and shall not be considered a procedural violation. Teachers may grieve only the procedural aspects of their APPR, only in accordance with this provision.

The parties agree that a teacher may not grieve both the procedure and appeal the APPR evaluation for the same school year based on the same alleged procedural violation, but must select one remedy, if applicable.

DECISION

A written decision on the merits of the appeal shall be rendered no later than 30 calendar days from the date upon which the Teacher filed his or her appeal. The appeal shall be based on a written record, comprised of the Teacher's appeal papers and any documentary evidence accompanying the appeal, as well as the school district response to the appeal and additional documentary evidence submitted with such papers. Such decision shall be final. The decision shall set forth the reasons and factual basis for each determination on each of the specific issues raised in the Teacher's appeal. If

## Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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the appeal is sustained, the Superintendent may set aside a rating if it - has been affected by substantial error or defect, modify a rating if it is affected by substantial error or defect, or order a new rating if procedures have been violated. A copy of the decision shall be provided to the Teacher and the evaluator or the person responsible for either issuing or implementing the terms of an improvement plan, if that person is different. EXCLUSIVITY OF SECTION 3012-D APPEAL PROCEDURE

The 3012-d appeal procedure shall constitute the exclusive means for initiating, reviewing and resolving any and all challenges and appeals related to a Teacher performance review and/or improvement plan. A Teacher may not resort to any other contractual grievance or judicial procedures for the resolution of challenges and appeals related to a professional performance review and/or improvement plan, except as otherwise authorized by law.

## 6.5) Assurance: Evaluators

#### Please check the box below.

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

# 6.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

# Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

All evaluators, including lead evaluators, evaluators, and independent observers, attend certification courses and are certified by the Board of Education. Previously trained evaluators attend re-certification classes for a minimum of one day sponsored by the Nassau and Western-Suffolk BOCES, and are re-certified by the Board of Education on an annual basis. All evaluators receive training on the elements required by Section 30-3.10 of the rules of the Board of Regents. Evaluators and lead evaluators attend training of a minimum of two days and independent observers attend a minimum of one day. All trained evaluators engage in professional development sessions that focus on the implementation of the APPR plan, the utilization of the observation tool, and the calibration of the rubric, scores, and inter-rater reliability.

## 6.7) Assurances: Teacher Evaluation

## Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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#### Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for the teacher's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that the evaluation system will be used as a significant factor for employment decisions.
- Assure that teachers will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any district or regionally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide teachers whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers with their original composite rating by September 1 of the school year next following the school year for which the teacher's performance is being measured, or as soon as practicable thereafter.

## 6.8) Assurances: Assessments

#### Please check all of the boxes below.

- Assure that, where applicable, if students take more than one version of the Regents assessment for a particular content area, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where there is more than one version of a Regents assessment for a content area, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

## 6.9) Assurances: Data

#### Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all teachers will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.
- Assure that procedures for ensuring data accuracy and integrity are being utilized.

## Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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## Task 7) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance.

100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

(A) For a principal of a building which includes grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.

(B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

## 7.1) State-Provided Measures of Student Growth (Original)

Please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal's students are taking assessments for which there is a State growth model (e.g., K-5, K-6, 6-8, 6-12, 9-12, etc.).

For principals where less than 30% of their students are covered under a State-provided growth measure, please use Task 7.2.

For the 2015-16 through 2018-19school years, principals of buildings or programs that include all of grades 9-12 who receive State-provided growth scores based on Regents assessments set back-up SLOs based on Regents assessments.

For the 2019-20 school year and thereafter, for those principals who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that principal. Principals of buildings or programs that include all of grades 9-12 who receive State-provided growth scores based on Regents assessments should continue to set back-up SLOs based on Regents assessments in the 2019-20 school year and thereafter.

Please list the grade configurations of the schools or principals where State-provided growth measures will apply beginning in the 2019-20 school year (please list, e.g., K-5, K-6, 6- 8, 6-12, 7-12, 9-12). For each configuration, also indicate assessment(s) used for back-up SLOs.

For each grade configuration indicate the following:

Column 1: lowest grade that corresponds to the building or program

Column 2: highest grade that corresponds to the building or program

Column 3: assessment(s) used

#### Follow the examples below.

|                     | (1) lowest grade | (2) highest grade | (3) assessment(s)   |
|---------------------|------------------|-------------------|---|
| Grades K-6 Building | К                | 6                 | NYS Grade 4 ELA,NYS Grade<br>5ELA,NYS Grade 6 ELA, NYS Grade<br>4 Math,NYS Grade 5Math,NYS<br>Grade 6 Math  |
| Grades 7-12Building | 7                | 12                | Grade 7 ELA, Grade 7 Math, Grade 8<br>ELA, Grade 8 Math, All applicable<br>Regents assessments which are used to<br>generate the principal's State-provided<br>growth score |

Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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Using the table below, please select the assessment(s) that will be used for the back-up SLOs beginning in the 2019-20 school year for each grade configuration listed. The SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

| Grade From | Grade To | State or Regents Assessment(s)  |
|------------|----------|---|
| 1          | 5        | ☑ Grade 4 ELA   |
|            |          | ☑ Grade 5 ELA   |
|            |          | ☑ Grade 4 Math  |
|            |          | ☑ Grade 5 Math  |
| 6          | 8        | ☑ Grade 6 ELA   |
|            |          | ☑ Grade 7 ELA   |
|            |          | ☑ Grade 8 ELA   |
|            |          | ☑ Grade 6 Math  |
|            |          | ☑ Grade 7 Math  |
|            |          | ☑ Grade 8 Math  |
| 9          | 12       | All applicable Regents assessments which are used to generate the principal's State-<br>provided growth score |
| 9          | 12       | All applicable Regents assessments which are used to generate the principal's Stat provided growth score      |

## 7.1) Assurances

#### Please check the boxes below.

- $\ensuremath{\boxtimes}$  Assure that the growth score provided by NYSED will be used, where required.
- Assure that, for principals of buildings that do not include all of grades 9-12, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator in the event that a State-provided growth score cannot be generated for that principal and that principals of buildings that include all of grades 9-12 will have back-up SLOs set by the superintendent or another trained administrator in all school years.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

Task 7. Original Student Performance - Required (Principals) - Original Tasks 7.2 (SLOs), 7.3-7.6

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## 7.2) Student Learning Objectives (Original)

For guidance on SLOs, see NYSED SLO Guidance.

# SLOs must be used for principals in buildings or programs in which fewer than 30% of students take Grades 4-8 ELA, math, and/or high school courses with State or Regents assessments. SLOs will be developed using the following rules:

- If any grade/course in the building has a State-provided growth measure AND the principal must have SLOs because fewer than 30% of students in the building are covered, then the SLOs must begin first with the SGPresults.
- Additional SLOs must then be set based on grades/subjects with State assessments for which there is no State-provided growth measure, where applicable.
- If additional SLOs are necessary, principals must begin with the grade(s)/courses(s) that have the largest number of students using school- or district-wide student results from one of the following assessment options:
- State or Regents assessments;
- State-approved 3rdparty assessment; or
- · State-approveddistrict, regionally, or BOCES-developedcourse-specificassessment.

For each grade configuration indicate the following:

Column 1: lowest grade that corresponds to the building or program

Column 2: highest grade that corresponds to the building or program

Column 3: measure used

Column 4: assessment(s) used

Follow the examples below.

|                       | (1) lowest grade | (2) highest grade | (3) measure               | (4) assessment(s)  |
|-----------------------|------------------|-------------------|---------------------------|--|
| Grades K-2 Building   | К                | 2                 | District- or BOCES-wide   | ELARegents, Algebra<br>IRegents, Living<br>EnvironmentRegents, Global<br>2Regents, US HistoryRegents |
| Grades 11-12 Building | 11               | 12                | Principal-specificresults | ELARegents, US<br>HistoryRegents   |

Using the table below, please select the measure and assessment(s) that will be used for the SLOs for each grade configuration listed. During the 2016-17 through 2018-19 school years, SLOs that use grade 3-8 ELA/math State assessments as their underlying assessments must be excluded from the calculation of transition scores and ratings.

| Grade From | Grade To | Measure                               | State or Regents<br>Assessment(s)   | Locally-Developed Course-<br>Specific Assessment(s) | Third Party<br>Assessment(s) |
|------------|----------|---------------------------------------|---|---|------------------------------|
| к          | К        | District- or<br>BOCES-wide<br>results | <ul> <li>ELA Regents</li> <li>Algebra I Regents</li> <li>Living Environment<br/>Regents</li> <li>Physics Regents</li> <li>US History Regents</li> </ul> |   |                              |

Task 7. Original Student Performance - Required (Principals) - Original Tasks 7.2 (SLOs), 7.3-7.6

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## 7.3) HEDI Scoring Bands

| Highly         | Effectiv | e  | Effectiv | /e |           | Develop | ping | Ineffective |         |    |   |   |         |   |         |         |         |         |    |    |
|----------------|----------|----|----------|----|-----------|---------|------|-------------|---------|----|---|---|---------|---|---------|---------|---------|---------|----|----|
| 20             | 19       | 18 | 17       | 16 | 15        | 14      | 13   | 12          | 11      | 10 | 9 | 8 | 7       | 6 | 5       | 4       | 3       | 2       | 1  | 0  |
| 1 <sup>-</sup> |          |    |          |    | 75-<br>70 |         |      | 55-<br>59   |         |    |   |   |         |   |         |         |         | 9-      | 5- | 0- |
| 100<br>%       |          |    |          |    | I I       |         |      |             | 54<br>% |    |   |   | 33<br>% |   | 24<br>% | 20<br>% | 16<br>% | 12<br>% | 8% | 4% |

## 7.4) Principals with More Than One Growth Measure (Original)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one score and HEDI rating for the Required Student Performance subcomponent provided by the Department.(Examples: Principals of K-8 schools with growth measures for ELA and math grades 4-8.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

## 7.5) Assurances

#### Please check all of the boxes below.

- Assure that the principal has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learners status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a principal's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 7.3, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each principal will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

## 7.6) Student Performance Subcomponent Weighting

- If the Optional subcomponentis not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponentisused, the Required subcomponent must comprise at least 50% of the Student Performance category.

#### Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

## Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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## Task 7) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance and guidance on the use of alternate SLOs during the transition period.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, if excluding grade 3-8 ELA/math State assessments and any State-provided growth scores results in no remaining student performance measures, districts/BOCES must develop alternate SLOs based on assessments that are not grade 3-8 ELA/math State assessments for the Required subcomponent of the Student Performance Category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

## 7.1-7.2) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Please list the grade configurations of the schools or principals where alternate SLOs will apply. For each configuration, also indicate the measure and assessment(s) used for the alternate SLO.

For each grade configuration indicate the following:

Column 1: lowest grade that corresponds to the building or program

Column 2: highest grade that corresponds to the building or program

Column 3: measure used

Column 4: assessment(s) used

Follow the examples below.

|                       | (1) lowest grade      | (2) highest grade | (3) measure                     | (4) assessment(s)  |  |  |
|-----------------------|-----------------------|-------------------|---------------------------------|--|--|--|
| Grades K-2 Building   | irades K-2 Building K |                   | District- or BOCES-wide results | ELARegents, Algebra<br>IRegents, Living<br>EnvironmentRegents, Global<br>2Regents, US HistoryRegents |  |  |
| Grades 11-12 Building | 11                    | 12                | Principal-specificresults       | ELARegents, US History<br>Regents  |  |  |

Using the table below, please select the assessment(s) that will be used for the alternate SLOs during the 2016-17 through 2018-19 school years for each grade configuration listed. In all other school years, the SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

| Grade<br>From | Grade To |                                 | State or Regents<br>Assessment(s)   | Locally-Developed<br>Course-<br>Specific Assessment(s) | Third Party<br>Assessment(s) |
|---------------|----------|---------------------------------|---|--|------------------------------|
| 1             | 5        | District- or BOCES-wide results | <ul> <li>ELA Regents</li> <li>Living</li> <li>Environment</li> <li>Regents</li> </ul> |  |                              |

Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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| Grade<br>From | Grade To | Measure                         | Assessment(s) |  | Course- | Developed<br>Assessment(s) | Third Party<br>Assessment(s) |
|---------------|----------|---------------------------------|---------------|--|---------|----------------------------|------------------------------|
|               |          |                                 | N             | Physics<br>Regents<br>US History<br>Regents  |         |                            |                              |
| 6             | 8        | District- or BOCES-wide results |               | ELA Regents<br>Living<br>Environment<br>Regents<br>Physics<br>Regents<br>US History<br>Regents |         |                            |                              |

## 7.3) HEDI Scoring Bands

|            |          | <u></u>   |          |           |           |         |      |          |             |    |   |   |   |   |           |           |           |          |          |          |
|------------|----------|-----------|----------|-----------|-----------|---------|------|----------|-------------|----|---|---|---|---|-----------|-----------|-----------|----------|----------|----------|
| Highly     | Effectiv | e         | Effectiv | /e        |           | Develop | ping | Ineffect | Ineffective |    |   |   |   |   |           |           |           |          |          |          |
| 20         | 19       | 18        | 17       | 16        | 15        | 14      | 13   | 12       | 11          | 10 | 9 | 8 | 7 | 6 | 5         | 4         | 3         | 2        | 1        | 0        |
| 97-<br>100 |          | 90-<br>92 |          | 80-<br>84 | 75-<br>79 |         | 66   | 59       |             |    |   |   |   |   | 21-<br>24 | 17-<br>20 | 13-<br>16 | 9-<br>12 | 5-<br>8% | 0-<br>4% |
| %          | %        | %         | %        | %         | %         | %       | %    | %        | %           | %  | % | % | % | % | %         | %         | %         | %        | 0 /0     | 4 /0     |

## 7.4) Principals with More than One Growth Measure (Transition)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

## Task 8.1. Optional Subcomponent Use (Principals) - Task 8.1 (Subcomponent Use and Weighting)

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## Task 8) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance category, see NYSED APPR Guidance.

Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all buildings with the same grade configuration or program in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that a different measure is used than that for the Required subcomponent in the Student Performance category, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

## 8.1) Use of the Optional Subcomponent for Student Performance Measures

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any principal.

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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For guidance on the Principal School Visit category, see NYSED APPR Guidance.

## 9.1) Principal Practice Rubric

Select a principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards.

| Rubric Name                                   | If more than one rubric is utilized,<br>please indicate the group(s) of<br>principals each rubric applies to. |
|---|---|
| Multidimensional Principal Performance Rubric | (No Response)   |

## 9.2) Assurances

#### Please check all of the boxes below.

- Assure that all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits.
- Assure that the process for assigning points for the Principal School Visit category will be in compliance with the locally-determined subcomponent weights and overall School Visit category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for a principal assigned to different grade level configurations or building types as indicated in Task 9.1 above.
- Assure that the same rubric(s) is used for all school visits for a principal across the school visit types in a given school year.

## 9.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Principal School Visit category, see NYSED APPR Guidance.

## Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components will be weighted equally and averaged.

## 9.4) Calculating School Visit Ratings

#### Assurances

#### Please check each of the boxes below.

- Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the ranges indicated below.
- Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified in task 9.5 below, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

#### Please also check each of the following boxes.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver, the second school visit(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or his/her designee. See Section 30-3.5(d)(1)(ii)(a) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 9 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.5(d)(1)(ii)(b) of the Rules of the Board of Regents.

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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#### Principal School Visit Scoring Bands

|   | Overall School Visit Category<br>Score and Rating |              |
|---|---|--------------|
|   | Minimum   | Maximum      |
| н | 3.5 to 3.75                                       | 4.0          |
| E | 2.5 to 2.75                                       | 3.49 to 3.74 |
| D | 1.5 to 1.75                                       | 2.49 to 2.74 |
| I | 0   | 1.49 to 1.74 |

#### **HEDI Ranges**

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

|                   | Minimum Rubric Score | Maximum Rubric Score |
|-------------------|----------------------|----------------------|
| Highly Effective: | 3.50                 | 4.00                 |

|            | Minimum Rubric Score | Maximum Rubric Score |
|------------|----------------------|----------------------|
| Effective: | 2.50                 | 3.49                 |

|             | Minimum Rubric Score | Maximum Rubric Score |
|-------------|----------------------|----------------------|
| Developing: | 1.50                 | 2.49                 |

|              | Minimum Rubric Score | Maximum Rubric Score |
|--------------|----------------------|----------------------|
| Ineffective: | 0.00                 | 1.49                 |

# 9.5) Principal School Visit Subcomponent Weighting

**Required Subcomponents:** 

- School Visits by Supervisor(s) or other Trained Administrator(s): At least 80% of the Principal School Visit category score
- School Visits by Impartial Independent Trained Evaluator(s)\*: At least 10%, but no more than 20%, of the Principal School Visit category score

#### **Optional Subcomponent:**

- School Visits by Trained Peer Observer(s): No more than 10% of the Principal School Visit category score when selected

\* If the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee.

Please indicate the weight of each school visit type and be sure the total of the weights indicated equals 100%.

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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| Required - Supervisor/ | Required - Independent |     | Grade configurations for which |
|------------------------|------------------------|-----|--------------------------------|
| Administrator          | Evaluator(s)           |     | Peer Observers will be used    |
| 80%                    | 20%                    | N/A | (No Response)                  |

### 9.6) Assurances

#### Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.
- Assure that, if school visits are being conducted by trained peer observer(s), these principal(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a principal's school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; and/or use of professional goal-setting as evidence of principal effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.
- Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- Assure that at least one of the required school visits will be unannounced.
- $\blacksquare$  Assure that school visits will not be conducted via video.

### 9.7) Number of School Visits

Indicate the minimum number of unannounced and announced school visits for each type of observer in the tables below.

#### **Tenured Principals**

|             | Required - Supervisor/ Administrator: | Required - Independent Evaluator(s): | Optional -Peer Observer(s): |
|-------------|---------------------------------------|--------------------------------------|-----------------------------|
|             | Minimum school visits                 | Minimum school visits                | Minimum school visits       |
| Unannounced | 0                                     | 1                                    | 0                           |
| Announced   | 1                                     | 0                                    | 0                           |

#### **Probationary Principals**

|             | Required - Supervisor/ Administrator: | Required - Independent Evaluator(s): | Optional -Peer Observer(s): |
|-------------|---------------------------------------|--------------------------------------|-----------------------------|
|             | Minimum school visits                 | Minimum school visits                | Minimum school visits       |
| Unannounced | 0                                     | 1                                    | 0                           |
| Announced   | 2                                     | 0                                    | 0                           |

Task 10. Overall Scoring (Principals) - Tasks 10.1-10.3

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For guidance on APPR scoring, see NYSED APPR Guidance.

### 10.1) Scoring Ranges

#### **Student Performance Category**

HEDI ratings must be assigned based on the point distribution below.

#### Principal School Visit Category

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

|   | Overall Student Performance<br>Category Score and Rating |         |   | Overall Scho<br>Category Sc | ool Visit<br>ore and Rating |
|---|--|---------|---|-----------------------------|-----------------------------|
|   | Minimum  | Maximum |   | Minimum                     | Maximum                     |
| Н | 18   | 20      | Н | 3.5 to 3.75                 | 4.0                         |
| E | 15   | 17      | E | 2.5 to 2.75                 | 3.49 to 3.74                |
| D | 13   | 14      | D | 1.5 to 1.75                 | 2.49 to 2.74                |
| I | 0  | 12      |   | 0                           | 1.49 to 1.74                |

# 10.2) Scoring Matrix for the Overall Rating

|                     |                      | Principal School Visit Category |               |                |                 |
|---------------------|----------------------|---------------------------------|---------------|----------------|-----------------|
|                     |                      | Highly Effective (H)            | Effective (E) | Developing (D) | Ineffective (I) |
|                     | Highly Effective (H) | Н                               | Н             | Е              | D               |
| Student Performance | Effective (E)        | Н                               | Е             | E              | D               |
| Category            | Developing (D)       | E                               | Е             | D              | Ι               |
|                     | Ineffective (I)      | D*                              | D*            | Ι              | I               |

\* If a principal is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the principal can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

# 10.3) Assurances

### Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- $\blacksquare$  Assure that it is possible to obtain a zero in each subcomponent.
- Assure the overall rating determination for a principal shall be determined according to the evaluation matrix.

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

### Page Last Modified: 09/28/2018

For guidance on additional requirements for principals, see NYSED APPR Guidance.

#### 11.1) Assurances: Improvement Plans

#### Please check each of the boxes below.

- Assure that the district/BOCES will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive a Developing or Ineffective rating by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.
- Assure that PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas.

### 11.2) Attachment: Principal Improvement Plan Forms

All PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

1) identification of needed areas of improvement;

- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a principal's improvement in those areas.

#### As a required attachment to this APPR plan, upload the PIP forms that are used in the school district/BOCES.

Westbury\_Principals\_Improvment\_Plan.pdf

### 11.3) Assurance: Appeals

#### Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

#### 11.4) Appeals

Pursuant to Education Law§3012-d, a principal may only challenge the following in an appeal to their district/BOCES:

(1) the substance of the annual professional performance review; which shall include the following:

(i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;

(2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law§3012-d;

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as required under Education Law 3012-d and Subpart 30-3 of the Rules of the Board of Regents; and

(4) the school district's/BOCES' issuance and/or implementation of the terms of the principal improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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# Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

#### WESTBURY UFSD

#### PRINCIPAL APPEAL PROCEDURES

Section 3012-d of the Education Law establishes a comprehensive annual evaluation system for classroom teachers and building principals, as well as the issuance and implementation of improvement plans for teachers and principals whose performance is assessed as either developing or ineffective. To the extent that a teacher/principal wishes to challenge a performance review and/or improvement plan under the evaluation system, the law requires the establishment of an appeals procedure. This appeal procedure will address a principal's due process rights while ensuring that appeals are resolved in an expeditious manner.

APPEALS OF INEFFECTIVE AND DEVELOPING RATINGS ONLY

Appeals of annual professional performance reviews will be limited to those that rate a principal as ineffective or developing only. WHAT MAY BE CHALLENGED IN AN APPEAL

Appeal procedures will limit the scope of appeals under Education Law §3012-d of the following subjects:

(1) the substance of the annual professional performance review, which shall include the following:

(i) in the instance of a principal rated ineffective on the student performance category but rated highly effective on the school visit category based on an anomaly, as determined locally.

(2) the school district's adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d;

(3) the adherence to the Commissioner's regulations, as applicable to such reviews;

(4) compliance with any applicable locally negotiated procedures applicable to annual professional performance reviews or improvement plans; and
 (5) the school district's issuance and/or implementation of the terms of a principal improvement plan under Education Law §3012-d.
 PROHIBITION AGAINST MORE THAN ONE APPEAL

A principal may not file multiple appeals regarding the same performance review or improvement plan. All grounds for appeal must be raised with specificity within one appeal.

Any grounds not raised at the time the appeal is filed shall be deemed waived.

In an appeal, in order to prevail, the principal has the burden of demonstrating by a preponderance of the evidence that the review is deficient in one or more of the 5 areas enumerated above.

However, the foregoing shall not limit the right of a principal to challenge any aspect of an evaluation or a PIP in any proceedings brought pursuant to Section 3020-a or Section 3020-b of the Education Law.

TIME FRAME FOR FILING APPEAL

All appeals must be submitted in writing no later than 15 schools days of the date when the principal receives his/her annual professional performance review, exclusive of any days during which the principal is on vacation. If a principal is challenging the issuance of a principal improvement plan, an appeal must be filed within 15 school days of issuance of such plan. If a Principal is challenging the implementation a Principal improvement plan, an appeal must be filed within 15 school days of the failure of the District to implement any component of the plan. The failure to file an appeal within these timeframes shall be deemed a waiver of the right of appeal and the appeal shall be deemed abandoned.

When filing an appeal, the principal must submit a detailed written description of the specific areas of disagreement over his or her performance review, or the issuance and/or implementation of the terms of his or her improvement plan and any additional documents or materials relevant to the appeal. The performance review and/or improvement plan being challenged must also be submitted with the appeal. Any information not submitted at the time the appeal is filed shall not be considered.

TIME FRAME FOR DISTRICT RESPONSE

Within 10 calendar days of receipt of an appeal, the school district staff member(s) who issued the performance review or was/were or are responsible for either the issuance and/or implementation of the terms of the principal's improvement plan must submit a detailed written response to the appeal. In the case of an intervening school break during which the staff members will not be required to report to work for 5 or more work days, this time period will be extended by the length of such break. The response must include any and all additional documents or written materials relevant and specific to the point(s) of disagreement that support the school district's response and are relevant to the resolution of the appeal. Any such information that is not submitted at the time the response is filed shall not be considered in the deliberations related to the resolution of the appeal. The principal initiating the appeal shall receive a copy of the response filed by the school district, and any and all additional information submitted with the response, at the same time the school district files its response and the principal shall have 10 school days to submit a Reply to the District's submission.

#### DECISION-MAKER ON APPEAL

(a) A decision shall be rendered by the superintendent of schools or his/her designee, except that an appeal may not be decided by the same individual who was responsible for making the final rating decision.

A written decision on the merits of the appeal shall be rendered no later than 30 calendar days from the date upon which the principal filed his or her appeal. The appeal shall be based on a written record, comprised of the principal's appeal papers and any documentary evidence accompanying the

### Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

### Page Last Modified: 09/28/2018

appeal, as well as the school district response to the appeal and additional documentary evidence submitted with such papers. Such decision shall be final except as provided in subsection (b) below.

The decision shall set forth the reasons and factual basis for each determination on each of the specific issues raised in the principal's appeal. If the appeal is sustained, the review may set aside a rating if it has been affected by substantial error or defect, modify a rating if it is affected by substantial error or defect, or order a new rating if procedures have been violated. A copy of the decision shall be provided to the principal and the evaluator or the person responsible for either issuing or implementing the terms of an improvement plan, if that person is different.

(b) Notwithstanding the foregoing, any principal shall have the option of appealing the Superintendent/designee's decision as to an appeal of any Ineffective rating to a mutually agreed-upon retired administrator, the cost of which shall be shared equally by the District and the Administrators Association.

The process for appeals under this subparagraph shall be as follows:

Within ten (10) school days of receipt of the Superintendent's determination, not including days on which the principal is on vacation, the principal may request a review be performed by a mutually agreed upon retired administrator. Within five (5) school days of the request for review, the parties shall be furnished a list of retired administrators willing to conduct a review from the New York State Retired Supervisors and Administrators Association or any other organization that may maintain such a list. The list of names shall also include resume and fees. If the parties within five (5) business days cannot mutually agree upon the selection of the retired administrator the list shall be provided to the AAA. The arbitrator will be selected by the AAA within five (5) business days of receipt of the list or in a timely and expeditious fashion consistent with subpart 30-3 of the Rules of the Board of Regents. The cost of the AAA will be born equally by both parties. The fee for the review shall in no event exceed customary AAA arbitrator rates. The cost of the independent review shall be born equally by both parties.

The review shall consist of reviewing the preliminary decision, the evidence underlying the observations/evaluations of the principal, and all other evidence submitted by the principal and/or the district. The evidence and arguments shall be presented to the retired administrator or arbitrator for review within fifteen (15) school days after his/her selection. Upon completion of the review the retired administrator or arbitrator shall render a decision within ten (10) school days after receipt of the evidence and arguments from both sides. The decision, which shall be final and binding, may uphold, reverse, or modify the evaluation as well as provide recommendations, including but not limited to, adjustments to the principal improvement plan or other corrective actions.

#### EXCLUSIVITY OF SECTION 3012-D APPEAL PROCEDURE

The 3012-dappeal procedure shall constitute the exclusive means for initiating, reviewing and resolving any and all challenges and appeals related to a principal performance review and/or improvement plan. A principal may not resort to any other contractual grievance or judicial procedures for the resolution of challenges and appeals related to a professional performance review and/or improvement plan, except as otherwise authorized by law. MISCELLANEOUS

Notwithstanding any provision to the contrary, nothing herein shall be construed as limiting the right of the employee to challenge any evaluation, including a second consecutive Ineffective annual composite APPR evaluation, in any proceeding brought pursuant to Education Law Section 3020-a and 3020-bor an alternative disciplinary arbitration to the extent allowed by law.

The time frames referred to herein may be extended only by mutual written agreement of the parties and regardless of any extensions to the stated timeframes herein the appeals process will remain timely and expeditious in accordance with Education Law Section 3012-d.

#### 11.5) Assurance: Evaluators

#### Please check the box below.

☑ The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

# 11.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and

4) the nature (content) and the duration (how many hours, days) of such training.

### Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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# Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

All evaluators, including lead evaluators, evaluators, and independent observers, attend certification courses and are certified by the Board of Education. Previously trained evaluators attend re-certification classes for a minimum of one day sponsored by the Nassau and Western-Suffolk BOCES, and are re-certified by the Board of Education on an annual basis. All evaluators receive training on the elements required by Section 30-3.10 of the rules of the Board of Regents. Evaluators and lead evaluators attend training of a minimum of two days and independent observers attend a minimum of one day. All trained evaluators engage in professional development sessions that focus on the implementation of the APPR plan, the utilization of the observation tool, the calibration of the rubric ratings, and inter-rater reliability.

### 11.7) Assurances: Principal Evaluation

### Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for the principal's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that the evaluation system will be used as a significant factor for employment decisions.
- Assure that principals will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law \$3012-d(6) are not being used as part of any principal's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness; any district or regionally-developed assessment that has not been approved by the department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such principals with their original composite rating by September 1 of the school year next following the school year for which the principal's performance is being measured, or as soon as practicable thereafter.

# 11.8) Assurances: Assessments

#### Please check all of the boxes below.

- Assure that, where applicable, if students take more than one version of the Regents assessment for a particular content area, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where there is more than one version of a Regents assessment for a content area, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

# 11.9) Assurances Data

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

Page Last Modified: 09/28/2018

#### Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all principals will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- 🖾 Assure that enrolled students in accordance with policies for student assignment to schools and may not be excluded.
- Assure that procedures for ensuring data accuracy and integrity are being utilized.

Task 12. Joint Certification of APPR Plan - Upload Certification Form

Page Last Modified: 10/04/2018

### Task 12) Upload APPR District Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using the "District Certification Form" found in the "Documents" menu on the left side of the page.

Westbury UFSD APPR Signed Certification Form.pdf

# Westbury Public Schools

# **Teacher Improvement Plan (TIP)**

# **Philosophy:**

1. The Westbury School District and the Westbury Teachers Association agree that the students of the Westbury School District are entitled to a quality education.

2. Teachers hired in the Westbury School District go through an intensive and thorough hiring process and only after careful vetting, receive probationary appointments.

3. If a teacher is rated as "Developing" or "Ineffective" it is the goal of both parties to improve the teacher's performance so that his or her performance can be rated "effective."

4. A Teacher Improvement Plan (TIP) will be provided for those teachers receiving an annual rating of "Developing" or "Ineffective."

5. The purpose of a TIP is to assist teachers to work to their potential.

# **Procedures for a Teacher Improvement Plan (TIP)**

1. When a teacher's end of year evaluation results in a rating "Developing' or "Ineffective", administration will place a teacher on a TIP. The TIP form shall inform the teacher of his or her right to union representation, which shall be signed by the teacher. If the teacher refuses to sign, the district will note such refusal on the TIP form.

2. Ten school days after the receipt of the HEDI ratings, the building administrator or supervisor will notify the appropriate teacher or teachers to initiate the **TIP** Plan. The teacher shall meet with:

a. administration and

b. union representative (at the teacher's option).

3. The parties will identify areas in need of improvement, evidenced needed to demonstrate improvement, a timeline for achieving improvement, agreed upon artifacts and the manner in which improvement will be assessed.

4. The teacher shall be offered the opportunity to work with a peer coach. The teacher will select a peer coach. The peer coach must be a tenured teacher, within the-District, with an "effective" or "highly effective" rating.

5. The teacher and peer coach will develop a plan for accomplishing: the TIP goals and present plan to administration -Within 10 school days after notification, and no later than October 1<sup>st</sup> or as soon thereafter as practical, of the school year.

6. The district will provide, to the extent practical, resources to help the teacher improve. Resources such as personal counselors, participation in in-service coursework, participation in an employee assistance program, modeling by administration, peer observation, inter-visitation, and the like.

7. All interactions between teacher and peer coach will be confidential with respect to matters directly related to the TIP. If future disciplinary actions occur, the mentor will not be required to testify at any future hearing(s) with respect to these matters directly related to the TIP. No confidentiality shall apply to interactions that are not related to the TIP.

8. The teacher and peer coach will collaborate for three months. During that time, the teacher will be observed twice, one formal observation and one informal observation. This will be done by separate administrators, but not until the teacher and peer coach has worked together for twenty school days. The administrators will concentrate on observing and evaluating goals identified in the TIP.

9. The administrator will meet with the teacher within three school days of the observation to discuss the observation. A written observation summary will be provided within seven school days. The observation summary will be signed by both parties. The teacher will have the right to respond to the observation summary within seven school days of receipt of the observation. Such response will be attached to summary to be placed in the teacher's file. After three months of the teacher and peer coach working together, the administration will review progress and assess the level of effectiveness of the intervention. Based on the assessment of TIP will either discontinue if the teacher has been rated effective during the first three months of the TIP process or the TIP will be modified appropriately. In that case, the TIP will continue for another three months. This will include a minimum of two observations, one formal and one informal observation.

10. At the conclusion of the TIP, tithe TIP goals are reached the TIP will terminate and the teacher will return to a regular evaluation schedule. The culmination of the TIP will be communicated in writing to the teacher

11. Throughout the TIP process, the peer coach will assist with, and review, teacher's lesson plans weekly. Therefore, if practicable, the peer coach and teacher will be provided common planning time. The peer coach visits teacher's class and provides feedback and teacher visits the peer coach class. This should occur at least twice for both the coach and teacher within a three month period. The peer coach will be present for observations if the teacher so requests. Peer coach and teacher will meet with administration monthly.

12. Dates and deadlines herein are approximate. Deviations by the District of up to four school days shall be de minimus and shall not form the basis of an appeal or challenge.

# Exhibit B

# TEACHER IMPROVEMENT PLAN

Name:

Tenure:\_\_\_\_\_Non-Tenure:\_\_\_\_\_

School:

School Year:

(1) AREA(S) IN NEED OF IMPROVEMENT

(2) TIMELINE FOR ACHIEVING IMPROVEMENT

# (3) DIFFERENTIATED ACTIVITIES TO SUPPORT IMPROVEMENT

# (4) MANNER OF ASSESSMENT OF IMPROVEMENT

| Teacher        | _ Date |
|----------------|--------|
|                |        |
| Superintendent | _ Date |

Union Representative: Offered to Teacher but was not in attendance\_\_\_\_\_

# WESTBURY UFSD

# PRINCIPAL IMPROVEMENT PLAN

# Appendix F

WHEREAS, the parties have mutually agreed, the following Principal Improvement Plan (PIP) procedure and form shall be incorporated into the District's APPR Plan Document for principals covered by Education Law § 3012-d and Subpart 30-3 Regents Rules; Principal Improvement Plan

The Principal Improvement Plan for a principal who is rated ineffective or developing through an annual professional performance review (APPR) shall be comprised of the following elements:

1. The area or areas in need of improvement, drawn from the evaluation criteria of this APPR;

2. The time line for achieving improvement;

3. A statement of differentiated activities to support improvement; and

4. The manner of assessment of improvement that shall be in the nature of direct observation, review of materials (where applicable), review of behaviors (where applicable), attention to educational directives (where applicable), and student progress based upon the measure as determined by the state and locally under this APPR (where applicable).

5. PIP procedures shall be in accordance with Exhibits A and B hereto.

# EXHIBIT A

The area or areas in need of improvement shall be drawn from the evaluation criteria of this APPR.

The Administrator's PIP shall be in place within ten school days of the start of the school year.

The Superintendent of Schools or his or her designee shall meet with the Administrator on the PIP: (1) prior to its implementation for the purpose of developing the PIP, (2) at the 1/3 point of the PIP to discuss the administrator's progress on the PIP and provide written feedback to the administrator regarding progress towards PIP goals; (3) at the 2/3 point of the PIP to discuss the administrator's progress on the PIP and provide written feedback to the administrator's progress on the PIP and provide written feedback to the administrator regarding progress towards PIP goals; and (4) within ten days following the end of the PIP to review the administrator's performance on the PIP to provide a written summary of the administrator's progress.

The time line for achieving improvement shall be the entire school year.

A statement of differentiated activities to support improvement that shall be developed by the

Superintendent of Schools and/or his or her designee after consultation with the Principal on the PIP that may include, but shall not be limited to: working with mentors at no cost to the principal, in-service training at no cost to the principal, educational conferences and reference to professional writings based upon scientific research at no cost to the principal, collaboration with administrative colleagues.

The manner of assessment of improvement that shall be developed by the Superintendent of Schools and/or his or her designee after consultation with the Principal and may be in the nature of direct observation, review of materials (where applicable), review of behaviors (where applicable), attention to educational directives (where applicable), and student progress based upon the measure as determined by the state and locally under this APPR (where applicable).

# Exhibit B

# PRINCIPAL IMPROVEMENT PLAN

Name:

Tenure:\_\_\_\_\_Non-Tenure:\_\_\_\_\_

School:

School Year:

(1) AREA(S) IN NEED OF IMPROVEMENT

(2) TIME LINE FOR ACHIEVING IMPROVEMENT

# (3) DIFFERENTIATED ACTIVITIES TO SUPPORT IMPROVEMENT

# (4) MANNER OF ASSESSMENT OF IMPROVEMENT

| Principal      | Date |
|----------------|------|
| Superintendent | Date |

Union Representative: Offered to Principal but was not in attendance\_\_\_\_\_

# DISTRICT CERTIFICATION FORM: Please download this form, sign and upload to APPR form

By signing this document, the school district or BOCES certifies that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that all provisions of the APPR that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES. By signing this document, the collective bargaining agent(s) of the school district or BOCES, where applicable, certify that this document constitutes the district's or BOCES' complete APPR Plan, that collective negotiations have been completed on all provisions of the APPR that are subject to collective bargaining, and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that upon information and belief, all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using a comprehensive annual evaluation system that rigorously adheres to Education Law §3012-d as implemented by Subpart 30-3 of the Rules of the Board of Regents.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that this APPR Plan is the district's or BOCES' complete APPR Plan and that such plan will be fully implemented by the school district or BOCES; that there are no collective bargaining agreements, memoranda of understanding, or any other agreements in any form that prevent, conflict, or interfere with full implementation of the APPR Plan; and that no material changes will be made to the Plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-3 of the Rules of the Board of Regents.

The district/BOCES and its collective bargaining agent(s), where applicable, also certify that during the 2015-16 through 2018-19 school years, transition scores and ratings will be calculated for teachers and principals that exclude the results of grades 3-8 English Language Arts (ELA) and math State assessments and any State-provided growth scores; that the district/BOCES will continue to provide teachers and principals with original APPR scores and ratings calculated based on the measures in their approved APPR plan without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents; and that original APPR scores and ratings will be provided for advisory purposes only, and will have no impact on employment decisions, including tenure determinations, or teacher and principal improvement plans.

The school district and its collective bargaining agent(s), where applicable, also acknowledge that if approval of this APPR Plan is rejected or rescinded for any reason, any State aid increases received as a result of the Commissioner's approval of this APPR Plan may be withheld or forfeited by the State pursuant to Education Law §3012-d(11), as added by Chapter 56 of the Laws of 2015.

# The school district or BOCES and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:

- Assure that, during the 2015-16 through 2018-19 school years, the overall transition rating will be used as a significant factor in employment decisions, including tenure determinations and teacher and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES will continue to provide teachers and principals with original APPR scores and ratings calculated based on the measures described in this APPR plan without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents;
- Assure that, during the 2015-16 through 2018-19 school years, original APPR scores and ratings will not be used as the basis for employment decisions and will only be used for advisory purposes;
- Assure that beginning in the 2019-2020 school year, the original overall APPR score pursuant to the district or BOCES approved APPR plan shall be used as the basis for employment decisions, including tenure determinations and teacher and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES, shall provide teachers and
  principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math
  State assessments and/or State-provided growth scores with their APPR transition scores and ratings calculated
  pursuant to §30-3.17 of the Rules of the Board of Regents as soon as practicable, but in no case later than September
  1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers and
  principals with their original composite APPR rating by September 1 of the school year next following the school year
  for which the teacher's performance is being measured, or as soon as practicable thereafter.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall continue to provide teachers and principals whose Student Performance Category measures are not based on the grades 3-8 ELA/math State assessments or State-provided growth scores with their score and rating on the Student Performance category, if

available, and for the Teacher Observation category or Principal School Visit Category of their annual professional performance reviews, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's or principal's performance is measured, and that the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year next following the school year for which the school year for which the school year for which the school year next following the school year for which the school year for which the classroom teacher or building principal's performance is being measured

- Assure that beginning in the 2019-20 school year, the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured;
- Assure that beginning in the 2019-20 school year, the district or BOCES shall compute and provide to the teacher/ principal his or her score and rating on the Student Performance category, if available, and for the Teacher Observation category or Principal School Visit Category of a teacher's or principal's annual professional performance review, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's or principal's performance is measured;
- Assure that the APPR Plan will be filed in the district office and made available to the public on the district's or BOCES' website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur;
- Assure that accurate teacher and student data will be provided to the Commissioner in a format and timeline prescribed by the Commissioner;
- Assure that, during the 2015-16 through 2018-19 school year, the district or BOCES will continue to report both the original and transition individual category and subcomponent scores and the overall original and transition ratings to the State for each classroom teacher and building principal in a manner prescribed by the Commissioner;
- Certify that the district provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them;
- Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process;
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English language learners and students with disabilities;
- Assure that, during the 2015-16 through 2018-19 school years, any educators who receive a Developing or Ineffective rating as their overall transition rating will receive a Teacher Improvement Plan or Principal Improvement Plan, in accordance with all applicable statues and regulations, by October 1 in the school year following the school year in which such teacher's or principal's performance is being measured or as soon as practicable thereafter.
- Assure that, beginning in the 2019-2020 school year, any educator who receives a Developing or Ineffective rating on their original overall rating pursuant to this APPR plan will receive a Teacher Improvement Plan or Principal Improvement Plan, in accordance with all applicable statutes and regulations, by October 1 in the school year following the school year for which such teacher's or principal's performance is being measured or as soon as practicable thereafter;
- Assure that such improvement plan shall be developed by the superintendent or his/her designee in the exercise of their pedagogical judgment, and shall be subject to collective bargaining to the extent required under Article 14 of the Civil Service Law;
- Assure that all evaluators and lead evaluators, including independent evaluators and peer evaluators, as applicable, will
  be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with all
  applicable statutes and regulations;
- Assure that the district or BOCES has collectively bargained appeal procedures that are consistent with the statute and regulations and that they provide for the timely and expeditious resolution of an appeal to the district/BOCES;
- Assure that, for teachers, all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations and, for principals, all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits;
- Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0, for each
  subcomponent and that the district and BOCES shall ensure that the process by which weights and scoring ranges are
  assigned to subcomponents and categories is transparent and available to those being rated before the beginning of
  each school year;
- Assure that if a second measure for the Student Performance category is locally selected, then the same locally
  selected measures of student growth across all classrooms in the same grade/subject in the district/BOCES must be
  used in a consistent manner to the extent practicable;
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator;
- Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval by March 1 of each school year, on a form prescribed by the Commissioner, to the Commissioner for approval;
- Assure that the alternate SLOs described in Tasks 2 and 7 of this APPR plan will be used as the basis for certain teachers' and principals' transition APPR scores and ratings, where applicable and consistent with §30-3.17 of the Rules

of the Board Regents, during the 2016-17 through 2018-19 school years only;

- Assure that, beginning in the 2019-20 school year, no transition scores and ratings will be generated and the district or BOCES' original APPR Plan will apply to all classroom teachers and building principals as defined in the statute, regulations, and SED guidance without any modifications, substitutions, or replacements as a result of the requirements of §30-3.17 of the Rules of the Board of Regents;
- Assure that the district or BOCES will provide the Department with any information necessary to conduct annual monitoring pursuant to Subpart 30-3 of the regulations;
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by State or Federal law for each classroom or program of the grade does not exceed, in the aggregate, one percent of the minimum in required annual instructional hours for such classroom or program of the grade; and
- Assure that the amount of time devoted to test preparation under standardized testing conditions for each grade does not exceed, in the aggregate, two percent of the minimum required annual instructional hours for such grade. Time devoted to teacher administered classroom quizzes or exams, portfolio reviews, or performance assessments shall not be counted towards the limits established by this subdivision. In addition, formative and diagnostic assessments shall not be counted towards the limits established by this subdivision and nothing in this subdivision shall be construed to supersede the requirements of a section 504 plan of a qualified student with a disability or Federal law relating to English language learners or the individualized education program of a student with a disability.

#### Signatures, dates

| Superintendent Signature: Date:                         |
|---|
| Jucistino 10/1/18                                       |
| Superintendent Name (print):                            |
| Eudes S. Budhai   |
| Teachers Union President Signature: Date:               |
| Chuchne Certret 10/4/10                                 |
| Teachers Union President Name (print):                  |
| Christine Corbett                                       |
| Administrative Union President Signature: Date: 10/4/18 |
| Administrative Union President Name (print):            |
| Beginald Warren   |
| Board of Education President Signature: Date:           |
| Board of Education President Name (print):              |
| Robert Troiano, Jr.                                     |