THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



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December 5, 2022

Educator Evaluation Plan - Variance

Matthew Frahm, Superintendent Clarence Central School District 9625 Main Street Clarence, NY 14031

Dear Superintendent Frahm:

Congratulations. I am pleased to inform you that your educator evaluation plan ('plan') variance application meets the criteria outlined in section 30-3.16 of the Rules of the Board of Regents and has been approved. As a reminder, we are relying on the information you provided in your variance application, including the narrative descriptions, certifications, and assurances that are included in the application. During the approved term of this variance, your LEA will implement the variance along with all other remaining provisions of your approved plan. If any material changes are made to your approved plan and/or the terms of your approved variance, your LEA must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class school leader to support their professional growth, and every student achieves success.

Thank you again for your hard work.

Sincere

Betty A. Rosa Commissioner

Attachment

c: Michael Capuana

NOTE:

Only documents that are incorporated by reference in your plan variance application have been reviewed and are considered as part of your approved plan variance application; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your plan variance application but are not incorporated by reference have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your plan or variance and/or require corrective action.

Pursuant to section 30-3.16 of the Rules of the Board of Regents, please note that an LEA with an approved variance shall provide to the Department, upon its request, any documentation related to the implementation and efficacy of the approach proposed in the variance, including but not limited to: reports on the correlation in assigned ratings for different measures of the LEA's evaluation system and differentiation among educators within each subcomponent and category of the evaluation system

Task 1. General Information - General Information

Page Last Modified: 09/21/2022

Annual Professional Performance Review Variance (Education Law 3012-d)

For guidance related to the Educator Evaluation variance, see NYSED Educator Evaluation Guidance.

At its October 2019 meeting, the Board of Regents amended sections 30-3 of the Rules of the Board of Regents to allow LEAs to apply for a variance from Educator Evaluation plan requirements to permit them to develop and implement new and innovative approaches to evaluation that meet the specific needs of the LEA, upon a finding by the Commissioner that the new and innovative approach demonstrates how it will ensure differentiated results over time and how the results of the evaluation will be used to provide personalized professional learning opportunities to teachers and principals, while complying with the requirements of Education Law §3012-d.

In instances where a variance is approved, the term(s) described in the approved variance will replace the related sections of the LEA's currently approved Evaluation plan. However, please note that all other terms as are present in the LEA's currently approved plan will remain in effect and must be implemented without modification.

Once a variance is approved by the Department, it shall be considered part of the LEA's Evaluation plan during the approved term of the variance. In any instance in which there is an approved variance and such variance contains information that conflicts with the information provided in the approved Education Law §3012-d Evaluation plan, the provisions of the approved variance will apply during the approved term of the variance.

Variance Application Timeline

Variance applications must be approved by the Department by December 1 of a school year to be implemented in that school year.

Submission by November 1 is suggested to allow time for review, revision and approval in order to meet the approval deadline for implementation in the same school year.

Absent a finding by the Commissioner of extraordinary circumstances, a variance application approved after December 1 of a school year will not be implemented until the following school year.

For more information regarding the variance approval deadline, including a possible extension, please contact EvalVariance@nysed.gov.

Variance Assurances

Please read the assurances below and check each box.

Assure that the contents of this form are in compliance with Education Law Section 3012-d.

Assure that a detailed version of the LEA's variance is kept on file and that a copy of such variance will be provided to the

Department upon request for review of compliance with Education Law Section 3012-d.

Assure that this variance will be posted on the LEA's website, in addition to its current full Educator Evaluation plan, no later than

September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall occur later.

Assure that it is understood that this LEA's variance will be posted in its entirety on the NYSED website following approval.

Variance Applicability

Teacher Variance

Please check each task included in the variance request for teachers.

☑ Task 4. TEACHERS: Observations

Principal Variance

Education Law §3012-d requires that the principal evaluation system be aligned to the requirements for teacher evaluation. Therefore, when completing a variance request for the evaluation of principals, the processes identified must be aligned to such requirements.

Please read the options below and check the appropriate box.

A variance is not requested for any subcomponent or category for principals; all principals will be evaluated using the currently

approved Educator Evaluation plan.

Task 1. General Information - General Information

Page Last Modified: 09/21/2022

Task 4. TEACHERS: Observations - Applicability

Page Last Modified: 09/21/2022

Teacher Observation Variance

A variance may be requested for the following components of the teacher observation subcomponent:

Teacher practice rubric, including rating and scoring and weighting domains/subcomponentsHEDI scoring bandsWeighting of the teacher observation subcomponentsRequired principal/supervisor and/or independent evaluator observationsOptional peer observations

Applicable Areas

Please indicate the area(s) of the teacher observation subcomponent for which a variance is being requested.

Required principal/supervisor and/or independent evaluator observations

Applicable Teachers

Please list all teachers to whom this teacher observation variance request applies.

•If applicable, use the options in the 'Group of Teachers' column, OR select teachers individually in the columns to the right.

	Groups of Teachers	Common Branch	ELA	Math	Science	Social Studies
Group 1	 All teachers(all grade levels, subjects and courses) 					
Group 2	☑ Group not applicable					
Group 3	☑ Group not applicable					

Non-core/Elective Teachers

Please only check the box below if none of the options for non-core/elective teachers in the table above are applicable (e.g., teachers of art, music, and physical education use different measures and assessments).

Task 4. TEACHERS: Observations - Required Observations

Page Last Modified: 11/17/2022

Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrators

At least one observation must be conducted by the building principal or another trained administrator.

In the table below, indicate the minimum number of unannounced and announced observations by principal(s) or other trained administrators, as well as the observation method, and identify the corresponding group(s) from the applicability page.

If there is only one group of applicable teachers for this teacher observation variance, select 'Group 1'.
 If all groups of applicable teachers use the same number and method of observations by principals or other trained administrators, select 'All applicable teachers listed'.

•Use 'Add Row' to list additional groups that correspond to the row from the applicable teachers table.

Applicable	Subgroup of		UNANNOUNCED			ANNOUNCED	ANNOUNCED
Teachers Row Groups	Applicable Teacher Group(s)	NCED	Observation	ED	ED	Observation	Other
From the Task	If all selected	Minimum number of	method	Other observation	Minimum number of	method	observation method
4 'Applicability'	teachers from the	observation	Check all that	method	observation	Check all that	
page	first column apply enter "All"	s	apply	Only complete	s	apply	Only complete if 'Other' is
				if 'Other' is selected in the			selected in the previous
				previous column			column
☑ Group 1	All	0	☑ Not applicable	(No Response)	1	☑ In person	(No Response)

Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)

At least one observation must be conducted by an impartial independent trained evaluator.

In the table below, indicate the minimum number of unannounced and announced observations by impartial independent trained evaluator(s), as well as the observation method, and identify the corresponding group(s) from the applicability page.

•If there is only one group of applicable teachers for this teacher observation variance, select 'Group 1'.

•If all groups of applicable teachers use the same number and method of observations by impartial independent trained evaluators, select 'All applicable teachers listed'.

•Use 'Add Row' to list additional groups that correspond to the row from the applicable teachers table.

Task 4. TEACHERS: Observations - Required Observations

Page Last Modified: 11/17/2022

Applicable Teachers Row	Subgroup of Applicable Teacher	UNANNOU NCED	UNANNOUNCED	UNANNOUNC ED	ANNOUNC	ANNOUNCED	ANNOUNCED
Groups	Group(s)	Minimum	Observation method	Other	Minimum	Observation method	Other observation
From the Task 4 'Applicability'	If all selected teachers from the	number of	Check all that	observation	number of observation	Check all that	method
page	first column apply enter "All"		apply	Only complete if 'Other' is	s	apply	Only complete if 'Other' is selected in the
				selected in the previous column			previous column
Group 1	All	0	☑ Not applicable	(No Response)	1	☑ In person	(No Response)

Independent Evaluator Assurances

Please read the assurances below and check each box.

Assure that independent evaluator(s), as applicable, are not employed in the same school building, as defined by BEDS code, as the

teacher(s) they are evaluating.

Assure that independent evaluator(s), as applicable, will be trained and selected by the LEA.

Task 4. TEACHERS: Observations - Variance Details & Assurances

Page Last Modified: 11/30/2022

Variance Details

Please read the questions below, answer each prompt in a concise manner, and identify the group(s) from the applicability page that correspond(s) to the information provided.

If there is only one group of applicable teachers for this teacher observation variance, select 'Group 1'.
If one response encompasses all groups of applicable teachers, select 'All applicable teachers listed'.
Use 'Add Row' to list additional groups that correspond to the row from the applicable teachers table.

Rationale

Please provide a rationale for this variance request.

Applicable Teachers Row Groups	Your rationale should include information regarding the specific, identified needs and/or challenges of the LEA, and how such needs and/or challenges inform development of the teacher observation variance request.
☑ Group 1	In 2021-22 the District applied for a variance and designed a professional learning project to foster and promote the staff member's individual professional growth in closing learning gaps or social-emotional learning practices. The project was designed for one year. The teacher or team of teachers developed a focus to help them develop lessons and strategies to close learning gaps or address social-emotional learning in their instruction. They then put into practice the new learning during the 2021-22 school year.
	The District found significant value in developing projects as previously described. The projects developed by teachers were essential in recognizing the importance of attending to academic and social-emotional deficits created due to the pandemic; they also provided an opportunity for teachers to problem-solve and work collaboratively in attending to the heightened needs of our student population.
	By broadening the scope of these projects through the innovative variance, teachers will be able to further expand the focus of the project to students' academic, social-emotional, and behavioral needs. Furthermore, the project will provide an opportunity for the evaluator to examine and evaluate elements from within the Marzano rubric beyond what is traditionally observed in a classroom visitation, such as planning, preparation, collegiality, collaboration, professionalism, and reflection on teaching practice.

Standards and Procedures

Please provide a description of the standards and procedures that will be used in lieu of those included in the LEA's most recently approved evaluation plan.

Applicable Teachers Row Groups	This description should provide a specific, detailed explanation of the new and innovative approach that the LEA is seeking to implement as part of its variance request.
	This description should include, but not be limited to, a description of the alternate measures and/or evidence of teacher practice that will be used to evaluate educators.
☑ Group 1	The evaluator will complete both the observation and the professional learning project evaluation. The observation will be weighted at 90%, and the professional learning project will be weighted at 10% using the Marzano rubric approved in the APPR plan. The observation scoring process will be the same as the district's approved plan. The evaluator will approve the professional learning project. Next, the teacher or team will present to the evaluator the project plan, goals and resources, action steps, and the need for professional learning to enhance the teachers' skills.
	At the conclusion of the project, each teacher will meet with the evaluator or designee for a conference to present a summary of the professional learning project. The project will include, but is not limited to, observations, artifacts such as assessment data, delineation of new strategies, listings of both hardware and software that enhanced instruction, student feedback, reflective journals, lesson plans, and attendance data.

Task 4. TEACHERS: Observations - Variance Details & Assurances

Page Last Modified: 11/30/2022

Applicable Teachers Row Groups	This description should provide a specific, detailed explanation of the new and innovative approach that the LEA is seeking to implement as part of its variance request.
	This description should include, but not be limited to, a description of the alternate measures and/or evidence of teacher practice that will be used to evaluate educators.
	The conference will be scheduled any time after April 1st of that school year.
	The professional learning project will be evaluated using the Marzano Teacher Practice Rubric, and evaluators will score the project using any of the 60 design elements within the four domains of the Marzano Teacher Practice Rubric. The project elements will be scored using a four-point rubric (4- highly effective, 3- effective, 2- developing, 1- ineffective.) The outcomes will provide a comprehensive measure of the teacher's knowledge and understanding of the project's impact on student learning. The elements scored will be equally weighted and will produce an average score.
	For each year we implement the innovative variance, the District will apply for the independent evaluator hardship waiver. For years in which waiver is granted, both the portfolio project and observation will be conducted by the lead evaluator. For the years in which the waiver is not granted, the independent evaluator will conduct the portfolio project, and the lead evaluator will conduct the observation.

Rigor

Please provide a description of how the LEA will ensure that evaluations are rigorous and enable strong and equitable inferences about the effectiveness of the LEA's educators.

Applicable Teachers Row Groups	This description should explain how rigor is achieved and maintained, including relevant processes and methodologies.
	This description may include, but is not limited to, how data will be used to draw inferences, including how the derived data informs decisions and guidance for the LEA's educators.
☑ Group 1	Annually, the lead evaluators are trained in the observation protocols using the Marzano Teacher Evaluation Model. Evaluators spend multiple days viewing video examples, artifacts, and written feedback to become more proficient in the teacher evaluation process. Data from the previous school year allows for the analysis of interrater reliability and the evaluation process's effectiveness.
	The quality of the project will be measured based on the teacher or team of teachers' ability to demonstrate knowledge gained as well as the impact on student learning as a result of the project implementation. The evaluator will use the presentation of project instructional artifacts as evidence of teachers' knowledge or understanding of the impact on student learning in the scoring of the design elements within the Marzano Teacher Evaluation Model.
	Continuous assessment is a necessary component of professional growth. The goal of the annual review of performance is to provide an opportunity for tenured faculty members to reflect on the school year, acknowledge success and challenges, and identify goals and future activities that will lead to professional growth.

Professional Learning

Please provide a description of how the LEA will use the information collected through the evaluation system, including the assigned effectiveness ratings, to provide personalized professional learning opportunities for educators.

Task 4. TEACHERS: Observations - Variance Details & Assurances

Page Last Modified: 11/30/2022

Applicable Teachers	This description may include, but is not limited to, methodologies and procedures for:
Row Groups	 •collecting information about educator effectiveness to inform professional learning, •specific details regarding both the type(s) and extent of professional learning opportunities anticipated, •processes for delivery of personalized learning opportunities, and •use of data to measure the efficacy of such professional learning.
☑ Group 1	Annually, the district examines and interprets data to identify the top professional learning needs of 300 teachers participating in an end-of-year survey. Additionally, evaluators will conduct a needs assessment to determine the necessary professional learning opportunities for teachers. The district will use this information collectively to provide targeted professional learning opportunities during opening days for teachers based on this data. The feedback from the professional learning days informs the district of ongoing professional growth and what would be best focused on in future professional learning projects. Furthermore, as research shows, the most effective model to provide professional learning, and provide feedback to one another, hence the district's decision to allow teams to work in groups on this project. These learning and teaching experiences will be explicitly reflected in their professional learning project.
	teachers. Our differentiated model for professional learning continues to be successful in meeting the needs of our adult learners. In our model, expert teachers share best practices with their colleagues, problem-solve, and create support networks. The professional learning project allows teachers to hone their skills and improve their practice through a systematic, organized approach to professional learning to support student growth and achievement. Through implementing the innovative variance and the professional learning project, the District can provide
	more targeted, specific professional growth opportunities to teachers based on the essential knowledge and skills each teacher identifies as a need or an area for improvement. Administrators will use the information gleaned from both a needs assessment and professional learning projects to develop professional learning opportunities that will help support teachers in the improvement of their practice which ultimately has a positive impact on student performance and achievement.

Effectiveness of Implementation

Please provide a description of how the LEA will assess the effectiveness of the implementation of the variance.

Applicable Teachers Row Groups	This description may include, but is not limited to, processes and procedures for:
	•collection and analysis of both short- and long-term data,
	•the standard(s) used to measure the effectiveness of implementation, and
	how results will be used to inform future implementation.
☑ Group 1	Evaluators are responsible for supervising instruction regularly, not just during an observation. Evaluators will continually assess how the addition of the professional learning project improves teaching and learning compared to the previous model.
	A teacher survey will be provided at the conclusion of each school year. This will provide the district with evidence of how this personalized professional learning project allowed for increased proficiency in the effectiveness of instruction. Administrators will evaluate student performance data, attendance data, graduation rate, and observation scores to compare the performance of these indicators to the previous school year. The District will also evaluate if there are additional quantifiers not previously provided to measure and inform student and teacher performance by utilizing the professional learning project.

Task 4. TEACHERS: Observations - Variance Details & Assurances

Page Last Modified: 11/30/2022

Applicable Teachers Row Groups	This description may include, but is not limited to, processes and procedures for:
	•collection and analysis of both short- and long-term data,
	•the standard(s) used to measure the effectiveness of implementation, and
	how results will be used to inform future implementation.
	District-level administrators will facilitate meetings monthly with building-level administration to analyze data and evaluate the impact on professional learning projects and the impact on student performance and achievement. Building-level administrators will meet with grade-level teams, PLCs, and department teams to monitor and evaluate the effectiveness of project implementation.
	To ensure that project efficacy and intended outcomes are met, the district will examine the elements scored within the Marzano Teacher Evaluation Model annually once all projects have been evaluated. Prior to the opening of submission of professional learning projects the following year, the district will make any necessary changes or adjustments to the scope of the project to ensure the quality and effectiveness are maintained.

Observation Assurances

Please read the assurances below and check each box as applicable to all teachers included in this teacher observation variance request.

Assure that the process for assigning points for the Teacher Observation category will be consistent with the process described in the

LEA's approved Educator Evaluation plan and/or this variance application and in compliance with Education Law Section 3012-d.

Assure that once all observations are complete, the process for determining an overall Teacher Observation category score and

rating will incorporate the evidence collected across all observations to produce an overall Teacher Observation category rating on a HEDI scale.

Assure that it is possible for a teacher to obtain any number of points in the applicable scoring ranges, including zero, in each

subcomponent.

Task 12. Joint Certification of Evaluation Variance - Applicability and Certification

Page Last Modified: 11/30/2022

Applicability of Variance

Variance Duration

An Evaluation Variance under Education Law §3012-d may be approved for up to THREE (3) years. Please indicate below the school years to which this variance application will apply.

One, two, or three consecutive academic years may be selected.

☑ 2022-23

☑ 2023-24

☑ 2024-25

Upload Educator Evaluation Variance Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Variance using the "Variance Certification Form" found in the 'Documents' menu on the left side of the page.

APPR Variance.pdf

APPR VARIANCE CERTIFICATION FORM: Please download, check the assurances, sign, and upload this form to complete the submission of your LEA's Annual Professional Performance Review (APPR) Variance, Education Law §3012-d application.

Assurances: Please check the boxes below

- Assure that all information provided in this variance application is true and accurate as of the date that the variance application is submitted.
- Assure that once this application is approved by the Department, it shall be considered part of the LEA's approved APPR plan during the effective term of the variance.
- Assure that, upon a revocation or non-renewal of a variance application at the end of its effective term, the district shall implement its approved evaluation plan in its entirety and without modification, consistent with all requirements of Subpart 30-3.3 of the Rules of the Board of Regents, and absent any terms of the variance.
- Assure that, where applicable, collective negotiations have been completed on all provisions of this variance application that are subject to collective bargaining.

Signatures, dates

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Superintendent Signature:	Date:	11/30/22
mit		
Superintendent Name (print):		
Matthew Frahm		
Teachers Union President Signature:	Date:	11/30/22
Elizabeth M. Dunne		
Teachers Union President Name (print):		
ELIZABETH M. DUNNE		
Administrative Union President Signature:	Date:	11/30/2022
1012		
Administrative Union President Name (print):		
KENNETH J.SMITH		
Board of Education President Signature:	Date:	11/30/22
man Fr		
Board of Education President Name (print):		
Michael J. Fuchs		

THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



Commissioner of Education President of the University of the State of New York 89 Washington Avenue, Room 111 Albany, New York 12234 E-mail: commissioner@nysed.gov Twitter:@NYSEDNews Tel: (518) 474-5844 Fax: (518) 473-4909

March 15, 2023

Revised

Matthew Frahm, Superintendent Clarence Central School District 9625 Main Street Clarence, NY 14031

Dear Superintendent Frahm:

Congratulations. I am pleased to inform you that your educator evaluation plan ("plan") meets the criteria outlined in Education Law §3012-d and Subpart 30-3 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your educator evaluation form, including the certifications and assurances that are part of your approved plan. If any material changes are made to your approved plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visit category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visit category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerel

Betty A. Rosa Commissioner

Attachment

c: Michael Capuana

NOTE:

Only documents that are incorporated by reference in your educator evaluation plan have been reviewed and are considered as part of your plan; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your plan but are not incorporated by reference in your plan have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your plan and/or require corrective action.

Task 1. General Information - Disclaimers and Assurances

Page Last Modified: 02/17/2023

Disclaimers

For guidance related to Educator Evaluation plans, see NYSED Educator Evaluation Guidance. For a definition of terms related to Educator Evaluation, see the Educator Evaluation Glossary.

The Department will review the contents of each local educational agency's (LEA) Educator Evaluation plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in an LEA's plan.

The Department reserves the right to request further information from an LEA to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Each LEA is required to keep detailed records on file for each section of the currently implemented Educator Evaluation plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of an LEA's plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the LEA are for informational purposes only for the teachers and principals reviewed under this Educator Evaluation plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the Educator Evaluation plan approved by the Department. The Department also reserves the right to request further information from the LEA, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this Educator Evaluation plan are not true or accurate, it reserves the right to reject or disapprove this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

Educator Evaluation Assurances

Please read the assurances below and check each box.

Assure that the content of this form represents the LEA's entire Educator Evaluation plan and that the Educator Evaluation plan is in compliance with Education Law Section 3012-d and Subpart 30-3 of the Rules of the Board of Regents.

Assure that a detailed version of the LEA's entire Educator Evaluation plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law Section 3012-d and Subpart 30-3 of the Rules of the Board of Regents.

Assure that this Educator Evaluation plan will be posted on the LEA's website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall occur later.

Assure that it is understood that this LEA's Educator Evaluation plan will be posted in its entirety on the NYSED website following approval.

Task 2. TEACHERS: Required Student Performance - Student Learning Objectives

Page Last Modified: 02/14/2023

Required Student Performance Subcomponent

For guidance on the required subcomponent of the Student Performance category, see NYSED Educator Evaluation Guidance.

100% of the Student Performance category if only the required subcomponent is used or locally determined if the optional

subcomponent is selected.

Each teacher shall have a locally determined Student Learning Objective (SLO) consistent with the goal-setting process determined by the Commissioner.

Task 2. TEACHERS: Required Student Performance - Student Learning Objectives

Page Last Modified: 02/14/2023

Student Learning Objectives (SLOs)

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used as the required student performance measure for all teachers. The following must be used as the evidence of student learning within the SLO.

MEASURES

SLO measures may be either individually attributed or collectively attributed.

Individually attributed measures

An individually attributed SLO is based on the student population of a course for which the teacher directly contributes to student learning outcomes.

> Individually attributed results: scores and ratings will be based on the growth of students in the teacher's course in the current school year.

Collectively attributed measures

A collectively attributed SLO is based on a student population across multiple sections of the same course or across multiple courses where more than one teacher either directly or indirectly contributes to student learning outcomes. When determining whether to use a collectively attributed SLO, the LEA should consider:

- identifying which measures and assessments could be used to encourage partnerships or teams where teachers have an opportunity to collectively impact student learning;
- identifying which assessments could be used to help foster and support the LEA's focus on a specific priority area(s);
- the impact on the LEA's ability to make strong and equitable inferences regarding an individual educator's effectiveness; and
- when using multiple measures, the appropriate weight of each measure that reflects individually and collectively attributed results.

> Collectively attributed results: scores and ratings will be based on the growth of <u>all students in a school or program</u> or <u>students across</u> buildings/programs in an LEA who take the applicable assessments in the current school year.

> Collectively attributed group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers' courses across buildings/programs in an LEA in the current school year.

> <u>Collectively attributed linked results</u>: scores and ratings will be based on the growth of students enrolled in the teacher's course in the current school year taking assessments in other grades/subjects.

ASSESSMENTS

Any of the measures above may be used with one or more of the following assessment types.

• State assessment(s); or

Task 2. TEACHERS: Required Student Performance - Student Learning Objectives

Page Last Modified: 02/14/2023

Assessment(s) that are selected from the list of State-approved:

- third party assessments; or
- · locally-developed assessments (district-, BOCES-, or regionally-developed).

HEDI Scoring Bands

Highly	Effecti	ve	Effectiv	ve		Develo	ping	Ineffeo	ctive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
97- 100	93- 96%	90- 92%	85- 89%	80- 84%	75- 79%	67- 74%	60- 66%	55- 59%	49- 54%	44- 48%		34- 38%	29- 33%	25- 28%	21- 24%	17- 20%	13- 16%	9- 12%	5-8%	0-4%
%																				

SLO Assurances

Please read the assurances below and check each box.

Assure that each teacher has an SLO as determined locally in a manner consistent with the goal-setting process determined by the Commissioner.

Z Assure that all student growth targets represent a minimum of one year of expected growth, as determined locally in a manner

consistent with the Commissioner's goal-setting process. Such targets may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.

Assure that all student growth targets shall measure the change in a student's performance between the baseline and the end of the course.

Assure that if a teacher's SLO is based on a small 'n' size population and the LEA chooses not to use the HEDI scoring bands listed above, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in SLO Guidance.

Assure that processes are in place for the superintendent to monitor SLOs.

Z Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth

parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved Educator Evaluation plan.

Assure that for any SLO based, in part, on the New York State grade four science assessment, once the assessment is no longer administered the SLO will utilize only the remaining assessments.

Measures and Assessments

Task 2. TEACHERS: Required Student Performance - Student Learning Objectives

Page Last Modified: 02/14/2023

Use the table below to list all applicable teachers with the corresponding measure and assessment(s).

Note on common branch/departmentalized options

Grades 4-8

- If all core content area instruction (ELA/math/science/social studies) is delivered by a single teacher, please select each applicable common branch grade level below.

- If core content area instruction is departmentalized (i.e., separate ELA, math, science, and social studies teachers), please select the

applicable grade level/content area combination(s).

- If both common branch and departmentalized instruction occurs in a particular grade level, please select both options for the applicable grade level(s).

Grades K-3 that use both a common branch and departmentalized model

- Check each applicable common branch grade level below.

- On the non-core/elective teachers page, select the "Elementary" option for applicable subjects in the "Subject" column with the corresponding grade(s).

Applicable Teachers	Measure	State or Regents	Locally-developed	Third Party	Applicable
Select all that apply	Prior to making a	Assessment(s)	Course-Specific	Assessment(s)	School or
	selection, please read	Select all that apply	Assessment(s)	Select all that apply	BOCES-
	the description of each		Select all that apply		Program
	measure provided				Please leave
	above.				blank unless
					instructed by
					the
					Department
					to complete
					this column.
☑ All teachers(all	Collectively	☑ All Regents given			(No
grade levels, subjects	attributed results	in LEA			Response)
and courses)	(program, school or				
	district-wide measure)				

Choose "Add Row" to include an additional group of teachers with a different measure and assessment(s).

Task 2. TEACHERS: Required Student Performance - Weighting

Page Last Modified: 02/08/2023

Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the percentage of the Student Performance category attributed to the Required subcomponent will be locally determined.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

Task 3. TEACHERS: Optional Student Performance - Use of the Optional Subcomponent

Page Last Modified: 02/08/2023

Optional Student Performance Subcomponent

For guidance on the optional subcomponent of the Student Performance category, see NYSED Educator Evaluation Guidance.

Percentage of Student Performance category to be locally determined if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the LEA and be a locally selected measure of student growth or achievement based on State-created or -administered assessments or State-designed supplemental assessments.

Options for measures and associated assessments include:

- Option (A) A second SLO, provided that this SLO is different than that used in the required subcomponent;
- Option (B) A growth score based on a statistical growth model, where available, for either State-created or -administered assessments or State-designed supplemental assessments;
- Option (C) A measure of student growth, other than an SLO, based on State-created or -administered assessments or Statedesigned supplemental assessments;
- Option (D) A performance index based on State-created or -administered assessments or State-designed supplemental assessments;
- Option (E) An achievement benchmark on State-created or -administered assessments or State-designed supplemental assessments; or
- Any other collectively bargained measure of student growth or achievement included in the LEA's evaluation plan.

Please indicate if the optional subcomponent will be used by making the appropriate selection below.

NO, the optional subcomponent WILL NOT be used in the Student Performance category for any teacher.

Task 4. TEACHERS: Observations - Rubric and Scoring

Page Last Modified: 02/08/2023

Teacher Observation Category

For guidance on the Teacher Observation category, see NYSED Educator Evaluation Guidance. For a definition of terms used in this section, see the Educator Evaluation Glossary.

Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess teacher practice based on the NYS Teaching Standards.

Rubric	Name	If more than one rubric is utilized,
		please indicate the group(s) of
		teachers each rubric applies to.
Ма	rzano's Causal Teacher Evaluation Model	(No Response)

Please read the assurances below and check each box.

Assure that the same rubric(s) is (are) used for all classroom teachers in a grade/subject across the LEA, provided that LEAs may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year as indicated in the table above.

Assure that the same rubric(s) is (are) used for all observations of a classroom teacher across the observation types in a given school year.

Rubric Rating Process

For more information on the Teacher Observation category see NYSED Educator Evaluation Guidance. For a definition of terms used in this section, see the Educator Evaluation Glossary.

The following is one example of how an LEA might score teacher observations using the selected practice rubric: Domains 1-4 of the Danielson rubric have been negotiated as observable. Domains 2 and 3 are weighted as 40% each, and Domains 1 and 4 are weighted as 10% each. For each observation, evidence is collected for all observed subcomponents in a domain. A holistic domain score is then determined for each teacher. These domain scores are weighted as indicated above to reach a final score for each observation. Scores for each observation are weighted equally and averaged to reach a final score for each observation type. The LEA will ensure that all subcomponents designated as observable will be addressed at least once across the observation cycle.

Use the following section to describe the process for rating and scoring the selected practice rubric consistent with the Department's regulations.

Please read the assurances below and check each box.

- Assure that the designation of components of the selected practice rubric as observable is locally negotiated.
- I Assure that all components of the selected practice rubric designated as observable are assessed at least once and that each of the

NYS Teaching Standards is covered across the total number of annual observations.

Assure that a component designated as ineffective is rated one (1), a component designated as developing is rated two (2), a

component designated as effective is rated three (3), and a component designated as highly effective is rated four (4).

Assure that the process for assigning scores and/or ratings for each teacher observation is consistent with locally determined processes, including practice rubric component weighting consistent with the description in this plan.

Task 4. TEACHERS: Observations - Rubric and Scoring

Page Last Modified: 02/08/2023

At what level are the observable components of the selected rubric(s) rated?

Subcomponent level (each observable subcomponent receives a rating)

How are the observable components of the selected rubric(s) weighted?

Each component is weighted equally and averaged

Scoring the Observation Category

If an evaluator conducts multiple observations of the same type, how are those observations weighted?

Examples of observations of the same type include but are not limited to:

- Two observations by the principal with one early in the school year weighted at 40% and one late in the school year weighted at 60%.
- Two observations by the principal, with one holistic score for each component of the rubric based on the preponderance of evidence over both observations.

Please note: Weighting across observation type (i.e. Principal vs. Independent Evaluator) are described in the following section.

☑ Multiple observations of the same type are weighted equally

Please read the assurances below and check each box.

Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the ranges indicated below.

Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified in the next section, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

Teacher Observation Scoring Bands

The overall Observation score will be converted into a HEDI rating based on locally determined ratings consistent with the ranges listed.

	Overall Observation Category			
	Score and Rating	Score and Rating		
	Minimum	Maximum		
н	3.5 to 3.75	4.0		
E	2.5 to 2.75	3.49 to 3.74		
D	1.5 to 1.75	2.49 to 2.74		
1	0.00*	1.49 to 1.74		

* In the event that an educator earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be

assigned.

HEDI Ranges

Task 4. TEACHERS: Observations - Rubric and Scoring

Page Last Modified: 02/08/2023

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

Please select a minimum value between 3.50 and 3.75 and choose 4.00 as the maximum value for the Highly Effective range.

	Minimum Rubric Score	Maximum Rubric Score
Highly Effective:	3.50	4.00

Please select a minimum value between 2.50 and 2.75 and a maximum value between 3.49 and 3.74 for the Effective

range.

	Minimum Rubric Score	Maximum Rubric Score
Effective:	2.50	3.49

Please select a minimum value between 1.50 and 1.75 and a maximum value between 2.49 and 2.74 for the

Developing range.

	Minimum Rubric Score	Maximum Rubric Score
Developing:	1.50	2.49

Please choose 0.00 as the minimum value and select a maximum value between 1.49 and 1.74 for the Ineffective

range.

	Minimum Rubric Score	Maximum Rubric Score
Ineffective:	0.00	1.49

Task 4. TEACHERS: Observations - Teacher Observations

Page Last Modified: 02/08/2023

Teacher Observation Subcomponent Weighting

For a definition of terms used in this section, see the Educator Evaluation Glossary.

Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrator(s)

- At least 80% of the Teacher Observation category score

Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)*

- At least 10%, but no more than 20%, of the Teacher Observation category score

Optional Subcomponent: Observations by Trained Peer Observer(s)
- No more than 10% of the Teacher Observation category score when selected

Please be sure the total of the weights indicated equals 100%.

* The process selected for conducting observations, including those conducted by trained, impartial independent evaluators, exists in perpetuity until a new plan is approved by the Commissioner. However, if your LEA applies for and receives approval of an Independent Evaluator Hardship Waiver for a school year, then the terms specified in that waiver application will apply for that school year only. Please note that independent Evaluator Hardship Waiver requests must be submitted and approved on an annual basis.

Please indicate the weight of each observation type and be sure the total of the weights indicated equals 100%.

Principal/Administrator	Independent Evaluator(s)	Peer Observer(s)	Group of teachers for which this weighting will
[Required]	[Required]	[Optional]	apply
			If only one group of teachers is applicable,
			please list "All teachers"
90%	10%	0% (N/A)	All Teachers

Task 4. TEACHERS: Observations - Teacher Observations

Page Last Modified: 02/08/2023

Teacher Observation

The teacher observation category is made up of two (2) required and one (1) optional subcomponents.

- The frequency and duration of observations are locally determined.
- Observations may occur in person, by live virtual observation, or by recorded video, as determined locally.
- LEAs may locally determine whether to use more than one observation by any of the required observers. Nothing shall be construed to limit the discretion of administrators to conduct observations in addition to those required by this section for non-evaluative purposes.

Required Subcomponents

• At least one of the required observations must be unannounced (across both required subcomponents).

Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrator(s)

• At least one observation must be conducted by the building principal or other trained administrator.

Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)*

- At least one observation must be conducted by an impartial independent trained evaluator.
- Impartial independent trained evaluators are trained and selected by the LEA. They may be employed within the LEA, but may not be assigned to the same school building as the teacher being evaluated. This could include other administrators, department chairs, or peers (e.g., teacher leaders on career ladder pathways), so long as they are not from the same building (defined as same BEDS code) as the teacher being evaluated.

* The process selected for conducting observations, including those conducted by trained, impartial independent evaluators, exists in perpetuity until a new plan is approved by the Commissioner. However, if your LEA applies for and receives approval of an Independent Evaluator Hardship Waiver for a school year, then the terms specified in that waiver application will apply for that school year only. Please note that independent Evaluator Hardship Waiver requests must be submitted and approved on an annual basis.

Optional Subcomponent: Observations by Trained Peer Observer(s)

- If selected, at least one observation must be conducted by a trained peer observer.
- Peer teachers are trained and selected by the LEA. Trained peer teachers must have received an overall rating of Effective or Highly Effective in the prior school year.

Observation Assurances

Please read the assurances below and check each box.

Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; and/or use of professional goal-setting as evidence of teacher effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.

Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.

Assure that at least one of the required observations will be unannounced.

Number and Method of Observation

- At least one of the required observations must be unannounced (across both required subcomponents).
- Required Subcomponent 1: At least one observation must be conducted by the building principal or other

Task 4. TEACHERS: Observations - Teacher Observations

Page Last Modified: 02/08/2023

trained administrator (supervisor).

- Required Subcomponent 2: <u>At least one</u> observation must be conducted by an impartial independent trained evaluator (independent evaluator).
- Optional Subcomponent: If selected, <u>at least one</u> observation must be conducted by a trained peer observer (peer observer).

Please use the table below to enter the minimum number of observations and method of observation for each type listed.

	Minimum Number of Observations	Method of Observation Select all that apply
Announced Supervisor Observation (Required Subcomponent 1)	1	☑ In person
Unannounced Supervisor Observation (Required Subcomponent 1)	0	Not applicable
Announced Independent Evaluator Observation (Required Subcomponent 2)	1	☑ In person
Unannounced Independent Evaluator Observation (Required Subcomponent 2)	2	☑ In person
Announced Peer Observation (Optional)	N/A	Not applicable
Unannounced Peer Observation (Optional)	N/A	Not applicable

Does the information in the table above apply to all teachers?

So, there are 2 groups of teachers who receive a different number and/or method of observation of each type (e.g., tenured teachers

and probationary teachers; identify the first subgroup below).

Please identify the first subgroup of teachers to whom the information in the table above applies. Probationary Teacher

Task 4. TEACHERS: Observations - Subgroup 2

Page Last Modified: 02/08/2023

Number and Method of Observation: Subgroup 2

- At least one of the required observations must be unannounced (across both required subcomponents).
- Required Subcomponent 1: At least one observation must be conducted by the building principal or other trained administrator (supervisor).
- Required Subcomponent 2: <u>At least one</u> observation must be conducted by an impartial independent trained evaluator (independent evaluator).

• Optional Subcomponent: If selected, at least one observation must be conducted by a trained peer observer (peer observer).

Please identify the second subgroup of teachers to whom the information in the table below applies. Tenured Teachers

Please use the table below to enter the minimum number of observations and method of observation for each type listed as applicable to the teachers identified above.

	Minimum Number of Observations	Method of Observation Select all that apply
Announced Supervisor Observation (Required Subcomponent 1)	1	☑ In person
Unannounced Supervisor Observation (Required Subcomponent 1)	N/A	Not applicable
Announced Independent Evaluator Observation (Required Subcomponent 2)	N/A	Not applicable
Unannounced Independent Evaluator Observation (Required Subcomponent 2)	1	☑ In person
Announced Peer Observation (Optional)	N/A	Not applicable
Unannounced Peer Observation (Optional)	N/A	Not applicable

Independent Evaluator Assurances

Please read the assurances below and check each box.

Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.

Assure that independent evaluator(s) will be trained and selected by the LEA.

Please also read the additional assurances below and check each box.

Assure that if the LEA is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver, the second observation(s) shall be conducted by one or more evaluators selected and trained by the LEA, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. See Section 30-3.4(c)(1)(ii)(a) of the Rules of the Board of Regents.

Assure that if the LEA is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 4 of the LEA's approved Section 3012-d Educator Evaluation plan, the provisions of the approved waiver will apply. See Section 30-3.4(c)(1)(ii)(b) of the Rules of the Board of Regents.

Task 4. TEACHERS: Observations - Subgroup 2

Page Last Modified: 02/08/2023

Peer Observation Assurances

Please read the assurances below and check each box.

Assure that peer observers, as applicable, will be trained and selected by the LEA.

Z Assure that, if observations are being conducted by trained peer observers, these teachers received an overall rating of Effective or

Highly Effective in the previous school year.

Task 5. TEACHERS: Overall Scoring - Category and Overall Ratings

Page Last Modified: 02/08/2023

Category and Overall Ratings

For guidance on Educator Evaluation scoring, see NYSED Educator Evaluation Guidance.

Category Scoring Ranges

The overall Student Performance category score and the overall Observation category score will be converted into a HEDI rating based on the

ranges listed in the tables below.

Student Performance HEDI ratings must be assigned based on the point distribution below.			Teacher Observation HEDI ratings must be assigned based on locally determined ranges consistent with the constraints listed below.		
		Overall Student Performance Category Score and Rating		Overall Observation	
	Minimum	Maximum		Minimum	Maximum
н	18	20	н	3.5 to 3.75	4.00
E	15	17	E	2.5 to 2.75	3.49 to 3.74
D	13	14	D	1.5 to 1.75	2.49 to 2.74
1	0	12	I	0.00	1.49 to 1.74

Scoring Matrix for the Overall Rating

The overall rating for an educator shall be determined according to a methodology described in the matrix below.

Teacher Observation Category					
		Highly Effective (H)	Effective (E)	Developing (D)	Ineffective (I)
Student Performance	Highly Effective (H)	Н	н	E	D
Category	Effective (E)	Н	E	E	D
	Developing (D)	E	E	D	1
	Ineffective (I)	D	D	I	1

Category and Overall Rating Assurances

Please read the assurances below and check each box.

Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.

- Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.

Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same

LEA, each of whom received an Ineffective rating under Education Law Section 3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the LEA has a Department-approved waiver from this requirement.

Task 6. TEACHERS: Additional Requirements - Teacher Improvement Plans

Page Last Modified: 02/08/2023

Additional Requirements

For more information on the additional requirements for teachers, see NYSED Educator Evaluation Guidance.

Teacher Improvement Plan Assurances

Please read the assurances below and check each box.

Assure that the LEA will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive an overall rating of Developing or Ineffective by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.

Assure that TIP plans developed and implemented by the superintendent or their designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas.

Teacher Improvement Plan Forms

All TIP plans developed and implemented by the superintendent or their designee, in the exercise of their pedagogical judgment, must include:

1) identification of needed areas of improvement;

- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a teacher's improvement in those areas.

As a required attachment to this Educator Evaluation plan, upload the TIP forms that are used in the LEA. CCSD_TIP_2016.pdf

Task 6. TEACHERS: Additional Requirements - Appeals

Page Last Modified: 02/14/2023

Appeals Assurances

Please read the assurances below and check each box.

Assure that the LEA has collectively bargained appeal procedures that are consistent with the regulations and provide for the timely and expeditious resolution of an appeal.

Assure that an appeal shall not be filed until a teacher's receipt of their overall rating.

Appeals

Pursuant to Education Law §3012-d, a teacher may only challenge the following in an appeal to their LEA:

(1) the substance of the annual professional performance review [evaluation]; which shall include the following:

(i) in the instance of a teacher rated Ineffective on the Student Performance category, but rated Highly Effective on the Observation category based on an anomaly, as determined locally;

(2) the LEA's adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d;

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents; and

(4) the LEA's issuance and/or implementation of the terms of the teacher improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

Please review your negotiated appeal process and use the table below to describe the appeal process available to teachers.

Which groups of teachers may utilize the	Please select the ground(s) on which the teachers selected are	What is the
appeals process?	permitted to appeal their overall evaluation rating.	maximum length
Select all groups that have the same process as	Select all that apply.	of time for the
defined in subsequent columns.		teachers
To add additional groups with a different process,		selected to
use the "Add Row" button.		receive a final
		decision from
		the filing of the
		appeal?
All teachers who received a rating of	☑ The substance of the annual professional performance	☑ 1-3 months
Developing	review [evaluation]; which shall include the following: in the	
☑ All teachers who received a rating of Ineffective	instance of a teacher rated Ineffective on the Student	
	Performance category, but rated Highly Effective on the	
	Observation category based on an anomaly, as determined	
	locally	
	The LEA's adherence to the standards and methodologies	

Task 6. TEACHERS: Additional Requirements - Appeals

Page Last Modified: 02/14/2023

Γ		
Which groups of teachers may utilize the	Please select the ground(s) on which the teachers selected are	What is the
appeals process?	permitted to appeal their overall evaluation rating.	maximum length
Select all groups that have the same process as	Select all that apply.	of time for the
defined in subsequent columns.		teachers
To add additional groups with a different process,		selected to
use the "Add Row" button.		receive a final
		decision from
		the filing of the
		appeal?
	required for such reviews, pursuant to Education Law Section	
	3012-d	
	☑ The adherence to the regulations of the Commissioner and	
	compliance with any applicable locally negotiated procedures,	
	as required under Education Law Section 3012-d and Subpart	
	30-3 of the Rules of the Board of Regents	

If "Other" was selected in the table above, please list the corresponding row number and group(s) of teachers that may utilize the appeals process.

Row Number	Groups of teachers not specified in the table above that may utlize the appeals process.
(No Response)	(No Response)

Task 6. TEACHERS: Additional Requirements - Training

Page Last Modified: 02/08/2023

Training Assurance

Please read the assurance below and check the box.

The LEA assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on, at a minimum, elements 1, 2, and 4 below.

- 1. The New York State Teaching Standards, and their related elements and performance indicators
- 2. Evidence-based observation techniques that are grounded in research
- 3. Application and use of any methodology as part of an SLO and any optional second measures of student performance used by the LEA to evaluate its teachers
- 4. Application and use of the State-approved teacher rubric(s) selected by the LEA for use in evaluations, including training on the effective application of such rubrics to observe a teacher's practice
- 5. Application and use of any assessment tools that the LEA utilizes to evaluate its classroom teachers
- 6. Application and use of any locally selected measures of student growth used in the Optional subcomponent of the Student Performance category used by the LEA to evaluate its teachers
- 7. Use of the Statewide Instructional Reporting System
- 8. The scoring methodology utilized by the Department and/or the LEA to evaluate a teacher under this Subpart, including the weightings of each subcomponent within a category; how overall scores/ratings are generated for each subcomponent and category and application and use of the evaluation matrix(es) prescribed by the Commissioner for the four designated rating categories used for the teacher's overall rating and their category ratings
- 9. Specific considerations in evaluating teachers of English language learners and students with disabilities

Training of Lead Evaluators, Evaluators, Independent Evaluators, and Peer Observers and Certification of Lead Evaluators

For a definition of terms used in this section, please see the Educator Evaluation Glossary.

Please answer the questions below to describe the training process for all evaluators.

Evaluator Training

Please identify the entity responsible for training and retraining evaluators.

Check all that apply.

District/BOCES (LEA conducts their own training)

Please read the assurance below and check the box.

Assure that the duration of training and retraining is sufficient to train on all 9 elements from Section 30-3.10 of the Rules of the Board of Regents (which includes, but is not limited to, training on the proper application or use of the rubric).

Initial training

Do all evaluators receive the same initial training?

☑ Yes, all evaluators receive the same initial training.

Task 6. TEACHERS: Additional Requirements - Training

Page Last Modified: 02/08/2023

Approximately how many hours of initial training will new evaluators receive?

☑ 2-6 hours

Retraining

Approximately how many hours of re-training (annual, periodic, or other frequency) will evaluators receive?

2-6 hours

Certification of Lead Evaluators

How often are lead evaluators certified?

☑ Annually

Please identify the party responsible for the certification and re-certification of lead evaluators.

Superintendent/District Superintendent

Please read the assurance below and check the box.

☑ If the Superintendent/District Superintendent or other party is the entity certifying evaluators, and also acts in the capacity of an evaluator, please assure that the certification process, including such self-certification, is implemented with fidelity.

Inter-rater Reliability

Inter-rater reliability refers to the extent to which different evaluators produce similar ratings in judging the same abilities or characteristics in the same target person or object. Within the context of educator evaluation, inter-rater reliability requires all evaluators trained in the observation process to reach independent consensus on observable behaviors to ensure the accuracy, consistency, and precision of the implementation of the chosen evaluation rubric(s). It also requires administrators to analyze and track educator evaluation data and ensure that observations are being completed with fidelity.

Select the option(s) below that best describe the process in place for maintaining inter-rater reliability.

Please check all that apply.

Data analysis to detect disparities on the part of the evaluators

☑ Periodic calibration meetings and/or trainings

Task 6. TEACHERS: Additional Requirements - Assurances

Page Last Modified: 02/14/2023

Teacher Evaluation Assurances

Please read the assurances below and check each box.

Assure that the LEA shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for the teacher's evaluation, in writing, no later than the last school day of the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.

Assure that the evaluation system will be used as a significant factor for employment decisions.

Assure that teachers will receive timely and constructive feedback as part of the evaluation process.

Assure that the following prohibited elements listed in Education Law Section 3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any locally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.

Assessment Assurances

Please read the assurances below and check each box.

Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.

Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the scoring of those assessments.

Data Assurances

Please read the assurances below and check each box.

Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.

Assure that the LEA provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.

Assure that scores for all teachers will be reported to SED for each subcomponent, as well as the overall rating, as per SED requirements.

Assure that procedures for ensuring data accuracy and integrity are being utilized.

Task 7. PRINCIPALS: Required Student Performance - Information and Assurances

Page Last Modified: 02/08/2023

Required Student Performance Subcomponent

For guidance on the required subcomponent of the Student Performance category, see NYSED Educator Evaluation Guidance.

100% of the Student Performance category if only the required subcomponent is used or locally determined if the optional

subcomponent is selected.

Task 7. PRINCIPALS: Required Student Performance - Information and Assurances

Page Last Modified: 02/08/2023

Required Student Performance Measures

The required student performance measure for a principal may be either a student learning objective (SLO) or an input model, where the principal's overall rating shall be determined based on evidence of principal practice that promotes student growth related to the Leadership Standards.

STUDENT LEARNING OBJECTIVES

For guidance on SLOs, see NYSED SLO Guidance.

SLO measures may be either individually attributed or collectively attributed.

Individually attributed measures

An individually attributed SLO is based on the learning outcomes of a student population within the principal's building or program.

> Individually attributed results: scores and ratings will be based on the growth of students in the principal's building/program in the current school year.

Collectively attributed measures

A collectively attributed SLO is based on a student population across multiple buildings/programs of similar grade configuration or across multiple building/programs where the learning activities of one building/program indirectly contribute to student learning outcomes in another building/program. When determining whether to use a collectively attributed SLO, the LEA should consider:

- identifying which measures and assessments could be used to encourage partnerships or teams where there is an opportunity for a collective impact on student learning;
- identifying which assessments could be used to help foster and support the LEA's focus on a specific priority area(s);
- the impact on the LEA's ability to make strong and equitable inferences regarding an individual educator's effectiveness; and
- when using multiple measures, the appropriate weight of each measure that reflects individually and collectively attributed results.

> Collectively attributed results: scores and ratings for the selected principals will be based on the growth of students in an LEA who take the applicable assessments in the current school year.

> Collectively attributed group or team results: scores and ratings for a group or team of principals will be based on the growth of students in the group/team of principals' buildings/programs in an LEA in the current school year.

ASSESSMENTS

Any of the measures above may be used with one or more of the following assessment types.

· State assessment(s); or

Assessment(s) that are selected from the list of State-approved:

- · third party assessments; or
- · locally-developed assessments (district-, BOCES-, or regionally-developed).

Task 7. PRINCIPALS: Required Student Performance - Information and Assurances

Page Last Modified: 02/08/2023

INPUT MODEL

Selection of the Input Model will require:

- a description of the areas of principal practice that will be evaluated;
- a description of how the selected areas of principal practice promote student growth;
- a description of the evidence of student growth and principal practice that will be collected; and
- a description of how the district will use the evidence to differentiate effectiveness resulting in a score from 0 to 20 and ratings of Highly Effective, Effective, Developing, or Ineffective.

Measure Type(s)

Please indicate below which type(s) of measures will be used to evaluate principals. Please check all that apply.

Student Learning Objective (SLO)

Assurances

Please read the assurances below and check each box.

- ☑ Assure that processes are in place for the superintendent to monitor SLOs and/or input models.
- Assure that the final Student Performance category rating for each principal will be determined using the weights and growth

parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved Educator Evaluation plan.

Task 7. PRINCIPALS: Required Student Performance - Student Learning Objectives

Page Last Modified: 02/08/2023

HEDI Scoring Bands

Highly	Effecti	ve	Effecti	ve		Develo	oping	Ineffe	ctive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
97- 100	93- 96%		85- 89%	80- 84%	75- 79%	67- 74%	60- 66%	55- 59%	49- 54%	44- 48%		34- 38%	29- 33%	25- 28%	21- 24%	17- 20%		9- 12%	5-8%	0-4%
%								L												

SLO Assurances

Please read the assurances below and check each box.

Assure that for any SLO based, in part, on the New York State grade four science assessment, once the assessment is no longer administered the SLO will utilize only the remaining assessments.

☑ For principals evaluated using an SLO, assure that such SLO is determined locally in a manner consistent with the goal-setting process determined by the Commissioner.

☑ For principals evaluated using an SLO, assure that all student growth targets represent a minimum of one year of expected growth, as determined locally in a manner consistent with the Commissioner's goal-setting process. Such targets may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.

☑ For principals evaluated using an SLO, assure that all student growth targets shall measure the change in a student's performance between the baseline and the end of the course.

☑ For principals evaluated using an SLO, assure that if the principal's SLO is based on a small 'n' size population and the LEA chooses not to use the HEDI scoring bands listed above, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in SLO Guidance.

Measures and Assessments

Use the table below to list all applicable principals with the corresponding measure and assessment(s).

Choose "Add a Row" to include an additional group of principals with a different measure and assessment(s).

Building Configuration(s) for Applicable Principals Select all that apply	Measure	State or Regents Assessment(s) Select all that apply	Locally-developed Course-Specific Assessment(s) <i>Select all that apply</i>	Third Party Assessment(s) Select all that apply	Applicable School or BOCES- Program Please leave blank unless instructed by the
					Department to complete this column.
☑ All Principals	 Collectively attributed results 	☑ All Regents given in LEA			(No Response)

Task 7. PRINCIPALS: Required Student Performance - Weighting

Page Last Modified: 02/08/2023

Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the percentage of the Student Performance category attributed to the Required subcomponent will be locally determined.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

Task 8. PRINCIPALS: Optional Student Performance - Use of the Optional Subcomponent

Page Last Modified: 02/08/2023

Optional Student Performance Subcomponent

For guidance on the optional subcomponent of the Student Performance category, see NYSED Educator Evaluation Guidance.

Percentage of Student Performance category to be locally determined if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all programs or buildings with the same grade configuration in the LEA and be a locally selected measure of student growth or achievement based on State-created or - administered assessments or State-designed supplemental assessments.

Options for measures and associated assessments include:

- Option (A) A second SLO, provided that this SLO is different than that used in the required subcomponent;
- Option (B) A growth score based on a statistical growth model, where available, for either State-created or -administered assessments or State-designed supplemental assessments;
- Option (C) A measure of student growth, other than an SLO, based on State-created or -administered assessments or Statedesigned supplemental assessments;
- Option (D) A performance index based on State-created or -administered assessments or State-designed supplemental assessments;
- Option (E) An achievement benchmark on State-created or -administered assessments or State-designed supplemental assessments;
- Option (F) Four, five, or six-year high school graduation rates;
- Option (G) An input model where the principal's overall rating shall be determined based on evidence of principal practice that promotes student growth related to the Leadership Standards; or
- Any other collectively bargained measure of student growth or achievement included in the LEA's evaluation plan.

Please indicate if the optional subcomponent will be used by making the appropriate selection below.

NO, the optional subcomponent WILL NOT be used in the Student Performance category for any principal.

Task 9. PRINCIPALS: School Visits - Rubric and Scoring

Page Last Modified: 02/08/2023

Principal School Visit Category

For guidance on the Principal School Visit category, see NYSED Educator Evaluation Guidance. For a definition of terms used in this section, see the Educator Evaluation Glossary.

For the school visit category, principals' shall be evaluated based on a State-approved rubric using multiple sources of evidence collected and incorporated into the school visit protocol. Where appropriate, such evidence may be aligned to building or district goals; provided, however, that professional goal-setting may not be used as evidence of teacher or principal effectiveness. Such evidence shall reflect school leadership practice aligned to the Leadership Standards and selected practice rubric.

Principal Practice Rubric

Select a principal practice rubric from the menu of State-approved rubrics to assess principal practice based on ISLLC 2008 Standards (PSEL standards beginning in 2024-25).

Rubric Name		If more than one rubric is utilized,
		please indicate the group(s) of
		principals each rubric applies to.
Marzano S	School Leader Evaluation Model (2013)	(No Response)

Please read the assurances below and check each box.

Assure that the same rubric(s) is (are) used for all principals in the same or similar programs or grade configurations across the LEA, provided that LEAs may locally determine whether to use different rubrics for a principal assigned to different programs or grade configurations as indicated in the table above.

Assure that the same rubric(s) is (are) used for all school visits for a principal across the school visit types in a given school year.

Rubric Rating Process

For more information on the Principal School Visit category see NYSED Educator Evaluation Guidance. For a definition of terms used in this section, see the Educator Evaluation Glossary.

The following is one example of how an LEA might score principal school visits using the selected practice rubric: Domains 1-4 of the MPPR rubric have been negotiated as observable. Domains 2 and 3 are weighted as 40% each, and Domains 1 and 4 are weighted as 10% each. For each school visit, evidence is collected for all observed subcomponents in a domain. A holistic score is then determined for each domain. These domain scores are weighted as indicated above to reach a final score for each school visit. Scores for each school visit are weighted equally and averaged to reach a final score for each school visit type. The LEA will ensure that all subcomponents designated as observable will be addressed at least once across the school visit cycle.

Use the following section to describe the process for rating and scoring the selected practice rubric consistent with the Department's regulations.

Task 9. PRINCIPALS: School Visits - Rubric and Scoring

Page Last Modified: 02/08/2023

Please read the assurances below and check each box.

- Assure that the designation of components of the selected practice rubric as observable is locally negotiated.
- Z Assure that all components of the selected practice rubric designated as observable are assessed at least once, and that each of the
- ISLLC 2008 Leadership Standards (PSEL standards beginning in 2024-25) is covered, across the total number of annual school visits.
- Assure that a component designated as ineffective is rated one (1), a component designated as developing is rated two (2), a
- component designated as effective is rated three (3), and a component designated as highly effective is rated four (4).

Assure that the process for assigning scores and/or ratings for each principal school visit is consistent with locally determined

processes, including practice rubric component weighting consistent with the description in this plan.

At what level are the observable components of the selected rubric(s) rated?

Subcomponent level (each observable subcomponent receives a rating)

How are the observable components of the selected rubric(s) weighted?

Each component is weighted equally and averaged

Scoring the School Visit Category

If an evaluator conducts multiple school visits of the same type, how are those school visits weighted? Examples of school visits of the same type include but are not limited to:

- Two school visits by the superintendent with one early in the school year to discuss organizational goals and areas for progress weighted at 40% and one late in the school year to present evidence aligned to goals and areas for progress weighted at 60%
- Several school visits by the principal with one holistic score for each component of the rubric based on evidence collected and observed over the course of the school year.

Please note: Weighting across school visit type (i.e. Supervisor vs. Independent Evaluator) are described in the following section.

Multiple school visits of the same type are weighted equally

Please read the assurances below and check each box.

Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the ranges indicated below.

Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified in the next section, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all school visits, a score of 0 will be assigned.

Principal School Visit Scoring Bands

The overall School Visit score will be converted into a HEDI rating based on locally determined ratings consistent with the ranges listed.

Task 9. PRINCIPALS: School Visits - Rubric and Scoring

Page Last Modified: 02/08/2023

	Overall School Visit Category Score and Rating					
	Minimum	Maximum				
н	3.5 to 3.75	4.0				
E	2.5 to 2.75	3.49 to 3.74				
D	1.5 to 1.75	2.49 to 2.74				
1	0.00*	1.49 to 1.74				

* In the event that an educator earns a score of 1 on all rated components of the practice rubric across all school visits, a score of 0 will be assigned.

HEDI Ranges

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

Please select a minimum value between 3.50 and 3.75 and choose 4.00 as the maximum value for the Highly

Effective range.

	Minimum Rubric Score	Maximum Rubric Score
Highly Effective:	3.50	4.00

Please select a minimum value between 2.50 and 2.75 and a maximum value between 3.49 and 3.74 for the Effective range.

	Minimum Rubric Score	Maximum Rubric Score
Effective:		
	2.50	3.49

Please select a minimum value between 1.50 and 1.75 and a maximum value between 2.49 and 2.74 for the

Developing range.

	Minimum Rubric Score	Maximum Rubric Score
Developing:	1.50	2.49

Please choose 0.00 as the minimum value and select a maximum value between 1.49 and 1.74 for the Ineffective

range.

	Minimum Rubric Score	Maximum Rubric Score
Ineffective:	0.00	1.49

Task 9. PRINCIPALS: School Visits - Principal School Visits

Page Last Modified: 02/08/2023

Principal School Visit Subcomponent Weighting

For a definition of terms used in this section, see the Educator Evaluation Glossary.

Required Subcomponent 1: School visits by Supervisor(s) or Other Trained Administrator(s)

- At least 80% of the Principal School Visit category score

Required Subcomponent 2: School visits by Impartial Independent Trained Evaluator(s)*

- At least 10%, but no more than 20%, of the Principal School Visit category score

Optional Subcomponent: School visits by Trained Peer Principal(s) - No more than 10% of the Principal School Visit category score when selected

Please be sure the total of the weights indicated equals 100%.

* The process selected for conducting school visits, including those conducted by trained, impartial independent evaluators, exists in perpetuity until a new plan is approved by the Commissioner. However, if your LEA applies for and receives approval of an Independent Evaluator Hardship Waiver for a school year, then the terms specified in that waiver application will apply for that school year only. Please note that independent Evaluator Hardship Waiver requests must be submitted and approved on an annual basis.

Please indicate the weight of each school visit type and be sure the total of the weights indicated equals 100%.

Supervisor/Administrator [Required]			Group of principals for which this weighting will apply <i>If only one group of principals is</i>
	400/	007 [51/4]	applicable, please list "All principals" All Principals
90%	10%	0% [N/A]	

Task 9. PRINCIPALS: School Visits - Principal School Visits

Page Last Modified: 02/08/2023

Principal School Visits

The principal school visit category is made up of two (2) required and one (1) optional subcomponents.

- The frequency and duration of school visits are locally determined.
- School visits may not occur by live or recorded video.
- LEAs may locally determine whether to use more than one school visit by any of the required observers. Nothing shall be construed to limit the discretion of administrators to conduct school visits in addition to those required by this section for non-evaluative purposes.

Required Subcomponents

• At least one of the required school visits must be unannounced (across both required subcomponents).

Required Subcomponent 1: School Visits by Supervisor(s) or Other Trained Administrator(s)

• At least one school visit must be conducted by the superintendent or other trained administrator.

Required Subcomponent 2: School visits by Impartial Independent Trained Evaluator(s)*

- At least one school visits must be conducted by an impartial independent trained evaluator.
- Impartial independent trained evaluators are trained and selected by the LEA. They may be employed within the LEA, but may not be assigned to the same school building as the principal being evaluated. This could include other administrators, department chairs, or peers, so long as they are not from the same building (defined as same BEDS code) as the principal being evaluated.

* The process selected for conducting school visits, including those conducted by trained, impartial independent evaluators, exists in perpetuity until a new plan is approved by the Commissioner. However, if your LEA applies for and receives approval of an Independent Evaluator Hardship Waiver for a school year, then the terms specified in that waiver application will apply for that school year only. Please note that independent Evaluator Hardship Waiver requests must be submitted and approved on an annual basis.

Optional Subcomponent: School Visits by Trained Peer Principal(s)

• If selected, at least one school visit must be conducted by a trained peer principal.

• Peer principals are trained and selected by the LEA. Trained peer principals must have received an overall rating of Effective or Highly Effective in the prior school year.

School Visit Assurances

Please read the assurances below and check each box.

Assure that the following elements will not be used in calculating a principal's school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; and/or use of professional goal-setting as evidence of principal effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.

Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.

- ☑ Assure that at least one of the required school visits will be unannounced.
- Assure that school visits will not be conducted via video.

Number of School Visits

• At least one of the required school visits must be unannounced (across both required subcomponents).

• Required Subcomponent 1: At least one school visit must be conducted by the superintendent or other trained

Task 9. PRINCIPALS: School Visits - Principal School Visits

Page Last Modified: 02/08/2023

administrator (supervisor).

- Required Subcomponent 2: <u>At least one</u> school visit must be conducted by an impartial independent trained evaluator (independent evaluator).
- Optional Subcomponent: If selected, <u>at least one</u> school visit must be conducted by a trained peer principal (peer principal).

Please use the table below to enter the minimum number of school visits for each type listed.

	Minimum Number of School Visits
Announced Supervisor School Visits (Required Subcomponent 1)	1
Unannounced Supervisor School Visits (Required Subcomponent 1)	N/A
Announced Independent Evaluator School Visits (Required Subcomponent 2)	N/A
Unannounced Independent Evaluator School Visits (Required Subcomponent 2)	1
Announced Peer School Visits (Optional)	N/A
Unannounced Peer School Visits (Optional)	N/A

Does the information in the table above apply to all principals?

☑ Yes, all principals receive the same number of school visits of each type.

Independent Evaluator Assurances

Please read the assurances below and check each box.

Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.

Assure that independent evaluator(s) will be trained and selected by the LEA.

Please also read the additional assurances below and check each box.

Assure that if the LEA is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver, the second school visit(s) shall be conducted by one or more evaluators selected and trained by the LEA, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee. See Section 30-3.5(c)(1)(ii)(a) of the Rules of the Board of Regents.

Assure that if the LEA is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 9 of the LEA's approved Section 3012-d Educator Evaluation plan, the provisions of the approved waiver will apply. See Section 30-3.5(c)(1)(ii)(b) of the Rules of the Board of Regents.

Task 9. PRINCIPALS: School Visits - Principal School Visits

Page Last Modified: 02/08/2023

Peer School Visit Assurances

Please read the assurances below and check each box.

Assure that peer principals, as applicable, will be trained and selected by the LEA.

Assure that, if school visits are being conducted by trained peer principal(s), these principal(s) received an overall rating

of Effective or Highly Effective in the previous school year.

Task 10. PRINCIPALS: Overall Scoring - Category and Overall Ratings

Page Last Modified: 02/14/2023

Category and Overall Ratings

For guidance on Educator Evaluation scoring, see NYSED Educator Evaluation Guidance.

Category Scoring Ranges

The overall Student Performance category score and the overall School Visit category score will be converted into a HEDI rating based on the ranges listed in the tables below.

itudent Performance Category			Principal School Visit Category HEDI ratings must be assigned based on locally-determined ranges				
				with the constraints listed below	,		
Overall Student Performance				Overall School Visit			
	Category Score and Rating			Category Score and Rat	Category Score and Rating		
	Minimum	Minimum Maximum		Minimum	Maximum		
н	18	20	н	3.5 to 3.75	4.0		
E	15	17	E	2.5 to 2.75	3.49 to 3.74		
D	13	14	D	1.5 to 1.75	2.49 to 2.74		
1	0	12	I	0.00	1.49 to 1.74		

Scoring Matrix for the Overall Rating

The overall rating for an educator shall be determined according to a methodology described in the matrix below.

		Principal School Visit Category					
		Highly Effective (H)	Effective (E)	Developing (D)	Ineffective (I)		
Student Performance	Highly Effective (H)	н	Н	E	D		
Category	Effective (E)	н	E	E	D		
	Developing (D)	E	E	D	1		
	Ineffective (I)	D	D	1	1		

Category and Overall Rating Assurances

Please read the assurances below and check each box.

Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.

- Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a principal shall be determined according to the evaluation matrix.

Task 11. PRINCIPALS: Additional Requirements - Principal Improvement Plans

Page Last Modified: 02/14/2023

Additional Requirements

For guidance on additional requirements for principals, see NYSED Educator Evaluation Guidance.

Principal Improvement Plan Assurances

Please read the assurances below and check each box.

Assure that the LEA will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive an overall rating of Developing or Ineffective by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.

Assure that PIP plans developed and implemented by the superintendent or their designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas.

Principal Improvement Plan Forms

All PIP plans developed and implemented by the superintendent or their designee, in the exercise of their pedagogical judgment, must include:

1) identification of needed areas of improvement;

- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a principal's improvement in those areas.

As a required attachment to this Educator Evaluation plan, upload the PIP forms that are used in the LEA. CCSD PIP Forms 2016.pdf

Task 11. PRINCIPALS: Additional Requirements - Appeals

Page Last Modified: 02/14/2023

Appeals Assurances

Please read the assurances below and check each box.

Assure that the LEA has collectively bargained appeal procedures that are consistent with the regulations and provide for the timely and expeditious resolution of an appeal.

Assure that an appeal shall not be filed until a principal's receipt of their overall rating.

Appeals

Pursuant to Education Law §3012-d, a principal may only challenge the following in an appeal to their LEA:

(1) the substance of the annual professional performance review [evaluation]; which shall include the following:

(i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;

(2) the LEA's adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d;

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents; and

(4) the LEA's issuance and/or implementation of the terms of the principal improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

Please review your negotiated appeal process and use the table below to describe the appeal process available to
principals.

Which groups of principals may utilize	Please select the ground(s) on which the	What is the maximum length of time for the
the appeals process?	principals selected are permitted to appeal	principals selected to receive a final
Select all groups that have the same	their overall evaluation rating.	decision from the filing of the appeal?
process as defined in subsequent columns.	Please select all that apply.	
To add additional groups with a different		
process, use the "Add Row" button.		
All principals who received a rating of	The substance of the annual	☑ 1-3 months
Developing	professional performance review	
All principals who received a rating of	[evaluation]; which shall include the	
Ineffective	following: in the instance of a principal	
	rated Ineffective on the Student	
	Performance category, but rated Highly	
	Effective on the School Visit category	
	based on an anomaly, as determined	
	locally	
	☑ The LEA's adherence to the standards	

Task 11. PRINCIPALS: Additional Requirements - Appeals

Page Last Modified: 02/14/2023

Which groups of principals may utilize	Please select the ground(s) on which the	What is the maximum length of time for the
the appeals process?	principals selected are permitted to appeal	principals selected to receive a final
Select all groups that have the same	their overall evaluation rating.	decision from the filing of the appeal?
process as defined in subsequent columns.	Please select all that apply.	
To add additional groups with a different		
process, use the "Add Row" button.		
	and methodologies required for such	
	reviews, pursuant to Education Law	
	Section 3012-d	
	☑ The adherence to the regulations of the	
	Commissioner and compliance with any	
	applicable locally negotiated procedures,	
	as required under Education Law Section	
	3012-d and Subpart 30-3 of the Rules of	
	the Board of Regents	

If "Other" was selected in the table above, please list the corresponding row number and group(s) of principals that may utilize the appeals process.

Row Number	Groups of principals not specified in the table above that may utilize the appeals process.
(No Response)	(No Response)

Task 11. PRINCIPALS: Additional Requirements - Training

Page Last Modified: 02/14/2023

Training Assurance

Please read the assurance below and check the box.

The LEA assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal's evaluation. Note: independent evaluators and peer principals need only be trained on, at a minimum, elements 1, 2, and 4 below.

- 1. The Leadership Standards and their related functions, as applicable
- 2. Evidence-based observation techniques that are grounded in research
- 3. Application and use of any methodology as part of an SLO and any optional second measures of student performance used by the LEA to evaluate its principals
- 4. Application and use of the State-approved principal rubric(s) selected by the LEA for use in evaluations, including training on the effective application of such rubrics to observe a principal's practice
- 5. Application and use of any assessment tools that the LEA utilizes to evaluate its building principals
- 6. Application and use of any locally selected measures of student growth used in the Optional subcomponent of the Student Performance category used by the LEA to evaluate its principals
- 7. Use of the Statewide Instructional Reporting System
- 8. The scoring methodology utilized by the Department and/or the LEA to evaluate a principal under this Subpart, including the weightings of each subcomponent within a category; how overall scores/ratings are generated for each subcomponent and category and application and use of the evaluation matrix(es) prescribed by the Commissioner for the four designated rating categories used for the principal's overall rating and their category ratings
- 9. Specific considerations in evaluating principals of English language learners and students with disabilities

Training of Lead Evaluators, Evaluators, Independent Evaluators, and Peer Principals and Certification of Lead Evaluators

For a definition of terms used in this section, please see the Educator Evaluation Glossary.

Please answer the questions below to describe the training process for all evaluators.

Evaluator Training

Please identify the entity responsible for training and retraining evaluators.

Check all that apply.

District/BOCES (LEA conducts their own training)

Please read the assurance below and check the box.

Assure that the duration of training and retraining is sufficient to train on all 9 elements from Section 30-3.10 of the Rules of the Board of Regents (which includes, but is not limited to, training on the proper application or use of the rubric).

Initial training

Do all evaluators receive the same initial training?

☑ Yes, all evaluators receive the same initial training.

Task 11. PRINCIPALS: Additional Requirements - Training

Page Last Modified: 02/14/2023

Approximately how many hours of initial training will new evaluators receive?

☑ 2-6 hours

Retraining

Approximately how many hours of re-training (annual, periodic, or other frequency) will evaluators receive?

2-6 hours

Certification of Lead Evaluators

How often are lead evaluators certified?

☑ Annually

Please identify the party responsible for the certification and re-certification of lead evaluators.

Superintendent/District Superintendent

Please read the assurance below and check the box.

☑ If the Superintendent/District Superintendent or other party is the entity certifying evaluators, and also acts in the capacity of an evaluator, please assure that the certification process, including such self-certification, is implemented with fidelity.

Inter-rater Reliability

Inter-rater reliability refers to the extent to which different evaluators produce similar ratings in judging the same abilities or characteristics in the same target person or object. Within the context of educator evaluation, inter-rater reliability requires all evaluators trained in the school visit process to reach independent consensus on observable behaviors to ensure the accuracy, consistency, and precision of the implementation of the chosen evaluation rubric(s). It also requires administrators to analyze and track educator evaluation data and ensure that school visits are being completed with fidelity.

Select the option(s) below that best describe the process in place for maintaining inter-rater reliability.

Please check all that apply.

- Data analysis to detect disparities on the part of the evaluators
- ☑ Periodic comparisons of an evaluator's assessment of the same building principal

☑ Periodic calibration meetings and/or trainings

Task 11. PRINCIPALS: Additional Requirements - Assurances

Page Last Modified: 02/14/2023

Principal Evaluation Assurances

Please read the assurances below and check each box.

Assure that the LEA shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for the principal's evaluation in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.

Assure that the evaluation system will be used as a significant factor for employment decisions.

Assure that principals will receive timely and constructive feedback as part of the evaluation process.

Assure that the following prohibited elements listed in Education Law Section 3012-d(6) are not being used as part of any principal's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness; any locally-developed assessment that has not been approved by the department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.

Assessment Assurances

Please read the assurances below and check each box.

Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.

Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the scoring of those assessments.

Data Assurances

Please read the assurances below and check each box.

Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.

Assure that the LEA provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.

Assure that scores for all principals will be reported to SED for each subcomponent, as well as the overall rating, as per SED requirements.

Assure that procedures for ensuring data accuracy and integrity are being utilized.

Task 12. Joint Certification of Educator Evaluation Plan - Upload Certification Form

Page Last Modified: 03/01/2023

Upload Educator Evaluation LEA Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Implementation of the Evaluation Plan

Please indicate below the first academic year to which this evaluation plan will be applicable.

☑ 2022-23

Please obtain the required signatures, create a PDF file, and upload your joint certification of the Educator Evaluation plan using the "LEA Certification Form" found in the "Documents" menu on the left side of the page. APPR Signature Page.pdf

APPENDIX A : CCSD Teacher Improvement Plan Template

Name of Teacher:	
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Participants in the formulation of this TIP:

Identify the area(s) of improvement identified in the annual evaluation:

1.	
2.	
3.	
4.	

This	olan	will	begin	on:				

The parties to this agreement will meet on the following dates to review and evaluate the plan and formulate modifications if necessary:

Any changes or modification to the plan must be in writing and will be appended to this document.

Teacher

Date

Administrator

Date

Union Representative

Date

Attach a copy of the teacher's evaluation to this form Area Needing Improvement:

Timeline for improvement:

Manner in which improvement will be assessed:

Differentiated Activities to Support Improvement:

Activity: Time: Location: Goal: Other personnel involved:	
Activity: Time: Location: Goal: Other personnel involved:	
Activity: Time: Location: Goal: Other personnel involved:	
Activity: Time: Location: Goal: Other personnel involved:	

Complete this form for each area identified as needing improvement

Indicator (a)(3) – New York must indicate that the systems used to evaluate the performance of teachers include student

Appendix A: Principal Improvement Plan Form

NAME
SCHOOL BUILDING
ACADEMIC YEAR
Deficient areas that promulgated the "developing or ineffective" performance rating:
Improvement Goal/Outcome:
Action Steps/Activities:
Timeline for completion:
Required and Accessible Resources(including responsibility for provision):
Date(s) for formative evaluation on progress (lead evaluator and principal initial each date to confirm the meeting):
December
March
Other if needed
Evidence of Goal Achievement:

Assessment Summary: Superintendent or his designee will attach a narrative summary of improvement progress, including verification of the provision of support and resources as outlined above.

Principal Signature:
Date:
Superintendent Signature:
Date:

_

Complete this form for each area identified as needing improvement

Indicator (a)(3) – New York must indicate that the systems used to evaluate the performance of teachers include student

LEA CERTIFICATION FORM: Please download, sign, and upload this form to complete the submission of your LEA's Educator Evaluation plan.

By signing this document, the LEA and its collective bargaining agent(s) certify that the Educator Evaluation plan submitted to the Commissioner for approval constitutes the school LEA's complete Educator Evaluation plan, that all provisions of the plan that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law, and that such plan complies with the requirements of Education Law §3012-d as amended by the Laws of 2019 and Subpart 30-3 of the Rules of the Board of Regents, and has been adopted by the governing body of the LEA.

The LEA and its collective bargaining agent(s), where applicable, also certify, upon information and belief, that all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using the Educator Evaluation plan submitted to the Commissioner for approval.

The LEA and its collective bargaining agent(s), where applicable, also certify that this Educator Evaluation plan is the LEA's complete Educator Evaluation plan and that such plan will be fully implemented by the LEA; that there are no collective bargaining agreements, memoranda of understanding, or any other agreements in any form that prevent, conflict, or interfere with full implementation of the Educator Evaluation plan; and that no material changes will be made to the Plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-3 of the Rules of the Board of Regents.

The school district and its collective bargaining agent(s), where applicable, also acknowledge that if approval of this Educator Evaluation plan is rejected or rescinded for any reason, any State aid increases received as a result of the Commissioner's approval of this Educator Evaluation plan may be withheld or forfeited by the State pursuant to Education Law §3012-d(11).

The LEA and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their Educator Evaluation plan:

- Assure that the overall Educator Evaluation rating will be used as a significant factor in employment decisions, including but
 not limited to: tenure determinations and teacher and principal improvement plans;
- Assure that the entire Educator Evaluation will be completed for each teacher or principal as soon as practicable but in no case later than September 1 of the school year following the year in which the classroom teacher or building principal's performance is being measured;
- Assure that the LEA shall compute and provide to the teacher/principal their score and rating on the Student Performance category, if available, and for the Teacher Observation category or Principal School Visit Category of a teacher's or principal's APPR, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year following the year in which the teacher's or principal's performance is measured;
- Assure that the Educator Evaluation plan will be filed in the LEA's office and made available to the public on the LEA's website
 no later than September 10th of each school year or within 10 days after the plan's approval by the Commissioner, whichever
 shall later occur;
- Assure that complete and accurate teacher and student data will be provided to the Commissioner in a format and timeline
 prescribed by the Commissioner;
- Assure that the LEA will continue to report to the State individual subcomponent scores and the overall rating for each
 classroom teacher and building principal in a manner prescribed by the Commissioner;
- Assure that the LEA provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them;
- Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process;
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including
 specific considerations in evaluating teachers and principals of English language learners and students with disabilities;
- Assure that any teacher or principal who receives an Overall Rating of Developing or Ineffective in any school year will receive a Teacher Improvement Plan or Principal Improvement Plan, in accordance with all applicable statues and regulations, by October 1 of the school year following the year in which such teacher's or principal's performance was measured or as soon as practicable thereafter.
- Assure that such improvement plan shall be developed by the superintendent or their designee in the exercise of their
 pedagogical judgment, and shall be subject to collective bargaining to the extent required under Article 14 of the Civil Service
 Law;
- Assure that all evaluators and lead evaluators, including independent evaluators and peer evaluators, as applicable, will be
 properly trained and that lead evaluators will be certified and recertified as necessary in accordance with all applicable
 statutes and regulations;
- Assure that LEA has collectively bargained appeal procedures that are consistent with the statute and regulations and provide for the timely and expeditious resolution of an appeal to the LEA;
- Assure that, for teachers, all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least
 once a year across the total number of annual observations and, for principals, all observable ISLLC 2008 Leadership
 Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school

visits;

- Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0, for each
 subcomponent and that the LEA shall ensure that the process by which weights and scoring ranges are assigned to
 subcomponents and categories is transparent and available to those being rated before the beginning of each school year;
- Assure that if a second measure for the Student Performance category is locally selected, then the same locally selected measures of student growth or achievement will be used across all classrooms in the same grade/subject, for teachers, or similar building configurations/programs, for principals, in the LEA will be used in a consistent manner to the extent practicable;
- Assure that all growth targets represent a minimum of one year of expected growth;
- Assure that any material changes to this Educator Evaluation plan will be submitted to the Commissioner for approval by March 1 of each school year;
- Assure that the LEA will provide the Department with any information necessary to conduct annual monitoring pursuant to Subpart 30-3 of the regulations;
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by State or Federal law for each classroom or program of the grade does not exceed, in the aggregate, one percent of the minimum in required annual instructional hours for such classroom or program of the grade; and
- Assure that the amount of time devoted to test preparation under standardized testing conditions for each grade does not
 exceed, in the aggregate, two percent of the minimum required annual instructional hours for such grade. Time devoted to
 teacher administered classroom quizzes or exams, portfolio reviews, or performance assessments shall not be counted
 towards the limits established by this subdivision. In addition, formative and diagnostic assessments shall not be counted
 towards the limits established by this subdivision and nothing in this subdivision shall be construed to supersede the
 requirements of a section 504 plan of a qualified student with a disability or Federal law relating to English language learners
 or the individualized education program of a student with a disability.

Signatures, dates

Superintendent Signature: Date:
mig 2/16/2023
Superintendent Name (print):
Marther Fran
Teachers Union President Signature: Date:
Elizabeth M. Dunne 2/16/2023
Teachers Union President Name (print):
ELIZABETH M. DUNNE
Administrative Union President Signature: Date: 2/15/2023
MA
Administrative Union President Name (print):
KENNETH J. SMITH
Board of Education President Signature: Date:
mul Fel 2/16/2023
Board of Education President Name (print):
MICHAEL J. FUCHS