# **Application: Success Academy - Bronx 3**

Laura Asserfea - laura.asserfea@successacademies.org 2021-2022 Annual Report

#### **Summary**

**ID:** 0000000280

Labels: SUNY Trustees

# **Entry 1 School Info and Cover Page**

Completed Jul 29 2022

#### **Instructions**

#### **Required of ALL Charter Schools**

Each Annual Report begins with a completed School Information and Cover Page. The information is collected in a survey format within Annual Report portal. When entering information in the portal, some of the following items may not appear, depending on your authorizer and/or your responses to related items.

# **Entry 1 School Information and Cover Page**

(New schools that were not open for instruction for the 2021-2022 school year are not required to complete or submit an annual report this year).

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your school's authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer (as of June 30, 2022) or you may not be assigned the correct tasks.

# **BASIC INFORMATION**

# a. SCHOOL NAME (Select name from the drop down menu) SUCCESS ACADEMY CHARTER SCHOOL-BRONX 3 800000075838 a1. Popular School Name (No response) b. CHARTER AUTHORIZER (As of June 30th, 2021) Please select the correct authorizer as of June 30, 2022 or you may not be assigned the correct tasks. SUNY BOARD OF TRUSTEES d. DISTRICT / CSD OF LOCATION CSD # 9 - BRONX e. DATE OF INITIAL CHARTER 6/2012

8/2013

f. DATE FIRST OPENED FOR INSTRUCTION

Is your charter school unionized?	
No	
h. SCHOOL WEB ADDRESS (URL)	
https://www.successacademies.org/	
i. Total Approved Charter Enrollment for 2021-20 enrollment)	022 School Year (exclude Pre-K program
1742	
j. Total Enrollment on June 30, 2022 (exclude Pro	e-K program enrollment)
1276	
k. Grades Served during the 2021-2022 School Y	fear (exclude Pre-K program students)
Check all that apply	
Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8, 9

c. School Unionized

# I1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes

#### 12. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO	Success Academy Charter Schools
PHYSICAL STREET ADDRESS	95 Pine Street, Floor 6
CITY	New York
STATE	NY
ZIP CODE	10005
EMAIL ADDRESS	info@successacademies.org
CONTACT PERSON NAME	(No response)

# **FACILITIES INFORMATION**

#### m. FACILITIES

Will the school maintain or operate multiple sites in 2022-2023?

	Yes, 3 sites
--	--------------

#### **SUCCESS ACADEMY CHARTER SCHOOL-BRONX 3 800000075838**

#### **School Site 1 (Primary)**

#### m1. SCHOOL SITES

Please provide information on Site 1 for the upcoming school year.

	Physical	Phone Number	District/CSD	Grades to be	Receives
	Address			Served at Site	Rental
				for coming	Assistance for
				year (K-5, 6-9,	Which Grades
				etc.)	(If yes, enter
					the appropriate
					grades. If no,
					enter No).
Site 1	1000 Teller Avenue, Bronx, NY 10456	646-790-2152	NYC CSD 9		No

#### m1a. Please provide the contact information for Site 1.

	Name	Title	Work Phone	Alternate Phone	Email Address
School Leader	Katherine Huntington		646-790-2152		SABX3.MainOffi ce@saschools. org
Operational Leader					
Compliance Contact					
Complaint Contact					
DASA Coordinator					
Phone Contact for After Hours Emergencies					

#### m1b. Is site 1 in public (co-located) space or in private space?

Co-located Space

#### m1c. Please list the terms of your current co-location.

	Date school	Is school	If so, list	Is school	If so, list the	School at
	will leave	working with	year	working with	proposed	Full Capacity
	current co-	NYCDOE to	expansion	NYCDOE to	space and	at Site
	location	expand into	will occur.	move to	year planned	
		current		separate	for move	
		space?		space?		
Site 1						

#### IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC.

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

- Fire inspection certificates must be updated annually. For the upcoming school year
   2022-2023, the fire inspection certificate must be dated after July 1, 2021.
- If the fire inspection certificate is dated after the August 1, 2022 submission of the Annual Report, please submit the new certificate with the Annual Report entries due on November 1, 2022.

#### Site 1 Certificate of Occupancy (COO)

#### **Site 1 Fire Inspection Report**

#### **School Site 2**

#### **m2. SCHOOL SITES**

Please provide information on Site 2 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 2	965 Longwood Avenue, Bronx, NY 10459	646-224-5967	NYC CSD 9		No

#### m2a. Please provide the contact information for Site 2.

	Name	Title	Work Phone	Alternate Phone	Email Address
School Leader	Sabine Moore		646-224-5967		SABX3MS.Main Office@sascho ols.org
Operational Leader					
Compliance Contact					
Complaint Contact					
DASA Coordinator					
Phone Contact for After Hours Emergencies					

### m2b. Is site 2 in public (co-located) space or in private space?

Co-located Space

#### m2c. Please list the terms of your current co-location.

	Date school	Is school	If so, list	Is school	If so, list the	School at
	will leave	working with	year	working with	proposed	Full Capacity
	current co-	NYCDOE to	expansion	NYCDOE to	space and	at Site
	location	expand into	will occur.	move to	year planned	
		current		separate	for move	
		space?		space?		
Site 2						
JICE Z						

#### **SUCCESS ACADEMY CHARTER SCHOOL-BRONX 3 800000075838**

#### **School Site 3**

#### m3. SCHOOL SITES

Please provide information on site 3 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 3	509 West 129th Street, 3rd Floor, New York 10027	646-558-0093	NYC CSD 5		No

#### m3a. Please provide the contact information for Site 3.

	Name	Title	Work Phone	Alternate Phone	Email Address
School Leader	Dan Rojas		646-558-0093		sahsla- ha.mainoffice@ saschools.org
Operational Leader					
Compliance Contact					
Complaint Contact					
DASA Coordinator					
Phone Contact for After Hours Emergencies					

### m3b. Is site 3 in public (co-located) space or in private space?

Co-located Space

#### m3c. Please list the terms of your current co-location.

	Date school	Is school	If so, list	Is school	If so, list the	School at
	will leave	working with	year	working with	proposed	Full Capacity
	current co-	NYCDOE to	expansion	NYCDOE to	space and	at Site
	location	expand into	will occur.	move to	year planned	
		current		separate	for move	
		space?		space?		
Site 3						

		chool's charter durii and non-material c		chool year? (Please
(No response)				
n2. Summary of Ch	arter Revisions			
	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1				
2				
3				
4				
5				
More revisions to a	ndd?			
(No response)				
o. Has your school'	s Board of Trustee'	s approved a budge	et for the 2021-2022	2 FY?
Yes				
ATTESTATIONS				

p. Individual Primarily Responsible for Submitting the Annual Report. (To write type in a phone number with an extension, please use this format: 123-456-7890-3. The dash and number 3 at the end of the phone number refers to the individual's phone extension. Do not type in the work extension or the abbreviation for it - just the dash and the extension number after the phone number).

Name	Laura Asserfea
Position	Associate General Counsel
Phone/Extension	917-373-7516
Email	laura.asserfea@successacademies.org

p. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that our school has reviewed, understands and will comply with the employee clearance and fingerprint requirements as outlined in Entry 10 and found in the <a href="NYSED CSO">NYSED CSO</a> Fingerprint Clearance Oct 2019 Memo. Click YES to agree.

#### **Responses Selected:**

Yes

q. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Click YES to agree and then use the mouse on your PC or the stylus on your mobile device to sign your name).

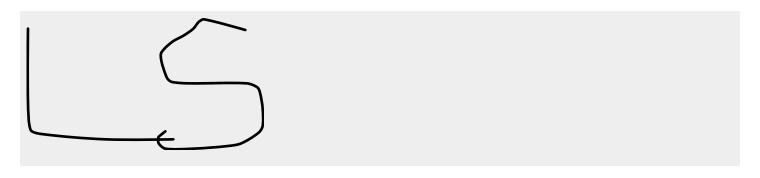
#### **Responses Selected:**

Yes

#### Signature, Head of Charter School



#### Signature, President of the Board of Trustees



#### **Date**

Jul 29 2022



# **Entry 3 Accountability Plan Progress Reports**

Incomplete

# **Instructions**

#### **SUNY-Authorized Charter Schools ONLY- Complete Template and Upload to Epicenter**

SUNY-authorized charter schools must download an Accountability Plan Progress Report template at <u>Accountability Plan Progress Report</u>. After completing, SUNY-authorized charter schools must upload the document into the SUNY Epicenter system by **September 15, 2022**. SUNY CSI will forward to NYSED

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

## **Entry 4 - Audited Financial Statements**

**Incomplete** 

#### **Required of ALL Charter Schools**

**ALL SUNY-authorized charter schools** must upload the financial statements and related documents in PDF format into the SUNY Epicenter system no later than **November 1, 2022.** SUNY CSI will forward to NYSED CSO. **SUNY-authorized charter schools** are asked to ensure that security features such as password protection are turned off.

**ALL Regents, NYCDOE, and Buffalo BOE-authorized charter schools** must upload final, audited financial statements to the <u>Annual Report Portal</u> no later than **November 1, 2022**. Upload the independent auditor's report, any advisory and/or management letter, and the internal controls report as one submission, combined into a PDF file, ensuring that security features such as password protections are removed from all school uploaded documents.

PLEASE NOTE: This task appears as visible and optional task in the online portal until August 1 2022 but will be identified as a required task thereafter and due on November 1, 2022. This is a required task, and it is marked optional for administrative purposes only.

## **Entry 4a - Audited Financial Report Template (SUNY)**

#### **Incomplete**

#### **Instructions - SUNY-Authorized Charter Schools ONLY**

SUNY-authorized schools must download the Excel spreadsheet entitled "Audited Financial Report Template" at <a href="http://www.newyorkcharters.org/fiscal/">http://www.newyorkcharters.org/fiscal/</a>. After completing, schools must upload the document into the SUNY Epicenter system no later than **November 1, 2022.** SUNY CSI will forward to NYSED CSO.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# **Entry 4c - Additional Financial Documents**

Incomplete Hidden from applicant

<u>Instructions - Regents, NYCDOE and Buffalo BOE authorized schools</u> must upload financial documents and submit by **November 1, 2022**. The items listed below should be uploaded, with an explanation if not applicable or available. For example, a "federal Single Audit was not required because the school did not expend federal funds of more than the \$750,000 Threshold."

- 1. Advisory and/or Management letter
- 2. Federal Single Audit
- 3. CSP Agreed-Upon Procedure Report
- 4. Evidence of Required Escrow Account for each school[1]
- 5. Corrective Action Plan for Audit Findings and Management Letter Recommendations

1 Note: For BOR schools chartered or renewed after the 2017-2018 school year, the escrow account per school is \$100,000.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# **Entry 4d - Financial Services Contact Information**

Incomplete Hidden from applicant

Regents, NYCDOE, and Buffalo BOE authorized schools should enter financial contact information directly into the form within the portal by November 1, 2022.

# Form for "Financial Services Contact Information"

#### 1. School Based Fiscal Contact Information

School Based Fiscal	School Based Fiscal	School Based Fiscal
Contact Name	Contact Email	Contact Phone

#### 2. Audit Firm Contact Information

School Audit	School Audit	School Audit	Years Working With
Contact Name	Contact Email	Contact Phone	This Audit Firm

# 3. If applicable, please provide contact information for the school's outsourced financial services firm.

Firm Name	Contact Person	Mailing Address	Email	Phone	Years With

# Entry 5 - Fiscal Year 2022-2023 Budget

#### Incomplete

<u>SUNY-authorized charter schools</u> should download the <u>2022-23 Budget and Quarterly Report</u> <u>Template and the 2022-23 Budget Narrative Questionnaire</u> from the SUNY website and upload the completed template into Epicenter. SUNY CSI will forward to NYSED CSO. **Due November 1, 2022**.

<u>Regents, NYCDOE, and Buffalo BOE authorized charter schools</u> should upload a copy of the school's FY22 Budget using the <u>2022-2023 Budget Template</u> in the portal or from the Annual Report website. **Due November 1, 2022**.

The assumptions column should be completed for all revenue and expense items unless the item is self-explanatory. Where applicable, reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# **Entry 6 - Board of Trustees Disclosure of Financial Interest Form**

Completed Jul 29 2022

Due on August 1, 2022, each member of the charter school's Board of Trustees who served on a charter school education corporation governing one or more charter schools for any period during the 2021-2022 school year must complete and sign a <u>Trustee Disclosure of Financial Interest Form</u>. Acceptable signature formats include:

- Digitally certified PDF signature (i.e., DocuSign)
- Manual signature (1. download to print, 2. manually sign, 3. scan signed document to PDF, and 4. upload into portal)

All completed forms must be collected and uploaded in .PDF format for each individual member. The education corporation is responsible for completing the form for trustees who left the board during the reporting year.

Forms completed from past years will not be accepted. **Only the latest version of the form** (updated in April, 2022) is acceptable.).

Trustees serving on an education corporation that governs more than one school are not required to complete a separate disclosure for each school governed by the education corporation. In the Disclosure of Financial Interest Form, trustees must disclose information relevant to any of the schools served by the governing education corporation.

# Entry 6 - Board of Trustees Disclosure of Financial Interest Form (2022) (watermark)

Filename: Entry 6 Board of Trustees Disclo Kr1nB2B.pdf Size: 10.8 MB

## **Entry 7 BOT Membership Table**

Completed Jul 29 2022

## **Instructions**

# **Required of ALL charter schools**

ALL charter schools or education corporations governing multiple schools must complete the Board of Trustees Membership Table within the online portal. Please be sure to include and identify parents who are members of the Board of Trustees and indicate whether parents are voting or non-voting members.

# **Entry 7 BOT Table**

- 1. SUNY-AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools are required to provide information for all --VOTING and NON-VOTING-- trustees.

#### **SUCCESS ACADEMY CHARTER SCHOOL-BRONX 3 800000075838**

#### **Authorizer:**

Who is the authorizer of your charter school?

**SUNY** 

#### 1. 2021-2022 Board Member Information (Enter info for each BOT member)

	Trustee Name	Trustee Email Address	Position on the Board	Commit tee Affiliatio ns	Voting Member Per By- Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD /YYYY)	End Date of Current Term (MM/DD /YYYY)	Board Meeting s Attende d During 2021- 2022
1	Aaron Kinnari		Trustee/ Member	None	Yes	2	07/01/2 022	06/30/2 025	6
2	Lorenzo Smith		Chair	None	Yes	3	07/01/2 021	06/30/2 024	6

3	Sulema n Lunat	Secretar y	None	Yes	3	07/01/2 020	06/30/2 023	6
4	Robin Pzena	Trustee/ Member	None	Yes	2	07/01/2 020	06/30/2 023	6
5	Edwin Cesped es	Parent Rep	None	No	2	07/01/2 020	06/30/2 023	6
6	Derrell Bradfor d	Trustee/ Member	None	Yes	4	07/01/2 022	06/30/2 025	6
7	Sam Cole	Trustee/ Member	None	Yes	4	07/01/2 022	06/30/2 025	6
8	Scott Friedma n	Vice Chair	None	Yes	3	07/01/2 022	06/30/2 024	6
9	Kamilah Mitchell- Thomas	Trustee/ Member	None	Yes	1	07/01/2 021	06/30/2 024	6

#### 1a. Are there more than 9 members of the Board of Trustees?

Yes

#### **1b. Board Member Information**

	Trustee	Trustee	Position	Commit	Voting	Number	Start	End	Board
	Name	Email	on the	tee	Member	of Terms	Date of	Date of	Meeting
		Address	Board	Affiliatio	Per By-	Served	Current	Current	S
				ns	Laws		Term	Term	Attende
					(Y/N)		(MM/DD	(MM/DD	d
							/YYYY)	/YYYY)	During
									2021-
									2022
10	Lizette St. Hilaire		Trustee/ Member	None	Yes	1	07/01/2 021	06/30/2 024	6
11									
12									
13									
14									
15									

#### 1c. Are there more than 15 members of the Board of Trustees?

#### 2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES

- 1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.

a. Total Number of BOT Members on June 30, 2022	(No response)
b.Total Number of Members Added During 2021- 2022	(No response)
c. Total Number of Members who Departed during 2021-2022	(No response)
d.Total Number of members, as set in Bylaws, Resolution or Minutes	(No response)

3. Number of Board meetings held during 2021
--

6

#### 4. Number of Board meetings scheduled for 2022-2023

6

#### **Total number of Voting Members on June 30, 2022:**

9

#### Total number of Voting Members added during the 2021-2022 school year:

0

Total number of Voting Members who departed during the 2021-2022 school year:

0

Total Maximum Number of Voting members in 2021-2022, as set by the board in bylaws, resolution, or minutes:

25

Thank you.

## **Entry 8 Board Meeting Minutes**

Incomplete Hidden from applicant

#### Instructions - Required of Regents, NYCDOE, and Buffalo BOE Authorized Schools ONLY

Schools must upload a complete set of monthly board meeting minutes (July 2021-June 2022), which should <u>match</u> the number of meetings held during the 2021-2022 school year, as indicated in the above table. The minutes provided must be the final version approved by the school's Board of Trustees and may be uploaded individually or as one single combined file. Board meeting minutes must be submitted by **August 1, 2022**.

## **Entry 9 Enrollment & Retention**

Completed Jul 29 2022

Instructions for submitting Enrollment and Retention Efforts

#### **Required of ALL Charter Schools**

Describe the good faith efforts the charter school has made in 2021-2022 toward meeting targets to attract and retain the enrollment of Students with Disabilities (SWDs), English Language Learners (ELLs), and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2022-2023.

# **Entry 9 Enrollment and Retention of Special Populations**

#### **Recruitment/Attraction Efforts Toward Meeting Targets**

Describe Recruitment Efforts in	
2021-2022	

Describe Recruitment Plans in 2022-2023

"Success Academy Charter

"Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "indistrict") knows about the School and its world-class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets.

Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "indistrict") knows about the School and its world-class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets.

All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include:

- Mailings and distributions to residents of the School's CSD,
- Mailings and distributions to residents in low-income in-district communities,
- Mailings and distributions to residents in mixed-income indistrict communities,
- Targeted distribution of foreignlanguage materials to foreignlanguage-speaking individuals and communities within the CSD, as determined by each School,
- Advertisements, flyers, and/or marketing materials posted in local newspapers, supermarkets, community centers, and/or

All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include:

- Mailings and distributions to residents of the School's CSD,
- Mailings and distributions to residents in low-income in-district communities,
- Mailings and distributions to residents in mixed-income indistrict communities,
- Targeted distribution of foreignlanguage materials to foreignlanguage-speaking individuals and communities within the CSD, as determined by each School,
- Advertisements, flyers, and/or marketing materials posted in local newspapers, supermarkets, community centers, and/or

**Economically Disadvantaged** 

apartment complexes, and/or
• Open houses at the Schools
and informational sessions
hosted at public and private
venues frequented by families of
young children, including
daycare and nursery schools.

Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL").

Outreach to families who likely have FRPL-eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above.

Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools." apartment complexes, and/or
• Open houses at the Schools
and informational sessions
hosted at public and private
venues frequented by families of
young children, including
daycare and nursery schools.

Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL").

Outreach to families who likely have FRPL-eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above.

Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools."

See above. In addition, Success Academy Charter Schools recently reinstated a lottery preference for ELL students in its admissions policy. Success Academy's focus on robust See above. In addition, Success Academy Charter Schools recently reinstated a lottery preference for ELL students in its admissions policy. Success Academy's focus on robust

**English Language Learners** 

outreach and its highly outreach and its highly successful programs for enrolled successful programs for enrolled ELL students also serve to attract ELL students also serve to attract and retain ELL students. and retain ELL students. See above. In addition, all See above. In addition, all Success Academy schools are Success Academy schools are committed to serving children committed to serving children with disabilities. The Schools with disabilities. The Schools seek to attract all students, seek to attract all students, including special education including special education students, by directing advertising students, by directing advertising and other recruitment efforts at a and other recruitment efforts at a broad range of neighborhoods, broad range of neighborhoods, pre-school programs, and pre-school programs, and community centers that serve community centers that serve both special education and nonboth special education and non-Students with Disabilities special education students. Also, special education students. Also, all schools operated by Success all schools operated by Success Academy have detailed plans for Academy have detailed plans for serving students with special serving students with special education needs once they are education needs once they are enrolled. Through these outreach enrolled. Through these outreach and service efforts, each School and service efforts, each School seeks to ensure that enrollment seeks to ensure that enrollment and retention rates are and retention rates are comparable to those of schools comparable to those of schools

#### **Retention Efforts Toward Meeting Targets**

Describe Retention Efforts in 2021-2022	Describe Retention Plans in 2022-2023
The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more

within its respective CSD and/or

the district.

within its respective CSD and/or

the district.

Economically Disadvantaged	times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.	times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.
English Language Learners	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.
Students with Disabilities	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.

**Entry 10 - Teacher and Administrator Attrition** 

**Completed** Jul 29 2022

# Form for "Entry 10 - Teacher and Administrator Attrition" Revised to Employee Fingerprint Requirements Attestation

#### A. TEACH System - Employee Clearance

Charter schools must ensure that all prospective employees[1] receive clearance through the NYSED Office of School Personnel Review and Accountability (OSPRA) prior to employment. This includes paraprofessionals and other school personnel who are provided or assigned by the district of location, or related/contracted service providers. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

In the Annual Report, charter schools are asked to confirm that all employees have been cleared through the NYSED TEACH system; and, if denied clearance, confirm that the individual or employee has been removed from the TEACH system, and is <u>not</u> employed by the school.

[1] Employees who must be cleared include, but are not limited to, teachers, administrative staff, janitors, security personnel and cafeteria workers, and other staff who are present when children are in the school building. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, as well as related/contracted service providers. See NYSED memorandum dated October 1, 2019 at <a href="http://www.nysed.gov/common/nysed/files/programs/charter-schools/employeefingerprintoct19.pdf">http://www.nysed.gov/common/nysed/files/programs/charter-schools/employeefingerprintoct19.pdf</a> or visit the NYSED website at:

http://www.highered.nysed.gov/tsei/ospra/fingerprintingcharts.html for more information regarding who must be fingerprinted. Also see, 8 NYCRR §87.2.

#### B. Emergency Conditional Clearances

#### **Emergency Conditional Clearances**

Charter schools are **strongly discouraged** from using the emergency conditional clearance provisions for prospective employees. This is because the school must request clearance through NYSED TEACH, and the school's emergency conditional clearance of the employee terminates <u>automatically</u> once the school receives notification from NYSED regarding the clearance request. Status notification is provided for all prospective employees through the NYSED TEACH portal within 48 hours after the clearance request is submitted. Therefore, at most, a school's emergency conditional clearance will be valid for only 48 hours after approval by the board.

Schools are not permitted to renew or in any way re-establish a prospective employee's emergency conditional clearance after status notification is sent by NYSED through the TEACH portal.

Schools are asked to attest that they have reviewed and understand these requirements. More information can be found in the memo at NYSED CSO Employee Clearance and Fingerprint Memo 10-2019.

#### **Attestation**

#### **Responses Selected:**

I hereby attest that the school has reviewed, understands, and will comply with these requirements.

# **Entry 11 Percent of Uncertified Teachers**

Incomplete Hidden from applicant

#### **Instructions**

#### Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education.

Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

# **Entry 11 Uncertified Teachers**

#### **School Name:**

# Instructions for Reporting Percent of Uncertified Teachers

#### Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education. Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

If more than one line applies to a teacher, please include in only one FTE uncertified category. Please do not include paraprofessionals, such as teacher aides.

#### **CATEGORY A. 30% OR 5 UNCERTIFIED TEACHERS WHICHEVER IS LESS**

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2022)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2022)	
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2022)	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2022)	
Total Category A: 5 or 30% whichever is less	0

# CATEGORY B. PLUS FIVE UNCERTIFIED TEACHERS IN MATHEMATICS, SCIENCE, COMPUTER SCIENCE, TECHNOLOGY OR CAREER AND TECHNICAL EDUCATION.

	FTE Count
i. Mathematics	
ii. Science	
iii. Computer Science	
iv. Technology	
v. Career and Technical Education	
Total Category B: not to exceed 5	0

#### **CATEGORY C: PLUS 5 ADDITIONAL UNCERTIFIED TEACHERS**

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2022)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2022)	
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2022)	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2022)	
Total Category C: not to exceed 5	0

#### **TOTAL FTE COUNT OF UNCERTIFIED TEACHERS (Sum of Categories A, B AND C)**

(Include teachers who do not fit in one of these categories or if did fit would exceed the numerical limits for that category)

	FTE Count
Total	

#### CATEGORY D: TOTAL FTE COUNT OF UNCATEGORIZED, UNCERTIFIED TEACHERS

(Include teachers who do not fit in one of these categories or if did fit would exceed the numerical limits for that category)

	FTE Count
Total Category D	

#### **CATEGORY E: TOTAL FTE COUNT OF <u>CERTIFIED</u> TEACHERS**

	FTE Count
Total Category E	

#### **CATEGORY F: TOTAL FTE COUNT OF ALL TEACHERS**

Please do not include paraprofessionals, such as teacher aides.

	FTE Count
Total Category F	



Thank you.

# **Entry 12 Organization Chart**

Incomplete Hidden from applicant

#### **Instructions**

#### Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

Upload the 2021-2022 **Organization Chart.** The organization chart should include position titles and reporting relationships. Employee names should **not** appear on the chart.

## **Entry 13 School Calendar**

Completed Jul 29 2022

Instructions for submitting School Calendar

#### **Required of ALL Charter Schools**

If the charter school has a tentative calendar based on available information and guidance at the time, please submit with the August 1, 2022 submission. Charter schools must upload a final school calendar into the portal and may do so at any time but no later than **September 15, 2022**.

School calendars must meet the <u>minimum instructional requirements</u> as required of other public schools "… unless the school's charter requires more instructional time than is required under the regulations."

Board of Regents-authorized charter schools also are required to submit school calendars that clearly indicate the start and end date of the instructional year AND the number of instructional hours and/or instructional days for each month. See an example of a calendar showing the requested information. Schools are encouraged to use a calendar template and ensure there is a monthly tally of instructional days.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

#### Entry 13 SA Academic-Calendar (2022-2023)

Filename: Entry 13 SA Academic Calendar 2022 2wScssa.pdf Size: 82.9 kB

# **Entry 14 Links to Critical Documents on School Website**

Completed Jul 29 2022

#### **Instructions**

Required of ALL Charter Schools noting that SUNY-authorized charter schools are not required to submit item 5: Authorizer-approved DASA policy and NYSED-Approved School Discipline Policy

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the  $\underline{link}$  from the school's website for each of the items:

- 1. Current Annual Report (i.e., 2021-2022 Annual Report);[1]
- 2. Board meeting notices, agendas and documents;
- 3. New York State School Report Card;
- 4. Authorizer-approved DASA Policy and NYSED-Approved School Discipline Policy (For Regents, NYCDOE, and Buffalo BOE-Authorized Charter Schools ONLY);
- 5. District-wide safety plan, not a building level safety plan (as per the September 2021 <u>Emergency</u> Response Plan Memo;
- 6. Authorizer-approved FOIL Policy; and
- 7. Subject matter list of FOIL records. (Example: See NYSED Subject Matter List)

[1] Each charter school is required to make the Annual Report publicly available by August 1 and to post on their respective charter school website. Each school should post an updated and complete version to include accountability data and financial statements that are not or may not be available until after the August deadline (i.e., Repost when financials have been submitted in November.)

# Form for Entry 14 Links to Critical Documents on School Website

School Name: Success Academy - Bronx 3

Required of ALL Charter Schools noting that SUNY-authorized charter schools are not required to submit item 4: Authorizer-approved DASA policy and NYSED-Approved School Discipline Policy

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the <u>link</u> from the school's website for each of the items:

	Link to Documents
1. Current Annual Report (i.e., 2021-2022 Annual Report)	https://www.successacademies.org/notices/
2. Board meeting notices, agendas and documents	https://www.successacademies.org/
3. New York State School Report Card	https://data.nysed.gov/
4. Authorizer-approved DASA Policy and NYSED- Approved School Discipline Policy (For Regents, NYCDOE, and Buffalo BOE-Authorized Charter Schools ONLY)	
5. District-wide safety plan, not a building level safety plan (as per the September 2021 Emergency Response Plan Memo	https://www.successacademies.org/district-wide-safety-plan/
6. Authorizer-approved FOIL Policy	https://drive.google.com/file/d/1b7acYZ1YTCK8z7q OhyvdTtAUxNKVqYMC/view
7. Subject matter list of FOIL records. (Example: See NYSED Subject Matter List)	https://drive.google.com/file/d/11PziqfhppUYXSCQs eif7yQCTlq0dvVd /view?usp=sharing



## **Entry 15 Staff Roster**

Incomplete Hidden from applicant

#### **INSTRUCTIONS**

#### Required of Regents and NYCDOE-authorized Charter Schools ONLY

Please click on the MS Excel <u>Faculty/Staff Roster Template</u> and provide the following information for **ANY and ALL** instructional and non-instructional employees.

Use of the 2021-2022 Annual Report Faculty/Staff roster template is required. Each of the data elements, with the exception of the Notes, are required, and use of the drop-down options, when provided, is also required. Reminders: Please use the notes section provided to add any additional information as deemed necessary. Failure to adhere to the guidelines and validations in the Staff Roster Template will result in a resubmission of a fully corrected roster.

Please note the roster should include all staff employed any point from July 1, 2021 to June 30, 2022, including those employed on June 30th.

# Success Academy Charter Schools - NYC

Audit of Financial Statements, Supplementary Information, and Supplemental Schedule of Expenditures of Federal Awards Year Ended June 30, 2022

# **Success Academy Charter Schools - NYC**

Audit of Financial Statements, Supplementary Information, and Supplemental Schedule of Expenditures of Federal Awards Year Ended June 30, 2022

# Success Academy Charter Schools - NYC

# Contents

Independent Auditor's Report	3-5
Financial Statements	
Statement of Financial Position as of June 30, 2022	6
Statement of Activities for the Year Ended June 30, 2022	7
Statement of Functional Expenses for the Year Ended June 30, 2022	8
Statement of Cash Flows for the Year Ended June 30, 2022	9
Notes to Financial Statements	10-21
Supplementary Information	
Detailed Schedule of Activities by School for the Year Ended June 30, 2022	23-26
Detailed Schedule of Activities by School for the Year Ended June 30, 2021	27-30
Schedule of Expenditures of Federal Awards for the Year Ended June 30, 2022	31
Notes to Schedule of Expenditures of Federal Awards	32
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	33-34
Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance	35-37
Schedule of Findings and Questioned Costs for the Year Ended June 30, 2022	38



Tel: 212-371-4446 Fax: 212-371-9374 www.bdo.com

#### **Independent Auditor's Report**

The Board of Trustees Success Academy Charter Schools - NYC New York, New York

#### Report on the Audit of the Financial Statements

#### **Opinion**

We have audited the financial statements of Success Academy Charter Schools - NYC (SACS-NYC), which comprise the statement of financial position as of June 30, 2022, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of SACS-NYC as of June 30, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of SACS-NYC and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about SACS-NYC's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.



#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of
  expressing an opinion on the effectiveness of SACS-NYC's internal control. Accordingly, no
  such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about SACS-NYC's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### Report on Summarized Comparative Information

We have previously audited the financial statements of SACS-NYC as of and for the year ended June 30, 2021, and our report, dated October 29, 2021, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2021 is consistent, in all material respects, with the audited financial statements from which it has been derived.



#### Other Matters

#### Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The detailed schedule of activities by school for the year ended June 30, 2022 are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, is presented for purposes of additional analysis and is not a required part of the financial statements. The accompanying supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and to certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and to other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 4, 2022 on our consideration of SACS-NYC's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of SACS-NYC's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering SACS-NYC's internal control over financial reporting and compliance.

October 4, 2022

BEO USA, LLP

## Statement of Financial Position (with comparative totals for 2021)

June 30,	2022	2021
Assets		
Current Assets Cash and cash equivalents (Note 2) Grants and contracts receivables, net (Notes 2 and 4) Prepaid expenses and other assets Inventory (Note 2)	\$ 45,232,596 21,496,507 8,582,343 7,325,685	\$ 49,249,879 16,733,785 5,983,930
Total Current Assets	82,637,131	71,967,594
Fixed Assets, Net (Notes 2 and 5)	29,770,184	36,236,373
Cash Funds, designated for community reinvestment (Note 2)	100,000,000	45,000,000
Total Assets	\$ 212,407,315	\$ 153,203,967
Liabilities and Net Assets		
Current Liabilities Accounts payable and accrued expenses Accrued payroll and payroll taxes Due to affiliate, net (Note 6) Current portion loans payable to affiliated organization (Note 6) Current portion capital lease payable (Note 7)	\$ 8,305,220 14,131,618 4,394,620 - 7,135,844	\$ 2,422,187 11,014,031 2,981,313 3,500,000 5,119,884
Total Current Liabilities	33,967,302	25,037,415
Capital Lease Payable, less current portion (Note 7)	4,563,111	5,255,228
Deferred Rent (Note 10)	-	1,670,519
Total Liabilities	38,530,413	31,963,162
Commitments and Contingencies (Notes 2, 3, 6, 7, 9, 10, and 11)		
Net Assets (Note 2) Without donor restrictions: Undesignated Board-designated cash funds for community reinvestment	73,876,902 100,000,000	76,240,805 45,000,000
Total Without Donor Restrictions	173,876,902	121,240,805
Total Net Assets	173,876,902	121,240,805
Total Liabilities and Net Assets	\$ 212,407,315	\$ 153,203,967

# Statement of Activities (with comparative totals for 2021)

Year ended June 30,

	V	Vithout Donor	То	tal	
	v	Restrictions	2022		2021
Revenue, Support, and Gains (Losses), Net (Note 2)					
State per-pupil operating revenue Government grants Interest and other income Loss on asset impairment (Note 2)	\$	364,068,038 35,044,682 110,134 (4,324,303)	\$ 364,068,038 35,044,682 110,134 (4,324,303)	\$	365,240,140 25,606,575 177,057 (3,027,551)
Total Revenue, Support, and Gains (Losses), Net		394,898,551	394,898,551		387,996,221
Expenses Program services: General education Special education		221,008,619 86,705,909	221,008,619 86,705,909		220,116,229 69,576,171
Total Program Services Supporting services:		307,714,528	307,714,528		289,692,400
General and administrative		34,547,926	34,547,926		32,957,410
Total Expenses		342,262,454	342,262,454		322,649,810
Change in Net Assets		52,636,097	52,636,097		65,346,411
Net Assets, beginning of year		121,240,805	121,240,805		55,894,394
Net Assets, end of year	\$	173,876,902	\$ 173,876,902	\$	121,240,805

## Statement of Functional Expenses (with comparative totals for 2021)

Year ended June 30,

			Prog	gram Services			Supporting Services	Tot	al
	FTEs	General Education		Special Education	Total Program Services	Ad	General and Iministrative	2022	2021
Salaries and Staff Administrative staff personnel Instructional personnel	412 1,926	\$ 24,129,471 81,795,226	\$	9,466,453 32,089,832	\$ 33,595,924 113,885,058	\$	2,921,385 9,903,048	\$ 36,517,309 123,788,106	\$ 36,018,215 126,100,921
Total Salaries and Staff		105,924,697		41,556,285	147,480,982		12,824,433	160,305,415	162,119,136
Payroll taxes and benefits Professional development		21,286,351 1,652,312		8,351,042 648,230	29,637,393 2,300,542		2,577,165	32,214,558 2,300,542	35,058,002 1,593,185
Legal fees Audit and accounting fees		-		-	-		121,444 240,363	121,444 240,363	760,017 72,793
Professional and consulting fees Transportation		422,094 778,371		165,596 305,370	587,690 1,083,741		51,103 94,239	638,793 1,177,980	2,993,489 20,389
Scholar food service Instructional supplies and textbooks		959,373 6,208,784		376,381 2,435,825	1,335,754 8,644,609		-	1,335,754 8,644,609	8,343 5,766,590
Management fee Interest expense		36,692,762 497,687		14,395,273 195,252	51,088,035 692,939		12,772,009 60,255	63,860,044 753,194	54,642,885 486,956
Office expense Equipment lease		3,204,531 1,773,125		1,257,199 695,632	4,461,730 2,468,757		387,977 214,674	4,849,707 2,683,431	2,298,907 2,920,278
Telecommunications and internet Insurance		2,655,860 1,471,090		1,041,945 577,137	3,697,805 2,048,227		321,548 178,106	4,019,353 2,226,333	3,942,076 2,051,777
Information technology Marketing/Recruitment		9,035,487 4,097,898		3,544,794 1,607,684	12,580,281 5,705,582		1,093,938 -	13,674,219 5,705,582	13,591,029 3,328,049
Student Services Facility		4,155,186 6,289,953		1,630,159 2,467,669	5,785,345 8,757,622		20,704 761,532	5,806,049 9,519,154	2,294,451 6,648,551
Depreciation Bad debt expense		12,865,589		5,047,417 -	17,913,006		1,557,653 1,145,176	19,470,659 1,145,176	18,756,749 930,421
Miscellaneous		1,037,469		407,019	1,444,488		125,607	1,570,095	2,365,737
Total Expenses		\$ 221,008,619	\$	86,705,909	\$ 307,714,528	\$	34,547,926	\$ 342,262,454	\$ 322,649,810

## Statement of Cash Flows (with comparative totals for 2021)

Year ended June 30,	2022	2021
Cash Flows from Operating Activities Change in net assets Adjustments to reconcile change in net assets to net cash provided by operating activities:	\$ 52,636,097	\$ 65,346,411
Depreciation Bad debt expense, net Loss on asset impairment (Increase) decrease in assets:	19,470,659 745,150 4,324,303	18,756,749 930,421 3,027,551
Grants and contracts receivables Prepaid expenses and other assets Inventory Increase (decrease) in liabilities:	(5,507,872) (2,598,413) (7,325,685)	(6,933,242) (4,400,379)
Accounts payable and accrued expenses Accrued payroll and payroll taxes Due to affiliate Deferred rent	5,883,033 3,117,587 1,413,307 (1,670,519)	(5,008,436) 6,051,132 (2,340,200) (1,443,977)
Net Cash Provided by Operating Activities	70,487,647	73,986,030
Cash Flows from Investing Activities Purchases of fixed assets	(7,875,053)	(8,196,946)
Net Cash Used in Investing Activities	(7,875,053)	(8,196,946)
Cash Flows from Financing Activities Repayment from loans payable Repayment of capital leases	(3,500,000) (8,129,877)	(129,663) (4,818,135)
Net Cash Used in Financing Activities	(11,629,877)	(4,947,798)
Net Increase in Cash and Cash Equivalents	50,982,717	60,841,286
Cash and Cash Equivalents, beginning of year	94,249,879	33,408,593
Cash and Cash Equivalents, end of year	\$ 145,232,596	\$ 94,249,879
Supplemental Disclosure of Cash Flow Information Noncash transaction related to capital leases Cash paid during the year for interest	\$ 9,453,720 757,242	\$ 7,943,287 451,956
Supplemental Schedule of Cash  Cash and cash equivalents  Cash funds - designated for community reinvestment	\$ 45,232,596 100,000,000	\$ 49,249,879 45,000,000
Total Cash and Cash Equivalents	\$ 145,232,596	\$ 94,249,879

#### **Notes to Financial Statements**

#### 1. Description of School

Success Academy Charter Schools - NYC (SACS-NYC) is a New York State, not-for-profit educational corporation that was incorporated on March 11, 2008 to operate a charter school pursuant to Article 56 of the Education Law of the State of New York. SACS-NYC schools are granted provisional charters valid for a term of five years and renewable upon expiration by the Board of Regents of the University of the State of New York. SAC-NYC is dedicated to providing a high-quality education to primarily disadvantaged students to narrow the achievement gap.

Success Academy Charter School - Harlem 1, Success Academy Charter School - Harlem 2, Success Academy Charter School - Harlem 3, Success Academy Charter School - Harlem 4, and Success Academy Charter School - Harlem 5 merged into a single legal entity under Success Academy Charter School - Harlem 3, which serves as the sole surviving education corporation. The plan of merger was approved by the Board of Trustees of the State University of New York and the New York State Education Department Board of Regents and became effective for financial purposes on October 1, 2012. Success Academy Charter School - Harlem 3 changed its name to Success Academy Charter Schools - NYC, and each school is authorized by The Charter Schools Institute of the State University of New York.

Success Academy Charter School - Bronx 1, Success Academy Charter School - Bronx 2, Success Academy Charter School - Upper West, Success Academy Charter School - Bed Stuy 1, Success Academy Charter School - Bed Stuy 2, Success Academy Charter School - Cobble Hill, and Success Academy Charter School - Williamsburg merged into SACS-NYC, which serves as the sole surviving education corporation. The plan of merger, dated September 20, 2013, was approved by SACS-NYC's Board of Trustees and is effective July 1, 2014. Pursuant to the effective date, all schools ceased to exist as legal entities and all schools' operations are under SACS-NYC. The merger was approved by the New York State Board of Regents and the Charter Schools Institute of the State University of New York on February 26, 2014.

The remainder of this page intentionally left blank.

#### **Notes to Financial Statements**

The financial statements of SACS-NYC include the following schools that all form a single legal entity:

1. Success Academy CS - Harlem 1 2. Success Academy CS - Harlem 2 3. Success Academy CS - Harlem 3 4. Success Academy CS - Harlem 4 4. Success Academy CS - Harlem 4 5. Success Academy CS - Harlem 5 6. Success Academy CS - Harlem 6 6. Success Academy CS - Harlem 6 7. Success Academy CS - Bed Stuy 1 8. Success Academy CS - Williamsburg 9. Success Academy CS - Williamsburg 10. Success Academy CS - Williamsburg 11. Success Academy CS - For Greene 12. Success Academy CS - For Greene 13. Success Academy CS - For Greene 14. Success Academy CS - Bergen Beach 15. Success Academy CS - Bergen Beach 16. Success Academy CS - Bergen Beach 16. Success Academy CS - Bergen Beach 17. Success Academy CS - Bergen Beach 18. Success Academy CS - Union Square 19. Success Academy CS - Washington Heights 20. Success Academy CS - Washington Heights 21. Success Academy CS - Washington Heights 22. Success Academy CS - South Jamaica 23. Success Academy CS - South Jamaica 24. Success Academy CS - South Jamaica 25. Success Academy CS - South Jamaica 26. Success Academy CS - Bronx 2 27. Success Academy CS - Bronx 2 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 4 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Bronx 4 33. Success Academy CS - Bronx 4 34. Success Academy CS - Bronx 4 35. Success Academy CS - Bronx 4 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bronx 4 38. Success Academy CS - Bronx 4 39. Success Academy CS - Bronx 4 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Bronx 4 33. Success Academy CS - Bronx 4 34. Success Academy CS - Bronx 4 35. Success Academy CS - Bronx 4 36. Success Academy CS - Bronx 5 37. Success Academy CS - Bronx 6 38. Success Academy CS - Bronx 8 39. Success Academy CS - Bronx 9 30. Success Academy CS - Bronx 9 31. Success Academy CS - Bronx 9 32. Success Academy CS - Bronx 9 33. Success Aca				
3. Success Academy CS - Harlem 3 Harlem 4 (Elementary) Serving Grades K-4 5. Success Academy CS - Harlem 5 Harlem 4 (Elementary) Serving Grades K-4 6. Success Academy CS - Bed Stuy 1 Bed Stuy 1 (Elementary) Serving Grades K-4 7. Success Academy CS - Bed Stuy 2 Bed Stuy 2 (Elementary) Serving Grades K-4 8. Success Academy CS - Obble Hill Cobble Hill (Elementary) Serving Grades K-4 8. Success Academy CS - Williamsburg (Elementary) Serving Grades K-4 8. Success Academy CS - Williamsburg (Elementary) Serving Grades K-4 8. Success Academy CS - Williamsburg (Elementary) Serving Grades K-4 8. Success Academy CS - Crown Heights (Elementary) Serving Grades K-4 9. Success Academy CS - For Greene (Elementary) Serving Grades K-4 11. Success Academy CS - Prospect Heights (Elementary) Serving Grades K-4 12. Success Academy CS - Bregne Beach Bergen Beach (Elementary) Serving Grades K-4 13. Success Academy CS - Bergen Beach Elementary) Serving Grades K-4 14. Success Academy CS - Union Square (Elementary) Serving Grades K-4 15. Success Academy CS - Union Square (Elementary) Serving Grades K-4 16. Success Academy CS - Harlem 1 Hudson Yards (Elementary) Serving Grades K-4 17. Success Academy CS - Houston Yards (Elementary) Serving Grades K-4 18. Success Academy CS - Houston Yards (Elementary) Serving Grades K-4 19. Success Academy CS - Houston Yards (Elementary) Serving Grades K-4 20. Success Academy CS - South Jamaica (Elementary) Serving Grades K-4 21. Success Academy CS - Bronx 1 Bronx 1 (Elementary) Serving Grades K-4 22. Success Academy CS - Bronx 2 Bronx 2 Serving Grades K-4 23. Success Academy CS - Bronx 3 Bronx 2 (Elementary) Serving Grades K-4 24. Success Academy CS - Bronx 4 Bronx 2 (Elementary) Serving Grades K-4 25. Success Academy CS - Bronx 4 Bronx 2 (Elementary) Serving Grades K-4 26. Success Academy CS - Bronx 4 Bronx 3 (Elementary) Serving Grades K-4 27. Success Academy CS - Bronx 4 Bronx 4 (Elementary) Serving Grades K-4 28. Success Academy CS - Bronx 4 Bronx 4 (Elementary) Serving Grades K-4 29. Success Academy	1.	Success Academy CS - Harlem 1	Harlem 1 (Elementary)	Serving Grades K-4
3. Success Academy CS - Harlem 3 4. Success Academy CS - Harlem 4 5. Success Academy CS - Harlem 5 6. Success Academy CS - Harlem 5 6. Success Academy CS - Harlem 6 7. Success Academy CS - Bed Stuy 1 8. Success Academy CS - Bed Stuy 2 8. Success Academy CS - Bed Stuy 2 9. Success Academy CS - Obble Hill 10. Success Academy CS - Williamsburg 11. Success Academy CS - Orown Heights 12. Success Academy CS - Prospect Heights 13. Success Academy CS - Prospect Heights 14. Success Academy CS - Bersonhurst 15. Success Academy CS - Bersonhurst 16. Success Academy CS - Bersonhurst 17. Success Academy CS - Bersonhurst 18. Success Academy CS - Bersonhurst 18. Success Academy CS - Bersonhurst 19. Success Academy CS - Upper West 19. Success Academy CS - Harlem 1 20. Success Academy CS - Holdson Yards 21. Success Academy CS - Holdson Yards 22. Success Academy CS - South Jamaica 23. Success Academy CS - Bronx 2 24. Success Academy CS - Bronx 3 25. Success Academy CS - Bronx 4 26. Success Academy CS - Bronx 4 27. Success Academy CS - Bronx 3 28. Success Academy CS - Bronx 4 39. Success Academy CS - Bronx 4 30. Success Academy CS - Harlem 1 30. Success Academy CS - Harlem 3 31. Success Academy CS - Bronx 3 32. Success Academy CS - Bronx 3 33. Success Academy CS - Bronx 4 34. Success Academy CS - Bronx 3 35. Success Academy CS - Bronx 4 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bronx 3 38. Success Academy CS - Bronx 4 39. Success Academy CS - Bronx 4 39. Success Academy CS - Bronx 5 39. Success Academy CS - Springfield Gardens 5 30. Success Academy CS - Springfield Gardens 5 31. Success Academy CS - Springfield Gardens 5 32. Success Academy CS - Springfield Gardens 5 33. Success Academy CS - Bronx 2 34. Success Academy CS - Bronx 4 35. Success Academy CS - Bronx 4 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bronx 4 38. Success Academy CS - Springfield Gardens 6 39. Success Academy CS - Bronx 8 39. Success Academy CS - Bronx 8 39. Success Academy CS - Bronx 9 30. Success Academy CS - Springfield Garden	2.			_
4. Success Academy CS - Harlem 4 6. Success Academy CS - Harlem 5 6. Success Academy CS - Barlem 6 6. Success Academy CS - Bed Stuy 1 7. Success Academy CS - Bed Stuy 2 8. Success Academy CS - Cobble Hill 8. Success Academy CS - Cobble Hill 9. Success Academy CS - Cobble Hill 10. Success Academy CS - Corwn Heights 11. Success Academy CS - Fort Greene 12. Success Academy CS - Prospect Heights 13. Success Academy CS - Prospect Heights 14. Success Academy CS - Bensonhurst 15. Success Academy CS - Bensonhurst 16. Success Academy CS - Bensonhurst 17. Success Academy CS - Bensonhurst 18. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hudson Yards 19. Success Academy CS - Hudson Yards 19. Success Academy CS - Springfield Gardens 19. Success Academy CS - Springfield Gardens 19. Success Academy CS - Far Rockaway 20. Success Academy CS - Fornx 2 21. Success Academy CS - Springfield Gardens 21. Success Academy CS - Springfield Gardens 22. Success Academy CS - Fornx 4 23. Success Academy CS - Bronx 1 24. Success Academy CS - Bronx 4 25. Success Academy CS - Bronx 4 26. Success Academy CS - Bronx 4 27. Success Academy CS - Bronx 4 28. Success Academy CS - Bronx 4 29. Success Academy CS - Bronx 4 29. Success Academy CS - Bronx 4 29. Success Academy CS - Bronx 4 20. Success Academy CS - Bronx 4 21. Success Academy CS - Bronx 4 22. Success Academy CS - Bronx 4 23. Success Academy CS - Bronx 4 24. Success Academy CS - Bronx 4 25. Success Academy CS - Bronx 4 26. Success Academy CS - Bronx 4 27. Success Academy CS - Bronx 4 28. Success Academy CS - Bronx 4 29. Success Academy CS - Bronx 4 29. Success Academy CS - Bronx 4 20. Success Academy CS - Bronx 4 21. Success Academy CS - Bronx 4 22. Success Academy CS - Bronx 4	3.			
5. Success Academy CS - Harlem 5 6. Success Academy CS - Harlem 6 6. Success Academy CS - Bed Stuy 1 7. Success Academy CS - Bed Stuy 1 8. Success Academy CS - Bed Stuy 2 9. Success Academy CS - Bed Stuy 2 9. Success Academy CS - Cobble Hill 10. Success Academy CS - Crown Heights 11. Success Academy CS - Crown Heights 12. Success Academy CS - Fort Greene 13. Success Academy CS - Fort Greene 13. Success Academy CS - Fort Greene 14. Success Academy CS - Fort Greene 15. Success Academy CS - Bensohurst 16. Success Academy CS - Bensohurst 17. Success Academy CS - Bensohurst 18. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Union Square 10. Success Academy CS - Union Square 11. Success Academy CS - Washington Heights 12. Success Academy CS - South Jamaica 13. Success Academy CS - Far Rockaway 14. Success Academy CS - Bronx 2 15. Success Academy CS - Bronx 2 16. Success Academy CS - Bronx 2 17. Success Academy CS - Bronx 3 18. Success Academy CS - Bronx 4 19. Success Academy CS - Bronx 4 19. Success Academy CS - Far Rockaway 10. Success Academy CS - Far Rockaway 11. Success Academy CS - Bronx 4 11. Success Academy CS - Bronx 5 11. Success Academy CS - Bronx 6 11. Success Academy CS - Bronx 6 12. Succe	4.		Harlem 4 (Elementary)	
6. Success Academy CS - Bed Stuy 1  8. Success Academy CS - Bed Stuy 2  9. Success Academy CS - Cobble Hill  1. Success Academy CS - Cobble Hill  2. Success Academy CS - Cobble Hill  3. Success Academy CS - Crown Heights  12. Success Academy CS - Fort Greene  13. Success Academy CS - Fort Greene  14. Success Academy CS - Fort Greene  15. Success Academy CS - Bensonhurst  16. Success Academy CS - Bensonhurst  17. Success Academy CS - Bensonhurst  18. Success Academy CS - Bensonhurst  19. Success Academy CS - Bensonhurst  10. Success Academy CS - Bensonhurst  11. Success Academy CS - Bensonhurst  12. Success Academy CS - Bensonhurst  13. Success Academy CS - Bensonhurst  14. Success Academy CS - Bensonhurst  15. Success Academy CS - Bensonhurst  16. Success Academy CS - Bensonhurst  17. Success Academy CS - Haltush  18. Success Academy CS - Hell's Kitchen  19. Success Academy CS - Hell's Kitchen  19. Success Academy CS - Hell's Kitchen  20. Success Academy CS - Hell's Kitchen  21. Success Academy CS - Hell's Kitchen  22. Success Academy CS - Haltush  23. Success Academy CS - South Jamaica  24. Success Academy CS - South Jamaica  25. Success Academy CS - Bronx 1  26. Success Academy CS - Bronx 2  27. Success Academy CS - Bronx 3  28. Success Academy CS - Bronx 3  29. Success Academy CS - Bronx 4  29. Success Academy CS - Bronx 3  29. Success Academy CS - Bronx 4  29. Success Academy CS - Bronx 3  29. Success Academy CS - Bronx 4  29. Success Academy CS - Bronx 5  20. Success Academy CS - Bronx 6  20. Success Academy CS - Bronx 9  20. Success Acade				_
8. Success Academy CS - Bed Stuy 2 (Elementary) 9. Success Academy CS - Cobble Hill 10. Success Academy CS - Williamsburg 11. Success Academy CS - Crown Heights 12. Success Academy CS - Fort Greene 13. Success Academy CS - Prospect Heights 14. Success Academy CS - Bensonhurst 15. Success Academy CS - Bensonhurst 16. Success Academy CS - Bensonhurst 17. Success Academy CS - Bushwick 18. Success Academy CS - Bushwick 19. Success Academy CS - Bushwick 19. Success Academy CS - Harlem 3 19. Success Academy CS - Harlem 5 20. Success Academy CS - Washington Heights 21. Success Academy CS - Washington Heights 22. Success Academy CS - Springfield Gardens 23. Success Academy CS - Bronx 1 24. Success Academy CS - Bronx 1 25. Success Academy CS - Bronx 1 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 1 29. Success Academy CS - Bronx 2 20. Success Academy CS - Bronx 3 21. Success Academy CS - Bronx 3 22. Success Academy CS - Bronx 3 23. Success Academy CS - Bronx 3 24. Success Academy CS - Bronx 3 25. Success Academy CS - Bronx 4 26. Success Academy CS - Bronx 5 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 1 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 3 31. Success Academy CS - Harlem 5 32. Success Academy CS - Bronx 4 33. Success Academy CS - Bronx 5 34. Success Academy CS - Bronx 6 35. Success Academy CS - Bronx 8 36. Success Academy CS - Bronx 9 37. Success Academy CS - Bronx 9 38. Success Academy CS - Bronx 9 39. Success Academy CS - Bronx 9 30. Success Academy CS - Bronx 9 31. Success Academy CS - Bronx 9 32. Success Academy CS - Bronx 9 33. Success Academy CS - Bronx 9 34. Success Academy CS - Bronx 9 35. Success Academy CS - Bronx 9 36. Success Academy CS - Bronx 9 37. Success Academy CS - Bronx 9 38. Success Academy CS - Bronx 9 39. Success Academy CS - Bronx 9 30. Success Academy CS - Bronx 9 31. Success Academy CS - Bronx 9 32. Success Academy CS - Bronx 9 33. Success Academy CS - Bronx 9 34. Success Academy CS - Bronx 9 35. S	6.			
8. Success Academy CS - Bed Stuy 2 (Elementary) 9. Success Academy CS - Cobble Hill 10. Success Academy CS - Williamsburg 11. Success Academy CS - Crown Heights 12. Success Academy CS - Fort Greene 13. Success Academy CS - Prospect Heights 14. Success Academy CS - Bensonhurst 15. Success Academy CS - Bensonhurst 16. Success Academy CS - Bensonhurst 17. Success Academy CS - Bushwick 18. Success Academy CS - Bushwick 19. Success Academy CS - Bushwick 19. Success Academy CS - Harlem 3 19. Success Academy CS - Harlem 5 20. Success Academy CS - Washington Heights 21. Success Academy CS - Washington Heights 22. Success Academy CS - Springfield Gardens 23. Success Academy CS - Bronx 1 24. Success Academy CS - Bronx 1 25. Success Academy CS - Bronx 1 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 1 29. Success Academy CS - Bronx 2 20. Success Academy CS - Bronx 3 21. Success Academy CS - Bronx 3 22. Success Academy CS - Bronx 3 23. Success Academy CS - Bronx 3 24. Success Academy CS - Bronx 3 25. Success Academy CS - Bronx 4 26. Success Academy CS - Bronx 5 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 1 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 3 31. Success Academy CS - Harlem 5 32. Success Academy CS - Bronx 4 33. Success Academy CS - Bronx 5 34. Success Academy CS - Bronx 6 35. Success Academy CS - Bronx 8 36. Success Academy CS - Bronx 9 37. Success Academy CS - Bronx 9 38. Success Academy CS - Bronx 9 39. Success Academy CS - Bronx 9 30. Success Academy CS - Bronx 9 31. Success Academy CS - Bronx 9 32. Success Academy CS - Bronx 9 33. Success Academy CS - Bronx 9 34. Success Academy CS - Bronx 9 35. Success Academy CS - Bronx 9 36. Success Academy CS - Bronx 9 37. Success Academy CS - Bronx 9 38. Success Academy CS - Bronx 9 39. Success Academy CS - Bronx 9 30. Success Academy CS - Bronx 9 31. Success Academy CS - Bronx 9 32. Success Academy CS - Bronx 9 33. Success Academy CS - Bronx 9 34. Success Academy CS - Bronx 9 35. S	7.	Success Academy CS - Bed Stuy 1	Bed Stuy 1 (Elementary)	Serving Grades K-4
10. Success Academy CS - Crown Heights 11. Success Academy CS - Fort Greene 12. Success Academy CS - Fort Greene 13. Success Academy CS - Bersonhurst 14. Success Academy CS - Bersonhurst 15. Success Academy CS - Bersonhurst 16. Success Academy CS - Bushwick 17. Success Academy CS - Bushwick 18. Success Academy CS - Bushwick 19. Success Academy CS - Bushwick 19. Success Academy CS - Heilt's Kitchen 19. Success Academy CS - Heilt's Kitchen 19. Success Academy CS - Heilt's Kitchen 20. Success Academy CS - Hudson Yards 21. Success Academy CS - Hudson Yards 22. Success Academy CS - Hudson Yards 23. Success Academy CS - Far Rockaway 24. Success Academy CS - Far Rockaway 25. Success Academy CS - South Jamaica 26. Success Academy CS - Bronx 2 27. Success Academy CS - Bronx 2 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 4 30. Success Academy CS - Harlem 1 31. Success Academy CS - Harlem 5 32. Success Academy CS - Bergen Beach 33. Success Academy CS - Bergen Beach 34. Success Academy CS - Bronx 4 35. Success Academy CS - Bronx 4 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bronx 4 38. Success Academy CS - Bronx 4 39. Success Academy CS - Bronx 4 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Harlem 5 33. Success Academy CS - Bronx 4 34. Success Academy CS - Bronx 4 35. Success Academy CS - Bronx 4 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bronx 4 38. Success Academy CS - Bronx 4 39. Success Academy CS - Bronx 5 39. Success Academy CS - Bronx 6 30. Success Academy CS - Bronx 8 31. Success Academy CS - Bronx 9 32. Success Academy CS - Bronx 9 33. Success Academy CS - Bronx 9 34. Success Academy CS - Bronx 9 35. Success Academy CS - Bronx 9 36. Success Academy CS - Bronx 9 37. Success Academy CS - Bronx 9 38. Success Academy CS - Bronx 9 39. Success Academy CS - Bronx 9 30. Success Academy CS - Bronx 9 31. Success Academy CS - Bronx 9 3	8.		Bed Stuy 2 (Elementary)	Serving Grades K-4
11. Success Academy CS - Fort Greene 12. Success Academy CS - Fort Greene 13. Success Academy CS - Prospect Heights 14. Success Academy CS - Bensonhurst 15. Success Academy CS - Bensonhurst 16. Success Academy CS - Bergen Beach 17. Success Academy CS - Bergen Beach 18. Success Academy CS - Bushwick 19. Success Academy CS - Haltbush 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Union Square 10. Success Academy CS - Union Square 11. Success Academy CS - Union Square 12. Success Academy CS - Union Square 12. Success Academy CS - Hudson Yards 12. Success Academy CS - Hudson Yards 12. Success Academy CS - Springfield Gardens 12. Success Academy CS - Springfield Gardens 12. Success Academy CS - Springfield Gardens 12. Success Academy CS - South Jamaica 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 2 13. Success Academy CS - Bronx 2 14. Success Academy CS - Bronx 2 15. Success Academy CS - Bronx 2 16. Success Academy CS - Bronx 2 17. Success Academy CS - Bronx 2 18. Success Academy CS - Bronx 2 19. Success Academy CS - Bronx 2 10. Success Academy CS - Bronx 3 10. Success Academy CS - Bronx 4 11. Success Academy CS - Bronx 4 12. Success Academy CS - Bronx 4 13. Success Academy CS - Bronx 4 14. Success Academy CS - Harlem 5 15. Success Academy CS - Bronx 4 16. Success Academy CS - Bronx 4 17. Success Academy CS - Bronx 4 18. Success Aca	9.	Success Academy CS - Cobble Hill	Cobble Hill (Elementary)	Serving Grades K-4
12. Success Academy CS - Prospect Heights 13. Success Academy CS - Brospent Heights 14. Success Academy CS - Bersonhurst 15. Success Academy CS - Bersonhurst 16. Success Academy CS - Bushwick 17. Success Academy CS - Bushwick 18. Success Academy CS - Bushwick 19. Success Academy CS - Upper West 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Washington Heights 12. Success Academy CS - Washington Heights 12. Success Academy CS - Springfield Gardens 12. Success Academy CS - Springfield Gardens 12. Success Academy CS - Springfield Gardens 12. Success Academy CS - South Jamaica 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 2 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 2 12. Success Academy CS - Bronx 1 12. Success Academy CS - Springfield Gardens 12. Success Academy CS - Springfield Gardens 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 2 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 2 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 2 12. Success Academy CS - Bronx 1 12. Success Academy CS - Bronx 2 12. Success Academy CS - Bronx 2 12. Success Academy CS - Bronx 3 13. Success Academy CS - Bronx 4 14. Success Academy CS - Bronx 4 15. Success Academy CS - Harlem 1 16. Success Academy CS - Harlem 5 17. Success Academy CS - Harlem 5 18. Success Academy CS - Bronx 4 19. Success Academy C	10.	Success Academy CS - Williamsburg	Williamsburg (Elementary)	Serving Grades K-4
13. Success Academy CS - Prospect Heights 14. Success Academy CS - Bensonhurst 15. Success Academy CS - Bensonhurst 16. Success Academy CS - Bushwick 17. Success Academy CS - Bushwick 18. Success Academy CS - Bushwick 19. Success Academy CS - Harbush 19. Success Academy CS - Upper West 19. Success Academy CS - Upper West 19. Success Academy CS - Upper West 19. Success Academy CS - Union Square 19. Success Academy CS - Washington Heights 19. Success Academy CS - Washington Heights 19. Success Academy CS - Washington Heights 19. Success Academy CS - Rosedale 20. Success Academy CS - Rosedale 21. Success Academy CS - Rosedale 22. Success Academy CS - Rosedale 23. Success Academy CS - Springfield Gardens 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - South Jamaica 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 2 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Bronx 4 33. Success Academy CS - Harlem 1 34. Success Academy CS - Harlem 5 35. Success Academy CS - Harlem 5 36. Success Academy CS - Crown Heights 37. Success Academy CS - Crown Heights 38. Success Academy CS - Crown Heights 39. Success Academy CS - Dropert Heights 310. Success Academy CS - Dropert Heights 321. Success Academy CS - Springfield Gardens 322. Success Academy CS - Bronx 2 333. Success Academy CS - Bronx 2 344. Success Academy CS - Bronx 2 355. Success Academy CS - Bronx 2 366. Success Academy CS - Bronx 4 377. Success Academy CS - Bronx 4 388. Success Academy CS - Bronx 4 399. Success Academy CS - Bronx 4 390. Success Academy CS - Bronx 4 391. Success Academy CS - Bronx 4 392. Success Academy CS - Bronx 4 393. Success Academy CS - Bronx 4 394. Success Academy CS - Bronx 4 395. Success Academy CS - Bronx 5 396. Success	11.	Success Academy CS - Crown Heights	Crown Heights (Elementary)	Serving Grades K-4
14. Success Academy CS - Bensonhurst 15. Success Academy CS - Bergen Beach 16. Success Academy CS - Bushwick 17. Success Academy CS - Bushwick 18. Success Academy CS - Upper West 19. Success Academy CS - Upper West 19. Success Academy CS - Union Square 20. Success Academy CS - Hell's Kitchen 21. Success Academy CS - Hell's Kitchen 22. Success Academy CS - Washington Heights 22. Success Academy CS - Hudson Yards 23. Success Academy CS - Rosedale 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Far Rockaway 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 4 30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 3 33. Success Academy CS - Bed Stuy 1 34. Success Academy CS - Bed Stuy 3 35. Success Academy CS - Bronx 2 46. Success Academy CS - Bronx 2 47. Success Academy CS - Bronx 4 48. Success Academy CS - Bronx 4 49. Success Academy CS - Bronx 4 40. Success Academy CS - Bronx 4 41. Success Academy CS - Bronx 4 42. Success Academy CS - Bronx 5 43. Success Academy CS - Bronx 4 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 4 46. Success Academy CS - Bronx 4 47. Success Academy CS - Bronx 4 48. Success Academy CS - Bronx 5 49. Success Academy CS - Bronx 4 49. Success Academy CS - Bronx 4 40. Success Academy CS - Bronx 4 40. Success Academy CS - Bronx 4 41. Success Academy CS - Bronx 5 42. Success Academy CS - Bronx 6 43. Success Academy CS - Bronx 8 44. Success Academy CS - Bronx 9 45. Success Academy CS - Bronx 9 46. Success Academy CS - Bronx 9 47. Success Academy CS - Bronx 9 48. Success Academy CS - Bronx 9 49. Success Academy CS - Bronx 9 40. Success Academy CS - Bronx 9 41. Success Academy CS - Bronx 9 42. Success Academy CS - Bronx 9 43. Success Academy CS - Bronx 9 44. Success Academy CS - Bronx 9 45. Success Academy CS - Bronx 9 46. Success Academy CS - Frar Rockaway 10 47. Success Academy CS - Bronx 10 48. Success Academy CS - Bronx 10 49. Succes	12.	Success Academy CS - Fort Greene	Fort Greene (Elementary)	Serving Grades K-4
15. Success Academy CS - Bergen Beach 16. Success Academy CS - Bushwick 17. Success Academy CS - Flatbush 18. Success Academy CS - Upper West 19. Success Academy CS - Hell's Kitchen 20. Success Academy CS - Union Square 21. Success Academy CS - Union Square 22. Success Academy CS - Union Square 23. Success Academy CS - Washington Heights 24. Success Academy CS - Rosedale 25. Success Academy CS - Springfield Gardens 26. Success Academy CS - Far Rockaway 27. Success Academy CS - Far Rockaway 28. Success Academy CS - Far Rockaway 29. Success Academy CS - Bronx 1 29. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Bronx 4 33. Success Academy CS - Bronx 4 34. Success Academy CS - Harlem 5 35. Success Academy CS - Harlem 5 36. Success Academy CS - Bed Stuy 1 37. Success Academy CS - Bed Stuy 1 38. Success Academy CS - Bed Stuy 1 39. Success Academy CS - Bed Stuy 1 39. Success Academy CS - Bed Stuy 1 39. Success Academy CS - Bed Stuy 3 30. Success Academy CS - Bed Stuy 1 31. Success Academy CS - Bed Stuy 1 32. Success Academy CS - Bed Stuy 1 33. Success Academy CS - Bed Stuy 1 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Bed Stuy 1 37. Success Academy CS - Bed Stuy 1 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 30. Success Academy CS - Bed Stuy 3 31. Success Academy CS - Bed Stuy 3 32. Success Academy CS - Bed Stuy 3 33. Success Academy CS - Bed Stuy 3 34. Success Academy CS - Bed Stuy 3 35. Success Academy CS - Bed Stuy 3 36. Success Academy CS - Bed Stuy 3 37. Success Academy CS - Bed Stuy 3 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 30. Success Academy CS - Bed Stuy 3 31. Success Academy CS - Bed Stuy 3 32. Success Academy CS - Bed Stuy 3 33. Success Academy CS - Bed Stuy 3 34. Success Academy CS - Bed	13.		Prospect Heights (Elementary)	Serving Grades K-4
16. Success Academy CS - Bushwick 17. Success Academy CS - Itabush 18. Success Academy CS - Upper West 19. Success Academy CS - Upper West 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hell's Kitchen 20. Success Academy CS - Union Square 21. Success Academy CS - Washington Heights 22. Success Academy CS - Rosedale 23. Success Academy CS - Rosedale 24. Success Academy CS - Rosedale 25. Success Academy CS - Far Rockaway 26. Success Academy CS - Far Rockaway 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 2 30. Success Academy CS - Bronx 3 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Bed Stuy 1 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Bronx Beach 36. Success Academy CS - Broset Heights 37. Success Academy CS - Bed Stuy 1 38. Success Academy CS - Bed Stuy 1 39. Success Academy CS - Bronx Beach 40. Success Academy CS - Bronx Beach 41. Success Academy CS - Broset Heights 42. Success Academy CS - Broset Heights 43. Success Academy CS - Broset Heights 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 4 46. Success Academy CS - Bronx 47. Success Academy CS - Bronx 4 48. Success Academy CS - Bronx 5 49. Success Academy CS - Bronx 4 40. Success Academy CS - Bronx 4 41. Success Academy CS - Broset Heights 42. Success Academy CS - Broset Heights 43. Success Academy CS - Broset Heights 44. Success Academy CS - Bronx 2 45. Success Academy CS - Broset Heights 46. Success Academy CS - Bronx 2 47. Success Academy CS - Broset Heights 48. Success Academy CS - Broset Heights 49. Success Academy CS - Broset Heights 50. Success Academy CS - Broset Heights 51. Success Academy CS - Broset Heights 52. Success Academy CS - Broset Heights 53. Success Academy CS - Broset Heights 54. Success Academy CS - Broset Heights 55. Success Academy CS - Broset Heights 56. Success Academy CS - Broset Heights 57. Success Academy CS - Broset Heights 58. Success Academy CS - Broset Heights 59. Success Acade	14.	Success Academy CS - Bensonhurst	Bensonhurst (Elementary)	Serving Grades K-4
17. Success Academy CS - Flatbush 18. Success Academy CS - Upper West 19. Success Academy CS - Hell's Kitchen 19. Success Academy CS - Hell's Kitchen 20. Success Academy CS - Union Square 21. Success Academy CS - Washington Heights 22. Success Academy CS - Hudson Yards 23. Success Academy CS - Rosedale 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Springfield Gardens 26. Success Academy CS - Springfield Gardens 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 2 30. Success Academy CS - Bronx 3 31. Success Academy CS - Bronx 3 32. Success Academy CS - Bronx 4 33. Success Academy CS - Harlem 1 34. Success Academy CS - Harlem 5 35. Success Academy CS - Harlem 5 36. Success Academy CS - Bed Stuy 1 37. Success Academy CS - Bronx Bed Stuy 1 38. Success Academy CS - Bronx Bed Stuy 1 39. Success Academy CS - Bronx Bed Stuy 1 30. Success Academy CS - Bronx Bed Stuy 1 31. Success Academy CS - Bronx Bed Stuy 1 32. Success Academy CS - Bronx Bed Stuy 1 33. Success Academy CS - Bronx Bed Stuy 1 34. Success Academy CS - Bronx Bed Stuy 1 35. Success Academy CS - Bronx Bed Stuy 1 36. Success Academy CS - Bronx Bed Stuy 1 37. Success Academy CS - Bronx Bed Stuy 1 38. Success Academy CS - Bronx Bed Stuy 1 39. Success Academy CS - Bronx Bed Stuy 1 30. Success Academy CS - Bronx Bed Stuy 1 31. Success Academy CS - Bronx Bed Stuy 1 32. Success Academy CS - Bronx Bed Stuy 1 33. Success Academy CS - Bronx Bed Stuy 1 34. Success Academy CS - Bronx Bed Stuy 1 35. Success Academy CS - Bronx Bed Stuy 1 36. Success Academy CS - Bronx Bed Stuy 1 37. Success Academy CS - Bronx Bed Stuy 1 38. Success Academy CS - Bronx Bed Stuy 1 39. Success Academy CS - Bronx Bed Stuy 3 40. Success Academy CS - Bronx Bed Stuy 3 40. Success Academy CS - Bronx Bed Stuy 3 40. Success Academy CS - Bronx Bed Stuy 3 40. Success Academy CS - Bronx Bed Stuy 3 41. Success Academy CS - Bronx Bed Stuy 3 42. Success Academy CS - Bronx Bed Stuy 3 43. Success Academy CS - Bronx Bed Stuy 3 44. Success			Bergen Beach (Elementary)	Serving Grades K-4
18. Success Academy CS - Upper West 19. Success Academy CS - Hell's Kitchen 20. Success Academy CS - Union Square 21. Success Academy CS - Washington Heights 22. Success Academy CS - Hudson Yards 23. Success Academy CS - Rosedale 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Far Rockaway 26. Success Academy CS - Springfield Gardens 27. Success Academy CS - Springfield Gardens 28. Success Academy CS - South Jamaica 29. Success Academy CS - Bronx 1 20. Success Academy CS - Bronx 2 21. Success Academy CS - Far Rockaway 22. Success Academy CS - Far Rockaway 23. Success Academy CS - Far Rockaway 24. Success Academy CS - Bronx 1 25. Success Academy CS - Bronx 1 26. Success Academy CS - Bronx 2 27. Success Academy CS - Bronx 2 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 2 30. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Harlem 1 33. Success Academy CS - Harlem 5 34. Success Academy CS - Harlem 5 34. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Bed Stuy 1 37. Success Academy CS - Bronx 2 38. Success Academy CS - Bed Stuy 1 39. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bronx 2 40. Success Academy CS - Bed Stuy 3 40. Success Academy CS - Bronx 2 41. Success Academy CS - Bed Stuy 3 42. Success Academy CS - Bed Stuy 3 43. Success Academy CS - Bed Stuy 3 44. Success Academy CS - Bed Stuy 3 45. Success Academy CS - Bed Stuy 3 46. Success Academy CS - Springfield Gardens 47. Success Academy CS - Bed Stuy 3 48. Success Academy CS - Bed Stuy 3 49. Success Academy CS - Bed Stuy 3 40. Success Academy CS - Bed Stuy 3 41. Success Academy CS - Bed Stuy 3 42. Success Academy CS - Bed Stuy 3 43. Success Academy CS - Bed Stuy 3 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 2 46. Success Academy CS - Bronx 2 47. Success Academy CS - Bronx 2 48. Success Academy CS - Bronx 2 49. Success Academy CS - Bronx 2 40. Success Academy CS - Bronx 2 41	16.	Success Academy CS - Bushwick	Bushwick (Elementary)	Serving Grades K-4
19. Success Academy CS - Hell's Kitchen 20. Success Academy CS - Union Square 21. Success Academy CS - Washington Heights 22. Success Academy CS - Hudson Yards 23. Success Academy CS - Rosedale 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Far Rockaway 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 2 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 20. Success Academy CS - Bronx 4 21. Success Academy CS - Bronx 4 22. Success Academy CS - Bronx 5 23. Success Academy CS - Bronx 6 24. Success Academy CS - Bronx 1 25. Success Academy CS - Bronx 1 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 2 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 20. Success Academy CS - Bronx 4 20. Success Academy CS - Harlem 1 21. Success Academy CS - Bronx 2 22. Success Academy CS - Bronx 2 23. Success Academy CS - Bronx 2 24. Success Academy CS - Bronx 2 25. Success Academy CS - Bronx 2 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 2 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 4 30. Success Academy CS - Harlem 1 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Harlem 5 34. Success Academy CS - Bronx 4 35. Success Academy CS - Bronx 5 36. Success Academy CS - Prospect Heights 37. Success Academy CS - Prospect Heights 38. Success Academy CS - Bronx 1 39. Success Academy CS - Bronx 2 40. Success Academy CS - Bronx 2 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 2 46. Success Academy CS - Bronx 2 47. Success Academy CS - Bronx 2 48. Success Academy CS - Bronx 2 49. Success Academy CS - Bronx 2 40. Success Academy CS - Bronx 2 41. Success Academy CS - Bronx 2 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 2 46. Success Academy CS - Far Rockaway 47. Success A				
20. Success Academy CS - Union Square 21. Success Academy CS - Washington Heights 22. Success Academy CS - Hudson Yards 23. Success Academy CS - Rosedale 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Far Rockaway 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 2 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 3 33. Success Academy CS - Harlem 3 34. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Brofs Heights 37. Success Academy CS - Bronx Beach 38. Success Academy CS - Bronx Beach 39. Success Academy CS - Bronx Beach 40. Success Academy CS - Bronx Beach 41. Success Academy CS - Bronx Beach 42. Success Academy CS - Bronx Beach 43. Success Academy CS - Brofs Beach 44. Success Academy CS - Bronx Beach 45. Success Academy CS - Bronx Beach 46. Success Academy CS - Bronx CS - Bronx Bronx C (Middle) 47. Success Academy CS - Bronx Bronx CS - Bronx Bronx CS - CS - Bronx Bronx CS - Bronx			• • • • • • • • • • • • • • • • • • • •	_
21. Success Academy CS - Washington Heights 22. Success Academy CS - Hudson Yards 23. Success Academy CS - Rosedale 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Far Rockaway 26. Success Academy CS - South Jamaica 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 1 29. Success Academy CS - Bronx 2 30. Success Academy CS - Bronx 3 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Brospect Heights 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Bronx Bed Stuy 1 37. Success Academy CS - Bronx Bed Stuy 1 38. Success Academy CS - Bronx Bed Stuy 1 39. Success Academy CS - Prospect Heights 31. Success Academy CS - Bronx Bed Stuy 1 32. Success Academy CS - Bronx Bed Stuy 1 33. Success Academy CS - Bronx Bed Stuy 1 34. Success Academy CS - Bronx Bed Stuy 1 35. Success Academy CS - Bronx Bed Stuy 1 36. Success Academy CS - Bed Stuy 1 37. Success Academy CS - Bronx Bed Stuy 1 38. Success Academy CS - Bronx Bed Stuy 1 39. Success Academy CS - Bronx Bed Stuy 1 39. Success Academy CS - Bronx Bed Stuy 1 39. Success Academy CS - Bronx Bed Stuy 3 39. Success Academy CS - Bronx				
22. Success Academy CS - Hudson Yards 23. Success Academy CS - Rosedale 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Far Rockaway 26. Success Academy CS - South Jamaica 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Harlem 5 34. Success Academy CS - Bros Stuy 1 35. Success Academy CS - Bros Stuy 1 36. Success Academy CS - Bronx Bed Stuy 1 37. Success Academy CS - Bronx Bed Stuy 1 38. Success Academy CS - Bronx Bed Stuy 1 39. Success Academy CS - Bronx Bed Stuy 1 30. Success Academy CS - Harlem 5 31. Success Academy CS - Harlem 5 32. Success Academy CS - Harlem 5 33. Success Academy CS - Bronx Bed Stuy 1 34. Success Academy CS - Bros Bed Stuy 1 35. Success Academy CS - Prospect Heights 36. Success Academy CS - Bros Bed Stuy 1 37. Success Academy CS - Bros Bed Stuy 1 38. Success Academy CS - Bros Beach 39. Success Academy CS - Bros Bros Bros Bros Bros Bros Bros Bros				
23. Success Academy CS - Rosedale 24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Far Rockaway 26. Success Academy CS - Far Rockaway 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 20. Success Academy CS - Bronx 4 21. Success Academy CS - Bronx 3 22. Bronx 2 (Elementary) 23. Success Academy CS - Bronx 3 24. Success Academy CS - Bronx 4 25. Success Academy CS - Bronx 9 26. Success Academy CS - Bronx 1 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Harlem 1 33. Success Academy CS - Harlem 5 34. Success Academy CS - Harlem 5 35. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Bed Stuy 1 37. Success Academy CS - Prospect Heights 38. Success Academy CS - Prospect Heights 39. Success Academy CS - Bergen Beach 38. Success Academy CS - Bergen Beach 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bronx 2 40. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Springfield Gardens 43. Success Academy CS - Springfield Gardens 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 2 46. Success Academy CS - Far Rockaway 47. Success Academy CS - Bronx 2 48. Success Academy CS - Bronx 2 49. Success Academy CS - Bronx 2 40. Success Academy CS - Springfield Gardens 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Springfield Gardens 43. Success Academy CS - Springfield Gardens 44. Success Academy CS - Rosedale 45. Success Academy CS - Far Rockaway 46. Success Academy CS - Far Rockaway 47. Success Academy CS - Harlem 1 48. Success Academy CS - Harlem 1 49. Success Academy CS - Far Rockaway 40. Success Academy CS - Far Rockaway 41. Success Academy CS - Far Rockaway 42. Success Academy CS - Far Rockaway 43. Success Academy CS - Far Rockaway 44. Success Academy CS - Far Rockaway 45. Success Academy CS - Harlem 1 46. S				_
24. Success Academy CS - Springfield Gardens 25. Success Academy CS - Far Rockaway 26. Success Academy CS - South Jamaica 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 20. Success Academy CS - Bronx 4 30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bed Stuy 1 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 30. Success Academy CS - Bed Stuy 3 31. Success Academy CS - Bed Stuy 3 32. Success Academy CS - Bed Stuy 3 33. Success Academy CS - Bed Stuy 3 34. Success Academy CS - Bed Stuy 3 35. Success Academy CS - Bed Stuy 3 36. Success Academy CS - Bed Stuy 3 37. Success Academy CS - Bed Stuy 3 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 30. Success Academy CS - Bed Stuy 3 31. Success Academy CS - Bed Stuy 3 32. Success Academy CS - Bergen Beach 33. Success Academy CS - Bergen Beach 34. Success Academy CS - Bergen Beach 35. Success Academy CS - Bergen Beach 36. Success Academy CS - Bergen Beach 37. Success Academy CS - Bergen Beach 38. Success Academy CS - Bergen Beach 39. Success Academy CS - Bergen Beach 40. Success Academy CS - Bergen Beach 41. Success Academy CS - Bronx 2 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 2 46. Success Academy CS - Rosedale 47. Success Academy CS - Far Rockaway 48. Success Academy CS - Far Rockaway 49. Success Academy CS - Far Rockaway 40. Success Academy CS - Far Rockaway 41. Success Academy CS - Far Rockaway 42. Success Academy CS - Far Rockaway 43. Success Academy CS - Far Rockaway 44. Success Academy CS - Far Rockaway 45. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1 45. Success Academy CS - Harlem 1 46. Success Academy CS - Harlem 1 46. Success Academy CS - Harlem 1 46. Success Academy CS - Ha				
25. Success Academy CS - Far Rockaway 26. Success Academy CS - South Jamaica 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Harlem 5 34. Success Academy CS - Bronx 1 35. Success Academy CS - Bronx 3 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bronx 4 38. Success Academy CS - Harlem 5 39. Success Academy CS - Harlem 5 30. Success Academy CS - Harlem 5 31. Success Academy CS - Harlem 5 32. Success Academy CS - Bronx 4 33. Success Academy CS - Bronx 4 34. Success Academy CS - Bronx 4 35. Success Academy CS - Bronx 4 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bronx 4 38. Success Academy CS - Bronx 4 39. Success Academy CS - Bronx 4 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Bronx 4 33. Success Academy CS - Bronx 4 34. Success Academy CS - Bronx 2 35. Success Academy CS - Bronx 2 36. Success Academy CS - Bronx 4 37. Success Academy CS - Bronx 4 38. Success Academy CS - Bronx 4 39. Success Academy CS - Bronx 4 40. Success Academy CS - Bronx 2 41. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 2 46. Success Academy CS - Rosedale 47. Success Academy CS - Far Rockaway 48. Success Academy CS - Far Rockaway 49. Success Academy CS - Far Rockaway 40. Success Academy CS - Far Rockaway 41. Success Academy CS - Far Rockaway 42. Success Academy CS - Far Rockaway 43. Success Academy CS - Far Rockaway 44. Success Academy CS - Far Rockaway 45. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1 46. Success Academy CS - Harlem 1 47. Success Academy CS - Harlem 1 48. Success Academy CS - Far Rockaway 49. Success Academy CS - Far Rockaway 40. Success Academy CS - Far Rockaway 41. Success Academy CS - Far Rock				
26. Success Academy CS - South Jamaica 27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 20. Success Academy CS - Bronx 4 30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Harlem 3 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Prospect Heights 37. Success Academy CS - Bergen Beach 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 30. Success Academy CS - Bed Stuy 3 31. Success Academy CS - Bronx 4 32. Success Academy CS - Prospect Heights 33. Success Academy CS - Prospect Heights 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Bed Stuy 3 37. Success Academy CS - Bed Stuy 3 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 40. Success Academy CS - Upper West 41. Success Academy CS - Union Square 42. Success Academy CS - Springfield Gardens 43. Success Academy CS - Springfield Gardens 44. Success Academy CS - Bronx 2 45. Success Academy CS - Bronx 2 46. Success Academy CS - Rosedale 47. Success Academy CS - Rosedale 48. Success Academy CS - Rosedale 49. Success Academy CS - Rosedale 40. Success Academy CS - Bronx 2 41. Success Academy CS - Bronx 4 42. Success Academy CS - Bronx 4 43. Success Academy CS - Bronx 4 44. Success Academy CS - Rosedale 45. Success Academy CS - Rosedale 46. Success Academy CS - Harlem 1 46. Success Academy CS - Harlem 1 47. Success Academy CS - Far Rockaway 48. Success Academy CS - Far Rockaway 49. Success Academy CS - Far Rockaway 40. Success Academy CS - Rosedale 41. Success Academy CS - Rosedale 42. Success Academy CS - Rosedale 43. Success Academy CS - Rosedale 44. Success Academy CS - Far Rockaway 45. Success Academy CS - Harlem 1 46. Success Academy CS - Harlem 1 47. Success Academy CS - Harlem 1 48. Success Academy CS - Far Rockaway 49. Success Academy CS - Far Rockaway 40. Success Academy CS - Rosedale 41. Success A				_
27. Success Academy CS - Bronx 1 28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Harlem 1 33. Success Academy CS - Harlem 5 34. Success Academy CS - Bronx 4 35. Success Academy CS - Harlem 3 36. Success Academy CS - Harlem 3 37. Success Academy CS - Bed Stuy 1 38. Success Academy CS - Bed Stuy 1 39. Success Academy CS - Prospect Heights 310. Success Academy CS - Bed Stuy 1 311. Success Academy CS - Bed Stuy 1 312. Success Academy CS - Bed Stuy 1 313. Success Academy CS - Bed Stuy 1 314. Success Academy CS - Bed Stuy 1 315. Success Academy CS - Bed Stuy 1 316. Success Academy CS - Bed Stuy 1 317. Success Academy CS - Crown Heights 318. Success Academy CS - Bed Stuy 3 319. Success Academy CS - Bed Stuy 3 320. Success Academy CS - Bed Stuy 3 330. Success Academy CS - Bed Stuy 3 341. Success Academy CS - Bed Stuy 1 342. Success Academy CS - Bed Stuy 3 343. Success Academy CS - Bed Stuy 3 344. Success Academy CS - Upper West 355. Success Academy CS - Upper West 366. Success Academy CS - Upper West 377. Success Academy CS - Upper West 388. Success Academy CS - Upper West 399. Success Academy CS - Upper West 400. Success Academy CS - Union Square 411. Success Academy CS - Springfield Gardens 412. Success Academy CS - Springfield Gardens 413. Success Academy CS - Bronx 4144. Success Academy CS - Bronx 415. Success Academy CS - Bronx 416. Success Academy CS - Rosedale 417. Success Academy CS - Rosedale 418. Success Academy CS - Rosedale 419. Success Academy CS - Rosedale 420. Success Academy CS - Far Rockaway 431. Success Academy CS - Far Rockaway 442. Success Academy CS - Bronx 443. Success Academy CS - Rosedale 444. Success Academy CS - Far Rockaway 455. Success Academy CS - Far Rockaway 4666. Success Academy CS - Harlem 1 4667. Success Academy CS - Harlem 1 4768. Success Academy CS - Harlem 1 4779. Serving Grades S-4 4879. Success Academy CS - Far Rockaway 4889. Success Academy CS - Far Rockaway 4890. Success				_
28. Success Academy CS - Bronx 2 29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Harlem 5 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Bed Stuy 1 37. Success Academy CS - Prospect Heights 38. Success Academy CS - Crown Heights 39. Success Academy CS - Bergen Beach 39. Success Academy CS - Bed Stuy 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Bronx 4 32. Success Academy CS - Bed Stuy 1 33. Success Academy CS - Bed Stuy 1 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Crown Heights 36. Success Academy CS - Crown Heights 37. Success Academy CS - Bergen Beach 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 40. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Springfield Gardens 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 2 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 47. Success Academy CS - Rosedale 48. Success Academy CS - Rosedale 49. Success Academy CS - Rosedale 40. Success Academy CS - Bronx 41. Success Academy CS - Bronx 42. Success Academy CS - Bronx 43. Success Academy CS - Bronx 44. Success Academy CS - Rosedale 45. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1 46. Success Academy CS - Harlem 1 47. Success Academy CS - Far Rockaway 48. Success Academy CS - Far Rockaway 49. Success Academy CS - Far Rockaway 40. Success Academy CS - Bronx 41. Success Academy CS - Bronx 42. Success Academy CS - Bronx 43. Success Academy CS - Bronx 44. Success Academy CS - Far Rockaway 45. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1 47. Success Academy CS - Harlem 1 48. Success Academy CS - Far Rockaway 49. Success Academy CS - Far Rockaway 40. Success Academy CS - Far Rockaway 40. Success Academy CS - Far Rockaway 41. Success Academy CS - Far Rockaway 42. Success Acad				
29. Success Academy CS - Bronx 3 30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Harlem 5 34. Success Academy CS - Harlem 3 35. Success Academy CS - Harlem 3 36. Success Academy CS - Bed Stuy 1 37. Success Academy CS - Prospect Heights 38. Success Academy CS - Prospect Heights 39. Success Academy CS - Crown Heights 30. Success Academy CS - Bergen Beach 31. Success Academy CS - Bergen Beach 32. Success Academy CS - Bergen Beach 33. Success Academy CS - Bergen Beach 34. Success Academy CS - Bergen Beach 35. Success Academy CS - Bergen Beach 36. Success Academy CS - Bergen Beach 37. Success Academy CS - Bergen Beach 38. Success Academy CS - Upper West 40. Success Academy CS - Upper West 40. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 2 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 47. Success Academy CS - Rosedale 48. Success Academy CS - Rosedale 49. Success Academy CS - Bronx 40. Success Academy CS - Bronx 41. Success Academy CS - Bronx 42. Success Academy CS - Bronx 43. Success Academy CS - Bronx 44. Success Academy CS - Bronx 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 47. Success Academy CS - Far Rockaway 48. Success Academy CS - Rosedale 49. Success Academy CS - Rosedale 40. Success Academy CS - Far Rockaway 41. Success Academy CS - Rosedale 42. Success Academy CS - Bronx 43. Success Academy CS - Bronx 44. Success Academy CS - Bronx 45. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1 46. Success Academy CS - Harlem 1 47. Success Academy CS - Harlem 1 48. Success Academy CS - Harlem 1 49. Success Academy CS - Harlem 1 40. Success Academy CS - Harlem 1 40. Success Academy CS - Harlem 1 40. Success Academy CS - Harlem 1 41. Success Academy CS - Bronx 2 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 3 44. Success Aca				
30. Success Academy CS - Bronx 4 31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Harlem 5 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Bed Stuy 1 36. Success Academy CS - Prospect Heights 37. Success Academy CS - Crown Heights 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Bed Stuy 3 40. Success Academy CS - Upper West 40. Success Academy CS - Upper West 40. Success Academy CS - Springfield Gardens 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 43. Success Academy CS - Bronx 44. Success Academy CS - Rosedale 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1 48. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1  49. Success Academy CS - Far Rockaway 40. Success Academy CS - Bronx 41. Success Academy CS - Bronx 42. Success Academy CS - Bronx 43. Success Academy CS - Bronx 44. Success Academy CS - Bronx 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 47. Success Academy CS - Far Rockaway 48. Success Academy CS - Rosedale 49. Success Academy CS - Rosedale 40. Success Academy CS - Far Rockaway 41. Success Academy CS - Rosedale 42. Success Academy CS - Rosedale 43. Success Academy CS - Rosedale 44. Success Academy CS - Rosedale 45. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1  47. Success Academy CS - Harlem 1  48. Success Academy CS - Harlem 1  49. Success Academy CS - Harlem 1  40. Success Academy CS - Harlem 1		•		
31. Success Academy CS - Harlem 1 32. Success Academy CS - Harlem 5 33. Success Academy CS - Harlem 5 34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Prospect Heights 36. Success Academy CS - Bergen Beach 37. Success Academy CS - Bed Stuy 3 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Upper West 40. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Rosedale 45. Success Academy CS - Rosedale 46. Success Academy CS - Harlem 1  Harlem West (Middle) Serving Grades 5-8 Harlem North Central (Middle) Serving Grades 5-8 Harlem North Central (Middle) Serving Grades 5-8 Wyrtle (Middle) Serving Grades 5-8 Myrtle (Middle) Serving Grades 5-8 East Flatbush (Middle) Serving Grades 5-8 Midtown West (Middle) Serving Grades 5-8 Midtown West (Middle) Serving Grades 5-8 Springfield Gardens (Middle) Serving Grades 5-8 Spring Grades 5-8 Spring Grades 5-8 Fonx 2 (Middle) Serving Grades 5-8 Fornx (Middle) Forny Grades				
32. Success Academy CS - Harlem 5 Harlem North Central (Middle) Serving Grades 5-8 33. Success Academy CS - Harlem 3 Harlem East (Middle) Serving Grades 5-8 34. Success Academy CS - Bed Stuy 1 Bed Stuy 1 (Middle) Serving Grades 5-8 35. Success Academy CS - Prospect Heights Myrtle (Middle) Serving Grades 5-8 36. Success Academy CS - Crown Heights Ditmas Park (Middle) Serving Grades 5-8 37. Success Academy CS - Bergen Beach East Flatbush (Middle) Serving Grades 5-8 38. Success Academy CS - Bed Stuy 3 Lafayette (Middle) Serving Grades 5-8 39. Success Academy CS - Upper West Midtown West (Middle) Serving Grades 5-8 40. Success Academy CS - Union Square Hudson Yards (Middle) Serving Grades 5-8 41. Success Academy CS - Springfield Gardens Springfield Gardens (Middle) Serving Grades 5-8 42. Success Academy CS - Bronx 2 Bronx 2 (Middle) Serving Grades 5-8 43. Success Academy CS - Rosedale Ozone Park (Middle) Serving Grades 5-8 44. Success Academy CS - Far Rockaway Far Rockaway (Middle) Serving Grade 5-6 45. Success Academy CS - Harlem 1 Liberal Arts (High) Serving Grades 9-12				
33. Success Academy CS - Harlem 3  44. Success Academy CS - Bed Stuy 1  55. Success Academy CS - Prospect Heights  66. Success Academy CS - Crown Heights  77. Success Academy CS - Bergen Beach  78. Success Academy CS - Bed Stuy 3  78. Success Academy CS - Upper West  78. Midtown West (Middle)  78. Success Academy CS - Union Square  78. Success Academy CS - Union Square  78. Success Academy CS - Springfield Gardens  78. Success Academy CS - Bronx  79. Success Academy CS - Bronx  79. Success Academy CS - Bronx  70. Success A				
34. Success Academy CS - Bed Stuy 1 35. Success Academy CS - Prospect Heights 36. Success Academy CS - Crown Heights 37. Success Academy CS - Bergen Beach 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Upper West 40. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 2 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1  Bed Stuy 1 (Middle) Serving Grades 5-8 Myrtle (Middle) Serving Grades 5-8 East Flatbush (Middle) Serving Grades 5-8 Midtown West (Middle) Serving Grades 5-8 Hudson Yards (Middle) Serving Grades 5-8 Springfield Gardens (Middle) Serving Grades 5-8 Springfield Gardens (Middle) Serving Grades 5-8 Fonx (Middle) Serving Grades 5-8 Forx (Middle) Serving Grades 5-8 Far Rockaway (Middle) Serving Grades 5-6 Liberal Arts (High) Serving Grades 5-8 Serving Grades 5-6				_
35. Success Academy CS - Prospect Heights 36. Success Academy CS - Crown Heights 37. Success Academy CS - Bergen Beach 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Upper West 40. Success Academy CS - Upper West 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 2 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1  Myrtle (Middle) Serving Grades 5-8 Serving Grades 5-8 Midtown West (Middle) Serving Grades 5-8 Springfield Gardens (Middle) Serving Grades 5-8 Springfield Gardens (Middle) Serving Grades 5-8 Springfield Gardens (Middle) Serving Grades 5-8		•	, ,	_
36. Success Academy CS - Crown Heights 37. Success Academy CS - Bergen Beach 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Upper West 40. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 2 44. Success Academy CS - Bronx 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1  Ditmas Park (Middle) Serving Grades 5-8 East Flatbush (Middle) Serving Grades 5-8 Midtown West (Middle) Serving Grades 5-8 Hudson Yards (Middle) Serving Grades 5-8 Springfield Gardens (Middle) Serving Grades 5-8 Serving Grades 5-8 Serving Grades 5-8 Serving Grades 5-8 Fonx (Middle) Serving Grades 5-8 Far Rockaway (Middle) Serving Grades 5-6 Liberal Arts (High) Serving Grades 5-8 Serving Grades 5-8 Serving Grades 5-8 Serving Grades 5-6 Liberal Arts (High)				
37. Success Academy CS - Bergen Beach 38. Success Academy CS - Bed Stuy 3 39. Success Academy CS - Upper West 40. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 44. Success Academy CS - Bronx 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 47. Success Academy CS - Bronx 48. Success Academy CS - Bronx 49. Success Academy CS - Bronx 40. Success Academy CS - Bronx 41. Success Academy CS - Bronx 42. Success Academy CS - Bronx 43. Success Academy CS - Bronx 44. Success Academy CS - Bronx 45. Success Academy CS - Rosedale 46. Success Academy CS - Harlem 1 47. Success Academy CS - Harlem 1 48. Success Academy CS - Harlem 1 48. Success Academy CS - Harlem 1 58. Success Academy CS - Bronx 58. Success Academy CS - Bronx 58. Success Academy CS - Bronx 59. Success Academy CS - Bronx 50. Success Academy				
38. Success Academy CS - Bed Stuy 3  39. Success Academy CS - Upper West  40. Success Academy CS - Union Square  41. Success Academy CS - Springfield Gardens  42. Success Academy CS - Bronx 2  43. Success Academy CS - Bronx  44. Success Academy CS - Bronx  45. Success Academy CS - Rosedale  46. Success Academy CS - Far Rockaway  47. Success Academy CS - Bronx  48. Success Academy CS - Bronx  49. Success Academy CS - Bronx  40. Success Academy CS - Bronx  40. Success Academy CS - Bronx  41. Success Academy CS - Bronx  42. Success Academy CS - Bronx  43. Success Academy CS - Bronx  44. Success Academy CS - Rosedale  45. Success Academy CS - Far Rockaway  46. Success Academy CS - Harlem 1  48. Success Academy CS - Harlem 1  49. Serving Grades 5-8  40. Serving Grades 5-8  40. Success Academy CS - Harlem 1  40. Suc				
39. Success Academy CS - Upper West 40. Success Academy CS - Union Square 41. Success Academy CS - Springfield Gardens 42. Success Academy CS - Bronx 2 43. Success Academy CS - Bronx 44. Success Academy CS - Bronx 45. Success Academy CS - Rosedale 46. Success Academy CS - Far Rockaway 47. Success Academy CS - Bronx 48. Success Academy CS - Rosedale 49. Success Academy CS - Rosedale 40. Success Academy CS - Far Rockaway 41. Success Academy CS - Bronx 42. Success Academy CS - Bronx 43. Success Academy CS - Bronx 44. Success Academy CS - Rosedale 45. Success Academy CS - Far Rockaway 46. Success Academy CS - Harlem 1 47. Success Academy CS - Harlem 1 48. Success Academy CS - Harlem 1 49. Serving Grades 5-8 40. Success Academy CS - Harlem 1 40. Success Academy CS - Union Square 40. Hudson Yards (Middle) 50. Serving Grades 5-8 50. Serving Grad				
40.Success Academy CS - Union SquareHudson Yards (Middle)Serving Grades 5-841.Success Academy CS - Springfield GardensSpringfield Gardens (Middle)Serving Grades 5-842.Success Academy CS - Bronx 2Bronx 2 (Middle)Serving Grades 5-843.Success Academy CS - BronxBronx (Middle)Serving Grades 5-844.Success Academy CS - RosedaleOzone Park (Middle)Serving Grade 5-645.Success Academy CS - Far RockawayFar Rockaway (Middle)Serving Grade 5-646.Success Academy CS - Harlem 1Liberal Arts (High)Serving Grades 9-12				
41.Success Academy CS - Springfield GardensSpringfield Gardens (Middle)Serving Grades 5-842.Success Academy CS - Bronx 2Bronx 2 (Middle)Serving Grades 5-843.Success Academy CS - BronxBronx (Middle)Serving Grades 5-844.Success Academy CS - RosedaleOzone Park (Middle)Serving Grade 5-645.Success Academy CS - Far RockawayFar Rockaway (Middle)Serving Grade 5-646.Success Academy CS - Harlem 1Liberal Arts (High)Serving Grades 9-12				
42. Success Academy CS - Bronx 2Bronx 2 (Middle)Serving Grades 5-843. Success Academy CS - BronxBronx (Middle)Serving Grades 5-844. Success Academy CS - RosedaleOzone Park (Middle)Serving Grade 5-645. Success Academy CS - Far RockawayFar Rockaway (Middle)Serving Grade 5-646. Success Academy CS - Harlem 1Liberal Arts (High)Serving Grades 9-12				
43.Success Academy CS - BronxBronx (Middle)Serving Grades 5-844.Success Academy CS - RosedaleOzone Park (Middle)Serving Grade 5-645.Success Academy CS - Far RockawayFar Rockaway (Middle)Serving Grade 5-646.Success Academy CS - Harlem 1Liberal Arts (High)Serving Grades 9-12				
44.Success Academy CS - RosedaleOzone Park (Middle)Serving Grade 5-645.Success Academy CS - Far RockawayFar Rockaway (Middle)Serving Grade 5-646.Success Academy CS - Harlem 1Liberal Arts (High)Serving Grades 9-12				_
45.Success Academy CS - Far RockawayFar Rockaway (Middle)Serving Grade 5-646.Success Academy CS - Harlem 1Liberal Arts (High)Serving Grades 9-12				
46. Success Academy CS - Harlem 1 Liberal Arts (High) Serving Grades 9-12			, ,	
47. Success Academy CS - Bronx 3 Liberal Arts Harlem (High) Serving Grades 9			Liberal Arts (High) Liberal Arts Harlem (High)	Serving Grades 9-12
Tr. Juccess Academy Cs - Dionx 3 Liberal Arts Haitem (High) Serving Grades 9	4/.	Juccess Academy C3 - DIONX 3	Liberal Arts Hartelli (High)	Jei villy Glades 7

SACS-NYC provided education to 19,602 full-time equivalent (FTE) in grades kindergarten through high school during the 2021-2022 academic year.

#### **Notes to Financial Statements**

#### 2. Summary of Significant Accounting Policies

#### **Basis of Presentation**

The financial statements of SACS-NYC have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP).

#### Financial Statement Presentation

The classification of a not-for-profit organization's net assets and its support, revenue, and expenses is based on the existence or absence of donor-imposed restrictions. It requires that the amounts for each of two classes of net assets—with and without donor restrictions—be displayed in a statement of financial position and that the amounts of change in each of those classes of net assets be displayed in a statement of activities.

Income from investment gains and losses, including unrealized gains and losses, dividends, interest, and other investment income, net of direct internal and external investment expenses should be reported as increases (or decreases) in net assets without donor restrictions, unless the use of the income received is limited by donor-imposed restrictions.

These classes are defined as follows:

Without Donor Restrictions - This class consists of net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of SACS-NYC. These net assets may be used at the discretion of SACS-NYC's management and the Board of Trustees. Board-designated net assets for community reinvestment is for long-term community reinvestment in connection with SACS-NYC's educational mission, including but not limited to, its supervision and operation of schools and its real property needs (including, but not limited to, leases, acquisitions and/or furnishing, maintenance, and renovation of educational and/or administrative facilities) and all other matters in furtherance of SACS-NYC's mission to create and build high performing public charter schools.

With Donor Restrictions - This class consists of net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of SACS-NYC or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated that the funds be maintained in perpetuity. Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities. As of June 30, 2022, the SACS-NYC had no assets with donor restrictions.

#### Cash and Cash Equivalents

SACS-NYC considers highly liquid investments with original maturities of 90 days or less to be cash and cash equivalents. SACS-NYC has not experienced any losses on these accounts. Under the provisions of its charter, SACS-NYC established an escrow account to pay for legal and audit expenses that would be associated with a dissolution should it occur. As of June 30, 2022, the escrow account amounted to \$353,169. In fiscal year 2021, SACS-NYC has set aside cash as board-designated net assets for long-term community reinvestment and are shown as non-current assets in the statement

#### Notes to Financial Statements

of financial position. At June 30, 2022, Board-designated cash funds for community reinvestment was \$100,000,000.

#### Receivables

Receivables are recorded at their net realizable values, based upon an estimated allowance for doubtful accounts. All of SACS-NYC's grant, contract, and other receivables are expected to be collected within one year.

#### **Provision for Doubtful Accounts**

SACS-NYC maintains an allowance for doubtful accounts for the receivables that are specifically identified by management as to their uncertainty in regard to collectability after the initial recording of revenue at the net realizable value. At June 30, 2022, management determined to reserve an amount of \$1,675,571 to cover any potential risk around collectability.

#### Inventory

Inventory consists of scholar laptops for use in the Charter School's everyday operations. The inventory is stated at the lower of cost (on a first-in, first-out basis) or net realizable value.

#### Fixed Assets

A - - - + C - + - - - - - .

Fixed assets are recorded at cost. Additions and improvements or betterments in excess of \$2,500 with an estimated useful life of three or more years are capitalized. Depreciation and amortization is computed using the straight-line method over the estimated useful lives of the assets. Fixed assets acquired with certain government contract funds are recorded as expenses pursuant to the terms of the contract. The estimated useful lives of the assets are as follows:

Asset Category	Useful Life (Years)
Equipment	3
Furniture and fixtures	3
Software	3
Renovations and improvements	Useful life or lease term, whichever is shorter

#### Asset Impairment

SACS-NYC reviews long-lived assets, including equipment, for impairment whenever events or changes in business circumstances indicate that the carrying amount of an asset may not be fully recoverable. An impairment loss would be recognized when the estimated future cash flows from the use of the asset are less than the carrying amount of that asset. As of June 30, 2022, management concluded that technology equipment, leasehold improvements, furniture, and academic equipment with a net book value of \$4,324,303 are impaired and therefore have been written off.

#### **Notes to Financial Statements**

#### Revenue Recognition

#### Per-Pupil Revenue

SACS-NYC recognizes revenues from per-pupil funding in the fiscal year in which the academic programs are provided. Per-pupil revenue is billed and received based on the total number of FTE students and the basic charter school tuition rate for the school district of residence of the students attending SACS-NYC in any given fiscal year for general education and special education. The FTE is formula-driven and based on the number of days the student has been with SACS-NYC as a proportion of the number of days in the entire school year (the calculation is done by using the New York State calculator online). SACS-NYC's total student population includes general education and special education students. SACS-NYC has determined that revenue from its students has the same performance obligations, types of contract, and services rendered. As a result, the student body is viewed as one customer base for revenue recognition purposes. SACS-NYC uses a portfolio approach to account for per-pupil contracts as a collective group rather than recognizing revenue on an individual-contract basis. SACS-NYC believes that revenue recognized by utilizing the portfolio approach approximates the revenue that would have been recognized if an individual-contract approach was used.

Per-pupil invoicing is managed on a bi-monthly basis to the funding source (local school district). Billing is a function of student enrollment for the upcoming fiscal year, which is the basis for the first two invoices per-pupil due June 1<sup>st</sup> and July 31<sup>st</sup>, which is a projection. Subsequent invoices are due bi-monthly. With the implementation of an automated invoicing process through a dedicated website, the submission of each invoice is done online. After the year is complete, SACS-NYC submits the FTE per-pupil reconciliation, listing every student who attended any part of the year, and the FTE each represents. Based on this final count, as amounts are trued up to actual, the reconciliation calculates how much should have been paid to SACS-NYC or any amounts payable to the funding source. Any amounts due from the funding source are included in accounts receivable at year-end and any amounts due to the funding source are included in accounts payable at year-end.

Additional funding is also provided to support special education services. All students who are identified to need special education services or settings have an Individualized Education Program (IEP), formalized for his or her unique needs. Based on this IEP, the student is categorized into one of three levels of service: 0 - 20% service, 20 - 60% service, or 60% or more service required and provided by SACS-NYC. For a student receiving less than 20% in services, no additional funding is received. For a student receiving services between 20% and 60% and 60% or more services of the school day, additional funding per FTE is received. Billing for this support is incorporated into the per-pupil invoices and is also settled in the same FTE per-pupil reconciliation process.

As the students receive the benefit of these services simultaneously as SACS-NYC is providing them, SACS-NYC recognizes per-pupil revenue from these services over time. SACS-NYC believes that this method provides a reasonable depiction of the transfer of services over the term of the performance obligation based on the services needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to students receiving academic or school services. SACS-NYC measures the performance obligation from admission or enrollment into the school to the point when the student is discharged or the end of the school year where it is no longer required to provide services to the student, which is generally at the time of discharge or the completion of the school year. All these services are bundled and considered a single-performance obligation; as such, SACS-NYC accounts for these bundled-performance obligations under state and local per-pupil operating revenue in the statement of activities and recognizes the per-pupil revenue over time.

#### **Notes to Financial Statements**

#### **Government Grants**

Revenue from federal, state, and local government grants and contracts is recognized by SACS-NYC when qualifying expenditures are incurred and billable to the government, or when required services have been provided.

#### Contract Assets and Contract Liabilities

In accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 606, contract assets are to be recognized when an entity has the right to receive consideration in exchange for goods or services that have been transferred to a customer when that right is conditional on something other than the passage of time. SACS-NYC does not recognize contract assets, as the right to receive consideration is unconditional in accordance with the passage of time criteria. Also, in accordance with ASC 606, contract liabilities are to be recognized when an entity is obligated to transfer goods or services for which consideration has already been received. SACS-NYC does not receive consideration prior to the transfer of goods or services and, therefore, does not recognize contract liabilities.

#### Contributions of Nonfinancial Assets

SACS-NYC may receive contributed services that are an integral part of its operations. Such services are only recorded as contributions of nonfinancial assets, at their fair value, provided the services create or enhance nonfinancial assets, require specified skills provided by individuals possessing those skills, and typically need to be purchased if not provided by donation.

SACS-NYC receives donated space from the New York City Department of Education (NYCDOE) that it shares with a New York City public school (Note 9). The donated space will be used for operating, general, and administrative activities. In valuing the donated space, which is located in the Bronx, Brooklyn, Queens, and Manhattan, SACS-NYC estimated the fair value on the basis of recent comparable market rates in the Bronx, Brooklyn, Queens, and Manhattan's real estate market, taking into account the restriction on use of the space.

#### Functional Allocation of Expenses

The costs of providing programs and other activities have been summarized on a functional basis in the accompanying statement of activities. Accordingly, certain costs have been allocated among the respective programs and activities according to the functional categories, as follows:

*Program Services* - This category represents expenses related to general education and special education for certain students requiring additional attention and guidance. These costs are allocated based on the FTE allocation method.

Management and General - This category represents expenses related to the overall administration and operation of SACS-NYC that are not specific to any program services or development. These costs are allocated based on the FTE allocation method.

#### Income Taxes

SACS-NYC is exempt from federal, state, and local income taxes under Section 501(c)(3) of the Internal Revenue Code (the IRC) and, therefore, has made no provision for income taxes in the

#### **Notes to Financial Statements**

accompanying financial statements. In addition, SACS-NYC has been determined by the Internal Revenue Service (IRS) not to be a "private foundation" within the meaning of Section 509(a) of the IRC. There was no unrelated business income for the year ended June 30, 2022.

Under U.S. GAAP, an organization must recognize the tax benefit associated with tax positions taken for tax return purposes when it is more likely than not that the position will not be sustained upon examination by a taxing authority. SACS-NYC does not believe it has taken any material uncertain tax positions and, accordingly, it has not recorded any liability for unrecognized tax benefits. SACS-NYC is subject to routine audits by a taxing authority. As of June 30, 2022, SACS-NYC was not subject to any examination by a taxing authority.

#### Use of Estimates

The preparation of the financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses, as well as the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

#### Concentration of Credit Risk

SACS-NYC maintains cash and cash equivalent balances in bank deposit accounts, which may exceed federally insured limits. SACS-NYC has not experienced any losses in such accounts and does not believe that it is exposed to any significant credit risk on its cash and cash equivalent accounts.

#### Comparative Financial Information

The financial statements include certain prior-year summarized comparative information. With respect to the statement of activities, the prior-year information is presented in total, not by net asset information. With respect to the statement of functional expenses, the prior-year expenses are presented by expense classification in total rather than functional category. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the SACS-NYC's financial statements for the year ended June 30, 2021, from which the summarized information was derived.

#### Recently Adopted Accounting Pronouncements

Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets

In September 2020, the FASB issued Accounting Standards Update (ASU) 2020-07, *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets (Topic 958)*. The update requires not-for-profits to present contributed nonfinancial assets as a separate line item on the statement of activities, and to disclose information regarding each type of contributed nonfinancial assets. The update is effective for financial statements issued for fiscal years beginning after June 15, 2021. SACS-NYC adopted this ASU as of July 1, 2021. The adoption of this ASU did not have a material impact on the financial statements.

#### **Notes to Financial Statements**

#### Recent Accounting Pronouncements Issued but Not Yet Adopted

#### Leases

On February 25, 2016, the FASB issued ASU 2016-02, *Leases*, which will require lessees to recognize a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. The FASB also issued ASU 2020-05, which deferred the effective date for SACS-NYC until annual periods beginning after December 15, 2021. SACS-NYC is currently evaluating the impact of the adoption of ASU 2016-02.

#### Financial Instruments - Credit Losses

In June 2016, the FASB issued ASU 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments. The new credit losses standard changes impairment model for most financial assets and certain other instruments. For trade and other receivables, contract assets recognized as a result of applying ASC 606, loans and certain other instruments, entities will be required to use new forward looking "expected loss" model that generally will result in earlier recognition of credit losses than under today's incurred loss model. ASU 2016-13 is effective for annual periods beginning after December 31, 2022. Management is currently evaluating the impact of this ASU on its financial Statements.

#### 3. Liquidity and Availability of Resources

The SACS-NYC's financial assets available within one year of the statement of financial position date for general expenditures are as follows:

June 30, 2022		
Cash and cash equivalents	\$	45,232,596
Grants and contracts receivables, net	•	21,496,507
		66,729,103
Less: amounts unavailable for general expenditures within one year due to:		
Cash escrow (Note 2)		(353,169)
Financial Assets Available to Meet Cash Needs for General Expenditures		
Within One Year	\$	66,375,934

#### Liquidity Management

SACS-NYC regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to maximize the investment of available funds. In addition to financial assets available to meet general expenditures over the next 12 months, SACS-NYC seeks to operate with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources.

#### **Notes to Financial Statements**

#### 4. Grants and Contracts Receivable, Net

The net present value of grants and contracts receivable is \$21,496,507 as of June 30, 2022, and SACS-NYC expects collection within the next 12 months.

#### 5. Fixed Assets, Net

SACS-NYC's fixed assets, net, consist of the following:

June :	3O. I	20	22
--------	-------	----	----

Renovations and improvements	\$ 58,971,362
Equipment	13,863,473
Fixed assets not placed in service	2,589,015
Fixed Assets	75,423,850
Less: accumulated depreciation	 (45,653,666)
Fixed Assets, Net	\$ 29,770,184

For the year ended June 30, 2022, depreciation expense was \$19,470,659.

#### 6. Related Party Transactions

#### Due to Affiliate

Success Academy Charter Schools, Inc. (the Network), a not-for-profit organization dedicated to helping start and manage charter schools, provides curriculum development, teacher leader training, and school operations management to SACS-NYC. Pursuant to the terms of the Academic and Business Service Agreement, with an effective date of July 1, 2020, SACS-NYC pays the Network an annual fee of equal to the total full-time equivalent enrollment of students in SACS-NYC multiplied by the "per-pupil fee." The per-pupil fee shall be equal to \$3,275 per full time equivalent (FTE) student in the 2021-22 school year for charter schools in the New York City school district, as per the terms of the Academic and Business Service Agreement. For operational efficiency and purchasing power, SACS-NYC also shares common expenses with the Network.

For the year ended June 30, 2022, SACS-NYC incurred \$63,860,044 in management fees with a balance due to the Network for \$4,394,620. This balance represents expenses paid by the Network on behalf of SACS-NYC.

Amounts due to or from the Network, which included expenses paid on behalf of SACS-NYC that are included in due to affiliates, net, are as follows:

			_	_	~	~~~
1	11	no	- ≺	"	- //	ງ22

Employee benefits School purchases Medical insurance	\$ 942,185 3,713,105 (260,670)
	\$ 4,394,620

#### **Notes to Financial Statements**

#### Loans Payable to Affiliated Organization

At various dates from July 2012 through June 2015, SACS-NYC entered into borrowing arrangements with the Network totaling \$8,500,000 with annual interest equal to prevailing interest rate available to the Network as of the date of each advance, which was 1%. The loans and any accrued unpaid interest are due in full within various dates of the borrowing arrangements. The loans may be prepaid by SACS-NYC at any time, in whole or in part, without penalty. The proceeds were used to finance SACS-NYC's operations. Additionally, SACS-NYC agreed to meet certain milestones within a specific time schedule with the intent that certain of the amounts due under this loan be forgiven. During the year ended June 30, 2022, SACS-NYC paid back the remaining \$3,500,000 that was outstanding at June 30, 2021. No further amounts were due at June 30, 2022.

#### Loan Guarantee

On January 29, 2020, SACS-NYC entered and signed a loan guarantee for the Network's revolving line of credit in the amount of \$30,000,000 with a financial institution, whereby SACS-NYC, identified as a guarantor, guarantees the obligation of the Network under the respective financing arrangement. The line of credit has a sub-limit of \$4,935,886 for purposes of issuing letters of credit. At June 30, 2022, the outstanding balance for the line of credit was \$0. A letter of credit has been allocated in the amount of \$1,640,326 against the sub-limit to secure the construction of leasehold improvements and security to the lease property of office space at 95 Pine Street. The letter of credit expires on January 1, 2023.

Additionally, SACS-NYC is named a guarantor and guarantees the obligation of the Network for the full payment when due on the capital lease for the Hudson Yards site.

#### 7. Capital Lease Payable

SACS-NYC leases equipment under multiple capital leases that expire on various dates through May 2024. The leases are secured by the equipment and require monthly payments of principal and interest, with rates ranging from 4.46% to 6.18% per annum.

The following is a schedule of future minimum lease payments, including interest under the terms of the lease, together with the present value of the net minimum lease payments, as of June 30, 2022.

Year ending June 30,	
2023 2024	\$ 7,527,174 4,673,730
Total Minimum Lease Payments	12,200,904
Less: amount representing interest	(501,949)
Present Value of Net Minimum Lease Payments	11,698,955
Less: current portion	(7,135,844)
Long-Term	\$ 4,563,111

#### **Notes to Financial Statements**

#### 8. Revenue Concentrations

SACS-NYC receives substantially all of its support and revenue from the New York City Department of Education. If the funding from the Department of Education were to be reduced or eliminated, SACS-NYC's finances could be materially adversely affected.

#### 9. Agreement for School Facilities

SACS-NYC shares space with various New York City public schools in the Bronx, Brooklyn, Queens, and Manhattan. Under New York State's Charter Schools Act, the NYCDOE has provided this space to the School at no charge. The services provided by the NYCDOE to SACS-NYC, such as rent, utilities, custodial services, maintenance, and school safety services, are provided at no cost.

SACS-NYC is using a relative valuation model to measure the fair value of the donated space. The NYCDOE has not provided a fair value for the space and there is no lease agreement in place. In applying the fair valuation model, significant inputs include the total square footage allocated to SACS-NYC, the average cost per square foot based on comparable market rates in the Bronx, Brooklyn, Queens and Manhattan, and the estimated discount factor applied to the cost per square foot to account for the restricted use of the space. Based on such assumptions, SACS-NYC applies a relative cost per square foot calculated using all available market information in the Bronx, Brooklyn, Queens, and Manhattan.

The average square footage of the space provided by the NYCDOE to forty-five SACS-NYC schools is approximately twenty thousand square feet. The value of the space and related utilities and services calculated by applying the relative fair valuation model is not significant and, therefore, is not recorded in the financial statements.

#### 10. Commitments and Contingencies

#### **Commitments**

On November 2, 2017, SACS-NYC entered into an operating sub-lease agreement with a related party to sub-lease the community facility unit at 555 10<sup>th</sup> Avenue. On July 1, 2022, the parties extended the operating sub-lease agreement, expiring on June 30, 2027. On June 2, 2022, SACS-NYC entered into an operating sub-lease agreement with a related party to sub-lease the school buildings located at 604 and 606 East 139<sup>th</sup> Street, Bronx, New York. The lease commenced on February 22, 2022 and it expires on June 30, 2027. SACS-NYC leases equipment under multiple operating leases that expire on various dates through August 2024.

Future minimum lease payments for operating lease agreements are as follows:

Year ending June 30,		
2023	\$	10,095,569
2024	•	10,242,617
2025		10,586,319
2026		11,004,372
2027		11,444,547
	\$	53,373,424

#### **Notes to Financial Statements**

The aggregate rental expense is recognized on a straight-line basis over the lease term. The difference between the expenses charged to operations in any year and the amount payable under the lease during the year is recorded as deferred rent on the SACS-NYC's statement of financial position, which will reverse over the lease terms. Deferred rent payable amounted to \$0 as of June 30, 2022.

Rent expense under the occupancy operating leases for the year ended June 30, 2022 amounted to \$4,451,827 included in total facility expense in the statement of functional expenses.

#### Contingencies

Certain grants and contracts may be subject to audit by the funding sources. Such audits might result in disallowances of costs submitted for reimbursements. Management is of the opinion that such cost disallowances, if any, will not have a material effect on SACS-NYC's financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims. Additionally, SACS-NYC signed a loan guarantee for the Network's non-revolving line of credit as indicated in Note 6.

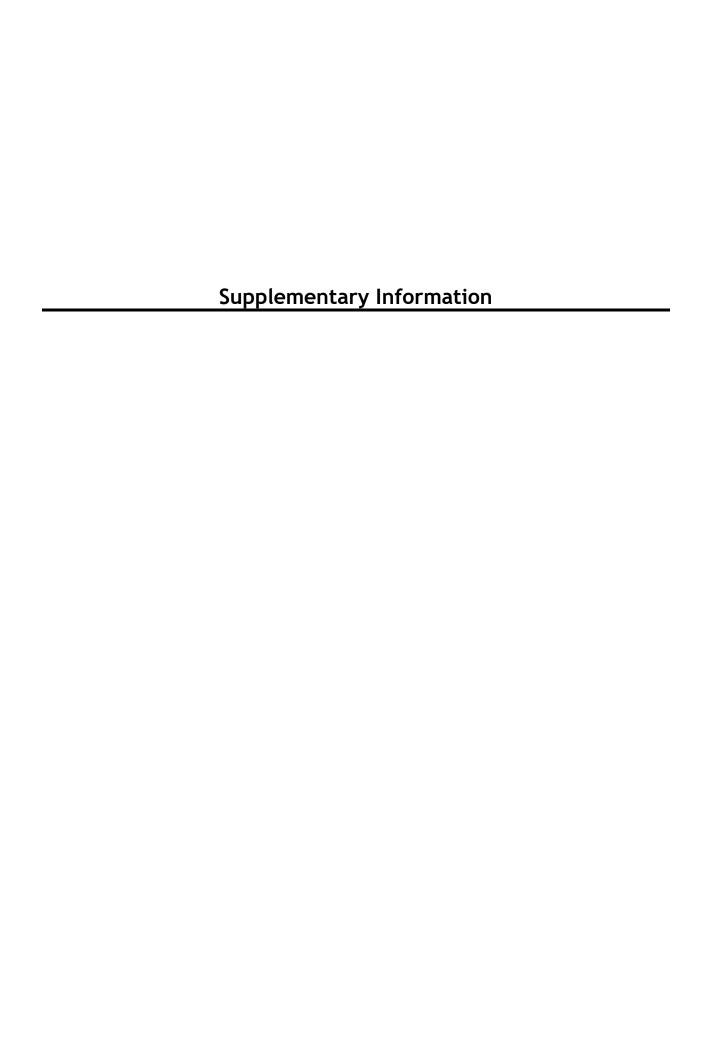
From time to time, SACS-NYC is involved in claims, lawsuits, and proceedings that arise in the ordinary course of business. Such matters include, but are not limited to, claims involving particular students, employment law, and personal injury. Management believes that SACS-NYC has strong defenses with respect to these matters, and SACS-NYC intends to vigorously defend its positions. SACS-NYC evaluates estimated contingencies or losses related to these matters on an on-going basis, in conjunction with internal and external counsel. Should any matter, based on applicable accounting standards, be determined to likely result in adverse financial impact, SACS-NYC accrues a contingency accordingly. As of June 30, 2022, there are no matters for which SACS-NYC believes the ultimate outcome would have a material adverse effect on SACS-NYC's financial position.

#### 11. Employee Benefit Plan

SACS-NYC maintains a deferred compensation plan qualified under Section 403(b) of the IRC. SACS-NYC matches up to 3% of eligible employee's annual compensation not to exceed the employee's annual salary deferral amount. SACS-NYC made contributions totaling \$3,732,084 for the year ended June 30, 2022.

#### 12. Subsequent Events

The SACS-NYC's management has performed subsequent event procedures through October 4, 2022, which is the date the financial statements were available to be issued, and there were no subsequent events requiring adjustment to the financial statements or disclosures as stated herein.



# Detailed Schedule of Activities by School (with comparative schedule for 2021)

Year ended June 30, 2022

	Ed Corp	Harlem 1	Harlem 2	Harlem 3	Harlem 4	Harlem 5	Harlem 6	Bed Stuy 1	Bed Stuy 2	Cobble Hill	Williamsburg	Crown Heights
Revenue, Support, and Gains (Losses), Net State per-pupil operating revenue Government grants Interest and other income Loss on asset impairment	\$ - 202,600 73,059 (13,019)	\$ 8,464,731 708,574 827 (46,792)	\$ 7,859,011 1,031,578 844 (43,935)	\$ 5,802,500 567,513 608 (149,644)	\$ 5,371,656 697,532 708 (37,164)	\$ 7,242,791 600,556 670 (31,740)	\$ 5,886,710 939,609 686 (35,667)	\$ 5,722,205 515,866 640 (89,126)	\$ 4,943,155 568,057 632 (28,855)	\$ 6,934,117 508,846 766 (37,043)	\$ 7,201,996 587,404 667 (32,797)	\$ 7,476,934 666,520 783 (41,392)
Total Revenue, Support, and Gains (Losses), Net	262,640	9,127,340	8,847,498	6,220,977	6,032,732	7,812,277	6,791,338	6,149,585	5,482,989	7,406,686	7,757,270	8,102,845
Expenses Program services: General education Special education	1,064,164 417,492	4,624,191 1,814,158	4,915,412 1,928,410	3,593,479 1,409,791	3,897,254 1,528,967	4,155,002 1,630,087	4,157,793 1,631,182	3,818,418 1,498,039	3,549,220 1,392,427	4,421,575 1,734,668	3,977,196 1,560,330	4,593,281 1,802,032
Total Program Services	1,481,656	6,438,349	6,843,822	5,003,270	5,426,221	5,785,089	5,788,975	5,316,457	4,941,647	6,156,243	5,537,526	6,395,313
Supporting services: General and administrative	(1,002,913)	797,207	754,534	577,217	601,224	708,752	634,775	594,761	531,614	686,851	639,435	719,421
Total Expenses	478,743	7,235,556	7,598,356	5,580,487	6,027,445	6,493,841	6,423,750	5,911,218	5,473,261	6,843,094	6,176,961	7,114,734
Change in Net Assets	(216,103)	1,891,784	1,249,142	640,490	5,287	1,318,436	367,588	238,367	9,728	563,592	1,580,309	988,111
Net Assets (Deficit), beginning of year	(30,397,326)	12,064,240	12,316,016	8,120,603	7,413,013	8,309,286	1,723,539	638,391	(702,051)	700,661	4,181,753	6,271,162
Net Assets (Deficit), end of year	\$ (30,613,429)	\$ 13,956,024	\$ 13,565,158	\$ 8,761,093	\$ 7,418,300	\$ 9,627,722	\$ 2,091,127	\$ 876,758	\$ (692,323)	\$ 1,264,253	\$ 5,762,062	\$ 7,259,273

# Detailed Schedule of Activities by School (Continued) (with comparative schedule for 2021)

Year ended June 30, 2022

	Fort Greene	Prospect Heights	Bensonhurst	Bergen Beach	Bushwick	Flatbush	Upper West	Hell's Kitchen	Union Square	Washington Heights	Hudson Yards	Rosedale	Springfield Gardens
Revenue, Support, and Gains (Losses), Net State per-pupil operating revenue Government grants Interest and other income Loss on asset impairment	\$ 3,339,580 426,384 491 (25,977)	\$ 5,815,017 527,046 692 (34,923)	\$ 10,685,356 686,486 963 (67,982)	\$ 9,641,848 769,859 864 (45,383)	\$ 8,006,255 701,175 658 (36,722)	\$ 10,262,341 773,925 875 (66,415)	\$ 6,886,999 263,448 740 (66,429)	\$ 7,387,700 534,069 706 (59,046)	\$ 9,803,322 271,115 841 (73,033)	\$ 8,928,344 808,035 860 (363,788)	\$ 6,671,633 2,074,243 772 (153,234)	\$ 11,696,834 172,450 934 (93,821)	\$ 8,570,809 198,906 811 (59,316)
Total Revenue, Support, and Gains (Losses), Net	3,740,478	6,307,832	11,304,823	10,367,188	8,671,366	10,970,726	7,084,758	7,863,429	10,002,245	9,373,451	8,593,414	11,776,397	8,711,210
Expenses Program services: General education Special education	2,961,789 1,161,967	3,769,469 1,478,835	5,585,001 2,191,103	5,175,185 2,030,324	4,090,714 1,604,865	5,140,544 2,016,734	4,151,771 1,628,819	4,202,020 1,648,533	4,968,800 1,949,355	5,542,349 2,174,369	5,888,645 2,310,228	5,506,523 2,160,314	4,728,108 1,854,927
Total Program Services	4,123,756	5,248,304	7,776,104	7,205,509	5,695,579	7,157,278	5,780,590	5,850,553	6,918,155	7,716,718	8,198,873	7,666,837	6,583,035
Supporting services: General and administrative	420,108	584,437	929,123	858,527	671,934	857,972	770,747	732,046	932,564	939,155	871,299	1,086,787	823,310
Total Expenses	4,543,864	5,832,741	8,705,227	8,064,036	6,367,513	8,015,250	6,551,337	6,582,599	7,850,719	8,655,873	9,070,172	8,753,624	7,406,345
Change in Net Assets	(803,386)	475,091	2,599,596	2,303,152	2,303,853	2,955,476	533,421	1,280,830	2,151,526	717,578	(476,758)	3,022,773	1,304,865
Net Assets (Deficit), beginning of year	(3,130,727)	3,656,856	10,935,585	7,456,370	6,132,439	3,423,754	7,996,288	6,607,904	5,656,320	7,451,661	(452,956)	9,913,770	9,236,888
Net Assets (Deficit), end of year	\$ (3,934,113)	\$ 4,131,947	\$ 13,535,181	\$ 9,759,522	\$ 8,436,292	\$ 6,379,230	\$ 8,529,709	\$ 7,888,734	\$ 7,807,846	\$ 8,169,239	\$ (929,714)	\$ 12,936,543	\$ 10,541,753

# Detailed Schedule of Activities by School (Continued) (with comparative schedule for 2021)

#### Year ended June 30, 2022

	Far Rockaway	South Jamaica	Bronx 1	Bronx 2	Bronx 3	Bronx 4	MS Harlem West	MS Harlem North Central	MS Harlem East	MS Bed Stuy 1	MS Myrtle	MS Ditmas Park
Revenue, Support, and Gains (Losses), Net State per-pupil operating revenue Government grants Interest and other income Loss on asset impairment	\$ 8,729,599 586,664 862 (76,842)	\$ 8,640,879 228,074 1,269 (70,495)	\$ 8,967,171 1,642,470 847 (82,545)	\$ 11,133,553 1,161,860 839 (87,534)	\$ 10,882,359 1,982,135 882 (69,011)	\$ 10,712,926 1,136,772 884 (67,541)	\$ 6,697,920 570,712 851 (83,225)	\$ 8,810,386 720,226 823 (94,993)	\$ 9,476,428 930,876 988 (121,956)	\$ 7,491,387 676,017 772 (99,540)	\$ 4,040,762 402,333 584 (62,127)	\$ 8,230,911 698,453 889 (114,885)
Total Revenue, Support, and Gains (Losses), Net	9,240,283	8,799,727	10,527,943	12,208,718	12,796,365	11,783,041	7,186,258	9,436,442	10,286,336	8,068,636	4,381,552	8,815,368
Expenses Program services: General education Special education	4,744,064 1,861,187	4,175,895 1,638,284	4,963,710 1,947,358	5,244,989 2,057,710	5,490,269 2,153,937	5,369,529 2,106,569	4,574,990 1,794,856	5,485,403 2,152,029	6,088,867 2,388,779	4,943,389 1,939,386	3,575,718 1,402,822	5,492,792 2,154,928
Total Program Services	6,605,251	5,814,179	6,911,068	7,302,699	7,644,206	7,476,098	6,369,846	7,637,432	8,477,646	6,882,775	4,978,540	7,647,720
Supporting services: General and administrative	788,935	743,062	901,517	859,182	894,658	913,973	654,553	963,614	917,480	723,702	499,172	818,558
Total Expenses	7,394,186	6,557,241	7,812,585	8,161,881	8,538,864	8,390,071	7,024,399	8,601,046	9,395,126	7,606,477	5,477,712	8,466,278
Change in Net Assets	1,846,097	2,242,486	2,715,358	4,046,837	4,257,501	3,392,970	161,859	835,396	891,210	462,159	(1,096,160)	349,090
Net Assets (Deficit), beginning of year	6,666,797	3,277,490	10,876,600	15,840,001	9,088,786	11,212,586	(2,797,874)	(4,490,286)	(30,259)	(2,863,869)	(5,602,066)	(1,226,431)
Net Assets (Deficit), end of year	\$ 8,512,894	\$ 5,519,976	\$ 13,591,958	\$ 19,886,838	\$ 13,346,287	\$ 14,605,556	\$ (2,636,015)	\$ (3,654,890)	\$ 860,951	\$ (2,401,710)	\$ (6,698,226)	\$ (877,341)

# Detailed Schedule of Activities by School (Continued) (with comparative schedule for 2021)

Year ended June 30, 2022

	MS East Flatbush	MS LaFayette	MS Midtown West	MS Hudson Yards	MS Springfield Gardens	MS Bronx 2	MS Bronx	MS Ozone Park	MS Far Rockaway	HS Liberal Arts	HS Liberal Arts Harlem	Success Academy Charter Schools- NYC
Revenue, Support, and Gains (Losses), Net State per-pupil operating revenue Government grants Interest and other income Loss on asset impairment	\$ 8,197,849 729,616 726 (101,455)	\$ 3,935,308 328,854 588 (83,771)	\$ 10,065,151 337,732 965 (114,436)	\$ 8,574,957 2,459,742 883 (89,709)	\$ 7,569,826 234,286 896 (139,438)	\$ 9,105,050 930,108 827 (89,845)	\$ 10,284,843 1,278,579 1,015 (106,974)	\$ 4,446,300 147,773 525 (103,179)	\$ 2,434,504 354,000 361 (39,261)	\$ 12,846,381 1,136,025 1,362 (595,456)	\$ 2,191,744 569,579 399 (96,842)	\$364,068,038 35,044,682 110,134 (4,324,303)
Total Revenue, Support, and Gains (Losses), Net	8,826,736	4,180,979	10,289,412	10,945,873	7,665,570	9,946,140	11,457,463	4,491,419	2,749,604	13,388,312	2,664,880	394,898,551
Expenses Program services: General education Special education	4,993,957 1,959,225	3,118,510 1,223,451	5,663,476 2,221,890	6,033,095 2,366,898	4,866,299 1,909,142	4,789,967 1,879,196	6,079,520 2,385,112	2,994,313 1,174,726	1,835,686 720,175	9,196,256 3,607,868	2,810,022 1,102,425	221,008,619 86,705,909
Total Program Services	6,953,182	4,341,961	7,885,366	8,399,993	6,775,441	6,669,163	8,464,632	4,169,039	2,555,861	12,804,124	3,912,447	307,714,528
Supporting services: General and administrative	773,142	462,691	950,169	935,034	818,706	732,666	918,327	477,962	282,540	1,349,971	447,425	34,547,926
Total Expenses	7,726,324	4,804,652	8,835,535	9,335,027	7,594,147	7,401,829	9,382,959	4,647,001	2,838,401	14,154,095	4,359,872	342,262,454
Change in Net Assets	1,100,412	(623,673)	1,453,877	1,610,846	71,423	2,544,311	2,074,504	(155,582)	(88,797)	(765,783)	(1,694,992)	52,636,097
Net Assets (Deficit), beginning of year	(1,405,034)	(1,867,354)	(1,266,036)	(510,235)	755,076	(1,147,905)	(1,702,842)	(275,891)	(338,051)	(16,475,837)	-	121,240,805
Net Assets (Deficit), end of year	\$ (304,622)	\$ (2,491,027)	\$ 187,841	\$ 1,100,611	\$ 826,499	\$ 1,396,406	\$ 371,662	\$ (431,473)	\$ (426,848)	\$ (17,241,620)	\$ (1,694,992)	\$173,876,902

<sup>\*</sup> MS Harlem North West was closed and rolled into Ed Corp.

## Detailed Schedule of Activities by School

Year ended June 30, 2021

real chaca saine 30, 2021	Ed Corp	Harlem 1	Harlem 2	Harlem 3	Harlem 4	Harlem 5	Harlem 6	Bed Stuy 1	Bed Stuy 2	Cobble Hill	Williamsburg	Crown Heights
Revenue, Support, and Gains, Net State per-pupil operating revenue Government grants Interest and other income Loss on asset impairment	\$ 689,203 33,239 148,754	\$ 9,489,743 570,883 883 (100,817)	\$ 8,855,124 565,766 579 (97,845)	\$ 6,861,382 389,107 509 (74,761)	\$ 6,892,290 441,116 523 (75,195)	\$ 7,625,705 488,174 602 (85,529)	\$ 6,600,492 627,227 558 (66,474)	\$ 6,711,261 380,623 492 (73,483)	\$ 5,142,179 306,358 388 (59,299)	\$ 7,750,274 344,576 508 (86,038)	\$ 7,422,082 396,620 487 (81,233)	\$ 7,836,014 410,420 600 (88,092)
Total Revenue, Support, and Gains, Net	871,196	9,960,692	9,323,624	7,176,237	7,258,734	8,028,952	7,161,803	7,018,893	5,389,626	8,009,320	7,737,956	8,158,942
Expenses Program services: General education Special education	142,113 44,920	5,430,235 1,716,434	4,947,354 1,563,801	3,803,267 1,202,168	4,277,238 1,351,985	4,486,381 1,418,093	4,284,195 1,354,184	4,289,688 1,355,920	3,664,820 1,158,407	4,761,939 1,505,193	4,444,604 1,404,888	4,566,781 1,443,506
Total Program Services Supporting services: General and administrative	187,033 13,310	7,146,669 823,421	6,511,155 756,697	5,005,435 584,048	5,629,223 660,658	5,904,474 677,045	5,638,379 652,638	5,645,608 634,985	4,823,227 536,888	6,267,132 726,117	5,849,492 669,623	6,010,287 714,034
Total Expenses	200,343	7,970,090	7,267,852	5,589,483	6,289,881	6,581,519	6,291,017	6,280,593	5,360,115	6,993,249	6,519,115	6,724,321
Change in Net Assets	670,853	1,990,602	2,055,772	1,586,754	968,853	1,447,433	870,786	738,300	29,511	1,016,071	1,218,841	1,434,621
Net Assets (Deficit), beginning of year	(22,366,664)	10,073,638	10,260,244	6,533,849	6,444,160	6,861,853	852,753	(99,909)	(731,562)	(315,410)	2,962,912	4,836,541
Net Assets (Deficit), end of year	\$ (21,695,811)	\$ 12,064,240	\$ 12,316,016	\$ 8,120,603	\$ 7,413,013	\$ 8,309,286	\$ 1,723,539	\$ 638,391	\$ (702,051)	\$ 700,661	\$ 4,181,753	\$ 6,271,162

## Detailed Schedule of Activities by School (Continued)

Year ended June 30, 2021

	Fort Greene	Prospect Heights	Bensonhurst	Bergen Beach	Bushwick	Flatbush	Upper West	Hell's Kitchen	Union Square	Washington Heights	Hudson Yards	Rosedale	Springfield Gardens
Revenue, Support, and Gains, Net State per-pupil operating revenue Government grants Interest and other income Loss on asset impairment	\$ 4,241,750 258,609 294 (50,671)	\$ 6,798,422 343,635 645 (76,932)	\$ 11,130,344 479,649 837 (113,587)	\$ 10,158,952 511,556 831 (111,536)	\$ 9,190,072 580,004 797 (97,732)	\$ 10,218,581 572,854 756 (100,340)	\$ 7,604,985 272,847 607 (91,074)	\$ 8,036,334 405,042 732 (90,176)	\$ 10,103,765 363,132 715 (99,705)	\$ 10,276,699 500,437 745 (112,190)	\$ 7,429,885 2,426,955 620 (67,073)	\$ 11,135,956 389,465 874 (114,680)	\$ 9,633,089 346,657 849 (101,069)
Total Revenue, Support, and Gains, Net	4,449,982	7,065,770	11,497,243	10,559,803	9,673,141	10,691,851	7,787,365	8,351,932	10,367,907	10,665,691	9,790,387	11,411,615	9,879,526
Expenses Program services: General education Special education	3,084,093 974,846	3,966,882 1,253,885	5,492,074 1,735,980	5,176,139 1,636,117	4,822,817 1,524,436	5,468,044 1,728,385	4,665,021 1,474,559	4,459,043 1,409,451	5,288,713 1,671,700	5,560,812 1,757,708	5,677,354 1,794,545	5,748,103 1,816,908	4,831,310 1,527,121
Total Program Services	4,058,939	5,220,767	7,228,054	6,812,256	6,347,253	7,196,429	6,139,580	5,868,494	6,960,413	7,318,520	7,471,899	7,565,011	6,358,431
Supporting services: General and administrative	474,501	608,568	863,765	808,831	748,473	840,995	695,033	685,149	810,519	852,503	808,321	886,158	753,182
Total Expenses	4,533,440	5,829,335	8,091,819	7,621,087	7,095,726	8,037,424	6,834,613	6,553,643	7,770,932	8,171,023	8,280,220	8,451,169	7,111,613
Change in Net Assets	(83,458)	1,236,435	3,405,424	2,938,716	2,577,415	2,654,427	952,752	1,798,289	2,596,975	2,494,668	1,510,167	2,960,446	2,767,913
Net Assets (Deficit), beginning of year	(3,047,269)	2,420,421	7,530,161	4,517,654	3,555,024	769,327	7,043,536	4,809,615	3,059,345	4,956,993	(1,963,123)	6,953,324	6,468,975
Net Assets (Deficit), end of year	\$ (3,130,727)	\$ 3,656,856	\$ 10,935,585	\$ 7,456,370	\$ 6,132,439	\$ 3,423,754	\$ 7,996,288	\$ 6,607,904	\$ 5,656,320	\$ 7,451,661	\$ (452,956)	\$ 9,913,770	\$ 9,236,888

## Detailed Schedule of Activities by School (Continued)

#### Year ended June 30, 2021

	Far Rockaway	South Jamaica	Bronx 1	Bronx 2	Bronx 3	Bronx 4	MS Harlem West	MS Harlem North Central	MS Harlem East	MS Harlem North West	MS Bed Stuy 1	MS Myrtle
Revenue, Support, and Gains, Net State per-pupil operating revenue Government grants Interest and other income Loss on asset impairment	\$ 9,272,303 549,724 710 (100,761)	\$ 7,710,684 297,230 563 (79,272)	\$ 10,909,976 1,143,510 837 (109,927)	\$ 10,783,359 680,177 853 (111,596)	\$ 11,278,658 769,459 928 (113,793)	\$ 10,594,328 403,353 897 (113,696)	\$ 6,402,477 402,849 487 (16,745)	\$ 6,516,850 420,052 524 (18,347)	\$ 8,303,977 471,489 580 (20,552)	\$ 2,863,348 192,287 214 (17,218)	\$ 6,787,768 393,589 516 (17,895)	\$ 4,044,987 215,952 292 (11,008)
Total Revenue, Support, and Gains, Net	9,721,976	7,929,205	11,944,396	11,352,793	11,935,252	10,884,882	6,789,068	6,919,079	8,755,494	3,038,631	7,163,978	4,250,223
Expenses Program services: General education Special education	5,200,822 1,643,919	4,292,076 1,356,675	5,679,166 1,795,118	5,009,864 1,583,560	5,305,974 1,677,156	5,542,005 1,751,763	3,845,909 1,215,647	4,605,052 1,455,603	5,767,644 1,823,085	2,736,370 864,934	4,609,595 1,457,039	3,615,383 1,142,780
Total Program Services	6,844,741	5,648,751	7,474,284	6,593,424	6,983,130	7,293,768	5,061,556	6,060,655	7,590,729	3,601,304	6,066,634	4,758,163
Supporting services: General and administrative	789,150	654,818	893,678	807,981	853,384	864,687	571,036	656,321	836,095	382,589	666,901	499,169
Total Expenses	7,633,891	6,303,569	8,367,962	7,401,405	7,836,514	8,158,455	5,632,592	6,716,976	8,426,824	3,983,893	6,733,535	5,257,332
Change in Net Assets	2,088,085	1,625,636	3,576,434	3,951,388	4,098,738	2,726,427	1,156,476	202,103	328,670	(945,262)	430,443	(1,007,109)
Net Assets (Deficit), beginning of year	4,578,712	1,651,854	7,300,166	11,888,613	4,990,048	8,486,159	(3,954,350)	(4,692,389)	(358,929)	(7,756,253)	(3,294,312)	(4,594,957)
Net Assets (Deficit), end of year	\$ 6,666,797	\$ 3,277,490	\$ 10,876,600	\$ 15,840,001	\$ 9,088,786	\$ 11,212,586	\$ (2,797,874)	\$ (4,490,286)	\$ (30,259)	\$ (8,701,515)	\$ (2,863,869)	\$ (5,602,066)

### Detailed Schedule of Activities by School (Continued)

Year ended June 30, 2021

	MS Ditmas Park	MS East Flatbush	MS LaFayette	MS Midtown West	MS Hudson Yards	MS Springfield Gardens	MS Bronx 2	MS Bronx	MS Hollis	MS Far Rockaway	HS Liberal Arts	HS Liberal Arts Bronx	Success Academy Charter Schools-NYC
Revenue, Support, and Gains, Net State per-pupil operating revenue	\$ 7,116,044	\$ 5,875,288	\$ 2,813,443	\$ 8,431,770	\$ 7,599,034	\$ 5,919,318	\$ 6,856,781	\$ 10,136,243	\$ 1,707,902	\$ 1,036,616	\$ 7,589,879	\$ 6,854,524	\$365,240,140
Government grants Interest and other income Loss on asset impairment	534,508 526 (18,400)	444,412 448 (15,754)	289,805 187 (7,544)	337,245 591 (21,031)	2,256,923 567 (19,495)	410,627 485 (17,146)	480,284 535 (9,763)	858,076 737 (25,603)	351,341 119 (13,583)	225,248 72 (3,415)	661,831 1,204 (29,476)	411,653	25,606,575 177,057 (3,027,551)
Total Revenue, Support, and Gains, Net	7,632,678	6,304,394	3,095,891	8,748,575	9,837,029	6,313,284	7,327,837	10,969,453	2,045,779	1,258,521	8,223,438	7,266,177	387,996,221
Expenses Program services: General education Special education	4,583,445 1,448,774	4,257,362 1,345,703	2,658,729 840,394	5,461,848 1,726,426	5,552,444 1,755,063	4,149,145 1,311,496	4,336,884 1,370,839	6,147,240 1,943,071	1,596,890 504,759	1,095,763 346,359	9,566,492 3,023,856	1,161,107 367,012	- - 220,116,229 69,576,171
Total Program Services	6,032,219	5,603,065	3,499,123	7,188,274	7,307,507	5,460,641	5,707,723	8,090,311	2,101,649	1,442,122	12,590,348	1,528,119	289,692,400
Supporting services: General and administrative	668,446	604,962	365,216	793,412	783,160	589,884	645,825	924,749	220,021	154,450	1,172,771	273,243	- 32,957,410
Total Expenses	6,700,665	6,208,027	3,864,339	7,981,686	8,090,667	6,050,525	6,353,548	9,015,060	2,321,670	1,596,572	13,763,119	1,801,362	322,649,810
Change in Net Assets	932,013	96,367	(768,448)	766,889	1,746,362	262,759	974,289	1,954,393	(275,891)	(338,051)	(5,539,681)	5,464,815	65,346,411
Net Assets (Deficit), beginning of year	(2,158,444)	(1,501,401)	(1,098,906)	(2,032,925)	(2,256,597)	492,317	(2,122,194)	(3,657,235)	-	-	(20,306,169)	3,905,198	55,894,394
Net Assets (Deficit), end of year	\$ (1,226,431)	\$ (1,405,034)	\$ (1,867,354)	\$ (1,266,036)	\$ (510,235)	\$ 755,076	\$ (1,147,905)	\$ (1,702,842)	\$ (275,891)	\$ (338,051)	\$ (25,845,850)	\$ 9,370,013	\$121,240,805

<sup>\*</sup> Bed Stuy 3, MS Harlem Central, MS Cobble Hill and MS Williamsburg were closed and net asset balance was rolled into Ed Corp. Bronx 1 and MS Bronx 3 were closed and net asset balance was rolled into MS Bronx.

## Schedule of Expenditures of Federal Awards

	Year	ended	June	30,	2022
--	------	-------	------	-----	------

Federal Grantor/Pass-Through Grantor/ Program or Cluster Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Provided to Subrecipients	Total Federal Expenditures
U.S. Department of Education				
Passed through the New York State				
Education Department:				
Title I Grants to Local Educational				
Agencies (Title I Part A of the	0.4.040			<b>*</b>
ESEA)	84.010	Not Applicable	\$ -	\$ 6,223,946
Supporting Effective Instruction State Grants	04 247	Not Applicable		770 444
Student Support and Academic	84.367	Not Applicable	-	778,664
Enrichment Program	84.424	Not Applicable	_	496,714
Elementary and Secondary School	01.121	not Applicable		170,711
Emergency Relief Fund	84.425D	Not Applicable	-	6,409,417
American Rescue Plan -				-, ,
Elementary and Secondary School				
Emergency Relief	84.425U	Not Applicable	-	14,384,573
Passed through the New York City				
Department of Education:				
Special Education Cluster (IDEA):				
Special Education - Grants to	0.4.00=			
States (IDEA, Part B)	84.027	Not Applicable	-	1,976,197
Passed through Success Academy Charter Schools, Inc.:				
Charter Schools - Grants for				
Replication and Expansion of				
High-Quality Charter Schools				
Program - CSP	84.282M	Not Applicable	-	592,028
Total U.S. Department of Education			_	30,861,539
Total Expenditures of Federal Awards			\$ -	\$ 30,861,539
Total Experiultures of Federal Awards				\$ 30,001,339

The accompanying notes are an integral part of this schedule.

#### Notes to Schedule of Expenditures of Federal Awards Year Ended June 30, 2022

#### 1. Basis of Presentation

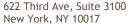
The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal award activity of Success Academy Charter Schools - NYC (SACS-NYC) under programs of the federal government for the year ended June 30, 2022. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of SACS-NYC, it is not intended to and does not present the financial position, changes in net assets, or cash flows of SACS-NYC.

#### 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or limited as to reimbursement.

#### 3. Indirect Cost Rate

SACS-NYC has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.





Tel: 212-371-4446 Fax: 212-371-9374 www.bdo.com

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* 

The Board of Trustees Success Academy Charter Schools - NYC New York, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Success Academy Charter Schools - NYC (SACS-NYC), which comprise the statement of financial position as of June 30, 2022, the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 4, 2022.

#### Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered SACS-NYC's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of SACS-NYC's internal control. Accordingly, we do not express an opinion on the effectiveness of SACS-NYC's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.



#### Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether SACS-NYC's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of SACS-NYC's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering SACS-NYC's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BED USA, LLP

October 4, 2022



Tel: 212-371-4446 Fax: 212-371-9374 www.bdo.com

## Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance

The Board of Trustees Success Academy Charter Schools - NYC New York, New York

#### Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Success Academy Charter Schools - NYC's (SACS-NYC) compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of SACS-NYC's major federal programs for the year ended June 30, 2022. SACS-NYC's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, SACS-NYC complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2022.

#### Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of SACS-NYC and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of SACS-NYC's compliance with the compliance requirements referred to above.

#### Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to SACS-NYC's federal programs.



#### Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on SACS-NYC's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about SACS-NYC's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding SACS-NYC's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of SACS-NYC's internal control over compliance relevant to the
  audit in order to design audit procedures that are appropriate in the circumstances and
  to test and report on internal control over compliance in accordance with the Uniform
  Guidance, but not for the purpose of expressing an opinion on the effectiveness of
  SACS-NYC's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.



#### Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that have not been identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

BEO USA, LLP

October 4, 2022

### Schedule of Findings and Questioned Costs Year Ended June 30, 2022

Section 1. Summary of Auditor's Results		
Financial Statements		
Type of report the auditor issued on whether the financial statements audited were prepared in accordance with U.S. GAAP: Internal control over financial reporting:	ı	Unmodified
<ul><li>Material weakness(es) identified?</li></ul>	☐ Yes	⊠ No
<ul><li>Significant deficiency(ies) identified?</li></ul>	☐ Yes	
Noncompliance material to financial statements noted?	☐ Yes	⊠ No
Federal Awards		
Internal control over major federal programs:		
<ul><li>Material weakness(es) identified?</li></ul>	☐ Yes	⊠ No
<ul> <li>Significant deficiency(ies) identified?</li> </ul>	☐ Yes	None reported
Type of auditor's report issued on compliance for major federal programs:	ı	Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	☐ Yes	⊠ No
Identification of major federal programs:		
Assistance Listing Number	Name of	Federal Program or Cluster
84.425D		and Secondary School
84.425U	Americ Elementary	ency Relief Fund can Rescue Plan - and Secondary School ergency Relief
Dollar threshold used to distinguish between Type A and Type B programs:		\$925,846
Auditee qualified as low-risk auditee?		☐ No
Section 2. Financial Statement Findings There were no findings related to the financial statements that are required to be reported in accordance with generally accepted government auditing standards.		
Section 3. Federal Award Findings and Questioned Costs There were no findings and questioned costs for federal awards (as		

Trustee Name: SULEMAN LUNAT  Name of Charter School Education Corporation: Success Academy Charter Schools - NYC  1. List all positions held on the education corporation Board of Trustees ("Board" (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).  Secretary  2. Are you related, by blood or marriage, to any person employed by the school and/or education corporation?				
Su	iccess Academy Charter Schools - NYC			
	(e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).			
2.				
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any student currently enrolled in the school and/or education corporation?  Yes No  If Yes, please describe the nature of your relationship and if the student could benefit from your participation.			

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

✓ None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you

### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest



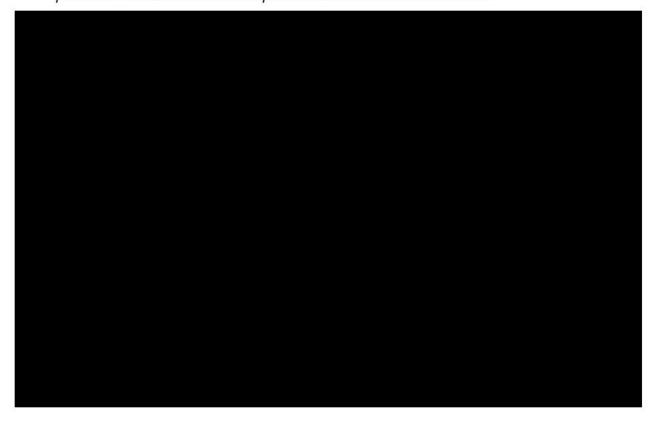
Jun 13, 2022

Signature

Date

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF



Tr	Frustee Name:				
	errell Bradford				
Na	ame of Charter School Education Corporation:				
Su	iccess Academy Charter Schools - NYC				
1.	List all positions held on the education corporation Board of Trustees ("Board") (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).				
В	Board				
2.	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?				
	O Yes O No				
	If <b>Yes</b> , please describe the nature of your relationship and the person's position, job description, and other responsibilities with the school.				
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any				
	student currently enrolled in the school and/or education corporation?				
	◯ Yes				
	If <b>Yes</b> , please describe the nature of your relationship and if the student could benefit from your participation.				

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

✓ None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you

### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest

Derrell Bradford

Derrell Bradford (May 20, 2022 13:06 EDT)

May 20, 2022

**Signature** 

Date

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF



Т	Trustee Name:				
E	dwin Cespedes				
N	ame of Charter School Education Corporation:				
	uccess Academy Charter Schools - NYC				
-					
1	List all positions held on the education corporation Board of Trustees ("Board" (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).				
	Parent Representative				
2	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?				
	O Yes O No				
	If <b>Yes</b> , please describe the nature of your relationship and the person's				
	position, job description, and other responsibilities with the school.				
3	. Are you related by blood, or marriage, or legal adoption/guardianship to any				
	student currently enrolled in the school and/or education corporation?				
	● Yes O No				
	If <b>Yes</b> , please describe the nature of your relationship and if the student could benefit from your participation.				
	Athena Cespedes - Daughter				
	Athos Cespedes - Son				

No benefit

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

✓ None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you

### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest

Edwin Cespedes
Edwin Cespedes (May 23, 2022 01:30 EDT)

May 23, 2022

Signature

**Date** 

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF



Tru	Trustee Name: Samuel Cole				
Sai					
-					
Na	me of Charter School Education Corporation:				
Su	ccess Academy Charter Schools - NYC				
	List all positions held on the education corporation Board of Trustees ("Board" (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).				
2.	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?  Yes No  If Yes, please describe the nature of your relationship and the person's position, job description, and other responsibilities with the school.				
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any student currently enrolled in the school and/or education corporation?  Yes No				
	If <b>Yes</b> , please describe the nature of your relationship and if the student could benefit from your participation.				

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

✓ None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you

### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest

Samuel A. Cole
Samuel A. Cole (May 20, 2022 14:45 EDT)

May 20, 2022

Signature

Date

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF



	Trustee Name: Scott Friedman			
19				
Na	ame of Charter School Education Corporation:			
Su	uccess Academy Charter Schools - NYC			
	List all positions held on the education corporation Board of Trustees ("Board" (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).			
2.	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?  Yes No  If Yes, please describe the nature of your relationship and the person's position, job description, and other responsibilities with the school.			
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any student currently enrolled in the school and/or education corporation?  Yes No  If Yes, please describe the nature of your relationship and if the student could benefit from your participation.			

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

✓ None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you

### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest



May 23, 2022

Signature

**Date** 

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF



Tr	Trustee Name:				
	Aaron Kinnari				
	·				
Na	me of Charter School Education Corporation:				
Su	iccess Academy Charter Schools - NYC				
1.	List all positions held on the education corporation Board of Trustees ("Board") (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).				
2.	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?				
	If Yes, please describe the nature of your relationship and the person's position, job description, and other responsibilities with the school.				
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any student currently enrolled in the school and/or education corporation?  Yes  No				
	If <b>Yes</b> , please describe the nature of your relationship and if the student could benefit from your participation.				

4.	Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of the education corporation?  Yes No If Yes, please describe the nature of your relationship and if this person could benefit from your participation.
5.	Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?  Yes No  If Yes, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

**◯** None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
			10°53

### X None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest

June 10 2022

Signature

Date

Acceptable signature formats include:

- Digitally certified PDF signature
- Print form, manually sign, scan to PDF



Trustee Name: Kamilah Mitchell-Thomas				
Na	nme of Charter School Education Corporation:			
Su	iccess Academy Charter Schools - NYC			
1.	List all positions held on the education corporation Board of Trustees ("Board") (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).			
В	Board member			
2.	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?  Yes No If Yes, please describe the nature of your relationship and the person's position, job description, and other responsibilities with the school.			
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any student currently enrolled in the school and/or education corporation?  Yes  No  If Yes, please describe the nature of your relationship and if the student could benefit from your participation.			

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

✓ None

Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
	financial interest /	financial a conflict of interest, interest / (e.g., did not vote, did transaction not participate in

### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest

Kamilah Mitchell-Thomas
Kamilah Mitchell-Thomas (May 20, 2022 17:59 EDT)

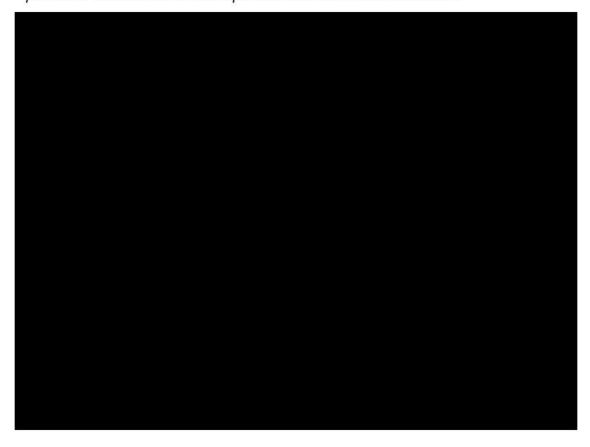
May 20, 2022

Signature

**Date** 

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF



Trustee Name:						
Ro	Robin Pzena					
_						
Na	ame of Charter School Education Corporation:					
Su	Success Academy Charter Schools - NYC					
1.	List all positions held on the education corporation Board of Trustees ("Board" (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).					
n	one					
2.	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?					
	Yes No If Yes, please describe the nature of your relationship and the person's position, job description, and other responsibilities with the school.					
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any student currently enrolled in the school and/or education corporation?					
	O Yes No					
	If <b>Yes</b> , please describe the nature of your relationship and if the student could benefit from your participation.					

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

6. Identify each interest/transaction (and provide the requested information) that you, any of your immediate family members, and/or any persons who you reside with have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six months prior to such service. If there has been no such interest or transaction, check None.

✓ None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you

7. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) you reside with had a financial interest or other relationship. If you are a member, director, officer, or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, check None.

### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest



May 21, 2022

Signature

Date

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF

This document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. The personal contact information provided below will be redacted.



# Disclosure of Financial Interest by a Current or Former Trustees

	Trustee Name: Lorenzo Smith III				
Na	Name of Charter School Education Corporation:				
	iccess Academy Charter Schools - NYC				
	List all positions held on the education corporation Board of Trustees ("Board") (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).				
2.	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?  Yes No If Yes, please describe the nature of your relationship and the person's position, job description, and other responsibilities with the school.				
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any student currently enrolled in the school and/or education corporation?  Yes No  If Yes, please describe the nature of your relationship and if the student could benefit from your participation.				

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

6. Identify each interest/transaction (and provide the requested information) that you, any of your immediate family members, and/or any persons who you reside with have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six months prior to such service. If there has been no such interest or transaction, check None.

✓ None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you

7. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) you reside with had a financial interest or other relationship. If you are a member, director, officer, or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, check None.

#### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
JP Morgan	Banking Services	\$10MM	Lorenzo Smith III	Recusal when choosing third party financial services partners

フェル Lorenzo Smith III (Jun 8, 2022 12:32 EDT) Jun 8, 2022

Signature

**Date** 

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF

This document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. The personal contact information provided below will be redacted.



# Disclosure of Financial Interest by a Current or Former Trustees

GUTO.	Trustee Name: Lizette Martha St. Hilaire				
	Name of Charter School Education Corporation:				
Su	iccess Academy Charter Schools - NYC				
1.	List all positions held on the education corporation Board of Trustees ("Board" (e.g., chair, vice-chair, treasurer, secretary, parent representative, etc.).				
2.	Are you related, by blood or marriage, to any person employed by the school and/or education corporation?  Yes No  If Yes, please describe the nature of your relationship and the person's position, job description, and other responsibilities with the school.				
3.	Are you related by blood, or marriage, or legal adoption/guardianship to any student currently enrolled in the school and/or education corporation?  Yes  No  If Yes, please describe the nature of your relationship and if the student could benefit from your participation.				

4.	Are you related, by blood or marriage, to any person that could otherwise
	benefit from your participation as a board member of the education corporation?
	O Yes No
	If Yes, please describe the nature of your relationship and if this person could
	benefit from your participation.

5. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

6. Identify each interest/transaction (and provide the requested information) that you, any of your immediate family members, and/or any persons who you reside with have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six months prior to such service. If there has been no such interest or transaction, check None.

✓ None

Date(s)	Nature of financial interest / transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you

7. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) you reside with had a financial interest or other relationship. If you are a member, director, officer, or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, check None.

### None

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest

Lizette St. Hilaire
Lizette St. Hilaire (May 20, 2022 17:55 EDT)

May 20, 2022

**Signature** 

**Date** 

Acceptable signature formats include:

- · Digitally certified PDF signature
- · Print form, manually sign, scan to PDF

This document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. The personal contact information provided below will be redacted.



#### SA

### 2022-2023 Elementary School Academic Calendar

#### All dates are subject to change.

Half-day schedule effective on Wednesdays; subject to change to other days of the week to accommodate academic programming.

DATE:	EVENT:	GRADE:
AUGUST 2022		
Monday, August 15 Wednesday, August 17 Monday, August 15 - Friday, August 19 Wednesday, August 17 - Friday, August 19	First Day of School First Day of School Half Days Half Days	K, 3, 4 1, 2 K, 3, 4 1, 2
Monday, August 22 - Friday, August 26	Half Days	К
SEPTEMBER 2022		
Monday, September 5 Tuesday, September 6	No School: Labor Day No School: Faculty Development	K, 1, 2, 3, 4 K, 1, 2, 3, 4
OCTOBER 2022		
Friday, October 7 Monday, October 10	Last Day of Quarter 1 No School: Faculty Development	K, 1, 2, 3, 4 K, 1, 2, 3, 4
NOVEMBER 2022	No Cohook Thoules in Donale	K 1 0 0 1
Monday, November 21 - Friday, November 25	No School: Thanksgiving Break	K, 1, 2, 3, 4
DECEMBER 2022		
Friday, December 16 Monday, December 19 - Monday, January 2	Last Day of Quarter 2 No School: Winter Break	K, 1, 2, 3, 4 K, 1, 2, 3, 4
JANUARY 2023		
Monday, January 16	No School: Martin Luther King Jr. Day	K, 1, 2, 3, 4
FEBRUARY 2023		
Monday, February 20 Tuesday, February 21	No School: Presidents' Day No School: Faculty Development	K, 1, 2, 3, 4 K, 1, 2, 3, 4
MARCH 2023		
Monday, March 6 - Friday, March 10 Friday, March 17	No School: Spring Break Last Day of Quarter 3	K, 1, 2, 3, 4 K, 1, 2, 3, 4
APRIL 2023		
Wednesday, April 19 - Thursday, April 20	NYS ELA Exam	3, 4
MAY 2023		
Tuesday, May 2 - Wednesday, May 3 Monday, May 8 Monday, May 29	NYS Math Exam No School: Faculty Development No School: Memorial Day	3, 4 K, 1, 2, 3, 4 K, 1, 2, 3, 4
JUNE 2023		
Monday, June 19 To Be Determined	No School: Juneteenth Success Stories (K)	K, 1, 2, 3, 4 K
To Be Determined Friday, June 23 Friday, June 23	Graduation (4) Last Day of School Last Day of Quarter 4	4 K, 1, 2, 3, 4 K, 1, 2, 3, 4