Application: South Buffalo Charter School

David Ehrle - dehrle@southbuffalocs.org 2020-2021 Annual Report

Entry 1 School Info and Cover Page

Completed Jul 30 2021

Instructions

Required of ALL Charter Schools

Each Annual Report begins with a completed School Information an Cover Page. The nformat on s collected in a survey format within Annual Report portal. When entering information in the portal, some of the following items may not appear, depending on your authorizer and/or your responses to related items.

Entry 1 School Information and Cover Page

(New schools that were not open for instruction for the 2020-2021 school year are not required to complete or submit an annual report this year).

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your school's authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer **(as of June 30, 2021)** or you may not be assigned the correct tasks.

BASIC INFORMATION

a. SCHOOL NAME

(Select name from the drop down menu)

SOUTH BUFFALO CHARTER SCHOOL 140600860817

SBCS

b. CHARTER AUTHORIZER (As of June 30th, 2021)

Please select the correct authorizer as of June 30, 2021 or you may not be assigned the correct tasks.

SUNY BOARD OF TRUSTEES

c. DISTRICT / CSD OF LOCATION

BUFFALO CITY SD

d. DATE OF INITIAL CHARTER

1/2000

e. DATE FIRST OPENED FOR INSTRUCTION

9/2000

h. SCHOOL WEB ADDRESS (URL)

www.southbuffalocs.org

i. TOTAL MAX APPROVED ENROLLMENT FOR THE 2020-2021 SCHOOL YEAR (exclude Pre-K

program enrollment)

900

j. TOTAL STUDENT ENROLLMENT ON JUNE 30, 2021 (exclude Pre-K program enrollment)

890

k. GRADES SERVED IN SCHOOL YEAR 2020-2021 (exclude Pre-K program students)

Check all that apply

Grades Served

K, 1, 2, 3, 4, 5, 6, 7, 8

I1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

No

FACILITIES INFORMATION

m. FACILITIES

Will the school maintain or operate multiple sites in 2021-2022?

No, just one site.

m1. SCHOOL SITES

Please provide information on Site 1 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 1	154 South Ogden St.	7168267213	Buffalo	K-8	no

m1a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	David J Ehrle			
Operational Leader				
Compliance Contact	David J Ehrle			
Complaint Contact	Chris Schafer			
DASA Coordinator	David Thomas			
Phone Contact for After Hours Emergencies	David J Ehrle			

Private Space

IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC .

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

Site 1 Certificate of Occupancy (COO)

2021 certificate of occupancy.pdf

Filename: 2021 certificate of occupancy.pdf Size: 160.3 kB

Site 1 Fire Inspection Report

fire inspection 2021.pdf

Filename: fire inspection 2021.pdf Size: 1.8 MB

CHARTER REVISIONS DURING THE 2020-2021 SCHOOL YEAR

n1. Were there any revisions to the school's charter during the 2020-2021 school year? (Please include approved or pending material and non-material charter revisions).

No

o. Has your school's Board of Trustee's approved a budget for the 2020-2021 FY?

Yes

ATTESTATIONS

p. Individual Primarily Responsible for Submitting the Annual Report.

Name	David J Ehrle
Pos t on	Pr nc pal
Phone/Extension	716-826-7213-104
Email	dehrle@southbuffalocs.org

p. Our signatures (Executive Director/School Leader/Head of S ool and Board President) below attest that our school has reviewed, understands and will comply with the employee clearance and fingerprint requirements as outlined in Entry 10 and found in the <u>NYSED CSO</u> <u>Fingerprint Clearance Oct 2019 Memo</u>. Click YES to agree.

Responses Selected:

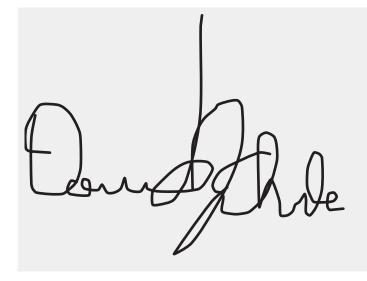
Yes

q. Our signatures (Executive Director/School Leader/Head of S ool and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Click YES to agree and then use the mouse on your PC or the stylus on your mobile device to sign your name).

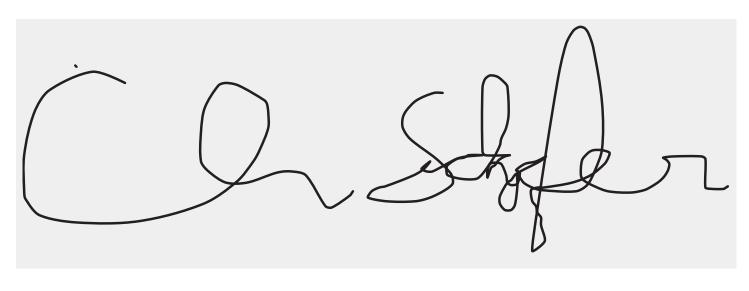
Responses Selected:

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Date

Jul 30 2021



Entry 3 Accountability Plan Progress Reports

Instructions

SUNY-Authorized Charter Schools ONLY

SUNY-authorized charter schools must download an Accountability Plan Progress Report template at <u>Accountability Plan Progress Report template</u>. After completing, schools must upload the document into the SUNY Epicenter system by **August 16, 2021.**

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

2020-21-Accountability-Plan-Progress-Report 1

Filename: 2020 21 Accountability Plan Progr edk2SIk.docx Size: 237.5 kB

Entry 4 - Audited Financial Statements

Completed Oct 28 2021

Required of ALL Charter Schools

ALL SUNY-authorized charter schools must upload the financial statements in .pdf format into the SUNY Epicenter system no later than **November 1, 2021.** SUNY CSI will forward to NYSED CSO.

ALL Regents, NYCDOE, and Buffalo BOE authorized charter schools must upload final, audited financial statements to the <u>Annual Report Portal</u> no later than November 1, 2021. Upload the independent auditor's report, any advisory and/or management letter, and the internal controls report as one submission, combined into a .PDF file, ensuring that security features such as password protection are turned off.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

audited financial statements

Filename: audited financial statements.pdf Size: 4.7 MB

Entry 4a - Audited Financial Report Template (SUNY)

Completed Oct 28 2021

Instructions - SUNY-Authorized Charter Schools ONLY

SUNY-authorized schools must download the Excel spreadsheet entitled "Audited Financial Report Template" at <u>http://www.newyorkcharters.org/fiscal/</u>. After completing, schools must upload the document into the SUNY Epicenter system by **November 1**.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

SBCS 2019-20-Audited-Financial-Statement-Template

Filename: SBCS 2019 20 Audited Financial Sta T9n3d1o.xlsx Size: 175.7 kB

Entry 4c - Additional Financial Documents

Incomplete Hidden from applicant

Instructions - Regents, NYCDOE and Buffalo BOE authorized schools must upload financial documents in this section **by November 1, 2021**. The items listed below should be uploaded, with an explanation if not applicable or available. For example, a "federal Single Audit was not required because the school not expend federal funds of more than the \$750,000 Threshold."

- 1. Advisory and/or Management letter
- 2. Federal Single Audit
- 3. CSP Agreed-Upon Procedure Report
- 4. Evidence of Required Escrow Account for each school[1]
- 5. Corrective Action Plan for Audit Findings and Management Letter Recommendations

1 Note: For BOR schools chartered or renewed after the 2017-2018 school year, the escrow account per school is \$100,000.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

Entry 4d - Financial Services Contact Information

Incomplete Hidden from applicant

<u>Instructions</u>: Please enter the contact information for school staff, firms or other entities providing financial services to the education corporation by November 1, 2021.

Form for "Financial Services Contact Information"

1. School Based Fiscal Contact Information

School Based Fiscal	School Based Fiscal	School Based Fiscal
Contact Name	Contact Email	Contact Phone

2. Audit Firm Contact Information

	School Audit Contact Email	School Audit Contact Phone	Years Working With This Audit Firm

3. If applicable, please provide contact information for the school's outsourced financial services firm.

Firm Name	Contact Person	Mailing Address	Email	Phone	Years With Firm

Entry 5 - Fiscal Year 2021-2022 Budget

Completed Jul 30 2021

<u>Instructions - Regents, NYCDOE, and Buffalo BOE authorized charter schools</u> should upload a copy of the school's FY21 Budget using the 2021-2022 <u>Projected Annual Budget template</u> in the portal or from the Annual Report website **by November 1, 2021**.

The assumptions column should be completed for all revenue and expense items unless the item is selfexplanatory. Where applicable, reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

<u>Instructions - SUNY authorized charter schools</u> should download the <u>2021-2022 Budget and</u> <u>Quarterly Report Template</u> on the SUNY website or Epicenter and upload the completed template into the portal **by November 1, 2021**.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

2021-22-Budget-and-Quarterly-Report-submit to state (1)

Filename: 2021 22 Budget and Quarterly Repor CrK9Skw.xlsx Size: 514.8 kB

Entry 6 - Board of Trustees Disclosure of Financial Interest Form

Completed Jul 30 2021

Required of ALL Charter Schools by August 2

Each member of the charter school's Board of Trustees who serve on a charter school education corporation governing one or more charter schools for any perio during the 2020-2021 school year must complete a signed:

- Regents, NYCDOE, and Buffalo BOE Authorized Schools: Disclosure of Financial Interest Form
- SUNY- Authorized Charter Schools: <u>SUNY Trustee Financial Disclosure Form</u>

All completed forms must be collected and uploaded in .PDF format for each individual member. If a trustee is not able or available to complete the form by the deadline, the education corporation is responsible for doing so on behalf of the trustee. (Forms completed from past years will not be accepted).

Trustees serving on an education corporation that governs more than one school are not required to complete a separate disclosure for each school governed by the **education** corporation. In the Disclosure of Financial Interest Form, trustees must disclose information relevant to any of the schools served by the

governing education corporation. Note: Docusign is accepted.

DOFI FORMS

Filename: DOFI FORMS.pdf Size: 7.8 MB

Entry 7 BOT Membership Table

Completed Jul 30 2021

Instructions

Required of All charter schools

ALL charter schools or education corporations governing multiple schools must complete the Board of Trustees Membership Table within the online portal. Please be sure to include and identify parents who are members of the Board of Trustees and indicate whether parents are voting or non-voting members.

Entry 7 BOT Table

- 1. SUNY-AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
- REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools are required to provide information for all --VOTING and NON-VOTING-- trustees.

1. 2020-2021 Board Member Information (Enter info for each BOT member)

	Trustee	Trustee	Position	Commit	Voting	Number	Start	End	Board
	Name	Email	on the	tee	Member	of Terms	Date of	Date of	Meeting
		Address	Board	Affiliatio	Per By-	Served	Current	Current	S
				ns	Laws		Term	Term	Attende
					(Y/N)		(MM/DD	(MM/DD	d
							/YYYY)	/YYYY)	During
									2020-
									2021
1	Kathy Linhardt		Secretar y	facilities personn el	Yes	7	07/18/2 018	07/01/2 021	12

2	Anne Marie Tryjanko wski	Vice Chair	Academ ic Personn el	Yes	5	07/01/2 018	07/01/2 021	12
3	Chris Schafer	Chair	Facilities finance	Yes	4	07/01/2 020	07/01/2 023	12
4	Jennifer Mack	Parent Rep	Academ ic	Yes	3	09/01/2 020	07/01/2 023	12
5	Jerry Linder	Trustee/ Member	Personn el	Yes	1	07/01/2 020	07/01/2 023	12
6	Betsy DelleBo	Trustee/ Member	academi c	Yes	1	07/01/2 018	07/01/2 021	12
7	Elissa Wolf	Trustee/ Member	Finance	Yes		09/01/2 020	08/01/2 023	12
8								
9								

1a. Are there more than 9 members of the Board of Trustees?

No

2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES

- 1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.

a. Total Number of BOT Members on June 30, 2021	7
b.Total Number of Members Added During 2020- 2021	1
c. Total Number of Members who Departed during 2020-2021	1
d.Total Number of members, as set in Bylaws, Resolution or Minutes	9

3. Number of Board meetings held during 2020-2021

16

4. Number of Board meetings scheduled for 2021-2022

12

Thank you.

Entry 8 Board Meeting Minutes

Completed Jul 30 2021 Hidden from applicant

Instructions - Required of Regents, NYCDOE, and Buffalo BOE Authorized Schools ONLY

Schools must upload a complete set of monthly board meeting minutes (July 2020-June 2021), which should match the number of meetings held during the 2020-2021 school year, as n cate n the above table. The minutes provided must be the final version approved by the school's Board of Trustees and may be uploaded individually or as one single combined file. Board meeting minutes must be submitted by August 2, 2021.

Filename: Board Minutes 20.21.pdf Size: 95.7 kB

Entry 9 Enrollment & Retention

In Progress Last edited: Aug 2 2021

Instructions for submitting Enrollment and Retention Efforts

ALL charter schools must complete this section. Describe the good faith efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain the enrollment of Students with Disabilities (SWDs), English Language Learners (ELLs), and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

Entry 9 Enrollment and Retention of Special Populations

Instructions for Reporting Enrollment and Retention Strategies Describe the efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

Recruitment/Attraction Efforts Toward Meeting Targets

Describe Recruitment Efforts in 2020-2021	Describe Recruitment Plans in 2021-2022
South Buffalo Charter school does a large campaign through word of mouth with much inhouse advertising. This past school year we hosted a virtual open house for families. We also utilized School Mint to create a	

Economically Disadvantaged	common application for all families and expand our ability to attract students to various parts of the city. Our advertisements informed families of all students receiving breakfast and lunch as well as a chrome book and hotspot for wifi. All students are eligible for bussing and we have a free before school and afterschool program.	
English Language Learners	South Buffalo Charter school does a large campaign through word of mouth with much inhouse advertising. This past school year we hosted a virtual open house for families. We also utilized School Mint to create a common application for all families and expand our ability to attract students to various parts of the city. Our advertisements informed families of all students receiving breakfast and lunch as well as a chrome book and hotspot for wifi. All students are eligible for bussing and we have a free before school and afterschool program. Advertisements indicate that we employ ENL teachers and accept students who do not have English as their first language.	
	South Buffalo Charter school does a large campaign through word of mouth with much inhouse advertising. This past school year we hosted a virtual open house for families. We also utilized School Mint to create a common application for all families and expand our ability to attract students to various parts	

Students with Disabilities	of the city. Our advertisements
	informed families of all students
	receiving breakfast and lunch as
	well as a chrome book and
	hotspot for wifi. All students are
	eligible for bussing and we have
	a free before school and
	afterschool program.
	Advertisements indicate we
	accept students with an IEP,
	have counselors and related
	services for all students.

Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2020-2021	Describe Retention Plans in 2021-2022
Economically Disadvantaged		
English Language Learners		
Students with Disabilities		

Entry 10 - Teacher and Administrator Attrition

Completed Jul 30 2021

Form for "Entry 10 - Teacher and Administrator Attrition" Revised to Employee Fingerprint Requirements Attestation

A. TEACH System - Employee Clearance

Charter schools must ensure that all prospective employees[1] receive clearance through the NYSED Office of School Personnel Review and Accountability (OSPRA) prior to employment. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, or related/contracted service providers. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

In the Annual Report, charter schools are asked to confirm that all employees have been cleared through the NYSED TEACH system; and, if denied clearance, confirm that the individual or employee has been removed from the TEACH system, and is <u>not</u> employed by the school.

[1] Employees that must be cleared include, but are not limited to, teachers, administrative staff, janitors, security personnel and cafeteria workers, and other staff who are present when children are in the school building. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, as well as related/contracted service providers. See NYSED memorandum dated October 1, 2019 at

<u>http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFngerprintOct19.pdf</u> or visit the NYSED website at: <u>http://www.highered.nysed.gov/tsei/ospra/fingerprintingcharts.html</u> for more information regarding who must be fingerprinted. Also see, 8 NYCRR §87.2.

B. Emergency Conditional Clearances

Charter schools are **strongly discouraged** from using the emergency conditional clearance provisions for prospective employees. This is because the school must simultaneously request clearance through NYSED TEACH, and the school's emergency conditional clearance of the employee terminates <u>automatically</u> once the school receives notification from NYSED regarding the clearance request. Status notification is provided for all prospective employees through the NYSED TEACH portal within 48 hours after the clearance request is submitted. Therefore, at most, a school's emergency conditional clearance will be valid for only 48 hours after approval by the board.

Schools are not permitted to renew or in any way re-establish a prospective employee's emergency conditional clearance after status notification is sent by NYSED through the TEACH portal.

Schools are asked to attest that they have reviewed and understand these requirements. More information can be found in the memo at

http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf.

Attestation

Responses Selected:

I hereby attest that the school has reviewed, understands, and will comply with these requirements.

Entry 11 Percent of Uncertified Teachers

Completed Jul 30 2021 Hidden from applicant

Instructions

Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education.

Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

Entry 11 Uncertified Teachers

School Name:

Instructions for Reporting Percent of Uncertified Teachers

Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools

T e table below refle ts t e information olle ted t roug t e online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education. Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

If more than one line applies to a teacher, please include in only one FTE uncertified category. Please do not include paraprofessionals, such as teacher aides.

CATEGORY A. 30% OR 5 UNCERTIFIED TEACHERS WHICHEVER IS LESS

	FTE Count
 i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021) 	0
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	0
iii. FTE count of uncertified teachers with two yearsof Teach for America experience (as of June 30,2021)	0
. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	0
Total Category A: 5 or 30% whichever is less	0.0

CATEGORY B. PLUS FIVE UNCERTIFIED TEACHERS IN MATHEMATICS, SCIENCE, COMPUTER SCIENCE, TECHNOLOGY OR CAREER AND TECHNICAL EDUCATION.

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	0
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	0
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)	0
. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	0
Total Category B: not to exceed 5	0.0

CATEGORY C: PLUS 5 ADDITIONAL UNCERTIFIED TEACHERS

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	0
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	0
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)	0
. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	00
Total Category C: not to exceed 5	0.0

CATEGORY D: TOTAL FTE COUNT OF <u>UNCATEGORIZED</u>, <u>UNCERTIFIED</u> TEACHERS

(Include teachers who do not fit in one of these categories or if did fit would exceed the numerical limits for that category)

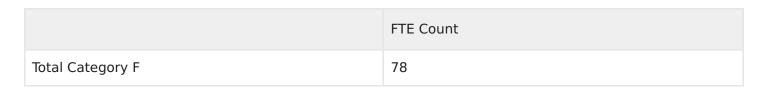
	FTE Count
Total Category D	0

CATEGORY E: TOTAL FTE COUNT OF <u>CERTIFIED</u> TEACHERS

	FTE Count
Total Category E	78

CATEGORY F: TOTAL FTE COUNT OF ALL TEACHERS

Please do not include paraprofessionals, such as teacher aides.





Thank you.

Entry 12 Organization Chart

Completed Jul 30 2021 Hidden from applicant

Instructions

Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

Upload the 2020-2021 **Organization Chart.** The organization chart should include position titles and reporting relationships. Employee names should not appear on the chart

SBCS Organization Chart 1

Filename: SBCS Organization Chart 1.pdf Size: 98.5 kB

Entry 13 School Calendar

Completed Jul 30 2021

Instructions for submitting School Calendar

Required of ALL Charter Schools

Given these uncertain and changing times, charter schools may or may not have a school calendar ready to upload by the submission deadline this year of August 2, 2021. If the charter school has a tentative calendar based on available information and guidance at the time, please submit with the August 2nd submission. Charter schools will be able to upload an updated school calendar into the portal at any time but no later than **September 15, 2021**.

School calendars must meet the <u>minimum instructional requirements</u> as required of other public schools "... unless the school's charter requires more instructional time than is required under the regulations."

Board of Regents-authorized charter schools are required to submit school calendars that clearly indicate the start and end date of the instructional year AND the number of instructional hours and/or instructional days for each month.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

SBCS 2021-2022 School Year Calendar

Filename: SBCS 2021 2022 School Year Calendar.pdf Size: 79.6 kB

Entry 14 Links to Critical Documents on School Website

In Progress Last edited: Oct 28 2021

Instructions

Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

- 1. Most recently filed Annual Report (i.e., 2019-2020 Annual Report);
- 2. Most recent board meeting notice, documents to be discussed at the meeting (if any), and webcast of Board meetings (if held virtually per Governor's Executive Order);
- 3. Link to New York State School Report Card;
- 4. Lottery Notice announcing date of lottery;
- 5. Authorizer-approved DASA Policy;
- 6. District-wide safety plan and Authorizer-approved Discipline Policy (as per August 29, 2019 <u>Emergency Response Plan Memo</u>);
- 7. Authorizer-approved FOIL Policy; and
- 8. Subject matter list of FOIL records.
- 9. Link to School Reopening Plan

Form for Entry 14 Links to Critical Documents on School Website

School Name: South Buffalo Charter School

Required of ALL Charter Schools noting that SUNY-authorized charter schools are not required

to submit item 5: Authorizer-approved DASA policy

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

	Link to Documents
1. Most Recent Annual Report (i.e., 2019-20)	
2. Most recent board meeting notice, documents to be discussed at the meeting (if any)	
2a. Webcast of Board Meetings (per Governor's Executive Order)	
3. Link to NYS School Report Card	
4. Lottery Notice announcing date of lottery	
5. Authorizer-approved DASA Policy (For Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY);	
6. District-wide Safety Plan	
6a. Authorizer-Approved Discipline Policy (as per August 29, 2019 Emergency Response Plan Memo)	
7. Authorizer-Approved FOIL Policy	
8. Subject matter list of FOIL records	



Entry 15 Staff Roster

Completed Jul 30 2021 Hidden from applicant

INSTRUCTIONS

<u>Required of Regents-Authorized Charter Schools ONLY</u>

Please click on <u>the MS Excel Staff Roster Template</u> and provide the following information for ANY and ALL instructional and non-instructional employees.

•Full name for any and all employees

•TEACH IDs for any and all employees

•Using the drop down menu, select a role/position (or the best fit) for each employee in the charter school. (Please provide additional information to the Notes Section of the Staff Roster Template as necessary)

•Date of hire and employment start dates

•Number of years each employee has had in their respective professions

•Number of years each employee has had in their current role in the charter school

•Using the drop down menu, select the correct explanation as to why a teacher is teaching outside of their certification area.

<u>20</u>

Filename: 20.21 annual report teacher template.xlsx Size: 21.8 kB



Transmittal Form Annual Financial Statement Audit Report

for SUNY Authorized Charter Schools

Charter School Name:	South Buffalo Charter School	-
Audit Period:	2019-20	-
Prior Period:	2018-19	
Report Due Date:	Monday, November 2, 2020	1
School Fiscal Contact Name:	Juli Colpoys	-
School Fiscal Contact Email:		
School Fiscal Contact Phone:		
School Audit Firm Name:	Lumsden & McCormick	
School Audit Contact Name:	Robert Torella	1
School Audit Contact Email:		1
School Audit Contact Phone:		1

Please submit the Annual Financial Statement and other associated documents

to BOTH <u>SUNY Charter Schools Institute</u> AND <u>New York State Education Department</u>

SUNY CHARTER SCHOOLS INSTITUTE - Reporting Requirements:

Online Portal: https://my.epicenternow.org/home.aspx

Required 8 Items:

- 1) The independent auditor's report on financial statements and notes;
- 2) Excel template file with appropriate sheets completed: Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets; and
- 3) Reports on internal controls over financial reporting and on compliance.

And, if applicable:

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc. If not applicable enter "N/A."

		If not included, state the reason(s) below. Or, if not applicable fill in "N/A"):
4)	Management Letter	Submitted through Epicenter
5)	Management Letter Response	Submitted through Epicenter
6)	Form 990; or Extension Form 8868	Submitted through Epicenter
7)	Federal Single Audit/ Uniform Guidance in 2 CFR Part 200, Subpart F	N/A
8)	Corrective Action Plan	N/A

SOUTH BUFFALO CHARTER SCHOOL Statement of Financial Position as of June 30, 2020

ASSETS		2019-20		2018-19	
CURRENT ASSETS					
Cash and cash equivalents		\$	6,517,020	\$	6,667,375
Grants and contracts receivable			168,298		-
Accounts receivables			518,590		215,794
Prepaid expenses			333,952		349,298
Contributions and other receivables			-		74,964
	TOTAL CURRENT ASSETS		7,537,860		7,307,431
PROPERTY, BUILDING AND EQUIPMENT, net			18,152,583	. <u> </u>	19,216,318
OTHER ASSETS			9,147,447		7,260,168
	TOTAL ASSETS		34,837,890		33,783,917
LIABILITIES AND N	T ASSETS				
<u>CURRENT LIABILITIES</u> Accounts payable and accrued expenses		\$	346,829	Ś	954,224
Accounts payable and account expenses		Ş	1,048,650	Ş	545,917
Deferred Revenue			1,048,050		3,476
Current maturities of long-term debt			553,904		5,470
Short Term Debt - Bonds, Notes Payable			555,504		528,421
Other					520,421
other	TOTAL CURRENT LIABILITIES		1,949,383		2,032,038
LONG-TERM LIABILITIES					
Deferred Rent			-		-
All other long-term debt and notes payable, ne	et current maturities		9,933,058		10,480,158
	TOTAL LONG-TERM LIABILITIES		9,933,058		10,480,158
	TOTAL LIABILITIES		11,882,441		12,512,196
NET ASSETS			22.255.442		
Without Donor Restrictions			22,955,449		21,196,757
With Donor Ristrictions			-		74,964
	TOTAL NET ASSETS		22,955,449		21,271,721
	TOTAL LIABILITIES AND NET				
	ASSETS		34,837,890		33,783,917

CK - Should be zero

-

-

SOUTH BUFFALO CHARTER SCHOOL

Statement of Activities

as of June 30, 2020

		thout Donor		2019-20 With Donor				2018-19
	R	estrictions		Restrictions		Total		Total
REVENUE, GAINS AND OTHER SUPPORT								
Public School District								
Resident Student Enrollment	\$	12,038,989	\$	-	\$	12,038,989	\$	11,754,842
Students with disabilities		406,110		-		406,110		431,272
Grants and Contracts								,
State and local		14,649		-		14,649		265,593
Federal - Title and IDEA		1,088,348		-		1,088,348		1,255,613
Federal - Other		-		-		-		
Other				-		-		
NYC DoE Rental Assistance		-		-		-		
Food Service/Child Nutrition Program		11,782		-		11,782		25,497
TOTAL REVENUE, GAINS AND OTHER SUPPORT		13,559,878		-		13,559,878		13,732,817
EXPENSES								
Program Services								
Regular Education	\$	8,215,987	Ś	-	\$	8,215,987	\$	7,899,973
Special Education	Ŷ	1,484,374	Ŷ	-	Ŷ	1,484,374	Ŷ	1,467,385
Other Programs		1,572,105		_		1,572,105		2,129,031
Total Program Services		11,272,466		-		11,272,466		11,496,389
Management and general		1,179,560		-		1,179,560		1,170,255
Fundraising				-				2,2,0,200
TOTAL OPERATING EXPENSES		12,452,026		-		12,452,026		12,666,644
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS		1,107,852		-		1,107,852		1,066,173
SUPPORT AND OTHER REVENUE								
Contributions								
Foundations	\$		\$	-	\$	_	\$	
Individuals	Ļ		Ļ		Ļ		Ļ	
Corporations		_		_				
Fundraising		-						
Interest income		387,279		-		387,279		461,110
Miscellaneous income		188,597		-		188,597		17,789
Net assets released from restriction				-		-		1,,,0.
TOTAL SUPPORT AND OTHER REVENUE		575,876	·	-		575,876		478,899
CHANGE IN NET ASSETS		1 692 720				1 692 720		1 5/5 072
CHANGE IN NET ASSETS		1,683,728		-		1,683,728		1,545,072
NET ASSETS BEGINNING OF YEAR		21,271,721		-		21,271,721		19,726,649
PRIOR YEAR/PERIOD ADJUSTMENTS		-		-		-		
NET ASSETS END OF YEAR	ć	22,955,449			\$	22,955,449	\$	21,271,72

SOUTH BUFFALO CHARTER SCHOOL Statement of Cash Flows as of June 30, 2020

	2019-20			2018-19		
CASH FLOWS - OPERATING ACTIVITIES						
Increase (decrease) in net assets	\$	-	\$	-		
Revenues from School Districts		12,036,973		12,397,385		
Accounts Receivable		-		-		
Due from School Districts		-		-		
Depreciation		-		-		
Grants Receivable		-		-		
Due from NYS		-		-		
Grant revenues		1,034,109		1,303,740		
Prepaid Expenses		-		-		
Accounts Payable		(2,522,677)		(2,886,778)		
Accrued Expenses		(8,299,646)		(8,117,060)		
Accrued Liabilities		-		-		
Contributions and fund-raising activities		-		-		
Miscellaneous sources		-		-		
Deferred Revenue		-		-		
Interest payments		(236,312)		(310,089)		
Other		153,789		106,208		
Other		-		-		
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$	2,166,236	\$	2,493,406		
CASH FLOWS - INVESTING ACTIVITIES						
Purchase of equipment		(82,523)		-		
Other		(1,787,415)		268,625		
NET CASH PROVIDED FROM INVESTING ACTIVITIES	\$	(1,869,938)	\$	268,625		
CASH FLOWS - FINANCING ACTIVITIES						
Principal payments on long-term debt		(521,617)		(501,265)		
Other		-		-		
NET CASH PROVIDED FROM FINANCING ACTIVITIES	\$	(521,617)	\$	(501,265)		
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	\$	(225,319)	\$	2,260,766		
Cash at beginning of year		6,742,339		4,481,573		
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$	6,517,020	\$	6,742,339		

			SOUTH	SOUTH BUFFALO CHARTER SCHOOL	ARTER SCHOC	J.				
			Stater	Statement of Functional Expenses as of June 30, 2020	onal Expense), 2020	S				
					201	2019-20				2018-19
			Program Services	ces			Supporting Services			
No. of Positions	Regular		dir Caritaci ha la		Tatal	L	Management and	Leto T		
	Equcation		special Education Other Education		IOTAI	runa-raising	Deneral	IOTAI	- I Otal	
	s.	ۍ د د	\$ 	5		Ś	5 S		5	5
rsonnel	48	487,506 404 245	62,424 474,004	60,490	610,420 4 105 857	1	482,728	482,728	1,093,148	1,062,675
	3,40	3,404,345	4/4,994	875,022	4, LU3, 86/	•	•	•	4, LU3, d8, cU1, 4	4, 1U2, 8U7
Non-Instructional Personnel 15.00	40	401,637	53,552	140,573	595,762	•	73,633	73,633	669,395	700,462
Total Salaries and Staff 118.00	4,29	4,293,488	590,970	427,591	5,312,049		556,361	556,361	5,868,410	5,865,944
Fringe Benefits & Payroll Taxes	1,46	1,469,772	202,304	146,376	1,818,452	1	190,456	190,456	2,008,908	1,803,396
Retirement	35	351,886	48,435	35,045	435,366		45,598	45,598	480,964	515,262
Management Company Fees					'	1				1
Legal Service							44,936	44,936	44,936	49,561
Accounting / Audit Services										'
Other Purchased / Professional / Consulting Services			353,498	2,430	355,928		66,701	66,701	422,629	457,146
Building and Land Rent / Lease / Facility Finance Interest	16	169,654	23,352	16,896	209,902		21,984	21,984	231,886	227,497
Repairs & Maintenance	12	126,743	17,445	12,622	156,810	1	16,424	16,424	173,234	190,393
Insurance	c	30,519	4,201	3,039	37,759	'	3,955	3,955	41,714	100,948
Utilities	7	76,144	10,481	7,583	94,208	1	9,867	9,867	104,075	142,605
Supplies / Materials	17	171,697	23,633	17,099	212,429	I	22,249	22,249	234,678	278,083
Equipment / Furnishings		3,131	431	312	3,874	1	406	406	4,280	14,744
Staff Development	12	126,198	17,370	12,568	156,136	1	16,353	16,353	172,489	120,495
Marketing / Recruitment			ı	ı	I	I	2,900	2,900	2,900	5,295
Technology	10	107,096	14,741	10,666	132,503	1	13,878	13,878	146,381	153,613
Food Service			ı	634,931	634,931	I	ı	,	634,931	736,135
Student Services			ı	116,508	116,508	1	,	,	116,508	198,115
Office Expense	9	67,853	9,339	6,758	83,950	1	8,793	8,793	92,743	89,041
Depreciation	83	838,633	115,433	83,521	1,037,587	I	108,673	108,673	1,146,260	1,172,596
OTHER	38	383,173	52,741	38,160	474,074	1	50,026	50,026	524,100	545,775
Total Expenses	\$ 8,21	8,215,987 \$	1,484,374 \$	1,572,105 \$	11,272,466	Ŷ	\$ 1,179,560 \$	1,179,560	\$ 12,452,026	\$ 12,666,644

Kasandra	Crosby	2282769
Jonathan	Nguyen	3931808
Danielle	Schaefer	2323859
Diane	Kessler	1144631
Hannah	Sullivan	4009609
Ashley	Baird	3927615

SOUTH BUFFALO CHARTER SCHOOL AND AFFILIATE

SINGLE AUDIT REPORTING PACKAGE

JUNE 30, 2021

Table of Contents

June 30, 2021

Financial Statements

Independent Auditors' Report

Consolidated Financial Statements

Notes to Consolidated Financial Statements

Additional Information

Consolidating Balance Sheets

Consolidating Statements of Activities

Schedule of Expenditures of Federal Awards and Related Notes

Reports on Federal Award Programs

Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Independent Auditors' Report on Compliance for Each Major Federal Program and on Internal Control over Compliance Required by the Uniform Guidance

Schedule of Findings and Questioned Costs



CERTIFIED PUBLIC ACCOUNTANTS

Cyclorama Building | 369 Franklin Street | Buffalo, NY 14202

p:716.856.3300 | f:716.856.2524 | www.LumsdenCPA.com

INDEPENDENT AUDITORS' REPORT

The Board of Trustees South Buffalo Charter School and Affiliate

We have audited the accompanying consolidated balance sheets of South Buffalo Charter School and Affiliate (the Organization) as of June 30, 2021 and 2020, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of June 30, 2021 and 2020, and the changes in its net assets and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Additional Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying additional information as listed in the table of contents, including the schedule of expenditures of federal awards required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards,* is presented for purposes of additional analysis and is not a required part of the consolidated financial statements.

The accompanying additional information, including the schedule of expenditures of federal awards, is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying additional information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 25, 2021 on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

umilen & McCormick, LLP

October 25, 2021

SOUTH BUFFALO CHARTER SCHOOL AND AFFILIATE

Consolidated Balance Sheets

June 30,	2021		2020
Assets			
Current Assets:			
Cash	\$ 8,129,327	\$	6,517,020
Receivables (Note 2)	1,202,673		686,888
Prepaid expenses	 303,066		333,952
	9,635,066		7,537,860
Property and equipment, net (Note 3)	17,169,966		18,152,583
Investments (Note 4)	 9,327,791		9,147,447
	\$ 36,132,823	\$	34,837,890
Liabilities and Net Assets			
Current Liabilities:			
Current portion of long-term debt (Note 6)	\$ 580,558	Ś	553,904
Accounts payable and accrued expenses	1,524,696		1,395,479
···· ··· ··· ··· · · · · · · · · · · ·	 2,105,254		1,949,383
Long-term debt (Note 6)	9,358,250		9,933,058
Net assets:			
Without donor restrictions	 24,669,319		22,955,449
	\$ 36,132,823	\$	34,837,890

Consolidated Statements of Activities

For the years ended June 30,	2021		2020
Support and revenue:			
Enrollment fees:			
Resident students	\$ 11,604,	59 \$	12,038,989
Resident students with disabilities	349,	'96	406,110
Contributions:			
Federal awards	1,213,9	962	1,088,348
State and other awards	56,	579	14,649
Food service	2,3	37	11,782
Investment income (Note 4)	180,	44	387,279
Other income	80,2	:40	188,597
Total support and revenue	13,487,4	17	14,135,754
Expenses:			
Program expenses:			
Regular education	8,341,	540	8,215,987
Special education	1,321,3	22	1,484,374
Other programs	1,026,5	04	1,572,105
Total program expenses	10,689,0	66	11,272,466
Supporting services:			
Management and general	1,083,	81	1,179,560
Total expenses	11,773,	47	12,452,026
Change in net assets	1,713,	370	1,683,728
Net assets - beginning	22,955,	49	21,271,721
Net assets - ending	\$ 24,669,5	19 \$	22,955,449

Statement of Functional Expenses

For the year ended June 30, 2021

	Number					
	of	Regular	Special	Other	Management	
	positions	Education	Education	Programs	and General	Total
Administrative staff personnel	16.0	\$ 462,761	\$ 63,673	\$ 40,213	\$ 440,678	\$ 1,007,325
Instructional personnel	84.0	3,538,930	437,560	226,553	-	4,203,043
Non-instructional personnel	14.0	322,674	43,023	112,936	59,157	537,790
Salaries		4,324,365	544,256	379,702	499,835	5,748,158
Employee benefits and taxes		1,465,634	184,462	128,690	169,406	1,948,192
Retirement		343,170	43,191	30,132	39,666	456,159
Professional fees		-	-	-	52,749	52,749
Other contracted services		-	271,259	-	62,159	333,418
Property taxes		111,386	14,019	9,780	12,875	148,060
Repairs and maintenance		174,125	21,915	15,289	20,126	231,455
Insurance		45,825	5,767	4,024	5,297	60,913
Utilities		97,736	12,301	8,582	11,297	129,916
Supplies and materials		144,455	18,181	12,684	16,697	192,017
Equipment and furnishings		3,065	386	269	354	4,074
Staff development		69,705	8,773	6,120	8,057	92,655
Recruitment		-	-	-	3,298	3,298
Technology		310,170	39,037	27,235	35,851	412,293
Food service		-	-	243,210	-	243,210
Student services		-	-	51,254	-	51,254
Office expense		56,763	7,144	4,984	6,564	75,455
Interest		374,039	47,076	32,843	43,232	497,190
Other expenses		-	-	-	1,500	1,500
	-	7,520,438	1,217,767	954,798	988,963	10,681,966
Depreciation	_	821,202	103,355	72,106	94,918	1,091,581
Total		\$ 8,341,640	\$ 1,321,122	\$ 1,026,904	\$ 1,083,881	\$ 11,773,547

Statement of Functional Expenses

For the year ended June 30, 2020

	Number								
	of	Regular	Sp	pecial		Other	M	anagement	
	positions	Education	Edu	ication	I	Programs	ar	nd General	Total
Administrative staff personnel	19.0	\$ 487,506	\$	62,424	\$	60,490	\$	482,728	\$ 1,093,148
Instructional personnel	84.0	3,404,345		474,994		226,528		-	4,105,867
Non-instructional personnel	15.0	401,637		53,552		140,573		73,633	669,395
Salaries		4,293,488		590,970		427,591		556,361	5,868,410
Employee benefits and taxes		1,469,772		202,304		146,376		190,456	2,008,908
Retirement		351,886		48,435		35,045		45,598	480,964
Professional fees		-		-		-		44,936	44,936
Other contracted services		-		353,498		2,430		66,701	422,629
Property taxes		169,654		23,352		16,896		21,984	231,886
Repairs and maintenance		126,743		17,445		12,622		16,424	173,234
Insurance		30,519		4,201		3,039		3,955	41,714
Utilities		76,144		10,481		7,583		9,867	104,075
Supplies and materials		171,697		23,633		17,099		22,249	234,678
Equipment and furnishings		3,131		431		312		406	4,280
Staff development		126,198		17,370		12,568		16,353	172,489
Recruitment		-		-		-		2,900	2,900
Technology		107,096		14,741		10,666		13,878	146,381
Food service		-		-		634,931		-	634,931
Student services		-		-		116,508		-	116,508
Office expense		67,853		9,339		6,758		8,793	92,743
Interest		383,173		52,741		38,160		49,653	523,727
Other expenses		-		-		-		375	375
		7,377,354	1,	368,941		1,488,584		1,070,889	 11,305,768
Depreciation		838,633		115,433		83,521		108,671	1,146,258
Total		\$ 8,215,987	\$ 1,·	484,374	\$	1,572,105	\$	1,179,560	\$ 12,452,026

Consolidated Statements of Cash Flows

For the years ended June 30,		2021	2020
Operating activities:			
Cash received from enrollment fees	\$	11,537,585 \$	12,036,973
Cash received from contributions	Ŷ	1,183,950	1,034,109
Cash received from other sources		69,753	153,789
Interest received		173,869	227,443
Payments to employees for services and benefits		(8,106,247)	(8,299,646)
Payments to vendors and suppliers		(1,944,729)	(2,522,677)
Interest paid		(470,887)	(523,727)
		(470,007)	(323,727)
Net operating activities		2,443,294	2,106,264
Investing activities:			
Property and equipment expenditures		(108,964)	(82,523)
Purchase of investments		(173,869)	(1,727,443)
		(282,833)	(1,809,966)
Financing activities:		(,,	(_)000)000)
Payments on long-term debt		(548,154)	(521,617)
Net change in cash		1,612,307	(225,319)
Cash - beginning		6,517,020	6,742,339
Cash - ending	\$	8,129,327 \$	6,517,020

Notes to Consolidated Financial Statements

1. Summary of Significant Accounting Policies:

Organization and Purpose:

The consolidated financial statements of South Buffalo Charter School and Affiliate (the Organization) include the accounts of South Buffalo Charter School (the School) and 154 South Ogden, LLC (the LLC).

The School operates a charter school in the City of Buffalo, New York (the City) pursuant to its Charter Agreement with the Education Department of the State of New York. The School has been chartered through June 2025. The School currently offers classes from kindergarten through grade 8.

The School seeks to provide equitable opportunities for all students to acquire an education that links character education with rigorous academics, technology, and careers to produce students who are prepared for success in the 21st century. Students enrolled reside primarily in the City School District.

The School is the single member of the LLC, a limited liability company formed in 2012 to acquire land and construct a state of the art educational facility. All significant intercompany transactions and balances have been eliminated.

Subsequent Events:

Management has evaluated events and transactions for potential recognition or disclosure through October 25, 2021, the date the financial statements were available to be issued.

Cash

Cash in financial institutions potentially subjects the School to concentrations of credit risk, since it may exceed insured limits at various times throughout the year. The School complies with a requirement to hold no less than \$75,000 in an escrow account to pay legal and audit expenses that would be associated with dissolution should it occur.

Property and Equipment:

Property and equipment to be held and used is stated at cost net of accumulated depreciation. Depreciation is provided using the straight-line method over estimated useful asset lives. Maintenance and repairs are charged to operations as incurred; significant improvements are capitalized.

Investments:

Investments are comprised of marketable securities stated at fair value as determined by quoted prices in active markets.

Revenue Recognition:

Enrollment Fees

Enrollment fees are received from the public-school districts where the students reside. The amount received each year from the resident district is generally the product of the approved operating expense per pupil and the full time equivalent enrollment of the students in the School residing in that district. The respective districts also reimburse the School for special education service based on approved applicable rates for the services provided. Revenues are recognized over the period the services are provided. The School generally invoices the resident district bimonthly and payment is due in 30 days. Enrollment fees received in advance are deferred and recognized when earned. The School's enrollment fees are received primarily from the Board of Education for the City School District (the District).

Contributions

Contributions are reported at fair value at the date the pledge or award is received. Contributions are recorded as restricted support if they are received with donor stipulations that limit their use. When a donor restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities as net assets released from restrictions. Contributions received with donor-imposed restrictions that are met in the same reporting period are shown as support without donor restrictions.

Conditional contributions, primarily government awards, are recorded as revenue when the Organization meets requirements in compliance with specific agreements. Amounts received before the required conditions are met are reported as refundable advances on the accompanying consolidated balance sheets. These conditional contributions are subject to compliance and financial audits by the funding sources. Management believes no significant adjustments are necessary to recognized amounts.

Receivables

Receivables are stated at the amounts management expects to collect from outstanding balances. Balances that are outstanding after management has used reasonable collection efforts are written off through a charge to uncollectible receivables and a credit to accounts receivable. An allowance for doubtful accounts is considered unnecessary by management because all significant amounts deemed uncollectible are written off each year.

Income Taxes:

The School is a 501(c)(3) organization exempt from taxation under section 501(a) of the Internal Revenue Code. The LLC has elected to be taxed as a corporation effective July 1, 2014. The LLC recognized and paid no income taxes in 2021 or 2020.

Transportation:

The City School District provides the School with certain transportation services without cost. The value of these services has not been recorded in these financial statements.

Use of Estimates:

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Functional Expense Allocation:

The Organization's costs of providing its various programs and activities have been summarized on a functional basis in the statements of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. These costs include salaries, benefits, and payroll taxes, which are allocated based on estimates of time and effort. Most of the remaining expenses are allocated based on management's estimate of program benefit.

2. Receivables:

	2021	2020
Contributions	\$ 282,028 \$	195,437
Enrollment fees	834,616	418,246
Other	 86,029	73,205
	\$ 1,202,673 \$	686,888

Enrollment fee receivables as June 30, 2021 and 2020 include amounts withheld by the District for disputed rates of special education services provided by the School from 2008 through 2018 (Note 10).

3. Property and Equipment:

	2021	2020
Land	\$ 538,624 \$	538,624
Building and improvements	18,178,018	18,100,412
Furniture and equipment	 6,652,804	6,621,446
	 25,369,446	25,260,482
Less accumulated depreciation	 8,199,480	7,107,899
	\$ 17,169,966 \$	18,152,583

4. Investments:

	2021	2020
Interest bearing cash	\$ 26,716 \$	234,608
Equities	540,824	502,176
Fixed income	 8,760,251	8,410,663
	\$ 9,327,791 \$	9,147,447

Investment returns are as follows:

	 2021	2020
Interest	\$ 173,869 \$	227,443
Unrealized gains	 6,475	159,836
	\$ 180,344 \$	387,279

5. Line of Credit:

The School has available a \$500,000 bank demand line of credit, with interest payable at 70% of prime plus 0.5%, secured by essentially all of the School's assets, and guaranteed by the LLC. There were no outstanding amounts under this line at June 30, 2021 and 2020.

6. Long-Term Debt:

	2021	2020
Bank mortgage note payable,		
monthly installments of \$87,112		
including interest at 4.50% with		
balloon payment of \$7,885,800		
due January 2025, secured by		
essentially all assets of the		
Organization.	\$ 10,033,061	\$ 10,607,518
Less unamortized debt issuance		
costs	94,253	120,556
	9,938,808	10,486,962
Less current portion	580,558	553,904
	\$ 9,358,250	\$ 9,933,058

Debt issuance costs are amortized as interest expense over the remaining term of the mortgage note. Amortization of debt issuance costs totaled \$26,303 for each of the years ended June 30, 2021 and 2020.

Aggregate maturities of net long-term debt subsequent to June 30, 2021 are:

2022	\$ 580,558
2023	608,438
2024	637,597
2025	 8,112,215
	\$ 9,938,808

The bank loan agreements contains a restrictive covenant relating to debt service coverage.

7. Retirement Plans:

The School maintains a 403(b) profit sharing plan covering essentially all full-time employees (as defined). The plan requires certain employer match contributions based on salaries and employee deferrals. Expenses related to this plan for the years ended June 30, 2021 and 2020 were \$34,149 and \$34,281.

The School participates in the New York State Teachers' Retirement System (TRS), which is a cost-sharing multiple employer public employee retirement system. TRS offers a wide range of plans and benefits for the School's collectively bargained teacher group which are related to years of service and final average salary, vesting of retirement benefits, death and disability.

TRS is administered by the New York State Teachers' Retirement Board and provides benefits to plan members and beneficiaries as authorized by the Education Law and the Retirement and Social Security Law of the State of New York. TRS issues a publicly available financial report that contains financial statements and required supplementary information. The report may be obtained from TRS at www.nystrs.org.

No employee contributions are required for those whose service began prior to July 1976. TRS requires employee contributions of 3% of salary for the first 10 years of service for those employees who joined from July 1976 through December 2009. Participants whose service began on or after January 1, 2010 through March 31, 2012 are required to contribute 3.5% of compensation throughout their active membership in TRS. Participants whose service began on or after April 1, 2012 are required to contribute a percentage ranging from 3% to 6% each year, based on their level of compensation.

Pursuant to Article 11 of Education Law, rates are established annually by the New York State Teachers' Retirement Board at an actuarially determined rate. The rate is 9.53% of the annual covered payroll for the year ended June 30, 2021, and 8.86% for the year ended June 30, 2020.

The required contributions for the years ended June 30, 2021 and 2020 were \$422,010 and \$446,683.

8. Health Insurance:

The School participates in the NY44 Health Benefits Plan Trust (the Plan). The Plan has been established to administer a health insurance program to lower the costs of such coverage to participating school and school district members.

The School has transferred all risk to the Plan. Plan members pay monthly premium equivalents based upon a pro-rata share of expenditures. All funds received are pooled and administered as a common fund. Refunds are not made nor additional assessments charged other than the annual premium equivalents. If the Plan's assets are exhausted, members would be equally responsible for the remaining liabilities.

The Plan's financial report for the year ended June 30, 2020 can be obtained from Erie 1 BOCES, 355 Harlem Road, West Seneca, New York, 14224.

9. Financial Assets Available for Operations:

The Organization obtains financial assets generally through enrollment fees and contributions. The financial assets are acquired throughout the year to help meet the Organization's cash needs for general expenditures. If necessary, the Organization also has access to a \$500,000 bank demand line of credit (Note 5).

The Organization's financial assets available within one year of the balance sheet date to meet cash needs for general expenditures consist of the following at June 30, 2021 and 2020:

	 2021	2020
Cash	\$ 8,054,327	\$ 6,442,020
Receivables	1,202,673	686,888
Investments	 9,327,791	9,147,447
	\$ 18,584,791	\$ 16,276,355

10. Contingency

In 2019, an audit by the Office of the New York State Comptroller determined the District had provided incorrect special education rates for over a decade. As a result, there is a dispute with the rate used for aid that passes through the District to the School for special education services. In February 2020, the District informed the School of its intent to recoup approximately \$506,000 in special education aid paid over the past decade through a reduction in the District's payments for enrollment fees earned by the School. In both 2020 and 2021, the District withheld from the School approximately \$253,000 from enrollment fees invoiced by the School.

To recover amounts withheld and pursuant to guidance, the School has submitted a State intercept to the New York State Education Department Commissioner and is following all administrative procedures to resolve the matter. Management believes the School will be successful in challenging the District's recoupment of funds through the State administrative procedure, and all amounts withheld per above have been recognized as amounts due from the District at June 30, 2021 and 2020 in the accompanying consolidated financial statements (Note 2).

11. Risks and Uncertainties:

On January 31, 2020, the United States Secretary of Health and Human Services (HHS) declared a public health emergency related to the global spread of coronavirus COVID-19, and a pandemic was declared by the World Health Organization in February 2020. Efforts to fight the widespread disease included limiting or closing many businesses and all schools and resulted in a severe disruption of operations for many organizations.

In March 2020, the School transitioned to remote instruction for the remainder of the 2019-20 School year. During the 2020-21 school year, the School provided hybrid in-person and remote instruction model in compliance with all government safety mandates. Consequently, enrollment fees and revenue for the years ended June 30, 2021 and 2020 were not reduced.

The full extent of the impact of COVID-19 on the School's operational and financial performance will depend on further developments, including the duration and spread of the outbreak, and its impact on schools, including its students and families, employees, and vendors, none of which can be predicted.

Additional Information

•
ā
(D)
_
حّ
रु
•
Ge
•••
~
•
n b
<u> </u>
_
ä
ing
dating
idating
nsolidating
nsolidating
nsolidating
dating

Consolidating Balance Sheets								
June 30,		20	2021			20	2020	
				Consolidated				Consolidated
	School	LLC	Eliminations	Totals	School	LLC	Eliminations	lotals
Assets								
Current Assets:								
Cash	\$ 7,662,872	\$ 466,455	ج	\$ 8,129,327	\$ 6,127,611	\$ 389,409	۔ ب	\$ 6,517,020
Receivables	1,116,644	86,029	1	1,202,673	635,351	51,537		686,888
Prepaid expenses	303,066	-		303,066	333,952			333,952
	9,082,582	552,484		9,635,066	7,096,914	440,946		7,537,860
Property and equipment, net	182,562	16,987,404		17,169,966	111,486	18,041,097	ı	18,152,583
Investments	9,327,791			9,327,791	9,147,447		,	9,147,447
Due from affiliate	12,008,349		(12,008,349)		11,480,918	ı	(11,480,918)	ſ
	\$ 30,601,284	\$ 17,539,888	\$ (12,008,349)	\$ 36,132,823	\$ 27,836,765	\$ 18,482,043	\$ (11,480,918)	\$ 34,837,890
Liabilities and Net Assets Current Liabilities:							•	
Current portion of long-term debt Accounts payable and	۰ ۶	Ş 580,558	s S	Ş 580,558	۰ ۰	Ş 553,904	۰ ۰	Ş 553,904
accrued expenses	1,523,571	1,125	1	1,524,696	1,394,354	1,125		1,395,479
	1,523,571	581,683		2,105,254	1,394,354	555,029		1,949,383
Due to affiliate		12,008,349	(12,008,349)		ı	11,480,918	(11,480,918)	ı
Long-term debt		9,358,250		9,358,250		9,933,058		9,933,058
Net assets: Without donor restrictions	29,077,713	(4,408,394)		24,669,319	26,442,411	(3,486,962)		22,955,449
	\$ 30,601,284	\$ 17,539,888	\$ (12,008,349)	\$ 36,132,823	\$ 27,836,765	\$ 18,482,043	\$ (11,480,918)	\$ 34,837,890

12

AFFILIATE	
AND /	
CHARTER SCHOOL	
SOUTH BUFFALO CHAI	

Additional Information Consolidating Statements of Activities

For the years ended June 30,		2021	21			20	2020	
	100403	-	Eliminationa	Consolidated		U 	<u>Elimination c</u>	Consolidated Totals
	SCHOOL	וור	Eliminations	I OTAIS	SCHOOL	LLL	Eliminations	I OTAIS
Support and revenue:								
Enrollment fees:								
Resident students	\$ 11,604,159	\$	\$	\$ 11,604,159	\$ 12,038,989	\$	\$ '	\$ 12,038,989
Resident students with disabilities	349,796			349,796	406,110	ı	ı	406,110
Contributions:								
Federal awards	1,213,962	•	•	1,213,962	1,088,348			1,088,348
State and other awards	56,579	•	•	56,579	14,649			14,649
Food service	2,337	•	•	2,337	11,782	'		11,782
Rental income	•	1,115,840	(1,115,840)	•		1,115,840	(1, 115, 840)	
Interest income	527,431		(527,431)	•	504,265		(504,265)	
Investment income	180,344			180,344	387,279			387,279
Other income	37,697	42,543		80,240	34,058	154,539		188,597
Total support and revenue	13,972,305	1,158,383	(1,643,271)	13,487,417	14,485,480	1,270,379	(1,620,105)	14,135,754
Expenses:								
Program expenses:								
Regular education	8,014,354	1,563,526	(1,236,240)	8,341,640	7,840,726	1,560,574	(1, 185, 313)	8,215,987
Special education	1,279,931	196,782	(155,591)	1,321,122	1,432,721	214,803	(163, 150)	1,484,374
Other programs	998,166	137,286	(108,548)	1,026,904	1,534,732	155,419	(118,046)	1,572,105
Total program expenses	10,292,451	1,897,594	(1,500,379)	10,689,666	10,808,179	1,930,796	(1,466,509)	11,272,466
Supporting services:								
Management and general	1,044,552	182,221	(142,892)	1,083,881	1,130,558	202,598	(153,596)	1,179,560
Total expenses	11,337,003	2,079,815	(1,643,271)	11,773,547	11,938,737	2,133,394	(1,620,105)	12,452,026
Change in net assets	2,635,302	(921,432)		1,713,870	2,546,743	(863,015)	ı	1,683,728
Net assets - beginning	26,442,411	(3,486,962)		22,955,449	23,895,668	(2,623,947)		21,271,721
Net assets - ending	\$ 29,077,713	\$ (4,408,394)	, Ş	\$ 24,669,319	\$ 26,442,411	\$ (3,486,962)	\$ '	\$ 22,955,449

13

Additional Information Schedule of Expenditures of Federal Awards

For the year ended June 30, 2021

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Grantor Number	Exp	enditures
U.S. Department of Education				
Passed through New York State Education Department:				
Title I Grants to Local Educational Agencies	84.010	0021-21-4035	\$	387,337
Charter Schools	84.282	N/A		49,950
Supporting Effective Instruction State Grants	84.367	0147-21-4035		38,491
Student Support and Academic Enrichment Program	84.424	0204-21-4035		31,886
Education Stabilization Fund - Elementary and Secondary School				
Emergency Relief Fund	84.425D	5890-21-4035		324,763
Total New York State Education Department				832,427
U.S. Department of Treasury				
Passed through Erie County:				
Coronavirus Relief Fund	21.019	N/A		129,350
U.S. Department of Agriculture				
Passed through the New York State Education Department:				
Child Nutrition Cluster:				
COVID-19 - Summer Food Service Program for Children	10.559	N/A		216,117
Passed through the New York State Office Of General Services:				
National School Lunch Program	10.555	N/A		36,068
Total Child Nutrition Cluster and U.S. Department of Agriculture	2			252,185
Total Expenditures of Federal Awards			\$	1,213,962

Notes to Schedule of Expenditures of Federal Awards

1. Summary of Significant Accounting Policies:

Basis of Presentation

The accompanying schedule of expenditures of federal awards presents the activity of all federal award programs administered by South Buffalo Charter School and Affiliate (the Organization), an entity as defined in Note 1 to the Organization's financial statements. Federal awards received directly from federal agencies, as well as federal awards passed through from other governmental agencies, are included on the schedule of expenditures of federal awards.

Basis of Accounting

The amounts reported as federal expenditures generally were obtained from the appropriate federal financial reports for the applicable programs and periods. The amounts reported in these federal financial reports are prepared from records maintained for each program, which are periodically reconciled with the Organization's financial reporting system. The federal expenditures are recorded on the accrual basis.

Indirect Costs

The Organization typically does not allocate indirect costs to Federal programs and as such the 10% de minimis indirect cost rate permitted by the Uniform Guidance is not applicable.

Non-Monetary Federal Program

The Organization is the recipient of a federal award program that does not result in cash receipts or disbursements, termed a "non-monetary program." During the year ended June 30, 2021, the School used \$36,068 worth of commodities under the National School Lunch Program (CFDA Number 10.555).



Cyclorama Building | 369 Franklin Street | Buffalo, NY 14202

CERTIFIED PUBLIC ACCOUNTANTS

p:716.856.3300 | f:716.856.2524 | www.LumsdenCPA.com

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Trustees South Buffalo Charter School and Affiliate

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of South Buffalo Charter School and Affiliate (the Organization), which comprise the consolidated balance sheet as of June 30, 2021, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 25, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Lymsden & McCormick, LLP

October 25, 2021

Lumsden M McCormick

Cyclorama Building | 369 Franklin Street | Buffalo, NY 14202

CERTIFIED PUBLIC ACCOUNTANTS

p:716.856.3300 | f:716.856.2524 | www.LumsdenCPA.com

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

The Board of Trustees South Buffalo Charter School and Affiliate

Report on Compliance for Each Major Federal Program

We have audited South Buffalo Charter School and Affiliate's (the Organization) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Organization's major federal programs for the year ended June 30, 2021. The Organization's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Organization's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination on the Organization's compliance.

Opinion on Each Major Federal Program

In our opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

milen & McCormick, LLP

October 25, 2021

	Findings and Questioned Costs			
Section I.	Summary of Auditors' Results			
Consolidated	Financial Statements			
	ors' report issued:	Unmodified		
Internal contr • Material	ol over financial reporting: weakness(es) identified? t deficiency(ies) identified?	No None reported		
Noncomplian	ce material to consolidated financial statements noted?	No		
Federal Awar	<u>ds</u>			
Internal control over major programs: No Material weakness(es) identified? No Significant deficiency(ies) identified? None reported				
Type of auditors' report issued on compliance for major programs: Unmodified				
Any audit findings disclosed that are required to be reported in accordance with section 2 CFR 200.516(a)?				
Identification of major programs:				
	Name of Federal Program or ClusterCFDA#AmountEducation Stabilization Fund - Elementary and Secondary School Emergency Relief Fund84.425D\$ 324,763			
Dollar thresho	old used to distinguish between type A and type B programs:	\$750,000		
Auditee qualif	fied as low-risk auditee?	Yes		
Section II.	Financial Statement Findings			
	No matters were reported.			
Section III.	Federal Award Findings and Questioned Costs			
	No mottors wore reported			

No matters were reported.

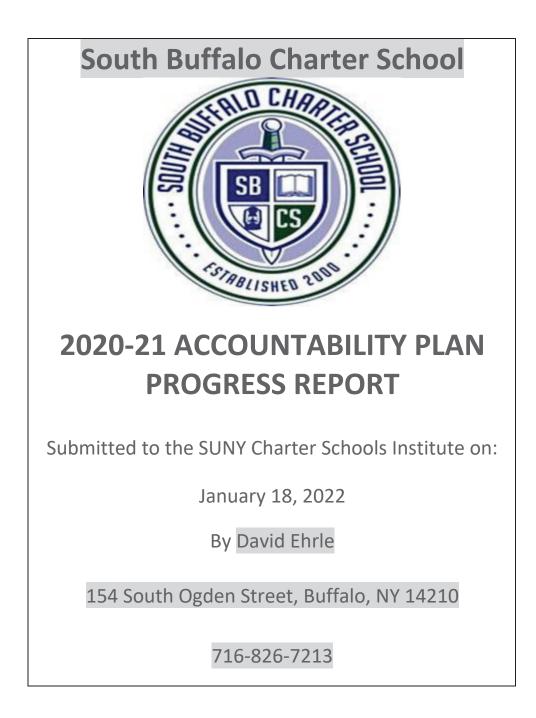
INSTRUCTIONS / NOTES FOR 2020-21 ACCOUNTABILITY PLAN PROGRESS REPORT ("APPR")

- 1. Due to the cancellation of New York State 3rd- 8th grade exams in 2019-20 and the uncertainty about state exam results for 2020-21, the SUNY Charter Schools Institute (the "Institute") has made substantial changes to the required reporting as part of the APPR. In order to fulfill the requirement in the Charter Schools Act that each charter school in New York report its progress toward meeting academic goals annually, schools must report on student achievement and progress towards goal attainment. The required goals included in schools' Accountability Plans have not changed and the Institute has developed a framework for analysis to structure the reporting of elementary and middle school results for 2020-21.
- 2. In the absence of reliable state test results, schools should report results from national normreferenced tests or internally developed assessments under each goal area. In addition to narrative, schools should provide tabular achievement and growth results under the "Results and Evaluation" section of each goal area. Sample tables are available in Appendix A.
- 3. In order to corroborate the aggregate data reported in the APPR, schools must additionally submit a student-level data file as part of the required annual reporting to the Institute. Schools that administer the NWEA MAP or i-Ready do not need to submit a data file contingent on their completion of appropriate consent form allowing test publishers to release these data directly to the Institute.
- 4. For schools that plan to report data from the NWEA MAP or i-Ready assessments, guidance for calculating attainment of the required measures included in the Institute's analysis framework is available <u>here</u>.
- 5. The deadline for submission of the APPR is August 16, 2021. Schools with extenuating circumstances may request an extension as necessary. As it does every year, the Institute will validate and post the finalized APPRs onto its website.
- 6. Text Highlighted in Grey = explanation or guidance for an entry. As guidance, schools should remove the existing text entirely and replace it with information to complete the report.
- 7. Please do not include these instructions or the reference guide below in a submitted report.

REFERENCE GUIDE TO TEMPLATE SECTIONS

	Page
INTRODUCTION	1
ELEMENTARY/MIDDLE SCHOOL GOALS	5
ESSA GOAL	11
APPENDIX A: DATA REPORTING TABLES	13

The Accountability Plan Progress Report Template Is Below. Delete all information above before submitting.



David Ehrle, Principal prepared this 2020-21 Accountability Progress Report on behalf of the school's board of trustees:

	Board Po	sition
Trustee's Name	Office (e.g. chair, treasurer, secretary)	committees (e.g. finance, executive)
Chris Schafer	President	Finance, Facilities
Anne Marie Tryjankowski	Vice President	Personnel, Academic
Kathy Linhardt	Secretary	Personnel, Facilities
Betsy DelBovi	Trustee	Academic
Jerry Linder	Trustee	Personnel
Elissa Wolf	Treasurer	Finance
Jennifer Mack	Trustee – Parent Member	Academic

David Ehrle has served as the school leader since 2017.

SCHOOL OVERVIEW

The South Buffalo Charter School (SBCS) received approval in 1999 from the New York State Board of Regents. In the fall of 2000, the school was housed in Buffalo Public School 29, which was also occupied by the South Buffalo Community Center, the South Buffalo Grief Center and the South Buffalo Senior Center. The South Buffalo Charter School is currently located at 154 South Ogden Street, in the city of Buffalo, New York and primarily receives students who live in the surrounding communities. SBCS serves students grades K-8 and the student body is composed of varying ethnic and socio-economic backgrounds, reflecting the multicultural diversity from the community. Well over 90% of our students receive free or reduced lunch, illustrating the socio-economic needs of our families. The students reflect a broad spectrum of learning styles and learning needs. SBCS strives to build a composite class that represents the multifaceted dimensions of our society.

SBCS's mission states that South Buffalo Charter School is a collaborative learning community. Our focus on learning is driven by research, data, and collaborative reflection to increase student achievement. We are dedicated to creating students that are prepared for the 21st century through an environment that encompasses character education, technology integration, and rigorous academics.

Parents were given the option for their students to attend in person or virtually to start off the 2020-2021 school year. Those that chose to attend in person, about half the enrolled students, began the year with a virtual bootcamp to better learn how to do online learning. The others attended online. After three weeks, all students attended online. Virtual learning continued into February. In February, parents were again given the option to have their children return to learning in person. About half the students wanted to return, with the other half remaining virtual. Students returned in phases, with K-2 coming back in February, grades 3 and 4 in March, grades 6 and 8 in April and grades 5 and 7 in early May. Teachers taught either virtual or in person classes. Grades 7 and 8 taught both since their schedule is by class rather than one teacher teaching all subjects.

As set forth in the school's mission statement, we will focus on learning and increase student achievement through the following key elements:

- Collaborative Learning Community will focus on:
 - Collaborative Learning and Reflection
 - Research-based Best Practices
 - Data-Driven Decision Making
- Co-teachers
 - Through a grant, SBCS has been able to place co-teachers in almost every classroom for the 2021-2022 school year. The grant lasts for two years and we are hoping to be able to adjust our budget to maintain after that. All K-6 classrooms and grades 7 and 8 core subjects have a co teacher. This gives us the

ability to provide more individualized instruction, pull small groups, reteach, and carry-on continuous instruction if one of the co teachers is absent.

- Datawise teams
 - Three administrators and three teachers participated in the Datawise training program through Harvard University in June 2020. This is an ongoing program that we will be implementing in the 2020-2021 school year. It is a process to look at and evaluate data to make changes and promote growth in learning. The implementation will be guided by a representative from Harvard University.
- Summer school
 - SBCS offered summer school to students in grades 1-6 during the summer of 2020. It was a 4-week program of in person learning. The funds for this were made available to us through a grant. We plan to continue this in the future. Buffalo Public already offers summer school to middle school students, so our focus was on grades 1-6.
 - Through a grant, we were trained in the Springboard Collaborative Program in Enhanced Reading at School and Home. We used this program for K-3 summer school. It will continue each summer. Springboard Collaborative is a program that closes the literacy gap by closing the gap between home and school.
- Standards-Based Curriculum
 - SBCS continues to evaluate and align the curriculum. Grade level teams implement curriculum mapping and vertical planning to develop quality curricula designed to meet or exceed the New York State's Next Generation Learning Standards and ensure the sustainability of fundamental instructional goals. Research-based programs, texts, and supplemental materials are utilized to enhance the school's core curriculum.
- Technology Integration
 - The instructional program is enhanced through multi-media classrooms. These rooms may include some or all of the following equipment: computers, resident PCs, rovers, LCD projectors, document cameras, and one-to-one student Chromebooks. In addition, video cameras and digital cameras are available for classroom use. DVD players are integrated into the classroom rovers. Technology is an essential element of the ability of staff to meet student needs. Teachers and staff utilize eDoctrina. The student information system is Power School. iReady Reading and Math is used for data management and analysis. Teachers have the ability to use Google Classroom as an online learning management system.
- Character Education
 - SBCS is committed to a strong focus on integrating character education into the instructional program. Students are exposed to the basic principles of core virtues such as; responsibility, respect, citizenship, kindness, courage, tolerance, self-control, honesty, determination, and teamwork.
- Extended Day and School Year

- Research shows that an extended school day and school year can result in an improvement of student achievement through increased instructional time. The school day at SBCS is seven hours, which is longer than the New York State requirement. Our day was shortened slightly due to transportation issues. Teachers and staff are required to be in attendance for no less than eight hours. The student day consists of almost 6.5 hours of instructional time and a social lunch period. The additional staff time is used for planning and professional development. The school year at SBCS is between ten and fifteen days longer than the New York State requirement of 180 days. The students are in attendance for about ten additional days beyond the New York State requirements and the teachers attend additional days for professional development purposes prior to student attendance.
- Professional Development
 - Job-embedded professional development is a vital component of SBCS's dedication to the improvement of teaching and learning. Professional Development is integrated into the school day through common planning/data meetings where teachers receive support from the Leadership and Instructional Teams and outside consultants. In addition, no less than ten dedicated Professional Development and/or Superintendent Conference Days are included in the school calendar. Teachers and staff are also encouraged to attend Professional Development conferences outside school offerings.
- Parent/Guardian Involvement and Engagement
 - We have created the position of Family Engagement and Community Outreach Coordinator to help us keep families involved. SBCS offers the following opportunities to foster the home/school connection.
 - Open Enrollment Open House
 - Welcome Back Picnic
 - o Open House
 - o Parent Teacher Conferences
 - School Website and Teacher Webpages
 - Social Media (School Facebook Page)
 - Power School parent portal
 - Teacher use of the Remind app, Class Dojo, and Google Guardian
 - Teacher/Administrator correspondence via email, phone and in person
 - o One Call
 - Moving-Up Ceremonies
 - o Kindergarten Screening
 - o Student Support Team
 - Student Recognition Events
 - Evening Family Events (movie nights, STEAM night, Talent Show, School Musical)
 - Open Board Meetings
 - Parent Satisfaction Survey

SBCS has developed annual goals and objectives in accordance with the Charter School Institute and New York State Education Department, to fulfill its mission to increase student achievement and learning. The school's annual progress report measures the extent to which we met the goals and objectives for 2020-2021 and provides a set of goals and objectives for the next academic year and beyond. It benchmarks our move towards excellence in achieving our mission.

ENROLLMENT SUMMARY

In the table below, provide the school's BEDS Day enrollment for each school year.

			Schoo	l Enrol	llment	by Gra	ade Le	vel an	d Scho	ol Yea	r			
School Year	К	1	2	3	4	5	6	7	8	9	10	11	12	Total
2016-17	105	103	104	99	102	98	100	90	92	х	х	Х	х	
2017-18	99	107	96	99	93	103	98	91	86	Х	Х	Х	Х	
2018-19	100	99	101	97	97	98	100	98	90	Х	Х	Х	Х	
2019-20	103	104	103	102	101	98	95	103	95	Х	Х	Х	Х	
2020-21	100	95	101	101	95	102	99	97	98	Х	Х	Х	Х	

GOAL 1: ENGLISH LANGUAGE ARTS

ELEMENTARY AND MIDDLE ENGLISH LANGUAGE ARTS

Goal 1: English Language Arts

Students will become proficient in the ELA skills of Reading and Writing and Listening and Speaking and will make continuous yearly progress toward mastery of their ELA skills.

BACKGROUND

Throughout the 2020-2021 school year, the focus of curriculum work was to continue to fully integrate the Common Core Learning Standards into the Social Studies curriculum and begin to implement the NYS Next Generation Standards for Reading, Math and Science. Grades K-8th utilize Lucy Calkins Reading Workshop, which consists of three components that work together to teach children skills, strategies, and behaviors that will help them grow as readers. Its structure supports children's development because it incorporates both demonstration, guided practice, and individual practice. The Units of Study program supports explicit instruction in

reading skills and strategies and offers extended time for reading. It provides strategic performance assessments to help teachers monitor progress, provide feedback, and help students set clear goals for their reading work. Grades K-8th also utilizes the Lucy Calkins Units of Study in Writing Program, which supports explicit instruction in opinion/argument, information, and narrative writing and provides rich opportunities for practice. Teachers use learning progressions to observe and assess students' writing, to develop students' use of self-monitoring strategies and set them on trajectories of growth. These programs provide teachers with crystal-clear advice and on-the-job support for teaching efficient and effective reading and writing workshops. It also provides a comprehensive, cross-grade curriculum in which skills are introduced, developed, and deepened. We utilize K-2 Teacher's College Units of Study for phonics.

SBCS administered several different assessments throughout the year for various grade levels including school designed interim assessments; NYS grades 3rd and 4th ELA assessments and NYS grades 3rd, 4th, 6th, and 8th Math assessments, iReady Reading and Math, Teachers College running records, and teacher created assessments. Professional development was provided in the Units of Study in Reading, Writing and Phonics and Student Engagement. Teachers and support staff also attended internal and external additional professional development opportunities, including many technology based and Google Classroom workshops.

There weren't any changes in the delivery of instruction for ELA due to the transition from in person learning to remote learning and then back to in person. There were changes in the assessment. We administered the NYS ELA and Math assessment only to students in person learning. In person learners in grades 3rd and 4th took the NYS ELA assessment and in grades 3rd, 4th, 6th, and 8th, the in-person learners took the NYS Math assessment. We did administer interim assessments throughout the year to both virtual and in person learners. We also used iReady reading and math, administering the benchmark assessments in September, January and June, and using the program as an additional online learning tool all year. Running records were administered in June as well. Assessment was more formative and less summative during the 2019-2020 school year.

Teachers used the iReady program to monitor students and assign specific lessons based on need. Students were required to complete 30-60 minutes per week on iReady reading.

METHOD

SBCS administered the iReady Reading Benchmark in September, January, and June. SBCS administered school created ELA interim assessments in grades 3-8 in November, January, and June. We administered the NYS ELA assessment only to students in person learning. In person learners in grades 3 and 4 took the NYS ELA assessment. Teachers also administered pre and post assessments at the beginning and end of each reading and writing unit of study.

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in ELA: iReady Reading Diagnostic

RESULTS AND EVALUATION

The iReady Reading Diagnostic Benchmark shows growth from Fall to Spring, with the exception of grades 7th and 8th. The iReady Diagnostic is an adaptive assessment that adjusts its questions to suit the student's needs. It provides valuable information to teachers, including sophisticated data and actionable insights to help them address students' individual needs and support meaningful progress. The iReady Reading Diagnostic is an online assessment so it can be given to both virtual and in person learners. When students took the assessment at home, we could not be sure that parents weren't helping them, however half of the students were in person learners for both the fall and spring assessment.

	iReady Reading E	Benchmark
	Fall	Spring
3rd Grade	62%	77%
4th Grade	71%	73%
5th Grade	50%	62%
6th Grade	33%	37%
7th Grade	39%	32%
8th Grade	50%	41%

ADDITIONAL CONTEXT AND EVIDENCE

Only students attending in person learning took the NYS ELA Assessment. Approximately 50% of students were attending in person instruction due to COVID guidelines. In addition, we brought students back to in person learning gradually so not all students were in the building during the NYS ELA assessment. We do not have any current data to compare to as no students took the NYS assessments in the 2019-2020 school year since they were canceled.

NYS ELA Assessment

	Only students in person at this time took this assessment
3 rd Grade	36%
4 th Grade	44%
5 th Grade	Not Tested
6 th Grade	Not Tested
7 th Grade	Not Tested
8 th Grade	Not Tested

SUMMARY OF THE ELEMENTARY AND MIDDLE ENGLISH LANGUAGE ARTS GOAL

The continuation of our ELA curriculum improvements and development, along with the professional development we are participating in, SBCS should continue to show improvement and acquisition of this goal. Our iReady Reading Diagnostic Benchmark provides the teachers data to provide immediate interventions for students to improve their ELA skills. This, along with students back at full capacity to in person learning, should help us to show growth on the NYS ELA assessment in the future.

ACTION PLAN

SBCS has designed a comprehensive plan of action in order to continue the progress made in ELA. Our plan includes the following: use of eDoctrina, continuation of the Units of Study in Writing and Reading for grades K-8th, Units of Study in Phonics for grades K-2 and continuation of common and interim assessments and use of iReady and continued professional development with representatives from Teachers College and Erie 1 BOCES.

iReady:

SBCS implemented the iReady benchmark assessment and instructional program for the 2020-21 school year. Through the iReady program, teachers will be able to send students lessons electronically based on their diagnostic assessment. Teachers will be using the data to provide interventions to the students during their small group instruction. iReady is also a progress monitoring tool, which we have not had a valid system for in the past. We will be implementing more progress monitoring throughout the 2021-2022 school year.

eDoctrina:

eDoctrina is a web-based education software program that helps educators prioritize New York State standards, create curriculum maps and standards-based lesson/unit plans, build online or paper assessments aligned to standards, print and scan answer sheets, quickly pin-point student strengths and weaknesses, and identify when standards/skills are mastered. Teachers will build and align all interim assessments to New York State standards in eDoctrina. One feature that will assist our teachers is that students can take the assessment online, which lends itself to remote learning if we need to do that again. eDoctrina allows teachers to track results based on standards in real time so adjustments can be made to instruction in order to meet the needs of students. During our grade level or data meetings, we use the Datawise process to analyze the many data reports that teachers and administrators can pull to create instructional action plans that respond to the needs of the students. The use of this software and its applications will support us in increasing student achievement.

Curriculum:

SBCS will continue to use the Lucy Caulkins Units of Study in Reading and Writing for grades K – 8th. We have implemented the Units of Study in Phonics for grades K-2nd. Teachers revamped curriculum maps and pacing guides over the summer to address the possible learning gaps due to remote learning. These will be implemented this year. The changes have been made to continue the increase in student development and achievement. We are hoping our proficiency rate continues to grow with the continuation and implementation of these new programs. Our staff is getting ongoing training in all ELA curriculum. Our goal is to create a love for reading and writing with large classroom libraries and writing celebrations. Through teacher training and improved reading and writing ability, we expect to increase achievement.

Assessments:

Our instructional staff will work on revising and creating ELA common assessments, specifically addressing the New York State learning standards. As teachers have gained a deeper understanding of their grade level standards, they adjusted their "I can" statements. These assessments will allow SBCS critical information to inform and adjust curriculum, programs, and practices to better meet the needs of our students. Along with teacher created assessments, the school also uses all Units of Study assessments and schoolwide benchmark assessments such as iReady for grades K-8th and Teachers College Running Records for grades K-8th. The data collected from these assessments are used as data points, along with New York State assessments, to determine if a student needs access to RTI/AIS services. All common assessments are aligned to standards and input into eDoctrina for easy access to a variety of data reports.

Data evaluation:

Three administrators and three teachers participated in the Datawise training program through Harvard University in June 2020. This is an ongoing program that we will be implementing in the 2020-2021 school year. It is a process to look at and evaluate data to make changes and promote growth in learning. The implementation will be guided by a representative from Harvard University as continued professional development. For the 2021-2022, the goal is to implement this process in the three grade levels that the teachers in training teach: grades 1, 3, and 6. Moving forward we will add additional grade levels each year.

Professional Development:

The school continues to work with Teacher's College and BOCES curriculum specialists to provide professional development to our teachers.

We have a dedicated staff developer associated with Teacher's College who provides training to our teachers almost monthly. She is with us two-three days during most months. She provides training, models lessons and then debriefs and reflects with our teachers. There is also time for teachers to plan together, look at student work and collaborate with the staff developer present to guide them.

We also have a BOCES behavior and student engagement specialist with us monthly. He observes teachers for a class period and then meets with them to confer about what he saw and offer positive feedback and constructive criticism. This gives our teachers more opportunity to teach and less time to focus on behavior management, engagement and co teaching strategies. He continued to work with us during remote learning.

Three teachers and three administrators participated in Datawise training from Harvard. We will continue to work with a Harvard staff developer throughout the implementation of this program during the 2021-2022 school year.

Through a grant, we were trained in the Springboard Collaborative Program in Enhanced Reading at School and Home. We used this program for K-3 summer school. It will continue each summer. Springboard Collaborative is a program that closes the literacy gap by closing the gap between home and school.

Finally, SBCS is aware that in order to achieve and sustain proficiency, targeted support for teachers and students is our most valuable resource. Administration will continue to provide daily instructional support, data driven dialogue and professional development to teachers throughout the school year.

GOAL 2: MATHEMATICS

ELEMENTARY AND MIDDLE MATHEMATICS

Goal 2: Mathematics

Students will become proficient in the mathematics skills of problem solving and computation and will make continuous yearly progress toward mastery of the mathematics skills.

BACKGROUND

The Envisions Math Program is a comprehensive mathematics curriculum that provides focus, coherence, and rigor of the Common Core State Standards. The program also provided consistency for teaching Math to all students K-8th grade.

SBCS continued to provide professional development and curriculum development to our staff with alignment to the program, pacing, and assessment design. Teachers spent time over the summer adjusting the curriculum amps and pacing guides to acknowledge gaps in learning that may have developed due to the quick exit from school during the pandemic. A combination of whole and small group instruction, guided math and flexible grouping, was used to ensure that students became fluent in mathematics.

There weren't any changes in the delivery of instruction for Math due to the transitions from in person learning to remote learning and then back again. Teachers utilized class kick, which is software that allows them to view all student's computer screens, whether in school or remote. This allowed them to see kids work and assess in real time.

SBCS administered several different math assessments throughout the year including: iReady Math Diagnostic Benchmark for grades K-8th and Interim Assessments for grades 3rd-8th. SBCS utilized the EnVisions quizzes, lesson quick checks, topic assessments and cumulative topic tests for ongoing assessment purposes throughout the year to improve both teaching and learning. We only administered the NYS math assessment to students who were in person learning at the time, half of grades 3rd, 4th, 6th and 8th. Assessment was more formative and less summative during the 2020-2021 school year.

Teachers used the iReady program to monitor students and assign specific lessons based on need. Students were required to complete 30-60 minutes per week on iReady math.

METHOD

SBCS administered the iReady Math Benchmark in September, January, and June. SBCS administered school created Math interim assessments in grades 3rd-8th in November, January, and June. We administered the NYS Math assessment only to students in person learning. In person learners in grades 3rd, 4th, 6th and 8th took the NYS ELA assessment.

Teachers also administered EnVision Math quizzes and assessments as well as end of unit assessments.

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in mathematics: IReady Math Diagnostic Benchmark

RESULTS AND EVALUATION

The iReady Math Diagnostic Benchmark shows growth from Fall to Spring, with the exception of grades 6th-8th. 6th and 7th grade remained consistent and 8th grade went down about 10%. This was due, in part, to lack of effort on the older students due to technology burn out at the end of the year. The iReady Diagnostic is an adaptive assessment that adjusts its questions to suit the student's needs. It provides valuable information to teachers, including sophisticated data and actionable insights to help them address students' individual needs and support meaningful progress. The iReady Math Diagnostic is an online assessment so it can be given to both virtual and in person learners. When students took the assessment at home, we could not be sure that parents weren't helping them, however about 50% of the students were in person learners for both the fall and spring assessment.

	IReady Math Benc	hmark Assessment
	Fall	Winter
3 rd Grade	54%	75%
4 th Grade	58%	83%
5 th Grade	55%	71%
6 th Grade	45%	43%
7 th Grade	44%	44%
8 th Grade	65%	54%

ADDITIONAL CONTEXT AND EVIDENCE

Only students attending in person learning took the NYS Math Assessment. Approximately 50% of students were attending in person instruction due to COVID guidelines. In addition, we brought students back to in person learning gradually so not all students were in the building during the NYS

Math assessment. We do not have any current data to compare to as no students took the NYS assessments in the 2019-2020 school year since they were canceled.

	i		
	New York State Math Assessment		
	Only Student in person took these assessments		
3 rd Grade	38%		
4 th Grade	41%		
5 th Grade	Not Tested		
6 th Grade	20%		
7 th Grade	Not Tested		
8 th Grade	22%		

SUMMARY OF THE ELEMENTARY AND MIDDLE MATHEMATICS GOAL

SBCS's vertical alignment of the Math curriculum, and students becoming familiar with the math vocabulary and terms used in teaching mathematics has helped our students progress to achieving the school's math goal. Teachers were able to use the program with less supplemental materials to fill the gap from the previous years. Even though our student's data did decrease on the NYS Math Assessment, the iReady Diagnostic Benchmark did show growth and students have become more confident in their basic math skills.

Our interim assessments and iReady benchmark provide the teachers data to apply immediate interventions for students to improve their math skills.

ACTION PLAN

SBCS has designed a comprehensive plan of action in order to continue to make progress in Math. Our plan includes the following: use of eDoctrina and google form assessments,

continuation of Envisions Math 2.0 program, use of online resources such as Reflex Math and iReady, common assessments, continued professional development with representatives from Erie 1 BOCES, and live webinars that are easily accessible to teachers.

iReady:

SBCS also implemented the iReady benchmark assessment and instructional program for the 2020-21 school year. Through the iReady program, teachers will be able to send students lessons electronically based on their diagnostic assessment. Teachers will be using the data to provide interventions to the students during their small group instruction. iReady is also a progress monitoring tool, which we have not had a valid system for in the past. We will be implementing more progress monitoring throughout the 2021-2022 school year.

eDoctrina:

eDoctrina is a web-based education software program that helps educators prioritize New York State standards, create curriculum maps and standards-based lesson/unit plans, build online or paper assessments aligned to standards, print and scan answer sheets, quickly pin-point student strengths and weaknesses, and identify when standards/skills are mastered. Teachers will build and align all quarterly assessments to New York State standards in eDoctrina. One feature that will assist our teachers is that students can take the assessment online, which lends itself to the possibility of returning to remote learning at any time. eDoctrina allows teachers to track results based on standards in real time so adjustments can be made to instruction in order to meet the needs of students. During our grade level or data meetings, we use the datawise process to analyze the many data reports that teachers and administrators can pull to create instructional action plans that respond to the needs of the students. The use of this software and its applications will support us in increasing student achievement.

Curriculum:

SBCS will continue to use the EnVision Math 2.0 Program as a comprehensive mathematics curriculum. Reflex Math is used as supplemental online resource to improve fact fluency. iReady will also be used as an additional resource for math instruction.

Teachers revised curriculum maps and pacing guides over the summer to adjust for the current educational situation. These were implemented this year. The changes have been made to continue the increase in student development and achievement while reteaching skills that may have been missed in the shut down in March 2020. We are hoping our proficiency rate continues to grow with the continuation of these programs and th return to full capacity in person learning. Our staff is getting ongoing training in the math curriculum. Through teacher training and improved curriculum, we expect to continue to increase math achievement.

Assessments:

Our instructional staff will work on revising Math common assessments, specifically addressing the New York State learning standards. As teachers have gained a deeper understanding of their grade level standards, they have adjusted their "I can" statements. These assessments will allow SBCS the critical information to inform and adjust curriculum, programs, and practices to better meet the needs of our students. Along with teacher created assessments, the school also utilizes the EnVisions 2.0 Math assessments which includes lesson quick checks, end of topic tests and cumulative assessments.

The data collected from these assessments are used as data points, along with New York State assessments, to determine if a student needs access to RTI/AIS services. All common assessments are aligned to standards and input into eDoctrina for easy access to a variety of data reports.

Data evaluation:

Three administrators and three teachers participated in the Datawise training program through Harvard University in June 2020. This is an ongoing program that we will be implementing in the 2020-2021 school year. It is a process to look at and evaluate data to make changes and promote growth in learning. The implementation will be guided by a representative from Harvard University. For the 2021-2022, the goal is to implement this process in the three grade levels that the teachers in training teach: grades 1, 3, and 6. Moving forward we will add additional grade levels each year.

Professional Development:

The school continues to work with Erie 1 BOCES curriculum specialists to provide professional development to our teachers.

Teachers have access to continuous professional development for EnVisions 2.0 live webinars. Differentiated professional development is offered through Envisions 2.0 to meet the individual needs of the teachers in effort to enhance instruction.

We also have a BOCES behavior and student engagement specialist with us monthly. He observes teachers for a class period and then meets with them to confer about what he saw and offer positive feedback and constructive criticism. This gives our teachers more opportunity to teach and less time to focus on behavior management, engagement and co-teaching strategies. He continued to work with us during remote learning.

Three teachers and three administrators participated in Datawise training from Harvard. We will continue to work with a Harvard staff developer throughout the implementation of this program during the 2021-2022 school year.

Finally, SBCS is aware that in order to achieve and sustain proficiency, targeted support for teachers and students is our most valuable resource. Administration will continue to provide

daily instructional support, data driven dialogue and professional development to teachers throughout the school year.

GOAL 3: SCIENCE

ELEMENTARY AND MIDDLE SCIENCE

Goal 3: Science

Students will become more proficient in their knowledge, skills, and concepts of science and will make continuous yearly progress toward mastery in these areas.

BACKGROUND

The focus of curriculum work for the 2020-2021 school year was to continue to align the curriculum vertically and horizontally within the school and strengthen the core by mapping content, skills and standards. SBCS introduced Pearson Elevate Science for grades K-5th. Middle School adopted Pearson Elevate Science in the previous school year. NYS prep material and various other science supplements are used to support the delivery of the science curriculum. Professional development was provided for teachers in how to use and implement the Elevate Science for the K-5th teachers.

METHOD

Due to COVID-19, the school could only administer science assessments to in person learners, which was about half of our students. Students also only completed the written portion as the performance assessment was not given. The school's past practice was to convert each student's raw score to a performance level and a grade-specific scale score. The criterion for success in previous years was based on the measure that requires students enrolled in at least their second year to score at proficiency.

RESULTS AND EVALUATION

	NYS Science Assessment	
Grade	Only Student in person took these assessments	
	Percent Proficient	Number Tested

2020-21 ACCCOUNTABILITY PLAN PROGRESS REPORT

4	89	45
8	49	39
All	69	84

This data shows the 20-21 data for all in person learners that were tested at South Buffalo Charter School.

ADDITIONAL CONTEXT AND EVIDENCE

Looking at the data from previous years the prediction would be SBCS would continue to have students in at least their second year score better than the total population. SBCS recognizes that our new population often enters our school system with instructional gaps. SBCS will continue to be purposeful in how it assesses and intervenes on each student's behalf to maximize their potential and eliminate any gaps they may have.

SUMMARY OF THE ELEMENTARY AND MIDDLE SCIENCE GOAL

During the 2020-2021 school year South Buffalo Charter School did achieve 69 percent proficiency with all in person learners tested. Grade 4 was well above at 89 percent. Grade 8 did score at a 49% proficiency. In past years, students participated in both the written assessment and the performance assessment. This year, only the written portion was administered which could attribute to the lower scores in 8th grade.

ACTION PLAN

SBCS has designed a comprehensive plan of action to address progress in science. Our plan includes the following: use of eDoctrina, cohesive and aligned Curriculum, common formative and summative assessments, and professional development. South Buffalo Charter School continues to use the same resources as in previous years and work to increase/improve in NYS assessment scores from where they were during the 2020-2021 school year.

eDoctrina:

eDoctrina is a web-based education software program that helps educators prioritize New York State standards, create curriculum maps and standards-based lesson/unit plans, build online or paper assessments aligned to standards, print and scan answer sheets, quickly pin-point student strengths and weaknesses, and identify when standards/skills are mastered. Teachers

2020-21 ACCCOUNTABILITY PLAN PROGRESS REPORT

will build and align all quarterly assessments to New York State standards in eDoctrina. One feature that will assist our teachers is that students can take the assessment online, which lends itself to our current remote learning situation. eDoctrina allows teachers to track results based on standards in real time so adjustments can be made to instruction in order to meet the needs of students. During our grade level or data meetings, we use the DDI process to analyze the many data reports that teachers and administrators can pull to create instructional action plans that respond to the needs of the students. The use of this software and its applications will support us in increasing student achievement.

Curriculum:

Teachers in grades 6-8 will continue to use the Elevate Science program and grade K-5 is in the first year of implementing this program.

Elevate Science is a comprehensive K-8 science program that focuses on active, student-centered learning. The blended print and digital curriculum engage students in phenomena-based inquiry, three-dimensional learning, and hands-on investigations. Elevate Science builds students' critical thinking, questioning, and collaboration skills. It fuels interest in STEM and creative problem solving while supporting literacy development for elementary-age learners. The program raises student interest and helps teachers approach science teaching with a new level of confidence.

Assessments:

The Elevate Science program incorporates assessments throughout the lessons. All science assessments will be housed into eDoctrina and Power School. They are aligned to standards and the use of eDoctrina gives us the ability to access a variety of data reports.

Professional Development:

The school continues to work with BOCES curriculum specialists to provide professional development to our teachers for the grades K-8 Science. Grades 6-8 teachers will be creating interim assessments through BOCES provided workshops.

Finally, SBCS is aware that in order to achieve and sustain proficiency, targeted support for teachers and students is our most valuable resource. The Principal, Assistant Principals and the rest of the leadership team will continue to provide daily instructional support for teachers, data driven dialogue and professional development to teachers throughout the year.

GOAL 4: ESSA

Due to COVID-19 and the subsequent changes to the state's testing, accountability, and federal reporting requirements, the 2020-21 school accountability statuses are the same as those assigned for the 2019-20 school year. The 2019-20 accountability statuses were based on 2018-19 exam results. Assigned accountability designations and further context can be found <u>here</u>.

Goal 7: Absolute Measure

Under the state's ESSA accountability system, the school is in good standing: The state has not identified the school for comprehensive or targeted improvement.

METHOD

Because *all* students are expected to meet the state's performance standards, the federal statute stipulates that various sub-populations and demographic categories of students among all tested students must meet the state standard in and of themselves aside from the overall school results. As New York State, like all states, is required to establish a specific system for making these determinations for its public schools, charter schools do not have latitude in establishing their own performance levels or criteria of success for meeting the ESSA accountability requirements. Each year, the state issues School Report Cards that indicate a school's status under the state accountability system.

RESULTS AND EVALUATION

South Buffalo Charter School's accountability for 2018 – 2019 is "Good Standing."

South Buffalo Charter School's accountability for 2019 - 2020 is "Good Standing"

South Buffalo Charter School's accountability for 2020-2021 is "Good Standing"

South Buffalo Charter School has been a school in "Good Standing" for the past six years.

ADDITIONAL EVIDENCE

South Buffalo Charter School has met its NCLB accountability goal for the 2020-2021 school year.

	Accountability Status by Year
Year	Status
2018-19	Good Standing
2019-20	Good Standing
2020-21	Good Standing

2020-21 ACCOUNTABILITY PLAN PROGRESS REPORT

SUNY	Charter Schools Institute The State University of New York

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

	TEMPLATE TABS
RAY tab contains the Instructions	
Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates
LUE tabs require input of informatio	
1.) Name of School	>Select school name from list.
2.) Enrollment	>Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarter
	Actuals. Includes:
	>Enrollment by Grade
3.) Staffing Plan	>Enrollment by District
5./ Stannig Flan	Enter staffing plan information for Annual Budget (& Revisions) and
	Quarterly Actuals. Includes:
	>Full Time Equivalent (FTE), by Position Category, By Quarter
	>"Prior Year" column may <u>initially</u> be completed based upon preliminary
	data, and <u>subsequently</u> adjusted with Annual Audited data when the
4.) Yearly Budget	Quarter 2 Actuals are being submitted.
4.) Teany budget	Enter Yearly Budget information. Includes:
	>" Prior Year " column may <u>initially</u> be completed based upon preliminary
	data, and <u>subsequently</u> adjusted with Annual Audited data when the
	Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocatio
	may be set)
	>Budgeted Enrollment data and Per Pupil Revenue for the current year are
	populated based upon input on tab "2.) Enrollment."
	>Budgeted FTE for current year is populated based upon input on tab "3.)
	Staffing Plan."
	>All other sources of revenue
	>All expenses
	>Budget Revisions, as necessary and <i>approved</i> by the school's Board of
	Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged int
	a primary EdCorp should NOT use this tab.
	>"Prior Year" column may be <i>initially</i> completed based upon preliminary
	data, and <u>subsequently</u> adjusted with Annual Audited data when the
6) Quartarily Banart	Quarter 2 Actuals are being submitted.
6.) Quarterly Report	Enter Actual Quarterly Report information . Includes:
	>Actual Enrollment data and Per Pupil Revenue for the current year are
	populated based upon input on tab "2.) Enrollment."
	>Actual FTE for current year is populated based upon input on tab
	"3.) Staffing Plan."
	>All other sources of revenue
1	>All expenses

CELL COLORS & GUIDANCE COMMENTS

= Enter information into the light BLUE shaded cells.

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20210524

Charter Funding Alphabetical By NYS School District * (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

South Buffalo Charter School

South Buffalo Charter School

CONTACT INFORMATION

Contact Name:	Deborah VanWey-Kociencki
Contact Title:	Accounts Specialist
Contact Email:	
Contact Phone:	

REPORT PERIOD

Irrent Academic Year: 2021-22	2020-2:
.22	.21

SOUTH BUFFALO CHARTER SCHOOL 2021-22

						ENROLLI	MENT BY GR	ADES					
GRADES	х	1	2	3	4	5	9	7	8	6	10	11	12
INITIAL BUDGETED ENROLLMENT	92	101	105	105	98	06	105	95	104				
TOTAL ENROLLMENT = 895													

							ENROLLI	ENROLLMENT BY DISTRICT	STRICT					
						ANNUAL BUDGET	BUDGET					ACTUAL Q	ACTUAL QUARTERLY	
		PRIOR YEAR			TOTAL DI	TOTAL DISTRICTS/ENROLLMENT BY QUARTER	JULMENT BY Q	UARTER			Ţ	DTAL DISTRICT	TOTAL DISTRICTS/ENROLLMENT	F
		ACTUAL	QUARTER 1	TER 1	QUARTER 2	TER 2	QUARTER 3	rer 3	QUARTER 4	TER 4	QUARTER 1	QUARTER 1 QUARTER 2	QUARTER 3	QUARTER 4
			Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual
NUMBER OF SCHOOL DISTRICTS ENROLLED:	CTS ENROLLED:	13	13	0	13	0	13	0	13	0	0	0	0	0
NUMBER OF STUDENTS ENROLLED:	OLLED:	895	890	0	890	0	890	0	890	0	0	0	0	0
			*NOTE: If the	ere are NO budg	get revisions a	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s)	arterly submitt	al leave the 'RI	EVISED' Columi	(s)				
			COMPLETELY	BLANK. If budg	get revisions A	COMPLETELY BLANK. If budget revisions ARE made, the entire REVISED budget columns for the affected	ntire REVISED	budget colum	ins for the affe	cted				
			quarter(s) mu	quarter(s) must be completed on tabs 2, 3 and 4.	a on tabs 2, 3 (and 4.								
						ANNUAL BUDGET	BUDGET							
		PRIOR YEAR				ENROLLMENT BY QUARTER	BY QUARTER				ACT	UAL ENROLLM	ACTUAL ENROLLMENT BY QUARTER	rer
		2020-21	QUARTER 1	TER 1	QUARTER 2	TER 2	QUARTER 3	rer 3	QUARTER 4	TER 4	QUARTER 1	QUARTER 1 QUARTER 2	QUARTER 3	QUARTER 4
			Original	Revised	Original	Revised	Original	Revised	Original	Revised				
		Actual	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Actual	Actual	Actual	Actual
PRIMARY/OTHER DIST	DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment
1 PRIMARY District BU	BUFFALO CITY SD	761	758		758		758		758					
2 SECONDARY District CH	CHEEKTOWAGA CSD	13	6		6		6		6					
3 Other District 3 CH	CHEEKTOWAGA-MARYVALE UFSD	7	9		9		9		9					
4 Other District 4 CH	CHEEKTOWAGA-SLOAN UFSD	14	14		14		14		14					
5 Other District 5 CLF	CLEVELAND HILL UFSD	5	3		3		3		3					
6 Other District 6 DE	DEPEW UFSD	4	3		3		3		3					
7 Other District 7 FR0	FRONTIER CSD	3	9		6		9		6					
8 Other District 8 KE	KENMORE-TONAWANDA UFSD	3	3		3		3		3					
9 Other District 9 LA	ACKAWANNA CITY SD	49	49		49		49		49					
10 Other District 10 LAI	LANCASTER CSD	2	2		2		2		2					
11 Other District 11 SIL	SILVER CREEK CSD	1	1		1		1		1					
12 Other District 12 WE	WEST SENECA CSD	30	34		34		34		34					
13 Other District 13 HA	HAMBURG CSD	3	2		2		2		2					
14 Other District 14 (Se	(Select from drop-down list) →													

	PRIOR YEAR				ANNUAL BUDGET ENROLLMENT BY QUARTER	BUDGET BY QUARTER				ACTU	ACTUAL ENROLLMENT BY QUARTER	ENT BY QUAR	TER
	2020-21	QUARTER 1	TER 1	QUARTER 2	TER 2	QUAR	QUARTER 3	QUARTER 4	TER 4	QUARTER 1	QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4	QUARTER 3	QUARTER 4
		Original	Revised	Original	Revised	Original	Revised	Original	Revised				
	Actual	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Actual	Actual	Actual	Actual
PRIMARY/OTHER DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment Enrollment Enrollment Enrollment Enrollment Enrollment Enrollment Enrollment		Enrollment Enrollment Enrollment	Enrollment	Enrollment

*NOTE: Enter the number of FTE positions in the "blue" cells.		*NOTE: If the If budget revisi	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the "REVSED" Column(s) COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter(s) must be completed on tabs 2, 3 and 4.	visions at the time entire "REVISED" b	e of quarterly subn vudget columns for	ittal leave the 'RE the affected quar	VISED' Column(s) ter(s) must be con	COMPLETELY BLAN	IK. 3 and 4.	*NOTE: Each	*NOTE: Each quarter, the actual FTE should be input.	al FTE should be	input.	*NOTE: State the assumptions that are being made for personnel FTE levels.
ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR		5	5	ANNUAL BUDGETED FTE	DGETED FTE			2	5	ACTUAL QUARTERLY FTE	RTERLY FTE	5	Description of Assumptions
	ACTUAL	Original	U.I. Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual	
Executive Management	4.0	4.0		4.0		4.0		4.0						
Instructional Management		0.0		0.0		0.0		0.0						
Deans, Directors & Coordinators	3.0	3.0		3.0		3.0		3.0						
CFO / Director of Finance	1.0	1.0		1.0		1.0		1.0						
Operation / Business Manager														
Administrative Staff	8.0	8.0		8.0		8.0		8.0						
TOTAL ADMINISTRATIVE STAFF	16.0	16.0	0.0	16.0	0:0	16.0	0:0	16.0	0.0	0.0	0.0	0.0	0.0	
INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR				ANNUAL BUDGETED FTE	GETED FTE					ACTUAL QUARTERLY FTE	RTERLY FTE		Description of Assumptions
	2020-21		Q1	Q2		g	3	Q4	4	Q1	Q2	g	Q4	
	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual	
Teachers - Regular	24.0	23.0		23.0		23.0		23.0						
Teachers - SPED	9.0	0.6		9.0		9.0		9.0						
Substitute Teachers	1.0	30.0		30.0		30.0		30.0						
Teaching Assistants	3.0	4.0		4.0		4.0		4.0						
Specialty Teachers	43.0	41.0		41.0		41.0		41.0						
Aides	1.0													
Therapists & Counselors	3.0	3.0		3.0		3.0		3.0						
Other														
TOTAL INSTRUCTIONAL	84.0	110.0	0.0	110.0	0.0	110.0	0:0	110.0	0.0	0.0	0.0	0.0	0.0	
NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR				ANNUAL BUDGETED FTE	DETED FTE					ACTUAL QUARTERLY FTE	RTERLY FTE		Description of Assumptions
	2020-21		Q1	02	2	Q3	3	Q4	4	Q1	Q2	Q3	Q4	
	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual	
Nurse	2.0	2.0		2.0		2.0		2.0						
Librarian	1.0	1.0	1	1.0		1.0		1.0						
Custodian	12.0	10.0		10.0		10.0		10.0						
Security														
Other														
TOTAL NON-INSTRUCTIONAL	15.0	13.0	0.0	13.0	0.0	13.0	0.0	13.0	0.0	0.0	0.0	0.0	0.0	
			;		;		;		;					
TOTAL PERSON NEL SERVICE FTE	0,11,0	0 52 1	0.0	139.0		139.0		139.0						

								SOUTH BUFFALO CHARTER SCHOOL	SCHOOL					
						000	Budget / C	Budget / Operating Plan 2021-22	lan					
Total Revenue Total Expenses Net Income Actual Student Enrollment		13,558,423 10,080,023 3,478,400 895	3,707,421 3,367,716 339,705 890			3,144,346 3,367,717 (223,372) 890			3,144,343 3,367,716 (223,374) 890			3,144,343 3,365,463 (221,121) 890		
		Prior Year Actual 2020-21 Revenue Per	1st Q Original	1st Quarter - 7/1 - 9/30 al Revised		2nd Quart Original F	2nd Quarter - 10/1 - 12/31 nal Revised	/31	3rd Qu Original	1-3/		4th Quarte Original Re	4th Quarter - 4/1 - 6/30 al Revised	
REVENUE		Allocate Per Pupil Revenue by	puaget	*NOTE: If	Variance If there are N	10 budget revisio	buaget ins at the time	e of quarterly	submittal leave	 variance budget budget variance budget budget variance budget var	olumn(s) COMPLE	PLETELY BLANK.	ager	Variance
ATE SOURCES		Quarter		If budget revi	isions AKE n	nade, the entire	"REVISED" buc	iget columns	for the affecter	If budget revisions ARE made, the entire "KEVISED" budget columns for the affected quarter(s) must be completed on tabs 2, 3 and 4	completed or	n tabs 2, 3 and 4	12	
Per Pupil Revenue	Per Pupil Rate	PPR %/Qtr->	25.0%	25.0%		25.0%	25.0%		25.0%	25.0%	, с	25.0%	25.0%	
CHEEKTOWAGA CSD	11,502	107,218	25,880		•	25,880			25,880	1 1	, ,	25,880		"
CHEEKTOWAGA-MARYVALE UFSD	12,111	77,402	18,167	3	3	18,167	3	2	18,167	3	3	18,167		ľ
CHEEKTOWAGA-SLOAN UFSD	12,700	177,613	44,450	•	•	44,450	'	'	44,450	×	'	44,450	•	1
DEPEW UFSD	11.190	33.216	3,002	c 2		3,002 8.393	6 1	0	3,002 8.393		c 1	3,002 8.393		ľ
FRONTIER CSD	9,702	63,195	14,553	1	•	14,553	ľ	1	14,553	ī		14,553	•	ľ
KENMORE-TONAWANDA UFSD	10,280	38,908	7,710		ar.	7,710			7,710			7,710		
LACKAWANNA CITY SD	13,581	651,302	166,367	2	•	166,367	1	1	166,367	1		166,367	•	1
	13,030	13,5//	5,015		•	3,015	1	1	3 359	1 3	1	3 359		1
WEST SENECA CSD	11.371	372.424	96.654		+	96.654			96.654			96.654		ľ
HAMBURG CSD	11,335	(336)	5,668	•	•	5,668	e	•	5,668	-	•	5,668	•	ľ
,	2		3	2	•	3	1	2		3	2	2		1
- ALL OTHER School Districts: (Weighted Avg)			1 1	1 3	1 21	• •	•	1 1	1 1	1 1	1 X		n 30	1
TOTAL Per Pupil Revenue (Weighted Average Per	13,156	11.611.255	2.927.162		•	2.927.162			2.927.162		- 2.5	2.927.162		'
Pupil Funding)			-10-11-01-								_			
special coucation Revenue Grants		242,242			'			'			,			'
Stimulus	,				r.			•			•			e
DYCD (Department of Youth and Community Development)	ut)				•			2			2			1
Other NYC DoE Rental Assistance					'			'			•			'
Other TOTAL DEVENILE EDOM STATE SOLIDCES		11 074 507	167		•	167		1	107 167		-	167		
		11,824,3371	7'77',102	-	•	2,321,102	,	,	7,321,102	•	- 2,	7,721,102	•	'
REVENUE FROM FEDERAL FUNDING IDEA Special Needs			32,181		•	32,184			32,181		•	32,181		
Title I Tail: Frontin - Athen		387,337	96,834		•			1			× 1			1
nue runding - Other School Food Service (Free Lunch)		75,915	185,000		• •	185,000		6.2	185,000			185,000		
Grants Charter School Program (CSP) Planning & Implementation					9			2			2			
Other		282,258			•									ľ
Other TOTAL REVENILE FROM FEDERAL SOLIRCES		815,888	345 400	,	•	217 184	,	•	217 181		•	217 181		ſ
LOCAL and OTHER REVENUE		ç												
Contributions and Donations Fundraising		44			•			6 2			c 2			6
Erate Reimbursement		49,296			•						×			ľ
Earnings on Investments		457,477	41,515		ж									1
Interest Income		192,007	393,344		'			2			2			1
		/cc'7			• •			•			•			
OTHER		216,772			•			1			1			ľ
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		917,938	434,859		•	7	7	1	'	ĩ	1	1	,	1
TOTAL REVENUE		13,558,423	3,707,421	C	•	3,144,346			3,144,343	c	- 3,	3,144,343	•	ľ
	1													

Page 1 of 10

3.707, 3.707, 3.367, 3.367, 3.367, 3.367, 3.367, 3.315, 8.367, 1.311, 1.311, 1.1143, 1.1144,\\1.1144,\\1.1144,\\1.1144,\\1.		- 3,144,346 - 3,367,717 -	- 3,144,343	- 505 001 F	
Prior Vear Actual 2020-21 Prior Vear Actual 2020-21 Prior Vear Actual 2002-21 Prior Vear Actual 2002-21 STRATIVE STAFF PERSONNEL COSTS Avg. No. of Positions Prior Vear Actual 2000 Didgin Article Staff Presonnel Per Positions Avg. No. of Positions Prior Vear Actual 2000 Didgin Article Staff Avg. No. of Positions Avg. No. of Avg. No. of Positions Avg. No. of Avg. No. of Positions Prior Vear Actual Budge Didgin Article Staff Avg. No. of Avg. No. of Positions Avg. No. of Avg. No. of Avg. No. of Positions Avg. No. of Avg. No. of Avg. No. of Positions Avg. Avg. Avg. Avg. No. of Avg. Staff Prior Vear Actual Avg. Staff Avg. Avg. Avg. No. of Avg. Staff Avg. Avg. Avg. No. of Avg. Staff Prior Avg. Avg. No. of Avg. Staff Prior Avg. Avg. Avg. Avg. Staff Prior Avg. Avg. Avg. Avg. Avg. Avg. Avg. Avg. Avg. Avg. Avg. Avg. Avg. Avg. Avg.	1st Quarter - 7/1 - 9/3 Original Revised Budget Budget	- (223,372) - - 890 -	3,367,716 (223,374) 890	- 3,365,463 - 3,365,463 - (221,121) - 890	
Arg. No. of Endinational Control Management actional Management actional actional ally Techers actionational actionational actionational actionational ally Techers actionational actionational ally Techers actionational actionational actionationational actionationational actionationationationationationationationa	Original Revised Budget Budget	2nd Quarter - 10/1 - 12/31	3rd Quarter - 1/1 - 3/31	4th Quarter - 4/1 - 6/30	- 6/30
Aig. No. of the Management critonal Management districtive Staff MOMINISTRATIVE STAFF Alg. No. of 403,537 CITONAL PERSONNEL COSTS mistrative Staff MOMINISTRATIVE STAFF 23.00 846,206 CITONAL PERSONNEL COSTS 30.00 107,709 Enstrative Staff MOMINISTRATIVE STAFF 23.00 846,206 CITONAL PERSONNEL COSTS 30.00 107,709 Enstrative Staff MOMINISTRATIVE STAFF 23.00 846,206 CITONAL PERSONNEL COSTS 30.00 107,709 Intel Fachers MIT Fachers 110.00 2,133,239 Intel Fachers 110.00 2,133,239 Intel Fachers 100.00 4,756,518 Intel Fachers 133.00 4,728,618 Intel Fachers 133.00 4,728,618 Inter Fachers 133.00 4,728,618 Intel Fachers 130.00 4,728,618 Inter Fachers 133.00 4,728,618 Inter Fachers 133.00 4,728,618 Inter Fachers 130.00 4,728,618 Intrass 110.00 2,738,618 <th></th> <th>Original Revised e Budget Budget Variance</th> <th>Original Revised Budget Budget Variance</th> <th>Original Revised Budget Budget</th> <th>Variance</th>		Original Revised e Budget Budget Variance	Original Revised Budget Budget Variance	Original Revised Budget Budget	Variance
4.00 404,376 404,376 404,376 404,376 404,376 404,376 41,00 69,923 41,00 69,923 41,00 69,923 41,00 69,923 41,00 10,733,151 10,733,151 10,733,151 10,733,151 10,733,151 10,733,151 110,655 41,00 110,655 41,00 110,655 41,00 10,753,151 110,655 41,00 10,753,151 110,655 41,00 10,753,151 110,655 41,00 10,754,111 110,655 41,00 10,7753,111 110,655 41,00 10,7745,111 110,655 41,00 10,745,111 110,655 41,00 10,745,111 110,655 41,00 10,745,111 110,742 110,005 305,117 110,742 110,005 305,117 110,742 110,005 110,005 121,742 111,005 121,742 111,005 121,742 111,005 121,742 111,005 121,742 121,742 121,742 121,742 121,742 121,742 121,742 121,742 121,742 121,742 121,742					
3.00 1.00 1.55,307 1.53,515 1.00 1.00,511 1.07,3151 1.00 30.00 1.07,705 30.00 1.07,705 1.07,705 30.00 1.07,705 1.07,705 110.00 30.00 1.07,705 110.00 30.00 1.07,705 110.00 30.01,705 1.10,655 110.00 1.07,705 1.07,705 110.00 1.07,705 1.07,705 110.00 30.01,11 1.07,705 110.00 30.01,12 1.07,705 110.00 30.5,157 1.07,705 1130.00 4.22,228 4.42,228 139.00 4.728,618 4.72,618 139.00 4.728,618 4.72,618 139.00 6.999,572 3.45,046 139.00 6.999,572 3.45,046 139.00 6.999,572 3.45,046 139.00 6.999,572 3.45,046			- 96,147	- 96,147	
100 69,23 69,23 1600 1,073,151 43,545 43,545 1600 30,00 284,806 445,121 3000 30,00 1,073,151 10,709 41,00 41,00 1,07,709 110,655 41,00 110,655 445,121 110,655 110,00 300,113,239 110,655 442,122 110,00 3,213,239 442,228 442,228 139,00 4,728,618 442,228 442,228 139,00 4,728,618 442,228 442,724 139,00 6,999,572 457,245 457,245 139,00 6,999,572 457,245 457,245 139,00 6,999,572 457,245 457,245 7,645 2,200,994 2,2099,572 457,245		- 48,940	- 48,939	- 48,939	
800 443,545 1600 1,073,151 900 946,206 900 107,709 110,655 110,655 44,00 1,745,121 110,00 1,745,121 110,00 94,189 110,00 94,189 110,00 94,189 110,00 94,182 130,00 1,745,121 130,00 1,745,121 130,00 94,189 131,00 94,282 133,00 94,284 139,00 1,774,663 139,00 6,999,572 139,00 6,999,572 139,00 6,999,572		- 22,500	- 22,500 -	- 22,500	•
IS 1000 10770900 107709 107709 107709 107709 107709 107709 107709 107709 107709		- 120,270	- 120,271	- 120,271	
IS 23.00 846,206 846,206 846,206 846,206 846,206 107709 107709 110,655 4100 117,655 110,055 110,055 110,055 110,00 12,1742 110,100 12,1742 110,000 12,1742 110,000 12,1742 110,000 12,1742 110,000 12,1742 110,000 12,1742 110,000 12,1742 110,000 12,		- 287,858	- 287,857 -	- 287,857 -	*
IS 2000 281806 0107709 01077000 010770000000000		211 520	211 530	211 500	
IS 2000 107/709 110.655 110.655 110.655 110.655 110.655 110.655 110.655 110.655 110.655 110.655 110.652 110.652 110.00 1.745,121 110.00 3.213,239 110.00 3.213,239 110.00 3.213,239 110.00 3.05,157 110.00 3.05,157 110.00 110.00 10.0000 10.0000 10.0000 10.0000 10.0000 10		- 121,204	- 121,205	- 121,204	
4.00 110,655 3.00 121,742 110.00 3,213,239 110.00 3,213,239 110.00 4,188 130.00 42,228 139.00 4,728,618 139.00 4,728,618 139.00 4,728,618 139.00 4,728,618 139.00 4,728,618 139.00 4,728,618 139.00 4,728,618			- 48,900	- 48,900	•
TS 3.00 121,742 121,744 121,742 121,744 121,742 121,744 121,74		- 32,476 - 587,952		- 32,476 - 587,952	•
15 3.00 121,/42 110.00 3,213,239 1000 3,213,239 1000 3,213,239 1000 42,882 13000 42,825 139,00 4,728,618 139,00 4,728,618 139,00 4,728,618 139,00 4,728,618 139,00 4,728,618 139,00 6,999,572 139,00 6,999,572					•
15 1000 1000 1000 1000 1000 1000 13000 13000 13000 132000 132000 132000 13200 13200 1		- 41,248 -	- 41,248	- 41,248	• >
15 2.00 10.00 13.00 13.00 13.00 1.300 1.312,028	Ц	- 1,143,309 -	- 1,143,309 -	- 1,143,308 -	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		- 31,290	- 31,290	- 31,290	,
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		- 14,529		- 14,527	'
1300 42,228 139.00 4,728,618 139.00 4,728,618 147,1663 1471,663 22,70,954 2,270,934 139,00 6,999,572 7,645 7,645			- 104,361 -	- 104,361	•
13.00 442.228 139.00 4.728,618 139.00 4.728,618 1471,653 1471,653 247,245 2,270,954 139.00 6,999,572 7,645 7,645					
139.00 4,728,618 342,046 1,471,663 457,245 2,270,954 2,270,954 7,645 7,645 2,01,927	Ц	- 150,180 -	- 150,180 -	- 150,178 -	2
1342,046 1,471,663 1,471,663 1,57,245 2,270,954 7,645 7,645 2,00,927 2,01,927		- 1,581,346 -	- 1,581,345 -	- 1,581,342 -	3
TS 1.471,663 457,245 2,270,994 139.00 6,999,572 7,645 7,645 201,927		- 126.929	- 126.929	- 126.929	ľ
TS 457,245 457,245 139.00 6,999,572 7,645 7,665			- 503,844	- 503,845	
139.00 (5,999,572) 34,900 7,645 7,645 2,72 7,645 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,665 7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,		- 148,480 - 779,253 -	- <u>148,480</u>	- <u>148,481</u> - <u>779,255</u> -	x C
34,900 7,645 201,927	_	- 7 360 500		2 360 597	,
34,900 7,645 Ny Fee 201,927 1	-	00000014	0000004	-	
7,645 Fament Company Fee Services Services School Lunch 201,927 18		- 11,000	- 11,000	- 11,000	ľ
201.927		- 5,000	- 5,000	- 5,000	3
201,927					
Q 773			- 180,000	- 180,000 - 3 300	, ,
10		- a,500	113,750	- 113,750	(
Titlement Services (i.e. Title I) 49,640 19,000 49,640 19,000		- 19,000	- 19,000	- 19,000	•
		- 332,050 -	- 332,050 -	- 332,050 -	•

Page 2 of 10

Image: matrix constrained by the state of the s	Contraction South Static Contraction South Static Contraction and static Contraction Sander Contraction Sander Contraction Sander Contraction and static Contraction Sander Contraction Sander Contraction Sander Contraction and static Contraction Sander Contraction Sander Contraction Sander Contraction and static Contraction Sander Contraction Sander Contraction Sander Contraction Sander Contraction and static Contraction Sander Contraction														
e 3/31/31 3/31	Emiliary (a) Statute (a)						SOUT	H BUFFALO	CHARTER	SCHOOL					
e 139/16/1 3/70/26 3/7	C 3357/3 344.446 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346 3 347.346						-	3udget / 0p 202	erating Pl 1-22	E					
Nome Nome <th< th=""><th>Image: control in the stand of the</th><th>Total Pavanua</th><th>13 558 473</th><th>1 TOT A71</th><th></th><th>-</th><th>144 346</th><th> </th><th></th><th>3 144 343</th><th></th><th></th><th>3 11/1 3/13</th><th></th><th></th></th<>	Image: control in the stand of the	Total Pavanua	13 558 473	1 TOT A71		-	144 346			3 144 343			3 11/1 3/13		
Tenning Total <	Tendine Tendine <t< th=""><th>Total Evvances</th><th>10.080.073</th><th>3 367 716</th><th></th><th></th><th>717 735</th><th></th><th></th><th>3 367 716</th><th></th><th></th><th>3 365 463</th><th></th><th></th></t<>	Total Evvances	10.080.073	3 367 716			717 735			3 367 716			3 365 463		
Control Control <t< th=""><th>It continuent $\frac{1}{1000}$ $\frac{1}{1000}$</th><th>Nat Income</th><th>2000/0T</th><th>330 705</th><th></th><th></th><th>121,100,</th><th></th><th></th><th>NTE ECCI</th><th></th><th></th><th>1161 1661</th><th></th><th></th></t<>	It continuent $\frac{1}{1000}$	Nat Income	2000/0T	330 705			121,100,			NTE ECCI			1161 1661		
Fort Yan Attau In Quantar And Quarter And	Inv Year Actan Tat Charter - 7/1 - 9/10 Zad Charter - 1/1 - 1/2 Section Zed Charter - 1/1 - 1/2 Section	Actual Student Enrollment	895	890	i i		890	e e		890			890	i i	
Model activation activativation activation activati	Montantial Manualization Manualization Manualization Manualization Manualization FEMTIONS Femano (miling) Femano (milin				0010 011 .			det tot		-		101			
matrix is a problem in the sector of the sector o	Returbation		Prior Year Actual	Ist Que	rter - //1 - 9/30		2nd Quarte	r - 10/1 - 12/3		3rd Qu	iarter - 1/1 - :	1/31	4th Qu	arter - 4/1 - 6/30	
Technic space Technic	magnetic function magnetic function <thmagnetic function<="" th=""> magnetic function</thmagnetic>		Devenue Ber	Original	Davised	_		wiend		Orininal	Daviend		Original	Davisod	
Ferritions Interfactor	REATIONS International content International conten Internati		Revenue Per Pupil	Budget					ariance	Budget	Budget	Variance	Budget		Variance
ENALUIS: ENALUIS	FERATIONS 1,200 1,250 - 1,250 - - my Teams 1,000 1,250 - 2,500 -														
Of Table Syndline Submetting East of the state sta	Markensise (a spate & Materials (a spate & Materials (a spate & Materials (b / Vorthooks) Materials (a spate & Materials (b / Vorthooks) Materials (a spate & Materials (a spate & Materials (b / Vorthooks) Materials (a spate & Materialspate & Materials (a spate & Materials (a spate & Material	SCHOOL OPERATIONS	1 000	1 750			1 750			1 250			1 750		
Control Contro <thcontrol< th=""> <thcontrol< th=""> <thco< td=""><td>Constraints Constraints <thconstraints< th=""> <thconstraints< th=""></thconstraints<></thconstraints<></td><td></td><td>16 907</td><td>0 000 0</td><td></td><td>•</td><td>0 000</td><td></td><td></td><td>0 000</td><td></td><td></td><td>0 000 0</td><td></td><td>1</td></thco<></thcontrol<></thcontrol<>	Constraints Constraints <thconstraints< th=""> <thconstraints< th=""></thconstraints<></thconstraints<>		16 907	0 000 0		•	0 000			0 000			0 000 0		1
a value entenante entenant	Interval	Classroom / reaching supplies & Waterlais	1 AC	350		•	350			350			350		'
Kindension Kindension <td>All value intervention 2337 3132 3135</td> <td>Special Lu Supplies & Materials Texthocks / Morkhocks</td> <td>150 080</td> <td>52 500</td> <td></td> <td></td> <td>52 500</td> <td></td> <td>,</td> <td>57 500</td> <td></td> <td>1</td> <td>52 500</td> <td></td> <td>1</td>	All value intervention 2337 3132 3135	Special Lu Supplies & Materials Texthocks / Morkhocks	150 080	52 500			52 500		,	57 500		1	52 500		1
in finitulation 3 (1) 2 (0)	error functione 4074 2500 c	Supplies & Materials other	286 6	9 1 7 5			9 1 7 5			9 1 7 5			9 175		8
metric metric services cher deprinent 3561 3736 1 3736 1 3<736 1 </td <td>event and strains 35/11 (13)11 9.875 (23)20 (200 0 9.875 (200 0 9.875 (200 0 0 atting & Assessment atting (tudent) (atting (tudent) (a</td> <td>Eauipment / Furniture</td> <td>4.074</td> <td>2.500</td> <td></td> <td>•</td> <td>2.500</td> <td></td> <td></td> <td>2.500</td> <td></td> <td>'</td> <td>2.500</td> <td></td> <td>ľ</td>	event and strains 35/11 (13)11 9.875 (23)20 (200 0 9.875 (200 0 9.875 (200 0 0 atting & Assessment atting (tudent) (atting (tudent) (a	Eauipment / Furniture	4.074	2.500		•	2.500			2.500		'	2.500		ľ
Terring ferring	eg/ tation (tudent) service - other service - other ser	Telephone	35,671	9,875		-	9,875			9,875			9,875		1
Technick free free for the form of the form	Testing & Assessment 6 3,750 7 3,750 7	Technology	163,313	42,983		•	42,983		•	42,983		•	42,981		ľ
main size size <th< td=""><td>Bis G000 G000</td><td>Student Testing & Assessment</td><td>99</td><td>3,750</td><td></td><td>•</td><td>3,750</td><td></td><td></td><td>3,750</td><td></td><td>ľ</td><td>3,750</td><td></td><td>ť</td></th<>	Bis G000	Student Testing & Assessment	99	3,750		•	3,750			3,750		ľ	3,750		ť
rition (tuden) 3132 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 3750 - 22350 - 22350 - 22350 - 22350 - 22350 - 22350 - 22350 - 2 - <th< td=""><td>ratio 3132 3750 0 3750 0 3750 0</td><td>Field Trips</td><td></td><td>6,000</td><td></td><td>1</td><td>6,000</td><td></td><td>2</td><td>6,000</td><td></td><td>2</td><td>6,000</td><td></td><td>3</td></th<>	ratio 3132 3750 0 3750 0 3750 0	Field Trips		6,000		1	6,000		2	6,000		2	6,000		3
envice 9468 4125 6 4125 6 4125 6 7 6 7	Services - other expenses 9,405 4,125 - 4,125 -	Transportation (student)	31,362	37,500		•	37,500	1	•	37,500		×	37,500		1
9470 52,250 1 22,250 1 22,250 1 1 routiment methomet antiment (method (asis), unch desis/ (unch desis/ desis/ (unch desis/ desis/ desis/ (unch desis/ desis	Constraint S4,750 S2,250 C S2,250 C C C elopment 31,320 50,230 C 50,230 C 50,230 C	Student Services - other	9,468	4,125		•	4,125			4,125		•	4,125		e
element 91.200 90.200 0 90.200 0 1.700 0 </td <td>eicloment curtiment Marketing curtiment Marketing fais/ Lunch fais/ Lunch fais/ fais/ Lunch fais/ Lunch fais/ fais</td> <td>Office Expense</td> <td>54,750</td> <td>22,250</td> <td></td> <td>•</td> <td>22,250</td> <td></td> <td></td> <td>22,250</td> <td></td> <td></td> <td>22,250</td> <td></td> <td>1</td>	eicloment curtiment Marketing curtiment Marketing fais/ Lunch fais/ Lunch fais/ fais/ Lunch fais/ Lunch fais/ fais	Office Expense	54,750	22,250		•	22,250			22,250			22,250		1
cutinent 318 1,50 1,50 1,50 1,50 1,50 1 Rest 1,67 1,75 1,75 1,750 1,750 1,750 1 1 Rest 1,67 1,750 1,750 1,750 1,750 1 1 Rest 1,601 750 1,750 1,750 1 </td <td>cutiment Recultment/Marketing (asi/lunch (a</td> <td>Staff Development</td> <td>91,220</td> <td>50,250</td> <td></td> <td>•</td> <td>50,250</td> <td></td> <td>1</td> <td>50,250</td> <td></td> <td></td> <td>50,250</td> <td></td> <td>×</td>	cutiment Recultment/Marketing (asi/lunch (a	Staff Development	91,220	50,250		•	50,250		1	50,250			50,250		×
Rescriment / Marketing 1,550 1,750	Recultment / Marketing 1,50 1,5	Staff Recruitment	3,198	1,250		ж	1,250	-	×	1,250		x	1,250		T
484 / Lunch 484 / Lunch 484 / Lunch -	Alea / Lunch A	Student Recruitment / Marketing	1,697	1,750		•	1,750		2	1,750			1,750		×
inff	ing 2,934 750 - 750 - 750 - 750 -	School Meals / Lunch				•						ť			×.
ing 00 OFEATIONS 00 OFEATION	ing 00. OFERATIONS 578,708 FEATION & MAINTENANCE FEATION & MAINTENANCE 1,563,300 1,1263,000 1,1260,000 1,1260,00	Travel (Staff)				•			2			3			3
COLOPERATIONS 2,334 750 - 750 - 750 - 750 - - 750 - - 750 - - 750 - - 254,108 - - 254,108 - - 254,108 - 254,108 - 254,108 - 254,108 - 254,108 - 254,108 - 254,108 - 254,108 - 254,108 - 254,108 - 254,108 - 255,000 - 255,000 - 255,000 - 255,000 - 255,000 - 255,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 233,000 - 1 1 <	Coll OPERATIONS 2.344 S 78,708 750 S 78,708 S 75,708 S 78,708 S 75,708 S 78,700 S 75,708 S 78,700 S 75,708 S 78,700 S 75,708 S 75,709 S 75,708 S 75,709 S 22,000	Fundraising				•			'			'			1
OOL OFERATIONS 578,708 254,108 - 254,108 - 254,108 - 254,108 - 254,108 - 2 <t< td=""><td>OOL OPERATIONS 578,708 254,108 - 254,108 - 254,108 - 254,108 - 2 PERATION & MAINTENANCE 1,080 1,0500 - 35,000 - 35,000 - - 35,000 - <</td><td>Other</td><td>2,934</td><td>750</td><td></td><td>·</td><td>750</td><td></td><td>•</td><td>750</td><td></td><td>•</td><td>750</td><td></td><td>¢</td></t<>	OOL OPERATIONS 578,708 254,108 - 254,108 - 254,108 - 254,108 - 2 PERATION & MAINTENANCE 1,080 1,0500 - 35,000 - 35,000 - - 35,000 - <	Other	2,934	750		·	750		•	750		•	750		¢
FeraTION & MAINTENANCE 60913 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - - 35,000 - - 35,000 - - 35,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - - - - - 33,000 -	RearTion & MAINTENANCE 60,913 35,000 - 35,000 - 35,000 - - 35,000 - - 35,000 - - 35,000 - - 35,000 - - 35,000 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - - 33,000 - - - - - - - - - <td>TOTAL SCHOOL OPERATIONS</td> <td>578,708</td> <td>254,108</td> <td>E</td> <td>•</td> <td>254,108</td> <td>e</td> <td>1</td> <td>254,108</td> <td>÷</td> <td>E</td> <td>254,106</td> <td>T</td> <td>×.</td>	TOTAL SCHOOL OPERATIONS	578,708	254,108	E	•	254,108	e	1	254,108	÷	E	254,106	T	×.
International memory and land fant lease / Facility Finance Interest 16,085 10,500 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 35,000 - 31,960 - 31,960 - 31,960 - 32,000 - 31,960 - 1 31,960 - 1 2,0000 1 1 1	Examination 6(913 35,000 - 35,000 - 35,000 - - 35,000 - - 35,000 - - 35,000 - - 35,000 - - 35,000 - - 35,000 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,960 - - 33,900 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - 33,000 - - - 33,000 - - - 100 1000 1000 </td <td>EACH ITV ODEDATION 8. MAINTENIANCE</td> <td></td>	EACH ITV ODEDATION 8. MAINTENIANCE													
Indication Indicat	Indiand Rent / Lease / Facility Finance Interest I.6.085 I.0.500		60.913	35.000		•	35.000	-	1	35.000		•	35.000		ľ
and Land Rent / Lease / Facility Finance Interest and Land Rent / Lease / Facility Finance Interest 1,263,900 318,960 00 18,960 00 128,97,716 128,960 00 128,97,716 128,	and Land Rent / Lesse / Facility Finance Interest 1,263,900 318,960,00 c 318,960 c 318,960 c 2 31,000 c 2 31,000 c 2 31,000 c 2 31,000 c 3	Janitorial	16,085	10,500		•	10,500			10,500		2	10,500		'
& Maintenance 103,653 32,000 I 32,000 I 32,000 I	8 Maintenance 103,653 32,000 1 23,000 1 1 2,000 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Building and Land Rent / Lease / Facility Finance Interest	1,263,900	318,960.00		•	318,960		1	318,960		1	318,960		Ĩ
ant / funiture 31,358 31,358 31,358 31,358 31,358 31,358 31,378 3	ent / Furniture 31,358 ent / Euritaria 2,500 ent 2,500 e	Repairs & Maintenance	103,653	32,000			32,000		•	32,000		x	32,000		
13,431 2,500 - 2,500 - 2,500 - - ILITY OPERATION & MAINTENANCE 1,566,312 22,000 - 22,000 - - 22,000 - - 2 ION & AMORTIZATION 1,566,312 420,960 - - 420,960 - - 22,000 - - - ION & AMORTIZATION 31,378 - 420,960 - - 420,960 -	13,431 2,500 - 2,500 - 2,500 - - ILITY OPERATION & MAINTENANCE 1,566,312 420,960 - - 420,960 - - 4 ION & AMORTIZATION 31,378 420,960 - - 420,960 - - 4 / CONTINGENCY 31,378 420,960 - - 420,960 - - 4 / CONTINGENCY 31,378 - - - 20,960 - - - 4 / CONTINGENCY 10,080,023 3,367,716 - - 3,367,715 - - 3,367,717 - - - SES 10,080,023 3,367,716 - - 1,367,717 - - - 3,367,712 - - - 3,367,717 - - - - 3,377 -<	Equipment / Furniture	31,358			•			2						8
ILITY OPERATION & MAINTENANCE No.3712 24.000 - - -	ILITY OPERATION & MAINTENANCE C65/712 22/000 -	Security	13,431	2,500		•	2,500		1	2,500		X I	250		6
ILITY OPERATION & MAINTENANCE 1,566,312 420,960 - 1 420,960 - 420,960 - 1 420,960 - 1 - 420,960 - 1 100 & AMORTIZATION 31,378 - 404,395 - 1 405,395 - 1 405,395 - 1 405,395 - 1 405,395 -	ILITY OPERATION & MAINTENANCE 1,566,312 420,960 - 1 420,960 - 1 - 420,960 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	Utilities	10'217	77,000		'	72,000		'	72,000		1	77,000		•
ION & AMORTIZATION 31,378 - <	ION & AMORTIZATION 31,378 31,378 31,378 -<	TOTAL FACILITY OPERATION & MAINTENANCE	1,566,312	420,960		•	420,960	•	e	420,960	e	£	418,710	Ľ	6
(continuerucy reunt Reunt SES 3,478,400 339,705 - - - - - - - - - - - - - - - - - - -	(continuency rent Rent 3,478,400 339,705 - 3,367,717	DEPRECIATION & AMORTIZATION	31 378			•			,)
RENT REVIT SES 3,478,400 339,705 - 2 3,367,715 - 2 3,367,716 - 2 3 3,478,400 339,705 - 1 2 (223,372) - 2 2 2 - 2 2 - 2 2 - 2 2 - 2 2 - 2 2 2 - 2 2 2 - 2 2 2 - 2	RENT IO,080,023 3,367,716 - 3,367,717 - 3 3,478,400 339,705 - 1223,372) - 1	COVID-19 / CONTINGENCY	404 395			1			2						•
IO.080,023 3,367,716 - 3,367,717 - 3,367,716 - 3,367,716 - 3,367,716 3,367,716 3,367,716	10,080,023 3,367,716 - - 3,367,717 - - 3,367,717 3,478,400 339,705 - - (223,372) - - -	DEFERRED RENT	000/202			a 1			6 2			•			8
10,080,023 3,367,716 - - 3,367,716 - - 3,478,400 339,705 - - (223,372) - - - - -	10,080,023 3,367,716 - - 3,367,717 - - 3,478,400 339,705 - - (223,372) - -														
3,478,400 339,705 - (223,372) - (223,374)	3,478,400 339,705 - (223,372)	TOTAL EXPENSES	10,080,023	3,367,716	×		,367,717	×		3,367,716	×	×	3,365,463	æ	ľ
2	[- [- [716(272)]]- [- [C01/605]]004/014/6		000 020 5	JOF OFF			1626 666	-		INTE CEL			1161 1667		
		NET INCOME	3,4/8,400	339,/05	2	•	(223,312)	,	1	(223,374)	5	2	(171,122)		1

					N N	DUTH BUFF/ Budget	SOUTH BUFFALO CHARTER SCHOOL Budget / Operating Plan	R SCHOOL Plan					
							2021-22						
Total Revenue	13,558,423	3,707,421	- -	'	3,144,346	1	1	3,144,343	ľ		3,144,343	×	ľ
Total Expenses	10,080,023	3,367,716	'	1	3,367,717	1		3,367,716	I	L	3,365,463	ï	ĩ
Net Income	3,478,400	339,705	'	Ĭ	(223,372)	ł	1	(223,374)	I	1	(221,121)	ī	X
Actual Student Enrollment	895	890	E.		890	5	L	890	c	Ľ	890	č	t
	Prior Year Actual	1st C	1st Quarter - 7/1 - 9/30	9/30	2nd Q	2nd Quarter - 10/1 - 12/31	12/31	3rd C	3rd Quarter - 1/1 - 3/31	3/31	4th Q	4th Quarter - 4/1 - 6/30	/30
	2020-21 Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised	
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
ENDOLLIMENT . *School Districts Are Linked To Above Entries*													
Number of Districts:	13	13		1	13		1	13	•	×	13	•	X
BUFFALO CITY SD	761	758		10	758			758	•		758	31	1
CHEEKTOWAGA CSD	13	6			6		1	6	Ĩ		6	•	X
CHEEKTOWAGA-MARYVALE UFSD	7	9			9		1	9	1	T	9	L	ĩ
CHEEKTOWAGA-SLOAN UFSD	14	14			14		2	14	3	3	14	9	3
CLEVELAND HILL UFSD	5	8			e	1	2	ß	Ĩ	1	e		Ĩ
DEPEW UFSD	4	8	æ	T.	3		5	ß	ē	¢	3	E.	ē
FRONTIER CSD	3	9			9	1		9		3	9	3	3
KENMORE-TONAWANDA UFSD	3	8			S			3	Ĩ	×	3		T
LACKAWANNA CITY SD	49	49			49			49	T	T	49	1	T
LANCASTER CSD	2	2	1		2		2	2	Ĩ	×	2		Ĩ
SILVER CREEK CSD	1	1	Ľ		1		1	-	Ĩ	T	1	L	×
WEST SENECA CSD	30	34	•		34	-	2	34	5	3	34	э	3
HAMBURG CSD	£	2	'	•	2	1	1	2	Ĩ	Ĩ	2		Ĩ
		×	ж	r	×		•	Ľ	•	·	9	Ľ	ē
		ī	'		X	1			ĩ	3	2	,	ĩ
ALL OTHER School Districts: (Weighted Avg)	£	£	r	1	t	1	1	ĩ	£	3	L	t	ï
TOTAL ENROLLMENT	895	890			890	1		890			890		
											-		
REVENUE PER PUPIL	15,149	4,166		•	3,533			3,533		Ĭ	3,533		1
EXPENSES PER PUPIL	11,263	3,784	•	•	3,784	6		3,784	C		3,781		1

			Budget / C	SOUTI Budget / Operating Plan	SOUTH BUFFALO CHARTER SCHOOL g Plan	ALO CHART	ER SCHOOL
						2021-22	
Total Revenue Total Expenses Net Income Actual Student Enrollment		13,140,452 13,468,613 (328,161)	13,140,452 13,468,613 (328,161)	1 1 1	(417,971) (3,388,590) (3,806,561)	(417,971) (3,388,590) (3,806,561)	
		Original Budøet	Total Year Revised Budget V	Variance	VARIANCE Original Revised Budget vs. PY Budget vs. PY Buddert	NCE Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
ATE SOURCES	2021-22						
BUFFALO CITY SD CHEEKTOWAGA CSD	13,308 13,308 11.502	10,087,464 103.518	10,087,464 103.518		81,468 (3.700)	81,468 (3.700)	
CHEEKTOWAGA-MARYVALE UFSD	12,111	72,666	72,666		(4,736)	(4,736)	
CHEEKTOWAGA-SLOAN UFSD CLEVELAND HILL UFSD	12,700 12,109	36,327	177,800 36,327	ı ı	187 (21,583)	187 (21,583)	
DEPEW UFSD FRONTIFR CSD	11,190 9.702	33,570	33,570		354 (4.983)	354 (4.983)	
KENMORE-TONAWANDA UFSD	10,280	30,840	30,840	a.	(8,068)	(8,068)	
LACKAWANNA CITY SD LANCASTER CSD	13,581 10,030	665,469 20,060	665,469 20,060	•	14,167 6,483	14,167 6,483	
SILVER CREEK CSD	13,437	13,437	13,437	•	607	607	
WEST SENECA CSD HAMBI IDG CSD	11,371	386,614	386,614 22 670	•	14,190 73 006	14,190 23 006	
	-	-					
	•		•	•	1		
ALL 01 HER School Districts: (Weighted Avg) TOTAL Per Pupil Revenue (Weighted Average Per		- LF3 00E FF				- 00 10	
Pupil Funding)	13,156	11,708,647	11,708,647	•	97,392	97,392	
Special Education Revenue Grants		•	•	•	(213,342)	(213,342)	
Stimulus	8	•	•	•	•	•	
DYCD (Department of Youth and Community Development) Other	nent)	' '			7 1		
NYC DoE Rental Assistance			ато –			×	
Other TOTAL REVENUE FROM STATE SOURCES		11,708,647	11,708,647		(115,950)	(115,950)	
REVENUE FROM FEDERAL FUNDING							
Title I		96,834	96,834	•••	(290,503)	(290,503)	
Title Funding - Other School Food Service (Free Lunch)		25,968 740,000	25,968 740,000	a 1	(44,411) 664,085	(44,411) 664,085	
Grants Charter School Program (CSP) Planning & Implementation	tion	'	-	•	3	2	
Other			· [•	(282,258)	(282,258)	
Other TOTAL REVENUE FROM FEDERAL SOURCES		996,946	996,946	Ì	181,058	181,058	
LOCAL and OTHER REVENUE							
Contributions and Donations Fundraising			т л 	•	(49)	(49)	
Erate Reimbursement		ľ	1	•	(49,296)	(49,296)	
Earnings on Investments Interest Income		41,515	41,515		(415,962)	(415,962)	
Food Service (Income from meals)		-	-		(2,337)	(2,337)	
Text Book OTHER				• •	(216,772)	(216,772)	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		434,859	434,859	•	(483,079)	(483,079)	
TOTAL REVENUE		13,140,452	13,140,452	ľ	(417,971)	(417,971)	

			50UIF Budget / Operating Plan	SC erating F	JUIH BUFFJ Vlan	SOUTH BUFFALO CHARTER SCHOOL g Plan	EK SCHOOL
						2021-22	
Total Revenue		13,140,452	13,140,452		(417,971)	(417,971)	
lotal Expenses Net Income Actual Student Enrollment		13,468,613 (328,161)	13,468,613 (328,161)		(3,806,561)	(3,806,561) (3,806,561)	
			Total Year		VARIANCE	NCE	
		Original	Reviced	ä	Original Budget vs. DV R	Revised Budget vs DV	DESCRIPTION OF ASSUMPTIONS
		Budget	Budget Vari	Variance	Budget	Budget	
EXPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions						
Executive Management	4.00	384,589	384,589	•	19,787	19,787	
Instructional Management Deans, Directors & Coordinators	3.00		-	1 1	155,307	155,307	
CFO / Director of Finance	1.00	000'06	90,000	•	(20,077)	(20,077)	
Operation / business Manager Administrative Staff	8.00	481,083	481,083	· ·	(37,538)	(37,538)	
TOTAL ADMINISTRATIVE STAFF	16.00	1,151,429	1,151,429	ī	(78,278)	(78,278)	
INSTRUCTIONAL PERSONNEL COSTS	00 50	C11 34C 1	C11 24C 1		1200 0001	(200 007)	
Teachers - Regular Teachers - SPED	9.00	484,818	484,818		(203,012)	(203,012)	
Substitute Teachers	30.00	195,600	195,600		(87,891)	(87,891)	
reacting Assistants Specialty Teachers	41.00	2,351,807	2,351,807	• •	(606,686)	(13,243) (606,686)	
Aides Therapists & Counselors	3.00	- 164,992	- 164,992	•••	- (43,250)	- (43,250)	
Other TOTAL INSTRUCTIONAL	110.00	4,573,234	4,573,234		- (1,359,995)	- (1,359,995)	
NON-INSTRUCTIONAL PERSONNEL COSTS	00 2	125 158	125 158		1996 (15)	(30 969)	
Librarian	1.00	58,114	58,114	' '	(15,232)	(15,232)	
Custodian Security	10.00	417,444	417,444	• •	(112,287)	(112,287)	
Other							
TOTAL NON-INSTRUCTIONAL	13.00	600,716	600,716	X	(158,488)	(158,488)	
SUBTOTAL PERSONNEL SERVICE COSTS	139.00	6,325,379	6,325,379	5	(1,596,761)	(1,596,761)	
PAYROLL TAXES AND BENEFITS Payroll Taxes		507,716	507,716		(165,670)	(165,670)	
Fringe / Employee Benefits Baticamont / Pancion		2,015,377	2,015,377	•	(543,714) (136,676)	(543,714) (136,676)	
TOTAL PAYROLL TAXES AND BENEFITS		3,117,014	3,117,014		(846,060)	(846,060)	
TOTAL PERSONNEL SERVICE COSTS	139.00	9,442,393	9,442,393	•	(2,442,821)	(2,442,821)	
CONTRACTED SERVICES			-				
Accounting / Audit Legal		44,000 20,000	44,000 20,000		(9,100) (12,355)	(9,100) (12,355)	
Management Company Fee			•	'	1		
Nurse Services Food Service / School Lunch		720,000	720,000	• •	(518,073)	(518,073)	
Payroll Services		13,200	13,200	•	(3,477)	(3,477)	
Titlement Services (i.e. Title I)				•		-	
Other Purchased / Professional / Consulting		76,000	76,000	1	(26,360)	(26,360)	
		007/0701	T,320,200	•	17+01070)	1240'0201	

			0	SOUTH BUFFALO CHARTER SCHOOL	ALO CHART	ER SCHOOL
		Budget /	Budget / Operating Plan	g Plan		
					2021-22	
Total Revenue	13,140,452	13,140,452	ľ	(417,971)	(417,971)	
Total Expenses	13.468.613	13.468.613		(3.388.590)	(3.388.590)	
Net Income	(328,161)	(328,161)	ï	(3,806,561)	(3,806,561)	
Actual Student Enrollment			_	_		
		Total Year		VARIANCE	NCE	
				Original	Revised	
	Original Budget	Revised Budget	Variance	Budget vs. PY Budget vs. PY Budget Budget	Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
Board Evnenses	2 000	5 000	•	(4 000)	(1000)	
Classroom / Teaching Supplies & Materials	32,000	32,000	'	(15,108)	(15,108)	
Special Ed Supplies & Materials	1,000	1,000	•	(854)	(854)	
Textbooks / Workbooks	210,000	210,000	•	(50,020)	(50,020)	
Supplies & Materials other	36,500	36,500		(33,563)	(33,563)	
Equipment / Furniture	10,000	10,000	•	(5,926)	(5,926)	
Telephone	39,500	39,500		(3,829)	(3,829)	
Technology	171,930	171,930	•	(8,617)	(8,617)	
Student Testing & Assessment	15,000	15,000	•	(14,934)	(14,934)	
Field Trips	24,000	24,000	•	(24,000)	(24,000)	
Transportation (student)	150,000	150,000	•	(118,638)	(118,638)	
Student Services - other	16,500	16,500	•	(7,032)	(7,032)	
Office Expense	89,000	89,000		(34,250)	(34,250)	
Staff Development	201,000	201,000	•	(109,780)	(109,780)	
Staff Kecruitment	2,000	5,000	•	(1,802)	(1,802)	
Student Recruitment / Marketing	2,000	7,000	•	(5,303)	(5,303)	
School Inteals / Lunch	i i		•	C I		
	·	•	•	•	,	
Fundraising	' 000 r	- 000 c		- 1001		
Other	3,000	3,000	ĺ	(99)	(99)	
TOTAL SCHOOL OPERATIONS	1,016,430	1,016,430	•	(437,722)	(437,722)	
FACILITY OPERATION & MAINTENANCE						
Insurance	140,000	140,000	•	(79,087)	(79,087)	
Janitorial	42,000	42,000		(25,915)	(25,915)	
Building and Land Rent / Lease / Facility Finance Interest	1,2/5,840	1,2/5,840	•	(11,940)	(11,940)	
Repairs & Maintenance Equipment / Furniture	000'07T	TZO,UUU		21 250	21 250	
Security	7 750	7 750	•	5 681	5 681	
	88,000	88.000		(11.028)	(11.028)	
TOTAL FACILITY OPERATION & MAINTENANCE	1,681,590	1,681,590	•	(115,278)	(115,278)	
				010 10	010 80	
DEPRECIATION & AMORTIZATION	•	1 2	•	31,378	31,378	
DEFERRED RENT		n n				
	C12 024 C1	C12 02V C1		1003 000 01	1003 000 01	
I U I AL EXPENSES	13,408,013	13,408,013	1	1066,886,61	(<u>UEC,885,C)</u>	
NET INCOME	(328,161)	(328,161)	-	(3,806,561)	(3,806,561)	

	L				SOLITU BLIEFALO CHABTER SCHOOL	
		Budget	Budget / Operating Plan	g Plan		
		5	-		2021-22	
Total Revenue Total Expenses Net Income Actual Student Enrollment	13,140,452 13,468,613 (328,161)	13,140,452 13,468,613 (328,161)		(417,971) (3,388,590) (3,806,561)	(417,971) (3,388,590) (3,806,561)	
	Original Budget	Total Year Revised Budget	Variance	VARIANCE Original Revised Budget vs. PY Budget Budget	ANCE Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: BUFALIO CITY SD CHEEKTOWAGA.SD CHEEKTOWAGA.SD CHEEKTOWAGA.SLOAN UFSD CHEEKTOWAGA.SLOAN UFSD CHEEKTOWAGA.SLOAN UFSD CHEEKTOWAGA.SLOAN UFSD CHEEKTOWAGA.SLOAN UFSD CLEEKTOWAGA.SLOAN UFSD CLEEKTOWAGA.STOAN CLEEKTOWAGA.STOAN CLEEKTOWAGA.STOAN CLEEKTOWAGA.STOAN CLEEKTOWAGA.STOAN CLEEKTOWAGA.STOAN CLEEKTOWAGA.STOAN CLEEKTOWAGA.STOAN CLEEKTO						

					DC DC	SOUTH BUFFALU CHARTER SCHUUL Budget / Operating Plan	н виггаци спактек эсі Budget / Operating Plan	lan surrout						
						2	2021-22							
Total Revenue	13,558,423	3,707,421	•	•	3,144,346	4	1	3,144,343	¢		3,144,343	e.	ľ	13,140,452
Total Expenses	10,080,023	3,367,716	'	'	3,367,717	1	'	3,367,716	1		3,365,463	1	ī	13,468,613
Net Income	3,478,400	339,705	'	ī	(223,372)	,	'	(223,374)	I	1	(221,121)	,	1	(328,161)
Actual Student Enrollment	895	890	·	•	890	¢		890	¢		890	č	r	
	Prior Year Actual	1st Q	1st Quarter - 7/1 - 9/30	/30	2nd Que	2nd Quarter - 10/1 - 12/31	2/31	3rd Q	3rd Quarter - 1/1 - 3/31	3/31	4th C	4th Quarter - 4/1 - 6/30	5/30	
	2020-21			_						6				
	Revenue Per Punil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised	Variance	Original Budget	Revised Budget	Variance	Original Budget
CASH FLOW ADJUSTMENTS		0	0		0			0	-		0	0		0
OPERATING ACTIVITIES {enter descriptions below }														
Example - Add Back Depreciation	•		'	•	•		•	ï			'	'	Ĩ	Ĩ
Other			•	E	•	•	e.	•	•	6	•	•	¢	¢
Total Operating Activities				1	3	2			1					a.
INVESTMENT ACTIVITIES {enter descriptions below }				1 20										
Example - Subtract Property and Equipment Expenditures	1	1	1	н	1				1	1	т	т	T	1
Other			1				2	ï	•	2	'		T	ĩ
Total Investment Activities	1	1	L	Ĩ	I	£	Ľ	T	E.	T		Ē	8	I.
FINANCING ACTIVITIES {enter descriptions below }														
Example - Add Expected Proceeds from a Loan or Line of Credit	•		1		1		1	1	•	I	•	1	Ĩ	T
Other	•	•	T	t	1	1	1	C	1	5	T	i.	E	¢
Total Financing Activities	2	2	•	Ĩ	1	2	•	7				3	2	I
10 NOVO 1 CAN				-										
Total Cash Flow Adjustments		•	•	Ē	C	1	Ľ	ť	1	5	Ē	e.	6	c
	000 020 0	307 DCC			ILLE ELLI			INTE CELL			1101 100			1131 9001
	0,4/8,400	cu//scc		T	(7/6'677)			(#/(\$27)	ĩ	•	(171,122)	T		(191/82C)
Beginning Cash Balance	1	3,478,400	Ī	•	3,818,105	1		3,594,733	ľ		3,371,360	Ĭ	1	3,478,400
ENDING CASH BALANCE	3.478.400	3.818.105	•	3	3.594.733	2		3.371.360		3	3.150.239	3	2	3.150.239
	and the state	andarata			and not			and to be			andanda			

			SOUTH BUFF	SOUTH BUFFALO CHARTER SCHOOL	ER SCHOOL
	Budget	Budget / Operating Plan	g Plan		
				2021-22	
fotal Revenue	13,140,452	ľ	(417,971)	(417,971)	
fotal Expenses	13,468,613	ï	(3,388,590)	(3,388,590)	
Vet Income Actual Student Enrollment	(328,161)		(3,806,561)	(3,806,561)	
	Total Vear		VARIA	VARIANCE	
			Original	Revised	
	Revised Budget	Variance	Budget vs. PY Budget vs. PY Budget Budget	Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
CASH FLOW ADJUSTMENTS					
OPERATING ACTIVITIES {enter descriptions below }					
Example - Add Back Depreciation	•		×		
Other	ľ	č	e		
Total Operating Activities	1		ł	•	
INVESTMENT ACTIVITIES {enter descriptions below }					
Example - Subtract Property and Equipment Expenditures		1	æ		
Other	•	ĩ	1	2	
Total Investment Activities	ľ	E	E	t	
FINANCING ACTIVITIES {enter descriptions below }					
Example - Add Expected Proceeds from a Loan or Line of Credit	'	Ĭ	X	2	
Other	•	č	c	1	
Total Financing Activities	1	X	1	,	
iotal Cash Flow Adjustments	č	c	c	Ľ	
VET INCOME	(328,161)	×	(3,806,561)	(3,806,561)	
Beginning Cash Balance	3,478,400	×	3,478,400	3,478,400	
ENDING CASH BALANCE	3,150,239	,	(328,161)	(328,161)	

	SOUTH BUFFALC BALAN 20	SOUTH BUFFALO CHARTER SCHOOL BALANCE SHEET 2021-22	0			
		Prior Year	Q1	Q2	Q3	Q4
		2020-21	As of 9/30	As of 12/31	As of 3/31	As of 6/30
ASSETS	21					
CURRENT ASSETS Cash and cash equivalents Grants and contracts receivable Accounts receivables Prepaid Expenses Contributions and other receivables		16,927,295 32,640 12,795,779 303,066				1 1 1 1
TOT	TOTAL CURRENT ASSETS	30,058,780				
PROPERTY, BUILDING AND EQUIPMENT, net		80,108	•	1	1	1
OTHER ASSETS		ľ	1	1	1	1
101	TOTAL ASSETS	30,138,888				
LIABILITIES AND NET ASSET	NET ASSETS					
CURRENT LIABILITIES Accounts payable and accrued expenses		232,076			•	1
Accrued payroll and benefits		(57,350)	I	1	1	1
Deferred Revenue Curront moturition of long torm dobt		1	1	1	1	1
Short Term Debt - Bonds, Notes Pavable		1 1	I I	1 1	1 1	
Other		1	I	1	1	1
TOT	TOTAL CURRENT LIABILITIES	174,726				
LONG-TERM DEBT and NOTES PAYABLE, net current maturities	urrent maturities	1			1	1
TOT	TOTAL LIABILITIES	174,726	1	1	1	ı
<u>NET ASSETS</u> Unrestricted Temborarily restricted		29,964,162				1
	TOTAL NET ASSETS	29,964,162				1
TOT	TOTAL LIABILITIES AND NET ASSETS	30,138,888				

International state International state International state International state International state International state International state International state International state International state						SOUTH BU	SOUTH BUFFALO CHARTER SCHOOL	TER SCHOO				
Image: stand						Bud	get / Operati 2021-22	ng Plan				Τ
Image: state	Total Revenue			3,707,421	,	- 3,144,346			144,343		- 3,144,343	ľ
entent : 30,0 : (3,3)3 : (3,3	Total Expenses		ï	3,367,716	ĸ		ĸ		367,716		m	×.
Table is large in the field and function depinding states in the devine of big it is not consist and function of big it is not consist and functit is not consist and function of big it is not consist	Net Income Actual Student Enrollment			339,705 890	6.9		t D		223,374) 890		- (221,121) - 890	1.1
Image in the contract of contract and section to an interfacion to an interfacion to an operating to an interfacion			1st C	Juarter - 7/1 - 9/30	2nd	Quarter - 10/1 - 12/3.		3rd Quart	er - 1/1 - 3/31	4th	4th Quarter - 4/1 - 6/30	/30
And Early building And And <th< th=""><th>*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variar Section is Based on LAST ACTUAL Quarter Completed</th><th>nce Analysis'</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th>l</th></th<>	*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variar Section is Based on LAST ACTUAL Quarter Completed	nce Analysis'										l
Montant Internation (TVS)			Actual							e Actual	Current Budget	Variance
City Status 1330 (Crity Status) 23316 City Status <	UES FROM STATE SOURCES upil Revenue	2021-22 Per Pupil Rate										
Model constraint (Model constraint) 1130 (Model constraint) 1339 (Model constraint) 13339 (Model constraint) 133339 (Model constraint)		13,308		2,521,866	1	2,521,866	,	2,	521,866	,	2,521,866	
Miscale Many Lergistion 12110 (Miscale Many Lergistion) 12110 (Miscale Many Le	CHEEKTOWAGA CSD	11,502		25,880	1	25,880	•		25,880	,	25,880	3
Interaction	CHEEKTOWAGA-MARYVALE UFSD	12,111		18,167	'	18,167	,		18,167	,	18,167	1
Image: constant integration integratine integrate integrate integrate integrate integrate integrate int	CLEEKTOWAGA-SLOAN UFSD	12,/00		44,450 a nø2		44,450 9 082	0.9		44,450 a 082	1	44,450 0.082	C 2
Constrained Matchines 9,700 (13,10) (14,10) (1	DEPEW UFSD	11,190		8,393	1	8,393			8,393	1	8,393	
FTOMMAND FORMATION FORM	FRONTIER CSD	9,702		14,553		14,553	20		14,553	20	14,553	
Mukach Nable 13351 (1331) (13311) (13311) (13311) (13311) (13311) (13311) (13311) (13311) (1331	KENMORE-TONAWANDA UFSD	10,280		7,710	1	7,710	1		7,710	1	7,710	
Image: section in the sectio	LACKAWANNA CITY SD	13,581		166,367	1	166,367	k		166,367	1	166,367	
Construction 11.271 (1.271) (1	LANCASTER CSD	10,030		5,015	2	5,015	•		5,015	2	5,015	
Constraint Titling (constraint) Titling (constraint		11 371		3,339 96,654	•	3,339 96 65/1			3,359 96.654		3,339	
School District: (Cunt ⁻ o ¹) Conc ¹ <th< td=""><td>WEST SERVECT CSD HAMBURG CSD</td><td>11,335</td><td></td><td>5,668</td><td>• •</td><td>5,668</td><td>• •</td><td></td><td>5,668</td><td></td><td>5,668</td><td>6 3</td></th<>	WEST SERVECT CSD HAMBURG CSD	11,335		5,668	• •	5,668	• •		5,668		5,668	6 3
School Districts (Court = 0) Image: second participation <					1	•	1			•	•	
Rischool 13156 297316 0 297316 0		•		л	1	л	•		а	X	1	
Contraction Sectors	ALL OTHER School Districts: (Count = 0) TOTAL Per Punil Pevenue (Meichted Average Per Punil Funding)	12 156			1		•				- 7 077 167	
partnert of Youth and Community Development) i <td>Direction ruphi neverine (weigniced Average rier ruphi i unumig) Special Education Revenue</td> <td>DCTCT</td> <td></td> <td></td> <td>6 2</td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td>0.1</td>	Direction ruphi neverine (weigniced Average rier ruphi i unumig) Special Education Revenue	DCTCT			6 2		•					0.1
patrene of 'outh and Commuty Development) i	Grants								_			
International contained on the con	Stimulus DVCD (Denartment of Vourth and Community Develonment)					а ,	• •		316 0			
Interfactor	other				1		1			1		
F FROM STATE SOURCES C <thc< th=""> C C C</thc<>	NYC DoE Rental Assistance				2		2			2		
In FOUNDS AILE SOUNCES - 2,227,162 - 2,327,162 - 2,327,162 In FEDERAL FUNDING - 2,321,162 - - 2,321,162 - 2,321,162 In FEDERAL FUNDING - - 2,321,162 - - 2,321,162 - - 2,321,162 In FEDERAL FUNDING - - 135,000 - - 135,000 - - 2,321,162 Service (Free lunch) - - 135,000 - - 135,000 - - 2,321,162 Chool Program (C5P) Planning & Implementation - - - 135,000 - - 135,000 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 - - 2,17,162 -	Other				1		*		'	- -		2
MEDERAL FUNDING MEDERAL FUNDING MEDERAL FUNDING MEDERAL FUNDING 32,181 32,131 32,131 32,131 32,131 32,131 32,131 32,131 32,13,181 32,131 32,131	TOTAL REVENUE FROM STATE SOURCES		3	2,927,162	1	- 2,927,162	•	- 2,	927,162	2	- 2,927,162	
Tendent Solution	REVENUE FROM FEDERAL FUNDING			101 00		101 CC			101 00		101 CC	
g · Other g · Other 25,568 - 155,000 - - 155,000 - - 155,000 - - - - - - - 155,000 - <t< td=""><td></td><td></td><td></td><td>101,120 96 834</td><td>1 1</td><td></td><td>•</td><td></td><td></td><td></td><td>-</td><td></td></t<>				101,120 96 834	1 1		•				-	
1500 185,000 185,000 185,000 185,000 185,000 185,000 1500 185,000 185,000 185,000 185,000 185,000 185,000 1500 10 10 10 10 10 10 10 1500 5,417 10 1 10 10 10 10 10 1500 345,400 1 1 11,184 1 1 1 1 1 1500 345,400 1	Title Funding - Other			25,968					: 310	•		
Chool Program (CSP) Planning & Implementation C + C + C + C + C + C + C + C + C + C +	School Food Service (Free Lunch)			185,000	1	185,000	•		185,000		185,000	
If FROM FEDERAL SOURCES 	Grants Charter School Program (CSD) Planning & Implementation						2					
If FROM FEDERAL SOURCES 5,417 -	other						1					
JE FROM FEDERAL SOUCCES JE FROM FEDERAL SOUCCES JE FROM FEDERAL SOUCCES JE FROM FEDERAL SOUCCES JE SUJ (181 JE SUJ (181 <	Other			5,417	•	•	•		E		•	
HER REVENUE - <th< td=""><td>TOTAL REVENUE FROM FEDERAL SOURCES</td><td></td><td>•</td><td>345,400</td><td>Ŧ</td><td>- 217,184</td><td>ſ</td><td>Ĩ</td><td>217,181</td><td></td><td>- 217,181</td><td></td></th<>	TOTAL REVENUE FROM FEDERAL SOURCES		•	345,400	Ŧ	- 217,184	ſ	Ĩ	217,181		- 217,181	
is and Donations -	I OCAI and OTHER REVENIIE											
Instant - </td <td>Contributions and Donations</td> <td></td> <td></td> <td></td> <td>1</td> <td>•</td> <td>•</td> <td></td> <td></td> <td></td> <td>•</td> <td></td>	Contributions and Donations				1	•	•				•	
unsement -<	Fundraising			T	1		1		30	1		
393,344 - - - - - - - - ame 393,344 - - - - - - - - a (Income from meals) - - - - - - - - - a (Income from meals) - - - - - - - - - a (Income from meals) - - - - - - - - - a (Income from meals) - - - - - - - - - a (Income from meals) - - - - - - - - - a (Income from meals) - - - - - - - - - a (Income from meals) - - - - - - - - - a (Income from meals) - - - - - - - - - a (Income from meals) - - - - - - - - -	Erate Reimbursement Farnings on Investments			41 515	1		•			, ,	•	
e (Income from meals) e (Income from meals) JE FROM LOCAL and OTHER SOURCES JE FROM LOCAL and OTHER SOURCES	Interest Income			393,344								
JE FROM LOCAL and OTHER SOURCES - <	Food Service (Income from meals)			-	-	•			•	1	'	X
JE FROM LOCAL and OTHER SOURCES - <	Text Book			n			t			•	•	•
	OTHER TOTAL REVENULE FROM LOCAL and OTHER SOURCES			13/1 859	• •				1 1			2 2
				000/101			0		2			
- 3,707,421 - - 3,144,346 - - 3,144,343 - TOTAL REVENUE - - 3,144,345 - - 3,144,343 -	TOTAL REVENUE			3,707,421	1	- 3,144,346	1	- 3,	144,343	1	- 3,144,343	×

						SOUTH BUI	SOUTH BUFFALO CHARTER SCHOOL	RTER SCHO	0L			
						Budg	Budget / Operating Plan	ing Plan				Τ
							77-1707					
l otal Revenue		1	3,/01,421	8	1	3,144,346	¢		3,144,343	6	- 3,144,343	g
Total Expenses			3,367,716 220 705	£	,	3,367,717		ł	3,367,716	1	- 3,365,463	5
Actual Student Enrollment		5	890			890	- 1		890		- 890	
		1st Q	1st Quarter - 7/1 - 9/30	30	2nd Qu	2nd Quarter - 10/1 - 12/31		3rd Qua	3rd Quarter - 1/1 - 3/31	4	4th Quarter - 4/1 - 6/30	/30
*NOTE: Enrollment, Revenue and Expediture Data IN the "Total and Variance Analysis" Section is Based on LAST ACTUAL Quarter Completed	ice Analysis'											
		Actual	Current Budget	Variance	Actual	Current Budget Var	Variance A	Actual	Current Budget Variance	ice Actual	Current Budget	Variance
	Quarter 0											
EKSONNEL COSIS	No. of Positions					00 4 4 0					1111	
Executive Management			76,14/ /8 030			76,148 78 040	1		76,147		96,14/ /8 030	
Deans. Directors & Coordinators	•		-			-			-		-	
CFO / Director of Finance			22,500			22,500	2		22,500		22,500	
Operation / Business Manager	•		•	•		•	•		•	•	•	1
Administrative Staff	e,		120,271	£		120,270	C.		120,271	-	120,271	£
TOTAL ADMINISTRATIVE STAFF	T	1	287,857	t	t	287,858		ĩ	287,857		- 287,857	
INSTRUCTIONAL PERSONNEL COSTS												
Teachers - Regular	'		311,528			311,529	•		311,528	1	311,528	
Teachers - SPED	1		121,205			121,204			121,205		121,204	
Substitute Teachers	'		48,900	2		48,900	2		48,900	2	48,900	2
Teaching Assistants	E I		32,476	•		32,476	•		32,476	1	32,476	5
Speciality leachers	' '		- 266,186	' '			•					
Therapists & Counselors	310		41,248	•		41,248	•		41,248		41,248	
Other	а		T				2		1	3	3	8
TOTAL INSTRUCTIONAL)	1,143,309	2	2	1,143,309	2	5	1,143,309	2	- 1,143,308	2
NON-INSTRUCTIONAL PERSONNEL COSTS												
Nurse	1		31,290			31,290	3.0		31,290		31,290	•
Librarian	•		14,529	3		14,529	2		14,529	1	14,527	1
Custodian	• •		104,361	1		104,361	1		104,361		104,361	1
Other	•		• •	, ,		• •			•	· ·	1 1	
TOTAL NON-INSTRUCTIONAL		ľ	150,180	ľ	ľ	150,180	ľ	1	150,180	2	- 150,178	3
SUBTOTAL PERSONNEL SERVICE COSTS	·	•	1,581,345		C	1,581,346		C	1,581,345		- 1,581,342	
PAYROLI TAXES AND BENEFITS						-			-			
Payroll Taxes			126,929			126,929	•		126,929	•	126,929	1
Fringe / Employee Benefits			503,844			503,844			503,844	2	503,845	
Ketirement / Pension			148,480	1		148,480			148,480	2		L
IOIAL PAYROLL IAXES AND BENEFIIS			1/9,255	ł	I	562,811	X	Ĩ	1/9,255	X	CC7/6// -	
TOTAL PERSONNEL SERVICE COSTS	1	1	2,360,598	•	•	2,360,599	1	11	2,360,598	1	- 2,360,597	
CONTRACTED SERVICES												
Accounting / Audit			11,000			11,000			11,000		11,000	
Legal			5,000	1		5,000	2		5,000	2	5,000	1
Management Company Fee			E I	5			1		•		•	5
Nurse Services				2		- 000 001	'		- 000 001	2	- 00	2
Food Service / School Lunch			180,000	'		180,000	,		180,000	,	180,000	
Payroli Services Searial Ed Services			113 750	•		113 750	•		113 750	•	113 750	0
Titlement Services (i.e. Title I)			-			-			-		-	
Other Purchased / Professional / Consulting			19,000			19,000	2.5		19,000		19,000	
TOTAL CONTRACTED SERVICES			332,050	5	ĸ	332,050	×	6	332,050		- 332,050	6

Total Revenue -<	6	Acti	Bu - 3,144,346 - 3,367,717 - (223,372) - 890	Budget / Operating Plan 2021-22	ting Plan 2	3,144,343	·		3,144.343	1
renue and Expediture Data IN the 'Total and Variance Analysis' n is Based on LAST ACTUAL Quarter Completed Supplies & Materials Materials so ther	707,421 3357,716 339,705 890 890 890 8900 1,250 8,000 8,000 8,000 9,125 9,125 9,125 9,125 9,125 9,125 9,125 9,125	Acti		2021-27	~	3,144,343	1	T	3.144.343	·
venue and Expediture Data IN the 'Total and Variance Analysis' is Based on LAST ACTUAL Quarter Completed Actua Supplies & Materials softer ther	,707,421 ,367,716 339,705 890 890 eer - 7/1 - 9/30 er - 7/1 -	Acti	m m	с I	T	3,144,343	1	T	3.144.343	E
venue and Expediture Data IN the 'Total and Variance Analysis' venue and Expediture Data IN the 'Total and Variance Analysis' Actua Actua Supplies & Materials Materials c sther	,367,716 339,705 890 Eer - 7/1 - 9/30 Eer - 7/1 - 9/30 Err - 7/1 - 9/30 Ear - 7/1 - 9/30 2500 9,125 9,125 9,125 9,2500 9,250 9,2500 9,2500 9,250 9,250	Actu	en la							
venue and Expediture Data IN the 'Total and Variance Analysis' vis Based on LAST ACTUAL Quarter Completed Actua Supplies & Materials Materials ther	339,705 890 er-7/1-9/30 iudget Vari 1,250 8,000 52,500 9,125 9,125 9,125 42,935	- Actu			ĩ	3,367,716	1	ĩ	3,365,463	2
venue and Expediture Data IN the 'Total and Variance Analysis' n is Based on LAST ACTUAL Quarter Completed Supplies & Materials Materials c sther	er - 7/1 - 9/30 er - 7/1 - 9/30 iurrent 1,250 8,000 8,000 9,125 9,125 9,125 9,125 9,125 9,125	Actu		<u>(</u>)		(223,374) 890	0.0	1.0	(221,121)	0.0
Revenue and Expediture Data IN the "Total and Variance Analysis" ion is Based on LAST ACTUAL Quarter Completed g Supplies & Materials & Materials ooks s other	turrent uurrent uudget Vari 1,250 8,000 5,2500 9,125 9,125 1,250	Actu				000			000	
tevenue and Expediture Data IN the "Total and Variance Analysis" ion is Based on LAST ACTUAL Quarter Completed Curgo Supplies & Materials & Materials & Materials & softer a s		1	2nd Quarter - 10/1 - 12/31	/31	3rd Qu	3rd Quarter - 1/1 - 3/31		4th Q	4th Quarter - 4/1 - 6/30	30
Examples & Materials & Materia	0000000000									
g Supplies & Materials & Materials ooks s other			Current Budget	Variance	Actual	Current Budget Var	Variance	Actual	Current Budget	Variance
ching Supplies & Materials lies & Materials kbooks rials other niture	1,250 8,000 250 52,500 9,125 2,500 9,875 42,983	1	•							
	8,000 250 52,500 9,125 2,500 9,875 42,983	2	1,250	×		1,250	×		1,250	ĩ
	250 52,500 9,125 2,500 9,875 42,983		8,000			8,000	•		8,000	
	52,500 9,125 2,500 9,875 42,983	1	250			250	1		250	2
	9,125 2,500 9,875 42,983	10	52,500	1		52,500			52,500	
	2,200 9,875 42,983	'	9,125	'		9,125	'		9,125	
	42,983		00C,2 279 p			005,2			000(7	
	200141	•	47 983	•		47 983	•		47 981	
ting & Assessment	3.750		3.750			3.750			3.750	
	6.000	•	6.000	•		6.000	•		6.000	
tion (student)	37,500		37,500			37,500			37,500	
s - other	4,125	1	4,125	×		4,125			4,125	5
	22,250	2	22,250	2		22,250	9		22,250	3
	50,250		50,250			50,250	1		50,250	
	1,250	t	1,250	1		1,250			1,250	0
/ Marketing	1,750	3	1,750	2		1,750	2		1,750	3
School Meals / Lunch	•		•			•	1		•	× 1
I rave (Staff)		1		1			•		T	
	750	1	750	' '		750			750	
	254,108	1	- 254,108		ľ	254,108		1	254,106	
ATENANCE										
	35,000		35,000	•		35,000	•		35,000	
	10,500	-	10,500	e.		10,500	•		10,500	6
/ Lease / Facility Finance Interest	318,960	1	318,960	2		318,960	2		318,960	3
	32,000	-	32,000			32,000	•		32,000	5
Equipment / Furniture Security	2 500	•	- 2500			2 500	•		250	
	22,000		22,200	'		22,000	,		22,000	
JILITY OPERATION & MAINTENANCE	420,960	1	- 420,960	1	ľ	420,960	ľ	1	418,710	
DEPRECIATION & AMORTIZATION FOUND 16 / FONTINGENCY		1	•	'			. 1		•	
DEFERRED RENT			• •			r ar			r 38	
		-								
TOTAL EXPENSES	3,367,716	T	- 3,367,717	L		3,367,716	L	1	3,365,463	ŗ
NET INCOME - 33	339,705	1	- (223,372)	1	1	(223,374)		-	(221,121)	

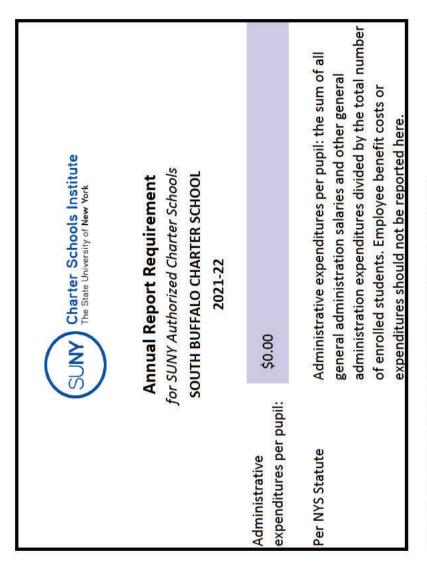
					SOUT	SOUTH BUFFALO CHARTER SCHOOL	HARTER SCH	TOOL				
						Budget / Operating Plan	rating Plan					
						2021-22	-22					
Total Revenue	T	3,707,421	£	I	3,144,346		I	3,144,343	•	T	3,144,343	1
Total Expenses	ï	3,367,716	ĩ	ł	3,367,717	I	ĩ	3,367,716	I	i	3,365,463	L
Net Income	ĩ	339,705	£	č	(223,372)	£	ĩ	(223,374)	£	ï	(221,121)	£
Actual Student Enrollment	2	890	2	ā	890	2	3	890	9	5	890	9
	1st C	1st Quarter - 7/1 - 9/30	/30	2nd Qu	2nd Quarter - 10/1 - 12/31	2/31	3rd Q	3rd Quarter - 1/1 - 3/31	1	4th Q	4th Quarter - 4/1 - 6/30	0
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed												
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current	Variance
ENDALLMENT *6-bool Districted Aco Linkod To Abour Entrico*		100mm	-					5		-		
	·	758		T	758		ī	758	×	ī	758	2
CHEEKTOWAGA CSD	3	6	1	9	6	1	3	6	1	3	6	1
CHEEKTOWAGA-MARYVALE UFSD	•	9	I	T	9	1	Ť	9	1	Ĩ	9	1
CHEEKTOWAGA-SLOAN UFSD		14	<u>s</u>	ē	14	×.	÷.	14	£	ē	14	£
CLEVELAND HILL UFSD	1	3	3	3	3	9	Ĩ	S	2	ī	3	2
DEPEW UFSD	I	ß		I	n		8	ß	ľ	Ĩ	ß	I
FRONTIER CSD	1	9		I	9	C.		9			9	6
KENMORE-TONAWANDA UFSD	1	ß	1	T	m	3	3	n	1	3	n	3
LACKAWANNA CITY SD		49	Ľ	T	49	1	Ĩ	49	1	Ĩ	49	1
LANCASTER CSD	0	2		9	2		9	2		5	2	
SILVER CREEK CSD	I	1	1	T	1	3	Ĩ	T	1	Ĩ	1	1
WEST SENECA CSD	C	34	Ľ	ē	34	Ľ	č	34	1	ĉ	34	ĩ
HAMBURG CSD	1	2	3	3	2	2	Ĩ	2	2	Ĩ	2	9
	T	'	1	ĩ	'	1	ĩ	'	ľ	ĩ	•	ł
		•					1	• 2			• 8	
ALL OTHER School Districts: (Count = 0)	T	т		T	- 212		ĩ	- 212	Т	ī	- 00	
TOTAL ENROLLMENT		890	1	1	890		1	890	2		890	2
REVENUE PER PUPIL		4,166	1		3,533			3,533	21		3,533	51
EXPENSES PER PUPIL	•	3,784	3	ā	3,784	2	3	3,784	2	Ĩ	3,781	2
									ĺ			

		_				SOUTH BU	SOUTH BUFFALO CHARTER SCHOOL	RTER SCHOO	5			
						png	budget / Uperating Plan 2021-22	ing Plan				
Total Revenue Total Expenses		x 1	як к	э т	13,140,452 13,468,613	(13,140,452) 13,468,613	т I	ж н	13,140,452 13,468,613	(13,140,452) 13,468,613		× 1
Net Income Actual Student Enrollment		1.0	с о	C D	(328,161)	328,161	с р 		(328,161)	328,161	0.01	
						TOTALS	TOTALS AND VARIANCE ANALYSIS	E ANALYSIS				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'	/ariance Analysis'		Current Budget	Actual		Actual	Original Budget	Actual		Actual	V Actual Iby TV /	Actual CV
section is based on LAST ALTUAL Quarter Completed		Actual 0	Current Quarter)	Current Budget	Current Budget - TY	current Budget TY	(Current Quarter)	original Budget	Original Budget - TY	original Budget TY	No. of COMPLETED Actual CY Quarters)	vs. Actual PY
REVENUE REVENUE FROM STATE SOURCES	2021-22											
Per Pupii Revenue Bi IFFALO CITY SD	rer rupii Kate	,		2	10 087 464	(10 087 464)	3	,	10 087 464	(10 087 464)		2
CHEEKTOWAGA CSD	11,502	X	,	1	103,518	(103,518)	X	X	103,518	(103,518)	1	
CHEEKTOWAGA-MARYVALE UFSD	12,111	Ĩ	•	'	72,666	(72,666)		•	72,666	(72,666)		
	12,700	0	•	1	177,800	(177,800)	•	0.1	177,800	(177,800)		
CLEVELAND HILL UPSU DEPEW LIFSD	11.190		•		33,570	(33.570)		1 1	33.570	(33.570)		
FRONTIER CSD	9,702		ac		58,212	(58,212)		(1)	58,212	(58,212)		
KENMORE-TONAWANDA UFSD	10,280	T	•	,	30,840	(30,840)		×	30,840	(30,840)		
LACKAWANNA CITY SD	13,581		•		665,469	(665,469)			665,469	(665,469)	8	
LANCASI EK CSU SII VIED EDEEV CED	10,030		•		20,060	(12 427)		0	20,060	(12,060)		
DILVER UREN UDU WEST SENECA CSD	11.371		•		386.614	(386.614)			386.614	(386.614)		
HAMBURG CSD	11,335	1		1	22,670	(22,670)			22,670	(22,670)		
		Ĩ	•	ľ	ľ	•		T				
to service of the second se	•	T		•		æ						
ALL OTHER School Districts: (Count = 0) TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13.156		•	1	11.708.647	(11.708.647)		1	- 11.708.647	(11.708.647)		
Special Education Revenue			•		-	-			-	-		
Grants ceiminter		10		3	20							
DYCD (Department of Youth and Community Development)					d 1	C 1	6	6	с н			
Other		ĩ	•		×	•		×		×		
NYC DoE Rental Assistance		•	•	2	0		2	3			2	
TOTAL REVENUE FROM STATE SOURCES				ľ	11,708,647	(11,708,647)	1	ľ	11,708,647	(11,708,647)		
IDEA Special Needs		,	1	3	128,727	(128,727)	3	1	128,727	(128,727)		
Title I		T	•	Ľ	96,834	(96,834)	Ľ	Ĩ	96,834	(96,834)		1
Title Funding - Other School Food Sociato (Food Londe)		T	a: 1		25,968	(25,968)			25,968	(25,968)		
scriour rood service (rree curicit) Grants		-			/40,000	1000,041			140,000	1000,041		
Charter School Program (CSP) Planning & Implementation		9	•	2	•		2	3	-		2	2
Other		'	•	'			1	I	1	2 1		'
Other TOTAL BEVENILE EDOM EEDEDAL SOLIDCES				1	006 046	(114,c)	0	6	006 046	(1005 045)		
		(0+0'000	Internet			040'000	Internee'		
LUCAL and UI HEK KEVENUE Contributions and Donations		•	•	•	•	•		•				
Fundraising		1		•		200		1	- 11			T
Erate Reimbursement Earnings on Invietments			•		41 515	- (41 515)			41 515	- (41 515)		
Interest Income			1	1	393,344	(393,344)		9	393,344	(393.344)		
Food Service (Income from meals)		Ĩ	'	ľ		-	X	Ĩ	-	-		
Text Book		C			C		•	6			e.	
OTHER TOTAL REVENUE FROM LOCAL and OTHER SOURCES		, ,	1 0	1	434.859	(434.859)			434.859	(434.859)		
TOTAL REVENUE			1	•	13,140,452	(13,140,452)		ĩ	13,140,452	(13,140,452)		

		L				SOUTH BU	JFFALO CHA	SOUTH BUFFALO CHARTER SCHOOL	ог			
						Bud	Budget / Operating Plan	ting Plan				
				-			2021-22					
Total Revenue Total Expenses		т т	жı	x ı	13,140,452 13,468,613	(13,140,452) 13,468,613	T I	1 1	13,140,452 13,468,613	(13,140,452) 13,468,613	315 I	э т
Net Income Actual Student Enrollment			с э	1.3	(328,161)	328,161	1.3	1.3	(328,161)	328,161		L
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Ouarter Completed	ariance Analysis'		Current Budget	Actual vs.		TOTALS Actual vs.	TOTALS AND VARIANCE ANALYSIS Actual Original Actual vs. Budget vs.	CE ANALYSIS Actual vs.		Actual vs.	PY Actual (PY TY /	Actual CY
		Actual	(Current Quarter)	Current Budget	Current Budget - TY	Current Budget TY	(Current Quarter)	Original Budget	Original Budget - TY	Original Budget TY	No. of COMPLETED Actual CY Quarters)	
EXPENSES ADMINISTRATIVE STAFE BERSONNIEL CASTS	Quarter 0 No. of Positions											
Executive Management					384,589	384,589		•	384,589	384,589		
Instructional Management	1				195,757	195,757		T	195,757	195,757	1	*
Deans, prrectors & coorginators CFO / Director of Finance	1	6.0	с о	1 2	- 000'06	- 000'06	C 2	6.3	- 000'06	- 000'06	5 2	
Operation / Business Manager	•		'	'		•		•		2		
Administrative Staff TOTAL ADMINISTRATIVE STAFF				9 9	481,083 1.151.429	481,083	0.0		481,083 1.151.429	481,083 1.151.429		
INSTRUCTIONAL PERSONNEL COSTS												
Teachers - Regular	•		•	•	1,246,113	1,246,113	×	×		1,246,113		ľ
Teachers - SPED	1		an:		484,818	484,818		1		484,818		
Substitute leacners Teaching Assistants	•				129,600	179 904			139,600	129,600		
Specialty Teachers					2,351,807	2,351,807		3	2,351,807	2,351,807		
Aides	•	×		'			'				'	1
I herapists & Counselors Other	12 0	c 3	n 9		- 164,992	- T64,992		с а	164,992	- 164,992		
TOTAL INSTRUCTIONAL		3	•	2	4,573,234	4,573,234	2	3	4,573,234	4,573,234	'	
NON-INSTRUCTIONAL PERSONNEL COSTS												
Nurse	3	×	310		125,158	125,158		T	125,158	125,158		
Librarian Custodian		× •		, ,	58,114	58,114	2 7	7 1 	58,114 417.444	58,114 417,444		
Security		3		,	9		2	9	1	2		,
Other		×	'					'			'	ľ
TOTAL NON-INSTRUCTIONAL	•	Ĩ	•		600,716	600,716	2		600,716	600,716	•	T
SUBTOTAL PERSONNEL SERVICE COSTS	E	C			6,325,379	6,325,379	6	C	6,325,379	6,325,379		
PAYROLL TAXES AND BENEFITS					217 716	507 71C			507 71C	507 716		
Fringe / Employee Benefits			1	1	2,015,377	2,015,377			2	2,015,377		
Retirement / Pension		X	•	£	593,921	593,921	¥.	Ĩ	593,921	593,921		×.
TOTAL PAYROLL TAXES AND BENEFITS		×			3,117,014	3,117,014		×	3,117,014	3,117,014	•	
TOTAL PERSONNEL SERVICE COSTS	1				9,442,393	9,442,393		-	9,442,393	9,442,393		
CONTRACTED SERVICES												
Accounting / Audit		1	31	1	44,000	44,000	1	1	44,000	44,000	'	-
Legal Manazament Communication		ï	•		20,000	20,000		T	20,000	20,000	2	
Management company ree Nurse Services					6 3			0				
Food Service / School Lunch		ī	1	1	720,000	720,000	•	•	720,000	720,000		1
Payroll Services		č		1	13,200	13,200		e		13,200	1	1
Special Ed Services					455,000	455,000			455,000	455,000		
Other Purchased / Professional / Consulting					76,000	76,000		1	76,000	76,000		
TOTAL CONTRACTED SERVICES		×	•		1,328,200	1,328,200	1	E.	1,328,200	1,328,200	5	

	_					SOUTH BUFFALO CHARTER SCHOOL Budget / Oberating Plan	ing Plan	4			
	L					2021-22	5				
Total Revenue	1	218		13,140,452	(13,140,452)			13,140,452	(13,140,452)		
Total Expenses	•		ł	13,468,613	13,468,613	ŗ	ĩ	13,468,613	13,468,613		·
Net Income Actual Student Enrollment		г п	6.9	(328,161)	328,161	0.0		(328,161)	328,161		
*NOTE: Earollineart Bousanis and Evenditives Data INI the 'Total and Varianes Analusis'		Current	Actual		TOTALS Actual	TOTALS AND VARIANCE ANALYSIS ual Original Actual	E ANALYSIS Actual		Actual		
"NULE: Enrollment, Kevenue and Expediture Data IN the Total and Variance Analysis Section is Resed on LAST ACTIDAL Quester Completed		Budget	VS.		VS.	Budget	VS.		VS.	PY Actual (PY TY /	Actual CY
nection is pased on two we over data tel compreted	Actual	(Current Quarter)	Current Budget	Current Budget - TY	Current Budget TY	(Current Quarter)	Original Budget	Original Budget - TY	Original Budget TY	No. of COMPLETED Actual CY Quarters)	vs. Actual PY
SCHOOL OPERATIONS					þ		0)			
Board Expenses			X	5,000	5,000	×	×	5,000	5,000		£
Classroom / Teaching Supplies & Materials	1	ж		32,000	32,000		1	32,000	32,000		×
Special Ed Supplies & Materials	,	'	3	1,000	1,000	2	x	1,000	1,000		2
Textbooks / Workbooks	•		×.	210,000	210,000	1	ť	210,000	210,000		£
Supplies & Materials other	2	•	2	36,500	36,500	2	0	36,500	36,500	'	3
Equipment / Furniture		'	'	10,000		'			10,000	'	
Technology				171 930	171 930			171 930	171 930		
Student Testing & Assessment			1	15.000	15.000	1	×	15.000	15.000		1
Field Trips	T	з	1	24,000	24,000	1		24,000	24,000		1
Transportation (student)			1	150,000	150,000	1	x	150,000	150,000		T
Student Services - other			×	16,500	16,500		ĩ	16,500	16,500		E.
Office Expense	2		2	89,000	89,000	2	3	89,000	89,000	2	3
Staff Development		•	Ĩ	201,000	201,000	ł	ľ	201,000	201,000		
Staff Recruitment	¢	Ľ	Ľ	5,000	5,000	1	C	5,000	5,000		¢
Student Recruitment / Marketing			2	7,000	7,000	1	3	7,000	7,000	ł	
School Meals / Lunch		1	X	I	n,	×	×	T			Ł
Travel (Staff)				1	×	1					I
Fundraising		'			'	'	ī	' 000 0			ł
				1 016 420	1 016 420			1 016 420	1 015 420		5
				DC+OTO'T				DC+'DTD'T			
FACILITY OPERATION & MAINTENANCE				140.000	110 000			140.000	110 000		
lanitorial				42.000	42.000			42.000	42.000		
Building and Land Rent / Lease / Facility Finance Interest			1	1,275,840	1,275,840	1		1,275,840	1,275,840		1
Repairs & Maintenance		•	Ľ	128,000	128,000	•	Ĩ	128,000	128,000		
Equipment / Furniture	T			T	an)			æ			×
Security	1	'		7,750	7,750	1	X	7,750	7,750		ł
Utilities	ľ		×	88,000	88,000	1	ĩ	88,000	88,000	2	£
TOTAL FACILITY OPERATION & MAINTENANCE	t		×	1,681,590	1,681,590	•	×	1,681,590	1,681,590	1	×
DEPRECIATION & AMORTIZATION			1	8		1		•			3
COVID-19 / CONTINGENCY			ĩ	X	'	1	x	1			×
DEFERRED RENT					1	•	1				
TOTAL EXPENSES		1		13,468,613	13,468,613		T	13,468,613	13,468,613		1
				1000				1000			
NET INCOME		1	•	(101,828)	328,161	•		(328,161)	328,161		×

					SOUTH BU	SOUTH BUFFALO CHARTER SCHOOL	RTER SCHO	oL			
					Bud	Budget / Operating Plan	ting Plan				
						2021-22					
Total Revenue		т	1	13,140,452	(13,140,452)			13,140,452	(13,140,452)		
Total Expenses		1		13,468,613	13,468,613			13,468,613	13,468,613		
Net Income Actual Student Enrollment	1.5		6.3	(328,161)	328,161	1.1		(328,161)	328,161	Б	L
					TOTALS	TOTALS AND VARIANCE ANALYSIS	CE ANALYSIS				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'		Current	Actual		Actual	Original	Actual		Actual		
Section is Based on LAST ACTUAL Quarter Completed		Budget	vs.		vs.	Budget	vs.		vs.	PY Actual (PY TY /	Actual CY
	Actual	(Current Quarter)	Current Budget	Current Budget - TY	Current Budget TY	(Current Quarter)	Original Budget	Original Budget - TY	Original Budget TY	No. of COMPLETED Actual CY Quarters)	vs. Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment	* Enrollment Data Based on Last Actual Quarter Completed	ast Actual Qua	irter Completed	_						
BUFFALO CITY SD	ľ		Ľ			ľ					ľ
CHEEKTOWAGA CSD	1	а.				(1)	1				1
CHEEKTOWAGA-MARYVALE UFSD	1	•	1			X	1				1
CHEEKTOWAGA-SLOAN UFSD	£	•									×.
CLEVELAND HILL UFSD	3		2			2	3			2	2
DEPEW UFSD	Ĩ		I			Ĩ					
FRONTIER CSD	¢					×.	c				£
KENMORE-TONAWANDA UFSD			1			1					
LACKAWANNA CITY SD	I	•	X			Ĩ	×			I	ž
LANCASTER CSD	1					1	1				
SILVER CREEK CSD	1	•	1			X				1	I
WEST SENECA CSD	1		I			I.	ĩ			×.	X
HAMBURG CSD	5		2			2	3			2	3
		'	I			ľ					
	C.		•				C				
ALL OTHER School Districts: (Count = 0)		ж	Т			T	1				ł
TOTAL ENROLLMENT	2	1	2			2	2				2
REVENUE PER PUPIL		1	2		_	2					1
EXDENSES DER DUDU	1					1				a	1
			Ī		1						



*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4



South **B**uffalo **C**harter **S**chool 154 South Ogden Street, Buffalo, New York 14210 (716) 826 - 7213 (Fax) 826 - 7168



October 25, 2021

Lumsden & McCormick, LLP 369 Franklin Street Buffalo, New York 14202

This representation letter is provided in connection with your audits of the consolidated financial statements of South Buffalo Charter School and Affiliate (the Organization) which comprise the consolidated balance sheets as of June 30, 2021 and 2020, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements, for the purpose of expressing an opinion as to whether the consolidated financial statements are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States (U.S. GAAP).

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors. Items regarding federal awards are considered material based on the materiality criteria specified in the Uniform Guidance.

We confirm, to the best of our knowledge and belief, as of October 25, 2021, the following representations made to you during your audit.

Financial Statements

- We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated August 15, 2021, including our responsibility for the preparation and fair presentation of the consolidated financial statements in accordance with U.S. GAAP.
- The consolidated financial statements referred to above are fairly presented in accordance with U.S. GAAP and include all proper classifications, required supplementary information, and note disclosure.
- We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
- We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
- Significant assumptions we used in making accounting estimates, including those measured at fair value, are reasonable.

Learning. Character. Respect. Community. Making it Happen!

- With respect to any nonattest services provided, we have performed the following:
 - o Made all management decisions and performed all management functions;
 - Assigned a competent individual to oversee the services;
 - Evaluated the adequacy of the services performed;
 - o Evaluated and accepted responsibility for the result of the service performed; and
 - o Established and maintained internal controls, including monitoring ongoing activities.
- Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of U.S. GAAP.
- All events subsequent to the date of the financial statements and for which U.S. GAAP requires adjustment or disclosure have been adjusted or disclosed, including disclosures related to the uncertainties resulting from the COVID-19 pandemic.
- The effects of all known actual or possible litigation, claims, and assessments have been accounted for and disclosed in accordance with U.S. GAAP, if any.
- All assets and liabilities under the Organization's control are included in the financial statements.
- The basis used for the allocation of functional expenses is reasonable and appropriate.
- Material concentrations have been appropriately disclosed in accordance with U.S. GAAP.
- We have complied with all restrictions on resources (including donor restrictions) and all aspects of
 contractual and grant agreements that would have a material effect on the financial statements in the
 event of noncompliance. This includes complying with donor requirements to maintain a specific asset
 composition necessary to satisfy restrictions.
- Internal controls over the receipt and recording of contributions are adequate.
- Guarantees, whether written or oral, under which the Organization is contingently liable, if any, have been properly recorded or disclosed in accordance with U.S. GAAP.
- Methods and significant assumptions used by management to determine fair values, their consistency in application, and the completeness and adequacy of fair value information for financial statement measurement and disclosure purposes are appropriate.

Information Provided

- We have provided you with:
 - Access to all information, of which we are aware, that is relevant to the preparation and fair presentation of the consolidated financial statements, such as records, documentation, and other matters.
 - o Additional information that you have requested from us for the purpose of the audit.

- Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
- Minutes of the meetings of the governing board or summaries of actions of recent meetings for which minutes have not yet been prepared.
- All material transactions have been recorded in the accounting records and are reflected in the consolidated financial statements or the schedule of federal expenditures of federal awards.
- We have disclosed to you the results of our assessment of the risk that the consolidated financial statements may be materially misstated as a result of fraud.
- We have no knowledge of any fraud or suspected fraud that affects the Organization and involves:
 - o Management,
 - o Employees who have significant roles in internal control, or
 - o Others where the fraud could have a material effect on the consolidated financial statements.
- We have no knowledge of any allegations of fraud or suspected fraud affecting the Organization's consolidated financial statements communicated by employees, former employees, grantors, regulators, or others.
- We have no knowledge of any instances of noncompliance or suspected noncompliance with provisions of laws, regulations, contracts, or grant agreements, or abuse whose effects should be considered when preparing consolidated financial statements.
- We are not aware of any pending or threatened litigation, claims, or assessments or unasserted claims or assessments that are required to be accrued or disclosed in the financial statements in accordance with U.S. GAAP.
- We have disclosed to you the identity of the Organization's related parties and all the related party relationships and transactions of which we are aware.
- There have been no communications from regulatory agencies concerning noncompliance with or deficiencies in accounting, internal control, or financial reporting process.
- The Organization has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral, except as made known to you and disclosed in the financial statements.
- The Organization has no plans or intentions that may materially affect the carrying value or classification of assets and liabilities.

- We are responsible for compliance with the laws, regulations, and provisions of contracts and grant agreements applicable to us, including tax or debt limits and debt contracts; and we have identified and disclosed to you all laws, regulations and provisions of contracts and grant agreements that we believe have a direct and material effect on the determination of financial statement amounts or other financial data significant to the audit objectives, including legal and contractual provisions for reporting specific requirements.
- We have identified and disclosed to you all instances that have occurred or are likely to have occurred, of fraud and noncompliance with provisions of laws and regulations that we believe have a material effect on the financial statements or other financial data significant to the audit objectives, and any other instances that warrant the attention of those charged with governance.
- We have identified and disclosed to you all instances that have occurred or are likely to have occurred, of
 noncompliance with provisions of contracts and grant agreements that we believe have a material effect
 on the determination of financial statement amounts or other financial data significant to the audit
 objectives.
- We have identified and disclosed to you all instances that have occurred or are likely to have occurred, of abuse that could be quantitatively or qualitatively material to the financial statements or other financial data significant to the audit objectives.
- We have identified for you all previous audits, attestation engagements, and other studies related to the audit objectives and whether related recommendations have been implemented.
- We have disclosed to you all guarantees, whether written or oral, under which the Organization is contingently liable.
- We have identified and disclosed to you the laws, regulations, and provisions of contracts and grant agreements that could have a direct and material effect on financial statement amounts.
- We have a process to track the status of audit findings and recommendations.
- South Buffalo Charter School is an exempt organization under Section 501(c)(3) of the Internal Revenue Code. Any activities of which we are aware that would jeopardize the School's tax-exempt status, and all activities subject to tax on unrelated business income or excise or other tax, have been disclosed to you. All required filings with tax authorities are up-to-date.
- 154 South Ogden, LLC has elected to be taxed as a corporation effective July 1, 2014. The Organization
 recognizes tax benefits only to the extent that the LLC believes it is "more likely than not" that its tax
 position will be sustained upon IRS examination. Accordingly, the provision for unpaid federal income
 taxes (liability for unrecognized tax benefits) in the balance sheet reflects all tax positions that the
 Organization believes do not have greater than a 50% chance of realization after examination.
- We have disclosed all information and activity related to 154 South Ogden, LLC and it has properly been recorded and reflected in the accounting records and consolidated financial statements.
- There are no violations or possible violations of laws or regulations, or provisions of contracts or grant agreements whose effects should be considered for disclosure in the financial statements or as a basis for recording a loss contingency.

- We have disclosed to you all facts and circumstances related to the recoupment of enrollment fees from students with disability from the City of Buffalo School District; we believe our efforts through New York State Education Department in challenging the recoupment will be successful.
- The Organization's financial statements include all federal grants/awards under which the Organization has incurred expenses. There are no material transactions related to federal grants/awards that have not been properly recorded in the Organization's records underlying the consolidated financial statements. The Organization has complied with all requirements of its federal grants/awards that would have a material effect on the Organization's financial statements in the event of noncompliance.
- With respect to federal award programs:
 - We are responsible for understanding and complying with and have complied with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), including requirements relating to preparation of the schedule of expenditures of federal awards.
 - We acknowledge our responsibility for presenting the schedule of expenditures of federal awards (SEFA) and related notes in accordance with the requirements of the Uniform Guidance, and we believe the SEFA, including its form and content, is fairly presented in accordance with the Uniform Guidance. The methods of measurement and presentation of the SEFA have not changed from those used in the prior period and we have disclosed to you any significant assumptions and interpretations underlying the measurement and presentation of the SEFA.
 - As part of your audit(s), you prepared the draft financial statements and related notes and schedule of expenditures of federal awards. We have designated an individual with suitable skill, knowledge, or experience to oversee your services and have made all management decisions and performed all management functions. We have reviewed, approved, and accepted responsibility for those financial statements and related notes and schedule of expenditures of federal awards.
 - We have identified and disclosed to you all of our government programs and related activities subject to Uniform Guidance compliance audit, and have included in the SEFA expenditures made during the audit period for all awards provided by federal agencies in the form of federal awards, federal cost-reimbursement contracts, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations, and other direct assistance.
 - We are responsible for understanding and complying with, and have complied with, the requirements of federal statutes, regulations, and the terms and conditions of federal awards related to each of our federal programs and have identified and disclosed to you the requirements of federal statutes, regulations, and the terms and conditions of federal awards that are considered to have a direct and material effect on each major program.
 - We are responsible for establishing and maintaining, and have established and maintained, effective internal control over compliance for federal programs that provides reasonable assurance that we are managing our federal awards in compliance with laws, regulations, and the provisions of contracts and grant agreements that could have a material effect on our federal programs. We believe the internal control system is adequate and is functioning as intended.

 We have made available to you all federal awards (including amendments, if any) and any other correspondence with federal agencies or pass-through entities relevant to major federal programs and related activities.

т (й

- We have received no requests from a federal agency to audit one or more specific programs as a major program.
- We have complied with the direct and material compliance requirements (except for noncompliance disclosed to you), including when applicable, those set forth in the OMB Compliance Supplement, relating to federal awards and have identified and disclosed to you all amounts questioned and all known noncompliance with the direct and material compliance requirements of federal awards.
- We have disclosed any communications from grantors and pass-through entities concerning possible noncompliance with the direct and material compliance requirements, including communications received from the end of the period covered by the compliance audit to the date of the auditors' report.
- We have disclosed to you the findings received and related corrective actions taken for previous audits, attestation engagements, and internal or external monitoring that directly relate to the objectives of the compliance audit, including findings received and corrective actions taken from the end of the period covered by the compliance audit to the date of the auditors' report.
- We have properly classified amounts claimed or used for matching in accordance with related guidelines in the Uniform Guidance, as applicable.
- We have charged costs to federal awards in accordance with applicable cost principles.
- We have disclosed to you our interpretation of compliance requirements that may have varying interpretations.
- We have made available to you all documentation related to compliance with the direct material compliance requirements, including information related to federal program financial reports and claims for advances and reimbursements.
- We have disclosed to you the nature of any subsequent events that provide additional evidence about conditions that existed at the end of the reporting period affecting noncompliance during the reporting period.
- There are no such known instances of noncompliance with direct and material compliance requirements that occurred subsequent to the period covered by the auditors' report.
- No changes have been made in internal control over compliance or other factors that might significantly affect internal control, including any corrective action we have taken regarding significant deficiencies or material weaknesses in internal control over compliance, subsequent to the period covered by the auditor's report.
- Federal program financial reports and claims for advances and reimbursements are supported by the books and records from which the financial statements have been prepared.
- o The copies of federal program financial reports provided you are true copies of the reports

submitted, or electronically transmitted, to the respective federal agency or pass-through entity, as applicable.

- 0 We are responsible for and have ensured the reporting package does not contain protected personally identifiable information.
- 0 We are responsible for and have accurately prepared the auditee section of the Data Collection Form as required by the Uniform Guidance.
- We have taken timely and appropriate steps to remedy fraud, illegal acts, noncompliance with provisions of laws, contracts, and grant agreements, or abuse that you have reported to us.
- The Organization has adequate insurance coverage in force to protect its net assets and continued . operations.
- We have reviewed and approved all adjusting entries reflected in the financial statements.
- We have also reviewed a draft of the financial statements and accompanying notes and approved them • for final printing.
- We understand that it is the Organization's responsibility to maintain its own records, and that you will destroy your workpapers based on your retention policy.
- We acknowledge our responsibility for presenting the additional information as listed in the table of • contents of the consolidated financial statements in accordance with U.S. GAAP, and we believe the additional information, including its form and content, is presented in accordance with U.S. GAAP. The methods of measurement and presentation of the additional information have not changed from those used in the prior period, and we have disclosed to you any significant assumptions or interpretations underlying the measurement and presentation of the additional information.

VanWy Kounch Business Adminis too for

Minutes – January 12, 2021 South Buffalo Charter School Board of Directors Meeting

Meeting was called to order at 6:04p m.

<u>Members Present</u>: Jerry Linder, Kathy Linhardt, Chris Schafer, Anne Marie Tryjankowski, Jenn Mack, Elissa Wolf, Betsy DelleBovi

Members Absent: None

Presentation: None

Public Comment: None

Board Reports:

- Appeals
- Academic Committee Nothing to report
- Facility Committee Project for the cafeteria will start February 1st, 2021 and is estimated to take 4-5 weeks
- Finance Committee Review of December financials. SBCS is applying for a grant to receive additional hot spots,
- Personnel Committee Nothing to report

Appeals: None.

New Business:

- 1) Motion to approve the minutes from the December 8, 2020 Board Meeting was made by Jerry Linder; seconded by Jenn Mack. Vote: All in favor
- 2) Enrollment Summary. Please see attached.
- 3) Principal's Report: Please see attached.
- Motion to approve the Consensus Agenda to include the financials for South Buffalo Charter School and 154 South Ogden, LLC was made by Elissa Wolf; seconded by Kathy Linhardt. Vote: All in favor.
- 5) Discussion took place regarding students having the option to receive in person instruction took place. Would like to see more data before making the decision.
- 6) Motion for SBCS to remain virtual and table the decision of students returning to in person instruction after the February Break until the SBCS Special Board Meeting scheduled for February 2, 2021 was made by Jenn Mack; seconded by Jerry Linder. Vote: All in favor.
- Motion to adjourn the meeting was made by Betsy DelleBovi; seconded by Anne Marie Tryjankowski. Vote: All in favor.

The meeting was adjourned at 6:48pm.



2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

South B	th Buffalo Charter School		
Christophe	pher J Schafer		
Board C	hair, Finance Chair		
	Business Address		
nly:	Please complete with <i>changes</i> only:		
	Business Name:		
	Street:		
	City, State Zip:		
	Phone:		
	60		

L)	Questions Are you, or have you been during the last school year (July 1-June 30), an employee of the education corporation? [If you check yes , answer 1 <i>a</i>), 1 <i>b</i>), and 1 <i>c</i>)].	O Yes No
	1a) Description of the position:	
	1b) Salary:	
	1c) Start date:	

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

□ None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
Amy Schafer Wife	Per diem employee	\$325.00	Board does not recommend salary or oversee employees beyond Principle and Business Administrator	Ongoing

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

 Signature:

 By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education	Corporation, Tr	ustee Name and Position(s)			
Name of education corporation:	South Buffa	alo Charter School			
Name of trustee (print):	Anne Marie	/larie Tryjankowski			
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Vice Chair				
Email Address:					
Home Address		Business Address			
Please complete with <i>changes</i> of	only:	Please complete with <i>changes</i> only:			
Street:		Business Name:			
City, State Zip:		Street:			
Phone:		City, State Zip:			
		Phone:			

		Questions	
)	Are you, or have you been during the last scho education corporation? [If you check yes , answ		O Yes
	1a) Description of the position:		
	1b) Salary:		
	1c) Start date:		

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s or "Ongoing"

Trustee Signature

Signature:

Unne Marie Jupakowski

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education Corporation	n, Trustee Name and Position(s)			
Name of education corporation: South By	FFALD CHARTER SCHOOL			
Name of trustee (print): KATHLEEN	LINHARDT			
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):				
Email Address:				
Home Address	Business Address			
Please complete with <i>changes</i> only:	Please complete with <i>changes</i> only:			
Street:	Business Name:			
City, State Zip:	Street:			
Phone:	City, State Zip:			
	Phone:			
	Questions			
 Are you, or have you been during the last school year education corporation? [If you check yes, answer 1a 				

1a) Description of the position:

1b) Salary:				
1 <i>c</i>) Start da				

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.



Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

None 🕅

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

	Trustee Signature	
Signature:	Ala havett	

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name:

Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation):

1. List all positions held on the education corporation Board of Trustees ("Board") (e.g. president, treasurer, parent representative).

Representative

2. Are you an employee of any school operated by the education corporation?

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Are you related, by blood or marriage, to any person employed by the school?

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school?

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

aughter. She benefits any just as much Un atow schort. he bher 5. Are you related, by blood or marriage, to any person that could otherwise

5. Are you related, by blood of marriage, to any person that could otherwise benefit from your participation as a board member of this school? If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

6. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?

Yes

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transacti on	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
,		DNE)	

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximat e value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
		VONT		

Signature

Please note that this document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



last revised 06/8/2020

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name: Betsy DelleBovi

Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation):

South Buffalo Charter School

1. List all positions held on the education corporation Board of Trustees ("Board") (e.g. president, treasurer, parent representative).

Board member, chair, Academics Committee

Are you an employee of any school operated by the education corporation?
 Yes _xx __No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Are you related, by blood or marriage, to any person employed by the school? NO

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school?

No – just an "informal" advocate of Angel Costillo, grade 8

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school? 'NO

If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

6. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?

___Yes ___xx_No

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transacti on	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
		NON	E

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "**None**."

Organization conducting business with the school(s)	Nature of business conducted	Approximat e value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
		NO	NE	

Betsy M. DelleBovi	August 22, 2020
Signature	Date

Please note that this document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



last revised 06/8/2020

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name:

Jerry L. Linder

Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation):

South Buffalo Charter School

1. List all positions held on the education corporation Board of Trustees ("Board") (e.g. president, treasurer, parent representative).

Chair, Personnel Committee

Are you an employee of any school operated by the education corporation?
 Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Are you related, by blood or marriage, to any person employed by the school?

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

No

4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school?

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

Not to my knowledge

5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school?

If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

No

6. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?

____Yes <u>X</u>__No

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transacti on	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Please write "	None None" <i>if applicab</i>	le. Do not leave	this space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "**None**."

Organization conducting business with the school(s)	Nature of business conducted	Approximat e value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
Please writ	None e "None" if	applicable.	Do not leave this space	e blank.

Jug R. Lides

<u>8/17/2020</u> Date

Signature

Please note that this document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



last revised 06/8/2020

Name: Elissa Wolf

Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation): South Buffalo Charter School

- **1.** List all positions held on the education corporation Board of Trustees ("Board") (e.g. president, treasurer, parent representative).
- Are you an employee of any school operated by the education corporation?
 Yes <u>No</u>

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Are you related, by blood or marriage, to any person employed by the school?

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

NO.

4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school?

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

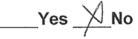
NO.

5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school?

If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

NO.

6. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

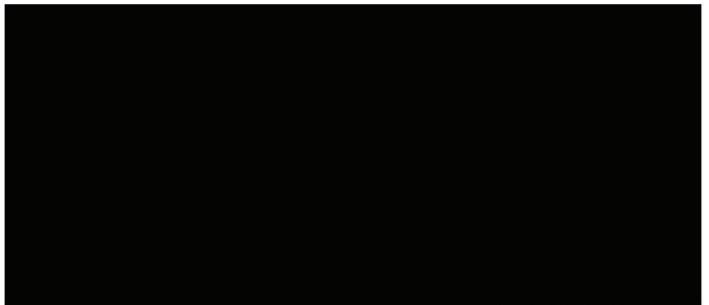
Date(s)	Nature of financial interest/transacti on	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Nome.	None.	None.	None.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximat e value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	t cc i
None.	Nove.	None.	Norre.	

8-18-20

Please note that this document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



last revised 06/8/2020

Disclosure of Financial Interest by a Current of Proposed Board of Trustees Member

Name:

Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation):

larcter

1. List all positions held on the education corporation Board of Trustees ("Board") (e.g. president, treasurer, parent representative).

Parent Representative

Are you an employee of any school operated by the education corporation?
 Yes X_No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Are you related, by blood or marriage, to any person employed by the school? $N \circ$

If **Yes**, please describe the nature of your relationship and how this person could benefit from your participation.

4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? γ_{eS}

If Yes, please describe the nature of your relationship and how this person could benefit from your participation. Rose Bollman Father to 3 Students - BRYAN Bollman Anview Bollman

5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school?

If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

6. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?



If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc. A) ∩N €

Date(s)	Nature of financial interest/transacti on	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Please write "	None" if applicab	le. Do not leave	this space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximat e value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
NOCAVEI	e "None" if	applicable.	Do not leave this space	e blank.

h Signature

Please note that this document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



last revised 06/8/2020

(INIS REPORT IS TO BE SUDWITTED ELECTRONICALLY – DO NOT WAIL THIS REPORT) All buildings which are owned, operated, or leased by public school districts, Boards of Cooperative Educational Services (BOCES), and nonpublic schools must be inspected annually for compliance with applicable sections of 8NYCRR155 Regulations of the Commissioner of Education and for compliance with the 2020 Building Code of New York State, 2020 Fire Code of New York State and the 2020 Property Maintenance Code of New York State. BEDS CODE #

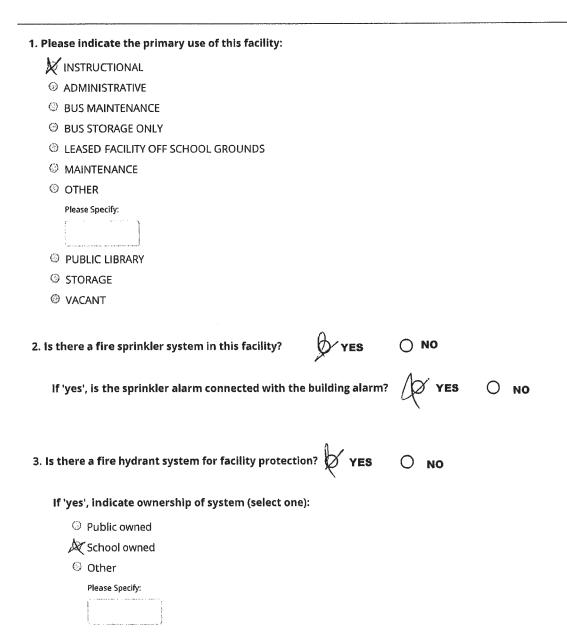
DLL			<u>-</u> π																			-			
7	4	0	Q	0	0	8	2	0	8)	7														
Dist	rict	/Sch	ool	Nam	e	1					-														
S	0	U	+	h		B	U	f	f	A	1	0		C	h	A	r	7	e	ſ					
Fac	ility.	/Bui	Iding	y Na	me																				
																							2		
Stre	et A	Addr	ess	(NO	PO	Box	Nur	nber	s)				_												
)	5	4		S	0	U	+.	h		0	0	9	e	n		S	+								
City	//To	wn/\	/illa	ge							Q								-	2	Zip C	Code			
B	U	f	f	A	1	0														1	4	2)	0	
INIC	TDI	ICTI	ONIC																						

INSTRUCTIONS

• Read the "Manual for Public School Facility - Fire and Building Safety Inspections" prior to inspecting the facility and complete a separate report for each facility.

- Part I: General Information. School officials must complete this section annually.
- Part II: This section to be completed by the inspector and non-conformances recorded on page 4, Fire Safety Non-Conformance Reporting Sheet.
- Part II-A Regulations of the Commissioner 155.7: This section must be completed for student occupied buildings only. (Questions 1-7, Nonconformance Reporting Sheet) Do not complete this section for school buildings located in the cities of Buffalo, Syracuse, Rochester, and Yonkers.
- Part II-B Regulations of the Commissioner 155.25: This part to be completed for all buildings with
 electrically operated partitions. (Question 8, Non-Conformance Reporting Sheet) 2020 Fire Code of New
 York State and the 2020 Property Maintenance Code of New York State. This part to be completed for all
 buildings. (Questions 9-26, Non-Conformance Reporting Sheet).
- Part III Certifications. To be completed by persons as indicated.
- A copy of this form must be kept on file at the school for three years and must be available for public review.
- <u>Posting of Certificate of Occupancy</u>: Any temporary, qualified, or annual Certificate of Occupancy must be posted in public view in a prominent location within this facility.

The Inspection Date cannot be earlier than 45 days before the Due Date.



Address *
4
The second se
Telephone # *
1

5. Does the District lease the building or spaces within the building to others? O YES 🔊 😿 NO

a. If yes, indicate the tenant(s):

	Name *	
)
		ļ
1		
	Address *	
		"and the second s
	the second	ļ
	Yo internet is a second second second second	1
ì		
i	Telephone # *	
	TE E MATE TE LA LA MARK AT MARKET MAN TANDA AND A STATE OF A DESTRUCT A DESTRUCT A DESTRUCT AND	

6. What is the current gross square footage of this facility?

7. If this Facility is vacant, skip the remaining questions and go to Section #2 Non-Conformance and report any nonconformances for items #25A-1 through #26A-3

FIRE & EMERGENCY DRILLS

NOTE Eight (8) are required between September 1, and December 31 Eight (8) drills are required to be evacuation drills Four (4) drills are required to be lockdown drills

nggan gana nganon kang si ngang si ngang ngang pangganon ing kang bangganon. Ing Ing si ngang ngang si ngang Ing si ngang si ngang Ing si ngang	Date	Evacuation	Lockdown
. 1	9/12/19	×	۲
2	9/13/19	×	۲
3	9/7/11	K	۵
4	9/19/19	×	Θ
5	9/26/19	٢	Ą.
6	10/10/19	X	0
7	10/15/19	K'	•
. 8	12/4/19	Ø	Þ
9	2/4/20	٢	1 8°
10		Ø	٢
11		٢	۵
12		<u>(</u>)	Ø

c. If the required number of fire and emergency drills were not held during this reporting cycle, please describe the reason:

- From November - March temperature is too trigid. - could 19 occured April - JUNE caused us to Miss 12 weeks of purturity to complete drills

d. on the next page, please provide dates of the required monthly EMERGENCY EVACUATION DRILLS

	dates of drills	comments
1	9/2	
2	10/10	
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		

e. If the required monthly evacuation drills were not held during the previous 12 months, provide reason:

- From NOV - March to frigid - Could 19 Aptil - Jule minutes seconds f. Average time to evacuate facility was: 2

g. Arson and fire prevention instruction was provided in accordance with section 808 of the Education Law (revised 9/1/05) which requires every school in New York State to provide a minimum of 45 minutes of instruction in arson, fire prevention, injury prevention, and life safety for each month school is in session. X **YES NO**

	vention, evacuation, a ction F406 of the NY	and fire safety training was provided S Fire Code	, and recor	ds maint YES		NO
9. If the fire alarm syste	em was activated, was	s the fire department immediately no	otified?	YES	0	NO
10. Have there been any	y fires in this facility s	since the last annual fire inspection r	eport?() YES	Ŕ	NO
a. If 'yes', indicate:	Number of fires	Number of injuries	Total	cost of pi	roperty d	amage
				* YATHING THE CONTRACT OF CONTRACT	· · · · · · · · · · · · · · · · · · ·	

01B-1 [] 01C-1 [] 01D-1 [] 01E-1 [] 02A-2 [] 02B-1 [] 02C-3 [] 02C-3 [] 02E-2 [] 02E-3 [] 02G-2 [] 02G-2 [] 03B-1 [] 04A-2 [] 04A-2 [] 04A-2 [] 04A-3 [] 05A-3 [] 05A-3 [] 06B-1 [] 06C-1 [] 06C-1 [] 06C-1 [] 06F-1 [] 06F-1 [] 06F-1 [] 06F-1 [] 06F-1 [] 06F-1 [] 07A3 [] 07A3 [] 07A2 []						
01C-1 Image: Constraint of the second se	01A-2	and the second	· · · · · · · · · · · · · · · · · · ·	 ^		
01D-1 Image: Constraint of the second se		en and a sub-sub-sub-sub-sub-sub-sub-sub-sub-sub-				
01E-1 II 02A-2 II 02E-1 II 02C-3 II 02D-1 II 02E-2 II 02E-3 III 02E-3 III 02E-3 IIII 02E-3 IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	01C-1	and the same same as a consider the second	a de la companya de		Variation of the second s	· · · · · · · · ·
02A-2 II II III 02E-1 III IIII IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	01D-1	an an an taon ann an taonachta an tao an			 Sector State (1997) 	
02A-2 I <th>01E-1</th> <th></th> <th></th> <th></th> <th> A program constraint of the second sec</th> <th></th>	01E-1				 A program constraint of the second sec	
028-1 02C-3 02D-1 02E-2 02F-3 03A3 03B-1 04A-2 04A-2 04A-2 04A-2 04A-1 05A-3 05B-2 06B-1 06C-1 06C-1 06F-1 06F-1 06F-1 06F-1 07A-3	02A-2	٥			-to-traj di tata inda inda inda inda inda inda inda ind	
02D-1 III 02F-3 III 02F-3 III 02G-2 III 03A-3 IIII 03A-3 IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	02B-1	63			Parageners (source and shared 1 and 20	
02D-1 II 02E-2 II 02F-3 II 02G-2 II 03A3 II 03B-1 II 04A-2 II 04A-2 II 04A-2 II 04A-2 II 04A-1 II 05B-3 II 05A-3 II 05B-1 II 06A-1 II 06A-1 II 06A-1 II 06A-1 II 06A-1 III 06A-1 IIII 06A-1 IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII						1
02E-2 Image: Constraint of the second se				and a second sec		
02F-3 I 02G-2 I 03A-3 I 03B-1 I 04A-2 I 04A-2 I 04A-2 I 04B-2 I 04C-1 I 05A-3 I 05A-3 I 05A-3 I 05A-3 I 05A-3 I 05B-1 I 05C-2 I 06A-1 I 06B-1 I 06G-1 I 07A-3 I 07B-2 I 07C-2 I	02E-2	Ø				
026-2 I 03A-3 I 03B-1 I 04A-2 I 04C-1 I 05A-3 I 05B-2 I 05C-2 I 06A-1 I 06B-1 I 06C-1 I 06D-2 I 06E-3 I 06F-1 I 06G-1 I 06G-1 I 06H-2 I 07A-3 I 07B-2 I 07C-2 I	02F-3	1				
03A-3 I 03B-1 I 04A-2 I 04B-2 I 04C-1 I 05A-3 I 05B-2 I 05C-2 I 05C-1 I 06B-1 I 06C-1 I 06E-3 I 06F-1 I 06G-1 I 06H-2 I 07A-3 I 07R-2 I 07C-2 I	02G-2					
03B-1 II 04A-2 II 04B-2 II 04B-2 II 04C-1 II 05A-3 III 05B-2 III 05C-2 III 06C-1 III 06E-1 IIII 06C-1 IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	03A-3				- A - A - A - A - A - A - A - A - A - A	
04A-2 III 04B-2 III 04C-1 IIII 05A-3 IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	03B-1			1997 - 19	· · · · · · · · · · · · · · · · · · ·	
04B-2 (i) 04C-1 (i) 05A-3 (i) 05B-2 (i) 05C-2 (i) 06A-1 (i) 06B-1 (i) 06C-1 (i) 06C-1 (i) 06E-3 (i) 06F-1 (i) 06G-1 (i) 07A-3 (i) 07B-2 (i) 07C-2 (i)	a construction of the second	6				
04C-1 III 05A-3 III 05B-2 III 05C-2 III 06A-1 III 06B-1 III 06C-1 III 06C-1 III 06C-1 III 06E-3 IIII 06F-1 IIII 06G-11 IIIII 06G-11 IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	la se compositore de la compositore de					
05A-3 III IIII IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	<u>1</u>	a for a second and the second and the second			 A contact of a con	
05B-2 Image: Constraint of the second se	·					
05C-2 Image: Content of the second secon	n an	na 1911 - Anna Santa Anna Anna Anna Anna Anna Anna Anna				
06A-1 Image: Constraint of the second se	n. An an an ann an t-ann an an t-ann an t-	🚦 a la sua sua massa an una la la s			Comparison of the second se	
06B-1 I I I I I 06C-1 I I I I 06D-2 I I I I 06E-3 I I I I 06F-1 I I I I 06G-1 I I I I 07A-3 I I I I 07B-2 I I I I 07C-2 I I I I	y in a management of the second					2004 2014 2014
06C-1 06D-2 06E-3 06F-1 06G-1 06G-1 06G-1 06G-2 07A-3 07B-2 07C-2 0	i and a second			100400 		
06D-2 I 06E-3 I 06F-1 I 06G-1 I 06H-2 I 06H-2 I 07A-3 I 07B-2 I 07C-2 I					A second se	
06E-3 I <th></th> <th></th> <th></th> <th></th> <th></th> <th>J</th>						J
06F-1 5 06G-1 5 06H-2 6 07A-3 6 07B-2 5 07C-2 5		÷				
06G-1	a construction of the second sec	n de la companya de l La companya de la comp				
06H-2 C C C C C C C C C C C C C C C C C C C	06F-1	in the second		l i i i i i i i i i i i i i i i i i i i		4
06H-2 G		and the second sec	e e e e e e e e e e e e e e e e e e e		···· ··· ··· ···· ·····	
07A-3 U	06H-2			an a	 Sector and antipaction of the first sector of the fir	
07B-2 3	07A-3					······
07C-2	07B-2	-				
			and a second sec			

000-2		a and the same of the					No.11	
08E-2	E) 		nya ga saga sana ana da da ga sa da sa				
09A-2)					<u></u>	
09B-2	G)						
09C-1))	1			
09D-1								
09F-2	(2				- -			
09G-2								
10A-2	6						<u></u>	
10B-2		0						
10 C-1		3						
10D-1	(3						
11A-2	· · · · · · · · · · · · · · · · · · ·	3						
11B-1	(a san sa sa		
11C-2		B			201 M # 8	ы. 6 с. н. т.		
11D-2		0				,		
11E-1		۵						· · · · · ·
12A-1		0				ng na manana sa		
12B-3						and the second		
12C-2		9					- 2012 -	ayon a can a
12D-2						· • •		
12E-1		0	• • • •			i In an e		
12F-1			: : :			e An one and a		
12G-1		0				- 		
12H-1		0	- - 					
121-1		G	1			:		
12 j -1			n An an					
12K-1		(<u>_</u>]				1		
12L-1		(A)	1 1				A second star a second	
12M-		Ø	1					
12N-		6				· ·	er og som det som er	
120-	2	0	1					
	and a second		5. · ·					

		Халалиялания сончести м. алагана социальная сончести б салагана социальная сончества составляется со		
14C-2	Θ			
14D-1	Ø		a a constante	
14E-1				
15A-2	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	
15B-1				
15C-2				
15D-2	6			
156-2			· · · · · · · · · · · · · · · · · · ·	
ta an				
16A-2			and the second	
16 B-2				
16 C-2				
16D-2			· · · · · · · · · · · · · · · · · · ·	
17A-3				
17B-2	(iii)			
17C-2				
17D-2	Ø			
17E-1				
17F-3				
17G-1	(i) (ii)		and an and a second	
17H-2	(2)			
171-2				
17]-1			· · · · · · · · · · ·	
the second s				
17K-1			s La seconda de la seconda de La seconda de la seconda de	
17L-1	G			
18A-2	0		·	
18 B-2				
18C-2			n N N	
18D-2				
19A-3	(.s)			Standard, pages a constrained with the
19B-2				
19C-1				

19D-1				
19E-1	Ø			
19F-1				
19G-1				
19H-2				
20A-1				
20B-1	C			
20C-1	Ø			
21A-3	Ø			
22A-3	0			
22B-3	. 🔞			
22C-3				
23A-1			4 · · · · · · · · · · · · · · · · · · ·	
23B-1	B		·	
23C-1	()		· · · · · · · · · · · · · · · · · · ·	
23D-2	(]		2 2 2 2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
24A-3				
25A-1				
25B-1				
25C-1		2.021-2 ⁻		
26A-3			· · · · · · · · · · · · · · · · · · ·	

If any additional nonconformances are observed, check item 26A-3 and list the specific code sections here:

Inspector

Confirm that the inspector has been provided with a copy of the previous year's school fire safety inspection report:

O YES



pursuant to Title 19 Part 1208	ction has maintained their certification requirements
Name: PATRICK LEWIS	Telephone #:
Title: FIRE INSPECTOR	Certification #
Emai	(as assignated by the PTO Department of entry
Section III-B. Building Administrator or Design	iee
	ation of the person responsible for monitoring this otor; provided access to all spaces; and made antation requested by the inspector)
	s building inspection was conducted on this date
(provide inspection date) identified within this	specific locations of any non-conformances
Name: Kurt Helmich	Telep
Title: Director of Facilities	Email
	Signature

Section III-C. School Superintendent I hereby submit this fire inspection report on behalf of the Board of Education and certify that: 1. Public notice of report availability has been published, and that 2. Any nonconformances noted as corrected on the Public School Fire Safety Non-Conformance Report Sheet portion of this report were corrected on the date indicated, and that 3. Violations which are not corrected immediately shall be corrected within a period of time approved by the Commissioner. Name: Deside Commissioner. Name: Deside Commissioner. Telephon Telephon Title: Signature Mameliant Signature

Item #	Non- Conforma	Date Corrected	Date Reinspec	and the first of the second	Item #	Non- Conforma	Date Corrected	Date Reinspec	Item #	Non-	Conforma Date Corrected	Date Reinspec		Item #	Non- Conforma	Date Corrected	Date Reinspec
01A-2				1	08A-2				13A-					19E-1			
01B-1					08B-2			1.00 C	13B-	?				19F-1			
01C-1]	08C-2								騘	19G-1			
01D-1					08D-2				14A-				蘆	19H-2			
01E-1				讑	08E-2			1.00	14B-	2			癜				
		1			09A-2			1	14C-	2			-64 -64 -19	20A-1			
02A-2				1	09B-2			4	14D-	1				20B-1			
02B-1				S.	09C-1				14E-	1				20C-1			
02C-3				1	09D-1				15A-	2			Ċ.	21A-3			
02D-1				12	09F-2				15B-	1				22A-3			
02E-2				18	09G-2				15C-	2			1	22B-3			
02F-3				豪	10A-2				15D-	2			18	22C-3			
02G-2				18	10B-2				15E-				畜	23A-1			
				1	10C-1				16A-				33	23B-1			
03A-3				13	10D-1				16B-				3	23C-1			
03B-1									16C-				-2.74 4.46	23D-2			
				1	11A-2	1			16D-					24A-3			
04A-2				镢	11B-1		1		17A-	3			園	25A-1			
04B-2		-		- 65	11C-2				17B-					25B-1			
04C-1				氯	11D-2				170					25C-1			
0101					11E-1				17D								
05A-3				12					17E	1			震	26A-3			
05B-2				12	12A-1				17F-				12		If any a	dditiona	
05C-2				- 3	12B-3				17G				16		non-conf		
000 2			1	- 2	12C-2				17H				1		observe		
06A-1	-			- 33	12D-2		+		171-2				12		and list t		
06B-1				- 8	12E-1				17J-					5		low.	
06C-1	+			- 8	12F-1				17K		-		-2				
06D-2			<u> </u>	-13	12G-1				17L-				-8				
06E-3				-8	120-1 12H-1				18A				18				
06E-3				-	121-1			+	18B				18			<u>ector</u>	
06G-1		<u> </u>		- 3	121-1 12J-1				180				- 3		e inspec		
06H-2	+			- 2	125-1 12K-1				18D				- 8		ided wit		
001-2				-	12K-1				10D			-	-3	prev	ious yea		ol fire
074.2				-12	12L-1 12M-1		l		19A				- 12		safety	report:	
07A-3				-[]				+	198				- 20				
07B-2		-		-12	12N-1				19C			_	-12	Ye	95	. No	
07C-2				Ń	120-2						!		5	-			

All schools complete Section 8 only if the building has electrically-operated folding partitions.

Initial Inspection:

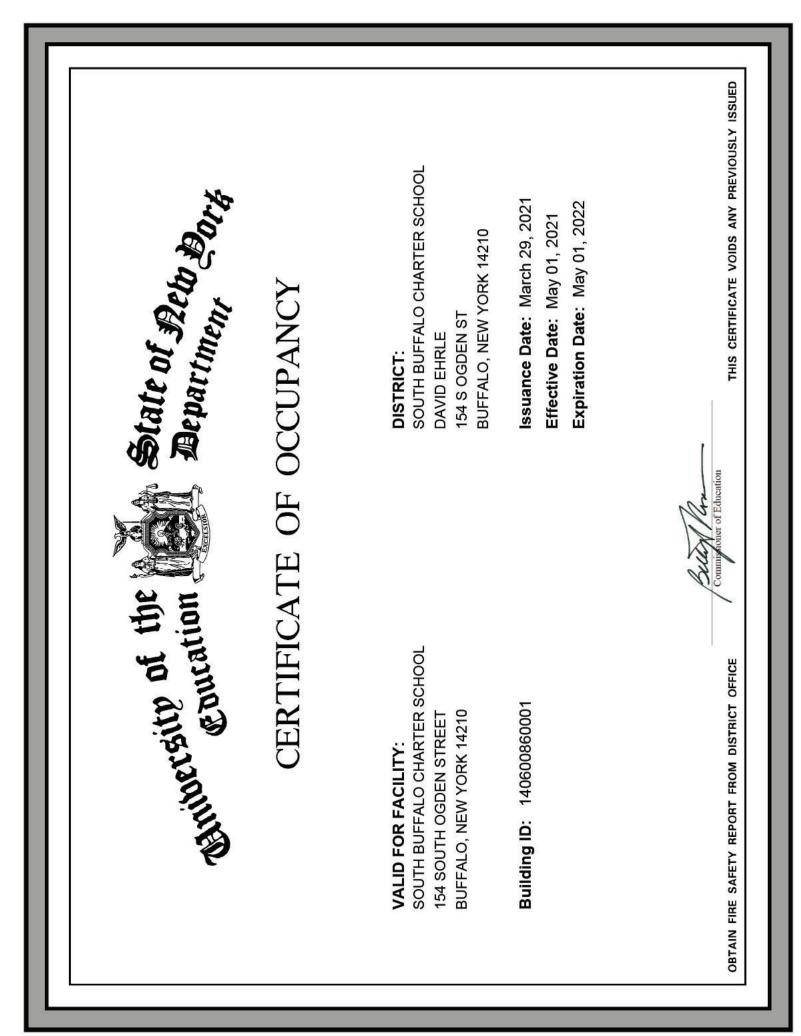
Fire Safety Inspector:

Fire Safety Inspector:

Final Inspection (if required):

Name PATRICK T. LEVIS Date 0/14/2020 d): Name PATRICL T. LEWIS Date 8/14/2020

Registry	(26E-4)
Registry	(26F-4)



	h Buff	ralo C	narte	r Scho	201	21-20	22 Calendar	Option 1 - Student Start Date 9-2-21
		٨	ugust-	.21				AUGUST
s	M	T	w	121 T	F	s		10th - Board Meeting 6:00pm
1	2	3	4	5	6	7	-	24th & 25th -New Staff Orientation Days
8	9	10	11	12	13	14	4	26th- 31st -Staff Development Days
15	16	17	18	19	20	21	2	20th 015t -Stan Development Days
22	23	×	×	X	X	28		
29	~	\bigotimes	\sim			20		
21		otal: 0	studen	t/6 sta	ff	-	*	
				2		· · · · · ·	1	
		Sep	tembe	er-21				SEPTEMBER
S	M	T	w	T	F	S	×	1st- Staff Development Days
			\times	2	3	4		2nd- Students Report: Full Day Grades 1-8
5	\times	7	8	9	10	11	2	2nd- Kindergaten Orientation- Last Names A-M only 9:00- 11:30 am
12	13	14	15	16	17	18		3rd- Kindergaten Orientation- Last Names N-Z only 9:00- 11:30 am
19	20	21	22	23	24	25		6th - Labor Day/NO SCHOOL
26	27	28	29	30				14th - Board Meeting 6:00pm
	Tot	al: 20 s	tudent/	21 Tead	cher			
	-							
		00	tober	-21		Ĩ		OCTOBER
S	M	T	w	T	F	S		11th - Columbus Day/NO SCHOOL
					1	2		12th - Board Meeting 6:00pm
3	4	5	6	7	8	9		
10	\times	12	13	14	15	16		
17	18	19	20	21	22	23	3	
24	25	26	27	28	29	30		
31			0 8			0 8		
	Tot	al: 20 S	tudent	20 Tea	cher			
		Nov	embe	er-21				NOVEMBER
S	м	T	w	T	F	s		2nd - Superintendent Day/NO SCHOOL for students
	1	\times	3	4	5	6		5th - End of 1st Quarter
7	8	9	10	\simeq	12	13		9th - Board Meeting 6:00pm
14	15	16	17	\simeq	19	20	_	11th - Veteran's Day Observed/NO SCHOOL
21	22	23	24	\times	\times	27		18th - Parent/Teacher Conference Day-11:00-7:00pm/ NO SCHOOL for studen
28	29	30						25th, 26th - Thanksgiving Break/NO SCHOOL
	Tot	al: 17 S	tudent	19 Tea	cher			
			-				<	
		Dec	embe	v 01			4	DEALNDED
s	M	T	w	1-21	F	s	2	DECEMBER 2nd - Lottery Applications Released
			1	2	3	4	-	14th - Board Meeting 6:00pm
5	6	7	8	9	10	11		24th-31st - Winter Recess/NO SCHOOL
12	13	14	15	16	17	18		2-m vist - miller Revess/NV SUNUCL
12	20	21	22	23	×	25		
26	×			No.	\bigcirc	20		
20	Tot	al: 17 S	tudent	17 Tea	cher			
	-	Ja	inuary	-22		l		JANUARY
s	M	Т	w	т	F	s		3rd - Classes Resume
	1					1		11th - Board Meeting 6:00pm
2	3	4	5	6	7	8		17th - Martin Luther King Jr. Holiday/NO SCHOOL
9	10	11	12	13	14	15		21st - End of 2nd Quarter
16	×	18	19	20	21	22		
23	24	25	26	27	28	29		
30	31	1000000	0.000	1000	CONTRACT.	1000		
		al: 20 S	Student	/20 Tea	cher	-	2	
Parent/	Teacher	Conferen	nce Day					
No Sch					-	8		
	200 PC			First/La	st Day of	School		
122	Meeting							

Sout	h Buff	alo C	harter	Sch	01 20	21-2022 Calendar	
Jour	Dull		nai tei		0120		
9	<u> </u>	E.		. 22			
		T	bruary w	-22	F	S	FEBRUARY
S	M		10000	and the second second	122		3rd - Parent/Teacher Conference Day-11:00-7:00pm/ NO SCHOOL
		1	2	\times	4	5	8th - Board Meeting 6:00pm
6	7	8	9	10	11	12	21st-25th - Mid-Winter Recess/NO SCHOOL
13	14	15	16	17	18	19	28th - Classes Resume
20 🔀	×	\times	×	\times	26		
27	28		8	9			
	Tota	al: 14 S	tudent/	15 Tea	cher		
		N	March-	22			MARCH
S	M	T	W	1	F	S	8th - Board Meeting 6:00pm
		1	2	3	4	5	30-31 - NYS ELA Testing (grades 3-8)
6	7	8	9	10	11	12	
13	14	15	16	17	18	19	
20	21	22	23	24	25	26	
27	28	29	30	31			
_			tudent/		cher		
	1010		adent	Lured			
-				2			
-	<u> </u>		-				
_		- 22	April-2	2	ļ		APRIL
s	M	T	w w	1	F	s	
3	m	<u>.</u>			1	2	1st - Lottery Applications Due
2	1	F		7	8	9	1st - End of 3rd Quarter
3	4	5	\bigcirc	\checkmark	ð		6th- Superintendent Scoring Day/NO SCHOOL for students
10	\diamond	~	2	\sim	\sim	16	11th-18 th Spring Recess, NO SCHOOL
17 × 25	×	19	20	X	22	23	- Lottery 5pm
	25	26	27	28	29	30	19th - Board Meeting 6:00pm
_		Total:	14 Stuc	dents/1	5 Teach	ier	21st - 1/2 day dismissal at 12:30pm/Parent/Teacher conferences 1-3:50pm
							27 & 28 NYS Math Testing (grades 3-8)
			May-2	2			MAY
S	M	T	W	T	F	S	5th- Superintendent Scoring Day/NO SCHOOL for students
1	2	3	4	\times	6	7	10th - Board Meeting 6:00pm
8	9	10	11	12	13	14	30th - Memorial Day/NO SCHOOL
15	16	17	18	19	20	21	
22	23	24	25	26	27	28	
29	\times	31					
5	8						
	Tota	al: 20 S	tudent/	21 Tea	cher		
		2	June-2	2			JUNE
S	м	T	W	1	F	S	14th - Board Meeting 6:00pm
			1	2	3	4	20th Juneteenth Holiday
5	6	7	8	9	10	11	22nd - Grades Close for 4th Quarter
12	13	14	15	16	17	18	23rd Kindergarten Completion Ceremony
19	X	21	22	23	×	25	23rd - 1/2 day, dismissal at 12:30pm, Last day for students
10145	27	28	29	30			23rd - Grade 8 Moving Up Ceremony
26	/6-02	1010130	tudent/	10.412	cher		24th - Last day for Instructional Staff
26	1010		ladent	linea			Entil East day for monitorial start
26	L	lendar	Summ	arv			
	1022 Ca		Janning	,, ,			
	2022 Ca	1	ance da			× 2	JULY
2021-2		attende	and Ud'	0124151			13th - Board Meeting 6:00pm
2 021- 2 Studer	nts: 181						iour - Board Meeting 6.00pm
2 021- 2 Studer				iys			
2 021- 2 Studer	nts: 181			iys			
2021-2 Studer Teach	nts: 181 ers: 194	attend	ance da	lys		2 2	
2021-2 Studer Teach	nts: 181 ers: 194 Teacher (attend	ance da				
2021-2 Studer Teach	nts: 181 ers: 194 Teacher (attend	ance da	iys st Day of	School		

