## **Application: Buffalo Collegiate Charter School**

Brian Pawloski - bpawloski@buffalocollegiate.org 2020-2021 Annual Report

## **Entry 1 School Info and Cover Page**

In Progress Last edited: Nov 2 2021

#### **Instructions**

#### **Required of ALL Charter Schools**

Each Annual Report begins with a completed School Information and Cover Page. The information is collected in a survey format within Annual Report portal. When entering information in the portal, some of the following items may not appear, depending on your authorizer and/or your responses to related items.

## **Entry 1 School Information and Cover Page**

(New schools that were not open for instruction for the 2020-2021 school year are not required to complete or submit an annual report this year).

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your school's authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer (as of June 30, 2021) or you may not be assigned the correct tasks.

## **BASIC INFORMATION**

#### a. SCHOOL NAME

(Select name from the drop down menu)

BUFFALO COLLEGIATE CHARTER SCHOOL 140600861129

a1. Popular School Name
Buffalo Collegiate
b. CHARTER AUTHORIZER (As of June 30th, 2021)
Please select the correct authorizer as of June 30, 2021 or you may not be assigned the correct tasks.
SUNY BOARD OF TRUSTEES
c. DISTRICT / CSD OF LOCATION
BUFFALO CITY SD
d. DATE OF INITIAL CHARTER
6/2017
e. DATE FIRST OPENED FOR INSTRUCTION
9/2018
h. SCHOOL WEB ADDRESS (URL)
https://www.buffalocollegiate.org/

i. TOTAL MAX APPROVED ENROLLMENT FOR THE 2020-2021 SCHOOL YEAR (exclude Pre-K						
program enrollment)						
288						
j. TOTAL STUDENT ENROLLMENT ON JUNE 30, 20	21 (exclude Pre-K program enrollment)					
238						
k. GRADES SERVED IN SCHOOL YEAR 2020-2021	(exclude Pre-K program students)					
Check all that apply						
Grades Served	4, 5, 6, 7					
I1. DOES THE SCHOOL CONTRACT WITH A CHARTORGANIZATION?	TER OR EDUCATIONAL MANAGEMENT					
No						
FACILITIES INFORMATION						
m. FACILITIES						
Will the school maintain or operate multiple sites in 2	021-2022?					
	No, just one site.					

## School Site 1 (Primary)

### m1. SCHOOL SITES

Please provide information on Site 1 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 1	45 Jewett Avenue	716.713.2162	Buffalo	4-8	No

## m1a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Brian Pawloski			
Operational Leader	Sara Corona			
Compliance Contact	Mike Anastasia			
Complaint Contact	Mike Anastasia			
DASA Coordinator	Ellen Morenzi			
Phone Contact for After Hours Emergencies	Brian Pawloski			

m1b. Is site 1 in public (co-located) space or in private space?

**Private Space** 

#### IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC.

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

**Site 1 Certificate of Occupancy (COO)** 

BCCS - Certificate of Occupancy - 45 Jewett - 2020-21.pdf

Filename: BCCS - Certificate of Occupancy - 45 Jewett - 2020-21.pdf Size: 139.7 kB

**Site 1 Fire Inspection Report** 

BCCS - PublicSchoolFireSafetyReport - Sept 15 2018.pdf

Filename: BCCS - PublicSchoolFireSafetyReport - Sept 15 2018.pdf Size: 208.6 kB

#### **CHARTER REVISIONS DURING THE 2020-2021 SCHOOL YEAR**

n1. Were there any revisions to the school's charter during the 2020-2021 school year? (Please include approved or pending material and non-material charter revisions).

No

o. Has your school's Board of Trustee's approved a budget for the 2020-2021 FY?

Yes

#### **ATTESTATIONS**

p. Individual Primarily Responsible for Submitting the Annual Report.

Name	Brian Pawloski
Position	Head of School
Phone/Extension	716-713-2162
Email	bpawloski@buffalocollegiate.org

p. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that our school has reviewed, understands and will comply with the employee clearance and fingerprint requirements as outlined in Entry 10 and found in the <a href="NYSED CSO">NYSED CSO</a> Fingerprint Clearance Oct 2019 Memo. Click YES to agree.

## **Responses Selected:**

Yes

q. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Click YES to agree and then use the mouse on your PC or the stylus on your mobile device to sign your name).

## **Responses Selected:**

Yes

## Signature, Head of Charter School



### Signature, President of the Board of Trustees



#### **Date**

(No response)



Thank you.

## **Entry 3 Accountability Plan Progress Reports**

Incomplete

## **Instructions**

## **SUNY-Authorized Charter Schools ONLY**

SUNY-authorized charter schools must download an Accountability Plan Progress Report template at <u>Accountability Plan Progress Report template</u>. After completing, schools must upload the document into the SUNY Epicenter system by **August 16, 2021.** 

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes

only.

## **Entry 4 - Audited Financial Statements**

Completed Oct 31 2021

## **Required of ALL Charter Schools**

**ALL SUNY-authorized charter schools** must upload the financial statements in .pdf format into the SUNY Epicenter system no later than **November 1, 2021.** SUNY CSI will forward to NYSED CSO.

**ALL Regents, NYCDOE, and Buffalo BOE authorized charter schools** must upload final, audited financial statements to the <u>Annual Report Portal</u> no later than **November 1, 2021**. Upload the independent auditor's report, any advisory and/or management letter, and the internal controls report as one submission, combined into a .PDF file, ensuring that security features such as password protection are turned off.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

## Financial Statement-Buffalo Collegiate Charter School-2021

Filename: Financial Statement Buffalo Collegi U0PzrqE.pdf Size: 322.2 kB

## **Entry 4a - Audited Financial Report Template (SUNY)**

Completed Oct 31 2021

#### **Instructions - SUNY-Authorized Charter Schools ONLY**

SUNY-authorized schools must download the Excel spreadsheet entitled "Audited Financial Report Template" at <a href="http://www.newyorkcharters.org/fiscal/">http://www.newyorkcharters.org/fiscal/</a>. After completing, schools must upload the document into the SUNY Epicenter system by **November 1**.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

#### BCCS 2020-21-Audited-Financial-Statement

Filename: BCCS 2020 21 Audited Financial Statement.xlsx Size: 176.5 kB

## **Entry 4c - Additional Financial Documents**

Completed Oct 31 2021

<u>Instructions - Regents, NYCDOE and Buffalo BOE authorized schools</u> must upload financial documents in this section by November 1, 2021. The items listed below should be uploaded, with an explanation if not applicable or available. For example, a "federal Single Audit was not required because the school did not expend federal funds of more than the \$750,000 Threshold."

- 1. Advisory and/or Management letter
- 2. Federal Single Audit
- 3. CSP Agreed-Upon Procedure Report
- 4. Evidence of Required Escrow Account for each school[1]
- 5. Corrective Action Plan for Audit Findings and Management Letter Recommendations

1 Note: For BOR schools chartered or renewed after the 2017-2018 school year, the escrow account per school is \$100,000.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

## **BCCS NYSED Annual Report 11**

Filename: BCCS NYSED Annual Report 11.1.2021 ZpnT8JQ.pdf Size: 78.7 kB

## BCCS - KeyBank Dissolution Account 4533 - 2021

Filename: BCCS KeyBank Dissolution Account dovU6WI.pdf Size: 214.2 kB

## **Entry 4d - Financial Services Contact Information**

Completed Oct 31 2021

<u>Instructions:</u> Please enter the contact information for school staff, firms or other entities providing financial services to the education corporation by **November 1, 2021**.

## Form for "Financial Services Contact Information"

#### 1. School Based Fiscal Contact Information

School Based Fiscal	School Based Fiscal	School Based Fiscal
Contact Name	Contact Email	Contact Phone
Angel Beiter		

#### 2. Audit Firm Contact Information

School Audit	School Audit	School Audit	Years Working With
Contact Name	Contact Email	Contact Phone	This Audit Firm
Ryan Caster			

## 3. If applicable, please provide contact information for the school's outsourced financial services firm.

Firm Nam	e Contact Person	Mailing Address	Email	Phone	Years With Firm
Kirisits & Associate CPAS, PLL		1231 Delaware Avenue, Suite 6, Buffalo, NY 14209			4

## Entry 5 - Fiscal Year 2021-2022 Budget

Completed Oct 31 2021

<u>Instructions - Regents, NYCDOE, and Buffalo BOE authorized charter schools</u> should upload a copy of the school's FY21 Budget using the 2021-2022 <u>Projected Annual Budget template</u> in the portal or from the Annual Report website **by November 1, 2021**.

The assumptions column should be completed for all revenue and expense items unless the item is self-explanatory. Where applicable, reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

<u>Instructions - SUNY authorized charter schools</u> should download the <u>2021-2022 Budget and</u> <u>Quarterly Report Template</u> on the SUNY website or Epicenter and upload the completed template into the portal **by November 1, 2021**.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

### BCCS 2021-22-Budget-and-Quarterly-Report 06

Filename: BCCS 2021 22 Budget and Quarterly ZFWfJwb.xlsx Size: 532.7 kB

## **Entry 6 - Board of Trustees Disclosure of Financial Interest Form**

Completed Oct 28 2021

#### **Required of ALL Charter Schools by August 2**

Each member of the charter school's Board of Trustees who served on a charter school education corporation governing one or more charter schools for any period during the 2020-2021 school year must complete a signed:

- Regents, NYCDOE, and Buffalo BOE Authorized Schools: <u>Disclosure of Financial Interest Form</u>
- SUNY- Authorized Charter Schools: <u>SUNY Trustee Financial Disclosure Form</u>

All completed forms must be collected and uploaded in .PDF format for each individual member. If a

trustee is not able or available to complete the form by the deadline, the education corporation is responsible for doing so on behalf of the trustee. (Forms completed from past years will not be accepted).

Trustees serving on an education corporation that governs more than one school are not required to complete a separate disclosure for each school governed by the **education** corporation. In the Disclosure of Financial Interest Form, trustees must disclose information relevant to any of the schools served by the governing education corporation. Note: Docusign is accepted.

## 2021-SUNY-Financial-Disclosure-Form-1 - Jamel Perkins

Filename: 2021 SUNY Financial Disclosure Form AigqWGz.pdf Size: 282.3 kB

#### 2021-SUNY-Financial-Disclosure-Form-1 Lissa Rausch

Filename: 2021 SUNY Financial Disclosure Form vLOG1b6.pdf Size: 275.5 kB

## 2021-SUNY-Financial-Disclosure-Form-Gwen Appelbaum

Filename: 2021 SUNY Financial Disclosure Form WNksOjM.pdf Size: 329.9 kB

### 2021-SUNY-Financial-Disclosure-Form-1 - Val Kaufman

Filename: 2021 SUNY Financial Disclosure Form mkiQxOd.pdf Size: 683.3 kB

## 2021-SUNY-Financial Disclosure - Mike Roach

Filename: 2021 SUNY Financial Disclosure Mike Roach.pdf Size: 719.4 kB

#### 2021-SUNY-Financial-Disclosure-Form-1 - Jared Threat

Filename: 2021 SUNY Financial Disclosure Form noi6IYV.pdf Size: 280.0 kB

#### James Mulka 2021-SUNY-Financial-Disclosure-Form-1

Filename: James Mulka 2021 SUNY Financial Dis AkhZN0U.pdf Size: 274.5 kB

### BCCS - Trustee-Financial-Disclosure-Form - B

Filename: BCCS Trustee Financial Disclosure MXLy30u.pdf Size: 342.8 kB

## **Entry 7 BOT Membership Table**

Completed Oct 28 2021

## **Instructions**

## Required of All charter schools

ALL charter schools or education corporations governing multiple schools must complete the Board of Trustees Membership Table within the online portal. Please be sure to include and identify parents who are members of the Board of Trustees and indicate whether parents are voting or non-voting members.

## **Entry 7 BOT Table**

- 1. SUNY-AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools are required to provide information for all --VOTING and NON-VOTING-- trustees.

## 1. 2020-2021 Board Member Information (Enter info for each BOT member)

	Trustee Name	Trustee Email Address	Position on the Board	Commit tee Affiliatio ns	Voting Member Per By- Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD /YYYY)	End Date of Current Term (MM/DD /YYYY)	Board Meeting s Attende d During 2020- 2021
1	Jamel Perkins		Chair	Academ ic, Finance, Governa nce, Develop ment	Yes	2	07/01/2 020	06/30/2 023	12
2	Gwen Appelba um		Vice Chair	Governa nce, Academ ic, Finance	Yes	2	07/01/2 021	06/30/2 024	11
3	Mike Roach		Trustee/ Member	Academ ic, Governa nce	Yes	2	07/01/2 020	06/30/2 023	11
4	Jared Threat		Secretar y	Governa nce, Academ ic	Yes	1	10/01/2 019	06/30/2 022	11

5	Valerie Kaufma n	T	Treasure	Finance, Develop ment	Yes	2	07/01/2 021	06/30/2 024	11
6	Robert Jones		Trustee/ Member	Finance	Yes	1	07/01/2 019	06/30/2 022	11
7	Brian Dauksh a		Trustee/ Member	Develop ment, Academ ic	Yes	2	07/01/2 021	06/30/2 024	12
8	Chrstine Marino		Trustee/ Member	Develop ment, Finance	Yes	1	07/01/2 019	06/30/2 022	11
9	Jim Mulka		Trustee/ Member	Finance	Yes	2	07/01/2 021	06/30/2 024	11

## 1a. Are there more than 9 members of the Board of Trustees?

Yes

## **1b. Current Board Member Information**

	Trustee Name	Trustee Email Address	Position on the Board	Commit tee Affiliatio ns	Voting Member Per By- Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD /YYYY)	End Date of Current Term (MM/DD /YYYY)	Board Meeting s Attende d During 2020- 2021
10	Lissa Rausch		Trustee/ Member	Develop ment	Yes	1	09/01/2 020	06/30/2 023	10
11									
12									
13									
14									
15									

## 1c. Are there more than 15 members of the Board of Trustees?

#### 2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES

- 1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.

a. Total Number of BOT Members on June 30, 2021	10
b.Total Number of Members Added During 2020- 2021	1
c. Total Number of Members who Departed during 2020-2021	0
d.Total Number of members, as set in Bylaws, Resolution or Minutes	15

#### 3. Number of Board meetings held during 2020-2021

12

#### 4. Number of Board meetings scheduled for 2021-2022

12

Thank you.

## **Entry 8 Board Meeting Minutes**

Completed Aug 13 2021

### **Instructions - Required of Regents, NYCDOE, and Buffalo BOE Authorized Schools ONLY**

Schools must upload a complete set of monthly board meeting minutes (July 2020-June 2021), which should match the number of meetings held during the 2020-2021 school year, as indicated in the above table. The minutes provided must be the final version approved by the school's Board of Trustees and may be uploaded individually or as one single combined file. Board meeting minutes must be submitted by August 2, 2021.

## **BCCS - Board of Trustees Meeting Minutes April 20 2021**

Filename: BCCS Board of Trustees Meeting Mi cBfYmis.pdf Size: 249.3 kB

**BCCS - Board meeting minutes 5-18-21** 

Filename: BCCS Board meeting minutes 5 18 21.pdf Size: 391.7 kB

**BCCS - Board of Trustees Meeting Minutes August 18 2020** 

Filename: BCCS Board of Trustees Meeting Mi drDhQqI.pdf Size: 255.3 kB

**BCCS - Board of Trustees Meeting Minutes January 19 2021** 

Filename: BCCS Board of Trustees Meeting Mi OoZ8uuP.pdf Size: 255.6 kB

**BCCS - Board of Trustees Meeting Minutes December 15 2020** 

Filename: BCCS Board of Trustees Meeting Mi xrLzzvp.pdf Size: 254.5 kB

**BCCS - Board of Trustees Meeting Minutes February 23 2021** 

Filename: BCCS Board of Trustees Meeting Mi dHbwLSb.pdf Size: 259.4 kB

**BCCS - Board of Trustees Meeting Minutes March 16 2021** 

Filename: BCCS Board of Trustees Meeting Mi qjoSqmS.pdf Size: 252.0 kB

**BCCS - Board of Trustees Meeting Minutes June 22 2021** 

Filename: BCCS Board of Trustees Meeting Mi NBDucU8.pdf Size: 252.8 kB

**BCCS - Board of Trustees Meeting Minutes July 21 2020** 

Filename: BCCS Board of Trustees Meeting Mi 05rRGU2.pdf Size: 257.1 kB

BCCS - Board of Trustees Meeting Minutes November 17 2020

Filename: BCCS Board of Trustees Meeting Mi dsi4KO6.pdf Size: 253.0 kB

**BCCS - Board of Trustees Meeting Minutes October 20 2020** 

Filename: BCCS Board of Trustees Meeting Mi zajVpiB.pdf Size: 252.1 kB

BCCS - Board of Trustees Meeting Minutes September 15 2020

Filename: BCCS Board of Trustees Meeting Mi hECxLFG.pdf Size: 258.1 kB

## **Entry 9 Enrollment & Retention**

Incomplete

Instructions for submitting Enrollment and Retention Efforts

**ALL charter schools must complete this section.** Describe the good

faith efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain the enrollment of Students with Disabilities (SWDs), English Language Learners (ELLs), and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

## **Entry 9 Enrollment and Retention of Special Populations**

## Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

## **Recruitment/Attraction Efforts Toward Meeting Targets**

	Describe Recruitment Efforts in 2020-2021	Describe Recruitment Plans in 2021-2022
Economically Disadvantaged		
English Language Learners		
Students with Disabilities		

## **Retention Efforts Toward Meeting Targets**

	Describe Retention Efforts in 2020-2021	Describe Retention Plans in 2021-2022
Economically Disadvantaged		
English Language Learners		
Students with Disabilities		

## **Entry 10 - Teacher and Administrator Attrition**

Completed Aug 13 2021

# Form for "Entry 10 - Teacher and Administrator Attrition" Revised to Employee Fingerprint Requirements Attestation

#### A. TEACH System - Employee Clearance

Charter schools must ensure that all prospective employees[1] receive clearance through the NYSED Office of School Personnel Review and Accountability (OSPRA) prior to employment. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, or related/contracted service providers. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

In the Annual Report, charter schools are asked to confirm that all employees have been cleared through the NYSED TEACH system; and, if denied clearance, confirm that the individual or employee has been removed from the TEACH system, and is <u>not</u> employed by the school.

[1] Employees that must be cleared include, but are not limited to, teachers, administrative staff, janitors, security personnel and cafeteria workers, and other staff who are present when children are in the school building. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, as well as related/contracted service providers. See NYSED memorandum dated October 1, 2019 at

http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf or visit the NYSED website at: <a href="http://www.highered.nysed.gov/tsei/ospra/fingerprintingcharts.html">http://www.highered.nysed.gov/tsei/ospra/fingerprintingcharts.html</a> for more information regarding who must be fingerprinted. Also see, 8 NYCRR §87.2.

#### **B.** Emergency Conditional Clearances

Charter schools are **strongly discouraged** from using the emergency conditional clearance provisions for prospective employees. This is because the school must simultaneously request clearance through NYSED TEACH, and the school's emergency conditional clearance of the employee terminates <u>automatically</u> once the school receives notification from NYSED regarding the clearance request. Status notification is provided for all prospective employees through the NYSED TEACH portal within 48 hours after the clearance request is submitted. Therefore, at most, a school's emergency conditional clearance will be valid for only 48 hours after approval by the board.

Schools are not permitted to renew or in any way re-establish a prospective employee's emergency conditional clearance after status notification is sent by NYSED through the TEACH portal.

Schools are asked to attest that they have reviewed and understand these requirements. More information can be found in the memo at

http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf.

#### **Attestation**

## **Responses Selected:**

I hereby attest that the school has reviewed, understands, and will comply with these requirements.

## **Entry 11 Percent of Uncertified Teachers**

Incomplete

#### **Instructions**

## Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education.

Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

## **Entry 11 Uncertified Teachers**

#### **School Name:**

## Instructions for Reporting Percent of Uncertified Teachers

### Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education. Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

If more than one line applies to a teacher, please include in only one FTE uncertified category. Please do not include paraprofessionals, such as teacher aides.

#### **CATEGORY A. 30% OR 5 UNCERTIFIED TEACHERS WHICHEVER IS LESS**

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	
Total Category A: 5 or 30% whichever is less	0

## CATEGORY B. PLUS FIVE UNCERTIFIED TEACHERS IN MATHEMATICS, SCIENCE, COMPUTER SCIENCE, TECHNOLOGY OR CAREER AND TECHNICAL EDUCATION.

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	
Total Category B: not to exceed 5	0

### **CATEGORY C: PLUS 5 ADDITIONAL UNCERTIFIED TEACHERS**

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	
Total Category C: not to exceed 5	0

## CATEGORY D: TOTAL FTE COUNT OF **UNCATEGORIZED**, **UNCERTIFIED** TEACHERS

(Include teachers who do not fit in one of these categories or if did fit would exceed the numerical limits for that category)

	FTE Count
Total Category D	

## **CATEGORY E: TOTAL FTE COUNT OF <u>CERTIFIED</u> TEACHERS**

	FTE Count
Total Category E	

#### **CATEGORY F: TOTAL FTE COUNT OF ALL TEACHERS**

Please do not include paraprofessionals, such as teacher aides.

	FTE Count
Total Category F	



Thank you.

## **Entry 12 Organization Chart**

Completed Aug 13 2021

**Instructions** 

#### Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

Upload the 2020-2021 **Organization Chart.** The organization chart should include position titles and reporting relationships. Employee names should not appear on the chart

## **BCCS - Org Chart - 2021-22**

Filename: BCCS Org Chart 2021 22.pdf Size: 60.6 kB

## **Entry 13 School Calendar**

Completed Oct 28 2021

Instructions for submitting School Calendar

#### **Required of ALL Charter Schools**

Given these uncertain and changing times, charter schools may or may not have a school calendar ready to upload by the submission deadline this year of August 2, 2021. If the charter school has a tentative calendar based on available information and guidance at the time, please submit with the August  $2^{nd}$  submission. Charter schools will be able to upload an updated school calendar into the portal at any time but no later than **September 15, 2021**.

School calendars must meet the <u>minimum instructional requirements</u> as required of other public schools "... unless the school's charter requires more instructional time than is required under the regulations."

Board of Regents-authorized charter schools are required to submit school calendars that clearly indicate the start and end date of the instructional year AND the number of instructional hours and/or instructional days for each month.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

## **BCCS - 2021-22 Academic Calendar**

Filename: BCCS 2021 22 Academic Calendar.xl aykTLsC.pdf Size: 52.3 kB

## **Entry 14 Links to Critical Documents on School Website**

Completed Oct 28 2021

#### **Instructions**

### Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

- 1. Most recently filed Annual Report (i.e., 2019-2020 Annual Report);
- 2. Most recent board meeting notice, documents to be discussed at the meeting (if any), and webcast of Board meetings (if held virtually per Governor's Executive Order);
- 3. Link to New York State School Report Card;
- 4. Lottery Notice announcing date of lottery;
- 5. Authorizer-approved DASA Policy;
- 6. District-wide safety plan and Authorizer-approved Discipline Policy (as per August 29, 2019 Emergency Response Plan Memo);
- 7. Authorizer-approved FOIL Policy; and
- 8. Subject matter list of FOIL records.
- 9. Link to School Reopening Plan

## Form for Entry 14 Links to Critical Documents on School Website

School Name: Buffalo Collegiate Charter School

Required of ALL Charter Schools noting that SUNY-authorized charter schools are not required to submit item 5: Authorizer-approved DASA policy

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

	Link to Documents
1. Most Recent Annual Report (i.e., 2019-20)	https://www.buffalocollegiate.org/
2. Most recent board meeting notice, documents to be discussed at the meeting (if any)	https://www.buffalocollegiate.org/
2a. Webcast of Board Meetings (per Governor's Executive Order)	https://www.google.com/url? q=https://us02web.zoom.us/j/4723878096&sa=D& source=calendar&ust=1635770424107107&usg= AOvVaw2-S5qbhwYxMHcN4kPE5Rgj
3. Link to NYS School Report Card	https://data.nysed.gov/profile.php? instid=800000089572
4. Lottery Notice announcing date of lottery	https://www.buffalocollegiate.org/
5. Authorizer-approved DASA Policy (For Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY);	https://www.buffalocollegiate.org/
6. District-wide Safety Plan	https://www.buffalocollegiate.org/
6a. Authorizer-Approved Discipline Policy (as per August 29, 2019 Emergency Response Plan Memo)	https://www.buffalocollegiate.org/
7. Authorizer-Approved FOIL Policy	https://www.buffalocollegiate.org/
8. Subject matter list of FOIL records	https://www.buffalocollegiate.org/



Thank you.



## 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

with the education corporation during the prior school year.

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education	Corporation, Trustee Name and Position(s)		
Name of education corporation:	Buffalo Collegiate Charter School		
Name of trustee (print):	Michael J. Roach		
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):			
Email Address:			
Home Address	Business	Address	
		complete with <i>changes</i> only:	
Street:	Business Name:		
City, State Zip:	Street:		
Phone:	City, State Zip:		
	Phone:		
	Questions		
<ol> <li>Are you, or have you been during the education corporation? [If you check</li> </ol>	last school year (July 1-June 30), an employee of the yes, answer $1a$ ), $1b$ ), and $1c$ )].	O Yes ⊚ No	
1a) Description of the position:			
1b) Salary:			
1c) Start date:			

the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
w		V 7 - 10 40 40 40		

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

■ None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

Trustee Signature

Signature:

Muhalf Cool 7/28/2

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



## 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

	Education Corporation, Trustee Name and Position(s)									
Na	ame of education corporation:	Buffal	Buffalo Collegiate Charter School							
Na	nme of trustee (print):	Jamel 0	C P	erkins						
	osition(s) on board, if any (e.g., c eas urer, committee chair, etc.):			*						
En	nail Address:									
	Home Add	ress		Business Ad	ldress					
	Please complete with	changes only:		Please complete with	changes only:					
Str	eet:	***		Business Name:						
Cit	y, State Zip:			Street:						
Pho	one:		City, State Zip:							
				Phone:						
		c	lues	tions						
1)	Are you, or have you been du education corporation? [If yo			1-June 30), an employee of the and 1c)].	O Yes ● No					
	1a) Description of the positio	n:	alu.	N/A						
	1b) Salary:	N/A								
	1c) Start date:	N/A								
2)	the foregoing being an "inter education corporation, or wh	ested person") who is, one could otherwise bene requested information)	or, du fit fro that	ardianship, to, or do you cohabitate ring the last school year (July 1-June om your being a trustee? If yes, plea you ("self") or any interested person ar.	e 30), was employed by the ase identify each interest/					

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
N/A				

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

■ None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"
N/A					

Trustee Signature

Signature:

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



Education Corporation, Trustee Name and Position(s)

## 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Na	me of education corporation:	Buffalo	Buffalo Collegiate Charter School						
Na	me of trustee (print):	Jamel C F	Jamel C Perkins						
	sition(s) on board, if any (e.g., cha as urer, committee chair, etc.):	air,	-						
Em	nail Address:								
	Home Addre	ss	Business Addre	ess					
	Please complete with <i>ch</i>	anges only:	Please complete with <i>cha</i>	<i>nges</i> only:					
Str	eet:		Business Name:						
Cit	y, State Zip:		Street:						
Pho	one:		City, State Zip:						
			Phone:						
			estions						
1)	Are you, or have you been durin education corporation? [If you			O Yes O No					
	1a) Description of the position:		N/A						
	1b) Salary:	N/A							
	1c) Start date:	N/A							
2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.									

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
N/A				

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"
N/A					

		Tru	stee Signature
Signature:			

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



## CITY OF BUFFALO

## Certificate of Occupancy

Certificate No.:

No. of Units: 2

202380

In accordance with the appropriate laws of the State of New York and/or the Ordinances of the City of Buffalo the structure(s) located at <u>45 JEWETT</u> Buffalo, New York, having been inspected and found to conform substantially to applicable laws, ordinances, rules or regulations, said structure(s) is hereby certified for occupancy. This certificate is issued subject to the limitation herein specified and is valid until revoked unless automatically voided by the conditions set forth on the reverse side of this certificate.

Commissioner of Permit and Inspection Services

No. of Stories: 3 Building Type: 4

Date Issued:

11/02/2020

Construction; HEAVY TIMBER Class: E, R3 Zoning District: N-1S

Sprinkler: YES (REQUIRED NEPA 13) Smoke Detectors: YES Carbon Monoxide Detectors: YES

Permit No: GC17-9427770 - TITLE 19 Permit Date: 10/06/2017

GC18-9451549 – TITLE 19 07/06/2018

Inspector: SEAN SULLIVAN Date Inspected: 10/29/2020

DESCRIPTION: THREE (3) STORY HEAVY TIMBER CONSTRUCTION BUILDING TO BE USED AS CHARTER SCHOOL AND ONE (1) DWELLING

COMMERCIAL SPACE: ~ 38,574 SQ. FT.

<u>Story</u>

Basement:

1st Floor:

2<sup>nd</sup> Floor:

3rd Floor:



SEE REVERSE SIDE

# The University of the State of New York THE STATE EDUCATION DEPARTMENT Office of Facilities Planning - Room 1060 Education Building Annex Albany, New York 12234

### **PUBLIC SCHOOL BUILDING FIRE SAFETY REPORT**

## (THIS REPORT IS TO BE SUBMITTED ELECTRONICALLY – DO NOT MAIL THIS REPORT)

All buildings which are owned, operated, or leased by public school districts, Boards of Cooperative Educational Services (BOCES), and nonpublic schools must be inspected annually for compliance with applicable sections of 8NYCRR155 Regulations of the Commissioner of Education and for compliance with the NYS Uniform Fire Prevention and Building Code, NYS 2016 Uniform Code Supplement, 2015 International Fire Code, and 2015 International Property Maintenance Code.

Dis	District/School Name																	
Fac	Facility/Building Name																	
Str	Street Address (NO PO Box Numbers)																	
Cit	City/Town/Village Zip Code																	

#### **INSTRUCTIONS**

- Read the "Manual for Fire and Building Safety Inspections in Public Schools" prior to inspecting the facility and complete a separate report for each facility.
- Part I: General Information. School officials must complete this section annually.
- Part II: This section to be completed by the inspector and non-conformances recorded on page 4, Fire Safety Non-Conformance Reporting Sheet.
- Part II-A Regulations of the Commissioner 155.7: This section must be completed for student occupied buildings only. (Questions 1-7, Nonconformance Reporting Sheet) Do not complete this section for school buildings located in the cities of Buffalo, Syracuse, Rochester, and Yonkers.
- Part II-B Regulations of the Commissioner 155.25: This part to be completed for all buildings with electrically operated partitions. (Question 8, Non-Conformance Reporting Sheet) International Fire Code and Property Maintenance Code. This part to be completed for all buildings. (Questions 9-26, Non-Conformance Reporting Sheet).
- Part III Certifications. To be completed by persons as indicated.
- A copy of this form must be kept on file at the school for three years and must be available for public review.
- <u>Posting of Certificate of Occupancy</u>: Any temporary, qualified, or annual Certificate of Occupancy must be posted in public view in a prominent location within this facility.

## Part I: General Information and Fire/Life Safety History (to be completed annually)

The annual	fire safety	inspection	for this	building	took place on

5.00		
Month	Day	year

1. Indicate the primary use of this facility: (check one box)

a)	Student Instruction	f) Bus Mainten	ance w/ or w/out sto	orage					
b)	Administration	g) Public Librar	у						
c)	Storage	h) Vacant							
d)	Maintenance	i) Other (speci	fy)						
e)	Bus Storage Only								
2.	Is there a fire sprinkler system in this fac	ility?	Yes	No					
	If yes, is the sprinkler alarm connected w	vith the building alarr	m? Yes	No					
3.	Is there a fire hydrant system for facility protection?  Yes No  If yes, indicate ownership of the system.								
	Public Owned School Owned	I Othe	r	_(specify)					
4.	Indicate the ownership of this facility.								
	Leased Owned	Othe	r	_(specify)					
5.	What is the current gross square footage (to the nearest whole ten feet)	e of this facility?							
6.	If this facility is used for instruction, comp	olete (a) – (d); otherv	vise go to question ‡	<b>‡</b> 7.					
	<ul> <li>a) Fire drills were held in accordance Education Law and Section F405 Fire Code and F403.5.4 of the N°</li> </ul>	of the 2015 Internat	tional	. No					
	b) Average time to evacuate this fac		linutes Second	ds					
	<ul> <li>c) Arson and fire prevention instruct State Education Law; which required minimum of 45 minutes of instructions and life safety during each month</li> </ul>	ires every school in ctions in arson, fire p	New York State to p revention, injury pre-	rovide a					
	and mo salety daring eder month	55/100/15 /// 503	Yes	No					

	<ul> <li>d) Employee fire prevention, evacuation, and fire safety training was provided and Records maintained in accordance with Section F406 of the 2015 International Fire Code.</li> </ul>									
		Yes	No							
7.	If the fire alarm was activated since the last annual fire inspection, was the fire department immediately notified?	Yes	. No							
8.	Have there been any fires in this facility since the last annual fire inspection?	Yes	No							
	If yes, indicate:									
	a) Number of fires									
	b) Total number of injuries									
	c) Total cost of property damage \$									

## Part II: Public School Fire Safety Non-Conformance Report Sheet

School District	Building Name
Facility #	

Part II-A (to be completed for public schools only – except "Big 4")				Part II-B					Part II-B			Part II-B			
Item #	Non- Conformance	Date Corrected	Date Reinspected	Item #	Non- Conformance	Date Corrected	Date Reinspected	ltem #	Non- Conformance	Date Corrected	Date Reinspected	Item #	Non- Conformance	Date Corrected	Date Reinspected
01A-2	3.			08A-2				120-2				19D-1			
01B-1	80			08B-2				13A-2		1		19E-1			
01C-1	80			08C-2				13B-2				19F-1			
01D-1	80			08D-2				14A-2				19G-1			
01E-1				08E-2				14B-2				19H-2			
02A-2				09A-2				14C-2				20A-1			
02B-1	10			09B-2				14D-1				20B-1			
02C-3				09C-1				14E-1				20C-1			
02D-1				09D-1				15A-2				21A-3			
02E-2				09F-2				15B-1				22A-3			
02F-3				09G-2				15C-2				22B-3			
02G-2				10A-2				15D-2				22C-3			
03A-3				10B-2				15E-1				23A-1			
03B-1				10C-1				16A-2				23B-1			
04A-2				10D-1				16B-2				23C-1			
04B-2				11A-2				16C-2				23D-2			
04C-1				11B-1				17A-3				24A-3			
05A-3				11C-2				17B-2				25A-3			
05B-2	80			11D-2				17C-2						ditional	
05C-2		190		11E-1				17D-2		,			non-conformances		
06A-1		190		12A-1				17E-1		,				l, check i	
06B-1	77			12B-3				17F-3				25A-3 a		ne Code	section
06C-1	77			12C-2				17G-1					bel	ow.	
06D-2	93	·×		12D-2				17H-2				-			
06E-3				12E-1				17I-2				-			
06F-1				12F-1				17J-1				-			
06G-1				12G-1				17K-1					Inac	notor	
06H-2				12H-1				17L-1				The		ector or has be	oon
07A-3	91	×		12I-1				18A-2						a copy o	
07B-2	27	×		12J-1				18B-2							
07C-2			12K-1				18C-2				previous year's school fire safety report:			i ille	
				12L-1				19A-3					Saicty	opoit.	
			12M-1				18D-2				Yes	s	No		
				12N-1				19B-2				10.		i.i.v.	
								19C-1							

	All schools complete Section 8 of	only if the building has electrically-operated folding partitions.	
Initial Inspection: Fire Safety Inspector:	Name		
	Date	Registry #	(26E-4)
Final Inspection (if requ	<u>ired)</u> :		
Fire Safety Inspector:	Name		
	Date	Registry #	(26F-4)

Part III: Public School Certifications

Section III-A. Fire Inspector	
the best of their knowledge and belief, an accur	ng and the information in this Fire Safety Report represents, to ate description of the building and conditions they observed. s maintained their certification requirements pursuant to Title
Name:	Telephone #: ()
Title:	Registry # (as designated by the NYS Secretary of State)
Section III-B. Building Administrator or Des	signee
The individual noted below certifies that this bui in Section III-A above.	lding was inspected on(date) as indicated
Name:	Telephone #: ()
Title:	
Section III-C. School Superintendent	
I hereby submit this fire inspection report on bel	half of the Board of Education and certify that:
<ul><li>Sheet portion of this report were corrected of</li><li>3. For any uncorrected nonconformances that</li></ul>	on the Public School Fire Safety Non-Conformance Report on the date indicated, and that appear on this report, the Board of Education or Board of ection 807-a of the State Education Law, adopted a written plan
Name:	Telephone #: ()
Title:	Electronic Signature (via NYSED Portal)



May 18, 2021 – Teleconference Meeting Location: Zoom Time: 4:00pm EST

#### **Attendees:**

Gwen Appelbaum Valerie Kaufman Lissa Rausch Brian Pawloski (guest) Mike Anastasia (guest) Brian Dauksha Christine Marino Michael Roach Robert Jones James Mulka Jared Threat

- Call to Order
  - o Gwen Appelbaum called the meeting to order at 4:04pm
- ➤ Approved Absences Jamel Perkins
- Public Comment none
- Review and Approval of Prior Meeting Minutes
  - o Motion to accept the April Board Meeting Minutes
    - Moved by: Jared Threat
    - Seconded by: Christine Marino
    - Discussion: None
    - Favor: All
    - Not in Favor: None
- Consent Agenda
  - o Pulled out:
    - Governance (Mike Roach) board slate will be proposed in June
  - o Motion to accept the Consent Agenda as amended above:
    - Moved by: Robert Jones
    - Seconded by: Jared Threat
    - Discussion: None
    - Favor: All
    - Not in Favor: None
- Old Business
  - o None
- ➤ New Business
  - o Student recruitment discussion led by Brian P.
    - Focus on strengthening 4th and 5th grade enrollment
    - Discussed strategies to ensure students commit



- Discussed short term and long term goals for recruitment
- Discussed differentiators college and family focus
- o Staff recruitment discussion led by Brian P.
  - Discussed success in teacher recruitment led by Mike A. and proactive strategy for approaching teacher recruitment day
  - Noted no corps of teachers next year for TFA
- Chairperson's Report none
- > Executive Session none
- ➤ Adjournment
  - o Motion to adjourn the meeting at 5:16pm
    - Moved by: Brian Dauksha
    - Seconded by: Jared Threat
    - Discussion: None
    - Favor: All
    - Not in Favor: None



June 21, 2020 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared Threat James Mulka Brian Dauksha Michael Roach Brian Pawloski Valerie Kaufman Jamel Perkins Robert Jones

Excused: Christine Marino

- Call to Order
  - o Jamel Perkins called the meeting to order at 4:07 a.m.
- ➤ Approved Absences Christine Marino
- ➤ Public Comment None
- ➤ Review and Approval of Prior Meeting Minutes 7/21
  - Motion to accept the minutes of the January Board Meeting Minutes
    - Moved by Brian D
    - Seconded by Val K.
    - Favor: All
    - Not in Favor: None
- > Consent Agenda
  - o Items pulled out:
    - Motion to approve resolution renew terms for Jamel P. & Michael R.
      - o Moved by Brian D.
      - o Seconded by James M..
      - o Favor: All
      - o Not in Favor: None
    - Motion to approve resolution to appoint board officers for AY 2020-2021
      - Moved by Jared T.
      - o Seconded by Valerie K.
      - o Favor: All
      - o Not in Favor: None
  - o Motion to accept the July Consent Agenda as is:
    - Moved by James M.
    - Seconded by Gwen A.
    - Favor: All
    - Not in Favor: None



- Old Business
  - O Discussion on PPP loan forgiveness led by Brian P. No movement as of 7/21, still waiting on our banking partner to go through the next steps.
- New Business
  - o Facility Update led by Brian P.
    - o Construction going as expected and on schedule.
    - Paperwork in order with construction vendor and third parties, grant writers are facilitating the administration of the grant paperwork, filling, etc.
  - o SUNY / SED / DOH Guidance led by Brian P.
    - Working on submission of return to school to SUNY, additional conversations around the accountability plan and foreseeable amendments.
    - o Reviewed survey data.
    - o (ACTION ITEM) Brian P. to provide interim updates on enrollment 8/3 & 8/10 to the board for review.
- Chairperson's Report by Jamel P.
  - o New Academic Year
    - Commitment to board materials in advance 7 days (5 by exception
    - Include all materials to be reviewed by board in board packet.
- > Executive Session
  - o None
- ➤ Adjournment
  - o Motion to adjourn the meeting at 5:20 p.m.
    - Moved by Michael R.
    - Seconded by: Bob J.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 08/18/2020 @ 4pm

Minutes captured and published by:

Print:	Jamel C. Perkins	
Signed:	Jamel C. Perkins	
Title:	Board Chairperson	
Date:	July 21, 2020	



April 20, 2021 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared ThreatMichael RoachJames Mulka (excused absence)Brian Pawloski (guest)Jamel PerkinsBrian DaukshaGwen ApplebaumRobert JonesChristine MarinoValerie Kaufman

#### Michael Anastasia (guest)

- Call to Order
  - o Jamel Perkins called the meeting to order at 4:03 pm.
- > Approved Absences
  - o Jim Mulka Not approved
  - o Lissa Rausch Not approved
- Public Comment None
- Review and Approval of Prior Meeting Minutes from the March Board Meeting
  - Motion to accept the minutes of the February Board Meeting Minutes
    - Changes / Corrections: None
    - Moved by Bob J.
    - Seconded by Mike R.
    - Favor: All
    - Not in Favor:
- Consent Agenda
  - o Pulled Out:
    - None
  - o Motion to accept the April Consent Agenda as amended above:
    - Moved by: Brian D.
    - Seconded by: Gwen A.
    - Favor: All
    - Not in Favor: None
- ➤ Old Business
  - None
- ➤ New Business
  - Budget Presentation led by Brian P.
    - Discussion by board members and Brian
      - Motion to accept the approved the AY 2021 2022 Operating Budget:



- o Moved by: Christine M
- o Seconded by: Rob J.
- o Favor: All
- o Not in Favor: None
- > Chairperson's Report by Jamel P.
  - o None.
- > Executive Session
  - o None
- > Adjournment
  - o Motion to adjourn the meeting at 5:09 p.m.
    - Moved by: Brian D.
    - Seconded by:.Jared T
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 5/18/2021 @ 4pm

Minutes captured	l and	published	by:
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Print:	Jamel C. Perkins	
Signed:	Jamel C. Perkins	
Title:	Board Chairperson	
Date:	04/20/2021	



February 23, 2021 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared Threat
James Mulka (excused absence)
Brian Dauksha
Christine Marino
Michael Anastasia (guest)

Michael Roach Brian Pawloski (guest) Gwen Applebaum Valerie Kaufman Lissa Rausch Jamel Perkins Robert Jones

- Call to Order
  - o Jamel Perkins called the meeting to order at 4:03 pm.
- > Approved Absences
  - o Jim Mulka
- ➤ Public Comment None
- Review and Approval of Prior Meeting Minutes from the January Board Meeting
  - o Motion to accept the minutes of the January Board Meeting Minutes
    - Changes / Corrections:
    - Moved by Lissa R.
    - Seconded by Christine M.
    - Favor: All
    - Not in Favor:
- Consent Agenda
  - o Pulled Out:
    - Governance:
      - Mike Roach has asked for a name or two of a potential board member to add to Buffalo Collegiate Charter School BoT.
      - Reminder to complete the evaluation of the HoS.
    - Finance Committee:
      - Motion to Approval of 990
      - Moved by Bob J.
      - Seconded by Brian D..
      - Favor: All
      - Approved unanimously
    - Development Committee:
      - Assignments of follow up calls, included in the board packet and also in the link that Brian provided. Additionally, the script is included in the board packet as well.
  - o Motion to accept the January Consent Agenda as amended above:



- Moved by Bob J.
- Seconded by Brian D..
- Favor: All
- Not in Favor: None
- ➤ Old Business
  - o None.
- New Business
  - o Hybrid Re-Opening discussion led by Brian P.
    - Questions about the academic model and potential shifts
    - Questions and discussion around facility capacity and long-term for the year
  - Teacher and Staff Retention discussion led by Brian P.
    - Discussion around mid-year staff survey
    - Projections for transitioning staff
    - Discussion about next steps from the survey
    - Questions about how it informs hiring practices
- Chairperson's Report by Jamel P.
  - o None.
- Executive Session
  - o None
- > Adjournment
  - o Motion to adjourn the meeting at 5:30 p.m.
    - Moved by Lissa R.
    - Seconded by: Val K.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 3/16/2021 @ 4pm

Minutes captured	d and	l pub	lishe	ed l	oy:
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Print:	Jamel C. Perkins
Signed:	Jamel C. Perkins
Title:	Board Chairperson
Date:	03/09/2021



August 18, 2020 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared Threat James Mulka Brian Dauksha Lyndian Royes (guest) Michael Roach Brian Pawloski (guest) Christine Marino Valerie Kaufman Jamel Perkins Robert Jones

Excused: None

- > Call to Order
  - o Jamel Perkins called the meeting to order at 4:03 pm.
- Approved Absences None
- ➤ Public Comment None
- ➤ Review and Approval of Prior Meeting Minutes 7/21
  - o Motion to accept the minutes of the January Board Meeting Minutes
    - Changes / Corrections: Add Gwen A. as in attendance, correct the date for the "Review and Approval of Prior Meeting Minutes" to <u>6/21</u>, change the time of the meeting being called to order to 4:07 pm.
    - Moved by Gwen A.
    - Seconded by Jared T.
    - Favor: All
    - Not in Favor: Add Gwen, correct date, change time to pm.
- Consent Agenda
  - o Items pulled out:
    - None
  - o Motion to accept the August Consent Agenda as is:
    - Moved by Brian D.
    - Seconded by Valerie K.
    - Favor: All
    - Not in Favor: None
- Old Business
  - O Brian P.: PPP Loan, nothing concrete in terms of next steps, forgiveness platform is not open yet.
- New Business
  - o Enrollment Update led by Lyndian
    - o Still off target, little progress since last report.
    - o Considering more referral activities



- o **ACTION ITEM:** Brian P will reach out to the Board in terms of helping for canvassing neighborhoods
- May need to consider different strategies going forward (professional help, different media types, etc.) around marketing and advertising.
- o Family Communication COVID Re-entry Plan discussion led by Brian
  - O Discussion on lead times to move from one phase to another.
  - Cleaning protocols discussed
  - Talked about BPS issues and transportation. Will look to escalate especially since State guidance has indicated that the PS is responsible for transportation regardless.
- o Budget Discussion led by Mike & Brian
  - Discussion on lead times to move from one phase to another.
  - Cleaning protocols discussed
  - Talked about BPS issues and transportation. Will look to escalate especially since State guidance has indicated that the PS is responsible for transportation regardless.
  - O Deep dive on budget related to enrollment to happen Friday with board officers and then whole board the following week.
  - o <u>ACTION ITEM:</u> Jamel P. will schedule Friday meeting with Board Officers and meeting next week with Full Board to review revised numbers/budget.
- Chairperson's Report by Jamel P.
  - Remarks about time and dedication.
- Executive Session
  - o None
- ➤ Adjournment
  - o Motion to adjourn the meeting at 5:20 p.m.
    - Moved by Bob J.
    - Seconded by: Michael R.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 09/15/2020 @ 4pm

Minutes captured and published by:

Print:	Jamel C. Perkins	
Signed:	Jamel C. Perkins	
Title:	Board Chairperson	
Date:	08/18/2020	



November 17, 2020 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared Threat
James Mulka
Brian Dauksha
Christine Marino
Michael Anastasia (guest)

Michael Roach Brian Pawloski (guest) Gwen Applebaum Valerie Kaufman Lissa Rausch Jamel Perkins Robert Jones Sara Corona (guest)

- Call to Order
  - o Jamel Perkins called the meeting to order at 4:05 pm.
- ➤ Approved Absences None
- ➤ Public Comment None
- Review and Approval of Prior Meeting Minutes from the October Board Meeting
  - Motion to accept the minutes of the October Board Meeting Minutes
    - Changes / Corrections: Add Gwen A. as in attendance
    - Moved by Christine M.
    - Seconded by Jared T.
    - Favor: All
    - Not in Favor:
- ➤ Review of Executive Committee Meeting Minutes
- Consent Agenda
  - Motion to accept the October Consent Agenda as amended above:
    - Moved by James M..
    - Seconded by Robert J.
    - Favor: All
    - Not in Favor: None
- Old Business
  - Gwen thanked the group on promoting the celebration of courage that is happening on 11/18. 80 registered guests have RSVP'd. Looking to push above 100 for tomorrow night!
- New Business
  - o Dashboard Review led by Brian
    - o Discussion on going back to virtual only.
    - O Questions about testing requirements, responsibilities, etc.
    - o Discussions on attendance concerns.
  - O Staffing Model led by Brian P and Michael A.



- o Questions around sustainability in staffing
- O Questions around the full load of expenses
- O Questions around academic performance: How do we measure performance? When do we measure performance?
- Chairperson's Report by Jamel P.
  - o None.
- ➤ Executive Session
  - o None
- > Adjournment
  - o Motion to adjourn the meeting at 5:06 p.m.
    - Moved by Jared T.
    - Seconded by: Brian D.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 12/15/2020 @ 4pm

Print: Jamel C. Perkins

Signed: 

Title: Board Chairperson

Date: 11/17/2020



September 15, 2020 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared ThreatMichael RoachSara Corona (guest)James MulkaBrian Pawloski (guest)Jamel PerkinsBrian DaukshaStacy Erokwu (guest)Robert JonesJordan Daniels (guest)Gwen Applebaum

Excused:

Valerie Kaufman Christine Marino Jared Threat

- ➤ Call to Order
  - o Jamel Perkins called the meeting to order at 4:03 pm.
- Approved Absences None
- ➤ Public Comment None
- ➤ Review and Approval of Prior Meeting Minutes August
  - Motion to accept the minutes of the January Board Meeting Minutes
    - Changes / Corrections: Add Gwen A. as in attendance
    - Moved by Brian D.
    - Seconded by Gwen A.
    - Favor: All
    - Not in Favor:
- > Consent Agenda
  - o Items pulled out:
    - Governance Committee: Approval for Lissa Rausch, as a member of the Buffalo Collegiate Board of Trustees, effective and pending successful acceptance by the schools authorizing body (SUNY) for the remainder of the academic calendar 2020-2021 and for 2 subsequent terms. Subsequent terms ending at the completion of the end of Buffalo Collegiate academic year 2022-2023
      - Moved by James M.
      - Seconded by Gwen A.
      - Favor: All
      - Not in Favor: None
  - o Motion to accept the August Consent Agenda as is:
    - Moved by James M.
    - Seconded by Gwen A.
    - Favor: All
    - Not in Favor: None



- Old Business
  - o Brian P.: PPP Loan, no updates
- ➤ New Business
  - o Enrollment Update led by Brian P.
    - Over enrolled in 5,6 and 7, still challenged in 4th grade.
  - o Remote engagement discussion led by Stacy E. & Jordan D.
    - O Virtual now, possible in person when back
  - o Family Communication led by Sara C.
    - O Virtual parent night
      - Understanding Google Classroom, newsletter, school runner, advisory call, etc.
  - o Restorative Justice discussion led by Stacy E.
    - o New approach for this year.
  - o Parent Action Council led by. Ms. Potts
    - o Overview given.
  - o Parent Perspective joined by: Ms. Doyle and Ms.& Ms. Potts
    - o A couple of questions asked and answered by our esteemed guests.
  - o Early School Updates led by Sara C.
    - o Initial assessments discussed, middle and end of year planned.
    - O School is planning to go back in a hybrid fashion in October
- Chairperson's Report by Jamel P.
  - Reviewed the included primer on the role of the board in Governance vs. the role of Management.
- > Executive Session
  - o None
- ➤ Adjournment
  - o Motion to adjourn the meeting at 5:18 p.m.
    - Moved by Bob J.
    - Seconded by: Michael R.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 10/20/2020 @ 4pm



### Minutes captured and published by:

Print: Jamel C. Perkins

Signed: Jamel C. Perkins

Title: Board Chairperson

Date: September 15, 2020



June 22, 2021 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared Threat Valerie Kaufman Brian Dauksha Michael Roach Brian Pawloski (guest) Lissa Rausch Christine Marino Jamel Perkins Robert Jones

Michael Anastasia (guest) Ms. Green (guest) Ms. W. (guest) Sarah Corona (guest)

- Call to Order
  - o Jamel Perkins called the meeting to order at 4:06 pm.
- > Approved Absences
  - o James Mulka (excused)
  - o Gwen Applebaum (excused)
- ➤ Public Comment None
- Review and Approval of Prior Meeting Minutes from the May Board Meeting
  - o Motion to accept the minutes of the May Board Meeting Minutes
    - Changes / Corrections: None
    - Moved by Brian D..
    - Seconded by Jared T.
    - Favor: All
    - Not in Favor:
- Consent Agenda
  - o Pulled Out:
    - None
  - o Motion to accept the April Consent Agenda as amended above:
    - Moved by: Brian D.
    - Seconded by: Jared T.
    - Favor: All
    - Not in Favor: None
- Old Business
  - o Inquiry around visioning session Jared T.
  - o Annual Meeting July
  - o State Audit Progressing



- ➤ New Business
  - O Discussion around student recruitment led by Brian P.
  - O Discussion around staffing and retention led by Brian P.
    - One recent resignation to another school
    - Still hiring for one teacher, two administrators and one officer manager.
  - o Event recap led by Brian P.
    - Skate don't hate event
    - SuperStreet event
    - Juneteenth BCCS event (Mayor, great turnout)
  - o 2020 2021 Teacher Experience led by Brian P.
    - Ms.Green and Ms. W walked us through some examples.
- Chairperson's Report by Jamel P.
  - o None.
- ➤ Executive Session
  - o None
- > Adjournment
  - o Motion to adjourn the meeting at 4:57 p.m.
    - Moved by: Lissa R.
    - Seconded by:. Val K...
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 7/27/2021 @ 4pm

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Print:	Jamei C. Perkins
Signed:	Jamel C. Perkins
Title:	Board Chairperson
Date:	06/22/2021



January 19, 2021 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared Threat
James Mulka
Brian Dauksha
Christine Marino
Michael Anastasia (guest)

Michael Roach Brian Pawloski (guest) Gwen Applebaum Valerie Kaufman Sarah Corona (guest) Lissa Rausch Jamel Perkins Robert Jones

- Call to Order
  - o Jamel Perkins called the meeting to order at 4:03 pm.
- > Approved Absences
  - o None
- ➤ Public Comment None
- Review and Approval of Prior Meeting Minutes from the December Board Meeting
  - o Motion to accept the minutes of the November Board Meeting Minutes
    - Changes / Corrections: Correct Valerie K. absence. Correct the meeting date to December.
    - Moved by Lissa R.
    - Seconded by Christine M.
    - Favor: All
    - Not in Favor:
- Consent Agenda
  - o Pulled Out:
    - Governance:
      - Mike Roach has asked for a name or two of a potential board member to add to Buffalo Collegiate Charter School BoT.
      - Reminder to complete the evaluation of the HoS.
      - BoT self-evaluation is coming soon.
    - Development Committee:
      - Assignments of follow up calls, included in the board packet and also in the link that Brian provided. Additionally, the script is included in the board packet as well.
  - o Motion to accept the January Consent Agenda as amended above:
    - Moved by Bob J.
    - Seconded by Brian D..
    - Favor: All
    - Not in Favor: None



- ➤ Old Business
  - o None.
- ➤ New Business
  - o NWEA discussion led by Brian P.
    - o Some questions around the number of times these assessments will be administered.
    - Some questions about the data and what it means (ie: growth goals, etc.)
  - o 5-Year Budget Projections led by Brian P.
    - O Question around how per/pupil revenue is presented
    - O Challenges on goal setting in terms of enrollment
    - Question about not being able to achieve the BoT's goals in terms of operational efficiencies in our operations net of grants/giving based on the 5yr projection.
    - O Discussion around 4th enrollment, future enrollment, and the possibility of highlighting the 4th grade.
- > Chairperson's Report by Jamel P.
  - o None.
- > Executive Session
  - o None
- > Adjournment
  - o Motion to adjourn the meeting at 5:30 p.m.
    - Moved by Lissa R.
    - Seconded by: Val K.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 2/23/2021 @ 4pm

Minutes captured	land	published	by:
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Print:	Jamel C. Perkins
Signed:	Jamel C. Perkins
Title:	Board Chairperson
Date:	January 20, 2021



March 16, 2021 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared ThreatMichael RoachLissa RauschJames Mulka (excused absence)Brian Pawloski (guest)Jamel PerkinsBrian DaukshaGwen ApplebaumRobert JonesValerie KaufmanJim Mulka

#### Michael Anastasia (guest)

- Call to Order
  - o Jamel Perkins called the meeting to order at 4:04 pm.
- ➤ Approved Absences
  - o Christine Marino
- Public Comment None
- > Review and Approval of Prior Meeting Minutes from the February Board Meeting
  - o Motion to accept the minutes of the February Board Meeting Minutes
    - Changes / Corrections:
    - Moved by Jared T.
    - Seconded by Lissa R.
    - Favor: All
    - Not in Favor:
- Consent Agenda
  - Pulled Out:
    - Finance Committee:
      - Please look at first draft of the Budget
  - o Motion to accept the January Consent Agenda as amended above:
    - Moved by Brian D.
    - Seconded by Gwen A..
    - Favor: All
    - Not in Favor: None
- Old Business
  - o NYSED Annual Report
    - Brian P. had indicated that this has been submitted and he's currently waiting for feedback – Mike A.
- ➤ New Business led by Mike A.
  - o Still assessing with internal assessments



- o Information is still trickling in, in terms of state assessments/testing.
- O April 12, all teachers will be returning to the building 4 days a week. And then transitioning as many kids as possible into the building 4 days week thereafter (1-3 weeks after).
- o Some discussion on getting back to in the building, CDC, State and County guidance in the light of new studies.
- o We are going to reschedule the facilities visioning session Per: Jim Mulka
- > Chairperson's Report by Jamel P.
  - o None.
- ➤ Executive Session
  - o None
- ➤ Adjournment
  - o Motion to adjourn the meeting at 4:33 p.m.
    - Moved by Robert J.
    - Seconded by: Jared T.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 3/16/2021 @ 4pm

### Minutes captured and published by:

Print:	Jamel C. Perkins
Signed:	Jamel C. Perkins
Title:	Board Chairperson
Date:	03/16/2021



November 15, 2020 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared Threat James Mulka Brian Dauksha Christine Marino Michael Anastasia (guest) Michael Roach Brian Pawloski (guest) Lissa Rausch Jamel Perkins Robert Jones

Valerie Kaufman

- Call to Order
  - o Jamel Perkins called the meeting to order at 4:05 pm.
- > Approved Absences
  - o Valerie Kaufman, Gwen Applebaum
- Public Comment None
- Review and Approval of Prior Meeting Minutes from the November Board Meeting
  - o Motion to accept the minutes of the November Board Meeting Minutes
    - Changes / Corrections: None
    - Moved by Lissa R.
    - Seconded by Brian D..
    - Favor: All
    - Not in Favor:
- Consent Agenda
  - o Motion to accept the October Consent Agenda as amended above:
    - Moved by Christine M.
    - Seconded by James M.
    - Favor: All
    - Not in Favor: None
- ➤ Old Business
  - Jamel thanked the board again for their work and participation in our board retreat on 12/12/20. Jamel will also provide the board with the slide deck and presented materials.
- New Business
  - O Dashboard Review led by Brian P.
    - Homework / ACTION ITEM: Trustees to review the dashboard in light of the
      conversations we have had at the retreat and thoughts otherwise for inclusion,
      changes, etc.
  - o Retreat Follow-Up led by Brian P.
    - o Brian shared a list of charter schools up for re-authorization.



- o Brian and team to provide a new revision of the revised approach and plan for the school as well digestion of the of our newly established efficiency goals.
- o Restorative Justice led by Brian P.
  - o Brian led the group through and example of a restorative justice circle.
- Chairperson's Report by Jamel P.
  - o None.
- > Executive Session
  - o None
- > Adjournment
  - o Motion to adjourn the meeting at 5:06 p.m.
    - Moved by Bob J.
    - Seconded by: Jared T.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 1/19/2020 @ 4pm

Minutes captured	d and	published	by:
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Print:	Jamel C. Perkins
Signed:	Jamel C. Perkins
Title:	Board Chairperson
Date:	12/17/2020



October 15, 2020 – Meeting Location: Teleconference Meeting Time: 4pm EST

#### **Attendees:**

Jared Threat James Mulka Brian Dauksha Christine Marino Michael Roach Brian Pawloski (guest) Gwen Applebaum Valerie Kaufman Lissa Rausch Jamel Perkins Robert Jones

#### Excused:

- None
- ➤ Call to Order
  - o Jamel Perkins called the meeting to order at 4:03 pm.
- ➤ Approved Absences None
- ➤ Public Comment None
- Review and Approval of Prior Meeting Minutes August
  - Motion to accept the minutes of the January Board Meeting Minutes
    - Changes / Corrections: Add Gwen A. as in attendance
    - Moved by Bob J.
    - Seconded by Val K.
    - Favor: All
    - Not in Favor:
- Consent Agenda
  - Items pulled out:
    - Gwen wanted to ensure that the development plan is still in draft
    - Skills matrix included, please review and indicate where you fit in for the Governance Committee.
  - o Motion to accept the October Consent Agenda as amended above:
    - Moved by Brian D.
    - Seconded by Christine M.
    - Favor: All
    - Not in Favor: None
- ➤ Old Business
  - o Introduction of Lissa Rausch
  - O No new news on the PPP loan forgiveness.
- New Business
  - O Hybrid Re-Entry plan led by Brian P.



- o First 5 days with success, operationally.
- Only 45% of families have opted into in-person.
- More families are looking to bring their kids back now that we have some dates under our belt.
- o December retreat led by Jamel
  - Virtual
  - O Doodle pool coming shortly
  - o Focused on strategic elements and the school's future
    - Academics
    - Authorization
    - Future Building
- o Celebration of Courage led by Brian
  - o Schedule of activities
  - Board homework
    - Update stakeholder list
  - o New email addresses
- Chairperson's Report by Jamel P.
  - o None.
- ➤ Executive Session
  - o None
- ➤ Adjournment
  - O Motion to adjourn the meeting at 5:06 p.m.
    - Moved by Jared T.
    - Seconded by: Brian D.
    - Discussion: None
    - Favor: All
    - Not in Favor None:

Next Full Board Meeting 10/20/2020 @ 4pm

Minutes captured	d and	l pub	lishe	ed l	oy:
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Print:	Jamel C. Perkins
Signed:	Jamel C. Perkins
Title:	Board Chairperson
Date:	10/2022020





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For consumer accounts, if you have questions, you can visit your local branch or call us at 1-800-KEY@YOU®.

For business accounts, if you have questions, you can speak to your Relationship Manager or call us at 800-821-2829.

For clients using a TDD/TTY device, please call 1-800-539-8336.

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Ending balance 6-30-21	\$75,000.00
1 Addition	+25,000.00
Beginning balance 5-31-21	\$50,000.00

#### Additions

Deposits Date	Serial #	Source		
6-28		Deposit	Branch 0704 New York	\$25,000.00
Ø <sub>8</sub>		Total ad	ditions	\$25,000,00

#### CUSTOMER ACCOUNT DISCLOSURES

The following disclosures apply only to accounts covered by the Federal Truth in Lending Act or the Federal Electronic Funds Transfer Act, as amended, or similar state laws.

#### IN CASE OF ERROR OR QUESTIONS ABOUT YOUR ELECTRONIC TRANSFERS:

Call us at the phone number indicated on the first page of this statement, OR write us at the address listed below, as soon as you can, if you think your statement or receipt is wrong or if you need more information about a transfer listed on the statement or receipt. We must hear from you no later than sixty (60) days after we sent you the FIRST statement on which the problem or error appeared.

Customer Disputes NY 31 55 0228 555 Patroon Creek Blvd Albany, NY 12206

- Tell us your name and Account number;
- Describe the error or transfer that you are unsure about, and explain as clearly as you can why you believe it is an error or why you need more information:
- Tell us the dollar amount of the suspected error.

If you tell us orally, we may require that you send us your complaint or question in writing within ten (10) business days.

We will investigate your complaint and will correct any error promptly. If we take more than ten (10) business days to do this, we will recredit your account for the amount you think is in error, so that you will have use of the money during the time it takes us to complete our investigation.

#### COMMON ELECTRONIC TRANSACTION DESCRIPTIONS:

XFER TO SAV XFER FROM SAV XFER TO CKG XFER FROM CKG PMT TO CR CARD ADV CR CARD

Transfer to Savings Account Transfer from Savings Account Transfer to Checking Account Transfer from Checking Account Payment to Credit Card Advance from Credit Card

Preauthorized Credits: If you have arranged to have direct deposits made to your Account at least once every sixty (60) days from the same person or company, you can call us at the number indicated on the reverse side to find out whether or not the deposit has been made.

#### IMPORTANT LINE OF CREDIT INFORMATION

What To Do If You Think You Find A Mistake on Your Statement: If you think there is an error on your statement, write us at: KeyBank N.A., P.O Box 93885, Cleveland, OH 44101 4825

In your letter, give us the following information:

- Account Information: Your name and account number.
- Dollar Amount: The dollar amount of the suspected error.

  Description of the Problem: If you think there is an error on your bill, describe what you believe is wrong and why you believe it was a mistake.

You must contact us within 60 days after the error appeared on your statement. You must notify us of any potential errors in writing. You may call us, but if you do we are not required to investigate any potential errors and you may have to pay the amount in question.

While we investigate whether or not there has been an error, the following are true:

- We cannot try to collect the amount in question, or report you as delinquent on
- The charge in question may remain on your statement, and we may continue to charge you interest on that amount. But, if we determine that we made a mistake, you will not have to pay the amount in question or any interest or other fees related to that amount.
- While you do not have to pay the amount in question, you are responsible for the remainder of your balance.
- We can apply any unpaid amount against your credit limit

Explanation of Finance Charge: Your Finance Charge attributable to interest (hereinafter referred to as interest) is computed using the Average Daily Balance method.

Average Daily Balance method (Balance Subject to Interest Rate): Your interest is computed on all purchases and cash advances (collectively "advances") from the date each advance is posted until we receive payment in full (there is no grace period). We figure the interest on your line of credit by multiplying the daily periodic rate by the "Average Daily Balance" of your line of credit (including current transactions) and multiplying by the number of days in the billing cycle. To get the Average Daily Balance we take the beginning balance of your line of credit each day, add any new advances or debits, and subtract any payments and credits, any non financed fees and unpaid interest. This gives us the daily balance. Then we add up all of your daily balances in the billing cycle and divide this total by the number of days in the billing cycle to get your Average Daily Balance.

CREDIT INFORMATION: If you believe we have reported inaccurate information about your account to a credit reporting agency, you may contact the credit reporting agency or write to us at:

Key Credit Research Department P.O. Box 94518 Cleveland, Ohio 44101 4518

Please include your account number, a copy of your credit report reflecting the inaccurate information, name, address, city, state, and zip code, and an explanation of why you believe the information is inaccurate.

#### page 2 of 2

#### BALANCING YOUR ACCOUNT

Please examine your statement and paid check information upon receipt. Erasures, alterations or irregularities should be reported promptly in accordance with your account agreement. The suggested steps below will help you balance your account.

#### INSTRUCTIONS

 Verify and check off in your check register each deposit, check or other transaction shown on this statement.

Enter into your check register and SUBTRACT:

- Checks or other deductions shown on our statement that you have not already entered.
- The "Service charges", if any, shown on your statement.

Enter into your check register and ADD:

- · Deposits or other credits shown on your statement that you have not already entered.
- · The "Interest earned" shown on your statement, if any.

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				Head of School					
Upper Academy Director				Lower Academy Director			Director of Operations	Director of Finance and External Partnerships	
5-8th SS		DCI	Dean	Restorative Justice Coordinator; Social Worker		Instructional Leads	Community Engagement Coordinator	Kirisits	
	Physical Performing Education Arts	Math 4-8th EI	A Associate Dean	Social Worker			Operations Coordinator	ESC/Alcott	
		Science			ELL		Nurse	Grant Writers	
		Visual A	ts		RTI		<u>Janitorial</u>	SUNY	
				·			Food Service Transportation	State Ed	



FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR:
DATE RECEIVED:

#### DISCLOSURE OF FINANCIAL INTEREST BY A NOT-FOR-PROFIT CHARTER SCHOOL EDUCATION CORPORATION TRUSTEE

- 1. Name of education corporation: Buffalo Collegiate Charter School
- 2. Trustee's name (print): Brian Dauksha
- 3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Finance, Academic



- 8. Is Trustee an employee of the education corporation? \_\_\_\_\_Yes. X No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
- 9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
NONE			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please write "None."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Evans Bank	Grants provided in the amount of \$125,000 and \$50,000 by bank to school	\$175,000	B. Dauksha – Employee at Evans Bank. No conflict exists	N/A – No conflict exists

Signature				
Din / South	3/3/2021			



### Transmittal Form Annual Financial Statement Audit Report

for SUNY Authorized Charter Schools

Charter School Name:	Buffalo Collegiate Charter School	,
Audit Period:	2020-21	,
Prior Period:	2019-20	3
Report Due Date:	Monday, November 1, 2021	⇉
School Fiscal Contact Name:	Angel Beiter	
School Fiscal Contact Email:		
School Fiscal Contact Phone:		
School Audit Firm Name:	Freed Maxick	
School Audit Contact Name:	Ryan Caster	
School Audit Contact Email:		
School Audit Contact Phone:		

#### SUNY CHARTER SCHOOLS INSTITUTE - Reporting Requirements:

Online Portal: <a href="https://my.epicenternow.org/">https://my.epicenternow.org/</a>

#### Required 8 Items:

- 1) The independent auditor's report on financial statements and notes;
- 2) Excel template file with appropriate sheets completed: Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets; and
- 3) Reports on internal controls over financial reporting and on compliance.

#### And, if applicable:

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc. If not applicable enter "N/A."

		If not included , state the reason(s) below. Or, if not applicable fill in "N/A"):
4)	Management Letter	N/A
5)	Management Letter Response	N/A
6)	Form 990; or Extension Form 8868	Extended
7)	Federal Single Audit/ Uniform Guidance in 2 CFR Part 200, Subpart F	N/A
8)	Corrective Action Plan	N/A

# BUFFALO COLLEGIATE CHARTER SCHOOL Statement of Financial Position as of June 30, 2021

<u>ASSETS</u>	2020-21	2019-20		
CURRENT ASSETS				
Cash and cash equivalents		\$ 813,383	\$ 697,147	
Grants and contracts receivable Accounts receivables		199,250	208,033	
Prepaid expenses		2,493	- 16,744	
Contributions and other receivables		-,	-	
	TOTAL CURRENT ASSETS	1,015,126	921,924	
PROPERTY, BUILDING AND EQUIPMENT, net		763,660	597,041	
OTHER ASSETS		108,515	83,515	
	TOTAL ASSETS	1,887,301	1,602,480	
LIABILITIES AND NET	TASSETS			
CURRENT LIABILITIES				
Accounts payable and accrued expenses		\$ 78,617	\$ 104,562	
Accrued payroll and benefits		86,318	93,699	
Deferred Revenue		-	-	
Current maturities of long-term debt Short Term Debt - Bonds, Notes Payable		- -	-	
Other		-	-	
	TOTAL CURRENT LIABILITIES	164,935	198,261	
LONG-TERM LIABILITIES				
Deferred Rent		49,952	45,346	
All other long-term debt and notes payable, net			301,712	
	TOTAL LONG-TERM LIABILITIES	49,952	347,058	
	TOTAL LIABILITIES	214,887	545,319	
NET ASSETS				
Without Donor Restrictions		1,606,004	970,086	
With Donor Ristrictions		66,410	87,075	
	TOTAL NET ASSETS	1,672,414	1,057,161	
	TOTAL LIABILITIES AND NET			
	ASSETS	1,887,301	1,602,480	

CK - Should be zero

# BUFFALO COLLEGIATE CHARTER SCHOOL Statement of Activities as of June 30, 2021

				2020-21			 2019-20
	Without Donor Restrictions		With Donor Restrictions		Total		Total
DEVENUE CAINS AND OTHER SUPPORT							
REVENUE, GAINS AND OTHER SUPPORT							
Public School District	_		_				
Resident Student Enrollment	\$	3,055,639	\$	-	\$	3,055,639	\$ 2,293,311
Students with disabilities		154,656		-		154,656	108,065
Grants and Contracts							
State and local		-		-		-	
Federal - Title and IDEA		424,781		-		424,781	417,000
Federal - Other		301,712		-		301,712	
Other		2,427		-		2,427	
NYC DoE Rental Assistance		-		-		-	,
Food Service/Child Nutrition Program		-		-			
TOTAL REVENUE, GAINS AND OTHER SUPPORT		3,939,215		-		3,939,215	2,818,376
EXPENSES							
Program Services							
Regular Education	\$	2,323,008	\$	-	\$	2,323,008	\$ 1,961,338
Special Education		231,787		-		231,787	204,444
Other Programs		241,100		-		241,100	239,838
Total Program Services		2,795,895		-		2,795,895	2,405,620
Management and general		652,810		-		652,810	680,476
Fundraising		51,794		-		51,794	24,000
TOTAL OPERATING EXPENSES		3,500,499		-	_	3,500,499	3,110,096
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS		438,716		-		438,716	(291,720
SUPPORT AND OTHER REVENUE							
Contributions							
Foundations	\$	72,412	\$	104,125	\$	176,537	\$ 289,397
Individuals		-		-		-	
Corporations		-		-		-	
Fundraising		-		-		-	
Interest income		-		-		-	
Miscellaneous income		-		-		-	26,156
Net assets released from restriction		124,790		(124,790)		-	
TOTAL SUPPORT AND OTHER REVENUE		197,202		(20,665)		176,537	315,553
CHANGE IN NET ASSETS		635,918		(20,665)		615,253	23,833
NET ASSETS BEGINNING OF YEAR		970,086		87,075		1,057,161	1,033,328
PRIOR YEAR/PERIOD ADJUSTMENTS		-		-		-	 
NET ASSETS END OF YEAR	\$	1,606,004	Ś	66,410	\$	1,672,414	\$ 1,057,161

# BUFFALO COLLEGIATE CHARTER SCHOOL Statement of Cash Flows as of June 30, 2021

	2020-21	2019-20
CASH FLOWS - OPERATING ACTIVITIES		
Increase (decrease) in net assets	\$ 615,253	\$ 23,833
Revenues from School Districts	-	-
Accounts Receivable	-	-
Due from School Districts	-	-
Depreciation	115,630	83,250
Grants Receivable	8,783	5,451
Due from NYS	-	-
Grant revenues	(301,712)	-
Prepaid Expenses	14,251	(10,296)
Accounts Payable	(25,945)	64,917
Accrued Expenses	(7,381)	54,443
Accrued Liabilities	<del>-</del>	-
Contributions and fund-raising activities	-	-
Miscellaneous sources	-	-
Deferred Revenue	-	-
Interest payments	-	-
Other	4,606	28,806
Other	<u>-</u>	-
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$ 423,485	\$ 250,404
CASH FLOWS - INVESTING ACTIVITIES		
Purchase of equipment	(282,249)	(233,983)
Other	-	-
NET CASH PROVIDED FROM INVESTING ACTIVITIES	\$ (282,249)	\$ (233,983)
CASH FLOWS - FINANCING ACTIVITIES		
Principal payments on long-term debt	-	-
Other	-	301,712
NET CASH PROVIDED FROM FINANCING ACTIVITIES	\$ -	\$ 301,712
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	\$ 141,236	\$ 318,133
Cash at beginning of year	747,147	429,014
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 888,383	\$ 747,147

# BUFFALO COLLEGIATE CHARTER SCHOOL Statement of Functional Expenses as of June 30, 2021

		2020-21								2	019-20
		•	Program Services				Supporting Services				
	No. of Dockland	Regular				M	anagement and				
	No. of Positions	Education	Special Education	Other Education	Total	Fund-raising	General	Total	Total		
Personnel Services Costs		\$	\$	\$	\$	\$ \$	\$		\$	\$	
Administrative Staff Personnel	3.00	-	-	-	-	23,125	206,220	229,345	229,345		242,647
Instructional Personnel	29.00	1,341,166	171,610	-	1,512,776	-	-	-	1,512,776		1,216,893
Non-Instructional Personnel	2.00	-	-	136,866	136,866	-	-	-	136,866		98,436
Total Salaries and Staff	34.00	1,341,166	171,610	136,866	1,649,642	23,125	206,220	229,345	1,878,987		1,557,976
Fringe Benefits & Payroll Taxes		245,474	30,684	23,865	300,023	3,409	37,504	40,913	340,936		271,279
Retirement		67,601	8,450	6,572	82,623	939	10,328	11,267	93,890		84,890
Management Company Fees		-	-	-	-	-	-	-	-		-
Legal Service		-	-	-	-	-	1,463	1,463	1,463		1,412
Accounting / Audit Services		-	-	-	-	-	92,735	92,735	92,735		73,170
Other Purchased / Professional / Cons	ulting Services	63,000	2,042	-	65,042	24,321	59,681	84,002	149,044		194,063
Building and Land Rent / Lease / Facilit	ty Finance Interest	302,196	18,887	18,887	339,970	-	37,775	37,775	377,745		380,980
Repairs & Maintenance		-	-	-	-	-	38,781	38,781	38,781		46,421
Insurance		-	-	-	-	-	34,195	34,195	34,195		27,416
Utilities		1,821	114	114	2,049	-	228	228	2,277		4,946
Supplies / Materials		55,450	-	-	55,450	-	-	-	55,450		55,187
Equipment / Furnishings		-	-	-	-	-	-	-	-		-
Staff Development		19,067	-	-	19,067	-	-	-	19,067		17,894
Marketing / Recruitment		-	-	-	-	-	65,316	65,316	65,316		85,674
Technology		101,429	-	-	101,429	-	-	-	101,429		81,400
Food Service		-	-	-	-	-	-	-	-		-
Student Services		25,762	-	52,500	78,262	-	-	-	78,262		88,445
Office Expense		-	-	-	-	-	28,462	28,462	28,462		33,550
Depreciation		92,288	-	2,296	94,584	-	21,046	21,046	115,630		83,250
OTHER		7,754	-	-	7,754	-	19,076	19,076	26,830		22,143
Total Expenses		\$ 2,323,008	\$ 231,787	\$ 241,100	\$ 2,795,895	\$ 51,794 \$	652,810 \$	704,604	\$ 3,500,499	Ś	3,110,096



# GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

## TEMPLATE TABS

### 1- GRAY tab contains the Instructions

<u>Instructions</u>	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

Select school   Select school name from list.	LUE tabs require input of information	
Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes:  >Enrollment by Grade >Enrollment by District  Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes:  >Full Time Equivalent (FTE), by Position Category, By Quarter >"Prior Year" column may initially be completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.  4.) Yearly Budget  Enter Yearly Budget information. Includes: >"Prior Year" column may initially be completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.  Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. > "Prior Year" column may be initially completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter? Actuals are being submitted.  Enter Actual Quarterly Report information in Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "3.) Staffing Plan." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses	1.) Name of School	>Select school name from list.
Actuals. Includes:  >Enrollment by Grade  >Enrollment by District  S.) Staffing Plan  Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes:  >Full Time Equivalent (FTE), by Position Category, By Quarter  >"Prior Year" column may initially be completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.  4.) Yearly Budget  Enter Yearly Budget information. Includes:  >"Prior Year" column may initially be completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set)  >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment."  >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan."  >All other sources of revenue  >All expenses  >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.  >"Prior Year" column may be initially completed based upon preliminary data, and subsequently adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.  6.) Quarterly Report  Enter Actual Quarterly Report information . Includes:  >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "3.) Staffing Plan."  >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan."  >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan."  >All other sources of revenue  >All expenses		>Enter contact information.
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>Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses		>Actual Enrollment data and Per Pupil Revenue for the current year are
"3.) Staffing Plan." >All other sources of revenue >All expenses		populated based upon input on tab "2.) Enrollment."
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>All expenses		"3.) Staffing Plan."
		>All other sources of revenue
		>All expenses
	7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

### CELL COLORS & GUIDANCE COMMENTS

= Enter information into the light BLUE shaded cells.	
= Cells labeled in ORANGE containe guidance regarding the input of information.	
= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Ple "mouse-over" the triangle to reveal each comment.	ase

Charter Funding Alphabetical By NYS School District
\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)



### **ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

### **Buffalo Collegiate Charter School**

### **SCHOOL**

Name:	Buffalo Collegiate Charter School
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### **CONTACT INFORMATION**

Contact Name:	Brian Pawloski
Contact Title:	Head of School
Contact Email:	
Contact Phone:	

### **REPORT PERIOD**

Current Academic Year:	2021-22
Prior Academic Year:	2020-21

	ENROLLMENT BY GRADES													
GRADES		К	1	2	3	4	5	6	7	8	9	10	11	12
INITIAL BUDGETED ENROLLMENT						55	70	70	70	70				
TOTAL ENROLLMENT = 335		•	•											

													<u>4</u>	<u> </u>			
TOTAL ENROLLMENT =	335																
	ENROLLMENT BY DISTRICT																
		PRIOR YEAR		ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER									ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT				
		ACTUAL	QUAI	RTER 1	QUAI	RTER 2	QUAI	RTER 3	QUAF	RTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4			
			Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual			
NUMBER OF SCHOOL D	ISTRICTS ENROLLED:	0	1	0	1	0	1	0	1	0	0	0	0	0			
NUMBER OF STUDENTS	ENROLLED:	0	335	0	335	0	335	0	335	0	0	0	0	0			
			COMPLETEL	Y BLANK. If bu	_	ARE made, the	quarterly submi entire "REVISEI							1			
		PRIOR YEAR					L BUDGET T BY QUARTER	t			АСТ		ΛΕΝΤ BY QUAR	RTER			
		2020-21		QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4								QUARTER 2	QUARTER 3	QUARTER 4			
		Actual	Original Budgeted	<b>Revised</b> Budgeted	Original Budgeted	<b>Revised</b> Budgeted	Original Budgeted	<b>Revised</b> Budgeted	Original Budgeted	<b>Revised</b> Budgeted	Actual	Actual	Actual	Actual			
PRIMARY/OTHER	DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment			
PRIMARY District	BUFFALO CITY SD		335		335		335		335								
SECONDARY District	(Select from drop-down list) →																

		PRIOR YEAR
		2020-21
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment

	ANNUAL BUDGET ENROLLMENT BY QUARTER													
QUAR	TER 1	QUAR	TER 2	QUAR	TER 3	QUAR	TER 4							
Original	Revised	Original	Revised	Original	Revised	Original	Revised							
Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted							
Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment							

АСТ	UAL ENROLLW	IENT BY QUAR	RTER
QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

					STAI	FING PLAN -	<b>FULL TIME E</b>	QUIVALENT	("FTE")					
*NOTE: Enter the number of FTE positions in the "blue" cells.			re are NO budget re ions ARE made, the							*NOTE: Each	quarter, the ac	tual FTE should b	e input.	*NOTE: State the assumptions that are being made for personnel FTE levels.
ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR				ANNUAL BL	JDGETED FTE					ACTUAL QL	JARTERLY FTE		Description of Assumptions
	2020-21	C	Q1	(	Q2	C	<b>Q</b> 3		Q4	Q1	Q2	Q3	Q4	
	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual	
Executive Management		1.0		1.0		1.0		1.0						1 HoS
Instructional Management		2.0		2.0		2.0		2.0						2 Academy Director
Deans, Directors & Coordinators		4.0		4.0		4.0		4.0						Director of Curriculum & Instruction, Director of Finance & External Partnerships, Dean of Culture, Asst Dean
CFO / Director of Finance		1.0		1.0		1.0		1.0						
Operation / Business Manager		1.0		1.0		1.0		1.0						Director of Operations
Administrative Staff		1.0		1.0		1.0		1.0						Office Manager
TOTAL ADMINISTRATIVE STAFF	0.0	10.0	0.0	10.0	0.0	10.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0	
INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR		ANNUAL BUDGETED FTE				ACTUAL QUARTERLY FTE				Description of Assumptions			
	2020-21		Q1		Q2		<b>Q3</b>		24	Q1	Q2	Q3	Q4	
	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual	
Teachers - Regular		20.0		20.0		20.0		20.0						4 grade 4 teachers, 4 Math, 4 ELA, 4 Social Studies, 4
Teachers - SPED		4.0		4.0		4.0		4.0						
Substitute Teachers														
Teaching Assistants		2.0		2.0		2.0		2.0						
Specialty Teachers		7.0		7.0		7.0		7.0						Enrichment, ELL & RTI/AIS &ELA/ teachers
Aides		2.0		2.0		2.0		2.0						
Therapists & Counselors		2.0		2.0		2.0		2.0						Counselor & Social Worker
Other TOTAL INSTRUCTIONAL	0.0	25.0	0.0	25.0	0.0	25.0	0.0	25.0	0.0	0.0	0.0	0.0	0.0	
TOTAL INSTRUCTIONAL	0.0	35.0	0.0	35.0	0.0	35.0	0.0	35.0	0.0	0.0	0.0	0.0	0.0	
	DD100 V540													
NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR 2020-21		01			JDGETED FTE	)2		24	01		JARTERLY FTE	04	Description of Assumptions
	ACTUAL	Original	Q1 Revised	Original	Q2 Revised	Original	Q3 Revised	Original	Q4 Revised	Q1	Q2	Q3	Q4 Actual	
Nurse	ACTUAL	1.0	revised	1.0	revised	1.0	neviseu	1.0	Reviseu	Actual	Actual	Actual	Actual	
Librarian		1.0		1.0		1.0		1.0						
Custodian		1.0		1.0		1.0		1.0						
Security		1.0		1.0		1.0		1.0						
Other														
	0.0	2.0	0.0	2.0	0.0	2.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	
TOTAL NON-INSTRUCTIONAL	0.0	2.0	0.0	2.0	0.0	2.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	

0.0

47.0

0.0

0.0

0.0

0.0

0.0

47.0

0.0

TOTAL PERSONNEL SERVICE FTE

0.0

47.0

0.0

47.0

						BUF		GIATE CHAR / Operating 2021-22		L				
Total Revenue		-	566,318	-	-	1,496,154	-		1,512,954	=		1,496,754		-
Total Expenses		-	1,150,803	=	-	1,294,281	-		1,241,681	-	-	1,272,479	-	-
Net Income		-	(584,485)	-	*	201,873	-		271,273	-	-	224,275	-	-
Actual Student Enrollment		-1	335	=	=	335	6.76	-	335	1.50		335	15.0	-
		Prior Year Actual	1st O	uarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	- 12/31	3rd (	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30
		2020-21 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE REVENUES FROM STATE SOURCES	2021-22	Allocate Per Pupil Revenue by Quarter			ATTACAN COMPANI	and the ASS of the Control of the Co		AND THE RESERVE OF THE PARTY OF			TANTAL SALES	OMPLETELY BLA ted on tabs 2, 3		
Per Pupil Revenue	Per Pupil Rate	PPR %/Qtr->	10.0%	10.0%		30.0%	30.0%		30.0%	30.0%		30.0%	30.0%	
BUFFALO CITY SD	13,308		445,818	-	-	1,337,454	-	-	1,337,454	-		1,337,454	-	
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ALL OTHER School Districts: (Weighted Avg)	-		-	19	=	=	-	-	-	E	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per	13,308		445,818	-	-	1,337,454	-	-	1,337,454	-	-	1,337,454	-	-
Pupil Funding)			18,100			54,300			54,300		335	54,500		
Special Education Revenue Grants			18,100			34,300		-	34,300		-	34,300		-
Stimulus					-		i							
DYCD (Department of Youth and Community Develo	opment)				-			12			-			-
Other					-			-			-			-
NYC DoE Rental Assistance														
Other								-						-
TOTAL REVENUE FROM STATE SOURCES		-1	463,918	-	-	1,391,754	-	-	1,391,754	-	-	1,391,954	-	-
REVENUE FROM FEDERAL FUNDING														
IDEA Special Needs					-			12	16,800		( e			-
Title I			34,200		-	34,200		-	34,200		-	34,400		-
Title Funding - Other			6,000		-	6,000		-	6,000		-	5,900		-
School Food Service (Free Lunch) Grants					-			-			(=)			-
Charter School Program (CSP) Planning & Implemen	ntation		I					-			12			_
Other					_			-						-
Other					-			in in						-
TOTAL REVENUE FROM FEDERAL SOURCES		-	40,200	:-	-	40,200	-	L-	57,000	-		40,300	-	150
Local Localis British														
LOCAL and OTHER REVENUE  Contributions and Donations			61 200			61 200			61 200			61 400		
Fundraising			61,200		-	61,200		15	61,200			61,400		-
Erate Reimbursement					-			-			-			
Earnings on Investments					-			-			-			-
Interest Income					-			-			-	100		140
Food Service (Income from meals)					=									-
Text Book			4.000		-	0.000		12	0.000		-	0.000		_
OTHER			1,000			3,000		-	3,000			3,000		-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			62,200	-	-	64,200	-	-	64,200	-	-	64,500	-	-
TOTAL REVENUE			566,318	17.	-	1,496,154	-	15	1,512,954	-	-	1,496,754	- 1	.=.
				20.8		,,		1000		5.41	I-	,	SE 1	

						BUFF	Budget	GIATE CHAR / Operating 2021-22		ő.				
Total Revenue		-	566,318	-	-	1,496,154	-		1,512,954	-	-	1,496,754	( <del>-</del> 9	-
Total Expenses			1,150,803	_	_	1,294,281	-		1,241,681	-	-	1,272,479	-	
Net Income		_	(584,485)	_	_	201,873	1-	-	271,273	-	-	224,275	-	
Actual Student Enrollment			335	=	-	335	6.5.		335	150	-	335	556	
		Prior Year Actual	1st Q	uarter - 7/1 -	9/30	2nd Qı	uarter - 10/1 -	12/31	3rd Q	uarter - 1/1 -	3/31	4th C	uarter - 4/1 -	6/30
		2020-21 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
		1 49	Duaget	Duaget	Variance	Dauget	Dauget	- Carrance	Duaget	Duaget	variance	Duagot	Duaget	Variance
EXPENSES	Avg. No. of													
ADMINISTRATIVE STAFF PERSONNEL COSTS	Positions													
Executive Management	1.00		25,881		-	25,881		-	25,881		( <del>-</del> .)	25,882		-
Instructional Management	2.00		42,713		=	42,713		-	42,713		-	42,711		-
Deans, Directors & Coordinators	4.00	The state of the s	64,766		-	64,766		-	64,766		-	64,767		-
CFO / Director of Finance	1.00		20,200		-	20,200			20,200			20,200		
Operation / Business Manager	1.00		18,938		-	18,938		-	18,938		-	18,936		-
Administrative Staff	1.00		10,000			10,000			10,000			10,000		-
TOTAL ADMINISTRATIVE STAFF	10.00		182,498	-	-	182,498	-	-	182,498	(=)	1.2	182,496	-	1
INSTRUCTIONAL PERSONNEL COSTS														
Teachers - Regular	20.00		208,796		-	288,443		-	288,443		-	288,442		-
Teachers - SPED	4.00		37,320		-	55,980		1.5	55,980		15.	55,979		-
Substitute Teachers	-				-			~			-			-
Teaching Assistants	2.00		13,818		-	20,727		-	20,727		1-	20,728		-
Specialty Teachers	7.00		63,392		-	95,087		-	95,087		-	95,088		-
Aides	-				-			-			-			-
Therapists & Counselors	2.00		20,447		-	30,671		:-	30,671			30,670		-
Other			242.772		-	400.000		-	400.000		-	400.007		-
TOTAL INSTRUCTIONAL	35.00	-	343,773	5.	-	490,908			490,908			490,907	-	
NON-INSTRUCTIONAL PERSONNEL COSTS												00 k 200 mora est sena		
Nurse	1.00		10,614		-	15,921			15,921		-	15,922		-
Librarian	-				-			-			-			-
Custodian	1.00		8,700		-	8,700			8,700		-	8,900		
Security	-				-			-			-			-
Other														
TOTAL NON-INSTRUCTIONAL	2.00	-	19,314	-	-	24,621	-	-	24,621	-	-	24,822	<b>(4)</b>	
SUBTOTAL PERSONNEL SERVICE COSTS	47.00	-	545,585	·	-	698,027	121	P2	698,027	-	-	698,225	u u	-
PAYROLL TAXES AND BENEFITS														
Payroll Taxes			59,400		-	59,400		-	59,400		-	59,400		
Fringe / Employee Benefits			82,800		-	82,800		-	82,800		-	83,000		-
Retirement / Pension			38,400		=	38,400		-	38,200		-	38,100		-
TOTAL PAYROLL TAXES AND BENEFITS		-	180,600	155	-	180,600		1.5	180,400	-		180,500	-	-
TOTAL PERSONNEL SERVICE COSTS	47.00	-	726,185	×=.	-	878,627	-	-	878,427	-	-	878,725	-	_
CONTRACTED SERVICES														
Accounting / Audit			17,850		-	20,650			19,250		1	19,250		-
Legal			2,500			2,500		12	2,500			2,500		
Management Company Fee			2,300			2,300		-	2,300		-	2,300		
Nurse Services			2,700			8,000		-	3,800			400		
Food Service / School Lunch Payroll Services			2,7.00		-	2,555		12			-			-
			15,000		-	15,000		-	14,900		-	14,700		
Special Ed Services			900		50	2,700		- 22	2,500			2,400		5.
Titlement Services (i.e. Title I)			900		-	2,700			2,500		-	2,400		
Other Purchased / Professional / Consulting			31,850			69,050		-	69,050			68,750		
			,			11.7.11.11.			U.J.U.R.			UCL. I - ICI -		

					DITE	ENIO COLLE	EGIATE CHAR	TED SCHOO					
					BUF				L				
						Budget	/ Operating	Plan					
							2021-22						
Total Revenue	-	566,318	-		1,496,154	-		1,512,954	-		1,496,754	-	-
Total Expenses	-	1,150,803	_	-	1,294,281	1-	(-	1,241,681	-	1-0	1,272,479	-	
Net Income	_	(584,485)	_	-1	201 072			271,273	1-	0-	224,275	1-1	
Actual Student Enrollment	_	335	_	_	335	-		335	-		335	-	_
Actual Stadent Emoninent	-	333		- 1	555			333			333		
	Prior Year Actual	1st (	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1	- 12/31	3rd (	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30
	2020-21												
	Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised	
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
SCHOOL OPERATIONS													
Board Expenses		300		-	300			300		( <del>-</del> )	300		
Classroom / Teaching Supplies & Materials		12,800		-	3,300			3,300		-	2,400		
Special Ed Supplies & Materials				-			-			(-)			
Textbooks / Workbooks		14,600		-	26,200		.=	3,100		1.0	4,900		
Supplies & Materials other				-			-			(E)			-
Equipment / Furniture				-			-			(=)			-1
Telephone		1,800			1,800		-	1,700		-	1,500		-
Tachnology		26,400			44,600			9,900		-	33,100		-
Technology		2 500			10 500		227	10 500		500	10.000		200
Student Testing & Assessment		3,500		-	10,500		-	10,500		-	10,800		-
Field Trips		1,000		-	3,000		-	3,000		-	3,300		-
Transportation (student)		32,700		-	10 500		1.7	C 000		I.T.	C C00		
Student Services - other		16,300		-	10,500		-	6,900		-	6,600		-
Office Expense	4	9,300		-	9,300		_	9,300		( <del>-</del>	9,700		
Staff Development		37,300			11,700		-	1 000		-	9,000		
Staff Recruitment		3,400		-			-	1,800		-	1,800		
Student Recruitment / Marketing		15,200		-			-	24,900			24,900		
School Meals / Lunch				-			-			-			_
Travel (Staff)				-			-			-			-
Fundraising				-						150			
Other		12,100			2,200			2,200		-	2,500		
TOTAL SCHOOL OPERATIONS		186,700	_		123,400			76,900	-		110,800		
TOTAL SCHOOL OPERATIONS		186,700	1.5	- 1	123,400			76,900		150	110,800		
FACILITY OPERATION & MAINTENANCE													
Insurance		8,400			8,400			8,500		-	8,700		<b>(a)</b>
Janitorial		2,400		-	2,400		1-	2,500			2,700		-1
Building and Land Rent / Lease / Facility Finance Interest		112,800.00		-	112,800		-	112,500		p=0	112,500		
Repairs & Maintenance		14,400		-	14,400		12	14,300		12	14,400		-
Equipment / Furniture				-			-			1-1			
Security				-			_			-			-
Utilities		600		-	600		-	600		GE	600		-
TOTAL FACILITY OPERATION & MAINTENANCE	<u>-</u>	138,600	-		138,600			138,400	_		138,900		
TOTAL PACIFIC OF ENATION & WAINTENANCE		130,000			138,000			130,400	-		138,300		
DEPRECIATION & AMORTIZATION		24,900			24,900		7-	25,100			25,200		-
COVID-19 / CONTINGENCY		3,618	-	-	10,854		12	10,854		150 ju	10,854		
DEFERRED RENT		3,010			10,034		-	10,034			10,034		
DE EMILE MENT	9		H										
TOTAL EXPENSES	-	1,150,803	12	-	1,294,281	14	12	1,241,681	121	(=)	1,272,479		
TOTAL LAFLINGLY					1,237,201			1,241,001			<u> </u>		
NET INCOME		(584,485)			201,873			271,273			224,275		
NET INCOME		(304,463)			201,8/3	-		2/1,2/3		-	224,213	-	

					BUF	FALO COLLE	GIATE CHAR	TER SCHOO	L				
						Budget	/ Operating	Plan					
							2021-22						
Total Revenue	-	566,318	=	-	1,496,154			1,512,954		-	1,496,754		
Total Expenses	-	1,150,803	_	-	1,294,281	1=	1-	1,241,681	( <del>-</del> )	-	1,272,479	-	
Net Income	-	(584,485)	-	-1	204 072	:-	-		-		224 275	1-1	
Actual Student Enrollment	-	335	=	-	225	6.74	n=.	335	150	c=.	335	174	
	Prior Year Actual	1st C	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd (	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30
	2020-21												
	Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised	
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*													
Number of Districts:	-	1	-	-	1	-	-	1	-	-	1	-	
BUFFALO CITY SD	-	335	-	-	335	-	-	335	-	-	335	-	
_			-	-			-	-	-	-	-		
	-	-					-			-	-		
<u>-</u>	-		-	-	-	-	-	-	-	-	-	-	
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<u>.</u>	-	1-	-	-	-	-	-	-	-	-	-	-	
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	-	-	-	-		12	-	-	-	-	-	-	
-	-	:-	-	-	1-1	(-	1-	-	1-1	:-:	-	-	
=	-	-	-	-	-	-	10.5	-			-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	
*	_	-	-	-	-	-	-	-	-	-	-	-	
	-			-	-			-	<u> </u>	1		=	
- ALL OTHER School Districts: ( Weighted Avg )				-			-	-		-	-	-	
TOTAL ENROLLMENT		335	-	-	335		-	335	1.50	-	335		
TOTAL LIVROLLIVIEW						-							
REVENUE PER PUPIL		1,691	_		4,466			4,516			4,468		
REVENUE PER PUPIL	<del></del>	1,031			4,400			4,310			4,400		
EXPENSES PER PUPIL	-	3,435	-	_	3,864	- 1	-	3,707	-	-	3,798	-	

				BU	JFFALO COLL	EGIATE CHA	RTER SCHOOL
			Budget	/ Operatin			
					-0.1	2021-22	
Total Revenue		5,072,180	5,072,180	-	5,072,180	5,072,180	
Total Expenses		4,959,244	4,959,244	-	(4,959,244)		
Net Income		112,936	112,936	-	112,936	112,936	
Actual Student Enrollment					l ,	l I	
			Total Year		VADI	ANCE	
		ł	Total Teal			ř	
					Original	Revised	DESCRIPTION OF ASSUMPTIONS
		Original Budget	Revised Budget	Variance	Budget vs. PY Budget	Budget vs. PY Budget	DESCRIPTION OF ASSOMPTIONS
REVENUE							
REVENUES FROM STATE SOURCES	2021-22	l					
Per Pupil Revenue	Per Pupil Rate						
BUFFALO CITY SD	13,308	4,458,180	4,458,180	-	4,458,180	4,458,180	335 students at \$13,308
5 <del>-</del> 3		-	-	-		·-	
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<b>₽</b>	F-2		-	-	-	12	
*	-	-	-	-	-	-	
		-	-	-	-	-	
<u> </u>		-	-		-	-	
-	-	-	-	-		-	
ALL OTHER School Districts: (Weighted Avg) TOTAL Per Pupil Revenue (Weighted Average Per	-				=		
Pupil Funding)	13,308	4,458,180	4,458,180	-	4,458,180	4,458,180	
Special Education Revenue		181,200	181,200	-	181,200	181,200	16 @ 0.9 level of funding and 4 @ 1.65 level of funding
Grants		101,200	101,200		101,200	101,200	10 G old letter of running and 1 G 100 letter of running
Stimulus			-	-	-	_	
DYCD (Department of Youth and Community Devel	opment)	-	-	-	-	9=	
Other		-1	-	-	-	-	
NYC DoE Rental Assistance		-	-	-	-		
Other		-	-		-	-	
TOTAL REVENUE FROM STATE SOURCES		4,639,380	4,639,380	-	4,639,380	4,639,380	
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		16,800	16,800	-	16,800	16,800	14 students at \$1,200 each
Title I		137,000	137,000		137,000	137,000	
Title Funding - Other		23,900	23,900	-	23,900	23,900	Title II \$9,300, Title IV \$14,600
School Food Service (Free Lunch)		-1	-	-	=	-	
Grants	0.000	ļ					
Charter School Program (CSP) Planning & Implement	ntation	-	-	-	-		
Other		-	-	-	-	-	
Other TOTAL REVENUE FROM FEDERAL SOURCES		177.700	177 700	-	177 700	177 700	
TO TAL REVENUE FROIVI FEDERAL SOURCES		177,700	177,700	-	177,700	177,700	
LOCAL and OTHER REVENUE							
Contributions and Donations		245,000	245,000		245,000	245,000	various private grants \$215,000, contributions \$30,000
Fundraising		-	-	-	-	-	
Erate Reimbursement			-	-		14.	
Earnings on Investments			-	-	-	-	
Interest Income		100	100	-	100	100	
Food Service (Income from meals)		-	-	-		-	
Text Book		10,000	10,000	-	10,000	10,000	p
OTHER		10,000	10,000	-	10,000	10,000	E-rate income \$10,000
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		255,100	255,100	-	255,100	255,100	
TOTAL REVENUE		5,072,180	5,072,180	-	5,072,180	5,072,180	
OTAL REVENUE		3,072,100	3,072,100	-	3,072,100	3,072,100	

						EGIATE CHA	RTER SCHOOL
			Budget	/ Operating	g Plan	2024 22	
						2021-22	I
otal Revenue		5,072,180	5,072,180	-	5,072,180	5,072,180	
otal Expenses		4,959,244	4,959,244	-	(4,959,244)	(4,959,244)	
et Income		112,936	112,936	-	112,936	112,936	
ctual Student Enrollment				ļ	•	,	
			Total Year		VARI	ANCE	
			Total Teal		Original	Revised	
		Original	Revised			Budget vs. PY	DESCRIPTION OF ASSUMPTIONS
-		Budget	Budget	Variance	Budget	Budget	
PENSES	Avg. No. of						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Positions						
Executive Management	1.00	103,525	103,525	-	(103,525)	(103,525)	see "staffing plan" tab
Instructional Management	2.00	170,850	170,850	•	(170,850)	(170,850)	see "staffing plan" tab
Deans, Directors & Coordinators	4.00	259,065	259,065		(259,065)	(259,065)	see "staffing plan" tab
CFO / Director of Finance	1.00	80,800	80,800	-	(80,800)	(80,800)	see "staffing plan" tab
Operation / Business Manager	1.00	75,750	75,750	-	(75,750)	(75,750)	see "staffing plan" tab
Administrative Staff	1.00	40,000	40,000		(40,000)	(40,000)	see "staffing plan" tab
TOTAL ADMINISTRATIVE STAFF	10.00	729,990	729,990	-	(729,990)	(729,990)	
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	20.00	1,074,124	1,074,124	-	(1,074,124)	(1,074,124)	see "staffing plan" tab
Teachers - SPED	4.00	205,259	205,259	-	(205,259)	(205,259)	see "staffing plan" tab
Substitute Teachers	-		-	-	-	-	
Teaching Assistants	2.00	76,000	76,000	-	(76,000)	(76,000)	see "staffing plan" tab
Specialty Teachers	7.00	348,654	348,654	-	(348,654)	(348,654)	see "staffing plan" tab
Aides	-	-	-		-	(442,422)	
Therapists & Counselors	2.00	112,459	112,459	-	(112,459)	(112,459)	see "staffing plan" tab
Other TOTAL INSTRUCTIONAL	35.00	1,816,496	1,816,496	-	(1,816,496)	(1,816,496)	see "staffing plan" tab
	33.33	2,020,100	2,020,100	850	(=,===, :==,	(2)020)100)	
NON-INSTRUCTIONAL PERSONNEL COSTS						(22.222)	W - 66 W - 1
Nurse	1.00	58,378	58,378	-	(58,378)	(58,378)	see "staffing plan" tab
Librarian	- 100				(25.222)	(25.000)	II . CC
Custodian	1.00	35,000	35,000	-	(35,000)	(35,000)	see "staffing plan" tab
Security	-	-	-	-	-	-	
Other TOTAL NON-INSTRUCTIONAL	2.00	93,378	93,378		(93,378)	(93,378)	
TOTAL NON-INSTRUCTIONAL	2.00	33,376	33,376	- 1	(33,376)	(33,376)	
SUBTOTAL PERSONNEL SERVICE COSTS	47.00	2,639,864	2,639,864	-	(2,639,864)	(2,639,864)	
PAYROLL TAXES AND BENEFITS				_			
Payroll Taxes		237,600	237,600	-	(237,600)	(237,600)	9% of salaries
Fringe / Employee Benefits		331,400	331,400	-	(331,400)	(331,400)	\$1,046 family coverage, \$413 single and other plans
Retirement / Pension		153,100	153,100	-	(153,100)	(153,100)	3% match +2.8% discretionary
TOTAL PAYROLL TAXES AND BENEFITS		722,100	722,100	- 1	(722,100)	(722,100)	
TOTAL PERSONNEL SERVICE COSTS	47.00	3,361,964	3,361,964	-	(3,361,964)	(3,361,964)	
CONTRACTED SERVICES							
Accounting / Audit		77,000	77,000	-	(77,000)	(77,000)	
Legal		10,000	10,000	-	(10,000)	(10,000)	
Management Company Fee		-	-	-	-	3-	
Nurse Services		14,900	14,900	-	(14,900)	(14,900)	
Food Service / School Lunch		-	-	-	-	9=	
Payroll Services		59,600	59,600	-	(59,600)	(59,600)	School uses Professional Employer Organization (PEO includes HR services - approx \$1,150 per empoyee per year, recruitment software \$218 per payroll, Misc fee \$1,600
Special Ed Services		8,500	8,500	-	(8,500)	(8,500)	Ģ1,000
Titlement Services (i.e. Title I)		-	-	-	-	-	
Other Purchased / Professional / Consulting		238,700	238,700	-	(238,700)	(238,700)	
TOTAL CONTRACTED SERVICES		408,700	408,700	-	(408,700)	(408,700)	

			BU	IFFALO COLL	EGIATE CHA	RTER SCHOOL
		Budget	t / Operatin	g Plan	1	
		_			2021-22	
					1	
otal Revenue	5,072,180	5,072,180		5,072,180	5,072,180	
otal Expenses	4,959,244	4,959,244	-	(4,959,244)	(4,959,244)	
let Income	112,936	112,936	_	112,936	112,936	
actual Student Enrollment	112,555	112,500		112,550	222,550	
		Total Year		VARIA	ANCE	
	I			Original	Revised	
	Original	Revised		Budget vs. PY	Principal Inches Control	DESCRIPTION OF ASSUMPTIONS
	Budget	Budget	Variance	Budget	Budget	
SCHOOL OPERATIONS						
Board Expenses	1,200	1,200	-	(1,200)	(1,200)	
Classroom / Teaching Supplies & Materials	21,800	21,800	-	(21,800)	(21,800)	
Special Ed Supplies & Materials		-	-	-	3-	
Textbooks / Workbooks	48,800	48,800	-	(48,800)	(48,800)	
Supplies & Materials other	-	=	-	-	-	
Equipment / Furniture	-	-		- ( )	- ( )	
Telephone	6,800	6,800	-	(6,800)	(6,800)	POCES 626 200
Technology	114,000	114,000	-	(114,000)	(114,000)	BOCES \$36,200,outsourced IT services \$14,900, various software & licence \$57,800, misc tech supplies \$5,100
Student Testing & Assessment	35,300	35,300	-	(35,300)	(35,300)	,
Field Trips	10,300	10,300	-	(10,300)	(10,300)	
Transportation (student)	32,700	32,700	-	(32,700)	(32,700)	approx \$3,500 per 8 day out of session
Student Services - other	40,300	40,300	-	(40,300)	(40,300)	
Office Expense	37,600	37,600	-	(37,600)	(37,600)	includes office supplies, printing, copier
Staff Development	58,000	58,000	-	(58,000)	(58,000)	
Staff Recruitment	7,000	7,000	-	(7,000)	(7,000)	
Student Recruitment / Marketing	65,000	65,000	-	(65,000)	(65,000)	
School Meals / Lunch		-	-	-	-	
Travel (Staff)	-	-		-	-	
Fundraising		-		-	-	:
Other	19,000	19,000		(19,000)	(19,000)	includes uniforms, dues & memberships, misc, bank charges
TOTAL SCHOOL OPERATIONS	497,800	497,800	-	(497,800)	(497,800)	5
FACILITY OPERATION & MAINTENANCE						
Insurance	34,000	34,000		(34,000)	(34,000)	
Janitorial	10,000	10,000	-	(10,000)	(10,000)	
Building and Land Rent / Lease / Facility Finance Interest	450,600	450,600	-	(450,600)	(450,600)	\$37,550/ moth plus parking
Repairs & Maintenance	57,500	57,500	-	(57,500)	(57,500)	
Equipment / Furniture	-	-	-	-	-	
Security	-	-	-	-		
Utilities	2,400	2,400	-	(2,400)	(2,400)	approx \$1 per sq foot
TOTAL FACILITY OPERATION & MAINTENANCE	554,500	554,500	-	(554,500)	(554,500)	and the second s
DEPRECIATION & AMORTIZATION	100,100	100,100	-	(100,100)	(100,100)	
COVID-19 / CONTINGENCY	36,180	36,180	-	(36,180)	(36,180)	1% per pupil reduction
DEFERRED RENT	-	-	-	-	-	Paristra Principal Princip
OTAL EVDENSES	4,959,244	4,959,244	55	(4,959,244)	(4,959,244)	
OTAL EXPENSES	4,555,244	4,333,244		(4,333,244)	(4,333,244)	
IET INCOME	112,936	112,936	-	112,936	112,936	

	T		BU	JFFALO COLL	EGIATE CHA	RTER SCHOOL
	- 1	Budget	/ Operatin		1	
		_		s <del>=</del>	2021-22	
					1	
Total Revenue	5,072,180	5,072,180		5,072,180	5,072,180	
Total Expenses	4,959,244	4,959,244	-	(4,959,244)	(4,959,244)	
Net Income	112,936	112,936	-	112,936		
Actual Student Enrollment						
		Total Year		l	ANCE	
	0	B		Original	Revised	DESCRIPTION OF ASSUMPTIONS
	Original	Revised	Vaniono	Budget vs. PY		DESCRIPTION OF ASSUMPTIONS
	Budget	Budget	Variance	Budget	Budget	
ENROLLMENT - *School Districts Are Linked To Above Entries*  Number of Districts:						
BUFFALO CITY SD						
-						
-						
-						
¥						
•						
-					- 1	
					- 1	
-						
ALL OTHER School Districts: ( Weighted Avg )					- 1	
TOTAL ENROLLMENT					- 1	
					- 1	
REVENUE PER PUPIL					- 1	
					- 1	
EXPENSES PER PUPIL					- 1	

					BUF	FALO COLLE	GIATE CHAR	TER SCHOO	L <sub>0</sub>					
							/ Operating							
							2021-22							
							2021-22							
Total Revenue	-	566,318	-	-	1,496,154	L.E.	-	1,512,954		-	1,496,754		-	5,072,180
Total Expenses		1,150,803	-	-	1,294,281	-	-	1,241,681		-	1,272,479	-	-	4,959,244
Net Income	_	(584,485)	-		201,873		-	271 272		-	224,275	-	-	112,936
Actual Student Enrollment	-	335	=	- ]	335	LE)	-	335	150	-	335		<del>-</del> 1	
	Duitan Vann Astroni	1.4.0		0/20	210		12/21	247		2/21	441- 4	O	c /20	
	Prior Year Actual	1st C	Quarter - 7/1 -	9/30	2na Q	uarter - 10/1 -	12/31	3ra (	Quarter - 1/1 -	3/31	4tn (	Quarter - 4/1 -	6/30	
	2020-21				0									6
	Revenue Per	Original	Revised	Walterstall	Original	Revised		Original	Revised		Original	Revised		Original
CACH FLOW ADDITIONAL AFRICA	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget
CASH FLOW ADJUSTMENTS														
OPERATING ACTIVITIES {enter descriptions below } Example - Add Back Depreciation			_			32	_			-				
Other	-	-		-	; <u> </u>			-	-		-	-		
Total Operating Activities	-	-	=	-	-	-	-	-	:-	=	-	-	S=	-
INVESTMENT ACTIVITIES {enter descriptions below }														
Example - Subtract Property and Equipment Expenditures				-	-	<b>:</b>	=	2	-		9	3	E	-
Other	( <del>-</del>	ñ <del>-</del>	=	-	-	3=	-	( <del>=</del> )	9 <del>4</del>	-	-	-	-	-
Total Investment Activities	-		_	-	:=	e=	-	-	-	-		=	-	-
FINANCING ACTIVITIES {enter descriptions below }														
Example - Add Expected Proceeds from a Loan or Line of Credit		-	-	-		3 <b>*</b>	-	-	-		-	-	-	
Other	5.		5	-	5	0.5	-	7.	450	15	-	-	-	
Total Financing Activities	-	-	-		-	( <u>-</u>	-	-	-	-	-	-	-	-
Total Cash Flow Adjustments	_		_		-	_	_		_ [	_	_	-	_	_
Total cash flow Aujustinents							-				-		100	_
NET INCOME	-	(584,485)	-		201,873	·	-	271,273	-	-	224,275	I=0	1	112,936
Beginning Cash Balance	-	-	_	-	(584,485)	-	-	(382,612)	-	-	(111,339)	-	-	-
		/re: 10=1												442.053
ENDING CASH BALANCE	-	(584,485)		20	(382,612)	120	2	(111,339)	12	72	112,936	-	(Car)	112,936

		BL	IFFALO COLL	EGIATE CHA	RTER SCHOOL
	Budget	/ Operatin	g Plan		
				2021-22	
otal Revenue	5,072,180		5,072,180	5,072,180	
	5750 55	-	100 201	10.00	
Total Expenses Net Income	4,959,244 112,936	-	(4,959,244)	(4,959,244) 112,936	
Actual Student Enrollment	112,936	-	112,936	112,930	
	Total Year		VARI	ANCE	
			Original	Revised	
	Revised		Budget vs. PY	Budget vs. PY	DESCRIPTION OF ASSUMPTIONS
	Budget	Variance	Budget	Budget	
ASH FLOW ADJUSTMENTS					
OPERATING ACTIVITIES {enter descriptions below }					
Example - Add Back Depreciation	-	-	-		
Other	-	5)	-	1.5	
Total Operating Activities	-	-	1-	-	
INVESTMENT ACTIVITIES {enter descriptions below }					
Example - Subtract Property and Equipment Expenditures Other		-		15	
Total Investment Activities	-		-		
FINANCING ACTIVITIES {enter descriptions below }	-		10.7		
Example - Add Expected Proceeds from a Loan or Line of Credit	-		1-	1-	
Other	-				
Total Financing Activities	-	-	r <u>e</u>	-	
otal Cash Flow Adjustments	-		-		
IET INCOME	112,936	-	112,936	112,936	
Beginning Cash Balance		-	-		
regiming easi buildice					
ENDING CASH BALANCE	112,936	121	112,936	112,936	

# BUFFALO COLLEGIATE CHARTER SCHOOL BALANCE SHEET 2021-22

		Prior Year	Q1	Q2	Q3	Q4
		2020-21	As of 9/30	As of 12/31	As of 3/31	As of 6/30
	<u>ASSETS</u>					
CURRENT ACCETS						
Current Assets  Cash and cash equivalents		_	_	_	- 1	-
Grants and contracts receivable		-	-	-	-	-
Accounts receivables		-	-	-	-	-
Prepaid Expenses		-	-	-	-	-
Contributions and other receivables		-	-	-		-
	TOTAL CURRENT ASSETS	-	-	-	-	-
PROPERTY, BUILDING AND EQUIPMENT,	<u>net</u>	-	-	-	-	-
OTHER ASSETS		-				-
	TOTAL ASSETS			-	-	<u>-</u>
LIABILITIES	S AND NET ASSETS					
CURRENT LIABILITIES						
Accounts payable and accrued expens	es	-	-	-	-	-
Accrued payroll and benefits		-	-	-	-	-
Deferred Revenue		-	-	-	-	-
Current maturities of long-term debt		-	-	-	-	-
Short Term Debt - Bonds, Notes Payab	ble	-	-	-	-	-
Other		-		-		-
	TOTAL CURRENT LIABILITIES	-	-	-	-	-
LONG-TERM DEBT and NOTES PAYABLE,	net current maturities	-	-	-	-	-
	TOTAL LIABILITIES					-
NET ASSETS						
Unrestricted		_	-		_	-
Temporarily restricted		-	-	-	-	-
. ,	TOTAL NET ASSETS	-				-
	TOTAL LIABILITIES AND NET ASSETS			-	-	-

							O COLLEGIAT Budget / Ope						
Total Revenue Total Expenses Net Income Actual Student Enrollment		-	1,150,803 (584,485)	-	-	1,496,154 1,294,281 201,873 335	2021 - - - -		271,273	-	-	1,496,754 1,272,479 224,275 335	2
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and 'Section is Based on LAST ACTUAL Quarter Complete	S COLORO DE SECULO DO COLO DE CONTRA	1st Quarter - 7/1 - 9/30		2nd C	Quarter - 10/1 -	12/31	3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30			
Section is based on LAST ACTUAL Quarter complete	iu	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance
REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue	2021-22 Per Pupil Rate	,	<b>.</b>				,						
BUFFALO CITY SD	13,308		445,818	-		1,337,454	-		1,337,454	1-		1,337,454	
-	-		-	-		-	i.e.		-	12		-	9
<del>-</del>	-		-	-		-	-		-	-		-	1
	-			-		= =				15.			
	-		-	-		-	-			-		-	
=1	-			1-		-	-		-	-		<u> </u>	
e-	-		-	-		-	i e		-	94		-	
=	-		-	1.5		-	-		-	-		-	
-	-		-	-		-	-		-	-		-	
-	-		-	-		-	-		-			-	
-	-		-	12		-	-		-	-		-	
F:	-		-	-		-	-		-	-		-	
	-		=	(-		=	-		-	-		-	
ALL OTHER School Districts: (Count = 0)	12 200	-	- 445.010	-		1 227 454	-		1 227 454	-		1 227 454	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) Special Education Revenue	13,308	-	445,818 18,100		-	1,337,454 54,300	-		1,337,454 54,300			1,337,454 54,500	
Grants			10,100		J	3 1,300			34,300			3-1,500	
Stimulus			=	19		=	-		=	-		8	
DYCD (Department of Youth and Community Development)			-	-		-	-		-	-		-	
Other			-	1.5		-			-	-		-	
NYC DoE Rental Assistance Other			-	-		-	-		-	-		-	
TOTAL REVENUE FROM STATE SOURCES		_	463,918		_	1,391,754	_		1,391,754			1,391,954	
			403,310			1,551,754			1,001,704			1,331,334	
REVENUE FROM FEDERAL FUNDING IDEA Special Needs				990		2			16,800	000			
Title I			34,200	-		34,200	-		34,200	-		34,400	
Title Funding - Other			6,000	-		6,000	-		6,000	-		5,900	
School Food Service (Free Lunch)			-	1=1		-	1-		-	1=1		-	
Grants Charter School Bragger (CSB) Blanning & Insulamentation													
Charter School Program (CSP) Planning & Implementation Other							-		-	-			
Other				-		-	-		-			-	
TOTAL REVENUE FROM FEDERAL SOURCES		-	40,200	-	-	40,200	-	-	57,000	1-	-	40,300	
LOCAL and OTHER REVENUE													
Contributions and Donations			61,200	-		61,200	-		61,200	-		61,400	
Fundraising			-	15		Page   Page	-		P	-		-	
Erate Reimbursement			-	1=1		-	1-		-	1=		-	
Earnings on Investments			-	-		-	-		-	-		400	
Interest Income Food Service (Income from meals)			-	-		-	-		-	-		100	
Text Book			-	-		-	-					-	
OTHER			1,000	12		3,000	7-		3,000	5E		3,000	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			62,200	H	-	64,200	-	-	64,200	-	-	64,500	
TOTAL REVENUE		-	566,318			1,496,154	1-	-	1,512,954	te		1,496,754	

						BUFFALC	COLLEGIAT	E CHARTER	SCHOOL				
							Budget / Ope	erating Plan	E				
							2021	-22					
Total Revenue		-	566,318		-	1,496,154	-	-	1,512,954	-	-	1,496,754	
Total Expenses			1,150,803		-	1,294,281	-	-	1,241,681		- 1,272,479		
Net Income		-	/FOA 40F\		-	201,873		-	274 272	-	- 224,275		le le
Actual Student Enrollment		20	225	12		335	120	9			-	335	13
		1st	Quarter - 7/1 - 9	9/30	2nd Q	uarter - 10/1 - :	12/31	3rd	Quarter - 1/1 - 3	3/31	4th C	Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total	PACIFICATION TO DESCRIBE PROGRAMMENT OF THE PROGRAMMENT.						- 1						
Section is Based on LAST ACTUAL Quarter Com	pleted						- 1						
		Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance
		Actual	Buuget	Variance	Actual	Buuget	Variance	Actual	Buuget	Variance	Actual	buuget	Variance
EXPENSES	Quarter 0												
ADMINISTRATIVE STAFF PERSONNEL COSTS  Executive Management	No. of Positions		25,881			25,881			25,881	200		25,882	
Instructional Management			42,713	-		42,713	-		42,713	-		42,711	
Deans, Directors & Coordinators	<u> </u>		64,766	-		64,766	-		64,766	-		64,767	
CFO / Director of Finance	-		20,200	-		20,200	-		20,200	-		20,200	
Operation / Business Manager	-		18,938	:-		18,938	-		18,938	-		18,936	
Administrative Staff	-		10,000			10,000			10,000	-		10,000	
TOTAL ADMINISTRATIVE STAFF	-	-	182,498		-	182,498	-	-	182,498	-	-	182,496	
INSTRUCTIONAL PERSONNEL COSTS													
Teachers - Regular	- 1		208,796	-		288,443	-		288,443	-		288,442	
Teachers - SPED	-		37,320	-		55,980	-		55,980	-		55,979	
Substitute Teachers	-		-	-		-	-		-	12		-	9
Teaching Assistants	-		13,818	1-		20,727	-		20,727	-		20,728	
Specialty Teachers	-		63,392	-		95,087			95,087	=		95,088	
Aides	-		-	:-		-	-		-	-		-	
Therapists & Counselors	=		20,447			30,671	-		30,671	15.		30,670	
Other				-			-		-	-			-
TOTAL INSTRUCTIONAL	-	-	343,773	-	-	490,908	-	-	490,908	-	-	490,907	
NON-INSTRUCTIONAL PERSONNEL COSTS													
Nurse	-		10,614	-		15,921	-		15,921	-		15,922	
Librarian	-		-	9-1		-	1-1		-	1-1		~ -	
Custodian	-		8,700			8,700	-		8,700	-		8,900	
Security	-		-	-		-	-		-	-		-	
Other	<u> </u>			-					-	-			
TOTAL NON-INSTRUCTIONAL	-	-	19,314	-	-	24,621	-	-	24,621	-	-	24,822	
SUBTOTAL PERSONNEL SERVICE COSTS		5	545,585	-	-	698,027	-	-	698,027		-	698,225	
PAYROLL TAXES AND BENEFITS													
Payroll Taxes	Ì		59,400	-		59,400	-		59,400	-		59,400	
Fringe / Employee Benefits			82,800	120		82,800	-		82,800	-		83,000	
Retirement / Pension			38,400	1-		38,400	-		38,200	-		38,100	
TOTAL PAYROLL TAXES AND BENEFITS		-	180,600	-	-	180,600	·-	-	180,400		-	180,500	
TOTAL PERSONNEL SERVICE COSTS	-	-	726,185	-	-	878,627	-	-	878,427	-	-	878,725	
CONTRACTED SERVICES													
Accounting / Audit	Ĩ		17,850	-		20,650	-		19,250	-		19,250	
Legal			2,500	-		2,500	-		2,500	-		2,500	
Management Company Fee			-	1.0			-		=	-		-	
Nurse Services			2,700			8,000	12		3,800	12		400	
Food Service / School Lunch			-	1-		-	1-		-	1-		-	
Payroll Services			15,000			15,000	-		14,900	-		14,700	
Special Ed Services			900	-		2,700	-		2,500	-		2,400	
Titlement Services (i.e. Title I)			21.050	-		- 60.050	-		- 60.050	-			
Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES			31,850 70,800			69,050 117,900			69,050 112,000			68,750 108,000	

### **BUFFALO COLLEGIATE CHARTER SCHOOL Budget / Operating Plan** 2021-22 **Total Revenue** 566,318 1,496,154 1,512,954 1,496,754 **Total Expenses** 1,150,803 1,294,281 1,241,681 1,272,479 Net Income (584,485)201,873 271,273 224,275 **Actual Student Enrollment** 335 335 335 335 1st Quarter - 7/1 - 9/30 2nd Quarter - 10/1 - 12/31 4th Quarter - 4/1 - 6/30 3rd Quarter - 1/1 - 3/31 \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Current Current Current Actual Budget Variance Actual Budget Variance Actual Budget Variance Actual Budget Variance **SCHOOL OPERATIONS Board Expenses** 300 300 300 300 Classroom / Teaching Supplies & Materials 12,800 3,300 3,300 2,400 Special Ed Supplies & Materials Textbooks / Workbooks 14,600 26,200 3,100 4,900 Supplies & Materials other Equipment / Furniture 1,800 1,700 1,500 Telephone 1,800 Technology 26,400 44,600 9,900 33,100 10,500 10,500 10,800 **Student Testing & Assessment** 3,500 Field Trips 1,000 3,000 3,000 3,300 Transportation (student) 32,700 10,500 Student Services - other 16,300 6,900 6,600 Office Expense 9,300 9,300 9,300 9,700 Staff Development 37,300 11,700 9,000 3,400 1,800 1,800 Staff Recruitment Student Recruitment / Marketing 15,200 24,900 24,900 School Meals / Lunch Travel (Staff) **Fundraising** 12,100 2,200 2,200 2,500 Other 186,700 110,800 **TOTAL SCHOOL OPERATIONS** 123,400 76,900 **FACILITY OPERATION & MAINTENANCE** 8,400 8,400 8,500 8,700 Insurance 2,400 Janitorial 2,400 2,500 2,700 Building and Land Rent / Lease / Facility Finance Interest 112,800 112,800 112,500 112,500 Repairs & Maintenance 14,400 14,400 14,400 14,300 Equipment / Furniture Security 600 600 600 600 **Utilities** 138,600 138,600 138,400 138,900 TOTAL FACILITY OPERATION & MAINTENANCE **DEPRECIATION & AMORTIZATION** 24,900 24,900 25,100 25,200 10,854 10,854 COVID-19 / CONTINGENCY 3,618 10,854 **DEFERRED RENT** 1,150,803 1,294,281 1,241,681 1,272,479 TOTAL EXPENSES

201,873

271,273

(584,485)

NET INCOME

224,275

### **BUFFALO COLLEGIATE CHARTER SCHOOL Budget / Operating Plan** 2021-22 **Total Revenue** 566,318 1,496,154 1,512,954 1,496,754 1,150,803 1,241,681 1,272,479 Total Expenses 1,294,281 Net Income (584,485)201,873 271,273 224,275 Actual Student Enrollment 335 335 335 335 1st Quarter - 7/1 - 9/30 4th Quarter - 4/1 - 6/30 2nd Quarter - 10/1 - 12/31 3rd Quarter - 1/1 - 3/31 \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed Current Current Current Current Actual Budget Variance Actual Budget Variance Actual **Budget** Variance Actual **Budget** Variance ENROLLMENT - \*School Districts Are Linked To Above Entries\* **BUFFALO CITY SD** 335 335 335 335 ALL OTHER School Districts: ( Count = 0 ) TOTAL ENROLLMENT 335 335 335 335 4,468 1,691 4,466 4,516 REVENUE PER PUPIL 3,798 3,435 3,864 3,707 **EXPENSES PER PUPIL**

		BUFFALO COLLEGIATE CHARTER SCHOOL Budget / Operating Plan										
							2021-22	1-1-1-16				
otal Revenue		_		_	5,072,180	(5,072,180)	-	-	5,072,180	(5,072,180)	2	
		1322		95		20 00 000 00	26.2		100 200		20	
otal Expenses		-	-	-	4,959,244	4,959,244	-	-	4,959,244	4,959,244	-	
Net Income		-	-	3.50	112,936	(112,936)	-	-	112,936	(112,936)		
Actual Student Enrollment			-	-			-		1		-	
						TOTAL	S AND VARIAN	CE ANIAI VSIS				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and \	Jarianco Analysis'		Current	Actual		Actual	Original	Actual		Actual		
			Budget	vs.		vs.	Budget	VS.		vs.	PY Actual (PY TY /	Actual
Section is Based on LAST ACTUAL Quarter Complete	a		(Current	Current	Current	Current	(Current	Original	Original	Original	No. of COMPLETED	Vs.
		Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget	Budget - TY	Budget TY	Actual CY Quarters)	Actual
EVENUE												
REVENUES FROM STATE SOURCES	2021-22											
Per Pupil Revenue	Per Pupil Rate											
BUFFALO CITY SD	13,308	-	-	S=	4,458,180	(4,458,180)	Sign Sign	_	4,458,180	(4,458,180)	12	
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=	-	-	-	-	-	-	-	_	-	=	-	
E.	-	-	8	-	-	8	-	-	-	-	-	
ALL OTHER School Districts: ( Count = 0 )		-	-	-		-	-	-	-	9=		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,308	-	-	-	4,458,180	(4,458,180)	-	-	4,458,180	(4,458,180)	i-	
Special Education Revenue		-	-	S=0	181,200	(181,200)	S=	-	181,200	(181,200)	12	
Grants												
Stimulus		-	8	-	-	8	-	-	-	-	-	
DYCD (Department of Youth and Community Development)		-	-	-	-	-	-	-	-	-	14	
Other			-	-		-	-		-	==	i.e.	
NYC DoE Rental Assistance		-	-			-		-	-	12	12	9
Other				1-	-		1-				-	
TOTAL REVENUE FROM STATE SOURCES	ļ	-	-	:-	4,639,380	(4,639,380)	-	-	4,639,380	(4,639,380)	-	
REVENUE FROM FEDERAL FUNDING												
IDEA Special Needs			-	-	16,800	(16,800)	-	-	16,800	(16,800)	r <u>u</u>	
Title I		-	-	-	137,000	(137,000)	-	-	137,000	(137,000)	-	
Title Funding - Other			=	-	23,900	(23,900)	-	-	23,900	(23,900)		
School Food Service (Free Lunch)			-	1-	-	-	1=	-	-	9-	-	
Grants												
Charter School Program (CSP) Planning & Implementation		-	-	-	-	-	-	-	-	-	-	
Other		-	-	-	-	_	-	-	-	-	-	
Other									-	15-	1.5	
TOTAL REVENUE FROM FEDERAL SOURCES		-	-	-	177,700	(177,700)	-	-	177,700	(177,700)		
LOCAL and OTHER REVENUE												
Contributions and Donations	1	-	-	-	245,000	(245,000)	-	-	245,000	(245,000)	-	-
Fundraising		-	=	-	-	-	-	-	-	-	-	
Erate Reimbursement		-1	-	1-	-	-	1-	-	-	9-	-	
Earnings on Investments			-	-	-	-	-	-	-	1-	-	
Interest Income			-		100	(100)	12	_	100	(100)	12	
Food Service (Income from meals)		-1	-	-	-	-	-	_	-	H=	-	
Text Book		-	-	-	-		-		-	1		
OTHER		-	-	-	10,000	(10,000)	:=	-	10,000	(10,000)	12	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			-	-	255,100	(255,100)	-		255,100	(255,100)		
OTAL REVENUE			-		5,072,180	(5,072,180)	-	-	5,072,180	(5,072,180)	-	

#### **BUFFALO COLLEGIATE CHARTER SCHOOL Budget / Operating Plan** 2021-22 **Total Revenue** 5,072,180 (5,072,180)5,072,180 (5,072,180)Total Expenses 4,959,244 4,959,244 4,959,244 4,959,244 Net Income 112,936 (112,936)112,936 (112,936)Actual Student Enrollment TOTALS AND VARIANCE ANALYSIS Current Actual Actual Original Actual Actual \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' **Budget Budget** PY Actual (PY TY / **Actual CY** VS. VS. VS. VS. Section is Based on LAST ACTUAL Quarter Completed No. of COMPLETED (Current Current Current Current (Current Original Original Original VS. Actual Budget Budget - TY **Budget TY** Budget Budget - TY Budget TY Actual CY Quarters) Actual PY Quarter) Quarter) **EXPENSES** Quarter 0 No. of Positions ADMINISTRATIVE STAFF PERSONNEL COSTS 103,525 103,525 103,525 103,525 **Executive Management** 170,850 170,850 170,850 Instructional Management 170,850 259,065 259,065 259,065 259,065 Deans, Directors & Coordinators CFO / Director of Finance 80,800 80,800 80,800 80,800 75,750 75,750 75,750 75,750 Operation / Business Manager Administrative Staff 40,000 40,000 40,000 40,000 729,990 729,990 729,990 729,990 TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS 1,074,124 1,074,124 1,074,124 1,074,124 Teachers - Regular Teachers - SPED 205,259 205,259 205,259 205,259 **Substitute Teachers** 76,000 76,000 76,000 76,000 Teaching Assistants 348,654 348,654 348,654 348,654 **Specialty Teachers Aides** Therapists & Counselors 112,459 112,459 112,459 112,459 Other 1,816,496 1,816,496 1,816,496 1,816,496 TOTAL INSTRUCTIONAL NON-INSTRUCTIONAL PERSONNEL COSTS 58,378 58,378 58,378 58,378 Nurse Librarian Custodian 35,000 35,000 35,000 35,000 Security Other 93,378 93,378 93,378 93,378 TOTAL NON-INSTRUCTIONAL SUBTOTAL PERSONNEL SERVICE COSTS 2,639,864 2,639,864 -2,639,864 2,639,864 **PAYROLL TAXES AND BENEFITS** 237,600 237,600 237,600 237,600 Payroll Taxes 331,400 331,400 331,400 331,400 Fringe / Employee Benefits 153,100 153,100 153,100 Retirement / Pension 153,100 TOTAL PAYROLL TAXES AND BENEFITS 722,100 722,100 722,100 722,100 TOTAL PERSONNEL SERVICE COSTS 3,361,964 3,361,964 3,361,964 3,361,964 CONTRACTED SERVICES 77,000 77,000 77,000 Accounting / Audit 77,000 10,000 10,000 10,000 10,000 Legal Management Company Fee **Nurse Services** 14,900 14,900 14,900 14,900 Food Service / School Lunch 59,600 59,600 59,600 59,600 Payroll Services Special Ed Services 8,500 8,500 8,500 8,500 Titlement Services (i.e. Title I) 238,700 238,700 238,700 238,700 Other Purchased / Professional / Consulting

408,700

408,700

TOTAL CONTRACTED SERVICES

408,700

408,700

#### **BUFFALO COLLEGIATE CHARTER SCHOOL Budget / Operating Plan** 2021-22 **Total Revenue** 5,072,180 (5,072,180)5,072,180 (5,072,180)4,959,244 **Total Expenses** 4,959,244 4,959,244 4,959,244 Net Income 112,936 (112,936)112,936 (112,936)**Actual Student Enrollment** TOTALS AND VARIANCE ANALYSIS \*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Current Actual Actual Original Actual Actual **Budget** Budget VS. PY Actual (PY TY / **Actual CY** VS. VS. VS. Section is Based on LAST ACTUAL Quarter Completed (Current Current Current Current (Current Original Original Original No. of COMPLETED VS. Actual Quarter) Budget Budget - TY Budget TY Quarter) Budget Budget - TY Budget TY Actual CY Quarters) Actual PY **SCHOOL OPERATIONS** 1,200 1,200 1,200 1,200 **Board Expenses** Classroom / Teaching Supplies & Materials 21,800 21,800 21,800 21,800 Special Ed Supplies & Materials Textbooks / Workbooks 48,800 48,800 48,800 48,800 Supplies & Materials other **Equipment / Furniture** 6,800 6,800 6,800 6,800 Telephone Technology 114,000 114,000 114,000 114,000 35,300 35,300 **Student Testing & Assessment** 35,300 35,300 **Field Trips** 10,300 10,300 10,300 10,300 32,700 Transportation (student) 32,700 32,700 32,700 40,300 40,300 Student Services - other 40,300 40,300 Office Expense 37,600 37,600 37,600 37,600 Staff Development 58,000 58,000 58,000 58,000 7,000 7,000 Staff Recruitment 7,000 7,000 Student Recruitment / Marketing 65,000 65,000 65,000 65,000 School Meals / Lunch Travel (Staff) **Fundraising** 19,000 19,000 19,000 19,000 Other 497,800 497,800 497,800 497,800 **TOTAL SCHOOL OPERATIONS FACILITY OPERATION & MAINTENANCE** 34,000 34,000 34,000 34,000 Insurance 10,000 10,000 Janitorial 10,000 10,000 Building and Land Rent / Lease / Facility Finance Interest 450,600 450,600 450,600 450,600 57,500 Repairs & Maintenance 57,500 57,500 57,500 Equipment / Furniture Security 2,400 2,400 2,400 2,400 **Utilities** 554,500 554,500 554,500 554,500 TOTAL FACILITY OPERATION & MAINTENANCE **DEPRECIATION & AMORTIZATION** 100,100 100,100 100,100 100,100 COVID-19 / CONTINGENCY 36,180 36,180 36,180 36,180 **DEFERRED RENT** TOTAL EXPENSES 4,959,244 4,959,244 4,959,244 4,959,244

NET INCOME

112,936

(112,936)

112,936

(112,936)

					BUFFALO CO	OLLEGIATE C	HARTER SCH	IOOL			
						dget / Opera					
	2021-22										
Total Revenue	-	H H	-	5,072,180	(5,072,180)	-	-	5,072,180	(5,072,180)	<u> </u>	
Total Expenses	-	-	-	4,959,244	4,959,244	-		4,959,244	4,959,244	-	
Net Income	-	-	<del></del>	112,936	(112,936)	-	-	112,936	(112,936)	-	
Actual Student Enrollment	-	-	7 <u>2</u> 0			-	-			-	
			E 751 9E1			S AND VARIAN		-	2 70 191		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'	1	Current	Actual		Actual	Original	Actual		Actual	DV A . L/DV TV /	
Section is Based on LAST ACTUAL Quarter Completed		Budget	Vs.	C	Vs.	Budget	VS.	Outstand	VS.	PY Actual (PY TY /	Actual CY
	Actual	(Current Quarter)	Current Budget	Current Budget - TY	Current Budget TY	(Current Quarter)	Original Budget	Original Budget - TY	Original Budget TY	No. of COMPLETED Actual CY Quarters)	vs. Actual PY
		2000 2000	1000	2000	322	Quarter	Duuget	Duuget - 11	Duuget 11	Actual CT Quarters	Actual Fil
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment	Data Based on	Last Actual Qu	arter Complete	ed						
BUFFALO CITY SD		-				-					
	_									-	
		-								-	
		-								-	
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- ALL OTHER School Districts: / Count = 0.)		-								1.5	
ALL OTHER School Districts: ( Count = 0 )		-	-				-			-	
TOTAL ENROLLMENT		<u> </u>								<u> </u>	
REVENUE PER PUPIL											
EXPENSES PER PUPIL	-		:=		Ï	S=	-			-	



### **Annual Report Requirement**

for SUNY Authorized Charter Schools
BUFFALO COLLEGIATE CHARTER SCHOOL
2021-22

Administrative

expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4



Karen E. Burhans CPA Lisa M. Kirisits CPA, MBA

October 31, 2021

New York State Education Department Charter School Office

Re: Buffalo Collegiate Charter School

Dear New York State Education Department representative:

Below pertains to Entry 4c – Additional Financial Documents:

- Advisory and/or Management letter not applicable, no management letter issued
- Federal Single Audit a federal Single Audit was not required because the school did not expend federal funds of more than the \$750,000 Threshold
- CSP Agreed-Upon Procedure Report not applicable
- Evidence of Required Escrow Account for each school attached
- Corrective Action Plan for Audit Findings and Management Letter Recommendations not applicable, no management letter issued

Very truly yours,

Karen Burhans, CPA

Lalen\_ Burhans

Partner

AUDITED FINANCIAL STATEMENTS

### **BUFFALO COLLEGIATE CHARTER SCHOOL**

**JUNE 30, 2021** 

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### INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of Buffalo Collegiate Charter School

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Buffalo Collegiate Charter School, which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Buffalo Collegiate Charter School as of June 30, 2021 and 2020, and the changes in its net assets, functional expenses and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### Other Reporting Required by Government Auditing Standards

Freed Maxick CPAs, P.C.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 7, 2021 on our consideration of Buffalo Collegiate Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Buffalo Collegiate Charter School's internal control over financial reporting and compliance.

Buffalo, New York October 7, 2021

### STATEMENTS OF FINANCIAL POSITION

June 30,

ASSETS	2021	2020
Current assets:		
Cash	\$ 813,383	\$ 697,147
Grants and other receivables	199,250	208,033
Prepaid expenses	2,493	16,744
Total current assets	1,015,126	921,924
Dissolution reserve	75,000	50,000
Security deposit	33,515	33,515
Property and equipment, net	763,660	597,041
Total assets	\$ 1,887,301	\$ 1,602,480
LIABILITIES AND NET ASSETS		
Current liabilities:		
Accounts payable	\$ 78,617	\$ 104,562
Accrued payroll	86,318	93,699
Total current liabilities	164,935	198,261
Deferred rent	49,952	45,346
Refundable advance	-	301,712
Total liabilities	214,887	545,319
Net assets:		
Without donor restrictions	1,606,004	970,086
With donor restrictions	66,410	87,075
Total net assets	1,672,414	1,057,161
Total liabilities and net assets	\$ 1,887,301	\$ 1,602,480

### STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

For the Year Ended June 30, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and support:			
Public School District Support:			
Resident student enrollment	\$ 3,055,639	\$ -	\$ 3,055,639
Students with disabilities	154,656		154,656
Total public school district support	3,210,295	-	3,210,295
Federal and state grants	424,781	-	424,781
Contributions - private	72,412	104,125	176,537
Other grant revenue - forgiveness of refundable advance	301,712	-	301,712
Other income	2,427	-	2,427
Net assets released from restriction	124,790	(124,790)	
Total revenue and support	4,136,417	(20,665)	4,115,752
Expenses:			
Program services:			
Regular education	2,323,008	-	2,323,008
Special education	231,787	-	231,787
Other program	241,100	-	241,100
Total program services	2,795,895	-	2,795,895
Fundraising	51,794	-	51,794
Management and general	652,810	-	652,810
Total expenses	3,500,499		3,500,499
Change in net assets	635,918	(20,665)	615,253
Net assets - beginning of year	970,086	87,075	1,057,161
Net assets - end of year	\$ 1,606,004	\$ 66,410	\$ 1,672,414

### STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

For the Year Ended June 30, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and support:			
Public School District Support:			
Resident student enrollment	\$ 2,293,311	\$ -	\$ 2,293,311
Students with disabilities	108,065	-	108,065
Total public school district support	2,401,376	-	2,401,376
Federal and state grants	417,000	-	417,000
Contributions - private	158,749	130,648	289,397
Other income	26,156	-	26,156
Net assets released from restriction	241,597	(241,597)	-
Total revenue and support	3,244,878	(110,949)	3,133,929
Expenses:			
Program services:			
Regular education	1,961,338	-	1,961,338
Special education	204,444	-	204,444
Other program	239,838		 239,838
Total program services	2,405,620	-	2,405,620
Fundraising	24,000	-	24,000
Management and general	680,476	-	680,476
Total expenses	3,110,096	-	3,110,096
Change in net assets	134,782	(110,949)	23,833
Net assets - beginning of year	835,304	198,024	 1,033,328
Net assets - end of year	\$ 970,086	\$ 87,075	\$ 1,057,161

## STATEMENT OF FUNCTIONAL EXPENSES

	Program Services												
	Number of		Regular		Special	Other			Management				
	Positions		Education	E	ducation	 Program	 Total	Fu	ndraising	ar	d General		Total
Salaries													
Instructional	29	\$	1,341,166	\$	171,610	\$ -	\$ 1,512,776	\$	-	\$	-	\$	1,512,776
Administrative staff	3		-		-	-	-		23,125		206,220		229,345
Non-instruc ional	2		-			136,866	 136,866		-		-		136,866
Total salaries	34		1,341,166		171,610	136,866	1,649,642		23,125		206,220		1,878,987
Employee benefits			111,417		13,927	10,832	136,176		1,547		17,023		154,746
Payroll taxes			134,057		16,757	13,033	163,847		1,862		20,481		186,190
Pension			67,601		8,450	6,572	82,623		939		10,328		93,890
Occupancy			302,196		18,887	18,887	339,970		-		37,775		377,745
Professional fees			-		-	-	-		24,321		94,198		118,519
Depreciation			92,288		-	2,296	94,584		-		21,046		115,630
Technology expense			101,429		-	-	101,429		-		-		101,429
Student recruitment			-		-	-	-		-		63,187		63,187
Instructional consultants			63,000		-	-	63,000		-		-		63,000
Contracted services					-	-			-		59,681		59,681
Instructional materials			55,450		-	-	55,450		-		-		55,450
Afterschool program			-		-	52,500	52,500		-		-		52,500
Repairs and maintenance			-		-	-	-		-		38,781		38,781
Insurance			-		-	-	-		-		34,195		34,195
Office expense					-	-	-		-		28,462		28,462
Staff development			19,067		-	-	19,067		-		-		19,067
Student activities			17,770		-	-	17,770		-		-		17,770
Miscellaneous			-		-	-	-		-		17,267		17,267
Student services			7,992		-	-	7,992		-		-		7,992
Nurses office			7,754		-	-	7,754		-		-		7,754
Telephone & internet			1,821		114	114	2,049		-		228		2,277
Staff recruitment			-		-	-	-		-		2,129		2,129
Special edjucation services			-		2,042		2,042		-		-		2,042
Dues and membership						 	 				1,809		1,809
		\$	2,323,008	\$	231,787	\$ 241,100	\$ 2,795,895	\$	51,794	\$	652,810	\$	3,500,499

## STATEMENT OF FUNCTIONAL EXPENSES For the Year Ended June 30, 2020

**Program Services** Number of Other Regular Special Management **Positions** Education Education Program Total Fundraising and General Total Salaries 21 \$ 149,531 \$ \$ \$ Instructional 1,067,362 \$ 1,216,893 \$ \$ 1.216.893 Administrative staff 5 242,647 242,647 98,436 Non-instruc ional 98,436 98,436 27 1.067.362 149.531 98.436 1,315,329 242.647 Total salaries 1,557,976 81,726 12,019 7,211 100,956 19,230 120,186 Employee benefits Payroll taxes 102.744 15.109 9.066 126.919 24.175 151,094 84,889 Pension 57,724 8,489 5,093 71,306 13,583 Occupancy 19,049 342,882 38.098 380,980 304,784 19,049 Professional fees 24,000 74,582 98,582 Afterschool program 98,451 98,451 98,451 63,065 2,285 65,350 17,900 83,250 Depreciation Technology expense 81,400 81,400 81,400 Student recruitment 79,760 79,760 55,971 Student services 55,971 55,971 Instructional materials 55,187 55,187 55,187 Repairs and maintenance 46,421 46,421 34,562 Contracted services 34,562 33,550 Office expense 33,550 Student activities 32,474 32.474 32,474 Insurance 27,416 27,416 27,075 27,075 27,075 Instructional consultants Staff development 17,573 17,573 17,573 Miscellaneous 11,913 11,913 Dues and membership 10,090 10,090 Nurses office 9,975 9,975 -9.975 Staff recruitment 5,914 5,914 Telephone & internet 247 247 4,946 3.957 4,451 495 Conferences 321 321 321 Board development 140 140 1,961,338 204,444 239,838 2,405,620 24,000 680,476 3,110,096

## STATEMENTS OF CASH FLOWS For the Years Ended June 30,

	2021	2020
Cash flows from operating activities:		
Receipts:		
Enrollment fees	\$ 3,221,305	\$ 2,366,693
Contributions - federal, state and local awards	418,383	461,290
Other	484,837	311,397
Total receipts	4,124,525	3,139,380
Disbursements:		
Payments to employees for services and benefits	2,321,197	1,859,702
Payments to vendors and suppliers	1,379,843	1,029,274
Total disbursements	3,701,040	2,888,976
Net cash provided by operating activities	423,485	250,404
Cash flows from investing activities:		
Purchase of property and equipment	(282,249)	(233,983)
Net cash used by investing activities	(282,249)	(233,983)
Cash flows from financing activities:		
Borrowing of refundable advance		301,712
Net cash provided by financing activities	-	301,712
Net increase in cash and restricted cash	141,236	318,133
Cash and restricted cash - beginning of year	747,147	429,014
Cash and restricted cash - end of year	\$ 888,383	\$ 747,147
Cash and restricted cash is comprised of		
the following statement of financial position accounts:		
Cash	\$ 813,383	\$ 697,147
Dissolution reserve	75,000	50,000
Cash and restricted cash - end of year	\$ 888,383	\$ 747,147
Reconciliation of changes in net assets to net cash		
provided by operating activities:		
Cash flows from operating activities:		
Changes in net assets	\$ 615,253	\$ 23,833
Adjustments to reconcile changes in net assets		
to cash provided by operating activities:		
Depreciation	115,630	83,250
Other grant revenue - forgiveness of refundable advance	(301,712)	-
Decrease (increase) in assets:		
Grants and other receivables	8,783	5,451
Prepaid expenses	14,251	(10,296)
Increase (decrease) in liabilities:		
Accounts payable	(25,945)	64,917
Accrued payroll	(7,381)	54,443
Deferred rent	4,606	28,806
Net cash provided by operating activities	<u>\$ 423,485</u>	\$ 250,404
Non-cash financing activities:		
Other grant revenue - forgiveness of refundable advance	\$ 301,712	\$ -

### NOTES TO THE FINANCIAL STATEMENTS

## NOTE 1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### The Charter School

Buffalo Collegiate Charter School (the "Charter School") is an independent public school established under the provisions of the New York State Charter School Act of 1998, enacted as Article 56 of the Education Law. The Charter School was authorized by the Board of Trustees of the State University of New York Charter School Institute on October 12, 2017, for a term of five years.

It is the Charter School's mission to educate students to graduate from the college of their choice and serve as our next generation of leaders. All children, regardless of gender, race, ethnicity, socioeconomic status, zip code, or home language, deserve the opportunity to receive an excellent education that allows them to access selective colleges and transform their life paths as empowered and civically minded leaders. The 2018 - 2019 school year represents the Charter School's first year of operation. During this academic year, the Charter School provided educational instruction to students in grades four through seven. The Charter School intends to add a grade level to their curriculum each year until they have attained twelfth grade. In line with this vision, the Charter School will add grade eight to their curriculum for the 2021 - 2022 school year.

## **Basis of Accounting**

The Charter School's policy is to prepare its financial statements on the accrual basis of accounting, which means that revenues are recorded when earned and expenditures are recorded when incurred. This basis of accounting conforms to accounting principles generally accepted in the United States of America ("U.S. GAAP").

#### **Net Assets**

The financial statements report net assets and changes in net assets in two classes that are based upon the existence or absence of restrictions on use that are placed by its donors, as follows:

**Net Assets Without Donor Restrictions:** Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Charter School. These net assets may be used at the discretion of the Charter School's management and Board of Trustees and the exempt purpose for the Charter School's charter. The Charter School's Board of Trustees has not designated, from net assets without donor restrictions, any net assets as of June 30, 2021 and 2020.

**Net Assets With Donor Restrictions:** Net assets with donor restrictions are resources that are restricted by a donor for use for a particular purpose or in a particular future period. Some donor-imposed restrictions are temporary in nature, and the restriction will expire when the resources are used in accordance with the donor's instructions or when the stipulated time has passed. Other donor-imposed restrictions are perpetual in nature; the Charter School must continue to use the resources in accordance with the donor's instructions.

The Charter School's unspent contributions are included in this class if the donor limited their use.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions. Net assets restricted for acquisition of buildings or equipment (or less commonly, the contribution of those assets directly) are reported as net assets with donor restrictions until the specified asset is placed in service by the Charter School, unless the donor provides more specific directions about the period of its use.

**Classification of Transactions:** All revenues and support are reported as increases in net assets without donor restrictions in the statements of activities and changes in net assets unless the donor specified the use of the related resources for a particular purpose or in a future period. All expenses are reported as decreases in net assets without donor restrictions.

### NOTES TO THE FINANCIAL STATEMENTS

## NOTE 1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## **Recently Issued Accounting Pronouncements**

In February 2016, the FASB issued ASU 2016-02, *Leases*. This ASU requires lessees to recognize assets and liabilities on the statement of financial position for leases with lease terms greater than twelve months. The recognition, measurement and presentation of expenses and cash flows arising from a lease by a lease primarily will depend on its classification as a finance and operating lease. This amends current guidance that requires only capital leases to be recognized on the lessee's balance sheet. ASU 2016-02 will also require additional disclosures on the amount, timing and uncertainty of cash flows arising from leases. The guidance is effective for reporting periods beginning after December 15, 2021 with early adoption permitted. The Charter School is currently evaluating the impact that ASU 2016-02 will have on its financial statements and will adopt the provisions upon the effective date.

## **Revenue and Support Recognition**

Revenue from state and local governments resulting from the Charter School's charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement.

Revenue from federal, state and local government grants and contracts are recorded by the Charter School when qualifying expenditures are incurred and billable or the requirements of the grant are met.

## **Expense Recognition and Allocation**

The financial statements report certain categories of expenses that are attributable to a program or supporting function in the statements of functional expenses. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. Programs to which expenses are allocated include regular education, special education, and other programs. Every year the basis on which costs are allocated are evaluated.

Management and general expenses include those costs that are not directly identifiable with the program, but which provide for the overall support and direction of the Charter School.

Fundraising costs are expensed as incurred, even though they may result in contributions received in future years.

## **Contributions**

Contributions and unconditional promises to give are recorded as with or without restricted support depending on the existence of any donor restrictions. A contribution that is received and expended in the same period for a specific purpose is classified as net assets without donor restrictions.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and changes in net assets as net assets released from restrictions. Net assets released from restriction during the year ended June 30, 2021 amounted to \$124,790 (\$241,597 - 2020).

## Cash

Cash balances are maintained at financial institutions located in New York and are insured by the Federal Deposit Insurance Corporation up to \$250,000 at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

## **Dissolution Reserve**

The Charter School maintains restricted cash in a separate dissolution reserve in accordance with the terms of its charter agreement for potential school close-out expenses. The amount of cash held on reserve for this purpose at June 30, 2021 amounted to \$75,000 (\$50,000 - 2020). Designated cash is presented as a non-current asset within the accompanying statements of financial position.

### NOTES TO THE FINANCIAL STATEMENTS

## NOTE 1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Grants and Other Receivables**

Grants and other receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Grants and other receivables as of June 30, 2021 and 2020 are expected to be fully collectable, and no allowance for uncollectible accounts is considered necessary.

## **Property and Equipment**

Property and equipment are recorded at cost. Depreciation is computed using the straight-line method over their estimated useful lives.

## Impairment of Long-Lived Assets

Under the provisions of accounting principles generally accepted in the United States of America ("U.S. GAAP"), the Charter School evaluates its long-lived assets for financial impairment as events or changes in circumstances indicate that the carrying amount of such assets may not be fully recoverable. If such evaluations indicate that the future undiscounted cash flows of certain long-lived assets are not sufficient to recover the carrying value of such assets, the assets are adjusted to their fair values. During the years ended June 30, 2021 and 2020, there was no impairment of long-lived assets.

### **Contributed Services**

Volunteers have donated significant amounts of time in support of the Charter School's activities. However, the value of these services is not reflected in the accompanying statements, as they do not meet the criteria for recognition as set forth under U.S. GAAP.

## **Tax-Exempt Status**

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School files Form 990 tax returns in the U.S. federal jurisdiction. The tax returns for the years ended June 30, 2021 and 2020 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain tax positions and, accordingly it will not recognize any liability for unrecognized tax benefits.

## **Advertising Costs**

The Charter School expenses recruiting costs as they are incurred. Total recruiting costs were approximately \$63,000 for the year ended June 30, 2021 (\$80,000 - 2020).

## **Accounting Estimates**

The preparation of financial statements in conformity with U.S. GAAP management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## Reclassification

Certain 2020 amounts have been reclassified to conform with 2021 presentation.

## NOTES TO THE FINANCIAL STATEMENTS

## **NOTE 2. PROPERTY AND EQUIPMENT, NET**

Property and equipment, net consists of the following at June 30:

	2021	2020
Leasehold improvements	\$ 723,314	\$ 470,718
Office equipment	82,878	77,756
Instructional equipment	164,551	101,292
Cafeteria equipment	16,952	15,993
Construction in process	21,800	61,487
·	1,009,495	727,246
Less: accumulated depreciation	245,835	130,205
	\$ <u>763 660</u>	\$ <u>597,041</u>

## **NOTE 3. LIQUIDITY AND AVAILABILITY**

Financial assets available for general expenditure that is, without donor or other restrictions limiting their use, within one year of June 30 include:

	<u>2021</u>	2020
Cash Grants and other receivables	\$ 813,383 	\$ 697,147 208,033
	\$ <u>1,012,633</u>	\$ <u>905,180</u>

To help manage unanticipated liquidity needs, the Charter School has an available line of credit of \$250,000. Refer to Note 9 for further details.

## **NOTE 4. REFUNDABLE ADVANCE**

In response to the COVID-19 coronavirus, the federal government issued the Coronavirus Aid, Relief, and Economic Security ("CARES") Act in March 2020. A section of the CARES Act includes the Paycheck Protection Program ("PPP") which provides funding to small businesses and non-profits impacted by COVID-19. The Charter School applied for a loan through the PPP and received \$301,712 in April 2020. Per the loan agreement, up to the full amount of the loan is eligible to be forgiven if all borrowed funds are used within the provisions set forth by the PPP. The Charter School applied for forgiveness of the loan which was approved by the Small

Business Administration in May 2021. The Charter School recognized revenue in the amount of \$301,712 in the statement of activities and changes in net assets related to the forgiveness of the PPP loan for the year ended June 30, 2021.

### NOTES TO THE FINANCIAL STATEMENTS

## **NOTE 5. SCHOOL FACILITY**

The Charter School signed a lease for its facility from a third-party commencing May 10, 2018 through July 31, 2025. Rent expense totaled \$370,176 for the years ended June 30, 2021 and 2020. Included in the lease agreement is an option to reserve three parking spaces. The Charter School may cancel the reserved parking spaces with at least thirty-days' notice. Parking space rent included in rent expense for the years ended June 30, 2021 and 2020 amounted to \$1,260. Rent expense, coupled with utility costs incurred during the year ended June 30, 2021 of \$7,569 (\$10,804 – 2020), are presented as occupancy expense within the accompanying statements of functional expenses. Future expected minimum payment for this lease, excluding parking space rent, is as follows:

## Year ending June 30:

2022	\$	441,635
2023		468,380
2024		490,960
2025		505,495
2026		42,220
	\$	1,948,690

### **NOTE 6. CONTINGENCY**

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

## **NOTE 7. CONCENTRATIONS**

The Charter School's primary source of funding is received indirectly from New York State Education Department through the district of residence and is reported as resident student enrollment in the accompanying statements of activities and changes in net assets.

## **NOTE 8. RETIREMENT PLAN**

The Charter School has a 401(k)-retirement plan covering substantially all employees. The Charter School utilizes a professional employer organization to provide payroll services and administer payroll benefits, which includes maintenance of the 401(k)-retirement plan. Under the 401(k)-retirement plan, the Charter School contributes employer matching and employer profit sharing contributions. The Charter School's pension expense for the year ended June 30, 2021 was approximately \$94,000 (\$85,000 - 2020).

## **NOTE 9. LINE OF CREDIT**

The Charter School has an available variable rate nondisclosable revolving line of credit of \$250,000 with a bank with an on-demand maturity feature. Interest on all borrowings is accrued at the prime rate, plus an additional marginal rate of 1.00%. The interest rate at June 30, 2021 and 2020 was 4.25%. There were no borrowings against the line of credit at June 30, 2021 and 2020.

## NOTES TO THE FINANCIAL STATEMENTS

## **NOTE 10. SUBSEQUENT EVENTS**

The Charter School evaluated its June 30, 2021 financial statements for subsequent events through October 7, 2021, which is the date these financial statements were available to be issued.

The Charter School entered into an amendment to its lease (Note 5) in July 2021 related to a build-out and expansion of its leased space.



# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees Buffalo Collegiate Charter School

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Buffalo Collegiate Charter School, which comprise the statement of financial position as of June 30, 2021 and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 7, 2021.

## Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Buffalo Collegiate Charter School's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Buffalo Collegiate Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of Buffalo Collegiate Charter School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Buffalo Collegiate Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of This Report**

Freed Maxick CPAs, P.C.

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Buffalo Collegiate Charter School's internal control or compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Buffalo, New York October 7, 2021 AUDITED FINANCIAL STATEMENTS

## **BUFFALO COLLEGIATE CHARTER SCHOOL**

**JUNE 30, 2021** 

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of Buffalo Collegiate Charter School

## **Report on the Financial Statements**

We have audited the accompanying financial statements of Buffalo Collegiate Charter School, which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Buffalo Collegiate Charter School as of June 30, 2021 and 2020, and the changes in its net assets, functional expenses and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Reporting Required by Government Auditing Standards

Freed Maxick CPAs, P.C.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 7, 2021 on our consideration of Buffalo Collegiate Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Buffalo Collegiate Charter School's internal control over financial reporting and compliance.

Buffalo, New York October 7, 2021

## STATEMENTS OF FINANCIAL POSITION

June 30,

ASSETS	2021	2020
Current assets:		
Cash	\$ 813,383	\$ 697,147
Grants and other receivables	199,250	208,033
Prepaid expenses	2,493	16,744
Total current assets	1,015,126	921,924
Dissolution reserve	75,000	50,000
Security deposit	33,515	33,515
Property and equipment, net	763,660	597,041
Total assets	\$ 1,887,301	\$ 1,602,480
LIABILITIES AND NET ASSETS		
Current liabilities:		
Accounts payable	\$ 78,617	\$ 104,562
Accrued payroll	86,318	93,699
Total current liabilities	164,935	198,261
Deferred rent	49,952	45,346
Refundable advance	-	301,712
Total liabilities	214,887	545,319
Net assets:		
Without donor restrictions	1,606,004	970,086
With donor restrictions	66,410	87,075
Total net assets	1,672,414	1,057,161
Total liabilities and net assets	\$ 1,887,301	\$ 1,602,480

## STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and support:			
Public School District Support:			
Resident student enrollment	\$ 3,055,639	\$ -	\$ 3,055,639
Students with disabilities	154,656_		154,656
Total public school district support	3,210,295	-	3,210,295
Federal and state grants	424,781	-	424,781
Contributions - private	72,412	104,125	176,537
Other grant revenue - forgiveness of refundable advance	301,712	-	301,712
Other income	2,427	-	2,427
Net assets released from restriction	124,790	(124,790)	-
Total revenue and support	4,136,417	(20,665)	4,115,752
Expenses:			
Program services:			
Regular education	2,323,008	-	2,323,008
Special education	231,787	-	231,787
Other program	241,100	-	241,100
Total program services	2,795,895	-	2,795,895
Fundraising	51,794	-	51,794
Management and general	652,810	-	652,810
Total expenses	3,500,499	-	3,500,499
Change in net assets	635,918	(20,665)	615,253
Net assets - beginning of year	970,086	87,075	1,057,161
Net assets - end of year	\$ 1,606,004	\$ 66,410	\$ 1,672,414

## STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

	Without Dono Restrictions	r	With Donor Restrictions	Total
Revenue and support:			_	_
Public School District Support:				
Resident student enrollment	\$ 2,293,31 <sup>-1</sup>	;	\$ -	\$ 2,293,311
Students with disabilities	108,06	5	-	108,065
Total public school district support	2,401,37		-	2,401,376
Federal and state grants	417,000	)	-	417,000
Contributions - private	158,74	)	130,648	289,397
Other income	26,150	6	-	26,156
Net assets released from restriction	241,59	7	(241,597)	-
Total revenue and support	3,244,87	3 -	(110,949)	3,133,929
Expenses:				
Program services:				
Regular education	1,961,33	3	-	1,961,338
Special education	204,44	Ļ	-	204,444
Other program	239,83	3	-	239,838
Total program services	2,405,62	<u> </u>	-	2,405,620
Fundraising	24,00	)	_	24,000
Management and general	680,470	6	-	680,476
Total expenses	3,110,09	<u> </u>	-	3,110,096
Change in net assets	134,78	2	(110,949)	23,833
Net assets - beginning of year	835,304	<u> </u>	198,024	 1,033,328
Net assets - end of year	\$ 970,08	<u> </u>	\$ 87,075	\$ 1,057,161

## STATEMENT OF FUNCTIONAL EXPENSES

	Program Services												
	Number of		Regular		Special	Other			Management				
	Positions		Education	E	ducation	 Program	 Total	Fu	ndraising	ar	d General		Total
Salaries													
Instructional	29	\$	1,341,166	\$	171,610	\$ -	\$ 1,512,776	\$	-	\$	-	\$	1,512,776
Administrative staff	3		-		-	-	-		23,125		206,220		229,345
Non-instruc ional	2					136,866	 136,866		-		-		136,866
Total salaries	34		1,341,166		171,610	136,866	1,649,642		23,125		206,220		1,878,987
Employee benefits			111,417		13,927	10,832	136,176		1,547		17,023		154,746
Payroll taxes			134,057		16,757	13,033	163,847		1,862		20,481		186,190
Pension			67,601		8,450	6,572	82,623		939		10,328		93,890
Occupancy			302,196		18,887	18,887	339,970		-		37,775		377,745
Professional fees			-		-	-	-		24,321		94,198		118,519
Depreciation			92,288		-	2,296	94,584		-		21,046		115,630
Technology expense			101,429		-	-	101,429		-		-		101,429
Student recruitment			-		-	-	-		-		63,187		63,187
Instructional consultants			63,000		-	-	63,000		-		-		63,000
Contracted services					-	-			-		59,681		59,681
Instructional materials			55,450		-	-	55,450		-		-		55,450
Afterschool program			-		-	52,500	52,500		-		-		52,500
Repairs and maintenance			-		-	-	-		-		38,781		38,781
Insurance			-		-	-	-		-		34,195		34,195
Office expense					-	-	-		-		28,462		28,462
Staff development			19,067		-	-	19,067		-		-		19,067
Student activities			17,770		-	-	17,770		-		-		17,770
Miscellaneous			-		-	-	-		-		17,267		17,267
Student services			7,992		-	-	7,992		-		-		7,992
Nurses office			7,754		-	-	7,754		-		-		7,754
Telephone & internet			1,821		114	114	2,049		-		228		2,277
Staff recruitment			-		-	-	-		-		2,129		2,129
Special edjucation services			-		2,042		2,042		-		-		2,042
Dues and membership						 	 				1,809		1,809
		\$	2,323,008	\$	231,787	\$ 241,100	\$ 2,795,895	\$	51,794	\$	652,810	\$	3,500,499

## STATEMENT OF FUNCTIONAL EXPENSES For the Year Ended June 30, 2020

**Program Services** Number of Other Regular Special Management **Positions** Education Education Program Total Fundraising and General Total Salaries 21 \$ 149,531 \$ \$ \$ Instructional 1,067,362 \$ 1,216,893 \$ \$ 1.216.893 Administrative staff 5 242,647 242,647 98,436 Non-instruc ional 98,436 98,436 27 1.067.362 149.531 98.436 1,315,329 242.647 Total salaries 1,557,976 81,726 12,019 7,211 100,956 19,230 120,186 Employee benefits Payroll taxes 102.744 15.109 9.066 126.919 24.175 151,094 84,889 Pension 57,724 8,489 5,093 71,306 13,583 Occupancy 19,049 342,882 38.098 380,980 304,784 19,049 Professional fees 24,000 74,582 98,582 Afterschool program 98,451 98,451 98,451 63,065 2,285 65,350 17,900 83,250 Depreciation Technology expense 81,400 81,400 81,400 Student recruitment 79,760 79,760 55,971 Student services 55,971 55,971 Instructional materials 55,187 55,187 55,187 Repairs and maintenance 46,421 46,421 34,562 Contracted services 34,562 33,550 Office expense 33,550 Student activities 32,474 32.474 32,474 Insurance 27,416 27,416 27,075 27,075 27,075 Instructional consultants Staff development 17,573 17,573 17,573 Miscellaneous 11,913 11,913 Dues and membership 10,090 10,090 Nurses office 9,975 9,975 -9.975 Staff recruitment 5,914 5,914 Telephone & internet 247 247 4,946 3.957 4,451 495 Conferences 321 321 321 Board development 140 140 1,961,338 204,444 239,838 2,405,620 24,000 680,476 3,110,096

## STATEMENTS OF CASH FLOWS For the Years Ended June 30,

	2021	2020
Cash flows from operating activities:		
Receipts:		
Enrollment fees	\$ 3,221,305	\$ 2,366,693
Contributions - federal, state and local awards	418,383	461,290
Other	484,837	311,397
Total receipts	4,124,525	3,139,380
Disbursements:		
Payments to employees for services and benefits	2,321,197	1,859,702
Payments to vendors and suppliers	1,379,843	1,029,274
Total disbursements	3,701,040	2,888,976
Net cash provided by operating activities	423,485	250,404
Cash flows from investing activities:		
Purchase of property and equipment	(282,249)	(233,983)
Net cash used by investing activities	(282,249)	(233,983)
Cash flows from financing activities:		
Borrowing of refundable advance		301,712
Net cash provided by financing activities	-	301,712
Net increase in cash and restricted cash	141,236	318,133
Cash and restricted cash - beginning of year	747,147	429,014
Cash and restricted cash - end of year	\$ 888,383	\$ 747,147
Cash and restricted cash is comprised of		
the following statement of financial position accounts:		
Cash	\$ 813,383	\$ 697,147
Dissolution reserve	75,000	50,000
Cash and restricted cash - end of year	\$ 888,383	\$ 747,147
Reconciliation of changes in net assets to net cash		
provided by operating activities:		
Cash flows from operating activities:		
Changes in net assets	\$ 615,253	\$ 23,833
Adjustments to reconcile changes in net assets		
to cash provided by operating activities:		
Depreciation	115,630	83,250
Other grant revenue - forgiveness of refundable advance	(301,712)	-
Decrease (increase) in assets:		
Grants and other receivables	8,783	5,451
Prepaid expenses	14,251	(10,296)
Increase (decrease) in liabilities:		
Accounts payable	(25,945)	64,917
Accrued payroll	(7,381)	54,443
Deferred rent	4,606	28,806
Net cash provided by operating activities	<u>\$ 423,485</u>	\$ 250,404
Non-cash financing activities:		
Other grant revenue - forgiveness of refundable advance	\$ 301,712	\$ -

### NOTES TO THE FINANCIAL STATEMENTS

## NOTE 1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### The Charter School

Buffalo Collegiate Charter School (the "Charter School") is an independent public school established under the provisions of the New York State Charter School Act of 1998, enacted as Article 56 of the Education Law. The Charter School was authorized by the Board of Trustees of the State University of New York Charter School Institute on October 12, 2017, for a term of five years.

It is the Charter School's mission to educate students to graduate from the college of their choice and serve as our next generation of leaders. All children, regardless of gender, race, ethnicity, socioeconomic status, zip code, or home language, deserve the opportunity to receive an excellent education that allows them to access selective colleges and transform their life paths as empowered and civically minded leaders. The 2018 - 2019 school year represents the Charter School's first year of operation. During this academic year, the Charter School provided educational instruction to students in grades four through seven. The Charter School intends to add a grade level to their curriculum each year until they have attained twelfth grade. In line with this vision, the Charter School will add grade eight to their curriculum for the 2021 - 2022 school year.

## **Basis of Accounting**

The Charter School's policy is to prepare its financial statements on the accrual basis of accounting, which means that revenues are recorded when earned and expenditures are recorded when incurred. This basis of accounting conforms to accounting principles generally accepted in the United States of America ("U.S. GAAP").

#### **Net Assets**

The financial statements report net assets and changes in net assets in two classes that are based upon the existence or absence of restrictions on use that are placed by its donors, as follows:

**Net Assets Without Donor Restrictions:** Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Charter School. These net assets may be used at the discretion of the Charter School's management and Board of Trustees and the exempt purpose for the Charter School's charter. The Charter School's Board of Trustees has not designated, from net assets without donor restrictions, any net assets as of June 30, 2021 and 2020.

**Net Assets With Donor Restrictions:** Net assets with donor restrictions are resources that are restricted by a donor for use for a particular purpose or in a particular future period. Some donor-imposed restrictions are temporary in nature, and the restriction will expire when the resources are used in accordance with the donor's instructions or when the stipulated time has passed. Other donor-imposed restrictions are perpetual in nature; the Charter School must continue to use the resources in accordance with the donor's instructions.

The Charter School's unspent contributions are included in this class if the donor limited their use.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions. Net assets restricted for acquisition of buildings or equipment (or less commonly, the contribution of those assets directly) are reported as net assets with donor restrictions until the specified asset is placed in service by the Charter School, unless the donor provides more specific directions about the period of its use.

**Classification of Transactions:** All revenues and support are reported as increases in net assets without donor restrictions in the statements of activities and changes in net assets unless the donor specified the use of the related resources for a particular purpose or in a future period. All expenses are reported as decreases in net assets without donor restrictions.

### NOTES TO THE FINANCIAL STATEMENTS

## NOTE 1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## **Recently Issued Accounting Pronouncements**

In February 2016, the FASB issued ASU 2016-02, *Leases*. This ASU requires lessees to recognize assets and liabilities on the statement of financial position for leases with lease terms greater than twelve months. The recognition, measurement and presentation of expenses and cash flows arising from a lease by a lease primarily will depend on its classification as a finance and operating lease. This amends current guidance that requires only capital leases to be recognized on the lessee's balance sheet. ASU 2016-02 will also require additional disclosures on the amount, timing and uncertainty of cash flows arising from leases. The guidance is effective for reporting periods beginning after December 15, 2021 with early adoption permitted. The Charter School is currently evaluating the impact that ASU 2016-02 will have on its financial statements and will adopt the provisions upon the effective date.

## **Revenue and Support Recognition**

Revenue from state and local governments resulting from the Charter School's charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement.

Revenue from federal, state and local government grants and contracts are recorded by the Charter School when qualifying expenditures are incurred and billable or the requirements of the grant are met.

## **Expense Recognition and Allocation**

The financial statements report certain categories of expenses that are attributable to a program or supporting function in the statements of functional expenses. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. Programs to which expenses are allocated include regular education, special education, and other programs. Every year the basis on which costs are allocated are evaluated.

Management and general expenses include those costs that are not directly identifiable with the program, but which provide for the overall support and direction of the Charter School.

Fundraising costs are expensed as incurred, even though they may result in contributions received in future years.

## **Contributions**

Contributions and unconditional promises to give are recorded as with or without restricted support depending on the existence of any donor restrictions. A contribution that is received and expended in the same period for a specific purpose is classified as net assets without donor restrictions.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and changes in net assets as net assets released from restrictions. Net assets released from restriction during the year ended June 30, 2021 amounted to \$124,790 (\$241,597 - 2020).

## Cash

Cash balances are maintained at financial institutions located in New York and are insured by the Federal Deposit Insurance Corporation up to \$250,000 at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

## **Dissolution Reserve**

The Charter School maintains restricted cash in a separate dissolution reserve in accordance with the terms of its charter agreement for potential school close-out expenses. The amount of cash held on reserve for this purpose at June 30, 2021 amounted to \$75,000 (\$50,000 - 2020). Designated cash is presented as a non-current asset within the accompanying statements of financial position.

### NOTES TO THE FINANCIAL STATEMENTS

## NOTE 1. OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Grants and Other Receivables**

Grants and other receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Grants and other receivables as of June 30, 2021 and 2020 are expected to be fully collectable, and no allowance for uncollectible accounts is considered necessary.

## **Property and Equipment**

Property and equipment are recorded at cost. Depreciation is computed using the straight-line method over their estimated useful lives.

## Impairment of Long-Lived Assets

Under the provisions of accounting principles generally accepted in the United States of America ("U.S. GAAP"), the Charter School evaluates its long-lived assets for financial impairment as events or changes in circumstances indicate that the carrying amount of such assets may not be fully recoverable. If such evaluations indicate that the future undiscounted cash flows of certain long-lived assets are not sufficient to recover the carrying value of such assets, the assets are adjusted to their fair values. During the years ended June 30, 2021 and 2020, there was no impairment of long-lived assets.

### **Contributed Services**

Volunteers have donated significant amounts of time in support of the Charter School's activities. However, the value of these services is not reflected in the accompanying statements, as they do not meet the criteria for recognition as set forth under U.S. GAAP.

## **Tax-Exempt Status**

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School files Form 990 tax returns in the U.S. federal jurisdiction. The tax returns for the years ended June 30, 2021 and 2020 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain tax positions and, accordingly it will not recognize any liability for unrecognized tax benefits.

## **Advertising Costs**

The Charter School expenses recruiting costs as they are incurred. Total recruiting costs were approximately \$63,000 for the year ended June 30, 2021 (\$80,000 - 2020).

## **Accounting Estimates**

The preparation of financial statements in conformity with U.S. GAAP management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## Reclassification

Certain 2020 amounts have been reclassified to conform with 2021 presentation.

## NOTES TO THE FINANCIAL STATEMENTS

## **NOTE 2. PROPERTY AND EQUIPMENT, NET**

Property and equipment, net consists of the following at June 30:

	2021	2020
Leasehold improvements	\$ 723,314	\$ 470,718
Office equipment	82,878	77,756
Instructional equipment	164,551	101,292
Cafeteria equipment	16,952	15,993
Construction in process	21,800	61,487
·	1,009,495	727,246
Less: accumulated depreciation	245,835	130,205
	\$ <u>763 660</u>	\$ <u>597,041</u>

## **NOTE 3. LIQUIDITY AND AVAILABILITY**

Financial assets available for general expenditure that is, without donor or other restrictions limiting their use, within one year of June 30 include:

	<u>2021</u>	2020
Cash Grants and other receivables	\$ 813,383 	\$ 697,147 208,033
	\$ <u>1,012,633</u>	\$ <u>905,180</u>

To help manage unanticipated liquidity needs, the Charter School has an available line of credit of \$250,000. Refer to Note 9 for further details.

## **NOTE 4. REFUNDABLE ADVANCE**

In response to the COVID-19 coronavirus, the federal government issued the Coronavirus Aid, Relief, and Economic Security ("CARES") Act in March 2020. A section of the CARES Act includes the Paycheck Protection Program ("PPP") which provides funding to small businesses and non-profits impacted by COVID-19. The Charter School applied for a loan through the PPP and received \$301,712 in April 2020. Per the loan agreement, up to the full amount of the loan is eligible to be forgiven if all borrowed funds are used within the provisions set forth by the PPP. The Charter School applied for forgiveness of the loan which was approved by the Small

Business Administration in May 2021. The Charter School recognized revenue in the amount of \$301,712 in the statement of activities and changes in net assets related to the forgiveness of the PPP loan for the year ended June 30, 2021.

### NOTES TO THE FINANCIAL STATEMENTS

## **NOTE 5. SCHOOL FACILITY**

The Charter School signed a lease for its facility from a third-party commencing May 10, 2018 through July 31, 2025. Rent expense totaled \$370,176 for the years ended June 30, 2021 and 2020. Included in the lease agreement is an option to reserve three parking spaces. The Charter School may cancel the reserved parking spaces with at least thirty-days' notice. Parking space rent included in rent expense for the years ended June 30, 2021 and 2020 amounted to \$1,260. Rent expense, coupled with utility costs incurred during the year ended June 30, 2021 of \$7,569 (\$10,804 – 2020), are presented as occupancy expense within the accompanying statements of functional expenses. Future expected minimum payment for this lease, excluding parking space rent, is as follows:

## Year ending June 30:

2022		\$ 441,635
2023		468,380
2024		490,960
2025		505,495
2026		 42,220
		\$ 1,948,690

### **NOTE 6. CONTINGENCY**

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

## **NOTE 7. CONCENTRATIONS**

The Charter School's primary source of funding is received indirectly from New York State Education Department through the district of residence and is reported as resident student enrollment in the accompanying statements of activities and changes in net assets.

## **NOTE 8. RETIREMENT PLAN**

The Charter School has a 401(k)-retirement plan covering substantially all employees. The Charter School utilizes a professional employer organization to provide payroll services and administer payroll benefits, which includes maintenance of the 401(k)-retirement plan. Under the 401(k)-retirement plan, the Charter School contributes employer matching and employer profit sharing contributions. The Charter School's pension expense for the year ended June 30, 2021 was approximately \$94,000 (\$85,000 - 2020).

## **NOTE 9. LINE OF CREDIT**

The Charter School has an available variable rate nondisclosable revolving line of credit of \$250,000 with a bank with an on-demand maturity feature. Interest on all borrowings is accrued at the prime rate, plus an additional marginal rate of 1.00%. The interest rate at June 30, 2021 and 2020 was 4.25%. There were no borrowings against the line of credit at June 30, 2021 and 2020.

## NOTES TO THE FINANCIAL STATEMENTS

## **NOTE 10. SUBSEQUENT EVENTS**

The Charter School evaluated its June 30, 2021 financial statements for subsequent events through October 7, 2021, which is the date these financial statements were available to be issued.

The Charter School entered into an amendment to its lease (Note 5) in July 2021 related to a build-out and expansion of its leased space.



# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees Buffalo Collegiate Charter School

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Buffalo Collegiate Charter School, which comprise the statement of financial position as of June 30, 2021 and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 7, 2021.

## Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Buffalo Collegiate Charter School's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Buffalo Collegiate Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of Buffalo Collegiate Charter School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Buffalo Collegiate Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Buffalo Collegiate Charter School's internal control or compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Buffalo, New York October 7, 2021

Freed Maxick CPAs, P.C.

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	Įs:	August					ember - Latinx Histo	OR AUGUSTONIA		Date	Description
M	T	W	Th	F	M	T	W	Th	F		4th Grade Orientation
2 - School Open	3	4	5	6			1	2	3	9/7	Start of School for All
		11 - Start of Staff				7 - First Day of					
,	10	PD	12	13	6 - Labor Day	School	8 - BPS Day 1	9	10	9/6	No School - Labor Day
16	17	18	19	20	13	14 - MAP Testing	15 - MAP Testing	16 - MAP Testing	17 - MAP Make Ups	10/8	No School - Superintendent's Day
23	24	25	26	27	20	21	22	23	24	10/11	No School - Indigenous People's Day
30	31				27	28	29	30		11/2	No School - Election Day
		0.9000000000					Colonia de la co	A CONTRACTOR OF THE PARTY OF TH	18	11/11	No School - Veteran's Day
	18	October		4			- Native American l			11/24 - 11/26	No School - Thanksgiving Break
M	T	w	Th	F	M	T	w	Th	F	12/23 - 12/31	No School - Winter Break
				1		2 - Election Day/ PM Staff PD	3	4 - ANet 1	5 - ANet 1	1/17	No School - Dr. Martin Luther King, Jr. 1
				8-	1	PM Staff PD	3	4 - AINCT I	5-Ainet I	1/1/	No School - Dr. Martin Littner King, Jr. 1
				Superintendent's							
4	5	6	7	Day	8	9	10	11 - Veterans Day	12 - 1/2 day	2/21 - 2/25	Presidents Day/Winter Recess
				1 150	15 - Achievement				*		
11 - Ind. Ppls Day	12	13	14	15	Conference Week	16	17	18	19	5/30	Memorial Day
18	19	20	21	22	22	23	24	25 -Thanksgiving	26		
25	26	27	28	29 - End of Q1	29	30				3/29 - 3/21	NYS ELA Testing Window
				20					17	4/26 - 4/28	NYS Math Testing Window
	- 1	December	10			. //. //	January		(L) (1)		No. of the last of
M	т	w	Th	F	М	Т	w	Th	F	Key:	
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		1	2	3	3 - Staff PD	4	5	6	7	Meetings/PD	
	and the same of th					200		to owner		Green: In Session	
6	7	8	9	10	10	11	12	13 - ANet	14 - ANet	Days	
13	14	15	16	17	17 - MLK, Jr Day	18	19	20	21 - End of Q2	Blue: Closed Days	
20	21	22	23	24	24	25	26 - MAP Testing	27 - MAP Testing	28 - MAP Make Ups	Red: Testing Days	
27	28	29	30		31						
				16					19		
										Total	
		ary - Black History	Th	-			ch - Women's Histor		-	Instructional Days	181
M	T			F	M	T	W	Th	F		
		100	10077			100		7.	1450		
	1	2	3	4		1	2	3	4		
7	8	100	10077	4	7	8	2 9	3 10	4 11		
7 14 - Achievement	8	9	3 10	11	7	8	9	10	11		
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Conference Week 21 - Presidents Day 28	T 5 12 19	2 9 16 23 April W 6 13 20	3 10 17 24 Th 7 14 21	11 18 25 15 F 1-End of Q3 8	7 14 21 28 M 2 9	22 29 - NYS ELA Testing  May - Asia T 3 10	9 16 23 30 - NYS ELA Testing  A Pacific American  W 4 11	10 17 24 31- NYS ELA Make Ups Heritage Month Th 5	11 18 25 23 F 6 6 13		
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