# **Application: TACS**

Keith Szczepanski - keithmszczepanski@gmail.com 2020-2021 Annual Report

# **Entry 1 School Info and Cover Page**

Completed Jul 30 2021

## Instructions

# **<u>Required of ALL Charter Schools</u>**

Each Annual Report begins with a completed School Information and Cover Page. The information is collected in a survey format within Annual Report portal. When entering information in the portal, some of the following items may not appear, depending on your authorizer and/or your responses to related items.

# **Entry 1 School Information and Cover Page**

(New schools that were not open for instruction for the 2020-2021 school year are not required to complete or submit an annual report this year).

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your school's authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer **(as of June 30, 2021)** or you may not be assigned the correct tasks.

# **BASIC INFORMATION**

# a. SCHOOL NAME

(Select name from the drop down menu)

ACADEMY CHARTER SCHOOL 280201860934

TACS

# b. CHARTER AUTHORIZER (As of June 30th, 2021)

Please select the correct authorizer as of June 30, 2021 or you may not be assigned the correct tasks.

SUNY BOARD OF TRUSTEES

# c. DISTRICT / CSD OF LOCATION

HEMPSTEAD UFSD

#### d. DATE OF INITIAL CHARTER

2/2009

### e. DATE FIRST OPENED FOR INSTRUCTION

9/2009

#### h. SCHOOL WEB ADDRESS (URL)

http://www.academycharterschool.org

#### i. TOTAL MAX APPROVED ENROLLMENT FOR THE 2020-2021 SCHOOL YEAR (exclude Pre-K

#### program enrollment)

1687

# j. TOTAL STUDENT ENROLLMENT ON JUNE 30, 2021 (exclude Pre-K program enrollment)

1776

# k. GRADES SERVED IN SCHOOL YEAR 2020-2021 (exclude Pre-K program students)

Check all that apply

Grades Served

K, 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12

# **I1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?**

No

# **FACILITIES INFORMATION**

#### m. FACILITIES

Will the school maintain or operate multiple sites in 2021-2022?

Yes, 4 sites

### m1. SCHOOL SITES

Please provide information on Site 1 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 1	117 North Franklin Street, Hempstead NY 11550	516-408-2200- 824	Hempstead	K-2	No

# m1a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Dr. Nicholas Stapleton	516-408-2200		<u>nstapleton@acade</u> <u>mycharterschool.o</u> <u>rg</u>
Operational Leader	Bishop Barrington Goldson	516-408-2200		<u>bgoldson@academ</u> <u>ycharterschool.org</u>
Compliance Contact	Wayne Haughton	516-408-2200		<u>whaughton@acade</u> <u>mycharterschool.o</u> <u>rg</u>
Complaint Contact	Sandrea O'Neil	516-408-2200		<u>soneil@academych</u> arterschool.org
DASA Coordinator	Ruth Escobar	516-408-2200		<u>rescobar@academ</u> <u>vcharterschool.org</u>
Phone Contact for After Hours Emergencies	Dr. Nicholas Stapleton	516-408-2200		nstapleton@acade mycharterschool.o rg

# m1b. Is site 1 in public (co-located) space or in private space?

Private Space

#### IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC .

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

Site 1 Certificate of Occupancy (COO)

Certificate Of Occupancy 117N Franklin Street.pdf

Filename: Certificate Of Occupancy 117N Franklin Street.pdf Size: 704.4 kB

#### **Site 1 Fire Inspection Report**

School Site 2

#### m2. SCHOOL SITES

Please provide information on Site 2 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 2	159 N. Franklin Street Hempstead NY 11550	516-408-2200- 20100	Hempstead	6-8	No

# m2a. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Dr. Nicholas Stapleton	516-408-2200		nstapleton@acade mycharterschool.o rg
Operational Leader	Bishop Barrington Goldson	516-408-2200		bgoldson@academ ycharterschool.org
Compliance Contact	Wayne Haughton	516-408-2200		WHaughton@acad emycharterschool. org
Complaint Contact	Sandrea O'Neil	516-408-2200		<u>SOneil@academyc</u> harterschool.org
DASA Coordinator	Tamara Best	516-408-2200		TBest@academych arterschool.org
Phone Contact for After Hours Emergencies	Dr. Nicholas Stapleton	516-408-2200		nstapleton@acade mycharterschool.o rg

# m2b. Is site 2 in public (co-located) space or in private space?

**Private Space** 

#### IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m2d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 2 if located in private space in NYC or located outside of NYC .

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

Site 2 Certificate of Occupancy (COO)

Certificate of Occupancy-159N Franklin Ext Permit date 6.23.21.pdf

Filename: Certificate of Occupancy-159N Franklin Ext Permit date 6.23.21.pdf Size: 200.8 kB

**Site 2 Fire Inspection Report** 

School Site 3

# m3. SCHOOL SITES

Please provide information on site 3 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 3	159 N. Franklin Street Hempstead, NY 11550	516-505-1049	Hempstead	3-5	No

# m3a. Please provide the contact information for Site 3.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Dr. Nicholas Stapleton	516-408-2200		nstapleton@acade mycharterschool.o rg
Operational Leader	Bishop Barrington Goldson	516-408-2200		<u>bgoldson@academ</u> <u>ycharterschool.org</u>
Compliance Contact	Wayne Haughton	516-408-2200		<u>WHaughton@acad</u> <u>emvcharterschool.</u> org
Complaint Contact	Sandrea O'Neil	516-408-2200		<u>SOneil@academyc</u> harterschool.org
DASA Coordinator	Leroy Ellis	516-408-2200		<u>LEllis@academycja</u> <u>rterschool.org</u>
Phone Contact for After Hours Emergencies	Dr. Nicholas Stapleton	516-408-2200		<u>nstapleton@acade</u> <u>mycharterschool.o</u> <u>rq</u>

# m3b. Is site 3 in public (co-located) space or in private space?

Private Space

#### IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m3d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 3 if located in private space in NYC or located outside of NYC .

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

Site 3 Certificate of Occupancy (COO)

Certificate of Occupancy-159N Franklin Ext Permit date 6.23.21.pdf

Filename: Certificate of Occupancy-159N Franklin Ext Permit date 6.23.21.pdf Size: 200.8 kB

#### **Site 3 Fire Inspection Report**

Fire Marshall- 159 TACS Extension.pdf

Filename: Fire Marshall- 159 TACS Extension.pdf Size: 2.8 MB

#### School Site 4

# m4. SCHOOL SITES

Please provide information on Site 4 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 4	127 N. Franklin St., Hempstead, NY 11550	516-408-2200	Hempstead	9-12	No

# m4a. Please provide the contact information for Site 4.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Dr. Nicholas Stapleton	516-408-2200		<u>nstapleton@acade</u> <u>mycharterschool.o</u> <u>rg</u>
Operational Leader	Bishop Barrington Goldson	516-408-2200		<u>bgoldson@academ</u> <u>ycharterschool.org</u>
Compliance Contact	Wayne Haughton	516-408-2200		<u>WHaughton@acad</u> <u>emycharterschool.</u> org
Complaint Contact	Sandrea O'Neil	516-408-2200		<u>SOneil@academyc</u> harterschool.org
DASA Coordinator	Janine Gooden	516-408-2200		<u>JGooden@academ</u> <u>vcharterschool.org</u>
Phone Contact for After Hours Emergencies	Dr. Nicholas Stapleton	516-408-2200		<u>nstapleton@acade</u> <u>mycharterschool.o</u> <u>rg</u>

# m4b. Is site 4 in public (co-located) space or in private space?

Private Space

#### IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m4d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 4 if located in private space in NYC or located outside of NYC .

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

#### Site 4 Certificate of Occupancy (COO)

#### Certificate of Occupancy High School -127.pdf

Filename: Certificate of Occupancy High School -127.pdf Size: 459.2 kB

#### **Site 4 Fire Inspection Report**

#### **CHARTER REVISIONS DURING THE 2020-2021 SCHOOL YEAR**

n1. Were there any revisions to the school's charter during the 2020-2021 school year? (Please include approved or pending material and non-material charter revisions).

No

### o. Has your school's Board of Trustee's approved a budget for the 2020-2021 FY?

Yes

#### ATTESTATIONS

# p. Individual Primarily Responsible for Submitting the Annual Report.

Name	Dr. Nicholas Stapleton
Position	Chief Academic Officer/School Leader
Phone/Extension	516-408-2200
Email	nstapleton@academycharterschool.org

p. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that our school has reviewed, understands and will comply with the employee clearance and fingerprint requirements as outlined in Entry 10 and found in the <u>NYSED CSO</u> <u>Fingerprint Clearance Oct 2019 Memo</u>. Click YES to agree.

# **Responses Selected:**

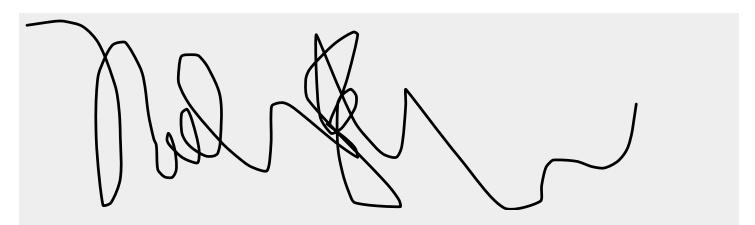
Yes

q. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Click YES to agree and then use the mouse on your PC or the stylus on your mobile device to sign your name).

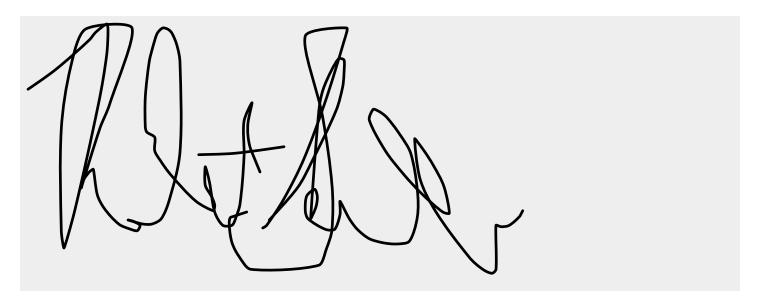
# **Responses Selected:**

Yes

# Signature, Head of Charter School



# Signature, President of the Board of Trustees



#### Date

Jul 30 2021



# **Entry 3 Accountability Plan Progress Reports**

Completed Aug 15 2021

# **Instructions**

# **SUNY-Authorized Charter Schools ONLY**

SUNY-authorized charter schools must download an Accountability Plan Progress Report template at <u>Accountability Plan Progress Report template</u>. After completing, schools must upload the document into the SUNY Epicenter system by **August 16, 2021.** 

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

2020-21-Accountability-Plan-Progress-Report-K-12- Hempstead (Final)

Filename: 2020 21 Accountability Plan Progres cxPkgYI.pdf Size: 526.3 kB

# **Entry 4 - Audited Financial Statements**

Completed Oct 31 2021

# **<u>Required of ALL Charter Schools</u>**

**ALL SUNY-authorized charter schools** must upload the financial statements in .pdf format into the SUNY Epicenter system no later than **November 1, 2021.** SUNY CSI will forward to NYSED CSO.

**ALL Regents, NYCDOE, and Buffalo BOE authorized charter schools** must upload final, audited financial statements to the <u>Annual Report Portal</u> no later than **November 1, 2021**. Upload the independent auditor's report, any advisory and/or management letter, and the internal controls report as one submission, combined into a .PDF file, ensuring that security features such as password protection are turned off.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# TACS - FS 2021 FINAL

Filename: TACS FS 2021 FINAL.pdf Size: 472.6 kB

# **Entry 4a - Audited Financial Report Template (SUNY)**

Completed Oct 31 2021

### **Instructions - SUNY-Authorized Charter Schools ONLY**

SUNY-authorized schools must download the Excel spreadsheet entitled "Audited Financial Report Template" at <u>http://www.newyorkcharters.org/fiscal/</u>. After completing, schools must upload the document into the SUNY Epicenter system by **November 1**.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# TACS Hempstead - 2020-21-Audited-Financial-Statement-Template CSI-SUNY FINAL

Filename: TACS Hempstead 2020 21 Audited F GOsAwHc.xlsx Size: 177.1 kB

# **Entry 4c - Additional Financial Documents**

Incomplete Hidden from applicant

**Instructions - Regents, NYCDOE and Buffalo BOE authorized schools** must upload financial documents in this section **by November 1, 2021**. The items listed below should be uploaded, with an explanation if not applicable or available. For example, a "federal Single Audit was not required because the school did not expend federal funds of more than the \$750,000 Threshold."

- 1. Advisory and/or Management letter
- 2. Federal Single Audit
- 3. CSP Agreed-Upon Procedure Report
- 4. Evidence of Required Escrow Account for each school[1]
- 5. Corrective Action Plan for Audit Findings and Management Letter Recommendations

[1] Note: For BOR schools chartered or renewed after the 2017-2018 school year, the escrow account per school is \$100,000.

# PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# **Entry 4d - Financial Services Contact Information**

Incomplete Hidden from applicant

<u>Instructions</u>: Please enter the contact information for school staff, firms or other entities providing financial services to the education corporation by November 1, 2021.

# Form for "Financial Services Contact Information"

# **1. School Based Fiscal Contact Information**

School Based Fiscal	School Based Fiscal	School Based Fiscal
Contact Name	Contact Email	Contact Phone

### 2. Audit Firm Contact Information

School Audit	School Audit	School Audit	Years Working With
Contact Name	Contact Email	Contact Phone	This Audit Firm

# 3. If applicable, please provide contact information for the school's outsourced financial services firm.

Firm Name	Contact Person	Mailing Address	Email	Phone	Years With Firm

# Entry 5 - Fiscal Year 2021-2022 Budget

Completed Oct 31 2021

<u>Instructions - Regents, NYCDOE, and Buffalo BOE authorized charter schools</u> should upload a copy of the school's FY21 Budget using the 2021-2022 <u>Projected Annual Budget template</u> in the portal or from the Annual Report website **by November 1, 2021**.

The assumptions column should be completed for all revenue and expense items unless the item is selfexplanatory. Where applicable, reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

<u>Instructions - SUNY authorized charter schools</u> should download the <u>2021-2022 Budget and</u> <u>Quarterly Report Template</u> on the SUNY website or Epicenter and upload the completed template into the portal **by November 1, 2021**.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# TACS Hempstead - 2021-22-Budget-and-Quarterly-Report-Template

Filename: TACS Hempstead 2021 22 Budget an pTUbQzo.xlsx Size: 540.7 kB

# **Entry 6 - Board of Trustees Disclosure of Financial Interest** Form

Completed Jul 30 2021

### **Required of ALL Charter Schools by August 2**

Each member of the charter school's Board of Trustees who served on a charter school education corporation governing one or more charter schools for any period during the 2020-2021 school year must complete a signed:

- Regents, NYCDOE, and Buffalo BOE Authorized Schools: Disclosure of Financial Interest Form
- SUNY- Authorized Charter Schools: <u>SUNY Trustee Financial Disclosure Form</u>

All completed forms must be collected and uploaded in .PDF format for each individual member. If a trustee is not able or available to complete the form by the deadline, the education corporation is responsible for doing so on behalf of the trustee. (Forms completed from past years will not be accepted).

Trustees serving on an education corporation that governs more than one school are not required to complete a separate disclosure for each school governed by the **education** corporation. In the Disclosure of Financial Interest Form, trustees must disclose information relevant to any of the schools served by the

governing education corporation. Note: Docusign is accepted.

# **TACS Board Disclosures Complete**

Filename: TACS Board Disclosures Complete vkA0eyh.pdf Size: 14.5 MB

# **Entry 7 BOT Membership Table**

Completed Jul 30 2021

# Instructions

# Required of All charter schools

ALL charter schools or education corporations governing multiple schools must complete the Board of Trustees Membership Table within the online portal. Please be sure to include and identify parents who are members of the Board of Trustees and indicate whether parents are voting or non-voting members.

# Entry 7 BOT Table

- 1. SUNY-AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
- REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools are required to provide information for all --VOTING and NON-VOTING-- trustees.

### 1. 2020-2021 Board Member Information (Enter info for each BOT member)

	Trustee Name	Trustee Email Address	Position on the Board	Commit tee Affiliatio ns	Voting Member Per By- Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD /YYYY)	End Date of Current Term (MM/DD /YYYY)	Board Meeting s Attende d During 2020- 2021
1	Robert Stewart		Chair	Executiv e, Academ ics, Operati	Yes	3	09/01/2 019	09/01/2 022	8

				ons & Technol ogy					
2	Dawn West	Vic Chi		None	Yes	3	09/01/2 020	09/01/2 023	6
3	Stephen Rowley	Tre r	asure	Finance, Operati ons & Technol ogy	Yes	3	09/01/2 019	09/01/2 022	8
4	Peter J. Goodma n		stee/ mber	People & Legal	Yes	3	09/01/2 020	09/01/2 023	5 or less
5	Roderic k Roberts		stee/ mber	Operati ons & Technol ogy, People & Legal	Yes	3	09/01/2 020	09/01/2 023	7
6	Claudett e Harrison		stee/ mber	Academ ics, People & Legal	Yes	1	05/15/2 019	07/01/2 022	8
7	Beth McKenzi e		stee/ mber	Executiv e, People & Legal, Operati ons & Technol ogy	Yes	1	05/15/2 018	05/14/2 021	8
				Executiv					

8	Carol Beckles	Secretar y	e, People & Legal	Yes	1	05/15/2 019	07/01/2 022	8
9	Marie Graham	Trustee/ Member	Academ ic s, Finance	Yes	1	05/15/2 018	05/14/2 021	7

# 1a. Are there more than 9 members of the Board of Trustees?

Yes

# **1b. Current Board Member Information**

	Trustee Name	Trustee Email Address	Position on the Board	Commit tee Affiliatio ns	Voting Member Per By- Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD /YYYY)	End Date of Current Term (MM/DD /YYYY)	Board Meeting s Attende d During 2020- 2021
10	Dale James		Treasure r	Executiv e, Finance	Yes	2	05/15/2 021	05/15/2 024	7
11	Dorothy Burton		Trustee/ Member	Executiv e, People & Legal	Yes	2	07/13/2 021	07/13/2 024	7
12	Roger Ball		Trustee/ Member	Academ ic s	Yes	2	07/13/2 021	07/13/2 024	6
13									
14									
15									

# **1c.** Are there more than 15 members of the Board of Trustees?

No

### 2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES

- 1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.

a. Total Number of BOT Members on June 30, 2021	12
b.Total Number of Members Added During 2020- 2021	0
c. Total Number of Members who Departed during 2020-2021	0
d.Total Number of members, as set in Bylaws, Resolution or Minutes	12

# 3. Number of Board meetings held during 2020-2021

8

# 4. Number of Board meetings scheduled for 2021-2022

12

Thank you.

# **Entry 8 Board Meeting Minutes**

Completed Jul 30 2021 Hidden from applicant

### **Instructions - Required of Regents, NYCDOE, and Buffalo BOE Authorized Schools ONLY**

Schools must upload a complete set of monthly board meeting minutes (July 2020-June 2021), which should match the number of meetings held during the 2020-2021 school year, as indicated in the above table. The minutes provided must be the final version approved by the school's Board of Trustees and may be uploaded individually or as one single combined file. Board meeting minutes must be submitted by August 2, 2021.

Filename: TACS Board Minutes Complete.pdf Size: 862.7 kB

# **Entry 9 Enrollment & Retention**

Completed Jul 30 2021

# Instructions for submitting Enrollment and Retention Efforts

**ALL charter schools must complete this section.** Describe the good faith efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain the enrollment of Students with Disabilities (SWDs), English Language Learners (ELLs), and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

# Entry 9 Enrollment and Retention of Special Populations

# Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

	Describe Recruitment Efforts in 2020-2021	Describe Recruitment Plans in 2021-2022
Economically Disadvantaged	The Academy School conducted several information sessions for parents who live in the Hempstead community every year between January and March. The information session focused on the school's success, programs and curriculum. The school engaged in continuous advertisement including television (News 12 Long Island), radio (K-Joy) and newspapers (Newsday, and HomeTown Shopper – Spanish and English), and distribution of flyers in various communities.	The Academy School conducted several information sessions for parents who live in the Hempstead community every year between January and March. The information session focused on the school's success, programs and curriculum. The school engaged in continuous advertisement including television (News 12 Long Island), radio (K-Joy) and newspapers (Newsday, and HomeTown Shopper – Spanish and English), and distribution of flyers in various communities.
English Language Learners	Advertising was targeted towards immigrant communities from Latin America and conducted in Spanish. The school provided a Stand Alone ESL program. All advertisement includes language of accepting ESL and ENL students.	Advertising will be targeted towards immigrant communities from Latin America and conducted in Spanish. The school will provide a Stand Alone ESL program. All advertisement will include language of accepting ESL and ENL students.
Students with Disabilities	The school served Students with Disabilities and provide programs and staffing to service students according to their IEPs. The school conducted outreach to all the Committees on Special Education of the various school districts from which it enroll students. All advertisement include language of accepting Students with Disabilities.	The school serves Students with Disabilities and provide programs and staffing to service students according to their IEPs. The school conducted outreach to all the Committees on Special Education of the various school districts from which it enroll students. All advertisement include language of accepting Students with Disabilities.

	Describe Retention Efforts in 2020-2021	Describe Retention Plans in 2021-2022
Economically Disadvantaged	The school does not have a problem recruiting poor students as demonstrated by the current free and reduced lunch population of 77% which is much high than the school district.	The school does not have a problem recruiting poor students as demonstrated by the current free and reduced lunch population. We will continue to have an open policy and promote the Academic Intervention services to including additional instruction to supplement the school day and school year calendar as follows: daily after school program (Mondays to Fridays form 4 – 6 p.m.), Saturday school program form 9:00 a.m. to 1:00 p.m.; Summer School (4-6 weeks in July and August), and tutoring during the winter and spring breaks.
English Language Learners	During the 2020-2021 school year, the school population of ESL students increase significantly in the early elementary grades (K-2). This is due to the change in the demographics in the Hempstead community to reflect a growing Hispanic immigrant population. Thus, for the next several years, we anticipate a natural growth in the ESL population. Moreover, the school has increased the number of certified ESL teachers and has improved its curriculum to reflect programs that increase language acquisitions skills in the elementary grades (K-12).	During the 2021-2022 school year, the school will increase the number of certified ESL teachers and continue to improve its curriculum to reflect programs that increase language acquisitions skills in the elementary grades (K-12).
	The school has two (2) full-time Director of Special Education;	The school has two (2) full-time

Students with Disabilities	this has increased the oversight to as follows: K-5 (elementary), and secondary (6-12). For the 2019-2020 school year, the school doubled the number of certified special education teachers and has increase the number of ICT classes in the elementary and middle school grades.	Director of Special Education; this has increased the oversight to as follows: K-5 (elementary), and secondary (6-12). For the 2021-2022 school year, the school will increase the number of ICT classes in the elementary and middle school grades to include one (1) ICT class by grade.
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# **Entry 10 - Teacher and Administrator Attrition**

Completed Jul 30 2021

# Form for "Entry 10 – Teacher and Administrator Attrition" Revised to Employee Fingerprint Requirements Attestation

#### A. TEACH System - Employee Clearance

Charter schools must ensure that all prospective employees<sup>[1]</sup> receive clearance through <u>the NYSED Office</u> of School Personnel Review and Accountability (OSPRA) prior to employment. **This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, or related/contracted service providers**. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

In the Annual Report, charter schools are asked to confirm that all employees have been cleared through the NYSED TEACH system; and, if denied clearance, confirm that the individual or employee has been removed from the TEACH system, and is <u>not</u> employed by the school.

[1] Employees that must be cleared include, but are not limited to, teachers, administrative staff, janitors, security personnel and cafeteria workers, and other staff who are present when children are in the school building. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, as well as related/contracted service providers. See NYSED memorandum dated October 1, 2019 at

<u>http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf</u> or visit the NYSED website at: <u>http://www.highered.nysed.gov/tsei/ospra/fingerprintingcharts.html</u> for more information regarding who must be fingerprinted. Also see, 8 NYCRR §87.2.

### **B. Emergency Conditional Clearances**

Charter schools are **strongly discouraged** from using the emergency conditional clearance provisions for prospective employees. This is because the school must simultaneously request clearance through NYSED TEACH, and the school's emergency conditional clearance of the employee terminates <u>automatically</u> once the school receives notification from NYSED regarding the clearance request. Status notification is provided for all prospective employees through the NYSED TEACH portal within 48 hours after the clearance request is submitted. Therefore, at most, a school's emergency conditional clearance will be valid for only 48 hours after approval by the board.

Schools are not permitted to renew or in any way re-establish a prospective employee's emergency conditional clearance after status notification is sent by NYSED through the TEACH portal.

Schools are asked to attest that they have reviewed and understand these requirements. More information can be found in the memo at

http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf.

#### **Attestation**

# **Responses Selected:**

I hereby attest that the school has reviewed, understands, and will comply with these requirements.

# **Entry 11 Percent of Uncertified Teachers**

In Progress Last edited: Jul 30 2021 Hidden from applicant

#### Instructions

### **Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY**

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education.

Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

# **Entry 11 Uncertified Teachers**

### School Name:

# **Instructions for Reporting Percent of Uncertified Teachers**

# **Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools**

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education. Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

If more than one line applies to a teacher, please include in only one FTE uncertified category. Please do not include paraprofessionals, such as teacher aides.

# CATEGORY A. 30% OR 5 UNCERTIFIED TEACHERS WHICHEVER IS LESS

	FTE Count
<ul> <li>i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)</li> </ul>	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
<ul><li>iii. FTE count of uncertified teachers with two years</li><li>of Teach for America experience (as of June 30,</li><li>2021)</li></ul>	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	5
Total Category A: 5 or 30% whichever is less	5.0

# CATEGORY B. PLUS FIVE UNCERTIFIED TEACHERS IN MATHEMATICS, SCIENCE, COMPUTER SCIENCE, TECHNOLOGY OR CAREER AND TECHNICAL EDUCATION.

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
<ul><li>iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)</li></ul>	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	3
Total Category B: not to exceed 5	3.0

### **CATEGORY C: PLUS 5 ADDITIONAL UNCERTIFIED TEACHERS**

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	43
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
<ul><li>iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)</li></ul>	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	3
Total Category C: not to exceed 5	46.0

# CATEGORY D: TOTAL FTE COUNT OF <u>UNCATEGORIZED</u>, <u>UNCERTIFIED</u> TEACHERS

(Include teachers who do not fit in one of these categories or if did fit would exceed the numerical limits for that category)

	FTE Count
Total Category D	0

# **CATEGORY E: TOTAL FTE COUNT OF <u>CERTIFIED</u> TEACHERS**

	FTE Count
Total Category E	72

### **CATEGORY F: TOTAL FTE COUNT OF ALL TEACHERS**

Please do not include paraprofessionals, such as teacher aides.

	FTE Count
Total Category F	126



Thank you.

# **Entry 12 Organization Chart**

Completed Jul 30 2021 Hidden from applicant

Instructions

### **Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY**

Upload the 2020-2021 **Organization Chart.** The organization chart should include position titles and reporting relationships. Employee names should not appear on the chart

# **Org Chart Academy Charter School (3)**

Filename: Org Chart Academy Charter School 3.pdf Size: 115.4 kB

# **Entry 13 School Calendar**

Completed Jul 30 2021

Instructions for submitting School Calendar

#### **Required of ALL Charter Schools**

Given these uncertain and changing times, charter schools may or may not have a school calendar ready to upload by the submission deadline this year of August 2, 2021. If the charter school has a tentative calendar based on available information and guidance at the time, please submit with the August 2<sup>nd</sup> submission. Charter schools will be able to upload an updated school calendar into the portal at any time but no later than **September 15, 2021**.

School calendars must meet the <u>minimum instructional requirements</u> as required of other public schools "... unless the school's charter requires more instructional time than is required under the regulations."

Board of Regents-authorized charter schools are required to submit school calendars that clearly indicate the start and end date of the instructional year AND the number of instructional hours and/or instructional days for each month.

# PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# <u>Copy of The Academy Charter School 2021-2022 Revised Calendar Start Date</u> (1)

Filename: Copy of The Academy Charter School fcAHp7M.pdf Size: 150.0 kB

# **Entry 14 Links to Critical Documents on School Website**

Completed Jul 30 2021

#### Instructions

#### **Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY**

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

- 1. Most recently filed Annual Report (i.e., 2019-2020 Annual Report);
- 2. Most recent board meeting notice, documents to be discussed at the meeting (if any), and webcast of Board meetings (if held virtually per Governor's Executive Order);
- 3. Link to New York State School Report Card;
- 4. Lottery Notice announcing date of lottery;
- 5. Authorizer-approved DASA Policy;
- 6. District-wide safety plan and Authorizer-approved Discipline Policy (as per August 29, 2019 <u>Emergency Response Plan Memo</u>);
- 7. Authorizer-approved FOIL Policy; and
- 8. Subject matter list of FOIL records.
- 9. Link to School Reopening Plan

# Form for Entry 14 Links to Critical Documents on School Website

School Name: TACS

# <u>Required of ALL Charter Schools noting that SUNY-authorized charter schools are not required</u> to submit item 5: Authorizer-approved DASA policy

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

	Link to Documents
1. Most Recent Annual Report (i.e., 2019-20)	https://academycharterschool.org/reports/
2. Most recent board meeting notice, documents to be discussed at the meeting (if any)	https://academycharterschool.org/reports/
2a. Webcast of Board Meetings (per Governor's Executive Order)	https://academycharterschool.org/reports/
3. Link to NYS School Report Card	https://data.nysed.gov/profile.php? instid=800000063985
4. Lottery Notice announcing date of lottery	https://academycharterschool.org/enroll-3/
5. Authorizer-approved DASA Policy (For Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY);	https://academycharterschool.org/parentcorner/
6. District-wide Safety Plan	https://academycharterschool.org/parentcorner/
6a. Authorizer-Approved Discipline Policy (as per August 29, 2019 Emergency Response Plan Memo)	https://academycharterschool.org/parentcorner/
7. Authorizer-Approved FOIL Policy	https://academycharterschool.org/schoolnotices/
8. Subject matter list of FOIL records	https://academycharterschool.org/schoolnotices/



# Thank you.

# **Entry 15 Staff Roster**

Completed Jul 30 2021 Hidden from applicant

# **INSTRUCTIONS**

# **<u>Required of Regents-Authorized Charter Schools ONLY</u>**

Please click on <u>the MS Excel Staff Roster Template</u> and provide the following information for ANY and ALL instructional and non-instructional employees.

- Full name for any and all employees
- •TEACH IDs for any and all employees

•Using the drop down menu, select a role/position (or the best fit) for each employee in the charter school. (Please provide additional information to the Notes Section of the Staff Roster Template as necessary)

•Date of hire and employment start dates

•Number of years each employee has had in their respective professions

•Number of years each employee has had in their current role in the charter school

•Using the drop down menu, select the correct explanation as to why a teacher is teaching outside of their certification area.

### **Data for BOR Hempstead All Staff Report**

Filename: Data for BOR Hempstead All Staff Report.xlsx Size: 81.7 kB



# The Academy Charter School Hempstead

# 2020-21 ACCOUNTABILITY PLAN PROGRESS REPORT

Submitted to the SUNY Charter Schools Institute on:

August 16, 2021

By Wayne Haughton

117 North Franklin Street Hempstead, NY 11550 516-408-2200

The Academy Charter School - Hempstead 2020-21 Accountability Plan Progress Report Page 1 of 46

Wayne Haughton, Executive Directory prepared this 2020-21 Accountability Progress Report on behalf of the school's board of trustees:

	Board Po	Board Position			
Trustee's Name	Office (e.g. chair, treasurer, secretary)	Committees (e.g. finance, executive)			
Robert Stewart	Chair	Executive, Academics, Operations & Technology			
Dawn West	Vice Chair	Committees			
Stephen Rowley	Treasurer	Finance, Operations & Technology			
Peter J. Goodman	Trustee	People & Legal			
Roderick Roberts	Trustee	Operations & Technology, People & Legal			
Claudette Harrison	Trustee	Academics, People & Lega			
Beth McKenzie	Trustee	Executive, People & Legal, Operations & Technology			
Carol Beckles	Secretary	Executive, People & Legal			
Maria Graham	Trustee	Academic & Finance			
Dale James	Treasurer	Executive, Finance			
Dorothy Burton	Trustee	Academics			
Rodger Ball	Trustee	Academics			

Mr. Haughton has served as the Executive Director since 2012.

## SCHOOL OVERVIEW

The Academy Charter School ("The Academy") opened in the fall of 2009 with 165 students in grades K-2. Located in Hempstead, NY, a school district with approximately 81% free and reduced-price lunch students, The Academy continues to successfully serve a student population with a large percentage of English language learners, special education students, and economically disadvantaged students. To further the mission, The Academy expanded to serve 1,719 students in grades K-12 in the 2019-2020 school year.

The Academy improves student academic achievement by focusing on the development of three important areas of children's growth: mastering core academic subjects, promoting character development, and fostering a lifelong behavior of giving back to the community. The Academy strives to have its children learn, lead, and serve.

The Academy's mission is:

To create world class scholars who will learn today, lead tomorrow and serve in the future. Key Design Elements

The nine key design elements educational plan are intent to provide our students across various ability levels to achieve success, understanding their strengths and unique abilities, and develop the self-discipline and confidence required to excel in any environment.

Extended Learning Time – this includes extended school day of eight hours, two hours after school program, and support for students in a three-hour Saturday school program and during the winter/spring/summer breaks. Moreover, select high school students attend a six-week program geared towards preparation for Regents exam.

Teacher Student Ratio/Moderate Class Size – Each Elementary School class has 25 to 27 students two adults in every classroom. This allows for greater focus on student support including small groups and individualized instruction.

Standard Based Curriculum- Core content subjects, New York State Next Generation Learning Standards.

Professional Development – Ongoing support for teachers. This includes a two-week pre-service teacher induction and training. Full time Math and English Language coaches in grades K-8, and content specific departmental chairs in the high school.

Character Development – Students in grades K-8 receive ongoing instruction and participate in discussions related to key core values geared towards character development using selected curriculum.

Data Usage – Ongoing scheduled assessments using a variety of assessment tools in K-12. These include Renascence STAR Read & Math (K-8), Fountas and Pinnell (K-5), NWEA MAP (High School), Las Link (ESL), and other Interim Assessments aligned to New York State assessments (3-8), and Regents Exams, Practice SAT & ACT. These assessments allow for measuring student progress and inform the instructional program.

Remediation & Enrichment- There is ongoing support for students during the school day and after school. There is also accelerated course work for middle school and high school.

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Service Learning – Students in middle and high school are required to complete service learning and volunteering projects.

Technology -S.T.E.M- Schoolwide use of integrating technology as a learning tool and specific STEM instruction in grades K-12.

## ENROLLMENT SUMMARY

In the table below, provide the school's BEDS Day enrollment for each school year.

	School Enrollment by Grade Level and School Year													
School Year	к	1	2	3	4	5	6	7	8	9	10	11	12	Total
2016-17	107	108	107	108	77	81	80	83	77	117				945
2017-18	100	109	110	104	109	78	82	79	87	117	109			1084
2018-19	222	107	103	108	108	108	87	82	84	144	104	104		1361
2019-20	148	230	118	119	119	121	125	122	114	169	142	95	94	1717
2020-21	152	152	230	125	125	123	122	122	125	108	179	123	92	1782

## HIGH SCHOOL COHORTS

## ACCOUNTABILITY COHORT

The state's Accountability Cohort consists specifically of students who are in their fourth year of high school after entering the 9<sup>th</sup> grade. For example, the 2017 state Accountability Cohort consists of students who entered the 9<sup>th</sup> grade anywhere sometime during the 2017-18 school year, were enrolled in the school on the state's annual enrollment-determination day (i.e., BEDS day) in the 2020-21 school year, and either remained in the school for the rest of the year or left for an acceptable reason. (See New York State Education Department's SIRS Manual for more details about cohort eligibility and acceptable exit reasons: <a href="http://www.p12.nysed.gov/irs/sirs/ht">http://www.p12.nysed.gov/irs/sirs/ht</a>)

The following table indicates the number of students in the Accountability Cohorts who are in their fourth year of high school and were enrolled at the school on BEDS Day in October and remained in the school until June 30<sup>th</sup> of that year.

Fourth-Year High School Accountability Cohorts								
Fourth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Enrolled on BEDS Day in October of the Cohort's Fourth Year	Number Leaving During the School Year	Number in Accountability Cohort as of June 30th			
2018-19	2015-16	2015	N/A	N/A	N/A			
2019-20	2016-17	2016	95	0	95			
2020-21	2017-18	2017	94	0	94			

## TOTAL COHORT FOR GRADUATION

Students are also included in the Total Cohort for Graduation (referred to as the Graduation Cohort, Total Graduation Cohort, or Total Cohort interchangeably throughout this report) based on the year they first enter the 9<sup>th</sup> grade. Students enrolled for <u>at least one day in the school</u> after entering the 9<sup>th</sup> grade are part of the school's Graduation Cohort. The school may remove students from the Graduation Cohort if the school has discharged those students for an acceptable reason listed in the SIRS manual, including the following: if they transfer to another public or private diploma-granting program with documentation, transfer to home schooling by a parent or guardian, transfer to another district or school, transfer by court order, leave the U.S., or are deceased.

	Fourth Year Total Cohort for Graduation							
Fourth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Graduated or Enrolled on June 30 <sup>th</sup> of the Cohort's Fourth Year (a)	Number of Students No Longer at the School Who Had Been Enrolled for at Least One Day Prior to Leaving the School and Who Were <u>Not</u> Discharged for an Acceptable Reason (b)	Total Graduation Cohort (a) + (b)			
2018-19	2015-16	2015	N/A	N/A	N/A			
2019-20	2016-17	2016	95	0	95			
2020-21	2017-18	2017	94	0	94			

	Fifth Year Total Cohort for Graduation							
Fifth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Graduated or Enrolled on June 30 <sup>th</sup> of the Cohort's Fifth Year (a)	Number of Students No Longer at the School Who Had Been Enrolled for at Least One Day Prior to Leaving the School and Who Were <u>Not</u> Discharged for an Acceptable Reason (b)	Total Graduation Cohort (a) + (b)			
2018-19	2014-15	2014	N/A	N/A	N/A			
2019-20	2015-16	2015	N/A	N/A	N/A			
2020-21	2016-17	2016	95	0	95			

## **PROMOTION POLICY**

Promotion decisions for scholars in grades 9-12 are based on credit accumulation, successful completion of coursework, and passing of Regents exams.

Our promotion in doubt process provides families with formal notifications (promotion in doubt letters) that their child is at risk of not meeting promotion standards and being retained in the same grade for the upcoming school year. This notification will occur at the conclusion of the first semester (mid-year) and will be provided along with the second quarter report cards.

Throughout the course of the school year, several parent-teacher conferences are held in which parents are able to discuss student progress with their child's teacher. Report cards are also distributed at the conclusion of each academic quarter. Additionally, school counselors monitor the academic progress of the students within their assigned cohorts and meet with both students and parents to discuss the supports necessary to ensure successful completion of the school year.

The school principal, in consultation with counselors, makes promotion decisions for all students in mid-June. Promotion decisions are communicated to scholars and families by the end of the school year. High school scholars who do not meet promotion requirements in June have the right to attend summer school and be promoted in August if promotion standards are met at that time.

The following are the grade-by-grade promotion standards for the Academy Charter High School and reflect the minimum criteria for promotion from the scholar's current grade to the next grade.

Grade	Units of Credit	Passed Regents
9	5	1
10	11	3
11	17	4
12	22	5

As a result of the transition to remote learning in the Spring, NYSED provided guidance on the awarding of Regents exemptions based on successfully completing coursework aligned to the Regents courses. Scholars received exemption for the following Regents examinations if they received credit for the associated course:

- Mathematics: Algebra 1, Geometry, Algebra 2
- English Language Arts
- Science: Living Environment, Earth Science, Physics, Chemistry
- Social Studies: US History, Global History

No adjustments were made to the promotion criteria.

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## **GOAL 1: HIGH SCHOOL GRADUATION**

**GOAL 1: HIGH SCHOOL GRADUATION** 

All students at the school will graduate from high school

#### **Goal 1: Leading Indicator**

Each year, 75 percent of students in first and second year high school Total Graduation Cohorts will earn at least ten credits (if 44 needed for graduation) or five credits (if 22 needed for graduation) each year.

#### METHOD

This measure serves as a leading indicator of the performance of the high school cohort and examines students' progress toward graduation based on annual credit accumulation. The measure requires that, based on the school's promotion requirements, 75 percent of the first and second year high school Total Graduation Cohorts will earn the required number of credits.

#### **RESULTS AND EVALUATION**

The Academy's 2019 and 2020 cohorts did not achieve the goal of 75% promotion, with the 2019 cohort 4.5 percentage points below the 75% goal. The 2020 cohort did exceed the goal of 75% by 1.4%. The school's shift to remote learning in March 2020 may be attributable to the school missing its promotion goal.

Percent of Students in First and Second Year Cohorts Earning the Required Number of Credits in 2020-21						
	Cohort Designation	Number in Cohort during 2020-21	Percent promoted			
	2019	173	70.1%			
	2020	106	76.4%			

#### ADDITIONAL EVIDENCE

During the 2020-21 school year, many students participated solely in virtual instruction, which has significantly limited the teachers' ability to provide supervision throughout instruction and assure student accountability for learning. The percent promoted for the 2019 cohort saw a slight increase (0.1 %) in the 2020-2021 school year from 2019-2020 school year. Additionally, the 2020 cohort percent promoted after the first year exceeded the same of the 2019 cohort by 2.2%. Prior to the transition to remote learning, the school had met its promotion goal every year. We expect that the increasing trend in percent promoted will continue with the incoming cohorts as we return to in-person learning.

#### **Goal 1: Leading Indicator**

Each year, 75 percent of students in the second year high school Total Graduation Cohort will score at or above proficient on at least three different New York State Regents exams required for graduation.

#### METHOD

This measure serves as a leading indicator of the performance of high school cohorts and examines their progress towards graduation based on Regents exam passage. The measure requires that 75 percent of students in each Graduation Cohort have passed at least three Regents exams by their second year in the cohort.

As a result of the Board of Regents' guidance regarding the cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, for the most recent second year cohort schools should report the percentage of students who either passed or were exempted from at least three exams. In August of 2021, the 2019 cohort will have completed its second year.

### **RESULTS AND EVALUATION**

The Academy achieved its goal of 75% of students achieving proficiency on at least three different New York State Regents exams required for graduation. The 2017, 2018, and 2019 cohorts exceeded this goal by 6, 10.9, and 14-percentage points, respectively.

ercent of Students in their Second Year Passing Three Regents Exams by Coh								
	Cohort Designation	School Year	Number in Cohort	Percent Passing at Least Three Regents (including exemptions)				
	2017	2018-19	100	81.0%				
	2018	2019-20	142	85.9%				
	2019	2020-21	173	90.1%				

Pe

#### ADDITIONAL EVIDENCE

The Academy achieved its goal of 75% of students achieving proficiency on at least three different New York State Regents exams required for graduation. The 2017 cohort exceed this goal by 6%. The 2018 cohort exceeded this goal by 10.9% and the 2019 cohort exceeded this goal by 14%.

#### **Goal 1: Absolute Measures**

Each year, 75 percent of students in the fourth year high school Total Graduation Cohort and 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.

#### **METHOD**

This measure examines students in two high school Graduation Cohorts: those who entered the 9<sup>th</sup> grade as members of the 2017 cohort and graduated four years later and those who entered as members of the 2016 cohort and graduated five years later. These data reflect August graduation rates. At a minimum, these students have passed or been exempted from five Regents exams

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required for high school graduation in ELA, mathematics, science, U.S. History, and Global History or met the requirements for the 4+1 pathway to graduation.<sup>1</sup>

The school's graduation requirements appear in this document above the graduation goal.

### **RESULTS AND EVALUATION**

The Academy Charter School – Hempstead has exceeded its four year graduation goal for its first two graduating classes. The 2016 cohort exceeded the goal by 18.6% and the 2017 cohort exceeded the goal by 17.6%. By the end of its fifth year 100% of the 2016 cohort had graduated.

Percent of Students in the Total Graduation Cohort who have Graduated After Four Years

Cohort	School	Number in	Percent
Designation	Year	Cohort	Graduating
2015	2018-19	N/A	N/A
2016	2019-20	95	93.6%
2017	2020-21	94	92.6%

#### Percent of Students in Total Graduation Cohort Who Have Graduated After Five Years

Cohort	School	Number in	Percent
Designation	Year	Cohort	Graduating
2014	2018-19	N/A	N/A
2015	2019-20	N/A	N/A
2016	2020-21	95	100%

### ADDITIONAL EVIDENCE

During the 2020-21 school year, many students participated solely in virtual instruction, which had significantly limited the teachers' ability to provide supervision throughout instruction and assure student accountability for learning. To compensate for many of the challenges brought about by virtual instruction, the school offered academic support opportunities in mathematics, English Language Arts, science, and social studies after school, on Saturdays, during mid-Winter and Spring recess. Also, a majority of the 2017 cohort opted in to in-person instruction beginning in February 2021.

#### **Goal 1: Comparative Measure**

Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the school district of comparison.

#### **METHOD**

The school compares the graduation rate of students completing their fourth year in the charter school's Total Graduation Cohort to that of the respective cohort of students in the school district of comparison. Given that district results for the current year are generally not available at this

<sup>&</sup>lt;sup>1</sup> The state's guidance for the 4+1 graduation pathway can be found here: <u>http://www.p12.nysed.gov/ciai/multiple-pathways/</u>.

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time, for purposes of this report schools should include the district's 2019-20 results as a temporary placeholder for the district's 2020-21 results.

#### **RESULTS AND EVALUATION**

The Academy Charter School-Hempstead met this goal based upon available data for the 2016 cohort where it exceeded the Hempstead School District by 15.3%.

	Percent of Students in the Total Graduation Cohort who Graduate in Four Years Compared to the District								
			Charter	School	Hempstead				
	Cohort Designation	School Year	Number in	Percent	Number in	Percent			
			Cohort	Graduating	Cohort	Graduating			
	2015	2018-19	N/A	N/A	536	62.5%			
	2016	2019-20	95	93.6%	479	78.3%			
	2017	2020-21	94	92.6%	N/A	N/A			

#### ADDITIONAL EVIDENCE

Based on the available data and the relatively consistent percent graduating in the 2017 cohort in comparison with the 2016 cohort, we anticipate that the 2017 cohort will exceed that of the Hempstead School District.

#### **Goal 1: Absolute Measure**

Each year, 75 percent of students in the high school Total Cohort pursuing an alternative graduation pathway (commonly referred to as the 4+1 pathway) will achieve a Regents equivalency score and pass an approved pathway assessment required for graduation by the end of their fourth year in the cohort.

#### **METHOD**

The New York State Board of Regents approved regulations establishing alternative pathways to graduation for all students. Students may replace one of the required Social Studies Regents exams with an approved alternative assessment. For more information about requirements and approved assessments refer to the NYSED resource online: <u>http://www.p12.nysed.gov/ciai/multiple-pathways/</u>. The school will document the names of the alternative assessments administered and success rate for students in the templates bellow.

As a result of the Board of Regents' guidance regarding the cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, students planning to take a pathway examination during those cancelled dates would be exempted from the requirement. For purposes of this measure, only report results for students with valid scores for any pathway exam.

#### **RESULTS AND EVALUATION**

The Academy's 2017 cohort pursuing an alternate graduation pathway exceeded the goal of a 75 percent graduation rate.

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Percentage of the 2017 Graduation Cohort Pathway Students Demonstrating Success by Exam Type

Exam	Number of Graduation Cohort Members Tested (a)	Number Passing or Achieving Regents Equivalency (b)	Percentage Passing =[(b)/(a)]*100
Additional Social Studies Regents	94	89	94.7%
Additional Math or Science Regents	94	92	97.9%
Overall	94	94	100%

#### Pathway Exam Passing Rate by Fourth Year Accountability Cohort

Cohort Designation	School Year	Number in Cohort	Percent Passing a Pathway Exam
2015	2018-19	N/A	N/A
2016	2019-20	95	96.8%
2017	2020-21	94	100%

### ADDITIONAL EVIDENCE

## SUMMARY OF THE HIGH SCHOOL GRADUATION GOAL

The Academy's 2017 cohort achieved all, but one of the measures of this Accountability Plan goal. 75% of the scholars in first and second year did not earn at least 5.

Туре	Measure	Outcome
Leading Indicator	Each year, 75 percent of students in first and second year high school Total Graduation Cohorts will earn at least ten credits (if 44 needed for graduation) or five credits (if 22 needed for graduation) each year.	Not Met
Leading Indicator	Each year, 75 percent of students in the high school Total Graduation Cohort will score at least 65 on at least three different New York State Regents exams required for graduation by the completion of their second year in the cohort.	Met
Absolute	Each year, 75 percent of students in the fourth year high school Total Graduation Cohort will graduate.	Met
Absolute	Each year, 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.	Met
Comparative	Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the school district of comparison.	Met

Absolute
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### **ACTION PLAN**

The school will continue to support struggling students by providing academic services in mathematics. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

The teachers work with instructional leadership to align course goals with student achievement data collected during previous administration of Regents examinations. Students requiring academic supports, based on Regents examination data, qualify and receive academic intervention services. Additional learning time and academic intervention services is provided in-school, after school, on Saturdays, and during the Summer months.

The school has also departmentalized instruction and made provisions for instructional coaching to include content leads and two Assistant Principals. Assistant Principals have been given specific content areas of instructional oversight and work with content leads to support student achievement through instructional practice.

To ensure on-time graduation for scholars, the school provides curriculum and support for students to complete Regents examination requirements by the conclusion of their 11th grade year. For students requiring additional assistance in meeting the graduation requirements on time, the school provides additional learning time and academic intervention services in-school, after school, on Saturdays, and through credit recovery programming.

Further, the school's counselors monitor student progress toward graduation regularly. They work with school principal, director of secondary education, assistant principals, students and families to identify the supports needed to assist students in graduating on time.

## **GOAL 2: COLLEGE PREPARATION**

#### **GOAL 2: COLLEGE PREPARATION**

All students will be prepared to attend college.

Scholars at The Academy Charter High School are supported throughout the entirety of the college application process. The school year starts with college counselor and family meetings for each student. Next, students are given expectations for what to expect through the school year. This includes, gauging initial interests, creating a list of colleges, determining eligibility for financial aid

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and opportunity programs, and setting the scope of support the college counselor will provide. Students then meet with the college counselor for the duration of the year in small groups. During the student/counselor meetings, students are encouraged to build balanced college lists, complete their personal statement, and apply to CUNY, SUNY, and private/public out of state schools. Families are welcomed to meet with the college counselor to obtain assistance with completing financial aid forms such as the FAFSA, TAP, and CSS Profile, as well as any additional opportunity program and scholarship applications students may need to complete. The school will continue to support our families throughout the decision making and college commitment process by hosting financial aid review workshops and individualized sessions to support families in making informed decisions about the child's future college matriculation. In our first year, close working relationships with were established between The Academy and colleges such as Nassau Community College, SUNY Stony Brook University, SUNY Brockport, SUNY University at Albany and the University of Rochester.

#### **Goal 2: Absolute Measure**

Each year, 75 percent of graduating students will demonstrate their preparation for college by at least one or some combination of the following indicators:

- Passing an Advanced Placement ("AP") exam with a score of 3 or higher;
- Earning a score of 4 or higher on an International Baccalaureate ("IB") exam;
- Passing a College Level Examination Program ("CLEP") exam;
- Passing a college level course offered at a college or university or through a school partnership with a college or university;
- Achieving the college and career readiness benchmark on the SAT;
- Earning a Regents diploma with advanced designation; or,
- A different school-created indicator approved by the Institute.

#### **METHOD**

Schools use any method listed here, or any combination thereof, to demonstrate that at least 75 percent of graduates are prepared to engage in rigorous college level coursework. The school should select only those methods listed here that it uses to demonstrate the college readiness of its students and eliminate those that it will not. For instance, high schools that do not deliver an IB Program as part of their high school design do not report on the IB option. The school reports on the number of students who attempted to achieve each indicator, the number who succeeded, and the corresponding percentage. Additionally, the school should report on the overall number of students who graduated after four years, the number of those graduates who achieved any of the relevant indicators, and the overall percentage achieving any indicator.

For the 2020-2021 academic year, the Academy continued a partnership with Molloy College to offer college credit for courses provided to high school scholars on our campus. Courses were

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taught by instructors hired by the Academy and vetted and approved by Molloy College faculty. Participating scholars received 3 [or 4] credits (from Molloy College) for completion of the college course with a grade of C or higher. Scholars had the opportunity to participate in the following courses:

- ENG 1100 College Composition (3 cr.): College Composition seeks to initiate a dialogue among students that leads them to hone skill development by moving beyond their own "personal" position: the readings and classroom discussions give the sense that they are entering an ongoing conversation of consequence. Students are therefore required to integrate the thoughts and words of other writers of the class texts, online databases, other print and media sources and oral exchange into their own essays using the appropriate citing mechanism. Both in relation to their own experience and to a text or set of texts, student writers will learn how to articulate and develop a sophisticated argument within a specific rhetorical situation.
- POL 1010 American National Government (3 cr.): This course provides students with an overview of the American system of government which examines the impact of public opinions, group interests, and organizations on the institutions of American government. Particular attention is focused on issues which relate to the politics of public policy and the decision-making process. The nature of American democracy is examined and critically analyzed.
- ART 1020 Drawing (3 cr.): Drawing is an introductory studio drawing course with emphasis on learning to see and developing basic drawing skills using various media by employing fundamental design and composition concepts. In addition to technical skills, an exploration of creative thinking, problem solving, and critical analysis will be studied. During the semester, students will explore different drawing techniques and media. Students will be encouraged to develop an expression of individual style. This is a hands on art class in which you will be exposed to the basic principles of drawing. We will work from observation in order to translate three-dimensional objects and space onto a two dimensional surface. Drawing is a way of seeing that should be developed in an increasingly personal way as the student works through the semester.

#### **RESULTS AND EVALUATION**

The 2017 cohort did not achieve its goal of having 75 percent of graduating students from the 2017 cohort demonstrating preparedness for college

Percentage of the 2017 Total Cohort Graduates Demonstrating College Preparation by Indicator

Indicator	Number of Graduates who Attempted the Indicator	Number who Achieved Indicator	Percentage of Graduates who Achieved Indicator
Passing AP Exam with 3 or Higher	37	19	51.4%
Passing College Level Course	40	31	77.5%
Achieving the college and career readiness benchmark on the SAT	76	18	23.7%
Earning a Regents diploma with advanced designation	87	51	58.6%
Overall	87	58	66.7

#### ADDITIONAL EVIDENCE

As shown in the table below. The 2017 cohort's performance on this goal was 5 percent better than the 2016 cohort.

Cohort	Number of Graduates who Attempted the Indicator	Number who Achieved Indicator	Percentage of Graduates who Achieved Indicator
2016	94	58	61.7%
2017	87	58	66.7%

To achieve this goal in the future, the school has provided and will increase opportunities for students to participate in Advanced Placement (AP) and college-level courses. The school currently offer the following AP Courses: Computer Science Principles, English Literature and Composition, English Language and Composition, Psychology, World History, and Calculus AB. The Academy also offers the following college courses for credit through partnership with Molloy College: Drawing, American National Government, and College Composition. To support students in achieving the college readiness benchmark on the SATs, we offered SAT prep (in-school). We also implemented a peer mentoring and tutoring program after school to provided additional one-on-one academic support.

#### **Goal 2: Absolute Measure**

Each year, the College, Career, and Civic Readiness Index ("CCCRI") for the school's Total Cohort will exceed the Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

The calculation of this measure is not required for 2020-21.

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**Goal 2: Comparative Measure** 

Each year, the school's CCCRI for the Total Cohort will exceed that of the district of comparison's Total Cohort.

The calculation of this measure is not required for 2020-21.

#### **Goal 2: Absolute Measure**

Each year, 75 percent of graduating students will matriculate into a college or university in the year after graduation.

### METHOD

The ultimate measure of whether a college prep high school has lived up to its mission is whether students actually enroll and succeed in college. Schools track and report the percentage of fourth-year Total Cohort graduates who matriculate into a two or four-year college program in the school year following graduation. Schools should update and confirm data for Cohorts prior to 2020-21 and provide preliminary matriculation data for 2017 Cohort. It may be necessary for schools to provide updated data to the Institute when National Student Clearinghouse or other data sources become available later in the school year.

### **RESULTS AND EVALUATION**

The Academy exceeded its goal of 75% of graduating students matriculating into a college or university in the year after graduation by five percentage points for the 2016 Cohort and by 25 points for the 2017 Cohort.

	Matriculation Rate of Graduates by Year						
Γ			Number of	Number Enrolled	Matriculation		
			Graduates	in 2 or 4-year	Rate		
	Cohort	Graduation Year		Program in			
			(a)	Following Year	=[(b)/(a)]*100		
				(b)			
	2015	2018-19	N/A	N/A	N/A		
Γ	2016	2019-20	95	76	80.0%		
	2017	2020-21	87	87	100%		

#### ADDITIONAL EVIDENCE

The 2017 matriculation rate for the 2017 cohort exceeded that of the 2016 cohort by 20%. We will continue to implement a robust college preparation, beginning in the first year of each cohort program targeted to support scholars as they matriculate through high school. To support these endeavors, we have added an Early College Counselor whose primary focus will be implementing curriculum and programs for scholars in their first, second, and third year. A College and Career Placement officer will work with scholars in the fourth year of their cohort.

### SUMMARY OF THE COLLEGE PREPARATION GOAL

Present a narrative providing an overview of which measures the school achieved, as well as an overall discussion of its attainment of this Accountability Plan goal.

Туре	Measure	Outcome
Absolute	indicators of college readiness.	
Absolute	Each year, the CCCRI for the school's Total Cohort will exceed that year's state MIP set forth in the state's ESSA accountability system.	N/A
Comparative	Each year, the school's CCCRI for the Total Cohort will exceed that of the district's Total Cohort.	N/A
Absolute	Each year, 75 percent of graduating students will matriculate into a college or university in the year after graduation.	Met
	[Write in optional measure here]	

### ACTION PLAN

To achieve this goal, the school will increase opportunities for students to participate in Advanced Placement (AP) courses in addition to the opportunities provided for college coursework. We will offer AP Statistics and AP Spanish Language and Culture in addition to coursework offered during the 2020-2021 academic year. To support students in achieving the college readiness benchmark on the SATs, we will continue to offer SAT prep. We also will continue to offer additional one-to-one tutoring (including peer tutoring) for students in preparation for Regents examinations.

## GOAL 3: ENGLISH LANGUAGE ARTS

## ELEMENTARY AND MIDDLE ENGLISH LANGUAGE ARTS

### Goal 3: English Language Arts

All students at the school will be proficient in the reading and writing of the English language:

#### BACKGROUND

The Academy Charter School recognizes that curriculum, instruction and assessment must be dynamic through this period. In evaluating the strengths of our current curriculum and the needs of our varying student populations, we recognize that modifications would be required. Some

modifications are driven by safety considerations, whereas others are predicated on instructional value.

Teachers at every grade level plan and implement learning experiences aligned with the State Standards. Teachers utilize the *ReadyGen* curriculum in the elementary grades, and other standards-based supplementary texts from the *EngageNY* modules, the *Scholastic Guided Reading Program®*, and the *Heinemann Fountas and Pinnell®* systems. The *Teachers College Writers Workshop* as a resource in their balanced learning approach to instruction.

Students complete multiple learning experiences in which they are able to utilize their classroom, library, school library, and various media sources connected through various mulita-media systems. Each classroom library is leveled in accordance with best practices and students are able to choose from multiple genres, levels, and content when completing assigned tasks and/or independent reading activities.

### METHOD

The Academy Charter School administers *Renaissance STAR* Reading assessments to measure English Language Arts proficiency. The computer-adaptive STAR Reading assessments serve multiple purposes, including screening, progress monitoring, instructional planning, forecasting proficiency, standards mastery, and measuring growth. These highly reliable, valid, and efficient standardsbased measures of student performance in reading provide valuable information regarding the acquisition of skills along a continuum of learning expectations. STAR Reading is highly rated for academic screening and academic progress monitoring by the National Center on Intensive Intervention.

Students are administered this literacy assessment at the beginning of the school year in September, the middle of the school year in January, and the end of the school year in June.

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in ELA: STAR

## **RESULTS AND EVALUATION**

**Growth Measure:** Each year, the school's STAR Median Student Growth Percentile in Reading of all 3rd through 8th grade students will be greater than 50.

Grade	Median SGP	Number of Students
3	58	91
4	58	103
5	57	107

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6	47	91
7	68	81
8	54.5	108
All	56	581

The school met this measure for all students.

**Closing The Gap Measure 1:** Each year, the school's STAR Median Student Growth Percentile in Reading of all 3rd through 8th grade students who were not on the pathway to proficiency in the fall will meet or exceed 55 in the spring administration.

Median SGP	Number of Students
59	47
50.5	50
66	69
46	41
69.5	56
69	43
62	306
	59 50.5 66 46 69.5 69

The school met this measure for all students.

**Closing the Gap Measure 2:** Each year, the STAR Median Student Growth Percentile in Reading of 3rd through 8th grade students with disabilities at the school will be equal to or greater than the median growth of 3rd through 8th grade general education students at the school.

Students with Disabilities		General Education Students			
Grade	Median SGP	Number of Students	Grade	Median SGP	Number of Students
3	67	4	3	58	87
4	34.5	4	4	60	99
5	24	3	5	58	104
6	47	5	6	47	86
7	29.5	10	7	70	71

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8	44	3	8	55	105
ALL	40	29	ALL	57	552

The school did not meet this measure.

**Absolute Measure:** Each year, 75% of 3rd through 8th grade students enrolled in at least their 2nd year at the school will be on the STAR Pathway to Proficiency.

Grade	All Stud	ents	Enrolled in at least their 2nd Year		
T.	Percent Proficient	Number Tested	Percent Proficient	Number Tested	
3	40.80%	125	44.86%	107	
4	51.56%	128	53.98%	113	
5	45.83%	120	45.37%	108	
6	53.39%	118	57.69%	104	
7	43.44%	122	39.25%	107	
8	62.79%	129	62.81%	121	
ALL	49.73%	742	50.91%	660	

The school did not meet this measure.

#### ADDITIONAL CONTEXT AND EVIDENCE

Grade	B.O.Y- ELA	E.O.Y-ELA	Growth (+ or -)
Kindergarten	23.6	43.6	20
1 <sup>st</sup> Grade	45.8	41.9	-3.9
2 <sup>nd</sup> Grade	35.8	39.9	4.1

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3 <sup>rd</sup> Grade	45.2	47.9	2.7
4 <sup>th</sup> Grade	45.2	49.5	4.3
5 <sup>th</sup> Grade	41.9	46.3	4.4
6 <sup>th</sup> Grade	40.1	43.0	2.9
7 <sup>th</sup> Grade	39.0	46.3	7.3
8 <sup>th</sup> Grade	43.3	46.8	3.5

During the 2020-21 school year, many students participated only in virtual instruction which has many limitations in providing teacher supervision and student accountability for learning.

## SUMMARY OF THE ELEMENTARY AND MIDDLE ENGLISH LANGUAGE ARTS GOAL

The school met the Growth measure and one of the Closing The Gap measures, partially met the other Closing The Gap measure but did not meet the Absolute measure.

Туре	Type Measure					
Growth	Each year, the school's median student growth percentile of all 3rd through 8th grade students will be greater than 50.	Met				
Closing The Gap	Closing The Gap Each year, the school's median student growth percentile of all 3rd through 8th grade students who were not on the pathway to proficiency in the fall will meet or exceed 55 in the spring administration.					
Closing The Gap	Each year, the median student growth percentile of 3rd through 8th grade students with disabilities at the school will be equal to or greater than the median growth of 3rd through 8th grade general education students at the school.	Partially Met				

Absolute	Each year, 75% of 3rd through 8th grade students enrolled in at least their 2nd year at the school will be on the pathway to proficiency	Not Met
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### **ACTION PLAN**

The school will continue to administer the internal assessment at strategic points during the school year. This will allow for assessment at the beginning, mid-way, and end of the school year using the sample schedule below. The school will schedule assessments to accommodate virtually learning but will administer the assessment in-person to the extent possible.

Monday	Tuesday	Wednesday	Thursday	Friday
	1 Renaissance STAR Window Opens Kindergarten, 3 <sup>rd,</sup> and 6 <sup>th</sup> Grade will take Renaissance STAR ELA test – 8:30 – 10am	2 1 <sup>st</sup> , 4 <sup>th</sup> , and 7 <sup>th</sup> Grade will take <i>Renaissance STAR</i> ELA test- 8:30 – 10am	3 2 <sup>nd</sup> , 5 <sup>th</sup> , and 8 <sup>th</sup> Grade will take <i>Renaissance STAR</i> ELA test- 8:30 – 10am	4 <i>Renaissance STAR</i> ELA MAKEUP Day for all Grades
7 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Window Begins. <i>Renaissance STAR</i> ELA MAKEUP Day for all Grades	8 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Makeup Day. Kindergarten, 3 <sup>rd,</sup> and 6 <sup>th</sup> Grade will take <i>Renaissance</i> <i>STAR</i> Math test – 8:30 – 10am	9 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Makeup Day. 2 <sup>nd</sup> , 5 <sup>th,</sup> and 7 <sup>th</sup> Grade will take <i>Renaissance STAR</i> Math test- 8:30 – 10am	10 4 <sup>th,</sup> and 8 <sup>th</sup> Grade will take <i>Renaissance STAR</i> Math test- 8:30 – 10am	11 Renaissance STAR Math MAKEUP Day for all Grades
14 <i>Renaissance STAR</i> Math MAKEUP Day for all Grades	15 Renaissance STAR ELA & Math MAKEUP Day for all Grades	16 Renaissance STAR ELA & Math MAKEUP Day for all Grades	17 Renaissance STAR Window Closes Renaissance STAR ELA & Math MAKEUP Day for all Grades	18

The school will continue to support struggling students by providing academic services in English Language Arts. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

## HIGH SCHOOL ENGLISH LANGUAGE ARTS

#### **Goal 3: Absolute Measure**

Each year, 65 percent of students in the high school Accountability Cohort will exceed Common Core expectations (currently scoring at or above Performance Level 4 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

#### **METHOD**

The school administered the Regents English exam that students must pass to graduate. The State Education Department currently defines the college and career readiness standard as scoring at or above Performance Level 4 (meeting Common Core expectations) on the Regents Exam in English Language Arts (Common Core). This measure examines the percentage of the Accountability Cohort that achieved at least Performance Level 4 by the completion of their fourth year in the cohort.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students achieving at least Level 4 among the students who sat for the exam.

#### **RESULTS AND EVALUATION**

The Academy Charter High School met this goal for it's 2017 cohort with 75% of the cohort achieving this indicator.

Percent Scoring at Least Level 4 on Regents English Common Core Exam by Fourth Year Accountability Cohort <sup>2</sup>								
	Cohort	Fourth Year	Number in Cohort (a)	Number exempted with No Valid Score (b)	Number Scoring at Least Level 4 (c)	Percent Scoring at Least Level 4 Among Students with Valid Score (c)/(a-b)		
	2015	2018-19	NA	N/A	N/A	N/A		
	2016	2019-20	95	2	45	48.4%		
	2017	2020-21	94	74	15	75%		

<sup>&</sup>lt;sup>2</sup> Based on the highest score for each student on the English Regents exam

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### ADDITIONAL EVIDENCE

Given the COVID-19 pandemic, the NYSED regents examination in English were not taken by all scholars. The 2018 and 2019 cohorts have not yet met achieved this measure. The 2020 cohort has not yet been administered the English Regents examination.

Cohort	2018	-19	2019	2019-20		)-21
Cohort Designation	Number in Cohort	Percent Level 4	Number in Cohort	Percent Level 4	Number in Cohort	Percent Level 4
2017	100	16.0%	95	15.8%	94	75.0%
2018	140	0.0%	142	0.0%	119	45.8%
2019		1	169	0.0%	174	12.3%
2020					113	0.0%

#### **Goal 3: Absolute Measure**

Each year, 80 percent of students in the high school Accountability Cohort will at least partially meet Common Core expectations (currently scoring at or above Performance Level 3 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

#### METHOD

The school administered the Regents English exam that students must pass to graduate. The school scores Regents on a scale from 0 to 100. The State Education Department currently defines the cut off for passing and meeting the requirement for graduation as scoring at or above Performance Level 3 (partially meeting Common Core expectations) on the Regents Exam in English Language Arts (Common Core). This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 3 by the completion of their fourth year in the cohort.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students achieving at least Level 3 among the students who sat for the exam.

#### **RESULTS AND EVALUATION**

21% of the 2017 cohort sat for the Regents English Common Core Exam by the completion of the fourth year in the cohort. 100% of those scholars who did sit for the Regents exams achieved at least a level three, which is equivalent to the same of the 2016 cohort.

	Percent S		east Level 3 on Rege Fourth Year Accourt		on Core Exam
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 3 (c)	Percent Scoring at Least Level 3 Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	N/A	N/A	N/A
2016	2019-20	95	3	92	100%
2017	2020-21	94	74	20	100%

## ADDITIONAL EVIDENCE

F	Percent Ach	nieving at l	Least Level	3 by Coho	rt and Year	
C.L.	2018-19		2019-20		2020-21	
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing
2017	102	1.0%	95	97.9%	94	100.0%
2018	152	0.7%	142	0.0%	119	85.7%
2019			169	0.0%	174	22.4%
2020					113	0.0%

#### Goal 3: Absolute Measure

Each year, the Performance Index ("PI") on the Regents English exam of students completing their fourth year in the Accountability Cohort will meet the state's Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

The calculation of this measure is not required for 2020-21.

#### **Goal 3: Comparative Measure**

Each year, the percent of students in the high school Total Cohort meeting or exceeding Common Core expectations on the Regents Exam in English Language Arts (Common Core) will exceed the percentage of comparable students in the district meeting or exceeding Common Core expectations.

#### The calculation of this measure is not required for 2020-21.

#### **Goal 3: Comparative Measure**

Each year, the percent of students in the high school Total Cohort at least partially meeting Common Core expectations on the Regents Exam in English Language Arts (Common Core) will exceed the percentage of comparable students in the district at least partially meeting Common Core expectations.

The calculation of this measure is not required for 2020-21.

#### **Goal 3: Comparative Measure**

Each year, the Performance Index ("PI") in Regents English of students in the fourth year of their high school Accountability Cohort will exceed that of comparable students from the school district of comparison.

#### The calculation of this measure is not required for 2020-21.

#### **Goal 3: Growth Measure**

Each year, 50 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade English language arts exam will meet the college and career readiness standard (currently scoring at Performance Level 4 and fully meeting Common Core expectations on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

#### METHOD

The school demonstrates the effectiveness of its English language arts program by enabling students who were not meeting proficiency standards in the eighth grade to meet the English requirement for the college and career readiness standard.

### **RESULTS AND EVALUATION**

During the third year of the 2017 cohort, 21% of the cohort sat for the January 2020 Regents administration of the English common core exam. The remaining 79% of the cohort was scheduled to take the English common core regents examination during the June 2020 Regents administration period, which was suspended by the NYSED due to the COVID-19 pandemic. Of the 21% of scholars in the 2017 cohort who sat for the Regents examination, only 3 scholars were not proficient in the 8<sup>th</sup> grade and one of the three scholars (33.3%) achieved at least a level 4 which fell short of the target by 42%.

Percent Achieving at Least Performance Level 4 on Common Core exam among Students Who Were Not Proficient in the 8 <sup>th</sup> Grade by Fourth Year Accountability Cohort							
Cohort Designation	Fourth Year	Number in Cohort not Proficient in 8 <sup>th</sup> Grade (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 4 (c)	Percent Scoring at Least Level 4 Among Students with Valid Score (c)/(a-b)		
2015	2018-19	N/A	0	N/A	N/A		
2016	2019-20	20	0	5	26.3%		
2017	2020-21	36	33	1	33.3%		

#### **Goal 3: Growth Measure**

Each year, 75 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade English language arts exam will at least partially meet Common Core expectations (currently scoring at Performance Level 3 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

#### **METHOD**

The school demonstrates the effectiveness of its English language arts program by enabling students who were not meeting proficiency standards in the eighth grade to meet the English requirement for graduation.

#### **RESULTS AND EVALUATION**

In their fourth year, 100% of the students in the 2017 cohort who sat for the Regents English common core exam and were not proficient in 8<sup>th</sup> grade achieved at least a level 3. This exceeded the goal by 25%. Due to the cancellation of multiple Regents examination administrations, 3 of the 36 scholars in the 2017 cohort who were not proficient in 8<sup>th</sup> grade, sat for the Regents English common core exam.

	Percent Achieving at Least Performance Level 3 on Common Core exam among Students Who Were Not Proficient in the 8 <sup>th</sup> Grade by Fourth Year Accountability Cohort							
Cohort Designation	Fourth Year	Number in Cohort not Proficient in 8 <sup>th</sup> Grade (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 3 (c)	Percent Scoring at Least Level 3 Among Students with Valid Score (c)/(a-b)			
2015	2018-19	N/A	0	N/A	N/A			
2016	2019-20	20	0	14	70%			
2017	2020-21	36	33	3	100%			

#### ADDITIONAL EVIDENCE

The Regents English common core exam for the 2020-2021 academic year was solely offered in June 2020 by the NYSED. Due to the COVID-19 pandemic, participation in the Regents examination administration periods for the June 2021 period.

### SUMMARY OF THE HIGH SCHOOL ENGLISH LANGUAGE ARTS GOAL

The Academy has achieved all but one measure of this Accountability Plan goal. The school did not achieve the goal that At least 50% of the 2017 cohort who were not proficient in 8<sup>th</sup> grade did not meet or exceed Common Core expectations.

Туре	Measure	Outcome
	Each year, 65 percent of students in the high school Accountability Cohort	
Absolute	will meet or exceed Common Core expectations (currently scoring at or	Achieved
	above Performance Level 4 on the Regents Exam in English Language Arts	Actileved
	(Common Core)) by the completion of their fourth year in the cohort.	
	Each year, 80 percent of students in the high school Accountability Cohort	
Absolute	will at least partially meet Common Core expectations (currently scoring at	Achieved
	or above Performance Level 3 on the Regents Exam in English Language Arts	, territe v e di
	(Common Core)) by the completion of their fourth year in the cohort.	
	Each year, the Performance Index (PI) on the Regents English exam of	
Absolute	students completing their fourth year in the Accountability Cohort will meet	N/A
Absolute	the state Measure of Interim Progress (MIP) set forth in the state's ESSA	
	accountability system.	
	Each year, the percentage of students in the Total Cohort meeting or	
Comparative	exceeding Common Core expectations on the Regents Exam in English	N/A
comparative	Language Arts (Common Core) will exceed the percentage of comparable	N/A
	students from the district meeting or exceeding Common Core expectations.	
	Each year, the percentage of students in the Total Cohort partially meeting	
Comparative	Common Core expectations on the Regents Exam in English Language Arts	N/A
comparative	(Common Core) will exceed the percentage of comparable students in the	N/A
	district at least partially meeting Common Core expectations.	
	Each year, the Performance Index (PI) in Regents English of students in the	
Comparative	fourth year of their high school Accountability Cohort will exceed that of	N/A
	comparable students from the school district of comparison.	
	Each year, 50 percent of students in the high school Accountability Cohort	
	who did not score proficient on their New York State 8 <sup>th</sup> grade English	
Growth	language arts exam will meet or exceed Common Core expectations	Did Not Achieve
Growth	(currently scoring at or above Performance Level 4 on the Regents Exam in	Dia Not Achieve
	English Language Arts (Common Core)) by the completion of their fourth	
	year in the cohort.	
	Each year, 75 percent of students in the high school Accountability Cohort	
	who did not score proficient on their New York State 8 <sup>th</sup> grade English	
Growth	language arts exam will at least partially meet Common Core expectations	Achieved
Glowin	(currently scoring at least Performance Level 3 on the Regents Exam in	Achieveu
	English Language Arts (Common Core)) by the completion of their fourth	
	year in the cohort.	

## ACTION PLAN

The school will continue to support struggling students by providing academic services in English Language Arts. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

## **GOAL 4: MATHEMATICS**

### ELEMENTARY AND MIDDLE MATHEMATICS

#### Goal 4: Mathematics

#### BACKGROUND

The Academy Charter School recognizes that curriculum, instruction and assessment must be dynamic through this period. In evaluating the strengths of our current curriculum and the needs of our varying student populations, we recognize that modifications would be required. Some modifications are driven by safety considerations, whereas others are predicated on instructional value.

The school will continue to use most of the curriculum outlined in the charter. Teachers at every grade level plan and implement learning experiences aligned with the State Standards. Teachers utilize the Pearson, *Envision, and Great Minds, Eureka* curriculums are utilized in the elementary grades, and other standards-based supplementary materials from the *EngageNY* modules.

In the elementary grades, for those students participating 100% online, students will also be provided access to virtual manipulatives from *Didax*. Moreover, the school will use electronic curriculum materials from the *Envision*, and *Eureka* outlined in the charter.

#### METHOD

The Academy Charter School administers Renaissance STAR Math assessments to measure Mathematics proficiency. The computer-adaptive STAR Reading assessments serve multiple purposes, including screening, progress monitoring, instructional planning, forecasting proficiency, standards mastery, and measuring growth. These highly reliable, valid, and efficient standardsbased measures of student performance in reading provide valuable information regarding the acquisition of skills along a continuum of learning expectations. STAR Math is highly rated for academic screening and academic progress monitoring by the National Center on Intensive Intervention

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in mathematics: STAR

#### **RESULTS AND EVALUATION**

**Growth Measure:** Each year, the school's STAR Median Student Growth Percentile in Mathematics of all 3rd through 8th grade students will be greater than 50.

Grade	Median SGP	Number of Students
3	54	86
4	56	95
5	54	104

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6	59	96
7	64.5	90
8	73.5	100
All	60	571

The school met this measure

**Closing The Gap Measure 1:** Each year, the school's STAR Median Student Growth Percentile in Mathematics of all 3rd through 8th grade students who were not on the pathway to proficiency in the fall will meet or exceed 55 in the spring administration.

Grade	Median SGP	Number of Students
3	3	57
4	4	54.5
5	5	56.5
6	6	62
7	7	68
8	8	81
All	59	297

The school met this measure.

**Closing the Gap Measure 2:** Each year, the STAR Median Student Growth Percentile in Mathematics of 3rd through 8th grade students with disabilities at the school will be equal to or greater than the median growth of 3rd through 8th grade general education students at the school.

Students with Disabilities				General Educa	tion Students
Grade	Median SGP	Number of Students	Grade	Median SGP	Number of Students
3	13	4	3	55	82
4	34.5	4	4	56	91
5	27	3	5	54	101

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6	58	7	6	60	89
7	59.5	10	7	70	80
8	94	3	8	72	97
ALL	57	31	ALL	60.5	540

The school did not meet this measure.

**Absolute Measure:** Each year, 75% of 3rd through 8th grade students enrolled in at least their 2nd year at the school will be on the STAR Pathway to Proficiency.

Grade	All Students		Enrolled in at least their 2nd Year	
	Percent Proficient	Number Tested	Percent Proficient	Number Tested
3	37.21%	86	38.46%	78
4	37.89%	95	36.05%	86
5	39.42%	104	40.43%	94
6	56.25%	96	57.78%	90
7	66.67%	90	64.63%	82
8	76.00%	100	75.26%	97
ALL	52.36%	742	52.56%	660

The school did not meet this measure.

### ADDITIONAL EVIDENCE

Grade	B.O.Y- Math	E.O.Y-Math	Growth (+ or -)
Kindergarten	N/A	N/A	N/A
1 <sup>st</sup> Grade	48.9	40.7	-8.2

2 <sup>nd</sup> Grade	33.4	34.4	1
3 <sup>rd</sup> Grade	48.4	48.2	-0.2
4 <sup>th</sup> Grade	46.3	54.2	7.9
5 <sup>th</sup> Grade	51.6	57.5	5.9
6 <sup>th</sup> Grade	51.6	57.5	5.9
7 <sup>th</sup> Grade	58.7	64.9	6.2
8 <sup>th</sup> Grade	64.2	66.7	2.5

## SUMMARY OF THE ELEMENTARY AND MIDDLE MATHEMATICS GOAL

The school met its Growth measure and one of its Closing the Gap measures, and partially met the other two measures.

Туре	Measure	Outcome
Each year, the school's median student growthGrowthbe greater than 50.		Met
Closing The Gap	Closing The Gap Each year, the school's median student growth percentile of all 3rd through 8th grade students who were not on the pathway to proficiency in the fall will meet or exceed 55 in the spring administration.	
Closing The Gap	Each year, the median student growth percentile of 3rd through 8th grade students with disabilities at the school will be equal to or greater than the median growth of 3rd through 8th grade general education students at the school.	Partially Met

Absolute	Each year, 75% of 3rd through 8th grade students enrolled in at least their 2nd year at the school will be on the pathway to proficiency	t
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### **ACTION PLAN**

The school will continue to administer the internal assessment at strategic points during the school year. This will allow for assessment at the beginning, mid-way, and end of the school year using the sample schedule below. The school will schedule assessments to accommodate virtually learning but will administer the assessment in-person to the extent possible.

Monday	Tuesday	Wednesday	Thursday	Friday
	1 Renaissance STAR Window Opens Kindergarten, 3 <sup>rd,</sup> and 6 <sup>th</sup> Grade will take Renaissance STAR ELA test – 8:30 – 10am	2 1 <sup>st</sup> , 4 <sup>th</sup> , and 7 <sup>th</sup> Grade will take <i>Renaissance STAR</i> ELA test- 8:30 – 10am	3 2 <sup>nd</sup> , 5 <sup>th</sup> , and 8 <sup>th</sup> Grade will take <i>Renaissance STAR</i> ELA test- 8:30 – 10am	4 <i>Renaissance STAR</i> ELA MAKEUP Day for all Grades
7 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Window Begins. <i>Renaissance STAR</i> ELA MAKEUP Day for all Grades	8 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Makeup Day. Kindergarten, 3 <sup>rd,</sup> and 6 <sup>th</sup> Grade will take <i>Renaissance</i> <i>STAR</i> Math test – 8:30 – 10am	9 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Makeup Day. 2 <sup>nd</sup> , 5 <sup>th,</sup> and 7 <sup>th</sup> Grade will take <i>Renaissance STAR</i> Math test- 8:30 – 10am	10 4 <sup>th,</sup> and 8 <sup>th</sup> Grade will take <i>Renaissance STAR</i> Math test- 8:30 – 10am	11 <i>Renaissance STAR</i> Math MAKEUP Day for all Grades
14 <i>Renaissance STAR</i> Math MAKEUP Day for all Grades	15 <i>Renaissance STAR</i> ELA & Math MAKEUP Day for all Grades	16 <i>Renaissance STAR</i> ELA & Math MAKEUP Day for all Grades	17 <i>Renaissance STAR</i> Window Closes Renaissance STAR ELA & Math MAKEUP Day for all Grades	18

The school will continue to support struggling students by providing academic services in Mathematics. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

### HIGH SCHOOL MATHEMATICS

#### **Goal 4: Absolute Measure**

Each year, 65 percent of students in the high school Accountability Cohort will exceed Common Core expectations (currently scoring at or above Performance Level 4 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

#### **METHOD**

The school administered the Regents mathematics exam(s) that students must pass to graduate. The State Education Department currently defines the college and career readiness standard as scoring at or above Performance Level 4 (meeting Common Core expectations) on any Regents Common Core mathematics exams. This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 4 by the completion of their fourth year in the cohort.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for any mathematics exam but were scheduled to sit for one during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam requirement as well as the percentage of students achieving at least Level 4 among the students who sat for any exam.

#### **RESULTS AND EVALUATION**

The Academy exceeded its goal of 65% of students scoring at or above a performance level 4 by 9.1%. 2017 cohort exceeded the 2016 cohort by 44%. The school provided additional opportunities for targeted academic support in mathematics after school, on Saturdays, during mid-Winter recess, Spring recess, and during our six-week summer school program.

		by Fourth	n Year Accou	ntability Coho	rt
Cohort	Fourth Year	Number in Cohort (a)	Number exempted with No Valid Score (b)	Number Scoring at Least Level 4 (c)	Percent Scoring at Least Level 4 Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	95	5	27	30.0%
2017	2020-21	94	67	20	74.1%

## Percent Scoring at Least Level 4 on a Regents Mathematics Common Core Exam

### ADDITIONAL EVIDENCE

The 2018 and 2019 cohorts have exceeded the goal of 65% of students scoring at or above a performance level 4 by 27.9% and 11.9% respectively. These cohorts have also already exceeded the same of the 2016 and 2017 cohorts.

1	Percent Acl	nieving at l	east Level	4 by Coho	rt and Year	
Cohort	2018-19		2019-20		2020-21	
Designation	Number in Cohort	Percent Level 4	Number in Cohort	Percent Level 4	Number in Cohort	Percent Level 4
2017	100	21.0%	95	21.1%	94	74.1%
2018	140	42.9%	142	40.1%	119	92.9%
2019			169	18.9%	174	76.9%
2020					113	2.9%

#### **Goal 4: Absolute Measure**

Each year, 80 percent of students in the high school Accountability Cohort will at least partially meet Common Core expectations (currently scoring at or above Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

#### METHOD

The school administered the Regents mathematics exam(s) that students must pass to graduate. The State Education Department currently defines the cut off for passing and meeting the requirement for graduation as scoring at or above Performance Level 3 (partially meeting Common Core expectations) on the Regents mathematics exams. This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 3 by the completion of their fourth year in the cohort.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for any mathematics exam but were scheduled to sit for one during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam requirement as well as the percentage of students achieving at least Level 3 among the students who sat for any exam.

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### **RESULTS AND EVALUATION**

The Academy exceeded its goal of 80% of students scoring at or above a performance level 3 by 20%. 2017 cohort matched the 2016 cohort. The school provided additional opportunities for targeted academic support in mathematics after school, on Saturdays, during mid-Winter recess, Spring recess, and during our six-week summer school program.

			t Level 3 on a Regent / Fourth Year Accoun		
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 3 (c)	Percent Scoring at Least Level 3 Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	95	5	90	100.0%
2017	2020-21	94	0	94	100.0%

### ADDITIONAL EVIDENCE

The 2018 and 2019 cohorts have already exceeded the goal of 80% of students scoring at or above a performance level 3 by 20% and 16.6% respectively.

Cohort	2018	3-19	2019	2019-20		2020-201	
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	
2017	102	95.1%	95	94.7%	94	100.0%	
2018	152	82.9%	142	88.7%	119	100.0%	
2019			169	26.0%	174	96.6%	
2020					113	70.8%	

#### **Goal 4: Absolute Measure**

Each year, the Performance Index ("PI") on the Regents mathematics exam of students completing their fourth year in the Accountability Cohort will meet the state's Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

#### The calculation of this measure is not required for 2020-21.

#### **Goal 4: Comparative Measure**

Each year, the percent of students in the high school Total Cohort meeting or exceeding Common Core expectations on a Regents mathematics exams will exceed the percentage of comparable students in the district meeting or exceeding Common Core expectations.

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#### The calculation of this measure is not required for 2020-21.

#### **Goal 4: Comparative Measure**

Each year, the percent of students in the high school Total Cohort at least partially meeting Common Core expectations on a Regents mathematics exams will exceed the percentage of comparable students in the district at least partially meeting Common Core expectations.

#### The calculation of this measure is not required for 2020-21.

#### **Goal 4: Comparative Measure**

Each year, the Performance Index ("PI") in Regents mathematics of students in the fourth year of their high school Accountability Cohort will exceed that of comparable students from the school district of comparison.

#### The calculation of this measure is not required for 2020-21.

#### **Goal 4: Growth Measure**

Each year, 50 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade mathematics exam will meet the college and career readiness standard (currently scoring at Performance Level 4 and fully meeting Common Core expectations on a Regents mathematics exam) by the completion of their fourth year in the cohort.

#### **METHOD**

The school demonstrates the effectiveness of its mathematics program by enabling students who were not meeting proficiency standards in the eighth grade to grow to meeting the mathematics requirement for the college and career readiness standard.

### **RESULTS AND EVALUATION**

The 2016 and 2017 cohorts did not meet this goal by 53.2% and 56% respectively. During the 2020-21 school year, many students participated solely in virtual instruction, which had significantly limited the teachers' ability to provide supervision throughout instruction and assure student accountability for learning. To compensate for many of the challenges brought about by virtual instruction, the school offered academic support opportunities in mathematics, English Language Arts, science, and social studies after school, on Saturdays, during mid-Winter and Spring recess. Also, a majority of the 2017 cohort opted in to in-person instruction beginning in February 2021.

Percent Achieving at Least Performance Level 4 on a Mathematics Regents Exam among Students Who Were Not Proficient in the 8<sup>th</sup> Grade by Fourth Year Accountability Cohort

Cohort Designation	Fourth Year	Number in Cohort not Proficient in 8 <sup>th</sup> Grade (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 4 (c)	Percent Scoring at Least Level 4 Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	20	3	2	11.8%
2017	2020-21	44	0	4	9.0%

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#### **Goal 4: Growth Measure**

Each year, 75 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade mathematics exam will at least partially meet Common Core expectations (currently scoring at Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

### METHOD

The school demonstrates the effectiveness of its mathematics program by enabling students who were not meeting proficiency standards in the eighth grade to move to meeting the English requirement for graduation.

### **RESULTS AND EVALUATION**

The Academy exceeded its goal of 75% of students who were not proficient in 8<sup>th</sup> grade scoring at or above a performance level 3 by 25%. 2017 cohort matched the 2016 cohort. The school provided additional opportunities for targeted academic support in mathematics after school, on Saturdays, during mid-Winter recess, Spring recess, and during our six-week summer school program.

					nts Exam among Students ntability Cohort <sup>3</sup>
Cohort Designation	Fourth Year	Number in Cohort not Proficient in 8 <sup>th</sup> Grade (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 3 (c)	Percent Scoring at Least Level 3 Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	20	3	17	100.0%
2017	2020-21	44	0	44	100.0%

### SUMMARY OF THE HIGH SCHOOL MATHEMATICS GOAL

The Academy has achieved two of the four applicable measures of this Accountability Plan goal. The school did not achieve the following goals: 1) 65% of students achieving at least a performance level 4 on a Regents mathematics exam and, 2) At least 50% of the 2017 cohort who were not proficient in 8<sup>th</sup> grade did not meet or exceed Common Core expectations.

Туре	Measure	Outcome
Absolute	Each year, 65 percent of students in the high school Accountability Cohort will meet or exceed Common Core expectations (currently scoring at or above Performance Level 4 on a Regents mathematics exam) by the completion of their fourth year in the cohort.	Did Not Achieve

<sup>&</sup>lt;sup>3</sup> Based on the highest score for each student on the mathematics Regents exam

Absolute	Each year, 80 percent of students in the high school Accountability Cohort will at least partially meet Common Core expectations (currently scoring at or above Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.	Achieved
Absolute	Each year, the Performance Index (PI) in mathematics of students completing their fourth year in the Accountability Cohort will meet the state Measure of Interim Progress (MIP) set forth in the state's ESSA accountability system.	N/A
Comparative	Each year, the percentage of students in the Total Cohort meeting or exceeding Common Core expectations on a Regents mathematics exam will exceed the percentage of comparable students from the district meeting or exceeding Common Core expectations.	N/A
Comparative	Each year, the percentage of students in the Total Cohort partially meeting Common Core expectations on a Regents mathematics exam will exceed the percentage of comparable students in the district at least partially meeting Common Core expectations.	N/A
Comparative	Each year, the Performance Index (PI) in Regents mathematics of students in the fourth year of their high school Accountability Cohort will exceed that of comparable students from the school district of comparison.	N/A
Growth	Each year, 50 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8 <sup>th</sup> grade mathematics exam will meet or exceed Common Core expectations (currently scoring at or above Performance Level 4 on a Regents mathematics exam) by the completion of their fourth year in the cohort.	Did Not Achieve
Growth	Each year, 75 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8 <sup>th</sup> grade mathematics exam will at least partially meet Common Core expectations (currently scoring at least Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.	Achieved

### ACTION PLAN

The school will continue to support struggling students by providing academic services in mathematics. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

# **GOAL 5: SCIENCE**

### ELEMENTARY AND MIDDLE SCIENCE

#### Goal 5: Science

All students at the school will demonstrate competency in the understanding and application of scientific reasoning.

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### BACKGROUND

The Academy recognizes that curriculum, instruction and assessment must be dynamic through this period. In evaluating the strengths of our current curriculum and the needs of our varying student populations, we recognize that modifications would be required. Some modifications are driven by safety considerations, whereas others are predicated on instructional value.

The school will continue to use most of the curriculum outlined in the charter. The school will continue to use most of the curriculum outlined in the charter. Teachers at every grade level plan and implement learning experiences aligned with the State Standards. Teachers utilize the McGraw-Hill *is* utilized in the elementary grades, and other standards-based supplementary materials from the *EngageNY* modules. In the high school, the *Pearson* curriculum is being utilized for Living Environment instruction, and *Perfection Learning* for Earth Science.

In the elementary grades, for those students participating 100% virtually, students will also be provided access to virtual labs from *Gizmos*. In the high school students participating virtually will use the *Smart Science Education Inc.* curriculum virtually for labs. Moreover, the school will use electronic curriculum materials from the *McGraw-Hill, Inspire Science*, outlined in the charter.

#### METHOD

In the elementary grades a departmental teacher develop exams were administered to students. This was based mostly on theoretical concepts with no lab performance. Teachers then administered standards-based tests to evaluate student performance. Quarterly grades were calculated based on these assessments.

### **RESULTS AND EVALUATION**

Awaiting the results of the New York State Grade 4 & Grade 8 Intermediate-Level Science Test

### ADDITIONAL CONTEXT AND EVIDENCE

During the 2020-21 school year, many students participated only in virtual instruction which has many limitations in providing teacher supervision and student accountability for learning.

### SUMMARY OF THE ELEMENTARY SCIENCE GOAL

Students and staff made up a good effort for instructional learning but there were limitations on teaching science virtually and they were missing science labs impacted student achievement.

### **ACTION PLAN**

The school will continue to support struggling students by providing academic services in science. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program.

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Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

#### HIGH SCHOOL SCIENCE

#### **Goal 5: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on a New York State Regents science exam by the completion of their fourth year in the cohort.

#### **METHOD**

New York State schools administer multiple high school science assessments; current Regent exams are Living Environment, Earth Science, Chemistry and Physics. The school administered exam(s). It scores Regents on a scale from 0 to 100; students must score at least 65 to pass. This measure requires students in each Accountability Cohort to pass any one of the Regents science exams by their fourth year in the cohort. Students may have taken a particular Regents science exam multiple times or have taken multiple science exams. Students have until the summer of their fourth year to pass a science exam.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students passing among the students who sat for the exam.

#### **RESULTS AND EVALUATION**

The Academy's 2016 and 2017 cohorts exceeded the target goal of 75 percent of students scoring at least 65 on the New York State Regents science exam by the completion of their fourth year in the cohort by 9.2% and 9% respectively.

_	Science Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort <sup>4</sup>									
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Passing with at Least a 65 (c)	Percent Passing Among Students with Valid Score (c)/(a-b)					
2015	2018-19	N/A	0	N/A	N/A					
2016	2019-20	95	0	80	84.2%					
2017	2020-21	94	0	79	84.0%					

<sup>&</sup>lt;sup>4</sup> Based on the highest score for each student on any science Regents exam

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### ADDITIONAL EVIDENCE

As shown by data in the chart below, students through the 2019 cohort are already exceeding the goal of 75 percent of students scoring at least 65 on the New York State Regents science exam by the completion of their fourth year in the cohort. Thus, the school has already met this measure's target for the next two academic years.

Science	Regents Pa	assing Rate	e with a sco	ore of 65 b	y Cohort and	d Year
Cohort	2018	3-19	201	9-20	2020	)-21
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing
2017	102	86%	95	83.2%	97.9%	94
2018	152	68%	142	72.5%	88.7%	119
2019			169	22.5%	92.3%	174
2020						113

#### **Goal 5: Comparative Measure**

Each year, the percent of students in the high school Total Cohort passing a Regents science exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

The calculation of this measure is not required for 2020-21.

# GOAL 6: SOCIAL STUDIES

#### **Goal 6: Social Studies**

All students at the school will demonstrate competency in the understanding and application of social studies.

#### Goal 6: Absolute Measure

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents U.S. History exam by the completion of their fourth year in the cohort.

### METHOD

New York State administers two high school social studies assessments: U.S. History and Global History. In order to graduate, students must pass both of these Regents exams with a score of 65 or higher. This measure requires students in each Accountability Cohort to pass the two exams by the completion of their fourth year in the cohort. Students may have taken the exams multiple times and have until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

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Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students passing among the students who sat for the exam.

### RESULTS

77.6% of th2 2016 cohort and 89.2% of the 2017 cohort passed the US History Regents.

	l		y Regents Passing Fourth Year Accou	Rate with a Score o Intability Cohort	f 65
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Passing with at Least a 65 (c)	Percent Passing Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	95	2	71	76.3%
2017	2020-21	94	1	83	89.2%

### EVALUATION

The Academy's 2016 and 2017 cohorts exceeded the target goal of 75 percent of students scoring at least 65 on the New York State Regents US History exam by the completion of their fourth year in the cohort by 1.3% and 14.2% respectively.

### ADDITIONAL EVIDENCE

As shown by data in the chart below, students through the 2019 cohort are already exceeding the goal of 75 percent of students scoring at least 65 on the New York State Regents US History exam by the completion of their fourth year in the cohort. Thus, the school has already met this measure's target for the next two academic years. The Academy has not administered the U.S. History Regents to the 2020 cohort. The scholars in the 2020 cohort who have received a grade of at least 65% did so prior to beginning the first year of the 2020 cohort in high school.

U.S. Histo	ory Regents	Passing Ra	ate with a s	core of 65	by Cohort a	nd Year
Cabort	2018-19		2019-20		2020-21	
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing
2017	102	87%	95	94.7%	94	96.8%
2018	152	70%	142	88.7%	119	94.1%
2019			169	18.9%	174	90.2%
2020					113	13.3%

**Goal 6: Comparative Measure** 

Each year, the percent to students in the high school Total Cohort passing the Regents U.S. History exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

The calculation of this measure is not required for 2020-21.

#### **Goal 6: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents Global History exam by the completion of their fourth year in the cohort.

### METHOD

This measure requires students in each Accountability Cohort to pass the Global History exam by the completion of their fourth year in the cohort. Students may have taken the exam multiple times, and had until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students passing among the students who sat for the exam.

### RESULTS

86.3% and 66.7% for the 2016 and 2017 cohorts passed the Global History Regents respectively.

	Global History Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort									
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Passing with at Least a 65 (c)	Percent Passing Among Students with Valid Score (c)/(a-b)					
2015	2018-19	N/A	0	N/A	N/A					
2016	2019-20	95	0	82	86.3%					
2017	2020-21	94	91	2	66.7%					

### **EVALUATION**

The Academy's 2016 and 2017 cohorts exceeded the target goal of 75 percent of students scoring at least 65 on the New York State Regents Global History exam by the completion of their fourth year in the cohort by 1.3% and 14.2% respectively.

### ADDITIONAL EVIDENCE

As shown by data in the chart below, students through the 2018 cohort are already exceeding the goal of 75 percent of students scoring at least 65 on the New York State Regents US History exam by the completion of their fourth year in the cohort. Thus, the school has already met this measure's target for the next two academic years. The Academy has not administered the Global History Regents to the 2019 and 2020 cohorts. The scholars in the 2019 cohort who have received a grade of at least 65% did so prior to joining the 2019 cohort at the high school.

	2018	2 10	2019	0.20	by Cohort and Year 2020-21		
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	
2017	102	2%	95	0.0%	94	98.9%	
2018	152	N/A	142	0.0%	119	86.6%	
2019			169	0.0%	174	4.6%	
2020					113	0.0%	

#### **Goal 6: Comparative Measure**

Each year, the percent of students in the high school Total Cohort passing the Regents Global History exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

The calculation of this measure is not required for 2020-21

# GOAL 7: ESSA

Due to COVID-19 and the subsequent changes to the state's testing, accountability, and federal reporting requirements, the 2020-21 school accountability statuses are the same as those assigned for the 2019-20 school year. The 2019-20 accountability statuses were based on 2018-19 exam results. Assigned accountability designations and further context can be found <u>here</u>.

#### **Goal 7: Absolute Measure**

Under the state's ESSA accountability system, the school is in good standing: the state has not identified the school for comprehensive or targeted improvement.

#### METHOD

Because *all* students are expected to meet the state's performance standards, the federal statute stipulates that various sub-populations and demographic categories of students among all tested students must meet the state standard in and of themselves aside from the overall school results. As New York State, like all states, is required to establish a specific system for making these determinations for its public schools, charter schools do not have latitude in establishing their own performance levels or criteria of success for meeting the ESSA accountability requirements. Each year, the state issues School Report Cards that indicate a school's status under the state accountability system.

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### **RESULTS AND EVALUATION**

The Academy Charter School – Hempstead was in Good Standing during all 3 years.

	Accountability Status by Year					
Year	Status					
2018-19	Good Standing					
2019-20	Good Standing					
2020-21	Good Standing					

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# The Academy Charter School Hempstead

# 2020-21 ACCOUNTABILITY PLAN PROGRESS REPORT

Submitted to the SUNY Charter Schools Institute on:

August 16, 2021

By Wayne Haughton

117 North Franklin Street Hempstead, NY 11550 516-408-2200

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Wayne Haughton, Executive Directory prepared this 2020-21 Accountability Progress Report on behalf of the school's board of trustees:

	Board Position			
Trustee's Name	Office (e.g. chair, treasurer, secretary)	Committees (e.g. finance, executive)		
Robert Stewart	Chair	Executive, Academics, Operations & Technology		
Dawn West	Vice Chair	Committees		
Stephen Rowley	Treasurer	Finance, Operations & Technology		
Peter J. Goodman	Trustee	People & Legal		
Roderick Roberts	Trustee	Operations & Technology, People & Legal		
Claudette Harrison	Trustee	Academics, People & Lega		
Beth McKenzie	Trustee	Executive, People & Legal, Operations & Technology		
Carol Beckles	Secretary	Executive, People & Legal		
Maria Graham	Trustee	Academic & Finance		
Dale James	Treasurer	Executive, Finance		
Dorothy Burton	Trustee	Academics		
Rodger Ball	Trustee	Academics		

Mr. Haughton has served as the Executive Director since 2012.

# SCHOOL OVERVIEW

The Academy Charter School ("The Academy") opened in the fall of 2009 with 165 students in grades K-2. Located in Hempstead, NY, a school district with approximately 81% free and reduced-price lunch students, The Academy continues to successfully serve a student population with a large percentage of English language learners, special education students, and economically disadvantaged students. To further the mission, The Academy expanded to serve 1,719 students in grades K-12 in the 2019-2020 school year.

The Academy improves student academic achievement by focusing on the development of three important areas of children's growth: mastering core academic subjects, promoting character development, and fostering a lifelong behavior of giving back to the community. The Academy strives to have its children learn, lead, and serve.

The Academy's mission is:

To create world class scholars who will learn today, lead tomorrow and serve in the future. Key Design Elements

The nine key design elements educational plan are intent to provide our students across various ability levels to achieve success, understanding their strengths and unique abilities, and develop the self-discipline and confidence required to excel in any environment.

Extended Learning Time – this includes extended school day of eight hours, two hours after school program, and support for students in a three-hour Saturday school program and during the winter/spring/summer breaks. Moreover, select high school students attend a six-week program geared towards preparation for Regents exam.

Teacher Student Ratio/Moderate Class Size – Each Elementary School class has 25 to 27 students two adults in every classroom. This allows for greater focus on student support including small groups and individualized instruction.

Standard Based Curriculum- Core content subjects, New York State Next Generation Learning Standards.

Professional Development – Ongoing support for teachers. This includes a two-week pre-service teacher induction and training. Full time Math and English Language coaches in grades K-8, and content specific departmental chairs in the high school.

Character Development – Students in grades K-8 receive ongoing instruction and participate in discussions related to key core values geared towards character development using selected curriculum.

Data Usage – Ongoing scheduled assessments using a variety of assessment tools in K-12. These include Renascence STAR Read & Math (K-8), Fountas and Pinnell (K-5), NWEA MAP (High School), Las Link (ESL), and other Interim Assessments aligned to New York State assessments (3-8), and Regents Exams, Practice SAT & ACT. These assessments allow for measuring student progress and inform the instructional program.

Remediation & Enrichment- There is ongoing support for students during the school day and after school. There is also accelerated course work for middle school and high school.

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Service Learning – Students in middle and high school are required to complete service learning and volunteering projects.

Technology -S.T.E.M- Schoolwide use of integrating technology as a learning tool and specific STEM instruction in grades K-12.

# ENROLLMENT SUMMARY

In the table below, provide the school's BEDS Day enrollment for each school year.

	School Enrollment by Grade Level and School Year													
School Year	к	1	2	3	4	5	6	7	8	9	10	11	12	Total
2016-17	107	108	107	108	77	81	80	83	77	117				945
2017-18	100	109	110	104	109	78	82	79	87	117	109			1084
2018-19	222	107	103	108	108	108	87	82	84	144	104	104		1361
2019-20	148	230	118	119	119	121	125	122	114	169	142	95	94	1717
2020-21	152	152	230	125	125	123	122	122	125	108	179	123	92	1782

# HIGH SCHOOL COHORTS

### ACCOUNTABILITY COHORT

The state's Accountability Cohort consists specifically of students who are in their fourth year of high school after entering the 9<sup>th</sup> grade. For example, the 2017 state Accountability Cohort consists of students who entered the 9<sup>th</sup> grade anywhere sometime during the 2017-18 school year, were enrolled in the school on the state's annual enrollment-determination day (i.e., BEDS day) in the 2020-21 school year, and either remained in the school for the rest of the year or left for an acceptable reason. (See New York State Education Department's SIRS Manual for more details about cohort eligibility and acceptable exit reasons: <a href="http://www.p12.nysed.gov/irs/sirs/ht">http://www.p12.nysed.gov/irs/sirs/ht</a>)

The following table indicates the number of students in the Accountability Cohorts who are in their fourth year of high school and were enrolled at the school on BEDS Day in October and remained in the school until June 30<sup>th</sup> of that year.

Fourth-Year High School Accountability Cohorts								
Fourth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Enrolled on BEDS Day in October of the Cohort's Fourth Year	Number Leaving During the School Year	Number in Accountability Cohort as of June 30th			
2018-19	2015-16	2015	N/A	N/A	N/A			
2019-20	2016-17	2016	95	0	95			
2020-21	2017-18	2017	94	0	94			

### TOTAL COHORT FOR GRADUATION

Students are also included in the Total Cohort for Graduation (referred to as the Graduation Cohort, Total Graduation Cohort, or Total Cohort interchangeably throughout this report) based on the year they first enter the 9<sup>th</sup> grade. Students enrolled for <u>at least one day in the school</u> after entering the 9<sup>th</sup> grade are part of the school's Graduation Cohort. The school may remove students from the Graduation Cohort if the school has discharged those students for an acceptable reason listed in the SIRS manual, including the following: if they transfer to another public or private diploma-granting program with documentation, transfer to home schooling by a parent or guardian, transfer to another district or school, transfer by court order, leave the U.S., or are deceased.

	Fourth Year Total Cohort for Graduation								
Fourth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Graduated or Enrolled on June 30 <sup>th</sup> of the Cohort's Fourth Year (a)	Number of Students No Longer at the School Who Had Been Enrolled for at Least One Day Prior to Leaving the School and Who Were <u>Not</u> Discharged for an Acceptable Reason (b)	Total Graduation Cohort (a) + (b)				
2018-19	2015-16	2015	N/A	N/A	N/A				
2019-20	2016-17	2016	95	0	95				
2020-21	2017-18	2017	94	0	94				

	Fifth Year Total Cohort for Graduation								
Fifth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Graduated or Enrolled on June 30 <sup>th</sup> of the Cohort's Fifth Year (a)	Number of Students No Longer at the School Who Had Been Enrolled for at Least One Day Prior to Leaving the School and Who Were <u>Not</u> Discharged for an Acceptable Reason (b)	Total Graduation Cohort (a) + (b)				
2018-19	2014-15	2014	N/A	N/A	N/A				
2019-20	2015-16	2015	N/A	N/A	N/A				
2020-21	2016-17	2016	95	0	95				

# **PROMOTION POLICY**

Promotion decisions for scholars in grades 9-12 are based on credit accumulation, successful completion of coursework, and passing of Regents exams.

Our promotion in doubt process provides families with formal notifications (promotion in doubt letters) that their child is at risk of not meeting promotion standards and being retained in the same grade for the upcoming school year. This notification will occur at the conclusion of the first semester (mid-year) and will be provided along with the second quarter report cards.

Throughout the course of the school year, several parent-teacher conferences are held in which parents are able to discuss student progress with their child's teacher. Report cards are also distributed at the conclusion of each academic quarter. Additionally, school counselors monitor the academic progress of the students within their assigned cohorts and meet with both students and parents to discuss the supports necessary to ensure successful completion of the school year.

The school principal, in consultation with counselors, makes promotion decisions for all students in mid-June. Promotion decisions are communicated to scholars and families by the end of the school year. High school scholars who do not meet promotion requirements in June have the right to attend summer school and be promoted in August if promotion standards are met at that time.

The following are the grade-by-grade promotion standards for the Academy Charter High School and reflect the minimum criteria for promotion from the scholar's current grade to the next grade.

Grade	Units of Credit	Passed Regents
9	5	1
10	11	3
11	17	4
12	22	5

As a result of the transition to remote learning in the Spring, NYSED provided guidance on the awarding of Regents exemptions based on successfully completing coursework aligned to the Regents courses. Scholars received exemption for the following Regents examinations if they received credit for the associated course:

- Mathematics: Algebra 1, Geometry, Algebra 2
- English Language Arts
- Science: Living Environment, Earth Science, Physics, Chemistry
- Social Studies: US History, Global History

No adjustments were made to the promotion criteria.

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# **GOAL 1: HIGH SCHOOL GRADUATION**

**GOAL 1: HIGH SCHOOL GRADUATION** 

All students at the school will graduate from high school

#### **Goal 1: Leading Indicator**

Each year, 75 percent of students in first and second year high school Total Graduation Cohorts will earn at least ten credits (if 44 needed for graduation) or five credits (if 22 needed for graduation) each year.

### METHOD

This measure serves as a leading indicator of the performance of the high school cohort and examines students' progress toward graduation based on annual credit accumulation. The measure requires that, based on the school's promotion requirements, 75 percent of the first and second year high school Total Graduation Cohorts will earn the required number of credits.

#### **RESULTS AND EVALUATION**

The Academy's 2019 and 2020 cohorts did not achieve the goal of 75% promotion, with the 2019 cohort 4.5 percentage points below the 75% goal. The 2020 cohort did exceed the goal of 75% by 1.4%. The school's shift to remote learning in March 2020 may be attributable to the school missing its promotion goal.

Percent of Students in First and Second Year Cohorts Earning the Required Number of Credits in 2020-21						
	Cohort Designation	Number in Cohort during 2020-21	Percent promoted			
	2019	173	70.1%			
	2020	106	76.4%			

### ADDITIONAL EVIDENCE

During the 2020-21 school year, many students participated solely in virtual instruction, which has significantly limited the teachers' ability to provide supervision throughout instruction and assure student accountability for learning. The percent promoted for the 2019 cohort saw a slight increase (0.1 %) in the 2020-2021 school year from 2019-2020 school year. Additionally, the 2020 cohort percent promoted after the first year exceeded the same of the 2019 cohort by 2.2%. Prior to the transition to remote learning, the school had met its promotion goal every year. We expect that the increasing trend in percent promoted will continue with the incoming cohorts as we return to in-person learning.

#### **Goal 1: Leading Indicator**

Each year, 75 percent of students in the second year high school Total Graduation Cohort will score at or above proficient on at least three different New York State Regents exams required for graduation.

### METHOD

This measure serves as a leading indicator of the performance of high school cohorts and examines their progress towards graduation based on Regents exam passage. The measure requires that 75 percent of students in each Graduation Cohort have passed at least three Regents exams by their second year in the cohort.

As a result of the Board of Regents' guidance regarding the cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, for the most recent second year cohort schools should report the percentage of students who either passed or were exempted from at least three exams. In August of 2021, the 2019 cohort will have completed its second year.

### **RESULTS AND EVALUATION**

The Academy achieved its goal of 75% of students achieving proficiency on at least three different New York State Regents exams required for graduation. The 2017, 2018, and 2019 cohorts exceeded this goal by 6, 10.9, and 14-percentage points, respectively.

ercent of Students in their Second Year Passing Three Regents Exams by Cohc							
	Cohort Designation	School Year	Number in Cohort	Percent Passing at Least Three Regents (including exemptions)			
	2017	2018-19	100	81.0%			
	2018	2019-20	142	85.9%			
	2019	2020-21	173	90.1%			

Pe

### ADDITIONAL EVIDENCE

The Academy achieved its goal of 75% of students achieving proficiency on at least three different New York State Regents exams required for graduation. The 2017 cohort exceed this goal by 6%. The 2018 cohort exceeded this goal by 10.9% and the 2019 cohort exceeded this goal by 14%.

#### **Goal 1: Absolute Measures**

Each year, 75 percent of students in the fourth year high school Total Graduation Cohort and 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.

#### **METHOD**

This measure examines students in two high school Graduation Cohorts: those who entered the 9<sup>th</sup> grade as members of the 2017 cohort and graduated four years later and those who entered as members of the 2016 cohort and graduated five years later. These data reflect August graduation rates. At a minimum, these students have passed or been exempted from five Regents exams

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required for high school graduation in ELA, mathematics, science, U.S. History, and Global History or met the requirements for the 4+1 pathway to graduation.<sup>1</sup>

The school's graduation requirements appear in this document above the graduation goal.

### **RESULTS AND EVALUATION**

The Academy Charter School – Hempstead has exceeded its four year graduation goal for its first two graduating classes. The 2016 cohort exceeded the goal by 18.6% and the 2017 cohort exceeded the goal by 17.6%. By the end of its fifth year 100% of the 2016 cohort had graduated.

Percent of Students in the Total Graduation Cohort who have Graduated After Four Years

Cohort	School	Number in	Percent
Designation	Year	Cohort	Graduating
2015	2018-19	N/A	N/A
2016	2019-20	95	93.6%
2017	2020-21	94	92.6%

#### Percent of Students in Total Graduation Cohort Who Have Graduated After Five Years

Cohort	School	Number in	Percent
Designation	Year	Cohort	Graduating
2014	2018-19	N/A	N/A
2015	2019-20	N/A	N/A
2016	2020-21	95	100%

### ADDITIONAL EVIDENCE

During the 2020-21 school year, many students participated solely in virtual instruction, which had significantly limited the teachers' ability to provide supervision throughout instruction and assure student accountability for learning. To compensate for many of the challenges brought about by virtual instruction, the school offered academic support opportunities in mathematics, English Language Arts, science, and social studies after school, on Saturdays, during mid-Winter and Spring recess. Also, a majority of the 2017 cohort opted in to in-person instruction beginning in February 2021.

#### **Goal 1: Comparative Measure**

Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the school district of comparison.

### **METHOD**

The school compares the graduation rate of students completing their fourth year in the charter school's Total Graduation Cohort to that of the respective cohort of students in the school district of comparison. Given that district results for the current year are generally not available at this

<sup>&</sup>lt;sup>1</sup> The state's guidance for the 4+1 graduation pathway can be found here: <u>http://www.p12.nysed.gov/ciai/multiple-pathways/</u>.

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time, for purposes of this report schools should include the district's 2019-20 results as a temporary placeholder for the district's 2020-21 results.

#### **RESULTS AND EVALUATION**

The Academy Charter School-Hempstead met this goal based upon available data for the 2016 cohort where it exceeded the Hempstead School District by 15.3%.

Percent of Students in the Total Graduation Cohort who Graduate in Four Years Compared to the District								
		Charter	School	Hemp	ostead			
Cohort	esignation School Year	Number in	Percent	Number in	Percent			
Designation		Cohort	Graduating	Cohort	Graduating			
2015	2018-19	N/A	N/A	536	62.5%			
2016	2019-20	95	93.6%	479	78.3%			
2017	2020-21	94	92.6%	N/A	N/A			

### ADDITIONAL EVIDENCE

Based on the available data and the relatively consistent percent graduating in the 2017 cohort in comparison with the 2016 cohort, we anticipate that the 2017 cohort will exceed that of the Hempstead School District.

#### **Goal 1: Absolute Measure**

Each year, 75 percent of students in the high school Total Cohort pursuing an alternative graduation pathway (commonly referred to as the 4+1 pathway) will achieve a Regents equivalency score and pass an approved pathway assessment required for graduation by the end of their fourth year in the cohort.

#### **METHOD**

The New York State Board of Regents approved regulations establishing alternative pathways to graduation for all students. Students may replace one of the required Social Studies Regents exams with an approved alternative assessment. For more information about requirements and approved assessments refer to the NYSED resource online: <u>http://www.p12.nysed.gov/ciai/multiple-pathways/</u>. The school will document the names of the alternative assessments administered and success rate for students in the templates bellow.

As a result of the Board of Regents' guidance regarding the cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, students planning to take a pathway examination during those cancelled dates would be exempted from the requirement. For purposes of this measure, only report results for students with valid scores for any pathway exam.

#### **RESULTS AND EVALUATION**

The Academy's 2017 cohort pursuing an alternate graduation pathway exceeded the goal of a 75 percent graduation rate.

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Percentage of the 2017 Graduation Cohort Pathway Students Demonstrating Success by Exam Type

Exam	Number of Graduation Cohort Members Tested (a)	Number Passing or Achieving Regents Equivalency (b)	Percentage Passing =[(b)/(a)]*100
Additional Social Studies Regents	94	89	94.7%
Additional Math or Science Regents	94	92	97.9%
Overall	94	94	100%

### Pathway Exam Passing Rate by Fourth Year Accountability Cohort

Cohort Designation	School Year	Number in Cohort	Percent Passing a Pathway Exam
2015	2018-19	N/A	N/A
2016	2019-20	95	96.8%
2017	2020-21	94	100%

### ADDITIONAL EVIDENCE

### SUMMARY OF THE HIGH SCHOOL GRADUATION GOAL

The Academy's 2017 cohort achieved all, but one of the measures of this Accountability Plan goal. 75% of the scholars in first and second year did not earn at least 5.

Туре	Measure	Outcome
Leading Indicator	Each year, 75 percent of students in first and second year high school Total Graduation Cohorts will earn at least ten credits (if 44 needed for graduation) or five credits (if 22 needed for graduation) each year.	Not Met
Leading Indicator	Each year, 75 percent of students in the high school Total Graduation Cohort will score at least 65 on at least three different New York State Regents exams required for graduation by the completion of their second year in the cohort.	Met
Absolute	Each year, 75 percent of students in the fourth year high school Total Graduation Cohort will graduate.	Met
Absolute	Each year, 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.	Met
Comparative	Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the school district of comparison.	Met

Absolute
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### **ACTION PLAN**

The school will continue to support struggling students by providing academic services in mathematics. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

The teachers work with instructional leadership to align course goals with student achievement data collected during previous administration of Regents examinations. Students requiring academic supports, based on Regents examination data, qualify and receive academic intervention services. Additional learning time and academic intervention services is provided in-school, after school, on Saturdays, and during the Summer months.

The school has also departmentalized instruction and made provisions for instructional coaching to include content leads and two Assistant Principals. Assistant Principals have been given specific content areas of instructional oversight and work with content leads to support student achievement through instructional practice.

To ensure on-time graduation for scholars, the school provides curriculum and support for students to complete Regents examination requirements by the conclusion of their 11th grade year. For students requiring additional assistance in meeting the graduation requirements on time, the school provides additional learning time and academic intervention services in-school, after school, on Saturdays, and through credit recovery programming.

Further, the school's counselors monitor student progress toward graduation regularly. They work with school principal, director of secondary education, assistant principals, students and families to identify the supports needed to assist students in graduating on time.

# **GOAL 2: COLLEGE PREPARATION**

#### **GOAL 2: COLLEGE PREPARATION**

All students will be prepared to attend college.

Scholars at The Academy Charter High School are supported throughout the entirety of the college application process. The school year starts with college counselor and family meetings for each student. Next, students are given expectations for what to expect through the school year. This includes, gauging initial interests, creating a list of colleges, determining eligibility for financial aid

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and opportunity programs, and setting the scope of support the college counselor will provide. Students then meet with the college counselor for the duration of the year in small groups. During the student/counselor meetings, students are encouraged to build balanced college lists, complete their personal statement, and apply to CUNY, SUNY, and private/public out of state schools. Families are welcomed to meet with the college counselor to obtain assistance with completing financial aid forms such as the FAFSA, TAP, and CSS Profile, as well as any additional opportunity program and scholarship applications students may need to complete. The school will continue to support our families throughout the decision making and college commitment process by hosting financial aid review workshops and individualized sessions to support families in making informed decisions about the child's future college matriculation. In our first year, close working relationships with were established between The Academy and colleges such as Nassau Community College, SUNY Stony Brook University, SUNY Brockport, SUNY University at Albany and the University of Rochester.

#### **Goal 2: Absolute Measure**

Each year, 75 percent of graduating students will demonstrate their preparation for college by at least one or some combination of the following indicators:

- Passing an Advanced Placement ("AP") exam with a score of 3 or higher;
- Earning a score of 4 or higher on an International Baccalaureate ("IB") exam;
- Passing a College Level Examination Program ("CLEP") exam;
- Passing a college level course offered at a college or university or through a school partnership with a college or university;
- Achieving the college and career readiness benchmark on the SAT;
- Earning a Regents diploma with advanced designation; or,
- A different school-created indicator approved by the Institute.

#### **METHOD**

Schools use any method listed here, or any combination thereof, to demonstrate that at least 75 percent of graduates are prepared to engage in rigorous college level coursework. The school should select only those methods listed here that it uses to demonstrate the college readiness of its students and eliminate those that it will not. For instance, high schools that do not deliver an IB Program as part of their high school design do not report on the IB option. The school reports on the number of students who attempted to achieve each indicator, the number who succeeded, and the corresponding percentage. Additionally, the school should report on the overall number of students who graduated after four years, the number of those graduates who achieved any of the relevant indicators, and the overall percentage achieving any indicator.

For the 2020-2021 academic year, the Academy continued a partnership with Molloy College to offer college credit for courses provided to high school scholars on our campus. Courses were

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taught by instructors hired by the Academy and vetted and approved by Molloy College faculty. Participating scholars received 3 [or 4] credits (from Molloy College) for completion of the college course with a grade of C or higher. Scholars had the opportunity to participate in the following courses:

- ENG 1100 College Composition (3 cr.): College Composition seeks to initiate a dialogue among students that leads them to hone skill development by moving beyond their own "personal" position: the readings and classroom discussions give the sense that they are entering an ongoing conversation of consequence. Students are therefore required to integrate the thoughts and words of other writers of the class texts, online databases, other print and media sources and oral exchange into their own essays using the appropriate citing mechanism. Both in relation to their own experience and to a text or set of texts, student writers will learn how to articulate and develop a sophisticated argument within a specific rhetorical situation.
- POL 1010 American National Government (3 cr.): This course provides students with an overview of the American system of government which examines the impact of public opinions, group interests, and organizations on the institutions of American government. Particular attention is focused on issues which relate to the politics of public policy and the decision-making process. The nature of American democracy is examined and critically analyzed.
- ART 1020 Drawing (3 cr.): Drawing is an introductory studio drawing course with emphasis on learning to see and developing basic drawing skills using various media by employing fundamental design and composition concepts. In addition to technical skills, an exploration of creative thinking, problem solving, and critical analysis will be studied. During the semester, students will explore different drawing techniques and media. Students will be encouraged to develop an expression of individual style. This is a hands on art class in which you will be exposed to the basic principles of drawing. We will work from observation in order to translate three-dimensional objects and space onto a two dimensional surface. Drawing is a way of seeing that should be developed in an increasingly personal way as the student works through the semester.

#### **RESULTS AND EVALUATION**

The 2017 cohort did not achieve its goal of having 75 percent of graduating students from the 2017 cohort demonstrating preparedness for college

Percentage of the 2017 Total Cohort Graduates Demonstrating College Preparation by Indicator

Indicator	Number of Graduates who Attempted the Indicator	Number who Achieved Indicator	Percentage of Graduates who Achieved Indicator
Passing AP Exam with 3 or Higher	37	19	51.4%
Passing College Level Course	40	31	77.5%
Achieving the college and career readiness benchmark on the SAT	76	18	23.7%
Earning a Regents diploma with advanced designation	87	51	58.6%
Overall	87	58	66.7

#### ADDITIONAL EVIDENCE

As shown in the table below. The 2017 cohort's performance on this goal was 5 percent better than the 2016 cohort.

Cohort	Number of Graduates who Attempted the Indicator	Number who Achieved Indicator	Percentage of Graduates who Achieved Indicator
2016	94	58	61.7%
2017	87	58	66.7%

To achieve this goal in the future, the school has provided and will increase opportunities for students to participate in Advanced Placement (AP) and college-level courses. The school currently offer the following AP Courses: Computer Science Principles, English Literature and Composition, English Language and Composition, Psychology, World History, and Calculus AB. The Academy also offers the following college courses for credit through partnership with Molloy College: Drawing, American National Government, and College Composition. To support students in achieving the college readiness benchmark on the SATs, we offered SAT prep (in-school). We also implemented a peer mentoring and tutoring program after school to provided additional one-on-one academic support.

#### **Goal 2: Absolute Measure**

Each year, the College, Career, and Civic Readiness Index ("CCCRI") for the school's Total Cohort will exceed the Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

The calculation of this measure is not required for 2020-21.

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**Goal 2: Comparative Measure** 

Each year, the school's CCCRI for the Total Cohort will exceed that of the district of comparison's Total Cohort.

The calculation of this measure is not required for 2020-21.

#### **Goal 2: Absolute Measure**

Each year, 75 percent of graduating students will matriculate into a college or university in the year after graduation.

### METHOD

The ultimate measure of whether a college prep high school has lived up to its mission is whether students actually enroll and succeed in college. Schools track and report the percentage of fourth-year Total Cohort graduates who matriculate into a two or four-year college program in the school year following graduation. Schools should update and confirm data for Cohorts prior to 2020-21 and provide preliminary matriculation data for 2017 Cohort. It may be necessary for schools to provide updated data to the Institute when National Student Clearinghouse or other data sources become available later in the school year.

### **RESULTS AND EVALUATION**

The Academy exceeded its goal of 75% of graduating students matriculating into a college or university in the year after graduation by five percentage points for the 2016 Cohort and by 25 points for the 2017 Cohort.

	Matriculation Rate of Graduates by Year					
Γ			Number of	Number Enrolled	Matriculation	
			Graduates	in 2 or 4-year	Rate	
	Cohort	Graduation Year		Program in		
			(a)	Following Year	=[(b)/(a)]*100	
				(b)		
	2015	2018-19	N/A	N/A	N/A	
Γ	2016	2019-20	95	76	80.0%	
	2017	2020-21	87	87	100%	

### ADDITIONAL EVIDENCE

The 2017 matriculation rate for the 2017 cohort exceeded that of the 2016 cohort by 20%. We will continue to implement a robust college preparation, beginning in the first year of each cohort program targeted to support scholars as they matriculate through high school. To support these endeavors, we have added an Early College Counselor whose primary focus will be implementing curriculum and programs for scholars in their first, second, and third year. A College and Career Placement officer will work with scholars in the fourth year of their cohort.

### SUMMARY OF THE COLLEGE PREPARATION GOAL

Present a narrative providing an overview of which measures the school achieved, as well as an overall discussion of its attainment of this Accountability Plan goal.

Туре	Measure	Outcome
Absolute	Each year, 75 percent of graduating students will demonstrate their preparation for college by one or more possible indicators of college readiness.	Not Met
Absolute	Each year, the CCCRI for the school's Total Cohort will exceed that year's state MIP set forth in the state's ESSA accountability system.	N/A
Comparative	Each year, the school's CCCRI for the Total Cohort will exceed that of the district's Total Cohort.	N/A
Absolute	Each year, 75 percent of graduating students will matriculate into a college or university in the year after graduation.	Met
	[Write in optional measure here]	

### ACTION PLAN

To achieve this goal, the school will increase opportunities for students to participate in Advanced Placement (AP) courses in addition to the opportunities provided for college coursework. We will offer AP Statistics and AP Spanish Language and Culture in addition to coursework offered during the 2020-2021 academic year. To support students in achieving the college readiness benchmark on the SATs, we will continue to offer SAT prep. We also will continue to offer additional one-to-one tutoring (including peer tutoring) for students in preparation for Regents examinations.

# GOAL 3: ENGLISH LANGUAGE ARTS

### ELEMENTARY AND MIDDLE ENGLISH LANGUAGE ARTS

### Goal 3: English Language Arts

All students at the school will be proficient in the reading and writing of the English language:

### BACKGROUND

The Academy Charter School recognizes that curriculum, instruction and assessment must be dynamic through this period. In evaluating the strengths of our current curriculum and the needs of our varying student populations, we recognize that modifications would be required. Some

modifications are driven by safety considerations, whereas others are predicated on instructional value.

Teachers at every grade level plan and implement learning experiences aligned with the State Standards. Teachers utilize the *ReadyGen* curriculum in the elementary grades, and other standards-based supplementary texts from the *EngageNY* modules, the *Scholastic Guided Reading Program®*, and the *Heinemann Fountas and Pinnell®* systems. The *Teachers College Writers Workshop* as a resource in their balanced learning approach to instruction.

Students complete multiple learning experiences in which they are able to utilize their classroom, library, school library, and various media sources connected through various mulita-media systems. Each classroom library is leveled in accordance with best practices and students are able to choose from multiple genres, levels, and content when completing assigned tasks and/or independent reading activities.

### METHOD

The Academy Charter School administers *Renaissance STAR* Reading assessments to measure English Language Arts proficiency. The computer-adaptive STAR Reading assessments serve multiple purposes, including screening, progress monitoring, instructional planning, forecasting proficiency, standards mastery, and measuring growth. These highly reliable, valid, and efficient standardsbased measures of student performance in reading provide valuable information regarding the acquisition of skills along a continuum of learning expectations. STAR Reading is highly rated for academic screening and academic progress monitoring by the National Center on Intensive Intervention.

Students are administered this literacy assessment at the beginning of the school year in September, the middle of the school year in January, and the end of the school year in June.

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in ELA: STAR

### **RESULTS AND EVALUATION**

**Growth Measure:** Each year, the school's STAR Median Student Growth Percentile in Reading of all 3rd through 8th grade students will be greater than 50.

Grade	Median SGP	Number of Students
3	58	91
4	58	103
5	57	107

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6	47	91
7	68	81
8	54.5	108
All	56	581

The school met this measure for all students.

**Closing The Gap Measure 1:** Each year, the school's STAR Median Student Growth Percentile in Reading of all 3rd through 8th grade students who were not on the pathway to proficiency in the fall will meet or exceed 55 in the spring administration.

Median SGP	Number of Students
59	47
50.5	50
66	69
46	41
69.5	56
69	43
62	306
	59 50.5 66 46 69.5 69

The school met this measure for all students.

**Closing the Gap Measure 2:** Each year, the STAR Median Student Growth Percentile in Reading of 3rd through 8th grade students with disabilities at the school will be equal to or greater than the median growth of 3rd through 8th grade general education students at the school.

Students with Disabilities		General Education Students			
Grade	Median SGP	Number of Students	Grade	Median SGP	Number of Students
3	67	4	3	58	87
4	34.5	4	4	60	99
5	24	3	5	58	104
6	47	5	6	47	86
7	29.5	10	7	70	71

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8	44	3	8	55	105
ALL	40	29	ALL	57	552

The school did not meet this measure.

**Absolute Measure:** Each year, 75% of 3rd through 8th grade students enrolled in at least their 2nd year at the school will be on the STAR Pathway to Proficiency.

Grade	All Stud	ents	Enrolled in at least their 2nd Year		
T.	Percent Proficient	Number Tested	Percent Proficient	Number Tested	
3	40.80%	125	44.86%	107	
4	51.56%	128	53.98%	113	
5	45.83%	120	45.37%	108	
6	53.39%	118	57.69%	104	
7	43.44%	122	39.25%	107	
8	62.79%	129	62.81%	121	
ALL	49.73%	742	50.91%	660	

The school did not meet this measure.

### ADDITIONAL CONTEXT AND EVIDENCE

Grade	B.O.Y- ELA	E.O.Y-ELA	Growth (+ or -)
Kindergarten	23.6	43.6	20
1 <sup>st</sup> Grade	45.8	41.9	-3.9
2 <sup>nd</sup> Grade	35.8	39.9	4.1

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3 <sup>rd</sup> Grade	45.2	47.9	2.7
4 <sup>th</sup> Grade	45.2	49.5	4.3
5 <sup>th</sup> Grade	41.9	46.3	4.4
6 <sup>th</sup> Grade	40.1	43.0	2.9
7 <sup>th</sup> Grade	39.0	46.3	7.3
8 <sup>th</sup> Grade	43.3	46.8	3.5

During the 2020-21 school year, many students participated only in virtual instruction which has many limitations in providing teacher supervision and student accountability for learning.

### SUMMARY OF THE ELEMENTARY AND MIDDLE ENGLISH LANGUAGE ARTS GOAL

The school met the Growth measure and one of the Closing The Gap measures, partially met the other Closing The Gap measure but did not meet the Absolute measure.

Туре	Measure	Outcome
Growth	Each year, the school's median student growth percentile of all 3rd through 8th grade students will be greater than 50.	Met
Closing The Gap Each year, the school's median student growth percentile of all 3rd through 8th grade students who were not on the pathway to proficiency in the fall will meet or exceed 55 in the spring administration.		Met
Closing The Gap	Each year, the median student growth percentile of 3rd through 8th grade students with disabilities at the school will be equal to or greater than the median growth of 3rd through 8th grade general education students at the school.	Partially Met

Absolute	Each year, 75% of 3rd through 8th grade students enrolled in at least their 2nd year at the school will be on the pathway to proficiency	Not Met
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### **ACTION PLAN**

The school will continue to administer the internal assessment at strategic points during the school year. This will allow for assessment at the beginning, mid-way, and end of the school year using the sample schedule below. The school will schedule assessments to accommodate virtually learning but will administer the assessment in-person to the extent possible.

Monday	Tuesday	Wednesday	Thursday	Friday
	1 Renaissance STAR Window Opens Kindergarten, 3 <sup>rd,</sup> and 6 <sup>th</sup> Grade will take Renaissance STAR ELA test – 8:30 – 10am	2 1 <sup>st</sup> , 4 <sup>th</sup> , and 7 <sup>th</sup> Grade will take <i>Renaissance STAR</i> ELA test- 8:30 – 10am	3 2 <sup>nd</sup> , 5 <sup>th</sup> , and 8 <sup>th</sup> Grade will take <i>Renaissance STAR</i> ELA test- 8:30 – 10am	4 <i>Renaissance STAR</i> ELA MAKEUP Day for all Grades
7 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Window Begins. <i>Renaissance STAR</i> ELA MAKEUP Day for all Grades	8 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Makeup Day. Kindergarten, 3 <sup>rd,</sup> and 6 <sup>th</sup> Grade will take <i>Renaissance</i> <i>STAR</i> Math test – 8:30 – 10am	9 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Makeup Day. 2 <sup>nd</sup> , 5 <sup>th,</sup> and 7 <sup>th</sup> Grade will take <i>Renaissance STAR</i> Math test- 8:30 – 10am	10 4 <sup>th,</sup> and 8 <sup>th</sup> Grade will take <i>Renaissance STAR</i> Math test- 8:30 – 10am	11 Renaissance STAR Math MAKEUP Day for all Grades
14 <i>Renaissance STAR</i> Math MAKEUP Day for all Grades	15 Renaissance STAR ELA & Math MAKEUP Day for all Grades	16 Renaissance STAR ELA & Math MAKEUP Day for all Grades	17 Renaissance STAR Window Closes Renaissance STAR ELA & Math MAKEUP Day for all Grades	18

The school will continue to support struggling students by providing academic services in English Language Arts. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

### HIGH SCHOOL ENGLISH LANGUAGE ARTS

#### **Goal 3: Absolute Measure**

Each year, 65 percent of students in the high school Accountability Cohort will exceed Common Core expectations (currently scoring at or above Performance Level 4 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

#### **METHOD**

The school administered the Regents English exam that students must pass to graduate. The State Education Department currently defines the college and career readiness standard as scoring at or above Performance Level 4 (meeting Common Core expectations) on the Regents Exam in English Language Arts (Common Core). This measure examines the percentage of the Accountability Cohort that achieved at least Performance Level 4 by the completion of their fourth year in the cohort.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students achieving at least Level 4 among the students who sat for the exam.

### **RESULTS AND EVALUATION**

The Academy Charter High School met this goal for it's 2017 cohort with 75% of the cohort achieving this indicator.

Percent Scoring at Least Level 4 on Regents English Common Core Exam by Fourth Year Accountability Cohort <sup>2</sup>									
Cohort	Fourth Year	Number in Cohort (a)	Number exempted with No Valid Score (b)	Number Scoring at Least Level 4 (c)	Percent Scoring at Least Level 4 Among Students with Valid Score (c)/(a-b)				
2015	2018-19	NA	N/A	N/A	N/A				
2016	2019-20	95	2	45	48.4%				
2017	2020-21	94	74	15	75%				

<sup>&</sup>lt;sup>2</sup> Based on the highest score for each student on the English Regents exam

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### ADDITIONAL EVIDENCE

Given the COVID-19 pandemic, the NYSED regents examination in English were not taken by all scholars. The 2018 and 2019 cohorts have not yet met achieved this measure. The 2020 cohort has not yet been administered the English Regents examination.

Cohort	2018	-19	2019	2019-20		)-21
Cohort Designation	Number in Cohort	Percent Level 4	Number in Cohort	Percent Level 4	Number in Cohort	Percent Level 4
2017	100	16.0%	95	15.8%	94	75.0%
2018	140	0.0%	142	0.0%	119	45.8%
2019		1	169	0.0%	174	12.3%
2020					113	0.0%

#### **Goal 3: Absolute Measure**

Each year, 80 percent of students in the high school Accountability Cohort will at least partially meet Common Core expectations (currently scoring at or above Performance Level 3 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

### METHOD

The school administered the Regents English exam that students must pass to graduate. The school scores Regents on a scale from 0 to 100. The State Education Department currently defines the cut off for passing and meeting the requirement for graduation as scoring at or above Performance Level 3 (partially meeting Common Core expectations) on the Regents Exam in English Language Arts (Common Core). This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 3 by the completion of their fourth year in the cohort.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students achieving at least Level 3 among the students who sat for the exam.

### **RESULTS AND EVALUATION**

21% of the 2017 cohort sat for the Regents English Common Core Exam by the completion of the fourth year in the cohort. 100% of those scholars who did sit for the Regents exams achieved at least a level three, which is equivalent to the same of the 2016 cohort.

	Percent S		east Level 3 on Rege Fourth Year Accourt		on Core Exam	
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 3 (c)	Percent Scoring at Least Level 3 Among Students with Valid Score (c)/(a-b)	
2015	2018-19	N/A	N/A	N/A	N/A	
2016	2019-20	95	3	92	100%	
2017	2020-21	94	74	20	100%	

### ADDITIONAL EVIDENCE

F	Percent Ach	nieving at l	Least Level	3 by Coho	rt and Year	
C 1 - 1	2018-19		2019-20		2020-21	
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing
2017	102	1.0%	95	97.9%	94	100.0%
2018	152	0.7%	142	0.0%	119	85.7%
2019			169	0.0%	174	22.4%
2020					113	0.0%

#### Goal 3: Absolute Measure

Each year, the Performance Index ("PI") on the Regents English exam of students completing their fourth year in the Accountability Cohort will meet the state's Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

The calculation of this measure is not required for 2020-21.

#### **Goal 3: Comparative Measure**

Each year, the percent of students in the high school Total Cohort meeting or exceeding Common Core expectations on the Regents Exam in English Language Arts (Common Core) will exceed the percentage of comparable students in the district meeting or exceeding Common Core expectations.

#### The calculation of this measure is not required for 2020-21.

#### **Goal 3: Comparative Measure**

Each year, the percent of students in the high school Total Cohort at least partially meeting Common Core expectations on the Regents Exam in English Language Arts (Common Core) will exceed the percentage of comparable students in the district at least partially meeting Common Core expectations.

The calculation of this measure is not required for 2020-21.

#### **Goal 3: Comparative Measure**

Each year, the Performance Index ("PI") in Regents English of students in the fourth year of their high school Accountability Cohort will exceed that of comparable students from the school district of comparison.

### The calculation of this measure is not required for 2020-21.

#### **Goal 3: Growth Measure**

Each year, 50 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade English language arts exam will meet the college and career readiness standard (currently scoring at Performance Level 4 and fully meeting Common Core expectations on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

# METHOD

The school demonstrates the effectiveness of its English language arts program by enabling students who were not meeting proficiency standards in the eighth grade to meet the English requirement for the college and career readiness standard.

# **RESULTS AND EVALUATION**

During the third year of the 2017 cohort, 21% of the cohort sat for the January 2020 Regents administration of the English common core exam. The remaining 79% of the cohort was scheduled to take the English common core regents examination during the June 2020 Regents administration period, which was suspended by the NYSED due to the COVID-19 pandemic. Of the 21% of scholars in the 2017 cohort who sat for the Regents examination, only 3 scholars were not proficient in the 8<sup>th</sup> grade and one of the three scholars (33.3%) achieved at least a level 4 which fell short of the target by 42%.

Percent Achieving at Least Performance Level 4 on Common Core exam among Students Who Were Not Proficient in the 8 <sup>th</sup> Grade by Fourth Year Accountability Cohort						
Cohort Designation	Fourth Year	Number in Cohort not Proficient in 8 <sup>th</sup> Grade (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 4 (c)	Percent Scoring at Least Level 4 Among Students with Valid Score (c)/(a-b)	
2015	2018-19	N/A	0	N/A	N/A	
2016	2019-20	20	0	5	26.3%	
2017	2020-21	36	33	1	33.3%	

#### **Goal 3: Growth Measure**

Each year, 75 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade English language arts exam will at least partially meet Common Core expectations (currently scoring at Performance Level 3 on the Regents Exam in English Language Arts (Common Core)) by the completion of their fourth year in the cohort.

# **METHOD**

The school demonstrates the effectiveness of its English language arts program by enabling students who were not meeting proficiency standards in the eighth grade to meet the English requirement for graduation.

# **RESULTS AND EVALUATION**

In their fourth year, 100% of the students in the 2017 cohort who sat for the Regents English common core exam and were not proficient in 8<sup>th</sup> grade achieved at least a level 3. This exceeded the goal by 25%. Due to the cancellation of multiple Regents examination administrations, 3 of the 36 scholars in the 2017 cohort who were not proficient in 8<sup>th</sup> grade, sat for the Regents English common core exam.

	Percent Achieving at Least Performance Level 3 on Common Core exam among Students Who Were Not Proficient in the 8 <sup>th</sup> Grade by Fourth Year Accountability Cohort						
Cohort Designation	Fourth Year	Number in Cohort not Proficient in 8 <sup>th</sup> Grade (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 3 (c)	Percent Scoring at Least Level 3 Among Students with Valid Score (c)/(a-b)		
2015	2018-19	N/A	0	N/A	N/A		
2016	2019-20	20	0	14	70%		
2017	2020-21	36	33	3	100%		

# ADDITIONAL EVIDENCE

The Regents English common core exam for the 2020-2021 academic year was solely offered in June 2020 by the NYSED. Due to the COVID-19 pandemic, participation in the Regents examination administration periods for the June 2021 period.

# SUMMARY OF THE HIGH SCHOOL ENGLISH LANGUAGE ARTS GOAL

The Academy has achieved all but one measure of this Accountability Plan goal. The school did not achieve the goal that At least 50% of the 2017 cohort who were not proficient in 8<sup>th</sup> grade did not meet or exceed Common Core expectations.

Туре	Measure	Outcome	
	Each year, 65 percent of students in the high school Accountability Cohort		
Absolute	will meet or exceed Common Core expectations (currently scoring at or	Achieved	
Absolute	above Performance Level 4 on the Regents Exam in English Language Arts	Actileved	
	(Common Core)) by the completion of their fourth year in the cohort.		
	Each year, 80 percent of students in the high school Accountability Cohort		
Absolute	will at least partially meet Common Core expectations (currently scoring at	Achieved	
	or above Performance Level 3 on the Regents Exam in English Language Arts	, territe v e di	
	(Common Core)) by the completion of their fourth year in the cohort.		
	Each year, the Performance Index (PI) on the Regents English exam of		
Absolute	students completing their fourth year in the Accountability Cohort will meet	N/A	
Absolute	the state Measure of Interim Progress (MIP) set forth in the state's ESSA		
	accountability system.		
	Each year, the percentage of students in the Total Cohort meeting or		
Comparative	exceeding Common Core expectations on the Regents Exam in English	N/A	
comparative	Language Arts (Common Core) will exceed the percentage of comparable		
	students from the district meeting or exceeding Common Core expectations.		
	Each year, the percentage of students in the Total Cohort partially meeting		
Comparative	Common Core expectations on the Regents Exam in English Language Arts	N/A	
comparative	(Common Core) will exceed the percentage of comparable students in the	N/A	
	district at least partially meeting Common Core expectations.		
	Each year, the Performance Index (PI) in Regents English of students in the		
Comparative	fourth year of their high school Accountability Cohort will exceed that of	N/A	
	comparable students from the school district of comparison.		
	Each year, 50 percent of students in the high school Accountability Cohort		
	who did not score proficient on their New York State 8 <sup>th</sup> grade English		
Growth	language arts exam will meet or exceed Common Core expectations	Did Not Achieve	
Growth	(currently scoring at or above Performance Level 4 on the Regents Exam in	Dia Not Achieve	
	English Language Arts (Common Core)) by the completion of their fourth		
	year in the cohort.		
	Each year, 75 percent of students in the high school Accountability Cohort		
	who did not score proficient on their New York State 8 <sup>th</sup> grade English		
Growth	language arts exam will at least partially meet Common Core expectations	Achieved	
Glowin	(currently scoring at least Performance Level 3 on the Regents Exam in	Achieveu	
	English Language Arts (Common Core)) by the completion of their fourth		
	year in the cohort.		

# ACTION PLAN

The school will continue to support struggling students by providing academic services in English Language Arts. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

# **GOAL 4: MATHEMATICS**

# ELEMENTARY AND MIDDLE MATHEMATICS

# Goal 4: Mathematics

# BACKGROUND

The Academy Charter School recognizes that curriculum, instruction and assessment must be dynamic through this period. In evaluating the strengths of our current curriculum and the needs of our varying student populations, we recognize that modifications would be required. Some modifications are driven by safety considerations, whereas others are predicated on instructional value.

The school will continue to use most of the curriculum outlined in the charter. Teachers at every grade level plan and implement learning experiences aligned with the State Standards. Teachers utilize the Pearson, *Envision, and Great Minds, Eureka* curriculums are utilized in the elementary grades, and other standards-based supplementary materials from the *EngageNY* modules.

In the elementary grades, for those students participating 100% online, students will also be provided access to virtual manipulatives from *Didax*. Moreover, the school will use electronic curriculum materials from the *Envision*, and *Eureka* outlined in the charter.

# METHOD

The Academy Charter School administers Renaissance STAR Math assessments to measure Mathematics proficiency. The computer-adaptive STAR Reading assessments serve multiple purposes, including screening, progress monitoring, instructional planning, forecasting proficiency, standards mastery, and measuring growth. These highly reliable, valid, and efficient standardsbased measures of student performance in reading provide valuable information regarding the acquisition of skills along a continuum of learning expectations. STAR Math is highly rated for academic screening and academic progress monitoring by the National Center on Intensive Intervention

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in mathematics: STAR

# **RESULTS AND EVALUATION**

**Growth Measure:** Each year, the school's STAR Median Student Growth Percentile in Mathematics of all 3rd through 8th grade students will be greater than 50.

Grade	Median SGP	Number of Students
3	54	86
4	56	95
5	54	104

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6	59	96
7	64.5	90
8	73.5	100
All	60	571

The school met this measure

**Closing The Gap Measure 1:** Each year, the school's STAR Median Student Growth Percentile in Mathematics of all 3rd through 8th grade students who were not on the pathway to proficiency in the fall will meet or exceed 55 in the spring administration.

Grade	Median SGP	Number of Students
3	3	57
4	4	54.5
5	5	56.5
6	6	62
7	7	68
8	8	81
All	59	297

The school met this measure.

**Closing the Gap Measure 2:** Each year, the STAR Median Student Growth Percentile in Mathematics of 3rd through 8th grade students with disabilities at the school will be equal to or greater than the median growth of 3rd through 8th grade general education students at the school.

Students with Disabilities				General Educa	tion Students
Grade	Median SGP	Number of Students	Grade	Median SGP	Number of Students
3	13	4	3	55	82
4	34.5	4	4	56	91
5	27	3	5	54	101

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6	58	7	6	60	89
7	59.5	10	7	70	80
8	94	3	8	72	97
ALL	57	31	ALL	60.5	540

The school did not meet this measure.

**Absolute Measure:** Each year, 75% of 3rd through 8th grade students enrolled in at least their 2nd year at the school will be on the STAR Pathway to Proficiency.

Grade	All Stud	ents	Enrolled in at least their 2nd Year	
	Percent Proficient	Number Tested	Percent Proficient	Number Tested
3	37.21%	86	38.46%	78
4	37.89%	95	36.05%	86
5	39.42%	104	40.43%	94
6	56.25%	96	57.78%	90
7	66.67%	90	64.63%	82
8	76.00%	100	75.26%	97
ALL	52.36%	742	52.56%	660

The school did not meet this measure.

# ADDITIONAL EVIDENCE

Grade	B.O.Y- Math	E.O.Y-Math	Growth (+ or -)
Kindergarten	N/A	N/A	N/A
1 <sup>st</sup> Grade	48.9	40.7	-8.2

2 <sup>nd</sup> Grade	33.4	34.4	1
3 <sup>rd</sup> Grade	48.4	48.2	-0.2
4 <sup>th</sup> Grade	46.3	54.2	7.9
5 <sup>th</sup> Grade	51.6	57.5	5.9
6 <sup>th</sup> Grade	51.6	57.5	5.9
7 <sup>th</sup> Grade	58.7	64.9	6.2
8 <sup>th</sup> Grade	64.2	66.7	2.5

# SUMMARY OF THE ELEMENTARY AND MIDDLE MATHEMATICS GOAL

The school met its Growth measure and one of its Closing the Gap measures, and partially met the other two measures.

Туре	Measure	Outcome
Growth	Each year, the school's median student growth percentile of all 3rd through 8th grade students will be greater than 50.	Met
Closing The Gap	Each year, the school's median student growth percentile of all 3rd through 8th grade students who were not on the pathway to proficiency in the fall will meet or exceed 55 in the spring administration.	Met
Closing The Gap	Each year, the median student growth percentile of 3rd through 8th grade students with disabilities at the school will be equal to or greater than the median growth of 3rd through 8th grade general education students at the school.	Partially Met

Absolute	Each year, 75% of 3rd through 8th grade students enrolled in at least their 2nd year at the school will be on the pathway to proficiency	t
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# **ACTION PLAN**

The school will continue to administer the internal assessment at strategic points during the school year. This will allow for assessment at the beginning, mid-way, and end of the school year using the sample schedule below. The school will schedule assessments to accommodate virtually learning but will administer the assessment in-person to the extent possible.

Monday	Tuesday	Wednesday	Thursday	Friday
	1 Renaissance STAR Window Opens Kindergarten, 3 <sup>rd,</sup> and 6 <sup>th</sup> Grade will take Renaissance STAR ELA test – 8:30 – 10am	2 1 <sup>st</sup> , 4 <sup>th</sup> , and 7 <sup>th</sup> Grade will take <i>Renaissance STAR</i> ELA test- 8:30 – 10am	3 2 <sup>nd</sup> , 5 <sup>th</sup> , and 8 <sup>th</sup> Grade will take <i>Renaissance STAR</i> ELA test- 8:30 – 10am	4 <i>Renaissance STAR</i> ELA MAKEUP Day for all Grades
7 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Window Begins. <i>Renaissance STAR</i> ELA MAKEUP Day for all Grades	8 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Makeup Day. Kindergarten, 3 <sup>rd,</sup> and 6 <sup>th</sup> Grade will take <i>Renaissance</i> <i>STAR</i> Math test – 8:30 – 10am	9 NYS 4 <sup>th</sup> and 8 <sup>th</sup> Grade Science Testing Makeup Day. 2 <sup>nd</sup> , 5 <sup>th,</sup> and 7 <sup>th</sup> Grade will take <i>Renaissance STAR</i> Math test- 8:30 – 10am	10 4 <sup>th,</sup> and 8 <sup>th</sup> Grade will take <i>Renaissance STAR</i> Math test- 8:30 – 10am	11 <i>Renaissance STAR</i> Math MAKEUP Day for all Grades
14 <i>Renaissance STAR</i> Math MAKEUP Day for all Grades	15 <i>Renaissance STAR</i> ELA & Math MAKEUP Day for all Grades	16 <i>Renaissance STAR</i> ELA & Math MAKEUP Day for all Grades	17 <i>Renaissance STAR</i> Window Closes Renaissance STAR ELA & Math MAKEUP Day for all Grades	18

The school will continue to support struggling students by providing academic services in Mathematics. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

# HIGH SCHOOL MATHEMATICS

#### **Goal 4: Absolute Measure**

Each year, 65 percent of students in the high school Accountability Cohort will exceed Common Core expectations (currently scoring at or above Performance Level 4 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

# **METHOD**

The school administered the Regents mathematics exam(s) that students must pass to graduate. The State Education Department currently defines the college and career readiness standard as scoring at or above Performance Level 4 (meeting Common Core expectations) on any Regents Common Core mathematics exams. This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 4 by the completion of their fourth year in the cohort.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for any mathematics exam but were scheduled to sit for one during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam requirement as well as the percentage of students achieving at least Level 4 among the students who sat for any exam.

# **RESULTS AND EVALUATION**

The Academy exceeded its goal of 65% of students scoring at or above a performance level 4 by 9.1%. 2017 cohort exceeded the 2016 cohort by 44%. The school provided additional opportunities for targeted academic support in mathematics after school, on Saturdays, during mid-Winter recess, Spring recess, and during our six-week summer school program.

		by Fourth	n Year Accou	ntability Coho	rt
Cohort	Fourth Year	Number in Cohort (a)	Number exempted with No Valid Score (b)	Number Scoring at Least Level 4 (c)	Percent Scoring at Least Level 4 Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	95	5	27	30.0%
2017	2020-21	94	67	20	74.1%

# Percent Scoring at Least Level 4 on a Regents Mathematics Common Core Exam

# ADDITIONAL EVIDENCE

The 2018 and 2019 cohorts have exceeded the goal of 65% of students scoring at or above a performance level 4 by 27.9% and 11.9% respectively. These cohorts have also already exceeded the same of the 2016 and 2017 cohorts.

1	Percent Acl	nieving at l	east Level	4 by Coho	rt and Year	
Cohort	2018-19		2019-20		2020-21	
Cohort Designation	Number in Cohort	Percent Level 4	Number in Cohort	Percent Level 4	Number in Cohort	Percent Level 4
2017	100	21.0%	95	21.1%	94	74.1%
2018	140	42.9%	142	40.1%	119	92.9%
2019			169	18.9%	174	76.9%
2020					113	2.9%

#### **Goal 4: Absolute Measure**

Each year, 80 percent of students in the high school Accountability Cohort will at least partially meet Common Core expectations (currently scoring at or above Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

# METHOD

The school administered the Regents mathematics exam(s) that students must pass to graduate. The State Education Department currently defines the cut off for passing and meeting the requirement for graduation as scoring at or above Performance Level 3 (partially meeting Common Core expectations) on the Regents mathematics exams. This measure examines the percent of the Accountability Cohort that achieved at least Performance Level 3 by the completion of their fourth year in the cohort.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for any mathematics exam but were scheduled to sit for one during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam requirement as well as the percentage of students achieving at least Level 3 among the students who sat for any exam.

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# **RESULTS AND EVALUATION**

The Academy exceeded its goal of 80% of students scoring at or above a performance level 3 by 20%. 2017 cohort matched the 2016 cohort. The school provided additional opportunities for targeted academic support in mathematics after school, on Saturdays, during mid-Winter recess, Spring recess, and during our six-week summer school program.

			t Level 3 on a Regent / Fourth Year Accoun		
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 3 (c)	Percent Scoring at Least Level 3 Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	95	5	90	100.0%
2017	2020-21	94	0	94	100.0%

# ADDITIONAL EVIDENCE

The 2018 and 2019 cohorts have already exceeded the goal of 80% of students scoring at or above a performance level 3 by 20% and 16.6% respectively.

Cohort	2018	3-19	2019	2019-20		2020-201	
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	
2017	102	95.1%	95	94.7%	94	100.0%	
2018	152	82.9%	142	88.7%	119	100.0%	
2019			169	26.0%	174	96.6%	
2020					113	70.8%	

#### **Goal 4: Absolute Measure**

Each year, the Performance Index ("PI") on the Regents mathematics exam of students completing their fourth year in the Accountability Cohort will meet the state's Measure of Interim Progress ("MIP") set forth in the state's ESSA accountability system.

# The calculation of this measure is not required for 2020-21.

#### **Goal 4: Comparative Measure**

Each year, the percent of students in the high school Total Cohort meeting or exceeding Common Core expectations on a Regents mathematics exams will exceed the percentage of comparable students in the district meeting or exceeding Common Core expectations.

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#### The calculation of this measure is not required for 2020-21.

#### **Goal 4: Comparative Measure**

Each year, the percent of students in the high school Total Cohort at least partially meeting Common Core expectations on a Regents mathematics exams will exceed the percentage of comparable students in the district at least partially meeting Common Core expectations.

#### The calculation of this measure is not required for 2020-21.

#### **Goal 4: Comparative Measure**

Each year, the Performance Index ("PI") in Regents mathematics of students in the fourth year of their high school Accountability Cohort will exceed that of comparable students from the school district of comparison.

#### The calculation of this measure is not required for 2020-21.

#### **Goal 4: Growth Measure**

Each year, 50 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade mathematics exam will meet the college and career readiness standard (currently scoring at Performance Level 4 and fully meeting Common Core expectations on a Regents mathematics exam) by the completion of their fourth year in the cohort.

# **METHOD**

The school demonstrates the effectiveness of its mathematics program by enabling students who were not meeting proficiency standards in the eighth grade to grow to meeting the mathematics requirement for the college and career readiness standard.

# **RESULTS AND EVALUATION**

The 2016 and 2017 cohorts did not meet this goal by 53.2% and 56% respectively. During the 2020-21 school year, many students participated solely in virtual instruction, which had significantly limited the teachers' ability to provide supervision throughout instruction and assure student accountability for learning. To compensate for many of the challenges brought about by virtual instruction, the school offered academic support opportunities in mathematics, English Language Arts, science, and social studies after school, on Saturdays, during mid-Winter and Spring recess. Also, a majority of the 2017 cohort opted in to in-person instruction beginning in February 2021.

Percent Achieving at Least Performance Level 4 on a Mathematics Regents Exam among Students Who Were Not Proficient in the 8<sup>th</sup> Grade by Fourth Year Accountability Cohort

Cohort Designation	Fourth Year	Number in Cohort not Proficient in 8 <sup>th</sup> Grade (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 4 (c)	Percent Scoring at Least Level 4 Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	20	3	2	11.8%
2017	2020-21	44	0	4	9.0%

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#### **Goal 4: Growth Measure**

Each year, 75 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade mathematics exam will at least partially meet Common Core expectations (currently scoring at Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.

# METHOD

The school demonstrates the effectiveness of its mathematics program by enabling students who were not meeting proficiency standards in the eighth grade to move to meeting the English requirement for graduation.

# **RESULTS AND EVALUATION**

The Academy exceeded its goal of 75% of students who were not proficient in 8<sup>th</sup> grade scoring at or above a performance level 3 by 25%. 2017 cohort matched the 2016 cohort. The school provided additional opportunities for targeted academic support in mathematics after school, on Saturdays, during mid-Winter recess, Spring recess, and during our six-week summer school program.

	Percent Achieving at Least Performance Level 3 on a Mathematics Regents Exam among Students Who Were Not Proficient in the 8 <sup>th</sup> Grade by Fourth Year Accountability Cohort <sup>3</sup>							
Cohort Designation	Fourth Year	Number in Cohort not Proficient in 8 <sup>th</sup> Grade (a)	Number Exempted with No Valid Score (b)	Number Scoring at Least Level 3 (c)	Percent Scoring at Least Level 3 Among Students with Valid Score (c)/(a-b)			
2015	2018-19	N/A	0	N/A	N/A			
2016	2019-20	20	3	17	100.0%			
2017	2020-21	44	0	44	100.0%			

# SUMMARY OF THE HIGH SCHOOL MATHEMATICS GOAL

The Academy has achieved two of the four applicable measures of this Accountability Plan goal. The school did not achieve the following goals: 1) 65% of students achieving at least a performance level 4 on a Regents mathematics exam and, 2) At least 50% of the 2017 cohort who were not proficient in 8<sup>th</sup> grade did not meet or exceed Common Core expectations.

Туре	Measure	Outcome
Absolute	Each year, 65 percent of students in the high school Accountability Cohort will meet or exceed Common Core expectations (currently scoring at or above Performance Level 4 on a Regents mathematics exam) by the completion of their fourth year in the cohort.	Did Not Achieve

<sup>&</sup>lt;sup>3</sup> Based on the highest score for each student on the mathematics Regents exam

Absolute	Each year, 80 percent of students in the high school Accountability Cohort will at least partially meet Common Core expectations (currently scoring at or above Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.	Achieved
Absolute	Each year, the Performance Index (PI) in mathematics of students completing their fourth year in the Accountability Cohort will meet the state Measure of Interim Progress (MIP) set forth in the state's ESSA accountability system.	N/A
Comparative	Each year, the percentage of students in the Total Cohort meeting or exceeding Common Core expectations on a Regents mathematics exam will exceed the percentage of comparable students from the district meeting or exceeding Common Core expectations.	N/A
Comparative	Each year, the percentage of students in the Total Cohort partially meeting Common Core expectations on a Regents mathematics exam will exceed the percentage of comparable students in the district at least partially meeting Common Core expectations.	N/A
Comparative	Each year, the Performance Index (PI) in Regents mathematics of students in the fourth year of their high school Accountability Cohort will exceed that of comparable students from the school district of comparison.	N/A
Growth	Each year, 50 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8 <sup>th</sup> grade mathematics exam will meet or exceed Common Core expectations (currently scoring at or above Performance Level 4 on a Regents mathematics exam) by the completion of their fourth year in the cohort.	Did Not Achieve
Growth	Each year, 75 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8 <sup>th</sup> grade mathematics exam will at least partially meet Common Core expectations (currently scoring at least Performance Level 3 on a Regents mathematics exam) by the completion of their fourth year in the cohort.	Achieved

# ACTION PLAN

The school will continue to support struggling students by providing academic services in mathematics. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program. Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

# **GOAL 5: SCIENCE**

# ELEMENTARY AND MIDDLE SCIENCE

# Goal 5: Science

All students at the school will demonstrate competency in the understanding and application of scientific reasoning.

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# BACKGROUND

The Academy recognizes that curriculum, instruction and assessment must be dynamic through this period. In evaluating the strengths of our current curriculum and the needs of our varying student populations, we recognize that modifications would be required. Some modifications are driven by safety considerations, whereas others are predicated on instructional value.

The school will continue to use most of the curriculum outlined in the charter. The school will continue to use most of the curriculum outlined in the charter. Teachers at every grade level plan and implement learning experiences aligned with the State Standards. Teachers utilize the McGraw-Hill *is* utilized in the elementary grades, and other standards-based supplementary materials from the *EngageNY* modules. In the high school, the *Pearson* curriculum is being utilized for Living Environment instruction, and *Perfection Learning* for Earth Science.

In the elementary grades, for those students participating 100% virtually, students will also be provided access to virtual labs from *Gizmos*. In the high school students participating virtually will use the *Smart Science Education Inc.* curriculum virtually for labs. Moreover, the school will use electronic curriculum materials from the *McGraw-Hill, Inspire Science*, outlined in the charter.

# METHOD

In the elementary grades a departmental teacher develop exams were administered to students. This was based mostly on theoretical concepts with no lab performance. Teachers then administered standards-based tests to evaluate student performance. Quarterly grades were calculated based on these assessments.

# **RESULTS AND EVALUATION**

Awaiting the results of the New York State Grade 4 & Grade 8 Intermediate-Level Science Test

# ADDITIONAL CONTEXT AND EVIDENCE

During the 2020-21 school year, many students participated only in virtual instruction which has many limitations in providing teacher supervision and student accountability for learning.

# SUMMARY OF THE ELEMENTARY SCIENCE GOAL

Students and staff made up a good effort for instructional learning but there were limitations on teaching science virtually and they were missing science labs impacted student achievement.

# **ACTION PLAN**

The school will continue to support struggling students by providing academic services in science. Students will receive support services during the school day, extended school day, extended school week such as Saturday tutoring, extended school year including 6-week summer school program.

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Moreover, teachers will be provided with ongoing professional development to increase their knowledge-based related to standards-based curriculum and pedagogy. For the 2021-22 school year, the school will hire additional special education and ESL staff to target instruction for these two subgroups.

# HIGH SCHOOL SCIENCE

#### **Goal 5: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on a New York State Regents science exam by the completion of their fourth year in the cohort.

#### **METHOD**

New York State schools administer multiple high school science assessments; current Regent exams are Living Environment, Earth Science, Chemistry and Physics. The school administered exam(s). It scores Regents on a scale from 0 to 100; students must score at least 65 to pass. This measure requires students in each Accountability Cohort to pass any one of the Regents science exams by their fourth year in the cohort. Students may have taken a particular Regents science exam multiple times or have taken multiple science exams. Students have until the summer of their fourth year to pass a science exam.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students passing among the students who sat for the exam.

# **RESULTS AND EVALUATION**

The Academy's 2016 and 2017 cohorts exceeded the target goal of 75 percent of students scoring at least 65 on the New York State Regents science exam by the completion of their fourth year in the cohort by 9.2% and 9% respectively.

Science Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort <sup>4</sup>							
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Passing with at Least a 65 (c)	Percent Passing Among Students with Valid Score (c)/(a-b)		
2015	2018-19	N/A	0	N/A	N/A		
2016	2019-20	95	0	80	84.2%		
2017	2020-21	94	0	79	84.0%		

<sup>&</sup>lt;sup>4</sup> Based on the highest score for each student on any science Regents exam

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# ADDITIONAL EVIDENCE

As shown by data in the chart below, students through the 2019 cohort are already exceeding the goal of 75 percent of students scoring at least 65 on the New York State Regents science exam by the completion of their fourth year in the cohort. Thus, the school has already met this measure's target for the next two academic years.

Science	Regents Pa	assing Rate	e with a sco	ore of 65 b	y Cohort and	d Year
Cohort Designation	2018-19		201	2019-20		)-21
	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing
2017	102	86%	95	83.2%	97.9%	94
2018	152	68%	142	72.5%	88.7%	119
2019			169	22.5%	92.3%	174
2020						113

#### **Goal 5: Comparative Measure**

Each year, the percent of students in the high school Total Cohort passing a Regents science exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

The calculation of this measure is not required for 2020-21.

# GOAL 6: SOCIAL STUDIES

#### **Goal 6: Social Studies**

All students at the school will demonstrate competency in the understanding and application of social studies.

# Goal 6: Absolute Measure

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents U.S. History exam by the completion of their fourth year in the cohort.

# METHOD

New York State administers two high school social studies assessments: U.S. History and Global History. In order to graduate, students must pass both of these Regents exams with a score of 65 or higher. This measure requires students in each Accountability Cohort to pass the two exams by the completion of their fourth year in the cohort. Students may have taken the exams multiple times and have until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

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Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students passing among the students who sat for the exam.

# RESULTS

77.6% of th2 2016 cohort and 89.2% of the 2017 cohort passed the US History Regents.

	l		y Regents Passing Fourth Year Accou	Rate with a Score o Intability Cohort	f 65
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Passing with at Least a 65 (c)	Percent Passing Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	95	2	71	76.3%
2017	2020-21	94	1	83	89.2%

# EVALUATION

The Academy's 2016 and 2017 cohorts exceeded the target goal of 75 percent of students scoring at least 65 on the New York State Regents US History exam by the completion of their fourth year in the cohort by 1.3% and 14.2% respectively.

# ADDITIONAL EVIDENCE

As shown by data in the chart below, students through the 2019 cohort are already exceeding the goal of 75 percent of students scoring at least 65 on the New York State Regents US History exam by the completion of their fourth year in the cohort. Thus, the school has already met this measure's target for the next two academic years. The Academy has not administered the U.S. History Regents to the 2020 cohort. The scholars in the 2020 cohort who have received a grade of at least 65% did so prior to beginning the first year of the 2020 cohort in high school.

U.S. Histo	ory Regents	Passing Ra	ate with a s	core of 65	by Cohort a	nd Year
Cabort	2018	8-19	2019	9-20	2020	)-21
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing
2017	102	87%	95	94.7%	94	96.8%
2018	152	70%	142	88.7%	119	94.1%
2019			169	18.9%	174	90.2%
2020					113	13.3%

**Goal 6: Comparative Measure** 

Each year, the percent to students in the high school Total Cohort passing the Regents U.S. History exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

The calculation of this measure is not required for 2020-21.

#### **Goal 6: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents Global History exam by the completion of their fourth year in the cohort.

# METHOD

This measure requires students in each Accountability Cohort to pass the Global History exam by the completion of their fourth year in the cohort. Students may have taken the exam multiple times, and had until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

Due to the state's cancellation of multiple administrations of the Regents exams in 2019-20 and 2020-21, some students in the 2017 Cohort who had not previously sat for the exam but were scheduled to sit for this exam during a cancellation would be exempted from the graduation requirement. As such, the school should report both the number of students who were exempted from the exam as well as the percentage of students passing among the students who sat for the exam.

# RESULTS

86.3% and 66.7% for the 2016 and 2017 cohorts passed the Global History Regents respectively.

	Gl		ory Regents Passin Fourth Year Accou	g Rate with a Score Intability Cohort	of 65
Cohort Designation	Fourth Year	Number in Cohort (a)	Number Exempted with No Valid Score (b)	Number Passing with at Least a 65 (c)	Percent Passing Among Students with Valid Score (c)/(a-b)
2015	2018-19	N/A	0	N/A	N/A
2016	2019-20	95	0	82	86.3%
2017	2020-21	94	91	2	66.7%

# **EVALUATION**

The Academy's 2016 and 2017 cohorts exceeded the target goal of 75 percent of students scoring at least 65 on the New York State Regents Global History exam by the completion of their fourth year in the cohort by 1.3% and 14.2% respectively.

# ADDITIONAL EVIDENCE

As shown by data in the chart below, students through the 2018 cohort are already exceeding the goal of 75 percent of students scoring at least 65 on the New York State Regents US History exam by the completion of their fourth year in the cohort. Thus, the school has already met this measure's target for the next two academic years. The Academy has not administered the Global History Regents to the 2019 and 2020 cohorts. The scholars in the 2019 cohort who have received a grade of at least 65% did so prior to joining the 2019 cohort at the high school.

	2018	2 10	2019	0.20	2020	21
Cohort Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing
2017	102	2%	95	0.0%	94	98.9%
2018	152	N/A	142	0.0%	119	86.6%
2019			169	0.0%	174	4.6%
2020					113	0.0%

#### **Goal 6: Comparative Measure**

Each year, the percent of students in the high school Total Cohort passing the Regents Global History exam with a score of 65 or above will exceed that of the high school Total Cohort from the school district of comparison.

The calculation of this measure is not required for 2020-21

# GOAL 7: ESSA

Due to COVID-19 and the subsequent changes to the state's testing, accountability, and federal reporting requirements, the 2020-21 school accountability statuses are the same as those assigned for the 2019-20 school year. The 2019-20 accountability statuses were based on 2018-19 exam results. Assigned accountability designations and further context can be found <u>here</u>.

#### **Goal 7: Absolute Measure**

Under the state's ESSA accountability system, the school is in good standing: the state has not identified the school for comprehensive or targeted improvement.

# METHOD

Because *all* students are expected to meet the state's performance standards, the federal statute stipulates that various sub-populations and demographic categories of students among all tested students must meet the state standard in and of themselves aside from the overall school results. As New York State, like all states, is required to establish a specific system for making these determinations for its public schools, charter schools do not have latitude in establishing their own performance levels or criteria of success for meeting the ESSA accountability requirements. Each year, the state issues School Report Cards that indicate a school's status under the state accountability system.

The Academy Charter School - Hempstead 2020-21 Accountability Plan Progress Report Page 45 of 46

# **RESULTS AND EVALUATION**

The Academy Charter School – Hempstead was in Good Standing during all 3 years.

	Accountability Status by Year
Year	Status
2018-19	Good Standing
2019-20	Good Standing
2020-21	Good Standing

# The Academy Charter School - Hempstead 2020-21 Accountability Plan Progress Report Page 46 of 46



# Transmittal Form Annual Financial Statement Audit Report

for SUNY Authorized Charter Schools

Charter School Name:	Academic Leadership Charter School	*
Audit Period:	2020-21	¥
Prior Period:	2019-20	*
Report Due Date:	Monday, November 1, 2021	
School Fiscal Contact Name:	Alwayne Burke	*
School Fiscal Contact Email:		
School Fiscal Contact Phone:		
School Audit Firm Name:	Ncheng, LLP	
School Audit Contact Name:	MaiolingLin	
School Audit Contact Email:		
School Audit Contact Phone:		

#### SUNY CHARTER SCHOOLS INSTITUTE - Reporting Requirements:

https://my.epicenternow.org/

#### Required 8 Items:

- 1) The independent auditor's report on financial statements and notes;
- 2) Excel template file with appropriate sheets completed: Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets; and
- 3) Reports on internal controls over financial reporting and on compliance.

#### And, if applicable:

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc. If not applicable enter "N/A."

	If not included , state the reason(s) below. Or, if not applicable fill in "N/A"):
4) Management Letter	N/A
5) Management Letter Response	N/A
6) Form 990; or Extension Form 8868	Extension
7) Federal Single Audit/ Uniform Guidance in 2 CFR Part 200, Subpart F	Yes
8) Corrective Action Plan	N/A

# ACADEMIC LEADERSHIP CHARTER SCHOOL Statement of Financial Position as of June 30, 2021

<u>ASSETS</u>			2020-21		2019-20
CURRENT ASSETS Cash and cash equivalents Grants and contracts receivable Accounts receivables Prepaid expenses Contributions and other receivables		\$	9,822,477 1,248,677 656,675 48,110	\$	7,309,447 1,336,393 635,684 2,467
PROPERTY, BUILDING AND EQUIPMENT, net	TOTAL CURRENT ASSETS		11,775,939 106,898,072		9,283,991 74,368,334
OTHER ASSETS			57,408,977		12,323,283
	TOTAL ASSETS		176,082,988		95,975,608
LIABILITIES AND NET AS	<u>SSETS</u>				
<u>CURRENT LIABILITIES</u> Accounts payable and accrued expenses Accrued payroll and benefits Deferred Revenue Current maturities of long-term debt Short Term Debt - Bonds, Notes Payable Other	TOTAL CURRENT LIABILITIES	\$	6,179,939 3,434,749 60,355 1,495,000 - - 11,170,043	\$	3,922,601 2,407,411 74,681 1,075,000 2,500,000 - 9,979,693
LONG-TERM LIABILITIES Deferred Rent All other long-term debt and notes payable, net cu	urrent maturities TOTAL LONG-TERM LIABILITIES TOTAL LIABILITIES		- 156,903,343 156,903,343 168,073,386		- 81,373,693 81,373,693 91,353,386
<u>NET ASSETS</u> Without Donor Restrictions			8,009,602		4,622,222
With Donor Ristrictions	TOTAL NET ASSETS	. <u> </u>	- 8,009,602	. <u> </u>	4,622,222
	TOTAL LIABILITIES AND NET ASSETS		176,082,988		95,975,608

CK - Should be zero

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ACADEMIC LEADERSHIP CHARTER SCHOOL

Statement of Activities

as of June 30, 2021

		2020-21		2019-20
	Without Donor Restrictions	With Donor Restrictions	Total	Total
REVENUE, GAINS AND OTHER SUPPORT				
Public School District				
Resident Student Enrollment	\$ 34,824,352	\$-	\$ 34,824,352	\$ 33,647,136
Students with disabilities	-	-	· ·	-
Grants and Contracts				
State and local	-	-	-	-
Federal - Title and IDEA	7,194,948	-	7,194,948	1,869,593
Federal - Other	-	-	-	-
Other	-	-	-	-
NYC DoE Rental Assistance	-	-	-	-
Food Service/Child Nutrition Program	-	-	-	-
TOTAL REVENUE, GAINS AND OTHER SUPPORT	42,019,300	-	42,019,300	35,516,729
EXPENSES				
Program Services				
Regular Education	\$ 29,573,453	¢ -	\$ 29,573,453	\$ 27,395,509
Special Education	1,620,686	Ŷ	1,620,686	1,294,357
Other Programs	1,703,510		1,703,510	1,633,109
Total Program Services	32,897,649	-	32,897,649	30,322,975
		-		
Management and general	7,527,861	-	7,527,861	5,665,276
Fundraising				
TOTAL OPERATING EXPENSES	40,425,510	-	40,425,510	35,988,251
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	1,593,790	-	1,593,790	(471,522
SUPPORT AND OTHER REVENUE				
Contributions			_	
Foundations	\$ 2,086,935	\$ -	\$ 2,086,935	\$ 487,092
Individuals	-	-	· ·	-
Corporations	-	-	· ·	-
Fundraising	-	-	-	-
Interest income	6,782	-	6,782	118,737
Miscellaneous income	-	-	-	-
Net assets released from restriction		-	<u> </u>	
TOTAL SUPPORT AND OTHER REVENUE	2,093,717	-	2,093,717	605,829
CHANGE IN NET ASSETS	3,687,507	-	3,687,507	134,307
NET ASSETS BEGINNING OF YEAR	3,600,299		3,600,299	3,465,992
PRIOR YEAR/PERIOD ADJUSTMENTS		_		-
NET ASSETS END OF YEAR	\$ 7,287,806	ć .	\$ 7,287,806	\$ 3,600,299

# ACADEMIC LEADERSHIP CHARTER SCHOOL Statement of Cash Flows as of June 30, 2021

	 2020-21	 2019-20
CASH FLOWS - OPERATING ACTIVITIES		
Increase (decrease) in net assets	\$ 3,387,380	\$ 841,312
Revenues from School Districts	-	-
Accounts Receivable	87,716	269,389
Due from School Districts	-	-
Depreciation	4,725,570	2,760,022
Grants Receivable	(20,991)	(111,108)
Due from NYS	-	-
Grant revenues	-	-
Prepaid Expenses	(45,643)	14,951
Accounts Payable	2,657,115	(2,113,992)
Accrued Expenses	1,027,338	557,940
Accrued Liabilities	(399,777)	(26,980)
Contributions and fund-raising activities	-	-
Miscellaneous sources	(4,849,550)	-
Deferred Revenue	(14,326)	(65,239)
Interest payments	-	-
Other	120,000	(9,745)
Other	-	 -
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$ 6,674,832	\$ 2,116,550
CASH FLOWS - INVESTING ACTIVITIES		
Purchase of equipment	(35,854,665)	(9,327,960)
Other	 -	-
NET CASH PROVIDED FROM INVESTING ACTIVITIES	\$ (35,854,665)	\$ (9,327,960)
CASH FLOWS - FINANCING ACTIVITIES		
Principal payments on long-term debt	(3,225,000)	(910,000)
Other	80,123,557	 5,686,268
NET CASH PROVIDED FROM FINANCING ACTIVITIES	\$ 76,898,557	\$ 4,776,268
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	\$ 47,718,724	\$ (2,435,142)
Cash at beginning of year	 19,440,640	 21,875,782
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 67,159,364	\$ 19,440,640

Regular No. of Positions Personnel Services Costs Administrative Staff Personnel 1642,708 1642,709 1642,709	Progr Special Educati							_
No. of Positions Ed ersonnel 54.60 165.30	Progr Special Educati		202	2020-21				2019-20
R No. of Positions Ed ersonnel 54.60 165.30	Special Educati	ervices		N.	Supporting Services			
No. of Positions Ed ersonnel 54.60	Special Educati				Management			
st.60 \$ ersonnel 54.60 اور 165 عن		on Other Education	Total	Fund-raising	and General	Total	Total	
54.60 165 30	Ş	Ş		Ŷ	Ş		Ś	Ş
165 30	708 361,271	•	4,443,979	1	1,213,084	1,213,084	5,657,063	5,090,047
	,323 373,391		11,300,714	I			11,300,714	10,226,010
Non-Instructional Personnel 74.50 238,384	.384 -	499,660	738,044	'	2,258,461	2,258,461	2,996,505	2,261,255
Total Salaries and Staff 294.40 15,248,415	,415 734,662	499,660	16,482,737	I	3,471,545	3,471,545	19,954,282	17,577,312
Fringe Benefits & Payroll Taxes 3,250,232	232 156,595	106,504	3,513,331	•	739,967	739,967	4,253,298	3,825,858
Retirement 324,693	,693 15,644	10,640	350,977	1	73,922	73,922	424,899	337,119
Management Company Fees	•			1	503,687	503,687	503,687	434,966
Legal Service	•			1	242,178	242,178	242,178	303,715
Accounting / Audit Services			'	ı	77,000	77,000	77,000	72,900
Other Purchased / Professional / Consulting Services 609,712	,712 29,376		639,088	I	178,790	178,790	817,878	665,816
Building and Land Rent / Lease / Facility Finance Interest 2,861,223	223 227,633	150,478	3,239,334	I	574,647	574,647	3,813,981	4,684,234
Repairs & Maintenance 735,761	,761 35,449	24,109	795,319	I	167,508	167,508	962,827	763,750
Insurance 632,397	,397 30,469		662,866	I	164,697	164,697	827,563	734,417
Utilities 265,003	,003 12,768		277,771	I	69,016	69,016	346,787	358,028
Supplies / Materials 480,960	,960 23,172		504,132	I	125,259	125,259	629,391	674,264
Equipment / Furnishings 851,757	,757 41,037	,	892,794	I	221,826	221,826	1,114,620	991,123
Staff Development 316,157			331,389	I	82,338	82,338	413,727	300,044
Marketing / Recruitment 117,764	,764 5,674		123,438	I	30,670	30,670	154,108	191,729
Technology 316,052	,052 15,227	,	331,279	I	82,311	82,311	413,590	297,376
Food Service		788,207	788,207	1			788,207	502,844
Student Services 286,322	,322 88,363		374,685	I			374,685	613,111
Office Expense 116,791	,791 5,627		122,418	I	30,416	30,416	152,834	194,671
Depreciation 2,907,548	1	115,633	3,194,766	I	634,561	634,561	3,829,327	2,204,362
252,666 OTHER	,666 12,173	8,279	273,118	•	57,523	57,523	330,641	260,612
Total Expenses \$ 29,573,453	,453 \$ 1,620,686 \$	\$ 1,703,510 \$	32,897,649	ج	\$ 7,527,861 \$	7,527,861	\$ 40,425,510	\$ 35,988,251

Date Ort. 16,2012 CERTIFICATE Nº 52391 **Approval of Building Alteration** Fee S VILLAGE OF HEMPSTEAD Building Department - Inspection Services 99 NICHOLS COURT, HEMPSTEAD, N.Y. THIS IS TO CERTIFY that the Building Alteration and/or Addition in premises Street Address has been completed in accordance with the provisions of the Building Code and Zoning Ordinance of the Village of Hempstead, N.Y. Type of Alteration PG Builder \_ Owner Zone . 1 Building Permit No. Building Permit Date Superintendent of Inspectors 3620-314

Certificate of Occupancy	
FEE \$ 500 VILLAGE OF HEMPSTEAD BUILDING DEPARTMENT Nº 7	7421
Rcc. No. 141275 99 NICHOLS COURT HEMPSTEAD, N.Y. Date U. 19	2019
This certifies that the building located on Section 34 Block No. 291 Lots 88 Street Address 127 NO. Franklin	St.
Lorstion W/S NO. Franklin St. O' n/o Jackson St.	
conforms substantially to the approved plans on file in this office. Permit No. $26483$ Date $M. 27$	<u>192017</u>
and to all requirements of the Building Zone Ordinance and Building Code of the Village of Hempstead, N.Y. Zone BUS. B Occupancy Construct 5-Story high SC	chool
W parking garage	
This certificate issued to <u>Academy Charter School</u> Owner of afore Address 117 No. Franklin St., Hempstead, NY	said Building
By Order Board of Trustees	
Village of Hetropstead, N.Y.	

Date JULY 8,2021 Fee 425.00 CERTIFICATE **Approval of Building Alteration** Nº 53940 VILLAGE OF HEMPSTEAD Building Department - Inspection Services 99 JAMES A. GARNER WAY, HEMPSTEAD, N.Y. THIS IS TO CERTIFY that the Building Alteration and/or Addition in INL premises Street Address has been completed in accordance with the provisions of the Building Code and Zoning Ordinance of the Village of Hempstead, N. Y. Type of Alteration Builder Owner Zone 0 Building Permit No. 3, 2020 J IUr **Building Permit Date** Superintendent of Inspectors 3620-314

Date JULY 8,2021 Fee 425.00 CERTIFICATE **Approval of Building Alteration** Nº 53940 VILLAGE OF HEMPSTEAD Building Department - Inspection Services 99 JAMES A. GARNER WAY, HEMPSTEAD, N.Y. THIS IS TO CERTIFY that the Building Alteration and/or Addition in INL premises Street Address has been completed in accordance with the provisions of the Building Code and Zoning Ordinance of the Village of Hempstead, N. Y. Type of Alteration Builder Owner Zone 0 Building Permit No. 3, 2020 J IUr **Building Permit Date** Superintendent of Inspectors 3620-314

# The Academy Charter School 2021 -2022 Calendar

# TOTAL DAYS STUDENTS ARE IN ATTENDANCE = 184

	18	S	9	13	20	27		15	S	5	12	19	26		21	S	7	14	21	28		
	SD	ч	5	12	19	26		SD	ч	4	11	18	25		SD	ч	9	13	20	27		
nuar	BER	T	4	11	18	25		≻	T	3	10	17	24			T	5	12	19	26		
Lalendar	NOVEMBER	N	3	10	17	24		FEBRUARY	3	2	6	16	23		MAY	N	4	11	18	25		
	NON	T	2	6	16	23	30	FEBR	Г	1	8	15	22			T	3	10	17	24	31	ĺ
7707-1707		Σ	1	8	15	22	29		Σ		7	14	21	28		Σ	2	6	16	23	30	
707		S		7	14	21	28		S		9	13	20	27		S	1	8	15	22	29	

-May Memorial Day School Closed -Jun Grade 8 Science Written	Gr	an Dr. Martin Luther King Jr School Closed	- Jan - 2 Holiday Recess	Labor Day School Closed Rosh Hashanah Yom Kuppur Columbus Day Election Day Ueterans Day Election Day Ueterans Day I 2 Noon Dismissal I 2 Noon Dism	1-Sep         6-Sep         Sep 7 - Sep 8         16-Sep         11-Oct         11-Oct         2-Nov         11-Nov         2-Nov         11-Nov         2-Nov2         11-Nov         2-Nov2         11-Nov         2-Nov2         11-Nov         2-Nov2         11-Nov2         2-Nov2         11-Nov2         2-Nov2         11-Nov2         17-Jan         Jan 25 - Jan 26         Jan 25 - Jan 28         Feb 21 - Feb 25         April 15 - April 28         April 15 - April 28         May 24 - June 3         30-May         6-Jun
24	Grade 8 Science Written			Regents Exams Tuneteenth School Cloced	Ie
	24			Juneteenth School Closed	20-Jun
	24			MULTINUM MULTINU MULTINUM	1111 Jun
				NYSESLAT Reading & Writing State Test	May 20
				Grades 3-8 Math Satae Test	- April 28
				NYSESLAT State Test	
				Spring Break	April 22
				Grades 3-8 ELA State Test	- March31
			128	Winter Break	Feb 25
				Regents Exams	Jan 28
				<b>12 Noon Dismissal</b>	Dec
				Thanksgiving Recess	- Nov 26
				<b>12 Noon Dismissal</b>	Nov
				Veterans Day	Nov
				Election Day	Vov
				Columbus Day	Oct
				Yom Kuppur	Sep
				Rosh Hashanah	- Sep 8
				Labor Day School Closed	Sep
					Sep
				First Day of School	

First & Last Day of School	Early Dismissal at 2:00pm	NYS Testing	School Closed

Ň	Т	2	9	16	23	30		E	T	1	00	15	22				Т	3	10	17	24	3]	
	Ν	1	8	15	22	29			Ν		7	14	21	28			Σ	2	6	16	23	30	
	S		7	14	21	28			S		9	13	20	27			S	1	8	15	22	29	
			_																				
20	S	2	9	16	23	30		20	S	1	8	15	22	29		15	S	2	6	16	23	30	
SD	F	1	8	15	22	29		SD	F		7	14	21	28		SD	F	1	8	15	22	29	
ER	Τ		7	14	21	28			Τ		9	13	20	27		. 18	Τ		7	14	21	28	
OCTOBER	N		9	13	20	27		JANUARY	N		5	12	19	26		APRIL	N		9	13	20	27	
00	Τ		5	12	19	26		JANI	Τ		4	11	18	25		1	Τ		5	12	19	26	
	Μ		4	11	18	25			M		3	10	17	24	31		M		4	11	18	25	
	S		3	10	17	24	31		S		2	6	16	23	30		S		3	10	17	24	

18	S	4	11	18	25		17	S	4	11	18	25		23	S	5	12	19	26		17	S	4	11	18	25		
SD	ч	3	10	17	24		SD	ц	3	10	17	24	31	SD	ч	4	11	18	25		SD	ч	3	10	17	24		
BER	T	2	9	16	23	30		T	2	6	16	23	30	н	Г	3	10	17	24	31		Т	2	6	16	23	30	
<b>FEMBER</b>	M	1	8	15	22	29	CEMBER	M	1	8	15	22	29	MARC	N	2	9	16	23	30	IUNE	N	1	60	15	22	29	
SEPT	T		7	14	21	28	DECI	T		7	14	21	28	 2	Т	1	8	15	22	29		T		7	14	21	28	
	M		6	13	20	27		M		9	13	20	27		Ν		7	14	21	28		M		9	13	20	27	
	S		5	12	19	26		S		5	12	19	26		S		9	13	20	27		S		5	12	19	26	

STAFF\_NAME ALLEN, KRICEL ANTHONY, MICHELLE ANTONIO, CAROLINE TEACH ID Role In School 2196889 TEACHER 2087230 SENIOR HIGH SCHOOL COUNSELOR BUSINESS OFFICIAL

**TEACHING ASSISTANT** 

NETWORK & IT 3633488 BUSINESS OFFICIAL

FOOD SERVICES

FOOD SERVICES TEACHING ASSISTANT

**TEACHING ASSISTANT** 

3723434 MIDDLE SCHOOL COUNSELOR

1873847 DIRECTOR OF MIDDLE-LEVEL EDUCATION

ARRIAGA, LINA ASPERAS-VALAYER, LAURIE 3560223 TEACHER 1106511 TEACHER

AYENI, OLATOKUNBO AYINDE, SALIMAT 3956565 TEACHER 3554092 TEACHER

3861366 TEACHER

4025512 TEACHER 3557064 TEACHER

BANKS, TYKEEMA ATKINSON, CHRISTINA ATOKI, TAYO BARRACKS, FELICIA BENNETT, ALFRED BERMEO, BRIDGET BANEGAS ORDONEZ, ANGELICA BANSCHBACK, MICHAEL BEBEE, JOY BEHL, ASHWANI BEST, CARLA BEST, TAMARA

**BIRNEY, RYAN** 

4078899 TEACHER

1787215 TEACHER

3563865 TEACHER

2249517 TEACHER

3526831 TEACHER

1854005 TEACHER

4017935 TEACHER 3778269 TEACHER

BLACKWOOD-SLATER, EDITH BOYD, DESIRAY

BRADLEY, ALEXIS BRENT, ROBERT BRIDGES, HASHANA BROOKS, RANDY BROWN, KATELYNN

CAMPBELL, JUDITH

1789749 TEACHER

CANTOS, TALISA

3916880 TEACHER

CHEATHAM, SEAN CLARKE, WAYNE COHEN, JESSICA **BROWN, ANDREA BROWN, SAMANTHA BROWN**, RASHELLE **BROWN, CAPRICIA** BRUNY, RANDOLPH BYER, DARYL CAMERON, LILLIETH CASTRO, EVA CHARLES, SHAROKI CHIPPY, RACQUEL CHRISTIAN, ANTONIA COLLINS LEWIS, REVA COMRIE, SHYANN CONNORS, PEGI COSTA, NICHOLAS CRUZ, EDWARD COOPER, MICHAEL CROOKS, DARYLL CUMMINGS, ROBERTA DAILEY, JAMES DANGLADE, TAMARA DAS, PRIA DASCHER, KATHERINE

DAVIS, BRIGETTE

DAVIS, SHERENE

4033691 TEACHER

4029579 TEACHER

DAWKINS, JOYCE DARRELL, ELAINE DAWSON, VETA

DEFRANCO, MIA DESANTO, KRISTEN 2189454 TEACHER TEACHING ASSISTANT 3890455 ASST PRINCIPAL MIDDLE SCHOOL

3706813 TEACHER 2420982 TEACHER

3693127 TEACHER

3835512	TEACHER
4037135	TEACHER
2367648	TEACHER
	BUSINESS OFFICIAL
	BUSINESS OFFICIAL
	BUSINESS OFFICIAL
	TEACHING ASSISTANT
	GUIDANCE COUNSELOR
	CUSTODIAN
	FOOD SERVICES
	TEACHING ASSISTANT
	FOOD SERVICES
	BUSINESS OFFICIAL
	BUSINESS OFFICIAL
3524657	ELEMENTARY SCHOOL COUNSELOR
2197814	TEACHER
1899463	TEACHER
3671648	TEACHER
3860738	TEACHER
	CUSTODIAN
	SECURITY
1723189	ASST PRINCIPAL SENIOR HIGH SCH
	CUSTODIAN SUPERVISOR
3934367	BUSINESS OFFICIAL
1894319	TEACHER
4065941	TEACHER

DIDOMENICO, JOSEPH	1737380 TEACHER
DIENZO, REBECCA	2421740 TEACHER
DISTANISLAO, CHRISTINA	2364661 TEACHER
DOBSON, MATHEW	3552343 TEACHER
DOMINGUEZ, DANIA	3569534 TEACHER
DONNELLY, LOIS	1747904 TEACHER
DIAZ, DAWN	TEACHING ASSISTANT
DOMAGE, JOHN	CUSTODIAN
DOUGLAS, DONNA	2302257 BUSINESS OFFICIAL
ELLIS, LEROY	1586721 DEAN OF STUDENTS
ELYSEE, BOTTICELLI	3846382 TEACHER
ESCOBAR, RUTH	3548442 ELEMENTARY SCHOOL COUNSELOR
FIORE, STEPHANIE	1859442 TEACHER

FIORI, JENELLE FANFAN, RAUL FERRUFINO, LILLIAN FINLAY, NAKIA FORBES, EARL GALLIMORE, NIGEL GALLIMORE, BEVERLEY

GAYLE, ZONYA GEORGE, DEBBIE

GIBBS-WILLIAMS, LAURA GARCIA, ROMELIA GENESSIE, PHILLIP GOLDEN BROWN, CINDY GOLDSON, BARRINGTON GONZALEZ, JENETTA GOODEN, KRYSTAL GOODEN, JANINE

GORDON, ASTENETT GORDON, LATOYA GOULBOURNE, KARLA GRAHAM, HEATHER GRANT, SHARRAY GRENARDO, KEMARA 3697153 TEACHER FOOD SERVICES CUSTODIAN TEACHING ASSISTANT CUSTODIAN CUSTODIAN 4025999 PRINCIPAL ELEMENTARY SCHOOL

3968495 TEACHER 2261557 TEACHER

1869503 TEACHER CUSTODIAN CUSTODIAN FOOD SERVICES CEO BUSINESS OFFICIAL TEACHING ASSISTANT 2221219 SENIOR HIGH SCHOOL COUNSELOR

3967083 TEACHER 3763474 TEACHER 3844898 TEACHER 1761310 PRINCIPAL ELEMENTARY SCHOOL 3669757 3756518 SENIOR HIGH SCHOOL COUNSELOR **GRIFFIN**, RONALD

2271119 TEACHER

GUZMAN, ROSA

HACKETT, GLENDON HANIF, ELIZABETH HANSON, BEVERLEY GRIZZLE, RACQUEL GRIZZLE, JANELLE GUNTER, NATHAN HAUGHTON, WAYNE HAYWARD, JAC-LYN HAZEL, DOREEN HENRY, DONOVAN

HERNANDEZ, EDMYE HINES, DEZMARIE HIRD, DWANE

HOGAN, ARMELL HOLLOWAY, TRAVIS ILDEFONSO, YANIRA

JAMES, GORDON

JEFFERSON, YOLANDE JACKSON, GEORGE JAMES, ENGLEBERT JAMES, KATHERINE JOHN, MANJU JOHNSON, JOHN JOHNSON, CARL JOHNSON, SHONETT

JONES, BRIANNA JONES, BRIANNA JUDSON, TERRANCE KEAN, DANIEL 2015175 TEACHER

3896241 TEACHER 3508611 TEACHER 1782000 TEACHER BUSINESS OFFICIAL TEACHING ASSISTANT BUSINESS OFFICIAL 1757202 BUSINESS OFFICIAL TEACHING ASSISTANT SECURITY 4004228 BUSINESS OFFICIAL

3649698 TEACHER 3525270 DIRECTOR OF ESL 4042829 TEACHER

3824477 TEACHER 2383652 PRINCIPAL SENIOR HIGH SCHOOL 3878084 COUNSELOR

3815190 TEACHER

2249192 TEACHER SECURITY CUSTODIAN BUSINESS OFFICIAL TEACHING ASSISTANT SECURITY 3920328 BUSINESS OFFICIAL 3860458 TEACHER

3699950 TEACHER 3699950 TEACHER 1389341 TEACHER 3915338 TEACHER KOCIUBINSKA, KLAUDIA KOZNESOFF, LEEANA LASCKO, KASSANDRA

LATIF, NADINE KISSON, MURGENA KOWLESSAR, GEDDES LEVATINO, KATHARYN LEWIS, KAREN LOPEZ VANEGAS, MARIA LUCERO, YANET MACKLIN, SHANESE MAGE, CHRISTINE MAHARAJ, AMY MALALIS, MICHELLE MALCOLM, JUAN MANUEL, KYLE MARAJ, VISHWANATH MARAJ, KAYON

MARTINELLI, ERICA MARTINEZ, BREANA MARTINEZ, YOHAINA MARCELLUS, JEAN MARTIN, LA SONJA MARTINEZ, JEANETT MATTISON, DERMOTH MCCRORIE, LYSA

MCKENZIE, DENZEL MEEKINS, STEJHA MERZ, TERESA

MILLWOOD, JADE

2280136 TEACHER 1642102 TEACHER 2150847 TEACHER

3965539 TEACHER
FOOD SERVICES
SECURITY
4057785 LIBRARY MEDIA SPECIALIST
2332472 TEACHER
FOOD SERVICES
BUSINESS OFFICIAL
3927592 COUNSELOR
2344458 TEACHER
FOOD SERVICES
COVID RESPONSE COORDINATOR
TEACHING ASSISTANT
SECURITY
BUSINESS OFFICIAL
4077912 SOCIAL WORKER

1751294 TEACHER 3989373 TEACHER 3622822 TEACHER CUSTODIAN TEACHING ASSISTANT TEACHING ASSISTANT 2286252 PRINCIPAL MIDDLE SCHOOL 1673442 TEACHER

3867155 TEACHER 3520285 TEACHER 3838452 TEACHER

3928513 TEACHER

MOBARHAN, REZA

1668507 TEACHER

MONCRIEFFE, CLAUDETTE

4029604 TEACHER

MORRIS, KIMBERLY

3948826 TEACHER

MOTES, DAVOND MUNGAI, GEORGE MCDOUGALD, LETICIA MCQUEEN, ANGELYN MEDINA, PATRICIA MEIJER, LUCINDA MINGO, ALEXANDER MOREAU, ASHLEEN MORRIS, PAULA NEALE, TANEQUA NEKOTA, SUSAN

NELSON, JULANE NELSON-GILL, TRISHA ONEIL, SANDREA PAPADIMATOS, ALEXA PARRINO, BRIANA

PEDERSEN, NICOLE PARKES, TIANNA PASCUAL, JANCEY PAYTON, RASHAAD PETERKIN, WAYNE

PHILLIPS, SHELLON POGNON, MADONNA RAMNATH, MARESSA RASCOE, VANESSA REEVES, DARLENE

REYES, LISA ROBINSON, SHELLY-ANNE POWELL WARNER, CHANNETTE PRIOLEAU, TANYA RAMIREZ, NORMA REID, LISET ROACHE, JANET ROBINSON, RANDFORD ROOPNARINE, LORI 3528177 TEACHER 2190560 TEACHER SECURITY FOOD SERVICES TEACHING ASSISTANT SECURITY TEACHING ASSISTANT BUSINESS OFFICIAL 3544604 DEAN OF STUDENTS 1308338 TEACHER

4036691 TEACHER 3561000 BUSINESS OFFICIAL 3875332 BUSINESS OFFICIAL 3877885 TEACHER 3556944 TEACHER

1884751 TEACHER TEACHING ASSISTANT CUSTODIAN SECURITY 1221588 PRINCIPAL MIDDLE SCHOOL

3802894 TEACHER 3559595 TEACHER 3873017 TEACHER 1337253 TEACHER 1435656 TEACHER

3789127 TEACHER 3578427 TEACHER CUSTODIAN BUSINESS OFFICIAL BUSINESS OFFICIAL TEACHING ASSISTANT BUSINESS OFFICIAL FOOD SERVICES 3539196 DIRECTOR PUPIL SERVICES

FORTE, TARA ROWE, JUSLYN 2096614 TEACHER TEACHING ASSISTANT

ROWE, DAVID SAGE, BILLY SANKAR, VARSHA SCANLAN, JOSEPH	4085449 DEAN OF STUDENTS 3822182 TEACHER 2156035 TEACHER 3570061 TEACHER
SCATURRO, CAROLINA	2261222 TEACHER
SCHROLL, ANNIE	2123462 TEACHER
SIERRA, MELLISA	2371720 TEACHER
SMITH, ALICIA	3593272 TEACHER
SMITH, CAROLYN	1889605 TEACHER
SMITH, LAURA	1745024 TEACHER
SMITH, NICOLE	2203530 TEACHER
SAMUELS, KENNETH	CUSTODIAN
SANCHEZ, SEBASTIAN	FOOD SERVICES
SANTOS, ANTONIA	FOOD SERVICES
SCOTT, DENISE	
SHARPE, MARJORIE	BUSINESS OFFICIAL INSTRUCTIONAL COACH
SILVA, ANNIE SIMPSON, TIMOKI	FOOD SERVICES
SIXTO, MARIE	SECURITY
SMALL, MARLON	SECURITY
SMITH, LLOYD	SECURITY
SOBHAI, DRUPATIE	TEACHING ASSISTANT
SORTO, KATIE	TEACHING ASSISTANT
SOUFFRANT, CHRIS	3686679 DEAN OF STUDENTS
SPELLEN, JODY MAY	3928507 TEACHER
SPENCER, MARVELENE	4060734 TEACHER
SPIVEY-HUNTER, KIM	1828398 DIRECTOR/COORDINATOR SPEC EDUC
STANLEY, CORY	TEACHING ASSISTANT
STAPLETON, NICHOLAS	1444461 SUPERINTENDENT
STEWART, MARK	3549221 TEACHER
SWIDER, JESSICA	3531317 TEACHER
THOMAS, KARIM	2325909 TEACHER
THOMAS, RACHEL	3590293 TEACHER

TIMMES, PATRICK	3882973 TEAC
TINGLE, NICOLE	3968761 TEAC
TOLIVER, DARCEL	1897298 TEAC
TRAGER, ALLISON	2389376 TEAC
TRIMBOLI, MATTHEW	2194512 TEAC

TULLOCH, WAYNE **STEPHENS, SARAH-JANE** STEWART, JORDEN STEWART, TONY TELEMAQUE, IVA THIELER, MICHAEL THOMAS JR, DARRELL THOMPSON, KARLENE TOMLINSON, WAYNE TORIBIO, TIFFANY **TUCKER, SHONTAY TURCIOS, JOAQUIN** VILLANUEVA, LUIS VERNON, TERRENCE VOLLBRACHT, DENISE

WALKER, DANIEL

WHITE, SHARON WALCOTT, LOANNA WALKER, SHANAKAY WALLACE, DAVID WELLINGTON, TRUDY WILLIAMS, ODDETTE

WILLIAMSON, AMORIE WOLCOTT, EMILY WILLIAMS, CLAUD WILLIAMS, PRIMROSE WILLIAMS, JOHN WILLIAMS, ANNESHA WILLIAMS, NICOLE WOLPERT, TRISHA WORKMAN, ALYSSA **XAVIER, JOANIE** 

CHER CHER CHER CHER CHER

3894750 TEACHER FOOD SERVICES CUSTODIAN **TEACHING ASSISTANT** CUSTODIAN SECURITY **BUSINESS OFFICIAL BUSINESS OFFICIAL** SECURITY **TEACHING ASSISTANT** SECURITY CUSTODIAN CUSTODIAN 2070303 DEAN OF STUDENTS 2342412 TEACHER

2367355 TEACHER

1291982 TEACHER **TEACHING ASSISTANT BUSINESS OFFICIAL BUSINESS OFFICIAL** SECURITY **1816688 DIRECTOR ELEMENTARY EDUCATION** 

3890448 TEACHER 3567039 TEACHER **CUSTODIAN BUSINESS OFFICIAL BUSINESS OFFICIAL TEACHING ASSISTANT** FOOD SERVICES 2176393 ASST PRINCIPAL 2388678 TEACHER 3545559 TEACHER

ZARRINFAR, LADAN ZUHOSKI, KEVIN 3836073 TEACHER 2401036 TEACHER

ORIG_HIRE_DATE	YEARS PROFESSION	YEARS DISTRICT	CERTIFIED_IND
8/12/2019	- 1		Yes
8/19/2013	9		No
11/14/2016	4		No
11/14/2016	4	3	No
1/4/2021	1	1	Yes
9/12/2018	2		No
8/16/2017	4	3	Yes
8/21/2019	1	1	No
11/18/2019	1		No
8/17/2015	5		No
12/17/2012	7		No
8/19/2019	1		No
2/24/2014	9		Yes
2/2/2018	3		No
9/12/2012	8		No
8/18/2014	7		No
12/4/2017	3		No
11/16/2015	11		No
8/28/2018	2		No
8/17/2020	1	1	No
9/24/2018	2	2	No
9/1/2017	14		Yes
5, 1, 202,		0	100
12/9/2015	8	4	No
8/22/2016	6	4	Yes
2/12/2018	1	1	Yes
8/17/2020	1	1	Yes
8/16/2018	2	2	Yes
		_	Ne
8/22/2016	22	4	No
10/20/2020	4	4	No
10/26/2020	1	1	No

8/16/2017	5	3 No
10/31/2016	4	4 No
11/12/2019	1	1 No
8/22/2016	8	4 Yes
8/17/2009	11	11 No
7/6/2015	5	5 No
9/24/2018	2	2 No
11/18/2019	1	1 No
8/19/2019	1	1 No
9/9/2019	1	1 No
8/19/2019	1	1 No
2/24/2020	1	1 No
8/24/2015	5	5 No
3/15/2018	3	3 No
1/13/2020	1	1 No
8/22/2016	5	4 No
8/16/2018	6	2 Yes
11/26/2018	2	2 Yes
8/16/2018	2	2 Yes
1/28/2019	2	2 Yes
9/6/2016	4	4 No
6/28/2018	2	2 No
1/8/2018	2	2 No
8/18/2014	6	6 No
6/4/2018	2	2 No
11/13/2017	4	2 Yes
1/18/2021	1	1 Yes
8/12/2019	1	1 No
8/19/2019	1	1 No
8/19/2013	38	7 No
8/17/2011	9	9 No
8/16/2017	4	3 No
1/5/2015	1	1 No
8/31/2018	5	2 Yes
, , -	-	

8/19/2019	15	1 No
8/21/2018	6	2 Yes
8/16/2018	2	2 Yes
8/16/2017	9	3 Yes
8/16/2018	2	2 Yes
8/17/2009	17	11 Yes
1/11/2010	10	10 No
9/12/2018	2	2 No
4/20/2009	11	11 No
8/18/2010	14	10 No
8/16/2018	2	2 Yes
8/20/2012	1	1 No
8/15/2018	2	2 Yes
8/12/2019	1	1 No
11/4/2019	1	1 No
9/24/2018	2	2 No
10/21/2019	1	1 No
9/18/2017	1	1 No
5/1/2019	2	2 No
8/12/2019	1	1 No
-, ,		
9/17/2018	2	2 No
8/17/2015	- 7	5 Yes
-, -: ,		
8/17/2020	1	1 No
4/1/2019	2	2 No
10/10/2017	3	3 No
3/28/2016	5	5 No
11/7/2019	2	2 No
8/9/2010	10	10 No
3/23/2020	1	1 No
8/18/2014	9	6 No
-,,	-	
8/16/2018	2	2 No
8/19/2019	3	1 Yes
8/16/2018	2	2 Yes
8/17/2015	16	5 No
, ,	1	1
9/3/2019	1	1 No
-,-,_ <b>-</b> ,	_	

11/16/2015	7	4 No
9/4/2018	2	2 No
11/14/2017 7/6/2018	4	2 No 2 Yes
8/18/2014	12	6 Yes
9/6/2014	3	3 No
12/10/2018	2	2 No
8/20/2014	6	6 No
8/9/2010	14	10 No
2/3/2020	1	1 No
12/11/2019	- 1	1 No
7/22/2019	1	1 No
8/17/2020	1	1 No
8/20/2012	10	8 No
10/19/2019	1	1 No
8/12/2019	1	1 No
8/1/2014	7	7 No
9/14/2020	1	1 No
10/10/2016	4	4 No
8/30/2017	1	1 No
9/18/2019	1	1 No
8/17/2009	11	11 No
6/15/2021	0	0 No
10/22/2018	2	2 No
1/7/2019	2	2 No
3/26/2018	2	2 No
8/12/2019	1	1 Yes
10/8/2018	2	2 No
10/8/2018	2	2 Yes
8/19/2019	1	1 Yes
9/9/2020	1	1 Yes

10/12/2020	1	1 Yes
9/23/2019	1	1 Yes
8/19/2013	7	7 Yes
10/15/2018	2	2 No
8/18/2014	6	6 No
8/1/2019	1	1 No
1/13/2020	1	1 No
8/16/2018	10	2 Yes
10/23/2017	3	3 No
10/7/2019	1	1 No
7/15/2013	2	2 No
11/2/2015	5	5 Yes
9/5/2017	3	3 No
1/6/2020	1	1 No
9/3/2014	6	6 No
8/5/2019	1	1 No
8/18/2011	9	9 No
8/3/2020	1	1 No
0/20/2020	4	
8/20/2020	1	1 No
8/17/2020	1	1 Yes
10/2/2017	5	3 Yes
4/1/2019	2	2 No
8/26/2020	1	1 No
9/24/2018	2	2 No
3/26/2018	5	5 No
7/10/2018	21	2 Yes
8/16/2018	2	2 No
8/16/2018	2	2 Yes
1/17/2017	1	1 Yes
- / /	_	
8/17/2020	1	1 No
10/31/2016	4	4 No
0/40/0040		
8/12/2019	1	1 No
8/16/2018	2	2 No

8/16/2018	2	2 Yes
8/17/2020	1	1 Yes
10/2/2017	3	3 No
7/22/2019	2	2 No
10/12/2017	3	3 No
9/2/2020	1	1 No
9/6/2011	9	9 No
	3	
8/16/2017		3 No
8/16/2018	2	2 No
8/17/2020	1	1 No
8/17/2020	1	1 Yes
8/19/2019	1	1 No
8/22/2016	4	4 No
8/1/2017	3	3 No
9/23/2019	1	1 Yes
	2	2 Yes
2/25/2019	Z	2 res
12/7/2020	1	1 No
8/17/2020	1	1 No
1/21/2019	2	2 No
10/17/2014	6	6 No
7/11/2016	4	4 No
8/28/2018	1	1 No
8/16/2017	3	3 Yes
11/18/2019	2	2 Yes
12/17/2018	2	2 Yes
8/22/2016	4	4 Yes
8/16/2017	3	3 No
10/29/2018	2	2 Yes
9/4/2019	1	1 No
9/8/2020	1	1 No
8/1/2018	2	2 No
9/21/2020	1	1 No
10/22/2018	2	2 No
11/16/2020	0	0 No
8/12/2019	10	1 No
9/17/2018	2	2 No
8/12/2019	1	1 No
0/12/2013	Ŧ	TINO

9/15/2020	1	1 No
8/19/2019	1	1 Yes
9/12/2018	12	2 Yes
8/28/2018	2	2 Yes
9/25/2019	1	1 No
8/18/2014	6	6 Yes
8/22/2019	1	1 Yes
8/18/2014	6	6 No
9/8/2020 8/12/2019 10/15/2019 7/29/2019 10/15/2012 7/15/2019 8/16/2018 9/18/2017 8/18/2014 5/7/2018 9/24/2018 3/16/2020 8/17/2015 9/8/2020 8/12/2019 10/8/2014	1 1 2 8 2 2 3 6 3 6 3 2 1 5 0 1 6	1 No 1 Yes 1 Yes 2 No 8 No 2 No 2 No 3 No 2 No 3 No 2 No 1 No 5 No 0 No 1 No 6 No
3/9/2020	10	2 No
3/2/2020	2	2 No
8/7/2019	1	1 No
2/3/2020	1	1 No
8/17/2015	11	11 No
8/20/2012	8	1 No
8/31/2017	3	3 Yes
10/17/2016	6	6 No
9/27/2017	6	3 Yes

10/2/2017	3	3 Yes
8/27/2020	1	1 Yes
8/22/2019	1	1 Yes
1/14/2015	5	5 Yes
8/29/2017	3	3 Yes
0/20/201/	5	5 105
8/17/2015	5	5 No
8/18/2014	6	6 No
7/8/2013	7	7 No
8/17/2020	1	1 No
7/15/2019	2	2 No
9/8/2020	1	2 NO 1 No
	4	4 No
8/22/2016		
8/19/2019	1	1 No
5/12/2014	7	7 No
8/17/2020	1	1 No
1/13/2020	1	1 No
1/13/2020	1	1 No
4/29/2021	0	0 No
8/12/2019	1	1 No
2/12/2020	2	2 Yes
11/9/2016	3	3 No
0/17/2010	10	2 N
8/17/2019	12	2 No
9/8/2020	1	1 No
2/11/2019	2	2 No
2/11/2019	2	2 No
7/22/2019	1	1 No
8/24/2009	11	11 No
		<b>.</b>
8/16/2017	3	3 No
8/16/2018	2	2 Yes
8/3/2009	11	11 No
8/18/2014	6	6 No
7/1/2017	4	4 No
8/16/2017	3	3 No
10/29/2020	0	0 No
8/17/2009	11	11 No
8/29/2016	4	4 Yes
8/20/2020	1	1 Yes

1/3/2017	33	3 No
11/23/2020	1	1 Yes

#### **REASON FOR NON-CERT**

Non-Instructional Non-Instructional A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
Instructional / Not Teaching
Non-Instructional
Non-Instructional
B - 1. Mathematics

Non-Instructional Non-Instructional Instructional / Not Teaching Instructional / Not Teaching Non-Instructional A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
B - 1. Mathematics

Non-Instructional Non-Instructional Non-Instructional Instructional / Not Teaching Non-Instructional Non-Instructional Instructional / Not Teaching Non-Instructional Non-Instructional Non-Instructional Non-Instructional Non-Instructional

Non-Instructional Non-Instructional Non-Instructional Non-Instructional

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
A - iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic or military experience
A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
Instructional / Not Teaching
Non-Instructional
A - iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic or military experience

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

Instructional / Not Teaching Non-Instructional Non-Instructional Non-Instructional

Non-Instructional

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
Non-Instructional
Non-Instructional
Instructional / Not Teaching
Non-Instructional
Non-Instructional
Non-Instructional
Non-Instructional
A - iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic or military experience

A - iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic or military experience Non-Instructional Non-Instructional Non-Instructional Non-Instructional Instructional / Not Teaching Non-Instructional A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

Non-Instructional

Non-Instructional

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

Non-Instructional Instructional / Not Teaching Non-Instructional Non-Instructional Instructional / Not Teaching Non-Instructional Non-Instructional A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience Non-Instructional **B** - 1. Mathematics A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience Non-Instructional Instructional / Not Teaching A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience Non-Instructional Non-Instructional Non-Instructional Instructional / Not Teaching Non-Instructional Non-Instructional

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Non-Instructional Non-Instructional Instructional / Not Teaching

Non-Instructional Non-Instructional Instructional / Not Teaching Non-Instructional Non-Instructional A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience

Non-Instructional Instructional / Not Teaching Instructional / Not Teaching Non-Instructional

classroom teaching experience

A - iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic or military experience

A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
A - i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience
A - iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic or military experience
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Non-Instructional Non-Instructional Non-Instructional Instructional / Not Teaching Non-Instructional Instructional / Not Teaching Non-Instructional Non-Instructional

A - iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic or military experience Non-Instructional Non-Instructional

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Instructional / Not Teaching
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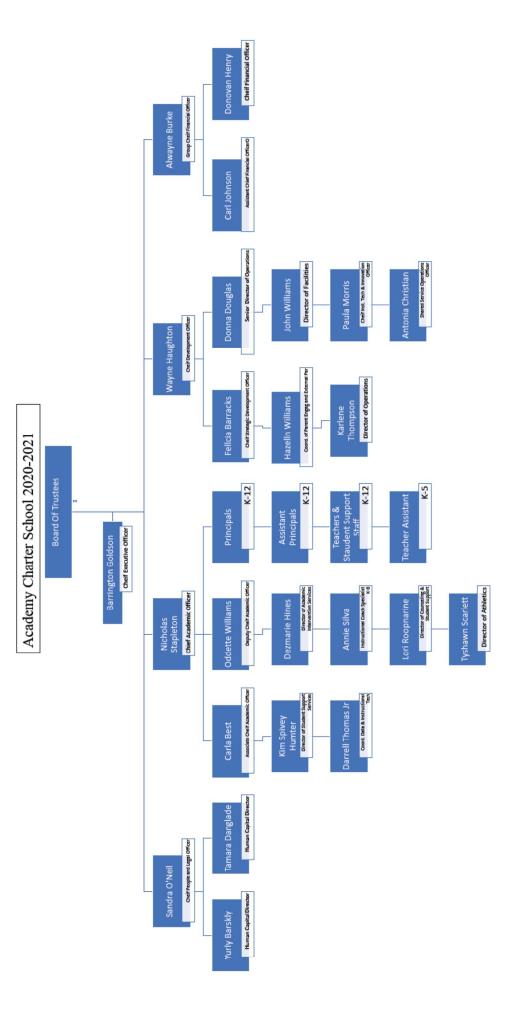
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MAR			
(At N	ASSAU COUNTY FIRE COM		
	OFFICE OF THE FIRE MAR	SHAL	
(J)	1194 Prospect Avenue		
	Westbury, New York 11590 516-573-9900		
E. A. De Massault	nassaucountyny.gov/firemarsha	al y	
			-
FIRE DETECTION AND FIRE	E ALARM SYSTEM COM	VIISSIONING REPORT	
- al Junto Constant	System Date	6/23/2021	
To: Checkmate Security	-yside Date	0101000	
15 July ST	Locatio		
011111			
Babylon NY 1170	<u> </u>		
1 a al al l'uni	IFFL) IFA NE M.	+ 11- 1 11/11	550
Location Academy Charter School (45	43 159 NFRANKINS	ot. Hangsread U/ 11	F N/A
	the with prist phasets and bottony calculation		hΰ
<ol> <li>Original, stamped approved design drawings on</li> <li>Stamped original design drawings match installa</li> </ol>	site with cut sheets and battery calculation	ына Ф	石百
<ol> <li>Stamped original design drawings match installa</li> <li>Remote annunciator is visible and readable from</li> </ol>	the exterior		
4 All proportione on premise protected by system	as required		
5 Correct amp hour batteries installed at FACP an	d power supplies.		
C T have and back haves are installed on all ceiling	a tile mounted system detectors.	a a a a a a a a a a a a a a a a a a a	ЦЦ.
7 No amake datastar located within 3' of supply all	diffusers (supply or return)		4H
8 Smoke detector(s) minimum 4" off wall /maximul	m 15' off wall, maximum spacing 30 apa	IT 141 IN COMUOIS < 10 WIDE	HH.
<ol> <li>9. Heat detector(s) minimum 4" off wall/maximum 2</li> <li>10. Remote indicator lights provided for concealed c</li> </ol>	25 off wall, maximum spacing 50 apart.	vice description	石百
10. Remote indicator lights provided for concealed c 11. All rooms that contain main FACP or sub FACP	are adequately labeled on entry door		
42 Access provided for service of all concealed det	ection devices.	la para da	
12 Detection in accordible spaces greater than 6 in	ches in depth	, y y y y y y y y y y y y y y y y y y y	
14 Smoke detectors tested as per manufacturer ap	proved method. Device location descrip	lions accurate	
15 III at data started on por manufacturer appr	oved method Device location descriptio	ns accurate	
16 Carbon manavide detectors tested as per manu	facturer approved method. Device locat	ion descriptions accurate	HH.
17. All manual pull stations tested as per manufactu	irer approved method.		HH.
<ol> <li>All Fire Sprinkler water flow devices tested - Ala</li> <li>All Fire Sprinkler dry system trip test(s) water de</li> </ol>	livery (Light Hazard 1 head 60 Sec / Orc	dinary hazard 2 heads 50 sec) .	
20. All Automatic Fire Extinguishing system(s) teste	d from micro switch		
21 All Ream type smoke detector devices tested as	per manufacturer approved method.		
an All Fire Sprinkler temper switches tested	the second state of the se		
22 Trouble/supervisory signals for manual pull stati	ons, smoke detectors, heat detectors an	id norn/strobes	HH.
of Flastrical (AC loss) disconnect trouble signal			
<ol> <li>24. Electrical (AC loss) disconnect trouble signal</li> <li>25. Battery disconnect trouble signal</li> <li>26. Dedicated hard-wired phone line(s) loss trouble</li> </ol>	signal		
26. Dedicated hard-wired phone line(s) loss trouble 27. Ground fault trouble signal	Signal		
28 Immediate HVAC fan shut down			
20. For rostart is independent of FACP reset			
20. Strobes remain active upon alarm silence		a ga	
or Manastia hold anon dovicos rologos for fire/sm(			
31. Magnetic hold open devices release for mersing 32. Required fire shutters close.			iнь
<ul> <li>33. Required HVAC dampers close</li> <li>34. Fire Sprinkler water flow device activates a non</li> </ul>	cilonceable alarm Alarm to remain acti	ive until water flow is shut off	ίά δ
as Meanatic locking devices deactivate upon fire a	larm system activation	an a	100
an E have deather acceptor than 10% of calling he	hight smoke detectors shall not exceed	15 spacing.	
27 Smake protection provided for partitioned space	es greater than or equal to 85% floor to c		
38. Multi-criteria initiating devices operate independ	dently	· · · · · · · · · · · · · · · · · · ·	
Comments			
System in compliance and approved	System not in compliance	Revised Design Drawings	1.50
System in compliance and approved		w/Fees Required	
GALLO	M	Re-Inspection w/ Fee Req	uired
Issued by:	Sh#		
Nassau County Fire Marshal			

- Take

Image: Weight of the system acceptance test / inspection         Image: Weight of the system acceptance test / inspection
(Light and Ordinary Hazard)
To: Mazo Cionstruction Corp. Date: 612312021 140-14 Keyland Coort Lo Boherija M Location: Academy Charter School 4"+5" Grade, 159 N Franklinst. Hemperard NY Pass Fail NA
1. Original, stamped approved plans on site with cut sheets.
<ol> <li>Stamped original plans match installation.</li> <li>All areas/rooms on premise protected by system as required.</li> <li>Discharge heads properly spaced as per NFPA 13</li> </ol>
<ul> <li>5. Spacing from finished ceiling/roof deck to deflector is between 1" and 12" (unobstructed construction).</li> <li>6. Sprinkler deflector maximum 22" below ceiling/roof deck and 1" to 6" below structural member (obstructed construction).</li> </ul>
<ol> <li>Deflectors aligned parallel to cellings, roofs or the incline of stairs.</li> </ol>
8. Sprinklers positioned to avoid obstructions to discharge.
9. Soffits greater than 12 inches in depth have additional protection.
<ul> <li>10. Combustible space(s) above ceiling greater than 6 inches have additional protection.</li> <li>11. Combustible exterior canopies, balconies &amp; decks &gt; 48 inches have additional downing protection.</li> </ul>
<ol> <li>Combustible exterior canopies, balconies &amp; decks &gt; 48 inches have additional dry piped protection.</li> <li>Sprinklers may be omitted from skylights ≤ 32 sq ft, and at least 10' horizontally from another unprotected</li> </ol>
skylight or unprotected ceiling pocket.
13. The Protective cages on sprinkler heads where damage is possible.
14. All control, drain and test connection valves provided with permanently marked signs.
14. Hydraulic Design Information Sign at alarm valve or dry pipe valve.
<ul> <li>15.  Fire Sprinkler Valve Room" door labeled (2" letters red/white).</li> <li>16.  Riser accessible for maintenance of system and emergency shut off.</li> </ul>
17. D D FDC not less than 18 inches and not more than 4 feet above level of adjacent grade or access level.
18. Connections are operable and free of obstructions (3 ft in all directions). Protected by bollards, if necessary.
19. D FDC designated by a sign or plate with at least 1" high letters (AUTOSPKR., OPEN SPKR.).
<ul> <li>20. D FDC threads match local fire department hose threads.</li> <li>21. D All portions of building are within 600 feet of hydrant measured on approved route around exterior of building</li> </ul>
<ul> <li>21. All portions of building are within 600 feet of hydrant measured on approved route around exterior of building.</li> <li>22. Connection openings covered by an approved device.</li> </ul>
23. C Required spare heads and wrench provided in approved cabinet located in main valve room.
24. 200 psi hydrostatic test including FDC and piping, holding for 2 hours with no pressure loss or visible leakage.
25. Water flow test(s) - activation of bell and fire alarm within 90 seconds of full water flow from inspectors test.
<ul> <li>26. Dry system trip test(s) steady water flow within 3 min.</li> <li>27. Dry system air pressure leakage test at 40 psi for 24 hours: maximum 1 ½ psi pressure loss</li> </ul>
<ul> <li>27. Dry system air pressure leakage test at 40 psi for 24 hours; maximum 1 ½ psi pressure loss.</li> <li>28. Contractor's material and test certificate(s) completed and signed</li> </ul>
comments: Water flow activated fire darmin 58 seweds (wet)+27 dry systems
System in compliance and approved System not in compliance Revised Plans Req. w/ Fees
Permit # Re-Inspection Fee Reg.
nd) V. 17
Fire Marshal 75 Shield #
Fire Marshal Shield #

NA . NAS	A CARGO	511	NASSAU COUNTY FIRE COMMISSION OFFICE OF FIRE MARSHAL Nassau County Public Safety Center 1194 Prospect Avenue Westbury, New York 11590 (516) 573-9900
	To:	M	
	10.	14	10-14 Kayland Cr. Locat
		13	change NY TIT
Loc	ation:	A	caleny Charter School 4th 5th Orade 159 N. Franklin St. Hampsondro
P	Pass Fail	NA	Real and and the second of the second
1.			Original, stamped approved plans on site.
			Stamped original plans match installation.
3. 4.			Location and size of standpipes and FDC comply with plans. Standpipe connections located minimum 3 feet off floor / maximum 5 feet off floor on intermediate landings.
5.			Valves are identified with signs as required.
6.			Riser supports are provided at the lowest level, alternate levels and at the top of riser.
7.			FDC designated by a sign or plate with at least 6" high letters ("FDC STANDPIPE" or "FDC STANDPIPE AND
8.			AUTOSPKR")
o. 9.			FDC and outlet threads match local fire department hose threads. FDC operable and free of obstructions (3ft in all directions). Protected by bollards, if necessary.
			FDC openings covered by approved device.
			FDC located not less than 40 feet nor more than 100 feet from nearest hydrant.
12.			FDC mounted 18" to 48" above grade.
1.000000-0-0			No shutoff valve in FDC piping.
14. 15.		Н	Sign provided at FDC indicating pressure required at inlets to deliver system demand (manual system only). 200 psi hydrostatic test holding for 2 hours with no pressure loss.
16.			Flow test 500 GPM at most remote standpipe; 250 GPM each at the two most hydraulically remote outlets;
			250 GPM top outlets of additional standpipe risers. Total not to exceed 1250 GPM, or 1000 GPM for
	-	_	buildings sprinklered throughout.
17. 18.			Flow test provides minimum residual 100 psi at hydraulically most remote 2 ½ inch hose connection. Cabinets (if provided) containing standpipes not blocked or obscured from view.
19.		E E	Cabinets (if provided) without clear glass panel or door identified with permanently attached sign not less than 2"
	1		high indicating "Standpipe".
20.		2	
21. Fire D	Departmen	t (if a	Contractor's material and test certificate(s) completed and signed
	ments:		SME PUMpor used
Øs	iystem i	n co	ompliance and approved System not in compliance Revised Plans Req. w/ Fees
Fire	Marshal	La	Image: Approximation with the section withe sectind with the section with the section with the section with
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## THE ACADEMY CHARTER SCHOOL

## Financial Statements and Single Audit

For the years ended June 30, 2021 and 2020

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Statements of Financial Position: The Academy – Uniondale	
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Statement of Functional Expenses: The Academy – Uniondale	

## **Other Supplementary Information**

Schedule of Bonds Covenants Calculations
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## Single Audit

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40 Wall Street, 32nd Floor New York, NY 10005 T 212 785 0100 F 212 785 9168 www.ncheng.com

#### **Independent Auditors' Report**

To the Board of Trustees of The Academy Charter School Hempstead, New York

We have audited the accompanying financial statements of The Academy Charter School, which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to The Academy Charter School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Academy Charter School as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other matters**

#### Report on supplementary information required by New York State

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information shown on pages 22 to 27 are required by the New York State Department of Education who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information shown on pages 22 to 27 is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### **Other Information**

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of bonds covenants calculations, shown on page 28, is presented for purposes of additional analysis and is not a required part of the financial statements. The accompanying schedule of expenditures of federal awards, shown on page 29, as required by the *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* is presented for purposes of additional analysis and is also not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements or to the financial statements themselves, and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.



#### Other reporting required by government auditing standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 22, 2021 on our consideration of The Academy Charter School internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Academy Charter School internal control over financial reporting and compliance.

NChing LLP

New York, New York October 22, 2021



## THE ACADEMY CHARTER SCHOOL

## **Statements of Financial Position**

As of June 30,

	2021	2020
Assets Current assets		
Cash and cash equivalents	\$ 9,822,477	\$ 7,309,447
Accounts and grants receivable - net	1,248,677	1,336,393
Due from government agencies	656,675	635,684
Prepaid expenses	48,110	2,467
Total current assets		
Total current assets	11,775,939	9,283,991
Property and equipment, net - Note 5	106,898,072	74,368,334
Other assets	57 22 ( 007	10 101 100
Restricted cash and escrow reserves - Note 4 Security deposits	57,336,887 72,090	12,131,193 192,090
Total assets	\$ 176,082,988	\$ 95,975,608
<u>Liabilities and Net Assets</u> Current liabilities Accounts and accrued expenses payable Accrued salaries and other payroll-related expenses Accrued interest payable	\$ 4,208,002 3,434,749 1,971,937	\$ 1,550,887 2,407,411 2,371,714
Bonds payable - current portion - Note 6 Loans payable - Note 13 Deferred revenue	1,495,000	1,075,000 2,500,000 74,681
Total current liabilities	11,170,043	9,979,693
Loans payable - long term portion - Note 13	-	4,349,550
Bonds payable (less current portion; net of unamortized deferred financing costs of \$5,286,385 for 2021 and \$3,755,857 in 2020) - Note 6	156,903,343	77,024,143
Total liabilities	168,073,386	91,353,386
<b>Net assets without donor restrictions</b> Undesignated Reserve - contingency	7,826,421 183,181	4,440,331 181,891
	105,101	101,071
Total net assets without donor restrictions	8,009,602	4,622,222
Total liabilities and net assets without donor restrictions	\$ 176,082,988	\$ 95,975,608

# THE ACADEMY CHARTER SCHOOL

# Statements of Activities

For the years ended June 30,

	2021	2020
Operating revenue and other support		
Public school districts General education	\$ 44,096,873	\$ 38,730,821
General culcation	φ ++,090,075	\$ 56,750,621
Grants, contracts and other support		
Federal and state grants	7,941,361	2,438,018
Contributions and private grants	2,087,972	510,259
Interest and other income	227,454	559,576
Total operating revenue and other support	54,353,660	42,238,674
Expenses		
Program expenses		
Regular education	37,038,585	31,477,567
Food service	2,295,703	1,913,446
Special education	2,011,949	1,403,461
Total program expenses	41,346,237	34,794,474
Supporting services		
Management and general	9,620,043	6,602,888
Total program and supporting services expenses	50,966,280	41,397,362
Change in net assets	3,387,380	841,312
Net assets without donor restrictions - beginning of year	4,622,222	3,780,910
Net assets without donor restrictions - end of year	\$ 8,009,602	\$ 4,622,222

			Pro	Program expenses	Supporting services	Total program and
	Regular	Special	Food	Total	Management	supporting
- c	education	education	service	programs	& general	services
Salaries Administrative staff personnel	\$ 4,864,586	\$ 432,374	\$	\$ 5,296,960	\$ 1,455,286	\$ 6,752,246
Instructional personnel	13,687,979	458,522	I	14,146,501	I	14,146,501
Noninstructional personnel	317,370		667,777	985,147	2,997,219	3,982,366
Total salaries	18,869,935	890,896	667,777	20,428,608	4,452,505	24,881,113
<b>Operating expenses</b>						
Payroll taxes and fringe benefits	3,994,597	188,707	141,059	4,324,363	941,593	5,265,956
Retirement benefits	398,862	18,844	14,083	431,789	94,012	525,801
Financial and administrative	•				616,644	616,644
Administrative	148,498	6,995	I	155,493	40,476	195,969
Marketing and recruitment	131,009	6,245	ı	137,254	34,873	172,127
Insurance	730,949	34,721	I	765,670	195,967	961,637
Legal and professional	647,612	31,011	I	678,623	516,845	1,195,468
Repairs and maintenance	1,023,826	47,876	37,481	1,109,183	245,536	1,354,719
Equipment leasing and maintenance	1,081,092	50,931	I	1,132,023	294,592	1,426,615
Staff development	342,559	16,371	I	358,930	90,715	449,645
Food costs			1,071,070	1,071,070	ı	1,071,070
Student services and related activities	329,285	117,195	I	446,480	I	446,480
Supplies and instructional materials	623,303	29,313	1	652,616	170,423	823,039
Telephone and internet services	400,922	18,888	I	419,810	109,240	529,050
Occupancy	569,722	26,113	I	595,835	163,440	759,275
Other expenses	272,046	13,009	9,179	294,234	62,773	357,007
Interest expense - facilities loans	3,901,350	312,108	208,072	4,421,530	780,270	5,201,800
Interest expense - equipment lease	5,471	438	292	6,201	1,094	7,295
Depreciation	2,517,064	118,250	90,664	2,725,978	598,949	3,324,927
Amortization	1,050,483	84,038	56,026	1,190,547	210,096	1,400,643
Total operating expenses	18,168,650	1,121,053	1,627,926	20,917,629	5,167,538	26,085,167
Total expenses	\$ 37,038,585	\$ 2,011,949	\$2,295,703	\$ 41,346,237	\$ 9,620,043	\$ 50,966,280

			Pro	Program expenses	Supporting services	Total program and
	Regular	Special	Food	Total	Management	supporting
Salaries	education	education	service	programs	& general	services
Administrative staff personnel	\$ 4,093,015	\$ 356,241	<del>х</del>	\$ 4,449,256	\$ 1,185,488	\$ 5,634,744
Instructional personnel	11,504,583	207,908		11,712,491	•	11,712,491
Noninstructional personnel	179,115	I	780,504	959,619	1,705,945	2,665,564
Total salaries	15,776,713	564, 149	780,504	17,121,366	2,891,433	20,012,799
<b>Operating expenses</b>						
Payroll taxes and fringe benefits	3,442,825	122,968	170,359	3,736,152	631,155	4,367,307
Retirement benefits	302,668	10,822	14,974	328,464	55,472	383,936
Financial and administrative	274,483	21,959	I	296,442	267,964	564,406
Administrative	185,825	6,468	I	192,293	43,519	235,812
Marketing and recruitment	151,283	5,742	I	157,025	34,704	191,729
Insurance	622,902	22,853	I	645,755	144,094	789,849
Legal and professional	526,958	19,705	I	546,663	534,956	1,081,619
Repairs and maintenance	796,820	26,715	39,860	863,395	148,300	1,011,695
Equipment leasing and maintenance	901,552	32,047	I	933,599	210,121	1,143,720
Staff development	315,898	10,553	I	326,451	74,655	401,106
Food costs		ı	609,399	609,399	I	609,399
Student services and related activities	516,871	138,502	I	655,373	I	655,373
Supplies and instructional materials	656,926	22,665	I	679,591	154,152	833,743
Telephone and internet services	262,044	9,448	I	271,492	60,870	332,362
Occupancy	996,981	32,463	I	1,029,444	236,892	1,266,336
Other expenses	218,541	8,061	10,751	237,353	39,745	277,098
Interest expense - facilities loans	3,353,783	268,303	178,868	3,800,954	670,757	4,471,711
Interest expense - equipment lease	5,505	440	294	6,239	1,101	7,340
Depreciation	2,058,452	70,755	102,542	2,231,749	380,891	2,612,640
Amortization	110,537	8,843	5,895	125,275	22,107	147,382
Total operating expenses	15,700,854	839,312	1,132,942	17,673,108	3,711,455	21,384,563
Total expenses	\$ 31,477,567	\$ 1,403,461	\$1,913,446	\$ 34,794,474	\$ 6,602,888	\$ 41,397,362

### THE ACADEMY CHARTER SCHOOL

## **Statements of Cash Flows**

For the years ended June 30,

	2021		2020	
Cash flows from operating activities Change in net assets	\$	3,387,380	\$	841,312
Adjustments to reconcile change in net assets				
to net cash provided by operating activities				
Depreciation		3,324,927		2,612,640
Amortization of debt issuance costs		1,400,643		147,382
Forgiveness of debt		(4,849,550)		-
Changes in operating assets and liabilities				
Accounts and grants receivable		87,716		269,389
Due from government agencies		(20,991)		(111,108)
Security deposits		120,000		(9,745)
Prepaid expenses		(45,643)		14,951
Accounts and accrued expenses payable		2,657,115		(2,113,992)
Accrued salaries and other payroll-related expenses		1,027,338		557,940
Accrued interest payable		(399,777)		(26,980)
Deferred revenue		(14,326)		(65,239)
Net cash provided by operating activities		6,674,832		2,116,550
Cash flows from investing activities		(25.95A((5)))		(0, 227, 0.(0))
Acquisition of property, plant and equipment		(35,854,665)		(9,327,960)
Net cash used in investing activities		(35,854,665)		(9,327,960)
Cash flows from financing activities				
Payments on bonds payable		(1,225,000)		(910,000)
Refunded bonds		(21,975,000)		-
Proceeds from bonds issuance		102,098,557		-
Draws on line of credit		-		1,950,000
Payments on line of credit		-		(2,600,000)
Proceeds from loans		-		6,349,550
Repayments of loans		(2,000,000)		-
Obligations under capital leases				(13,282)
Net cash provided by financing activities		76,898,557		4,776,268
Net increase/(decrease) in cash, cash equivalents, and restricted cash		47,718,724		(2,435,142)
Cash, cash equivalents, and restricted cash - beginning of year		19,440,640		21,875,782
Cash, cash equivalents, and restricted cash - end of year	\$	67,159,364	\$	19,440,640
Supplemental cash flow disclosures				
Interest paid	\$	6,880,610	\$	5,623,923
Interest capitalized	\$	2,240,268	\$	-
Reconciliation of cash, cash equivalents and restricted cash balances:	¢	0.000 (55	¢	
Cash and cash equivalents Restricted cash and escrow reserves:	\$	9,822,477	\$	7,309,447
Restricted cash – contingency		183,181		181,891
Restricted cash – held by trustee		39,547,346		3,268,616
Interest reserve		5,229,230		1,717,263
Debt Service		12,177,107		6,874,270
Repairs and replacement		200,023		89,153
Total restricted cash and escrow reserves		57,336,887		12,131,193
Total cash, cash equivalents and restricted cash	\$	67,159,364	\$	19,440,640
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Notes to the Financial Statements

June 30, 2021 and 2020

# Note 1 Organization

The Academy Charter School ("TACS"), a 501(c)(3) tax-exempt organization, is a public charter school located in Hempstead, New York. The School opened in February 2009 and commenced operating classes for kindergarten through second grade in September 2009, and added third through eleventh grade classes in 2010 through 2019. In fiscal year 2020, TACS added twelfth grade reaching full capacity during the 2019-20 school year. The TACS charter was renewed in 2019 for an additional five years. The mission of TACS is to offer an interdisciplinary curriculum in a technology-rich environment that challenges students to explore connections across subjects and use experiential learning to bridge the gaps between theory and practice. Enrollment is open to all potential student candidates, with a preference for those residing in the immediate area.

Effective December 2017, The Academy Charter School – Uniondale location received its charter approval from The State University of New York Charter School Institute. In 2020, The Academy Charter School – Uniondale obtained a charter modification authorizing it to operate classes from kindergarten through sixth grade and ninth through eleventh grades.

The Academy Charter School, Hempstead location, is referred to as "The Academy – Hempstead" and The Academy Charter School – Uniondale is referred to as "The Academy – Uniondale". Collectively, The Academy – Hempstead and The Academy – Uniondale will be referred to as "The School".

# Note 2 Summary of significant accounting policies

**Basis of accounting.** The financial statements of the School have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

# Recently adopted accounting pronouncements.

- Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 958). In June 2018, the FASB issued ASU 2018-08, Not-for-Profit Entities (Topic 958): *Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. Effective July 1, 2019, the School adopted ASU 2018-08. Key provisions of this guidance include clarification regarding the accounting for grants and contracts as exchange transactions or contributions, and improved guidance for conditional versus unconditional contributions.
- **Revenue from Contracts with Customers (Topic 606).** In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606), which establishes a new contract and control-based revenue recognition model, changes the basis for deciding when revenue is recognized over time or at a point in time, and expands disclosures about revenue.

**Notes to the Financial Statements** June 30, 2021 and 2020

# **Note 2** Summary of significant accounting policies – (continued)

#### **Recently adopted accounting pronouncements.** – (continued)

For contributions, the School evaluates whether they are conditional or unconditional. Contributions are considered to be conditional when both barriers, the right of return of the assets and the right of release from the obligation, must be overcome for the School to be entitled to the revenue.

Review of various provisions of both standards resulted in no significant changes in the way the School recognizes revenue.

**Financial statement presentation.** The School reports information regarding its financial position and activities according to the following net asset classifications:

**Net assets without donor restrictions.** Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the School.

**Net assets with donor restrictions.** Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the School or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

**Revenue recognition.** The School recognizes revenue from the state and local governments based on the School's charter status and the number of students enrolled. Such revenue is recorded when services are performed, in accordance with the charter agreement. The New York State Department of Education mandates the rate per pupil. Revenue from these transactions is recognized ratably over the related school year.

Grants and contracts revenue is recognized when qualifying expenditures are incurred and/or services are provided to the students during the applicable school year. Funds received in advance or any unspent funds for which qualifying expenditures have not been incurred are recorded as deferred revenue. Any unspent amounts might be returned to the granting agency or the granting agency can approve that those amounts be applied to a future grant period.

**Use of estimates.** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Cash and cash equivalents.** The School considers all short-term, highly liquid investments, such as money market funds, to be cash equivalents.

June 30, 2021 and 2020

# **Note 2** Summary of significant accounting policies – (continued)

Accounts and grants receivable. Accounts and grants receivables are recorded at net realizable value. The allowance for doubtful accounts is the School's best estimate of the amount of probable credit losses in existing receivables. Management determines the allowance based on historical write-off experience and reviews its allowance for doubtful accounts periodically. Past due balances are reviewed individually for collectability. Allowances recorded at June 30, 2021 and 2020 are \$388,323 and \$168,567, respectively.

**Restricted cash and escrow reserves.** Restricted cash and escrow reserves relate to reserve and escrow accounts that are required to be maintained by the School in accordance with the bond indenture and charter requirements.

**Deferred revenue.** Funds received in advance for which qualifying expenditures have not been incurred are reflected as deferred revenue from state and local government grants in the accompanying statements of financial position.

**Donated goods and services.** The School receives donated services from unpaid volunteers. No amounts have been recognized in the accompanying statement of activities, since the services do not meet the specialized skill criteria for recognition under U.S. GAAP.

**Property and equipment.** Property and equipment are recorded at cost. Donated assets are capitalized at the estimated fair value at date of receipt. Maintenance and repairs are charged to expense as incurred; significant improvements are capitalized. The School capitalizes additions and significant improvements in excess of \$500. Effective July 1, 2021, the School modified its capitalization policy to increase threshold to \$5,000. Depreciation is computed using the straight-line method over estimated useful lives of the respective asset. The estimated depreciable lives of the different classes of property are as follows:

Asset	Useful Life
Building	39 years
Building improvements	39 years
Furniture and fixtures	7 years
Machinery and equipment	3 years
Computer and office equipment	3 years

Depreciation charges for computer equipment financed through capitalized lease obligations are included in depreciation expense. Depreciation for construction-in-progress will commence over the estimated useful lives of the respective assets when the assets are placed in service.

June 30, 2021 and 2020

# **Note 2** Summary of significant accounting policies – (continued)

**Functional allocation of expenses.** The costs of providing program and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among program and supporting services benefited. Such allocations are determined by management on an equitable basis. The expenses that are allocated include the following:

Expense	Method of allocation
Salaries and benefits	Direct allocation; then time and effort
Legal and professional fees	Direct allocation; then time and effort
Repairs and maintenance	Time and effort

**Debt issuance costs.** Debt issuance costs, net of accumulated amortization, are reported as a direct deduction from the face amount of the bonds payable to which such costs relate. Amortization of debt issuance costs is reported as a component of interest expense and is computed using a straight-line method over the term of the related debt. Accounting principles generally accepted in the United States of America require that the effective yield method be used to amortize financing costs; however, the effect of using the straight-line method is not materially different from the results that would have been obtained under the effective yield method. Amortization expenses for the years ended June 30, 2021 and 2020 was \$1,400,643 and \$147,382, respectively. During the year ended June 30, 2021, unamortized debt issuance costs in the amount of \$1,239,250 were written off as a result of the related debt extinguishment as described in Note 6.

**Income taxes.** The School is tax-exempt under Section 501(c)(3) of the Internal Revenue Code (IRC) and has been classified as a publicly supported organization as described in IRC sections 509(A)(1) and 170(B)(1)(A)(II).

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken and recognize a tax liability (or asset) if the School has taken an uncertain position that more likely than not would not be sustained upon examination by taxing authorities. Management has analyzed the tax positions taken and has concluded that, as of June 30, 2021, there are no uncertain positions taken or expected to be taken that would require recognition or disclosure in the accompanying financial statements. Periods ending June 30, 2018 and subsequent remain subject to examination by the taxing authorities.

**Operating risk.** The coronavirus outbreak may have an adverse effect on the results of operations. Given the uncertainty around the extent and timing of the potential future spread or mitigation of the coronavirus and around the imposition or relaxation of protective measures, the School cannot reasonably estimate the impact to future results of operations.

June 30, 2021 and 2020

# **Note 2** Summary of significant accounting policies – (continued)

**New accounting pronouncements.** In February 2016, the FASB issued ASU 2016-02, *Leases* which is effective for fiscal years beginning after December 15, 2021, with early adoption permitted. In addition to expanded disclosure requirements regarding leasing activities, the new standard significantly changes current lessee accounting for operating leases. Under the new standard all lessees will be required to recognize a right-of-use asset and a lease liability in the statement of financial position for all leases of property and equipment, except for certain leases classified as short-term leases. The new standard requires lessors to account for leases using an approach that is substantially equivalent to existing guidance for sale-type leases, direct financing leases and operating leases; however, it expands disclosure requirements for lessors.

FASB issued ASU 2020-07, *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*, which becomes effective for the June 30, 2022. This ASU focuses on improving transparency in the reporting of contributed nonfinancial assets and requires a separate line-item presentation on the statement of activities and additional disclosures.

The School is in the process of evaluating the impact these standards will have on the future financial statements.

# Note 3 Liquidity and availability

At June 30, 2021 and 2020, financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

	2021	2020
Cash and cash equivalents	\$ 9,822,477	\$ 7,309,447
Accounts and grants receivable – net	1,248,677	1,336,393
Due from government agencies	656,675	635,684
Total financial assets available for general expenditures		
within one year	\$ 11,727,829	<u>\$ 9,281,524</u>

None of the financial assets are subject to donor or other contractual restrictions which would make them unavailable for general expenditures within one year of the balance sheet date. The School structures its financial assets to be available as its general expenditures, liabilities and other obligations come due. To help manage unanticipated liquidity needs, the School may borrow from the available credit line.

Notes to the Financial Statements

June 30, 2021 and 2020

# Note 4 Restricted cash and escrow reserves

Restricted cash and escrow reserve accounts as of June 30, 2021 and 2020 were as follows:

	The Academy - Hempstead	2021 The Academy - Uniondale	Total
Restricted cash – contingency Restricted cash – held by trustee Interest reserve Debt Service Repairs and replacement	\$ 81,059 4,104,124 1,033,326 7,407,115 100,012	\$ 102,122 35,443,222 4,195,904 4,769,992 100,011	\$ 183,181 39,547,346 5,229,230 12,177,107 200,023
Total	\$ 12,725,636	\$ 44,611,251	\$ 57,336,887
		2020	
	The Academy - Hempstead	The Academy - Uniondale	Total
Restricted cash – contingency Restricted cash – held by trustee Interest reserve Debt Service Repairs and replacement	\$ 80,782 2,600,927 996,248 5,132,795 89,153	\$ 101,109 667,689 721,015 1,741,475	\$ 181,891 3,268,616 1,717,263 6,874,270 89,153
Total	\$ 8,899,905	\$ 3,231,288	\$ 12,131,193

Notes to the Financial Statements

June 30, 2021 and 2020

# Note 5 Property and equipment

Property and equipment consist of the following as of June 30,:

		2021	
	The Academy	The Academy	
	- Hempstead	- Uniondale	Total
Land	\$ 790,000	\$ - \$	5 790,000
Building	53,872,158	16,313,429	70,185,587
Building improvements	4,256,074	1,385,837	5,641,911
Furniture and fixtures	2,316,671	325,933	2,642,604
Machinery and equipment	5,000	74,035	79,035
Educational equipment	400,992	-	400,992
Computer and office equipment	4,555,481	1,293,934	5,849,415
Software	-	50,956	50,956
Construction in progress	11,143,653	23,317,823	34,461,476
Total property and equipment	77,340,029	42,761,947	120,101,976
Less: accumulated depreciation	(11,578,751)	(1,625,153)	(13,203,904)
Property and equipment, net	\$ 65,761,278	\$ 41,136,794 \$	5 106,898,072

		2020	
	The Academy	The Academy	
	- Hempstead	- Uniondale	Total
Land	\$ 790,000	\$ -	\$ 790,000
Building	53,872,158	16,313,429	70,185,587
Building improvements	4,119,523	127,330	4,246,853
Furniture and fixtures	2,255,431	141,152	2,396,583
Machinery and equipment	5,000	5,795	10,795
Educational equipment	276,934	-	276,934
Computer and office equipment	3,348,036	339,423	3,687,459
Construction in progress	271,712	2,381,388	2,653,100
Total property and equipment	64,938,794	19,308,517	84,247,311
Less: accumulated depreciation	(9,069,378	) (809,599)	(9,878,977)
Property and equipment, net	\$ 55,869,416	\$ 18,498,918	\$ 74,368,334

June 30, 2021 and 2020

#### Note 6 Bonds payable

On March 23, 2011, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$10,505,000 in Tax-Exempt Education Revenue Bonds (the "Series 2011A Bonds"), bearing interest at 8.25% per annum, with principal due at varying amounts annually through maturity on February 1, 2041, as well as \$235,000 in Taxable Education Revenue Bonds (the "Series 2011B Bonds"), bearing interest at 8% per annum. The Series 2011B Bonds were repaid fully on February 1, 2014. The proceeds of the bonds were used to purchase and renovate a two-story building at Hempstead, New York, to be used as classroom, cafeteria, kitchen, and administration space for The Academy – Hempstead. On July 1, 2020, the outstanding Series 2011A Bonds were refunded using the proceeds from the Series 2020 Bonds described below.

On December 23, 2013, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$12,970,000 in Tax-Exempt Education Revenue Bonds (the "Series 2013A Bonds"), bearing interest at 7.65% per annum, with principal due at varying amounts annually through maturity on February 1, 2044, as well as \$545,000 in Taxable Education Revenue Bonds (the "Series 2013B Bonds"), bearing interest rate at 7.25% per annum, with principal due at varying amounts annually through maturity on February 1, 2044, as well as \$545,000 in Taxable Education Revenue Bonds (the "Series 2013B Bonds"), bearing interest rate at 7.25% per annum, with principal due at varying amounts annually through maturity on February 1, 2019. The proceeds of the bonds were used to purchase and renovate a four-story building at Hempstead, New York, to be used as classroom and administration space for The Academy – Hempstead. On July 1, 2020, the outstanding Series 2013A Bonds were refunded using the proceeds from the Series 2020 Bonds described below.

On August 10, 2017, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$35,900,000 in Tax-Exempt Education Revenue Bonds (the "Series 2017A Bonds"), bearing interest from 5.45% to 6.24% per annum, with principal due at varying amounts annually through maturity on February 1, 2047, as well as \$2,685,000 in Taxable Education Revenue Bonds (the "Series 2017B Bonds"), bearing interest rate at 6.59%% per annum, with principal due at varying amounts annually through maturity on February 1, 2024. The proceeds of the bonds were used for the acquisition, construction, equipment, and furnishing of an approximately 112,500 square foot building for The Academy – Hempstead.

On June 26, 2018, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$19,520,000 in Tax-Exempt Education Revenue Bonds (the "Series 2018A Bonds"), bearing interest from 6.47% to 7.24% per annum, with principal due at varying amounts annually through maturity on February 1, 2048, as well as \$1,945,000 in Taxable Education Revenue Bonds (the "Series 2018B Bonds"), bearing interest rate at 7.24%% per annum, with principal due at varying amounts annually through maturity on February 1, 2027. The proceeds of the bonds were used for the acquisition and renovation of building for The Academy – Uniondale.

Notes to the Financial Statements

June 30, 2021 and 2020

# **Note 6 Bonds payable** – (continued)

On July 1, 2020, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$35,860,000 in Tax-Exempt Education Revenue Bonds (the "Series 2020A Bonds"), bearing interest from 4.76% to 5.73% per annum, with principal due at varying amounts annually through maturity on February 1, 2050, as well as \$22,135,000 in Tax-Exempt Education Revenue Refunding Bonds (the "Series 2020B Bonds"), bearing interest rate from 4.76% to 5.66% per annum, with principal due at varying amounts annually through maturity on February 1, 2044, and a \$945,000 Taxable Education Revenue Bond (the "Series 2020C Bonds"), bearing interest at 6.00% due at varying amounts annually through maturity on February 1, 2025. The proceeds of the bonds are to be used to finance and refinance the costs of certain charter school facilities for both Hempstead and Uniondale campuses. Portion of proceeds to be used to refund outstanding amounts on Series 2011A and Series 2013A bonds. Additionally, the funds to be used for construction, equipping and furnishing of a 30,000 square foot, 3 story building for the Hempstead elementary school annex; interior renovation, equipping and furnishing of a Uniondale campus building; and a construction of additional 40,000 square foot facilities at the Uniondale campus.

On May 21, 2021, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$45,965,000 in Tax-Exempt Education Revenue Bonds (the "Series 2021 A Bonds"), bearing interest from 4.05% to 4.60% per annum, with principal due at varying amounts annually through maturity on February 1, 2051, and a \$650,000 Taxable Education Revenue Bond (the "Series 2021B Bonds"), bearing interest at 5.00% due in full on February 1, 2025. The proceeds of the bonds are to be used to finance and refinance the costs of certain charter school facilities for Uniondale campus such as the acquisition and construction of an approximately 93,000 square foot, four-story addition to Uniondale's existing building situated on an approximately 5.7 acre parcel of land leased from Nassau County (the "Land"), all located at 100 Charles Lindbergh Boulevard, Uniondale, New York, and the acquisition and installation of certain equipment, furnishings and personal property for use in the Improvements (the "Equipment"; and together with the Improvements, the "2021 Facility"), which 2021 Facility is to be used as classrooms, administrative areas and related educational uses as a charter high school, (B) paying capitalized interest on the Series 2021 Bonds; (C) funding a debt service reserve, if required, for the Series 2021 Bonds, and (D) paying certain costs of issuance of the Series 2021 Bonds. Additionally, the funds to be used for construction, equipping and furnishing of a 30,000 square foot, 3 story building for the Hempstead elementary school annex; interior renovation, equipping and furnishing of a Uniondale campus building; and a construction of additional 40,000 square foot facilities at the Uniondale campus.

Notes to the Financial Statements

June 30, 2021 and 2020

# **Note 6 Bonds payable** – (continued)

The summary of bonds payable is as follows as of June 30,:

	2021	2020
Series 2011 Bonds	\$ -	\$ 9,655,000
Series 2013 Bonds	-	12,705,000
Series 2017 Bonds	37,440,000	38,030,000
Series 2018 Bonds	21,365,000	21,465,000
Series 2020 Bonds	58,790,000	-
Series 2021 Bonds	46,089,728	
Total bonds payable	163,684,728	81,855,000
Less: current portion	(1,495,000)	(1,075,000)
Less: unamortized debt issuance costs	(5,286,385)	(3,755,857)
Long-term bonds payable - net	\$ 156,903,343	<u>\$</u> 77,024,143

Future minimum principal payments for the next five years and in the aggregate thereafter are as follows:

	The Academy	The Academy		
<u>June 30,</u>	- Hempstead	- Uniondale		Total
2022	\$ 1,200,000	\$ 295,000	\$	1,495,000
2023	1,275,000	315,000		1,590,000
2024	1,585,765	719,235		2,305,000
2025	1,679,527	1,705,473		3,385,000
2026	1,765,256	1,799,744		3,565,000
Thereafter	 66,392,025	 84,952,703	]	51,344,728
Total bonds payable	73,897,573	89,787,155	1	63,684,728
Less: current portion	(1,200,000)	(295,000)		(1,495,000)
Less: unamortized debt issuance costs	 (2,182,090)	 (3,104,295)		(5,286,385)
Long-term bonds payable - net	\$ 70,515,483	\$ 86,387,860	<u>\$</u> 1	56,903,343

As of June 30, 2021, the School was in compliance with all debt covenants pursuant to the bond agreements.

Notes to the Financial Statements

June 30, 2021 and 2020

# Note 7 Concentrations of credit and revenue risks

The School maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The School has not experienced any losses in such accounts. The management of the School believes it is not exposed to significant credit risk on cash and cash equivalents.

For the years ended June 30, 2021 and 2020, the School received approximately 81% and 92% of its operating revenue, which is subject to specific requirements, from per pupil funding primarily from the Districts of Hempstead and Uniondale, respectively. Additionally, the School's grants receivable consists of approximately 100% from the New York State Education Department and one other organization.

# Note 8 Line of credit

In June 2020, the School obtained a revolving line of credit with a financial institution in the amount of \$1,500,000. The line of credit bears interest of 5.75% and is due and payable upon demand by the bank. As of June 30, 2021 and 2020, the outstanding line of credit total balances were \$0 for both years.

# Note 9 Contingencies

The School participates in several federal and state programs. These programs require that the School comply with certain laws, regulations, contracts, and agreements applicable to the programs in which it participates. All funds expended in connection with government grants and contracts are subject to audit by government agencies. While the ultimate liability, if any, from such audits of government grants and contracts by government agencies is presently not determinable, it should not, in the opinion of the management, have a material effect on the financial position or results of operations. Accordingly, no provision for any such liability that may result has been made in the accompanying financial statements.

The School is party to various legal proceedings incidental to their activities. Certain claims, suits and complaints arising in the ordinary course of business have been filed or are pending against the School. In the opinion of management and legal counsel, all such matters are without merit or are of such kind or involve such amounts that would not have a significant effect on the financial position or results of operations of the School, if disposed of unfavorably.

June 30, 2021 and 2020

#### Note 10 Retirement plan

The School offers a 401(k) plan for all qualifying employees. Employees are eligible for the plan immediately upon employment. Participation in the plan is voluntary. Employees can make contributions (pre-tax and Roth), up to IRS limits for each calendar year. The School matches an employee's contribution up to 4% of the employee's annual compensation. For the years ended June 30, 2021 and 2020, the School's matching contributions were \$525,801 and \$383,936, respectively. Such plan assets are held in a separate trust and are not included in the accompanying financial statements. All plan assets are held for the exclusive benefit of the plan's participants and beneficiaries.

# Note 11 Accrued salary and other payroll-related expenses

Accrued payroll and other payroll-related expenses consist of amounts earned by the staff during the school year, but paid over the summer months, including the related payroll taxes and benefits. As of June 30, 2021 and 2020, accrued payroll amounted to \$2,964,785 and \$2,032,062, respectively. The other payroll-related accruals as of June 30, 2021 and 2020 amounted to \$469,964 and \$375,349, respectively.

# Note 12 Ground lease agreement

The School assumed a ground lease for the land on which the acquired Uniondale property is located. The ground lease is a 99-year lease at the time it was originated in December of 1980. The School has assumed the lease in 2018 until the end of lease term in 2079. The lease payments are subject to incremental increase, however the current lease payments are approximately \$68,000 per annum for the next 10 years.

#### Note 13 Loans payable

A) To provide relief efforts to nonprofits and other small businesses during the pandemic, the government extended the Paycheck Protection Program ("PPP"), administered by the Small Business Administration to provide relief efforts to nonprofits and other small businesses with certain qualified business expenses pursuant to the Coronavirus Aid Relief and Economic Security Act ("CARES Act"). In April 2020, the School obtained a \$4,349,550 term loan under the PPP. The loan accrues interest at 1% per annum and matures on April 15, 2022. Payments are not required for the first six months after the funding of the loan. The loan is uncollateralized and is fully guaranteed by the Federal government.

On June 14, 2021, the PPP loan was forgiven and recognized as a federal grant on the statement of activities for the full amount of \$4,349,550.

June 30, 2021 and 2020

#### Note 13 Loans payable – (continued)

B) In August 2018, the School obtained a loan from Charter School Growth Fund ("CSGF") in the amount of \$500,000 for the financial management and financing of the Uniondale facilities development. The loan is convertible to a grant upon meeting specific requirements and milestones as agreed with the lender. No payments of principal or interest are required until maturity. The loan bears interest of 1% per annum and has a maturity date of June 30, 2028. In July 2020, the School met the terms for forgiveness of the loan and it was converted into a grant, and recognized as a contribution in the statement of activities.

C) In May 2020, the School obtained a short-term bridge loan from Charter School Growth Fund ("CSGF") in the amount of \$2,000,000 to assist with cashflow for the preconstruction costs incurred while awaiting financing from the 2020 Series Bonds issuance. The loan bears interest of 2.75% per annum and has a maturity date of July 14, 2020. The loan was paid in full on the maturity date, including the interest accrued.

Total loans outstanding at June 30, 2021 and 2020 were \$0 and \$6,849,550, respectively.

# Note 14 Subsequent events

Management has evaluated events and transactions for potential recognition or disclosure through October 22, 2021, which is the date the financial statements were available to be issued and has concluded that no subsequent events occurred that require an adjustment to or disclosure in the financial statements.

# Statements of Financial Position: The Academy – Hempstead

As of June 30,

Assets Current assetsS5,209,336S6,787,466Accounts and grants receivable - net Due from government agencies964,6141,127,758Due from The Academy - Uniondale437,636243,448Prepaid expenses48,1102,467Total current assets7,234,6208,500,360Property and equipment, net65,761,27855,869,416Other assets7,234,6208,899,905Security deposits12,725,6368,899,905Security deposits22,165162,165Total assets\$ 85,763,699\$ 73,431,846Current liabilities2,818,4772,128,472Accruce interest payable2,818,4772,128,472Accruce lineterst payable2,818,47774,681Total current liabilities7,960,4108,776,362Loans payable - long term portion-4,349,550Bonds payable (long term portion-4,349,550Bonds payable (long term portion ter of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,483Total liabilities7,960,4108,776,362Loans payable (long term portion tert of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)69,831,547Net assets without donor restrictions7,104,6253,418,408Reserve - contingency183,181181,891Total net assets without donor restrictions7,287,8063,600,299Total liabilities and net assets without donor restrictions58,576,369\$ 73,431,846<			2021		2020
Cash and cash equivalents\$ 5,209,336\$ 6,787,466Accounts and grants receivable - net964,6141,127,758Due from government agencies574,924339,221Due from The Academy - Uniondale437,636243,448Prepaid expenses7,234,6208,500,360Property and equipment, net65,761,27855,869,416Other assets12,725,6368,899,905Security deposits242,165162,165Total assets\$ 85,763,699\$ 7,3431,846Liabilities and Net Assets\$ 85,763,699\$ 7,3431,846Current liabilities\$ 85,763,699\$ 1,326,803Accounts and accrued expenses payable2,818,4772,128,472Accurud salaries and other payroll-related expenses2,818,4772,128,472Accrued interest payable1,00,000975,000Loans payable - long term portion-2,500,000Loans payable - long term portion-4,349,550Bonds payable - long term portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated7,104,6253,418,408Reserve - contingency1,81,891181,891Total net assets without donor restrictions7,287,8063,600,299					
Accounts and grants receivable - net964,614 $1,127,758$ Due from government agencies $574,924$ $339,221$ Due from The Academy - Uniondale $437,636$ $243,448$ Prepaid expenses $7,234,620$ $8,500,360$ Property and equipment, net $65,761,278$ $55,869,416$ Other assets $7,234,620$ $8,500,360$ Restricted cash and escrow reserves $12,725,636$ $8,899,905$ Security deposits $42,165$ $162,165$ Total assets $\$$ $\$$ $8,5763,699$ $\$$ Restricted cash and escrow reserves $\$$ $$2,873,803$ $\$$ $$1,326,803$ Accrued salaries and Net Assets $\$$ $\$$ $$2,873,803$ $\$$ $$1,326,803$ Accrued salaries and other payroll-related expenses $$2,818,477$ $$2,128,472$ $$2,100,000$ $$75,000$ Accrued salaries and other payroll-related expenses $$2,818,477$ $$2,209,000$ $$2,500,000$ Deferred revenue $$49,787$ $$74,681$ Total current liabilities $$7,960,410$ $$,776,362$ Loans payable - long term portion $ $4,349,550$ Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $$70,515,483$ $$6,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated $$7,104,625$ $$3,418,408$ Reserve - contingency $$183,181$ $$181,891$ Total net assets without donor restrictions $$7,287,$		\$	5 200 336	¢	6 787 466
Due from government agencies $574,924$ $339,221$ Due from The Academy - Uniondale $437,636$ $243,448$ Prepaid expenses $48,110$ $2,467$ Total current assets $7,234,620$ $8,500,360$ Property and equipment, net $65,761,278$ $55,869,416$ Other assetsRestricted cash and escrow reserves $12,725,636$ $8,899,905$ Security deposits $12,725,636$ $8,899,905$ Total assets $$ 85,763,699$ $$ 73,431,846$ Liabilities and Net AssetsCurrent liabilities $$ 2,873,803$ $$ 1,326,803$ Accounts and accrued expenses payable $2,818,477$ $2,218,472$ Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $1,200,000$ $975,000$ Loans payable $2,709,365$ in 2020) $70,515,483$ $56,705,635$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions $7,104,625$ $3,418,408$ Reserve - contingency $183,181$ $181,891$ Total net assets without donor restrictions $7,287,806$ $3,600,299$	*	φ		φ	
Due from The Academy - Uniondale $437,636$ $243,448$ Prepaid expenses $7,234,620$ $8,500,360$ Property and equipment, net $65,761,278$ $55,869,416$ Other assets $82,725,636$ $8,899,905$ Restricted cash and escrow reserves $12,725,636$ $8,899,905$ Security deposits $12,725,636$ $8,899,905$ Total assets $$$$ $85,763,699$ $$$$ Accounds and accrued expenses payable $Accrued$ salaries and other payroll-related expenses $$$$ $2,873,803$ $$$$ $1,326,803$ Accounds and accrued expenses payable $$$         2,873,803 $$ 1,326,803           Accrued salaries and other payroll-related expenses         $$         2,873,803 $$         1,326,803           Accrued salaries and other payroll-related expenses         $$         2,818,477 2,128,472           Accrued salaries and other payroll-related expenses         $$         2,818,477 2,128,472           Accrued revenue         $$         $$         $$         $$         $$           Total current liabilities         7,960,410 $$        $	e e		,		
Prepaid expenses $48,10$ $2,467$ Total current assets $7,234,620$ $8,500,360$ Property and equipment, net $65,761,278$ $55,869,416$ Other assets $12,725,636$ $8,899,905$ Security deposits $12,725,636$ $8,899,905$ Total assets $$$ $8,5763,699$ $$$ Current liabilities $$$ $$2,873,803$ $$$ $1,326,803$ Accrued alaries and other payroll-related expenses $$2,818,477$ $$2,128,472$ Accrued interest payable $$$ $$2,873,803$ $$$ $$1,326,803$ Accrued alaries and other payroll-related expenses $$2,818,477$ $$2,128,472$ $$2,00,000$ Accrued interest payable $$2,90,000$ $$2,500,000$ $$2,500,000$ Deferred revenue $$49,787$ $$74,681$ $$74,681$ Total current liabilities $$7,960,410$ $$,776,362$ Loans payable - long term portion $$4,349,550$ $$6,705,635$ Total current liabilities $$78,475,893$ $$69,831,547$ Net assets without donor restrictions $$7,104,625$ $$3,418,408$ Reserv	e e				· · · · · ·
Property and equipment, net $65,761,278$ $55,869,416$ Other assets Restricted cash and escrow reserves Security deposits $12,725,636$ $42,165$ $8,899,905$ $162,165$ Total assets\$ 85,763,699\$ 73,431,846Liabilities and Net Assets Current liabilities Accounds and accrued expenses payable Accrued salaries and other payroll-related expenses Accrued salaries and other payroll-related expenses Accrued salaries and other payroll-related expenses $2,873,803$ $2,128,472$ $2,128,472$ $1,018,343$ $1,771,406$ Bonds payable - current portion Loans payable Deferred revenue\$ 2,873,803 $2,128,472$ $2,500,0002,500,0002,500,$	•		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·
Other assetsRestricted cash and escrow reservesSecurity depositsTotal assets $\frac{12,725,636}{42,165}$ $\frac{8,899,905}{42,165}$ Total assets $\frac{12,725,636}{42,165}$ $\frac{8}{85,763,699}$ $\frac{8}{73,431,846}$ Liabilities and Net AssetsCurrent liabilitiesAccounts and accrued expenses payableAccrued interest payableAccrued interest payableAccrued interest payableAccrued interest payableBonds payable - current portionLoans payableDeferred revenue $\frac{9}{2,709,000}$ $\frac{12,700,000}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,709,365}$ $\frac{10}{2,182,090}$ in 2021 and $\frac{8}{2,709,365}$ in 2020) $\frac{7}{70,515,483}$ $\frac{56,705,635}{56,705,635}$ Total liabilities $\frac{7}{104,625}$ $\frac{3}{418,408}$ Reserve - contingency $\frac{183,181}{181}$ $\frac{183,181}{181,891}$ Total net assets without donor restrictions $\frac{7}{2,287,806}$ $\frac{3}{600,299}$	Total current assets		7,234,620		8,500,360
Restricted cash and escrow reserves $12,725,636$ $42,165$ $8,899,905$ $162,165$ Security deposits\$ 85,763,699\$ 73,431,846Liabilities and Net Assets Current liabilities\$ 85,763,699\$ 73,431,846Accounts and accrued expenses payable Accrued interest payable\$ 2,873,803\$ 1,326,803Accrued interest payable Bonds payable - current portion Loans payable\$ 2,873,803\$ 1,326,803Total current liabilities7,960,4108,776,362Loans payable - long term portion Bonds payable - long term portion s2,709,365 in 2020)- 4,349,550Total liabilities79,60,4108,776,362Loans payable - long term portion s2,709,365 in 2020)- 4,349,550Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408 181,891Total net assets without donor restrictions7,287,8063,600,299	Property and equipment, net		65,761,278		55,869,416
Security deposits $42,165$ $162,165$ Total assets\$ 85,763,699\$ 73,431,846Liabilities and Net AssetsCurrent liabilitiesAccounts and accrued expenses payableAccrued salaries and other payroll-related expenses $2,818,477$ Accrued interest payable $1,018,343$ $1,771,476$ Bonds payable - current portion $1,200,000$ $975,000$ Loans payable $2,500,000$ $975,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable - long term portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $7,8475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $183,181$ Total net assets without donor restrictions $7,287,806$ $3,600,299$	Other assets				
Total assets $\$$ 85,763,699 $\$$ 73,431,846Liabilities and Net Assets Current liabilities Accounts and accrued expenses payable Accrued salaries and other payroll-related expenses Accrued interest payable Bonds payable - current portion Loans payable Deferred revenue $\$$ 2,873,803 2,818,477 2,128,472 1,018,343 2,128,472 1,018,343 1,771,406 1,200,000 975,000 - 2,500,000 - 2,500,000 - 2,500,000 - 2,500,000 - 2,500,000 - 2,500,000 - 2,500,000 - 2,500,000 - 2,500,000 - 49,787 - 74,681 Total current liabilities7,960,410 8,776,362 - 4,349,550 Bonds payable - long term portion - 4,349,550 Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,483 - 56,705,635 - 56,705,635 - 70,515,483 - 56,705,635 - 70,515,483 - 56,705,635Total liabilities7,8475,893 - 69,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,625 - 183,181 - 181,891 - 181,891Total net assets without donor restrictions7,287,806 - 3,600,299					· · ·
Liabilities and Net AssetsCurrent liabilitiesAccounts and accrued expenses payableAccrued salaries and other payroll-related expensesAccrued salaries and other payroll-related expensesAccrued salaries and other payroll-related expensesAccrued interest payableBonds payable - current portionLoans payableLoans payableDeferred revenue49,78774,681Total current liabilitiesTotal current liabilitiesRonds payable - long term portionLoans payable - long term portionBonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingencyTotal net assets without donor restrictions7,287,8063,600,299	Security deposits		42,165		162,165
Current liabilitiesAccounts and accrued expenses payable\$ 2,873,803\$ 1,326,803Accrued salaries and other payroll-related expenses $2,818,477$ $2,128,472$ Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $ 2,500,000$ Loans payable $ 2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable (less current portior; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $7,104,625$ $3,418,408$ Reserve - contingency $183,181$ $181,891$ Total net assets without donor restrictions $7,287,806$ $3,600,299$	Total assets	\$	85,763,699	\$	73,431,846
Current liabilitiesAccounts and accrued expenses payable\$ 2,873,803\$ 1,326,803Accrued salaries and other payroll-related expenses $2,818,477$ $2,128,472$ Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $ 2,500,000$ Loans payable $ 2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable (less current portior; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $7,104,625$ $3,418,408$ Reserve - contingency $183,181$ $181,891$ Total net assets without donor restrictions $7,287,806$ $3,600,299$					
Accrued salaries and other payroll-related expenses $2,818,477$ $2,128,472$ Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $1,200,000$ $975,000$ Loans payable $ 2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $181,891$ Total net assets without donor restrictions $7,287,806$ $3,600,299$					
Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $1,200,000$ $975,000$ Loans payable $ 2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $183,181$ Total net assets without donor restrictions $7,287,806$ $3,600,299$		\$		\$	
Bonds payable - current portion $1,200,000$ $975,000$ Loans payable- $2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion- $4,349,550$ Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $183,181$ Total net assets without donor restrictions $7,287,806$ $3,600,299$					
Loans payable Deferred revenue $ 2,500,000$ $49,787$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $ 4,349,550$ Total liabilities $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $183,181$ Total net assets without donor restrictions $7,287,806$ $3,600,299$			, ,		
Total current liabilities7,960,4108,776,362Loans payable - long term portion-4,349,550Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)-4,349,550Total liabilities70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408 181,891Total net assets without donor restrictions7,287,8063,600,299			-,,		
Loans payable - long term portion-4,349,550Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)-4,349,550Total liabilities70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408 181,891Total net assets without donor restrictions7,287,8063,600,299	Deferred revenue		49,787		74,681
Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408Total net assets without donor restrictions183,181181,891Total net assets without donor restrictions7,287,8063,600,299	Total current liabilities		7,960,410		8,776,362
Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408Total net assets without donor restrictions183,181181,891Total net assets without donor restrictions7,287,8063,600,299	Loans payable - long term portion		-		4,349,550
\$2,709,365 in 2020)       70,515,483       56,705,635         Total liabilities       78,475,893       69,831,547         Net assets without donor restrictions       7,104,625       3,418,408         Undesignated       7,104,625       3,418,408         Reserve - contingency       183,181       181,891         Total net assets without donor restrictions       7,287,806       3,600,299					
Net assets without donor restrictionsUndesignatedReserve - contingencyTotal net assets without donor restrictions7,287,8063,600,299			70,515,483		56,705,635
Undesignated         7,104,625         3,418,408           Reserve - contingency         183,181         181,891           Total net assets without donor restrictions         7,287,806         3,600,299	Total liabilities		78,475,893		69,831,547
Reserve - contingency183,181181,891Total net assets without donor restrictions7,287,8063,600,299	Net assets without donor restrictions				
Total net assets without donor restrictions7,287,8063,600,299			, ,		
	Reserve - contingency		183,181		181,891
Total liabilities and net assets without donor restrictions \$ 85,763,699 \$ 73.431,846	Total net assets without donor restrictions		7,287,806		3,600,299
	Total liabilities and net assets without donor restrictions	\$	85,763,699	\$	73,431,846

# **Statements of Activities: The Academy – Hempstead** For the years ended June 30,

	2021	2020
<u>Operating revenue and other support</u> Public school districts		
General education	\$ 34,824,352	\$ 33,647,136
Grants, contracts and other support		
Federal and state grants	7,194,948	1,869,593
Contributions and private grants	2,086,935	487,092
Interest and other income	 6,782	118,737
Total operating revenue and other support	44,113,017	 36,122,558
Expenses Program appendes		
Program expenses Regular education	29,573,453	27,395,509
Food service	1,703,510	1,633,109
Special education	 1,620,686	 1,294,357
Total program expenses	32,897,649	30,322,975
Supporting Services		
Management and general	 7,527,861	5,665,276
Total program and supporting services expenses	 40,425,510	 35,988,251
Change in net assets	3,687,507	134,307
Net assets without donor restrictions - beginning of year	 3,600,299	 3,465,992
Net assets without donor restrictions - end of year	\$ 7,287,806	\$ 3,600,299

			Pro	Program expenses	Supporting services	Total program and
	Regular Education	Special Education	Food Service	Total Programs	Management & General	supporting services
Salaries Administrative staff personnel Instructional personnel Noninstructional personnel	<pre>\$ 4,082,708 10,927,323 238,384</pre>	\$ 361,271 373,391	\$ - - 499,660	<pre>\$ 4,443,979 11,300,714 738,044</pre>	<pre>\$ 1,213,084 - 2,258,461</pre>	<pre>\$ 5,657,063 11,300,714 2,996,505</pre>
Total salaries	15,248,415	734,662	499,660	16,482,737	3,471,545	19,954,282
Pavroll taxes and fringe benefits	3 250 232	156,595	106 504	3 513 331	739,967	4 253 298
Retirement	324,693	15,644	10,640	350,977	73,922	424,899
Financial and administrative				•	503,687	503,687
Administrative	116,791	5,627	1	122,418	30,416	152,834
Marketing and recruitment	117,764	5,674	I	123,438	30,670	154,108
Insurance	632,397	30,469	I	662,866	164,697	827,563
Legal and professional	609,712	29,376		639,088	497,968	1,137,056
Repairs and maintenance	735,761	35,449	24,109	795,319	167,508	962,827
Equipment leasing and maintenance	851,757	41,037	I	892,794	221,826	1,114,620
Staff development	316,157	15,232	I	331,389	82,338	413,727
Food costs			788,207	788,207	•	788,207
Student services and activities	286,322	88,363	I	374,685	I	374,685
Supplies and instructional materials	480,960	23,172	I	504,132	125,259	629,391
Telephone and internet services	316,052	15,227	I	331,279	82,311	413,590
Occupancy	304,761	14,683	I	319,444	79,370	398,814
Other expenses	252,666	12,173	8,279	273,118	57,523	330,641
Interest expense - facilities loans	2,815,994	225,280	150,186	3,191,460	563,199	3,754,659
Interest expense - equipment lease	5,471	438	292	6,201	1,094	7,295
Depreciation	1,917,582	92,388	62,835	2,072,805	436,568	2,509,373
Amortization	989,966	79,197	52,798	1,121,961	197,993	1,319,954
Total operating expenses	14,325,038	886,024	1,203,850	16,414,912	4,056,316	20,471,228
Total expenses	\$ 29,573,453	\$ 1,620,686	\$ 1,703,510	\$ 32,897,649	\$ 7,527,861	\$ 40,425,510

# Statements of Financial Position: The Academy – Uniondale

As of June 30,

	2021	2020
<u>Assets</u> Current assets		
Cash and cash equivalents	\$ 4,613,141	\$ 521,981
Accounts and grants receivable - net	284,063	208,635
Due from government agencies	81,751	296,463
Total current assets	4,978,955	1,027,079
Property and equipment, net	41,136,794	18,498,918
Other assets		
Restricted cash and escrow reserves	44,611,251	3,231,288
Security deposits	29,925	29,925
Total assets	\$ 90,756,925	\$ 22,787,210
Liabilities and Net Assets Current liabilities Accounts and accrued expenses payable Accrued salaries and other payroll-related expenses Accrued interest payable Bonds payable - current portion Deferred revenue Due to The Academy - Hempstead	\$ 1,334,199 616,272 953,594 295,000 10,568 437,636	\$ 224,084 278,939 600,308 100,000 
Total current liabilities	3,647,269	1,446,779
Bonds payable (less current portion; net of unamortized deferred financing costs of \$3,104,295 in 2021 and \$1,046,492 in 2020)	86,387,860	20,318,508
Total liabilities	90,035,129	21,765,287
Net assets without donor restrictions	721,796	1,021,923
Total liabilities and net assets without donor restrictions	\$ 90,756,925	\$ 22,787,210

# **Statements of Activities: The Academy – Uniondale** For the years ended June 30,

	_	2021	 2020
Operating revenue and other support Public school districts General education	\$	9,272,521	\$ 5,083,685
<b>Grants, contracts and other support</b> Federal and state grants Contributions and private grants Interest and other income		746,413 1,037 220,672	568,425 23,167 440,839
Total operating revenue and other support		10,240,643	 6,116,116
Expenses Program Expenses Regular education Food service Special education Total program expenses		7,465,132 592,193 391,263 8,448,588	 4,082,058 280,337 109,104 4,471,499
Supporting Services Management and general		2,092,182	 937,612
Total program and supporting services expenses		10,540,770	 5,409,111
Change in net assets Net assets without donor restrictions - beginning of year		(300,127) 1,021,923	 707,005 314,918
Net assets without donor restrictions - end of year	\$	721,796	\$ 1,021,923

# THE ACADEMY CHARTER SCHOOL Statement of Europienel Exponence: The Academy 11

**Statement of Functional Expenses: The Academy – Uniondale** For the year ended June 30, 2021

					Supporting	Total
			Pro	Program expenses	services	program and
	Regular	Special	Food	Total	Management	supporting
- -	Education	Education	Service	Programs	& General	services
Salaries Administrative staff personnel	\$ 781,878	\$ 71,103	÷	\$ 852,981	\$ 242,202	\$ 1,095,183
Instructional personnel	2,760,656	85,131	I	2,845,787	I	2,845,787
Noninstructional personnel	78,986		168,117	247,103	738,758	985,861
Total salaries	3,621,520	156,234	168,117	3,945,871	980,960	4,926,831
Payroll taxes and fringe benefits	744.365	32,112	34.555	811,032	201.626	1,012,658
Retirement	74,169	3,200	3,443	80,812	20,090	100,902
Financial and administrative		I		I	112,957	112,957
Legal and professional	37,900	1,635	I	39,535	18,877	58,412
Administrative	31,707	1,368	I	33,075	10,060	43,135
Marketing and recruitment	13,245	571	I	13,816	4,203	18,019
Insurance	98,552	4,252	ļ	102,804	31,270	134,074
Repairs and maintenance	288,065	12,427	13,372	313,864	78,028	391,892
Equipment leasing and maintenance	229,335	9,894	ı	239,229	72,766	311,995
Staff development	26,402	1,139	1	27,541	8,377	35,918
Food costs	•	ı	282,863	282,863	ı	282,863
Student services and activities	42,963	28,832	I	71,795	ı	71,795
Supplies and instructional materials	142,343	6,141	1	148,484	45,164	193,648
Telephone and internet services	84,870	3,661	1	88,531	26,929	115,460
Occupancy	264,961	11,430	I	276,391	84,070	360,461
Other expenses	19,380	836	006	21,116	5,250	26,366
Interest expense - facilities loans	1,085,356	86,828	57,886	1,230,070	217,071	1,447,141
Depreciation	599,482	25,862	27,829	653,173	162,381	815,554
Amortization	60,517	4,841	3,228	68,586	12,103	80,689
Total operating expenses	3,843,612	235,029	424,076	4,502,717	1,111,222	5,613,939
Total expenses	\$ 7,465,132	\$ 391,263	\$ 592,193	\$ 8,448,588	\$ 2,092,182	\$ 10,540,770

**Other Supplementary Information – Schedule of Bonds Covenants Calculations** For the year ended June 30, 2021

	Minimum <u>Requirement</u>		Actual
Debt service coverage ratio	1.15		2.07
Days cash on hand	45		78
The debt service coverage ratio is calculated as follows:			
Increase in net assets Add back: Interest expense Depreciation and amortization Net revenues available for debt service	\$ 3,387,380 5,201,800 4,725,570 \$ 13,314,750		
Debt service payments – bonds Interest expense Principal Total current debt service – bonds	\$ 5,201,800 1,225,000 \$ 6,426,800		
Net revenues available for debt service Total current debt service – bonds	\$ 13,314,750 \$ 6,426,800	=	2.07
The days cash on hand is calculated as follows:			
Total expenses Less: Depreciation and amortization Net expenses Days Cash used per day	$\begin{array}{r} \$ 50,966,280 \\ (4,725,570) \\ \hline 46,240,710 \\ \hline 365 \\ \$ 126,687 \\ \end{array}$		
Cash at year end Cash used per day	\$ 9,822,477 \$ 126,687	=	78

Federal expenditures	$\begin{array}{c} \$ & 222,147 \\ 1,638,592 \\ 1,860,739 \\ 1,860,739 \end{array}$	$\begin{array}{r} 351,386\\ 41,868\\ 393,254\end{array}$	$\frac{30,694}{30,694}$	$\begin{array}{r} 43,806\\ 7,543\\ 51,349\end{array}$	$\frac{16,750}{10,000}$	331,998 39,240 371,238 873,285 \$ 2,734,024
Pass-through grantor and number	NYS Education Department, 280201860934 NYS Education Department, 280201860934	NYS Education Department, 0021-21-4495 NYS Education Department, 0021-21-5465	NYS Education Department, 0293-21-4495	NYS Education Department, 0147-21-4495 NYS Education Department, 0147-21-5465	NYS Education Department, 0204-21-4495 NYS Education Department, 0204-21-5465	NYS Education Department, 5890-21-4495 NYS Education Department, 5890-21-5465
Federal CFDA #	10.555 10.559	84.010A 84.010A	84.365A	84.367A 84.367A	84.424A 84.424A	84.425D 84.425D
Federal Grantor/Program or Cluster Title	Child Nutrition Cluster: United States Department of Agriculture National School Lunch Program Summer Food Service Program Total United States Department of Agriculture Total Child Nutrition Cluster	United States Department of Education Title I Grants to Local Education Agencies Title I Grants to Local Education Agencies Total Title I Grants to Local Education Agencies	English Language Acquisition State Grants Total English Language Acquisition State Grants	Supporting Effective Instruction State Grants Supporting Effective Instruction State Grants Total Supporting Effective Instruction State Grants	Student Support and Academic Enrichment program Student Support and Academic Enrichment program Total Student Support and Academic Enrichment program	Elementary and Secondary School Emergency Relief Fund Elementary and Secondary School Emergency Relief Fund Total Elementary and Secondary School Emergency Relief Fund Total United States Department of Education <b>Total Expenditures of Federal Awards</b>

**Schedule of Expenditures of Federal Awards** For the year ended June 30, 2021

THE ACADEMY CHARTER SCHOOL

# THE ACADEMY CHARTER SCHOOL Notes to the Schedule of Expenditures of Federal Awards

For the year ended June 30, 2021

#### Note 1 Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of The Academy Charter School for the year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of Office of Management and Budget (OMB) Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of The Academy Charter School, it is not intended to, and does not, present the financial position, changes in net position or cash flows of The Academy Charter School.

# Note 2 Summary of Significant Accounting Policies

The accompanying schedule of expenditures of federal awards is presented using the accrual basis of accounting. The information in this Schedule is presented in accordance with the requirements of *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. The amounts reported as expenditures in this Schedule may differ from certain financial reports submitted to federal funding agencies, due to those reports being submitted on either the cash or modified cash basis of accounting.

# Note 3 Indirect Cost Rate

The Academy Charter School has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.



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# Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Trustees of The Academy Charter School Hempstead, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of The Academy Charter School, which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 22, 2021.

# Internal control over financial reporting

In planning and performing our audit of the financial statements, we considered The Academy Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The Academy Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of The Academy Charter School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

# Compliance and other matters

As part of obtaining reasonable assurance about whether The Academy Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audits, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

# Purpose of this report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

NChing LLP

New York, New York October 22, 2021





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# Independent Auditors' Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance

To the Board of Trustees of The Academy Charter School Hempstead, New York

#### Report on Compliance for Each Major Federal Program

We have audited The Academy Charter School's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of The Academy Charter School's major federal programs for the year ended June 30, 2021. The Academy Charter School's major federal programs are identified in the summary of auditors' results section of the accompanying Schedule of Findings and Questioned Costs.

# Management's Responsibility

Management is responsible for compliance with the federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of The Academy Charter School's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about The Academy Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of The Academy Charter School's compliance.

# **Opinion on Each Major Federal Program**

In our opinion, The Academy Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

# **Report on Internal Control over Compliance**

Management of The Academy Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered The Academy Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of The Academy Charter School's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

NChing LLP

New York, New York October 22, 2021



# **Schedule of Findings and Questioned Costs** For the year ended June 30, 2021

# Schedule I – Summary of auditors' results

# **Financial statements**

Type of report the auditors issued on whether the financial statements audited were prepared in	
accordance with GAAP:	Unmodified
Internal control over financial reporting:	
<ul><li>Material weakness(es) identified?</li><li>Significant deficiency(ies) identified?</li></ul>	yes <u>X</u> no yes <u>X</u> none reported
Noncompliance material to financial statements noted?	yes <u>X</u> no
Federal awards	
<ul> <li>Internal control over major federal programs:</li> <li>Material weakness(es) identified?</li> <li>Significant deficiency(ies) identified that are not</li> </ul>	yes <u>X</u> no
Considered to be material weakness(es)?	yes <u>X</u> none reported
Type of auditor's report issued on compliance for major federal programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	yes <u>X</u> no
Identification of major federal programs:	
CFDA number(s)Name of Federal Program or Cluster10.555, 10.559Child Nutrition Cluster	
Dollar threshold used to distinguish between Type A and Type B programs:	\$750,000
Auditee qualified as low-risk auditee?	X yesno

# **THE ACADEMY CHARTER SCHOOL Schedule of Findings and Questioned Costs** For the year ended June 30, 2021

# Section II – Financial Statement Findings

None

# Section III – Federal Award Findings and Questioned Costs

# THE ACADEMY CHARTER SCHOOL Summary Schedule of Prior Audit Findings

For the year ended June 30, 2021

# **Financial Statement Findings**

None

# Federal Award Findings and Questioned Costs

# THE ACADEMY CHARTER SCHOOL **Corrective Action Plan**

For the year ended June 30, 2021



Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education C	Corporation, Trustee Name and Position(s)
Name of education corporation:	ACTOENT CHANDER SCHOOL
Name of trustee (print):	ROBENT STEWART
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	BOARD CHAIRMAN
Email Address:	

Home Address	Business Address Please complete with <i>changes</i> only:		
Please complete with <i>changes</i> only:			
Street:	Business Name:		
City, State Zip: Street:			
Phone:	City, State Zip:		
	Phone:		

1)	Are you, or have you been during the last school year (July 1-June 30), an employee of the education corporation? [If you check yes, answer 1 <i>a</i> ), 1 <i>b</i> ), and 1 <i>c</i> )].	O Yes 🔍 No
	1a) Description of the position:	
	1b) Salary:	
	1c) Start date:	

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

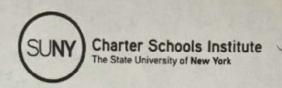
Name <sub>ERROR</sub> : undefined in and RelatiofFENDING COMMAND: u	ial Approximate Val of the Business Conducted	ue Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
STACK:	. /		
	NA		

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

□ None

Name and Relationship	Entity Conducting Business with the Education Corporation	Person's Interest	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"
(COU) MINISTER	Corporation CALVARY TABERNACCE	(000) MINISTER	REWS AVDITSMUM FOR GRAUDADTON +CONLENES	\$19,000	WE SEWARD WM/ETITIVC BIDS.	ONGOING
			+CONLENS5		I DID'NT VOTE	
					DISCOUNT PAGE BELOS MANUCE VANVE	

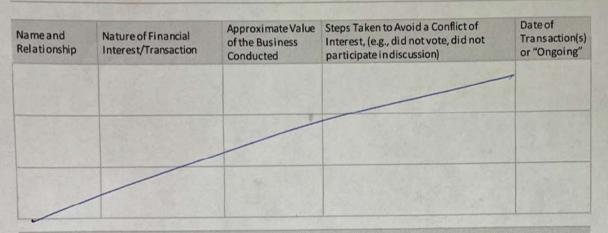
	Trustee Signature	
Signature:	1/14/2/	
By signing this Disclo his or her knowledge	closure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the ge.	e best of



Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Name of education corporation:	ne Acadamy Charter Scho
Name of trustee (print):	ne Acadamy Charterscho arie Craham
	rustee
Email Address:	
Home Address	Business Address
Please complete with changes only:	Please complete with <i>changes</i> only:
itreet:	Business Name:
City, State Zip	Street:
Phone:	City, State Zip:
	Phone:
1a) Description of the position:	
1b) Salary:	F
education corporation, or who could otherwise be	tion/guardianship, to, or do you cohabitate with, any person (any of is, or, during the last school year (July 1-June 30), was employed by the enefit from your being a trustee? If yes, please identify each interest/ on) that you ("self") or any interested persons have held or engaged in chool year.
with the education corporation during the prior sci	

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3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

#### None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of the Person's Interest in the Entity	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"
	/			a set		
/						
		1. 1. 1. 1. M. 1.				
	的公式的基本规则上为	T	rustee Signat	ure		

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.

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Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education Corporation, Trustee Name and Position(s)				
Name of education corporation:	The Academy Charter School			
Name of trustee (print):	Peter J. Goodman			
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Board Member			
Email Address:				

Home Address	Business Address		
Please complete with changes only:	Please complete with changes only:		
Street:	Business Name:		
City, State Zip:	Street:		
Phone:	City, State Zip:		
	Phone:		

Questions	
Are you, or have you been during the last school year (July 1-June 30), an employee of the education corporation? [If you check yes, answer 1a), 1b), and 1c)].	O Yes   No
1a) Description of the position:	
1b) Salary:	
1c) Start date:	

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

Nameand Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Trans action(s) or "Ongoing"

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

#### None None

Nameand Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

#### Trustee Signature

Signature:

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



# 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Educatio	n Corporation, Trustee Name and Position(s)
Name of education corporation:	
Name of trustee (print): STE	EPHEN ROWLEY
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	
Email Address:	
Home Address	Business Address
Please complete with change	Please complete with <i>changes</i> only:
Street:	Busine
City, State Zip:	Street:
	City, St
Phone:	City, S

	Are you, or have you been during the last school year (July 1-June 30), an employee of the education corporation? [If you check yes, answer 1 <i>a</i> ), 1 <i>b</i> ), and 1 <i>c</i> )].			
10) Description of the position: Parttime INSTRUCTOR				
1b) Salary:	\$40,000%			
1c) Start date:	9-8-20			

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

🖾 None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
N/A	N/A	NA	NA	NIA

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1-June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

#### 🖾 None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of the Person's Interest in the Entity	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s or "Ongoing"
N/A	н/А	NA	NA	NA	NA	NA
		y Aph				

#### **Trustee Signature**

Signature:

tephen Rowley By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



# 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education Corporation,	Trustee Name and Position(s)
Name of education corporation: ACA demu	1 Charter School
Name of trustee (print): Dorott	ver M. Burken
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	y Charter School my M. Burton L trember
Email Address:	
Home Address	Business Address
Please complete with <i>changes</i> only:	Please complete with <i>changes</i> only:
Street:	Business Name:
City, State Zip:	Street:
Phone:	City, State Zip:
	Phone:
Qu	estions
<ol> <li>Are you, or have you been during the last school year (Ju education corporation? [If you check yes, answer 1a).</li> </ol>	

1a) Description	of the position:
-----------------	------------------

1b) Salary:

1c) Start date:

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
		*		

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

Mone None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s or "Ongoing"

	Trustee Signature	
Signature:	Oocolly Builton	1 321
By signing this Dis his or her knowled	sclosure of Financial Interest Form, the trustee certifies that the information dae.	contained in this disclosure is true and accurate to the best of



# 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education Corporation, Trustee Name and Position(s)	
Name of education corporation:	The Academy Church School
Name of trustee (print):	Carol A. Hanson-Beckles
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Secretary
Email Address:	

Home Address	Business Address
Please complete with <i>changes</i> only:	Please complete with <i>changes</i> only:
Street:	Business Name:
City, State Zip	Street:
Phone:	City, State Zip:
	Phone:

	Questions	
1)	Are you, or have you been during the last school year (July 1-June 30), an employee of the education corporation? [If you check <b>yes</b> , answer 1 <i>a</i> ), 1 <i>b</i> ), and 1 <i>c</i> )].	O Yes   No
	1a) Description of the position:	
	1b) Salary:	
	1c) Start date:	

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

□ None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
Beverley Hanson Sister	None	N/A	Would not be involved in voting or participate if she is the party.	N/A
	s			

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

#### None

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Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of the Person's Interest in the Entity	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s or "Ongoing"

#### Trustee Signature

Signature:

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.

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# 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education C	Corporation, Trustee Name and Position(s)
Name of education corporation:	THE Academy Charter Sch
Name of trustee (print):	Claudette Harrison
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Trustop
Email Address:	
Home Address	Business Address
Discos as we late with the merges of	Please complete with <i>changes</i> only:
Street:	Business Name:
City, Stat	Street:
Phone:	City, State Zip:
	Phone:
	Questions
1) Are you, or have you been during the la education corporation? [If you check you	ast school year (July 1-June 30), an employee of the O Yes @ No

1a) Description of the position:

1b) Salary:

1c) Start date:

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity, as well as the relationship between such entity and the education corporation.

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e Avoid Conflict of Transac Interest or "Ong	Approximate Value of the Business Conducted	Nature of Business Conducted	Nature of the Person's Interest in the Entity	Entity Conducting Business with the Education Corporation	Name and Relationship

**Trustee Signature** 

Signature:

udotte Navisor

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



# 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education Co	Education Corporation, Trustee Name and Position(s)					
Name of education corporation:	The Academy Charter School					
Name of trustee (print):	Dale James					
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Member, Board of Trustees					
Email Address:						
Home Address	Business Address					
Please complete with <i>changes</i> on	Ily: Please complete with <i>changes</i> only:					
Street:	Business Name:					
City, State Zip:	Street:					
Phone:	City, State Zip:					
	Phone:					

		Questions	
1)	Are you, or have you been during the lasts education corporation? [If you check <b>yes</b> , a	chool year (July 1-June 30), an employee of the nswer 1a), 1b), and 1c)].	O Yes O No
	1a) Description of the position:		
	1b) Salary:		
	1c) Start date:		

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

#### None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

#### **Trustee Signature**

Signature:

**Dale James** 

Digitally signed by Dale James

Date: 2021 07 13 08:06:17 04:00

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



# 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education	Corporation, Trustee Name and Position(s)
Name of education corporation:	
Name of trustee (print):	Roger Ball
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Chair of Educational Committee
Email Address:	
Home Address	Business Address
Please complete with <b>changes</b>	only: Please complete with <i>changes</i> only:
Street:	Business Name:
City, State Zip:	Street:
Phone:	City, State Zip:
	Phone:
	Questions
1) Are you, or have you been during the l education corporation? [If you checky	ast school year (July 1-June 30), an employee of the
1a) Description of the position:	
1b) Salary:	
1c) Start date:	

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
		Nature of Financial of the Business	Nature of Financial of the Business Interest, (e.g., did not vote, did not

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

#### None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

#### **Trustee Signature**

Signature:

Roger Ball

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



# BOARD MEETING September 29, 2020

Time:6:35 pm - 7:27pmLocation:Zoom Video WebinarFacilitator:Robert T. Stewart, Chairman of the Board of TrusteesBoard Secretary:Shanakay Walker

**Trustees in Attendance:** Stephen Rowley, Dale James, Dorothy Burton, Dawn West, Beth McKenzie, Carol Beckles, Claudette Harrison, Marie Graham, Roderick Roberts.

**Others Present:** Barrington Goldson (President and Chief Executive Officer) Wayne Haughton (Chief Development Officer), Sandrea Oneil (Chief People & Legal Officer), Donovan Henry (Chief Financial Officer) Carl Johnson (Comptroller), Paula Morris (Chief of Instructional Technology & Innovation), Nicholas Stapleton (Chief Academic Officer), Antonia Christian (Chief Officer), Dermoth Mattison (Hempstead MS Principal), Travis Holloway (Hempstead HS Principal), Beverly Gallimore- Vernon (Hempstead LES Principal), Chameita Avin (Uniondale Elementary Principal), Heather Graham (Hempstead UES Principal), Juliann Harris (Uniondale HS Principal),

Chairman Stewart called for the President and Chief Executive Officer's Report.

**Report/Reporter:** President and Chief Executive Officer's Report **Person Responsible:** Barrington Goldson

Action Items: Deadlines:

#### **Conclusion**:

Mr. Goldson provided the Board with highlights from his report. He first thanked the Board for working diligently towards the reopening of the Academy during the COVID-19 pandemic. The charter expansion application has been submitted and the Chief Development Officer will present more details in his report. Mr. Goldson indicated that the goal is to expand the Charter. In terms of policy and procedures, the Chief Financial Officer is updating the financial policies and procedures manual and will submit to the Board for review by October 31, 2020. The review and updates of the operational manual and procedures will be led by the Chief Development Officer. The Operations Team continues to work to ensure that all operational procedures are aligned with the guidelines provided by the Center for Disease Control ("CDC"). There are several areas that are being addressed in regard to Information Technology ("IT"). The IT department has been restructured to meet the growing technology need. The Chief Academic Officer and his team continue to work to ensure the integrity of instruction during the pandemic. The Board was informed that the counseling department has been restructured including the college placement arm of the department. Mr. Goldson looks forward to seeing more efficiency in that restructuring efforts. In regard to finances, there have been some renegotiations regarding the Series 2012

and 2013 bonds. The Academy has received grants that have assisted in responding to the needs created by the pandemic.

Chairman Stewart requested a motion to accept the President and Chief Executive Officer's Report. Motioned by Trustee West, seconded by Trustee Beckles.

The floor was opened for questions or comments on the report received. A discussion was held.

## Chairman Stewart called for the Chief Development Officer's Report.

**Report:** Chief Development Officer's Report **Person Responsible:** Wayne Haughton

#### **Action Items:**

## **Deadlines:**

## **Conclusion**:

Mr. Haughton provided the Board with highlights from his report. Currently the Annex for the Middle School building is underway and construction is on target. The paymaster and engineer visited the site and confirmed that the progress seen is paced according to schedule. All relevant approvals have been received for the Uniondale expansion and the space is ready for occupancy. Mr. Haughton provided details regarding enrollment and food services. Mr. Haughton highlighted the various procedures that are in place to ensure safety and compliance during the pandemic. Charter applications have been filed and the Academy awaits a response by January 2021. The Board was also given details regarding grants and funding that was received in September 2020.

The floor was opened for questions or comments on the report received. A brief discussion was held.

Chairman Stewart requested a motion to accept the Chief Development Officer's Report. Motioned by Trustee James, seconded by Trustee Graham.

#### Chairman Stewart called for the Chief Academic Officer's Report.

**Report/Reporter:** Chief Academic Officer's Report. **Person Responsible:** Nicholas Stapleton

#### **Action Items:**

**Deadlines:** 

# **Conclusion**:

Dr. Stapleton greeted the board and presented his report. He expressed his pleasure to see the students as well as the instructional staff in the building for the start of the school year. Despite the challenges, he foresees a successful school year. He provided details regarding the structure of the new format of

delivering instruction. As it pertains to attendance, Kindergarteners can attend school in-person five times per week. Grades 1-12 will attend two days in person and three days remotely. Several spaces in the Academy such as gyms and cafeterias have been turned into additional classroom space to comply with the CDC guidelines. Breakfast and lunch programs will be done in the classrooms by classroom monitors. Dr. Stapleton provided details as it relates in person and remote attendance. The academic team has implemented a system to track the progress of our high school graduates. In regards to compliance, the accountability report has been submitted to the Charter School Institute ("CSI") for review.

Chairman Stewart requested a motion to accept the Chief Academic Officer's Report. Motioned by Trustee Harrison, seconded by Trustee Roberts.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief People and Legal Officer's Report.

**Report:** Chief People and Legal Officer **Person Responsible:** Sandrea Oneil

## **Action Items:**

#### **Deadlines:**

## **Conclusion**:

Ms. Oneil provided the Board with highlights from her report. Virtual interviews and demo lesson were conducted to fill vacancies. s. For the month of August 29 staff members have been onboarded. Details were provided regarding staffing. As far as policy and procedures, the Human Capital department conducted its annual training utilizing both internal and external professionals. Several areas were covered under this including but not limited to the following: sexual harassment training, benefits and enrollment, and 401k contributions. Details were provided regarding the health screening that is being used for the staff and the one in development for the scholars. LittleBird has been acquired by Tri.net, and the team is working to ensure that there will be minimal disruptions with benefits for the staff. Several changes will be made with Blue Cross Blue Shield which will give the staff access to more medical providers. There will be a webinar conducted to advise the staff of these changes as well as answer any questions they may have. An overview of pending litigation was provided for the Board.

Chairman Stewart requested a motion to accept the Chief People and Legal Officer's Report. Motioned by Trustee West, seconded by Trustee Beckles.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief Financial Officer's Report.

**Report:** Chief Financial Officer's Report **Person Responsible:** Donovan Henry

#### **Action Items:**

## **Deadlines:**

# **Conclusion**:

Mr. Henry provided an update on the financial status of the Academy. As of August 31<sup>st</sup>, the financial committee has completed its financial statements. The finance subcommittee met prior, there is no variances that were of material report. In terms of cash balances, improvements have been made as well as the

exploration to acquire additional interest on said cash flow. The first draft of the policy and procedure manual will be drafted and submitted to the finance committee for review. There will be a revision of the 2020 budget and that is slated for the end of the year. This is because of the expenses incurred due to the COVID-19 pandemic. In term of receivables, there has been collection on the top three receivables. Currently, there is a pension and financial audit being conducted. Both are progressing well and are slated to be completed on 10/15/2020 and 1/30/2020.

Chairman Stewart requested a motion to accept the Chief Financial Officer's Report. Motioned by Trustee McKenzie, seconded by Trustee Beckles.

The floor was opened for questions or comments on the report received. A brief discussion was held.

Chairman Stewart called for the Chief of Instructional Technology and Innovation Report.

**Report:** Chief of Instructional Technology and Innovation **Person Responsible:** Paula Morris

**Action Items:** 

**Deadlines:** 

# **Conclusion**:

Dr. Morris provided the Board with highlights from her report. She mentioned the hard work and diligence of the Information Technology Department. They have worked tirelessly to ensure that students have the devices they need for the instructional platform that merged out of the COVID-19 pandemic. She explained the shortage of laptops that is being experienced throughout the country. Despite those shortages, the Academy has managed to meet 85% of the needs while they await the additional 15% to be acquired. Video conferencing units have been added to the various classroom spaces teachers to aid with the hybrid process.

Chairman Stewart requested a motion to accept the Chief of Instructional Technology and Innovation Report. Motioned by Trustee Roberts, seconded by Trustee Rowley.

Chairman Stewart called for the CMO Officer's Report.

**Report:** CMO Officer **Person Responsible:** Antonia Christian

Action Items Deadlines:

# **Conclusion**:

Ms. Christian provided the Board with highlights from her report. Several updates have been made to the school's website to include the school reopening plan. Parents can go online and review this document in full details. Ms. Christian thanked the operating team for providing information on standard procedure in the event a staff or student gets sick. This allows a better communication for the staff and the community. COVID-19 training was rolled out for the staff. In upcoming weeks, this training will be given to the Middle School and High School students. As it pertains to Information Technology, parents will be able

to go online and schedule an appointment for the technology issues they have. The health screenings are running smoothly and this helps with contact tracing.

Chairman Stewart requested a motion to accept the CMO Officer's Report. Motioned by Trustee Harrison, seconded by Trustee Beckles.

With no further questions or comments, Board Chairman Stewart requested a motion to adjourn the meeting. Motioned by Trustee Beckles, seconded by Trustee McKenzie.

Board Chairman Stewart thanked everyone for attending. He gave all the Trustees an opportunity to greet all attendees at the Board Meeting. The meeting was adjourned at 7:27pm.

# Resolutions

Resolution 9001-2020 Motioned by Trustee Beckles, seconded by Trustee Roberts and approved by all Trustees.



# BOARD MEETING October 29, 2020

Time:6:48 pm - 7:35pmLocation:ZoomFacilitator:Robert T. Stewart, Chairman of the Board of TrusteesBoard Secretary:Shanakay Walker

**Trustees in Attendance:** Stephen Rowley, Dale James, Dorothy Burton, Beth McKenzie, Carol Beckles, Claudette Harrison, Marie Graham, Roderick Roberts, Roger Ball.

**Others Present:** Dermoth Mattison (MS Principal), Travis Holloway (HS Principal), Beverly Gallimore-Vernon (LES Principal), Chameita Avin (Uniondale Principal), Heather Graham (UES Principal), Juliann Harris (Uniondale CTE HS Principal), Barrington Goldson (President and Chief Executive Officer) Wayne Haughton (Chief Project Officer), Sandrea Oneil (Chief People Officer & General Counsel), Donovan Henry (Chief Financial Officer) Carl Johnson (Comptroller), Paula Morris (Chief of Instructional Technology & Innovation), Nicholas Stapleton (Chief Academic Officer), Antonia Christian (Central Management Officer).

Chairman Stewart called for the President and Chief Executive Officer's Report.

**Report/Reporter:** President and Chief Executive Officer's Report **Person Responsible:** Barrington Goldson

Action Items: Deadlines:

#### **Conclusion**:

Mr. Goldson provided the Board with highlights from his report. The team has been working tirelessly to ensure that the community is aware of the important events going on at the school. Mr. Goldson highlighted Dr. Stapleton on the work being done on the instructional arm of the school. With the team, they will be able to identify where gaps are and carefully provide support to meet those needs identified. The gaps identified particularly in kindergarten and second grade in the Hempstead school. Plans are being put in place to remedy those areas of concern. In the Uniondale location, gaps were identified in the CTE high school for the incoming 9<sup>th</sup> graders. Dr. Stapleton and principal Harris is currently working on academic plans to support those students identified. There has been ongoing professional development for staff across all schools despite the halt of the pandemic. We received our title 1 funding to be able to continue to provide additional services for students. Mr. Goldson highlighted that obtaining lunch forms is a tedious task and to be able to do it during a pandemic is twice the work. He applauded the team for being able to get that completed. As it pertains to finances, there was an audit meeting with Mr. Bird to ensure that all the necessary financial requirements are completed within a timely manner. Mr. Haughton continues to bring in different grants for the schools. There are two ongoing construction projects that is currently underway and are on schedule as discussed with the contractors. Mr. Goldson thanked Ms.

Christian for spear heading the team to acquire a new system for human resources. This will save the school a significant cost. Mrs. Oneil continues to lead the staff in ensuring their safety as well as making sure they follow CDC guidelines. Discussion are being held for post-thanksgiving plans that will be submitted to the Board for review regarding staff returning to work. Mr. Goldson thanked the entire team for their efforts in leading the organization with excellence in a pandemic.

Chairman Stewart requested a motion to accept the President and Chief Executive Officer's Report. Motioned by Trustee Graham, seconded by Trustee Beckles.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief Development Officer's Report.

**Report:** Chief Development Officer's Report **Person Responsible:** Wayne Haughton

## **Action Items:**

## **Deadlines:**

# **Conclusion**:

Mr. Haughton provided the Board with highlights from his report. The two construction projects are ongoing. The construction project in Hempstead is moving at targeted pace. The floors are now being concreted. Then they will close the building to start internal structuring. The school has applied for heating and gas supply through PSEG Long Island. There is a resolution to be presented to the Board which allows the organization to file for any administrative fees they may incur during this process. The next construction project will be the Uniondale High School and details will be forthcoming. The Uniondale Middle School construction is ongoing. The ancillary system in the kitchen was fully approved by the Fire Marshall. The paving of the outer exterior of the building will be completed during the Thanksgiving break. The school filed for SCL grant through the Charter School Institute was approved. All fire drills are schedule and ongoing for Hempstead and Uniondale schools. Regarding statistical data, there are 1802 students at the Hempstead schools and 462 at Uniondale for a total of 2264 students. In terms of meal disbursements, there was a total of 10185 breakfast, 10286 lunches and 10501 for snacks, for a grand total 30,972 meals served.

The floor was opened for questions or comments on the report received. A brief discussion was held.

Chairman Stewart requested a motion to accept the Chief Development Officer's Report. Motioned by Trustee Harrison, seconded by Trustee Beckles.

Chairman Stewart called for the Chief Academic Officer's Report.

**Report/Reporter:** Chief Academic Officer's Report. **Person Responsible:** Nicholas Stapleton

#### **Action Items:**

## **Conclusion**:

#### **Deadlines:**

Dr. Stapleton greeted the board and presented his report. There is an increase growth in students identified as English Language Learners. Approximately 43% of the incoming kindergartners are ELL. Dr. Stapleton stated that Mr. Goldson requested that services provided to the ELL's be extended also to their parents. This will allow for parents and students to have an upper hand on language acquisition and overtime that will be reflected in student's academic success. Student attendance has been surprisingly high. At Academy Hempstead, 92% attendance rate and Academy Uniondale 94%. New York state is still in the deliberation process on whether to administer statewide exams. The rationale is that the state does not want to administer any exams online. Internal assessments will be conducted, interim assessments will be given to grades 3-8 in ELA and Math. At the High School level, there will be MWA and MWP assessments will be administered. As Mr. Goldson mentioned, Dr. Stapleton affirm the gaps identified in Academy Uniondale CTE High School and Academy Hempstead kindergarten and the need for academic intervention and support. There are several plans put in place to ensure students are provided with the services and support they need. There will be additional support given through after school tutoring and Saturday school to provide the services needed for students. He mentioned that the challenges are high, but the school is equipped to take on said task and support the students. There is ongoing professional development provided in the following areas, standards-based instruction, curriculum mapping, compliance around special education and social and emotional learning, how students use technology and hardware, and providing support for students to be to maneuver through online learning. These professional development trainings are provided internally through lead teachers, coaches, principals and externally through Western Suffolk and Nassau BOCES program. Professional development is done throughout the school year.

Chairman Stewart requested a motion to accept the Chief Academic Officer's Report. Motioned by Trustee Roger Ball, seconded by Trustee Marie Graham.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief People and Legal Officer's Report.

**Report:** Chief People and Legal Officer **Person Responsible:** Sandrea Oneil

#### **Action Items:**

## **Deadlines:**

#### **Conclusion**:

Mrs. Oneil provided the Board with highlights from her report. There has been continued effort to add additional staff based on the needs of the organization. Several CNA's, security and teachers. Due to COVID-19 and the need for accommodations, a total of 10 staff members are working from home. Once a staff member provides documentation for accommodation, the documents are reviewed and granted when necessary. With the vital check, once employees report symptoms, they are asked to stay home until they can be cleared to come back to work. This has led to a spike in the attendance of employees. The K-9 dogs visited the school to ensure that all campuses are drug free. There were no reports of any

harmful substances on the premises. There are no new litigations. There are several litigations that are ongoing that have been assigned to outside counsel.

Chairman Stewart requested a motion to accept the Chief People and Legal Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Roberts.

The floor was opened for questions or comments on the report received. A discussion was held.

## Chairman Stewart called for the Chief Financial Officer's Report.

**Report:** Chief Financial Officer's Report **Person Responsible:** Donovan Henry

## **Action Items:**

#### **Deadlines:**

#### **Conclusion**:

Mr. Henry provided an update on the financial status of the Academy. As of September 30th, 2020, the Academy Charter school produced strong financial results, and has outpaced the current budget. The financial audit for fiscal year 2020 is completed. The audit report was reviewed by the finance committee and the Academy is in a strong financial standing. A copy of the report will be provided to the Board for review. The finance committee has drafted its financial policies and procedures manual. It has been provided to the academy team for review and then it will be presented to board for review and feedback to be given. The finance committee has started bi-weekly meeting to address and review outstanding billing. Mr. Henry was elated to report there was no outstanding billing with any school district. As of 10/29/2020, Hempstead has paid all outstanding monetary funds to the Academy. Account aging shows that all vendor bills are current. There will be additional information being presented to the Board as it pertains to food distribution contract with the vendors. The goal is to increase distribution of meals to the students. The loan forgiveness application will be submitted for review and details will be forthcoming. The finance team is in the process of setting up programs under the new Paylocity system.

Chairman Stewart requested a motion to accept the Chief Financial Officer's Report. Motioned by Trustee Roberts, seconded by Trustee Rowley.

The floor was opened for questions or comments on the report received. A brief discussion was held.

Chairman Stewart called for the Chief of Instructional Technology and Innovation Report.

**Report:** Chief of Instructional Technology and Innovation **Person Responsible:** Paula Morris

#### **Action Items:**

#### **Deadlines:**

#### **Conclusion**:

Dr. Morris provided the Board with highlights from her report. The IT team has been able to meet 100% of the technology needs for students as well as staff. Resources are provided for new hires within 48

hours. Dr. morris indicated they are looking to cut that time down tremendously. She stated that the IT team is fully equipped in the event the school must be fully remote. Teachers are trained in all the areas using new skills provided in professional development. The primary bandwidth has been extended to ensure maximum efficiency through both internet providers. The team is ensuring that IT support is fast paced to meet all the needs presented. Dr. Morris sates that she is confident that with the help of her team that will be sustained.

Chairman Stewart requested a motion to accept the Chief of Instructional Technology and Innovation Report. Motioned by Trustee Rowley, seconded by Trustee McKenzie.

## Chairman Stewart called for the CMO Officer's Report.

**Report:** CMO Officer **Person Responsible:** Antonia Christian

Action Items Deadlines:

## **Conclusion**:

Ms. Christian provided the Board with highlights from her report. Through thorough review, and the continued expansion, the Academy is fully equipped to bring benefits in house. As a result, it was determined the best route in doing so, would be to expand the current relationship with Paylocity. There were also revisions made to the benefits that is provided through blue cross Blue Shield while lowering the cost substantially for benefit recipients. The goal of cost savings for the academy is around 16%.

Chairman Stewart requested a motion to accept the CMO Officer's Report. Motioned by Trustee Harrison, seconded by Trustee Beckles.

#### Resolutions

Resolutions hereafter were given a document number and voted on by Board of Trustees accordingly.

Additionally, Chairman Stewart had each trustee vote individually on each resolution.

#### **Resolution with document number 1001-2020**

Chairman Stewart requested a motion to accept resolution on document #1001-2020. Motioned by Trustee James, seconded by Trustee Beckles.

#### **Resolution with document number 1002-2020**

Chairman Stewart requested a motion to accept resolution on document #1002-2020. Motioned by Trustee Ball, seconded by Trustee McKenzie.

#### **Resolution with document number 1003-2020**

Chairman Stewart requested a motion to accept resolution on document #1003-2020. Motioned by Trustee Beckles, seconded by Trustee Harrison.

#### **Resolution with document number 1004-2020**

Chairman Stewart requested a motion to accept resolution on document #1004-2020. Motioned by Trustee James, seconded by Trustee Graham.

#### **Resolution with document number 1005-2020**

Chairman Stewart requested a motion to accept resolution on document #1005-2020. Motioned by Trustee Rowley, seconded by Trustee Ball.

#### **Resolution with document number 1006-2020**

Chairman Stewart requested a motion to accept resolution on document #1006-2020. Motioned by Trustee Beckles, seconded by Trustee McKenzie.

With no further questions or comments, Board Chairman Stewart requested a motion to adjourn the meeting. Motioned by Trustee Beckles, seconded by Trustee McKenzie.

Board Chairman Stewart thanked everyone for attending. He gave all the Trustees an opportunity to greet all attendees at the Board Meeting. The meeting was adjourned at 7:35pm.



# BOARD MEETING November 30, 2020

Time:6:38 pm - 7:37 pmLocation:Zoom Video WebinarFacilitator:Robert T. Stewart, Chairman of the Board of TrusteesBoard Secretary:Shanakay Walker

**Trustees in Attendance:** Stephen Rowley, Dale James, Dorothy Burton, Beth McKenzie, Carol Beckles, Claudette Harrison, Marie Graham, Roderick Roberts, Roger Ball.

**Others Present:** Barrington Goldson (President and Chief Executive Officer), Wayne Haughton (Chief Development Officer), Sandrea Oneil (Chief People Officer & General Counsel), Donovan Henry (Chief Financial Officer), Carl Johnson (Comptroller), Paula Morris (Chief of Instructional Technology & Innovation), Nicholas Stapleton (Chief Academic Officer), Antonia Christian (Central Management Officer), Odette Williams (Deputy Chief Academic Officer), Dermoth Mattison (Hempstead MS Principal), Travis Holloway (Hempstead HS Principal), Beverly Gallimore- Vernon (Hempstead LES Principal), Chameita Avin (Uniondale Elementary Principal), Heather Graham (Hempstead UES Principal), Juliann Harris (Uniondale HS Principal),

Chairman Stewart called for the President and Chief Executive Officer's Report.

**Report/Reporter:** President and Chief Executive Officer's Report **Person Responsible:** Barrington Goldson

Action Items: Deadlines:

# **Conclusion**:

Mr. Goldson provided the Board with highlights from his report. Expansion applications have been submitted to the Charter School Institute. The Board was informed that Odette Williams has been promoted to the position of Deputy Chief Academic Officer for the elementary schools and supports Dr. Stapleton, the Chief Academic Officer. There continues to be conflict with the neighbors located between the schools on North Franklin Street. The school is continuing to work to maintain a peaceful relationship and move toward an amicable solution. In regard to finances, the finance procedural manual has been sent to the finance committee for review. The cash flow has been consistent, and the Academy is in a strong financial position. In terms of infrastructure, the IT team has updated the bandwidth in all schools. All students have received their devices and devices are being ordered for the 2021 school year. As it applies to student recruitment, the respective operations leaders will lead the recruitment effort in their area. In regards to branding, the Academy published its first issue of its magazine, The Voice. The school's website will be redesigned with an expected launch date of December 2020. All signage has been completed for the Uniondale and Hempstead Schools.

Chairman Stewart requested a motion to accept the President and Chief Executive Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Roberts.

The floor was opened for questions or comments on the report received. A discussion was held.

## Chairman Stewart called for the Chief Development Officer's Report.

**Report:** Chief Development Officer's Report **Person Responsible:** Wayne Haughton

#### **Action Items:**

## **Deadlines:**

# **Conclusion**:

Mr. Haughton provided the Board with highlights from his report. Currently construction is ongoing and on schedule. The FF&E for both sites have been secured. A report that outlines expenditures and a timeline for the projects has been submitted to the board for review.

Chairman Stewart requested a motion to accept the Chief Development Officer's Report. Motioned by Trustee Roberts, seconded by Trustee Graham.

## Chairman Stewart called for the Chief Academic Officer's Report.

**Report/Reporter:** Chief Academic Officer's Report. **Person Responsible:** Nicholas Stapleton

#### **Action Items:**

#### Deadlines:

#### **Conclusion**:

Dr. Stapleton greeted the board and presented his report. From 11/30 - 12/4 instruction will be fully remote. Despite the challenges due to COVID-19, the school attendance is high, over 90% in both Uniondale and Hempstead. In terms of college applications, 71 out of 94 seniors have completed their college applications. The school is monitoring the current 2021 cohort as well as the 2020 cohort. Dr. Stapleton thanked Calvary Tabernacle for donating \$5,000 to assist the scholars in offsetting the fees related to college applications. The principals continue to conduct regular meetings to ensure parents remain informed. The annual holiday show will take place on 12/22/2020. Students will return in the to the building on 1/7/2021 and will be monitored closely. Dr Stapleton introduced the Deputy Chief Academic Officer, Oddette Williams. Ms. Williams stated professional development has been ongoing. Coaches have been pushing into classroom and modeling for teachers. This is done to ensure that instruction is delivered with high efficiency. The data has been reviewed and adjustments have been made to ensure that the quality of instruction is conducive for online learning. Guided reading programs has been updated and to allow a wide range of access.

Chairman Stewart requested a motion to accept the Chief Academic Officer's Report. Motioned by Trustee Beckles, seconded by Trustee Rowley.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief People and Legal Officer's Report.

**Report:** Chief People and Legal Officer **Person Responsible:** Sandrea Oneil

#### **Action Items:**

# Conclusion:

Mrs. Oneil provided the Board with highlights from her report. Recruitment continues to be an ongoing effort. Also, recruitment for the middle school principal for Uniondale. Several staff members have requested accommodations due to the pandemic. Lastly, an overview was provided of pending litigation.

Chairman Stewart requested a motion to accept the Chief People and Legal Officer's Report. Motioned by Trustee Ball, seconded by Trustee Dale.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief Financial Officer's Report.

**Report:** Chief Financial Officer's Report **Person Responsible:** Donovan Henry

## **Action Items:**

# **Deadlines:**

**Deadlines:** 

# **Conclusion**:

Mr. Henry provided an update on the financial status of the Academy. The finance sub-committee met last week and submitted the financial report. The notes from the meeting report that the finance department is pacing ahead of budget. The Academy is operating at a highly proficient level. The procedural manual has been submitted to the finance committee for review. The finance department is currently undergoing transition of the payroll system to Paylocity. There will be a revision of the budget in January 2021. The Academy has been managing receivables efficiently.

Chairman Stewart requested a motion to accept the Chief Financial Officer's Report. Motioned by Trustee James, seconded by Trustee Roberts.

The floor was opened for questions or comments on the report received. A brief discussion was held.

Chairman Stewart called for the Chief of Instructional Technology and Innovation Report.

**Report:** Chief of Instructional Technology and Innovation **Person Responsible:** Paula Morris

**Action Items:** 

**Deadlines:** 

**Conclusion**:

Dr. Morris provided the Board with highlights from her report. The IT department worked very hard to ensure the technological needs of the Academy. The department has launched a virtual help desk to address the technological needs of the staff as well as students. A new phone system is also in its trial phase.

Chairman Stewart requested a motion to accept the Chief of Instructional Technology and Innovation Report. Motioned by Trustee Harrison, seconded by Trustee James.

Chairman Stewart called for the CMO Officer's Report.

**Report:** CMO Officer **Person Responsible:** Antonia Christian

Action Items Deadlines:

# **Conclusion**:

Ms. Christian provided the Board with highlights from her report. She briefed the Board on the transition Little Bird to Paylocity. The Academy is in the process of updating the benefits and the payroll system. Open enrollment will begin on 12/15/2020. The first payroll is expected to be processed through the new system on 1/15/2020.

Chairman Stewart requested a motion to accept the CMO Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Ball.

With no further questions or comments, Board Chairman Stewart requested a motion to adjourn the meeting. Motioned by Trustee Graham, seconded by Trustee Burton.

Board Chairman Stewart thanked everyone for attending. He gave all the Trustees an opportunity to greet all attendees at the Board Meeting. The meeting was adjourned at 7:37pm.

# Resolutions

**Resolution 1006-2020** Chairman Stewart requested a motion to accept resolution on document #1006-2020. Motioned by Trustee Beckles, seconded by Trustee McKenzie and approved by all Trustees.



# BOARD MEETING January 28, 2021

Time:	6:36 pm – 7:22 pm
Location:	Zoom Video Webinar
Facilitator:	Robert T. Stewart, Chairman of the Board of Trustees
<b>Board Secretary:</b>	Shanakay Walker

**Trustees in Attendance:** Stephen Rowley, Dale James, Dorothy Burton, Dawn West, Beth McKenzie, Carol Beckles, Claudette Harrison, Marie Graham, Roderick Roberts, Roger Ball, Peter Goodman.

**Others Present:** Barrington Goldson (President and Chief Executive Officer) Wayne Haughton (Chief Project Officer), Sandrea Oneil (Chief People Officer & General Counsel), Donovan Henry (Chief Financial Officer) Carl Johnson (Comptroller), Paula Morris (Chief of Instructional Technology & Innovation), Nicholas Stapleton (Chief Academic Officer), Antonia Christian (Chief Management Officer), Alwayne Burke (Chief Group Financial Officer). Dermoth Mattison (Hempstead MS Principal), Travis Holloway (Hempstead HS Principal), Beverly Gallimore- Vernon (Hempstead LES Principal), Chameita Avin (Uniondale Elementary Principal), Heather Graham (Hempstead UES Principal), Juliann Harris (Uniondale HS Principal)

Chairman Stewart called for the President and Chief Executive Officer's Report.

**Report/Reporter:** President and Chief Executive Officer's Report **Person Responsible:** Barrington Goldson

Action Items: Deadlines:

# Conclusion:

Mr. Goldson provided the Board with highlights from his report. He advised the Board that the Academy Charter School is looking at several expansion opportunities Mr. Haughton and his team will be looking into various avenues for expansion and will continue to update the Board. He provided an update on the dispute with our neighbors located on North Franklin Street between the schools. The Board was informed that the Academy has done all that we can. The school's purpose is not to create any conflict. Our goal is to keep our students and staff safe and the community that operates in that area. As it pertains to policies and procedures, the trustees from the financial committee have given feedback on the financial manual and adjustments will be made accordingly. Other manuals will be reviewed and updated by the middle of March. The Board was informed that the Chief Academic Officer will provide a detailed update on the Class of 2021. In terms of branding, the Academy first magazine was launched in December and the next issue will be released February 2021. Signs have been completed throughout the Uniondale

building, and we are awaiting the permits for the exterior signs to be erected. The goal is to have synchronous branding and signage throughout all campuses. Student recruitment has commenced, and the Chief Development Officer will provide additional details on that effort. The senior team met with the bondholders regarding the Uniondale High School and details will be provided for the Board in the Chief Development Officer's reports. The Board was informed that the Group Financial Officer was hired and will provide oversight for the finance department. Lastly, the Board was informed that the latter half of 2021 will be focused on creating systems and putting systems in place to assist with the expansion of the Academy.

Chairman Stewart requested a motion to accept the President and Chief Executive Officer's Report. Motioned by Trustee Beckles, seconded by Trustee Graham.

#### Chairman Stewart called for the Chief Development Officer's Report.

**Report:** Chief Development Officer's Report **Person Responsible:** Wayne Haughton

#### **Action Items:**

#### **Deadlines:**

#### **Conclusion**:

Mr. Haughton provided the Board with highlights from his report. Mr. Haughton indicated that construction is ongoing for both school locations. The buildings have been boxed in and are on track for electrical wiring to be started. The Uniondale Elementary school's cafeteria has been expanded to accommodate the expected growth in student enrollment. As it pertains to compliance, there was a meeting with the Charter School Growth Fund and the Academy has been on target with all deliverables. They were satisfied with our procedures and protocols and the next meeting is scheduled for February 2021. The Board was provided with details related to the meeting with the bondholders. In regards to student recruitment, all recruitment efforts have commenced and the lottery will held in April 2021. In terms of expansion, discussions have taken place with our authorizer, the Charter School Institute and the team is preparing the required documents for submission.

Chairman Stewart requested a motion to accept the Chief Development Officer's Report. Motioned by Trustee Roberts, seconded by Trustee Ball.

Chairman Stewart called for the Chief Academic Officer's Report.

**Report/Reporter:** Chief Academic Officer's Report. **Person Responsible:** Nicholas Stapleton

#### **Action Items:**

**Deadlines:** 

#### **Conclusion**:

Dr. Stapleton greeted the board and presented his report. The New York State Department of Education ("NYSED") has recently published the graduation rate for the 2020 school year, and the Academy had a 99% graduation rate. 49% of the students graduated with advance Regents diplomas. Dr. Stapleton stated he is confident that the class of 2021 will exceed the goals of the

prior cohort. He saluted the staff and students for a job well done. In terms of preparation for the Class of 2021, 92 out of 95 students have already applied for college. There have been a few acceptances, including a few Ivy League results that have been deferred until March 2021. The college counselor has been working proactively to equip parents and students with the information needed to apply and make the best choice for college. For the Academy Uniondale CTE High School, there was a need for a development of a dual onboarding for English Language Learners, and that plan will be implemented and put in place to support those students. Those students will receive instruction in English as well as Spanish. Lastly, Dr. Stapleton addressed attendance. There is a 91% attendance rate in the Uniondale Schools and 94% attendance rate in the Hempstead schools. Dr. Stapleton invited the Uniondale High School principal, Mrs. Juliann Harris to address the Board.

Mrs. Harris greeted the board. She highlighted that the school has started on a strong foundation despite the challenges due to COVID-19. Most students are participating remotely. Her team has been working along with parents to have more students come into the building. Student life is very vital. She mentioned her culinary students have posted on their Instagram page. She emphasized the importance of student life. Extracurricular activities continue to be conducted online. She expressed her confidence in the progress of the school.

Chairman Stewart requested a motion to accept the Chief Academic Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Ball.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief People and Legal Officer's Report.

**Report:** Chief People and Legal Officer **Person Responsible:** Sandrea Oneil

#### **Action Items:**

#### **Deadlines:**

#### **Conclusion**:

Mrs. Oneil provided the Board with highlights from her report. The Human Capital continues with their recruitment efforts. The annual recruitment fair will be held in March 2021. Recruitment efforts will extend to international candidates, including those previously selected but were unable to join the Academy Family due to restrictions presented by the pandemic. International recruitment will be done in Honduras and Puerto Rico for bilingual candidates. Mrs. Oneil highlighted that the classroom monitors, that were hired, have been essential in the operation of the school during the pandemic. The Academy made a switch from Little Bird and now currently operates their own HRIS system through Paylocity. Benefits and leave are being administered by CBIZ. The board was updated on pending litigation.

Chairman Stewart requested a motion to accept the Chief People and Legal Officer's Report. Motioned by Trustee Roberts, seconded by Trustee Rowley.

Chairman Stewart called for the Chief of Instructional Technology and Innovation Report.

**Report:** Chief of Instructional Technology and Innovation **Person Responsible:** Paula Morris

## **Action Items:**

## **Deadlines:**

## **Conclusion**:

Dr. Morris provided the Board with highlights from her report. The IT department recently completed the project of upgrading the bandwidth in all buildings. The team is now strengthening the asset management program. The goal is to ensure that all devices can be accounted for and the Academy has been utilizing its warranty on devices that need repair to ensure that any loss is recovered. All goals for the beginning of the year have been achieved and there is now a focus on strengthening systems in the department.

Chairman Stewart requested a motion to accept the Chief of Instructional Technology and Innovation Report. Motioned by Trustee McKenzie, seconded by Trustee Graham.

Chairman Stewart called for the CMO Officer's Report.

**Report:** CMO Officer **Person Responsible:** Antonia Christian

Action Items Deadlines:

#### **Conclusion**:

Ms. Christian provided the Board with highlights from her report. The transition from Little Bird to Paylocity was seamless. The first two payrolls were completed with complete success. The integration and setup of the system was favorable. There will work done on the backend to ensure that feeds are in place with information being sent to health providers. Ms. Christian is pleased with the transition and will update the board accordingly.

Chairman Stewart requested a motion to accept the CMO Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Goodman.

Chairman Stewart called for the Group Chief Financial Officer's Report.

**Report:** Group Financial Officer's Report **Person Responsible:** Alwayne Burke

# **Action Items:**

**Deadlines:** 

# **Conclusion**:

Mr. Burke provided an update on the financial status of the Academy. He thanked the Board for the opportunity to be a part of the Academy Family. He is looking to implement a new accounting system to be able to capture real time data. He informed the Board that policies and procedures will be reviewed to make edits for maximum efficiency. Mr. Burke invited Mr. Henry to give an update to the Board.

Mr. Henry greeted the board and provided highlights from the Finance department. The finance committee met to review the 2020 financials and the Academy is pacing ahead of budget with receivables as well as enrollment. The Academy received funding to help offset cost incurred due to the COVID-19 pandemic. Mr. Henry stated the Academy is paying bills in a timely manner. The working capital and cash reserve are steadily ongoing. The first two payrolls under the new system were processed successfully.

Chairman Stewart requested a motion to accept the Group Financial Officer's Report. Motioned by Trustee James, seconded by Trustee Rowley.

With no further questions or comments, Board Chairman Stewart requested a motion to adjourn the meeting. Motioned by Trustee Rowley, seconded by Trustee Burton.

Board Chairman Stewart thanked everyone for attending. He gave all the Trustees an opportunity to greet all attendees at the Board Meeting. The meeting was adjourned at 7: 22 pm.

# Resolutions

All resolutions were unanimously voted on by the Trustees.

**Resolution # 1001-2021** 

**Resolution** # 1002-2021

**Resolution # 1003-2021** 

**Resolution** # 1004-2021



# BOARD MEETING February 25, 2021

Time:6:36 pm - 7:35pmLocation:Zoom Video WebinarFacilitator:Robert T. Stewart, Chairman of the Board of TrusteesBoard Secretary:Shanakay Walker

**Trustees in Attendance:** Stephen Rowley, Dale James, Dorothy Burton, Dawn West, Beth McKenzie, Carol Beckles, Claudette Harrison, Marie Graham, Roderick Roberts.

**Others Present:** Barrington Goldson (President and Chief Executive Officer) Wayne Haughton (Chief Development Officer), Sandrea Oneil (Chief People Officer & General Counsel), Alwayne Burke (Chief Group Financial Officer), Nicholas Stapleton (Chief Academic Officer), Donovan Henry (Chief Financial Officer), Carl Johnson (Assistant Chief Financial Officer), Paula Morris (Chief of Instructional Technology & Innovation), Antonia Christian (Shared Services Operations Officer), Wayne Peterkin (Interim MS Principal), Travis Holloway (HS Principal), Beverly Gallimore- Vernon (LES Principal), Chameita Avin (Uniondale Principal), Heather Graham (UES Principal), Juliann Harris (Uniondale CTE HS Principal)

Chairman Stewart called for the President and Chief Executive Officer's Report.

**Report/Reporter:** President and Chief Executive Officer's Report **Person Responsible:** Barrington Goldson

Action Items: Deadlines:

# **Conclusion**:

Mr. Goldson provided the Board with highlights from his report. The school is considering their endeavor to expand and to offer the same opportunities to the surrounding areas as it pertains to charter expansion. The school continues to voice our opposition to the proposed apartment complex. Our Parent Coalition continues to share communication with the Village of Hempstead residents that highlights the deficiencies in the project and the process. We also continue to pursue all available legal avenues. The school is hoping to be heard and a favorable decision be made regarding the safety of the students. Which respect of policy and procedures, an updated operational manual will be provided to the board for review. There will be a phasing in process as it relates to bringing in students for in person learning. This phasing in started February 22, 2021 and will continue throughout the school year. Dr. Stapleton will provide additional information regarding this endeavor. Mr. Goldson thanked the parents and students for working diligently with the Academy. Mr. Goldson highlighted and shared his appreciation for the teachers working diligently and going above and beyond for our scholars. He thanked the Human

Resource Team for working to ensure there is equity in all the schools in the Academy. Mr. Goldson stated that our Chief Group Financial Officer, Mr. Burke will address the board in his report regarding software that will be beneficial for the Academy's finance department. The software will allow for a streamlining of all the accounting process. In regard to branding all the classrooms and offices in Uniondale has been completed. He thanked the operational team for their efforts regarding student recruitment. As it pertains to staff recruitment, the Human resource team is actively recruiting for both Hempstead and Uniondale. The lottery for students is scheduled for April 1, 2021. There is an incentive program for referral of new employees. Ms. Oneil will speak more on international recruitment. Mr. Goldson thanked the board and all attendees for availing their time and effort to serve in the capacity that they do.

Chairman Stewart requested a motion to accept the President and Chief Executive Officer's Report. Motioned by Trustee Beckles, seconded by Vice Chair West.

Chairman Stewart called for the Chief Development Officer's Report.

**Report:** Chief Development Officer's Report **Person Responsible:** Wayne Haughton

**Action Items:** 

### Deadlines:

### **Conclusion**:

Mr. Haughton provided the Board with highlights from his report. He indicated that construction is ongoing for Uniondale and Hempstead and the projects are on time. The permit for the construction of the Uniondale High School has been approved. There was a meeting with the Charter School Institute ("CSI") to discuss the charter expansion. The Local Development Corporation ("LDC") report was submitted on time regarding bond and employment obligations. Statistical data was presented to the Board from the operational team in Uniondale and Hempstead for their review. He thanked the board for their commitment to the students and the community at large.

Chairman Stewart requested a motion to accept the Chief Development Officer's Report. Motioned by Trustee Roberts, seconded by Trustee Harrison.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief Academic Officer's Report.

**Report/Reporter:** Chief Academic Officer's Report. **Person Responsible:** Nicholas Stapleton

### **Action Items:**

**Deadlines:** 

### **Conclusion**:

Dr. Stapleton greeted the board and presented his report. He presented highlights on student achievement. The New York State Education Department ("NYSED") indicated that each state

must administer the Common Core Assessment from grades 3 through 8. The assessment and its data are merely to measure student's loss and what gaps need to be filled. NYSED indicated that the states can give shorter tests and students who are at home are not mandated to come into the school to take these exams. The Academy has conducted midpoint assessments for grades 3 through 8 to access students' progress and interventions have been put in place to address any deficiencies. Saturday school was a part of the intervention plan to help students who struggle in English, Math and Regents. He predicts a much longer Summer school program to help improve on the midpoint data collected. Assessments have also been conducted at the high school level and strategies are in place to address any deficiencies. Regarding college applications, 75 students have been accepted to four-year colleges. The Academy Uniondale High School CTE, developed an advisory committee to help students to get access to institutions for them to complete the required hours for their various certifications. Attendance is over 90% at Academy Uniondale and Academy Hempstead. In terms of the phasing in process of students to in-person schooling, parents have been very supportive of this process. The first phase will begin with High School seniors and then filter down to the other grades. Dr. Stapleton thanked the staff, the board and all attendees for their hard work and dedication to the mission of the Academy.

Chairman Stewart requested a motion to accept the Chief Academic Officer's Report. Motioned by Trustee Roberts, seconded by Trustee Harrison.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief People and Legal Officer's Report.

**Report:** Chief People and Legal Officer **Person Responsible:** Sandrea Oneil

### **Action Items:**

### **Deadlines:**

### **Conclusion**:

Mrs. Oneil provided the Board with highlights from her report. Regarding recruitment, 14 individuals have been added to staffing for the month of January. The recruitment team is ensuring that advertisements are placed in mediums that are exposed to various cultures to meet the needs of our diverse group of students. There will be a virtual career fair held on March 12, 2021. The Academy is included in the teacher of New York Career Fair as well as Molloy College Career Fair. Ms. Oneil provided details regarding separations from the school as well accommodations that have been provided for staff members. Ms. Oneil also provided details regarding student teachers who are with the Academy for Spring 2021. There is currently a compensation analysis being conducted to ensure that the Academy remains competitive in its salaries. In terms of legal updates, the Board was informed that additional documents have been filed regarding the Faith Baptist Church matter. Mrs. Oneil thanked the board and concluded her report.

Chairman Stewart requested a motion to accept the Chief People and Legal Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Roberts.

### Chairman Stewart called for the Chief of Instructional Technology and Innovation Report.

**Report:** Chief of Instructional Technology and Innovation **Person Responsible:** Paula Morris

### **Action Items:**

### **Deadlines:**

### **Conclusion**:

Dr. Morris provided the Board with highlights from her report. Each school has been given access to a digital library for each school. Devices have been submitted to be updated and repairs performed where necessary. Dr. Morris talked about implementing a plan to educate users about the care and protection of their devices. The damages that have been observed are due to liquid which is not covered under warranty. She thanked the Board and concluded her report.

Chairman Stewart requested a motion to accept the Chief of Instructional Technology and Innovation Report. Motioned by Trustee Graham, seconded by Trustee Beckles.

Chairman Stewart called for the Shared Services Officer's Report.

**Report:** Shared Services Officer's Report **Person Responsible:** Antonia Christian

Action Items Deadlines:

### **Conclusion**:

Ms. Christian provided the Board with highlights from her report. She gave an update regarding the benefits program for the Academy. The team is working on making the enrollment process semaless as the Academy is now in control of their own benefits. There have been examinations of Paylocity and identifying ways to streamline the process.

Chairman Stewart requested a motion to accept the CMO Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Roberts.

### Chairman Stewart called for the Group Chief Financial Officer's Report.

**Report:** Group Chief Financial Officer's Report **Person Responsible:** Alwayne Burke

### **Action Items:**

### **Deadlines:**

### **Conclusion**:

Mr. Burke provided an update on the financial status of the Academy. The overall numbers for the school have been positive. The ratio in being able to cover cost during the pandemic has been very favorable. The team has identified new accounting software that will enable the school to monitor its growth trajectory and operate more seamlessly and efficiently. There has been a proposal to ratify and implement that software July 1, 2021. This software will be up and running for the next

fiscal school year. Changes have been made to the finance manual. It was submitted to the finance committee for review. There will be a review of relationship with long standing vendors to see if there are additional opportunities for the Academy. The financials are strong and the hope is to continue that trajectory.

Chairman Stewart requested a motion to accept the Group Chief Financial Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Graham.

### Resolutions

Resolutions hereafter were given a document number and voted on individually by each member of the Board of Trustees. All resolutions were unanimously agreed upon.

Resolution 2001-2021 Re: January 2021 Financials

Resolution 2002-2021 Re: New propose software for Financial Department

With no further questions or comments, Board Chairman Stewart requested a motion to adjourn the meeting. Motioned by Trustee Roberts, seconded by Trustee Harrison.

Board Chairman Stewart thanked everyone for attending. He gave Trustees an opportunity to greet all attendees at the Board Meeting. The meeting was adjourned at 7:35 pm.



### BOARD MEETING March 31, 2021

Time:	6:47 pm – 7:53 pm.
Location:	Zoom Video Webinar
Facilitator:	Robert T. Stewart, Chairman of the Board of Trustees
<b>Board Secretary:</b>	Shanakay Walker

**Trustees in Attendance:** Stephen Rowley, Dale James, Dorothy Burton, Dawn West, Beth McKenzie, Carol Beckles, Claudette Harrison, Marie Graham, Roger Ball.

**Others Present:** Barrington Goldson (President and Chief Executive Officer) Wayne Haughton (Chief Development Officer), Nicholas Stapleton (Chief Academic Officer), Alwayne Burke (Chief Group Financial Officer), Sandrea Oneil (Chief People Officer & General Counsel), Donovan Henry (Chief Financial Officer) Carl Johnson (Comptroller), Paula Morris (Chief of Instructional Technology & Innovation), Antonia Christian (Shared Services Officer), Wayne Peterkin (Interim MS Principal), Travis Holloway (HS Principal), Beverly Gallimore-Vernon (LES Principal), Chameita Avin (Uniondale Principal), Heather Graham (UES Principal), Juliann Harris (Uniondale CTE HS Principal)

Chairman Stewart called for the President and Chief Executive Officer's Report.

**Report/Reporter:** President and Chief Executive Officer's Report **Person Responsible:** Barrington Goldson

Action Items: Deadlines:

### **Conclusion**:

Mr. Goldson provided the Board with highlights from his report. The school continues to seek areas in which to expand the charter. Additional information was presented to the Charter School Institute ("CSI"). More information will be provided to the Board once an update is given in July 2021. The Academy is seeking housing opportunities to provide the staff, particularly international teachers with. The Academy will not be responsible for the housing but seeks to offer the international candidates with leads, where possible. The financial manual will be presented to the board for adoption. This will be an ongoing process that will be updated periodically. The operational manual is being revised by Mr. Haughton and his team. The draft will be presented to the board by May 15, 2021. Mrs. Oneil is evaluating our experience with Paylocity to see what we need to add on or supplement. There was an announcement made to the entire staff at the regular Town Hall meeting regarding the move to 100% in person for all staff as well as students. The Human Resources team will review accommodations to ensure they are valid moving forward. The operations staff has been making the necessary adjustments to ensure

the accommodations of the students and staff as the Academy adheres to the new 3 feet social distancing guideline confirmed by the Centers for Disease Control and Prevention ("CDC"). He affirmed that safety is important, and the goal is to ensure that no one's safety will be compromised. Dr. Stapleton and his team are actively studying how to approach the summer. Half the summer school will be academics and the latter will be more recreational. In regard to college applications, many have received acceptances into four-year colleges. Dr. Stapleton will give further details. The New York State Education Department ("NYSED") has mandated there be regular testing done throughout the schools. This decision has impeded the date originally confirmed for the High School graduation. Mr. Goldson highlighted the high school guidance counselors and the work they are doing to ensure scholars have access to all the resources they need. Mr. Goldson acknowledged the accomplishment of one of our staff members, Ms. Hines, who completed her doctorate. Recruitment is ongoing and Mrs. Oneil will provide additional details regarding that effort. Ms. Donnelly and the Human Resources team partnered with Nassau Community Medical Center for most of the staff to be vaccinated. Mr. Goldson thanked the board for their commitment.

Chairman Stewart requested a motion to accept the President and Chief Executive Officer's Report. Motioned by Trustee Beckles, seconded by Trustee Graham.

Chairman Stewart called for the Chief Development Officer's Report.

**Report:** Chief Development Officer's Report **Person Responsible:** Wayne Haughton

### **Action Items:**

### **Deadlines:**

### Conclusion:

Mr. Haughton provided the Board with highlights from his report. A picture presentation has been included in his report for the board's review. The construction is on time and on target. The wall is being prepared for final painting. Tiling and bathroom fixtures are being put in place. The expansion on the Uniondale Elementary cafeteria is just about complete. The school is scheduled to have a meeting with the Charter School Growth Fund. The first inducement resolution hearing was done in Hempstead and it was approved. The operational staff has been working to ensure that all buildings are ready for in person learning. Details were provided regarding student recruitment. More applications were received than there are seats available. The lottery for those seats will take place in April 2021. Updates regarding the charter amendment have been submitted to the Charter School Institute ("CSI") and the Academy awaits their response. Mr. Haughton thanked the team for their efforts in ensuring that the Academy provides all the support needed for the trajectory ahead.

Chairman Stewart requested a motion to accept the Chief Development Officer's Report. Motioned by Trustee Harrison, seconded by Trustee Ball.

The floor was opened for questions or comments on the report received. A discussion was held.

Chairman Stewart called for the Chief Academic Officer's Report.

**Report/Reporter:** Chief Academic Officer's Report. **Person Responsible:** Dr. Nicholas Stapleton

### **Action Items:**

### **Deadlines:**

### **Conclusion**:

Dr. Stapleton greeted the board and presented his report. The New York State Education Department ("NYSED") has mandated testing to be done. Resources are currently being put in place to offer support to all students. There will be regents in June and no August regents will be administered in 2021. This imperative to obtain accurate data. Students who are attending virtually will be invited to come in person to complete these tests. NYSED has requested that schools provide the opportunity for students to be hands on with science. Dr. Stapleton also mentioned that he is confident with the Summer program that students will catch up despite missing times during the pandemic. Regarding student life, Black History Month and Women's History Month activities were done across all school. The Elementary Debating Team for Uniondale did very well in their first tournament. The Academy Hempstead conducted its annual Spelling Bee. Additional college acceptances have been received, for members of the Class of 2021. Three students have been accepted to Cornell university and several other colleges. Dr. Stapleton thanked the Mr. Holloway and his team. Regarding attendance, both schools have an attendance rate of over 90%. Dr. Stapleton thanked the entire Academy staff for creating an atmosphere where scholars feel safe to strive for excellence.

Chairman Stewart requested a motion to accept the Chief Academic Officer's Report. Motioned by Trustee Goodman, seconded by Trustee Rowley.

The floor was opened for questions or comments on the report received. A discussion was held.

### Chairman Stewart called for the Chief People and Legal Officer's Report.

**Report:** Chief People and Legal Officer **Person Responsible:** Sandrea Oneil

### **Action Items:**

### **Deadlines:**

### **Conclusion**:

Mrs. Oneil provided the Board with highlights from her report. Several vacancies have been filled. There are also several international candidates that are being interviewed. The Academy is working with Cordell Hall as it pertains to filing of the necessary paperwork for all international teachers. A virtual career fair was conducted on March 12, 2021. This yielded several responses Human Resources team is currently scheduling demos to identify the best candidates for the open vacancies. Details were provided as it relates to retention. There has been a continuous updating of the Paylocity system. The team is currently vetting a schoolwide system. There was a night out for essential workers who spent most of the pandemic coming into work. The staff also received an appreciation gift from the Academy. This was well attended, and the sentiments were appreciated. The intent to return forms have been submitted, a majority response has been received. The school is currently working on reaching out to staff members who have not yet completed their forms. In terms of legal updates one case was settled and a new case was initiated.

Chairman Stewart requested a motion to accept the Chief People and Legal Officer's Report. Motioned by Trustee Ball, seconded by Trustee Graham.

### Chairman Stewart called for the Chief of Instructional Technology and Innovation Report.

**Report:** Chief of Instructional Technology and Innovation **Person Responsible:** Dr. Paula Morris

### **Action Items:**

### **Deadlines:**

### **Conclusion**:

Dr. Morris provided the Board with highlights from her report. She highlighted the needs of digital cooperation during the pandemic. There will be a shift in communication and learning for the staff and students. There is a robust inventory system for devices. Additional devices were procured and the need for storage grew because of the pandemic. 500 megabytes are in most buildings regarding internet speeds. The IT team continues to bolster is efforts against malware attacks. The IT team has implemented the Microsoft two steps authentication system. She informed the Board that an Academy video will be presented to the parents and students on how to care for the device as was requested in the previous board meeting.

Chairman Stewart requested a motion to accept the Chief of Instructional Technology and Innovation Report. Motioned by Trustee James, seconded by Trustee Graham.

Chairman Stewart called for the CMO Officer's Report.

**Report:** Shared Services Officer **Person Responsible:** Antonia Christian

### Action Items Deadlines:

### **Conclusion**:

Ms. Christian provided the Board with highlights from her report. The benefits feed is almost complete. A large portion has been completed with Empire and the team is currently working on Aflac and other entities. The Academy is currently auditing the data to ensure that no employee is dropped. The school is working on ensuring that staff is presented with mental health services and support. There is ongoing work in terms of the Paylocity system and to ensure that any gaps are addressed. There is a need to create a need for financial well being for the entire Academy staff.

Chairman Stewart requested a motion to accept the CMO Officer's Report. Motioned by Trustee Ball, seconded by Trustee Harrison.

Chairman Stewart called for the Group Chief Financial Officer's Report.

Report: Group Chief Financial Officer's Report

### Person Responsible: Alwayne Burke

### **Action Items:**

### **Deadlines:**

### **Conclusion**:

Mr. Burke provided an update on the financial status of the Academy. The accounting manual has been updated and submitted to the board for approval. As Mr. Goldson alluded to earlier, there has been a vendor identified to aid with customizing their software with the Academy's benefits. This will allow for the pulling of individualized data for each school. Our financials are aligned with the projections. The expenditures are coming in lower than budgeted. The revenue on the Hempstead charter is relatively consistent. There is an ongoing process to review relationships with vendors to ensure quality of service and increases being made as it pertains to the credit process. The goal is to have shipments first and payments released later. The is a need to track other assets throughout the school. This will be done during Summer 2021 to ensure that the Academy keeps a tight notch on all its assets.

Chairman Stewart requested a motion to accept the Group Chief Financial Officer's Report. Motioned by Trustee Harrison, seconded by Trustee Rowley.

### Resolutions

Resolutions hereafter were given a document number and voted on individually by each member of the Board of Trustees. All resolutions were unanimously agreed upon.

Resolution 3002-2021 Re: March Monthly Financial Reports

Resolution 3002-2021 Re: To ratify and approve the revised Accounting Policies and Procedures manual for the Academy Charter School.

Resolution 3004-2021 Re: To approve The Academy Charter School entering into a confidential settlement agreement regarding case #: 2:20-cv-04738 (BMC)

Resolution 3005-2021

Re: To ratify and approve the return of all Academy Charter School employees to their normal duties at their designated work location effective April 7, 2021, unless given written approval by the Human Capital Department in response to a request for reasonable accommodations.

With no further questions or comments, Board Chairman Stewart requested a motion to adjourn the meeting. Motioned by Trustee James, seconded by Trustee Graham.

Board Chairman Stewart thanked everyone for attending. He gave all the Trustees an opportunity to greet all attendees at the Board Meeting. The meeting was adjourned at 7:53 pm.



### BOARD MEETING April 29, 2021

Time:	6:47 pm – 8:04 pm
Location:	Zoom Video Webinar
Facilitator:	Robert T. Stewart, Chairman of the Board of Trustees
<b>Board Secretary:</b>	Shanakay Walker

**Trustees in Attendance:** Stephen Rowley, Dale James, Dorothy Burton, Dawn West, Beth McKenzie, Carol Beckles, Claudette Harrison, Marie Graham, Roger Ball, Roderick Roberts.

**Others Present:** Barrington Goldson (President and Chief Executive Officer) Wayne Haughton (Chief Development Officer), Sandrea Oneil (Chief People Officer & General Counsel), Alwayne Burke (Chief Group Financial Officer), Donovan Henry (Chief Financial Officer), Carl Johnson (Assistant Chief Financial Officer), Paula Morris (Chief of Instructional Technology & Innovation), Nicholas Stapleton (Chief Academic Officer), Antonia Christian (Shared Services Officer), Wayne Peterkin (Interim MS Principal), Travis Holloway (HS Principal), Beverly Gallimore- Vernon (LES Principal), Chameita Avin (Uniondale Principal), Heather Graham (UES Principal), Juliann Harris (Uniondale CTE HS Principal)

Chairman Stewart called for the President and Chief Executive Officer's Report.

**Report/Reporter:** President and Chief Executive Officer's Report **Person Responsible:** Barrington Goldson

Action Items: Deadlines:

### **Conclusion**:

Mr. Goldson provided the Board with highlights from his report. The school continues to explore expanding the network further East.. Mr. Haughton will speak more on expansion of facilities in Hempstead and Uniondale. The school is still in opposition to the housing project within proximity. Newsday was contacted to voice the Academy's concern with the safety of our students. The operations procedural manual is being worked on and will be completed and provided in May for the board's review. The school has been open fully as of April 7. The response has been significant in the middle and elementary and favorable in the high school. The Human Resource team has been working with the staff to ensure that any necessary accommodations are made for staff who have requested and provided the necessary documentation. The state has requested summer school be done for the entire summer. The Board was also alerted that there is a need to revise the bylaws with input from the legal team. Mr. Goldson thanked Ms. Donnelly and Nassau University Medical Center for partnering with the school to ensure the staff is vaccinated. The Academy lost a dear team member, Ms. Hope.

The school was closed the following day in her remembrance and to allow the staff to grieve. Employees were advised to use the Talk space and a grief counselor was brought in for staff to have a space to release and be functional. Dr. Stapleton will address college acceptances. Their will be a prom and a motorcade for our 2021 cohort. The Human Resources team will be actively recruiting for 55 instructional staff. The Board Retreat will be held in Summer 2021. The goal is to have training and also have the director of the Charter School Institute address the board.

Chairman Stewart requested a motion to accept the President and Chief Executive Officer's Report. Motioned by Vice Chair West, seconded by Trustee Beckles.

### Chairman Stewart called for the Chief Development Officer's Report.

**Report:** Chief Development Officer's Report **Person Responsible:** Wayne Haughton

### **Action Items:**

### **Deadlines:**

### **Conclusion**:

Mr. Haughton provided the Board with highlights from his report. Mr. Haughton commented on the ongoing construction. It is projected that the building will be released as scheduled for July 2021, pending the Fire Marshall's release of the certificate of occupancy. A photo slideshow was presented for the board's review. The walls and gymnasium equipment have been added in Uniondale and the cafeteria areas have been enclosed. The Town of Hempstead LDC approved the nontaxable portion of the school's bond. The Charter School Growth Fund will be visiting and working with Dr. Stapleton to provide professional development for teachers. Outreach for expansion to Wyandanch is ongoing. The lottery has been completed and all the seats have been filled. There is a substantial waiting list. Mr. Haughton thanked the team and the board for working feverishly with him to ensure that the building is presented in a timely manner and that they are safe.

Chairman Stewart requested a motion to accept the Chief Development Officer's Report. Motioned by Trustee Roberts, seconded by Trustee Beckles.

The floor was opened for questions or comments on the report received. A discussion was held.

### Chairman Stewart called for the Chief Academic Officer's Report.

**Report/Reporter:** Chief Academic Officer's Report. **Person Responsible:** Dr. Nicholas Stapleton

### **Action Items:**

**Deadlines:** 

### **Conclusion**:

Dr. Stapleton greeted the board and presented his report. He indicated that the Academy is in testing season. The ELA test was completed last week. NYS did not allow students to be tested online. Students will take the Math test in May. Students will be given selected dates when their test will be scheduled to adhere to CDC guidelines. To make up for academic loss, there will be

summer school implemented for the entire summer. Grades K-8 will attend summer school from July 6 through August 30. There will be a need for supplementary staff to ensure that teachers do not experience burnout. The college acceptance rate is closely aligned with that of the 2020 graduating cohort. Dr. Stapleton extended his vote of appreciation for the entire High School staff for going above and beyond for the scholars. The 2021-2022 school calendar has been submitted for the Boards approval. It is 180 day; an additional two days have been added. There will be no need for students to be off on snow days as the school can go fully virtual.

Chairman Stewart requested a motion to accept the Chief Academic Officer's Report. Motioned by Trustee Rowley, seconded by Trustee Roberts.

The floor was opened for questions or comments on the report received. A discussion was held.

### Chairman Stewart called for the Chief People and Legal Officer's Report.

**Report:** Chief People and Legal Officer **Person Responsible:** Sandrea Oneil

### **Action Items:**

**Deadlines:** 

### **Conclusion**:

Mrs. Oneil provided the Board with highlights from her report. Interviews and demos are being conducted daily. A new Human Resources generalist will be starting May 10 to help with staffing for the 2021-2022 school year. New offers have been sent to international teachers who were delayed with coming on board on the 2020-2021 school year. There has also been screening for international teachers that were provided by Dr. Ernandez. Several career fairs for recruitment purposes were attended in March. A plan is in place to generate continuation letters for all staff for the 2021-2022 school year. This will be released the first week of May. Learning management systems are being reviewed for a 2021 live date. Additional document have been filed in regard to the Faith Baptist litigation.

Chairman Stewart requested a motion to accept the Chief People and Legal Officer's Report. Motioned by Trustee Harrison, seconded by Vice Chair Dawn West.

### Chairman Stewart called for the Chief of Instructional Technology and Innovation Report.

**Report:** Chief of Instructional Technology and Innovation **Person Responsible:** Dr. Paula Morris

**Action Items:** 

### **Deadlines:**

### **Conclusion**:

Dr. Morris provided the Board with highlights from her report. The IT team is currently working on the implementation of a computer management system to help with distribution and collection of devices across the Academy. The Board was informed of implementation of a cyber security program that will help to keep users safe on or off the Academy compound. The goal is to ensure one central network that will help to secure an intranet system. As the month progress more data will be provided accordingly. Systems are being put in place for recovery and redistribution of devices in August 2021. A customer satisfaction survey was sent out and that info will be provided in the May Board report. All orders are in for devices and they will be delivered in June 2021.

Chairman Stewart requested a motion to accept the Chief of Instructional Technology and Innovation Report. Motioned by Trustee Beckles, seconded by Trustee James.

Chairman Stewart called for the CMO Officer's Report.

**Report:** Shared Services Operations Officer **Person Responsible:** Antonia Christian

### Action Items Deadlines:

### **Conclusion**:

Ms. Christian provided the Board with highlights from her report. With the passing of a current employee, an initiative has been instituted to ensure that candidates do have beneficiaries on all their policies. This ensures that some form of help can be provided to families of employees during the loss of a life. There will be an anonymous survey conducted to communicate the importance of being vaccinated. The school continues to explore the best platform to continue to track the details of staff as it relates to screening etc. during the pandemic. May is mental health month and a wellness survey will go out to access employees needs and other areas of wellness that are needed.

Chairman Stewart requested a motion to accept the CMO Officer's Report. Motioned by Trustee James, seconded by Vice Chair West.

### Chairman Stewart called for the Group Chief Financial Officer's Report.

**Report:** Group Chief Financial Officer's Report **Person Responsible:** Alwayne Burke

### **Action Items:**

### Deadlines:

### Conclusion:

Mr. Burke provided an update on the financial status of the Academy. The Academy's financials are in good shape in terms of our budget to actuals. Our current revenues exceed the current amount. The expenditure was slightly lesser than what was budgeted for. The Academy is trending below the current expenditures. The revenue has grown from March 2020 to March 2021. There have been some increases in Hempstead that are primarily related to spending on COVID related items and increases in staff salaries. In terms of the year to date for Uniondale, there have been increases because of the addition of the 4<sup>th</sup> grade on the elementary side and 9<sup>th</sup> grade on the CTE High School side. Account's receivables are current and below 60 days. The budget has been submitted for the next year. In terms of software, all information has been sent to the company with a release date of July 2021. There are no hiccups highlighted that reflect negatively on what was budgeted for.

Chairman Stewart requested a motion to accept the Group Chief Financial Officer's Report. Motioned by Trustee Roberts, seconded by Trustee James.

### Resolutions

Resolutions hereafter were given a document number and voted on individually by each member of the Board of Trustees. All resolutions were unanimously agreed upon.

Resolution 4001-2021 Re: Approval School Year Calendar 2021-2022

Resolution 4002-2021 Re: Budget

Resolution 4003-2021 Re: Signatories

Resolution 4004-2021 Re: April Monthly Financial Reports

Resolution 4005-2021 Re: Bond Financing

Resolution 4006-2021 Re: Facilities Construction

With no further questions or comments, Board Chairman Stewart requested a motion to adjourn the meeting. Motioned by Trustee Beckles, seconded by Trustee James.

Board Chairman Stewart thanked everyone for attending. He gave all the Trustees an opportunity to greet all attendees at the Board Meeting. The meeting was adjourned at 8:04 pm.



### Transmittal Form Annual Financial Statement Audit Report

for SUNY Authorized Charter Schools

Charter School Name:	Academic Leadership Charter School	*
Audit Period:	2020-21	¥
Prior Period:	2019-20	*
Report Due Date:	Monday, November 1, 2021	
School Fiscal Contact Name:	Alwayne Burke	*
School Fiscal Contact Email:		
School Fiscal Contact Phone:		
School Audit Firm Name:	Ncheng, LLP	
School Audit Contact Name:	MaiolingLin	
School Audit Contact Email:		
School Audit Contact Phone:		

### SUNY CHARTER SCHOOLS INSTITUTE - Reporting Requirements:

https://my.epicenternow.org/

### Required 8 Items:

- 1) The independent auditor's report on financial statements and notes;
- 2) Excel template file with appropriate sheets completed: Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets; and
- 3) Reports on internal controls over financial reporting and on compliance.

### And, if applicable:

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc. If not applicable enter "N/A."

	If not included , state the reason(s) below. Or, if not applicable fill in "N/A"):
4) Management Letter	N/A
5) Management Letter Response	N/A
6) Form 990; or Extension Form 8868	Extension
7) Federal Single Audit/ Uniform Guidance in 2 CFR Part 200, Subpart F	Yes
8) Corrective Action Plan	N/A

### ACADEMIC LEADERSHIP CHARTER SCHOOL Statement of Financial Position as of June 30, 2021

<u>ASSETS</u>			2020-21		2019-20
CURRENT ASSETS Cash and cash equivalents Grants and contracts receivable Accounts receivables Prepaid expenses Contributions and other receivables		\$	9,822,477 1,248,677 656,675 48,110	\$	7,309,447 1,336,393 635,684 2,467
PROPERTY, BUILDING AND EQUIPMENT, net	TOTAL CURRENT ASSETS		11,775,939 106,898,072		9,283,991 74,368,334
OTHER ASSETS			57,408,977		12,323,283
	TOTAL ASSETS		176,082,988		95,975,608
LIABILITIES AND NET AS	<u>SSETS</u>				
<u>CURRENT LIABILITIES</u> Accounts payable and accrued expenses Accrued payroll and benefits Deferred Revenue Current maturities of long-term debt Short Term Debt - Bonds, Notes Payable Other	TOTAL CURRENT LIABILITIES	\$	6,179,939 3,434,749 60,355 1,495,000 - - 11,170,043	\$	3,922,601 2,407,411 74,681 1,075,000 2,500,000 - 9,979,693
LONG-TERM LIABILITIES Deferred Rent All other long-term debt and notes payable, net cu	urrent maturities TOTAL LONG-TERM LIABILITIES TOTAL LIABILITIES		- 156,903,343 156,903,343 168,073,386		- 81,373,693 81,373,693 91,353,386
<u>NET ASSETS</u> Without Donor Restrictions			8,009,602		4,622,222
With Donor Ristrictions	TOTAL NET ASSETS	. <u> </u>	- 8,009,602	. <u> </u>	4,622,222
	TOTAL LIABILITIES AND NET ASSETS		176,082,988		95,975,608

CK - Should be zero

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ACADEMIC LEADERSHIP CHARTER SCHOOL

Statement of Activities

as of June 30, 2021

		2020-21		2019-20
	Without Donor Restrictions	With Donor Restrictions	Total	Total
REVENUE, GAINS AND OTHER SUPPORT				
Public School District				
Resident Student Enrollment	\$ 34,824,352	\$-	\$ 34,824,352	\$ 33,647,136
Students with disabilities	-	-	· ·	-
Grants and Contracts				
State and local	-	-	-	-
Federal - Title and IDEA	7,194,948	-	7,194,948	1,869,593
Federal - Other	-	-	-	-
Other	-	-	-	-
NYC DoE Rental Assistance	-	-	-	-
Food Service/Child Nutrition Program	-	-	-	-
TOTAL REVENUE, GAINS AND OTHER SUPPORT	42,019,300	-	42,019,300	35,516,729
EXPENSES				
Program Services				
Regular Education	\$ 29,573,453	¢ -	\$ 29,573,453	\$ 27,395,509
Special Education	1,620,686	Ŷ	1,620,686	1,294,357
Other Programs	1,703,510		1,703,510	1,633,109
Total Program Services	32,897,649	-	32,897,649	30,322,975
		-		
Management and general	7,527,861	-	7,527,861	5,665,276
Fundraising				
TOTAL OPERATING EXPENSES	40,425,510	-	40,425,510	35,988,251
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	1,593,790	-	1,593,790	(471,522
SUPPORT AND OTHER REVENUE				
Contributions			_	
Foundations	\$ 2,086,935	\$ -	\$ 2,086,935	\$ 487,092
Individuals	-	-	· ·	-
Corporations	-	-	· ·	-
Fundraising	-	-	-	-
Interest income	6,782	-	6,782	118,737
Miscellaneous income	-	-	-	-
Net assets released from restriction		-	<u> </u>	
TOTAL SUPPORT AND OTHER REVENUE	2,093,717	-	2,093,717	605,829
CHANGE IN NET ASSETS	3,687,507	-	3,687,507	134,307
NET ASSETS BEGINNING OF YEAR	3,600,299		3,600,299	3,465,992
PRIOR YEAR/PERIOD ADJUSTMENTS		_		-
NET ASSETS END OF YEAR	\$ 7,287,806	ć .	\$ 7,287,806	\$ 3,600,299

### ACADEMIC LEADERSHIP CHARTER SCHOOL Statement of Cash Flows as of June 30, 2021

	 2020-21	 2019-20
CASH FLOWS - OPERATING ACTIVITIES		
Increase (decrease) in net assets	\$ 3,387,380	\$ 841,312
Revenues from School Districts	-	-
Accounts Receivable	87,716	269,389
Due from School Districts	-	-
Depreciation	4,725,570	2,760,022
Grants Receivable	(20,991)	(111,108)
Due from NYS	-	-
Grant revenues	-	-
Prepaid Expenses	(45,643)	14,951
Accounts Payable	2,657,115	(2,113,992)
Accrued Expenses	1,027,338	557,940
Accrued Liabilities	(399,777)	(26,980)
Contributions and fund-raising activities	-	-
Miscellaneous sources	(4,849,550)	-
Deferred Revenue	(14,326)	(65,239)
Interest payments	-	-
Other	120,000	(9,745)
Other	-	 -
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$ 6,674,832	\$ 2,116,550
CASH FLOWS - INVESTING ACTIVITIES		
Purchase of equipment	(35,854,665)	(9,327,960)
Other	 -	-
NET CASH PROVIDED FROM INVESTING ACTIVITIES	\$ (35,854,665)	\$ (9,327,960)
CASH FLOWS - FINANCING ACTIVITIES		
Principal payments on long-term debt	(3,225,000)	(910,000)
Other	80,123,557	 5,686,268
NET CASH PROVIDED FROM FINANCING ACTIVITIES	\$ 76,898,557	\$ 4,776,268
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	\$ 47,718,724	\$ (2,435,142)
Cash at beginning of year	 19,440,640	 21,875,782
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 67,159,364	\$ 19,440,640

Regular No. of Positions Personnel Services Costs Administrative Staff Personnel 1642,708 1642,709 1642,709	Progr Special Educati							_
No. of Positions Ed ersonnel 54.60 165.30	Progr Special Educati		202	2020-21				2019-20
R No. of Positions Ed ersonnel 54.60 165.30	Special Educati	ervices		N.	Supporting Services			
No. of Positions Ed ersonnel 54.60	Special Educati				Management			
st.60 \$ ersonnel 54.60 اور 165 عن		on Other Education	Total	Fund-raising	and General	Total	Total	
54.60 165 30	Ş	Ş		Ŷ	Ş		Ś	Ş
165 30	708 361,271	•	4,443,979	1	1,213,084	1,213,084	5,657,063	5,090,047
	,323 373,391		11,300,714	I			11,300,714	10,226,010
Non-Instructional Personnel 74.50 238,384	.384 -	499,660	738,044	'	2,258,461	2,258,461	2,996,505	2,261,255
Total Salaries and Staff 294.40 15,248,415	,415 734,662	499,660	16,482,737	I	3,471,545	3,471,545	19,954,282	17,577,312
Fringe Benefits & Payroll Taxes 3,250,232	232 156,595	106,504	3,513,331		739,967	739,967	4,253,298	3,825,858
Retirement 324,693	,693 15,644	10,640	350,977	1	73,922	73,922	424,899	337,119
Management Company Fees	•			1	503,687	503,687	503,687	434,966
Legal Service	•			1	242,178	242,178	242,178	303,715
Accounting / Audit Services			'	ı	77,000	77,000	77,000	72,900
Other Purchased / Professional / Consulting Services 609,712	,712 29,376		639,088	I	178,790	178,790	817,878	665,816
Building and Land Rent / Lease / Facility Finance Interest 2,861,223	223 227,633	150,478	3,239,334	I	574,647	574,647	3,813,981	4,684,234
Repairs & Maintenance 735,761	,761 35,449	24,109	795,319	I	167,508	167,508	962,827	763,750
Insurance 632,397	,397 30,469		662,866	I	164,697	164,697	827,563	734,417
Utilities 265,003	,003 12,768		277,771	I	69,016	69,016	346,787	358,028
Supplies / Materials 480,960	,960 23,172		504,132	I	125,259	125,259	629,391	674,264
Equipment / Furnishings 851,757	,757 41,037	,	892,794	I	221,826	221,826	1,114,620	991,123
Staff Development 316,157			331,389	I	82,338	82,338	413,727	300,044
Marketing / Recruitment 117,764	,764 5,674		123,438	I	30,670	30,670	154,108	191,729
Technology 316,052	,052 15,227	,	331,279	I	82,311	82,311	413,590	297,376
Food Service		788,207	788,207	1			788,207	502,844
Student Services 286,322	,322 88,363		374,685	I			374,685	613,111
Office Expense 116,791	,791 5,627		122,418	I	30,416	30,416	152,834	194,671
Depreciation 2,907,548	1	115,633	3,194,766	I	634,561	634,561	3,829,327	2,204,362
252,666 OTHER	,666 12,173	8,279	273,118	•	57,523	57,523	330,641	260,612
Total Expenses \$ 29,573,453	,453 \$ 1,620,686 \$	\$ 1,703,510 \$	32,897,649	ج	\$ 7,527,861 \$	7,527,861	\$ 40,425,510	\$ 35,988,251

SUNY	Charter Schools Institute The State University of New York

### GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

	TEMPLATE TABS
GRAY tab contains the Instructions	
Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates
BLUE tabs require input of information	
<u>1.) Name of School</u>	>Select school name from list.
2.) Enrollment	>Enter contact information.
<u>2.) Enrollment</u>	Enter enrollment information for Annual Budget (& Revisions) and Quarter
	Actuals. Includes:
	>Enrollment by Grade
3.) Staffing Plan	>Enrollment by District
<u>5.) Staning Plan</u>	Enter staffing plan information for Annual Budget (& Revisions) and
	Quarterly Actuals. Includes:
	>Full Time Equivalent (FTE), by Position Category, By Quarter
	>"Prior Year" column may <i>initially</i> be completed based upon preliminary
	data, and <u>subsequently</u> adjusted with Annual Audited data when the
	Quarter 2 Actuals are being submitted.
<u>4.) Yearly Budget</u>	Enter Yearly Budget information. Includes:
	>" <b>Prior Year</b> " column may <u>initially</u> be completed based upon preliminary
	data, and <u>subsequently</u> adjusted with Annual Audited data when the
	Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation
	may be set)
	>Budgeted Enrollment data and Per Pupil Revenue for the current year are
	populated based upon input on tab "2.) Enrollment."
	>Budgeted FTE for current year is populated based upon input on tab "3.)
	Staffing Plan."
	>All other sources of revenue
	>All expenses
	>Budget Revisions, as necessary and <i>approved</i> by the school's Board of
	Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged in
	a primary EdCorp should NOT use this tab.
	>"Prior Year" column may be <i>initially</i> completed based upon preliminary
	data, and subsequently adjusted with Annual Audited data when the
	Quarter 2 Actuals are being submitted.
6.) Quarterly Report	Enter Actual Quarterly Report information . Includes:
	>Actual Enrollment data and Per Pupil Revenue for the current year are
	populated based upon input on tab "2.) Enrollment."
	>Actual FTE for current year is populated based upon input on tab
	"3.) Staffing Plan."
	>All other sources of revenue
	>All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

### **CELL COLORS & GUIDANCE COMMENTS**

= Enter information into the light BLUE shaded cells.

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20210524

Charter Funding Alphabetical By NYS School District \* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)



# ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

## Academy Charter School, The

Academy Charter School, The

## CONTACT INFORMATION

Contact Name:Paul J. Augello, Jr., CPAContact Title:CEO, BoostEd FinanceContact Email:Contact Phone:		
	Contact Name:	Paul J. Augello, Jr., CPA
Contact Email: Contact Phone:	Contact Title:	CEO, BoostEd Finance
Contact Phone:	Contact Email:	
	Contact Phone:	

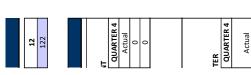
### **REPORT PERIOD**

2021-22 2020-21
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						ENROLI	.MENT BY G	RADES				
GRADES	к	1	2	m	4	5	9	7	8	6	10	11
	147	147	147	235	123	123	123	123	123	122	122	171

							ENROLL	ENROLLMENT BY DISTRICT	ствіст				
					C IVEOL	ANNUAL BUDGET	ANNUAL BUDGET				•		ACTUAL QUARTERLY
			QUA	QUARTER 1	QUAR	QUARTER 2		QUARTER 3	QUAF	QUARTER 4	QUARTER 1	QUARTER 2	QUARTER 3
			Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual		Actual
	ROLLED:	0	29	0	29	0	29	0	29	0	0	0	0
		0	1827.98	0	1827.98	0	1827.98	0	1827.98	0	0	0	0
			*NOTE: If	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s)	idget revisions	at the time of q	uarterly submit	tal leave the 'R	EVISED' Colum	u(s)			
			COMPLETI quarter(s)	COMPLETELY BLANK. If budget revisions ARE made, the entire REVISED budget columns for the affected quarter(s) must be completed on tabs 2, 3 and 4.	idget revisions , ted on tabs 2, 3	ARE made, the t and 4.	entire REVISEL	) budget colun	nns for the affe	cted			
						ANNUAL BUDGET	ANNUAL BUDGET						ACTUAL FRIDOLINGENT BY OUAD
		2020-21	OUA	OUARTER 1	OUAR	OUARTER 2	OUARTER 3	TER 3	OUAF	OUARTER 4	OUARTER 1	OUARTER 1   OUARTER 2   OUARTER 3	OUARTER 3
			Original	Revised	Original	Revised	Original	Revised	Original	Revised			
		Actual	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Actual	Actual	Actual
PRIMARY/OTHER	DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment
	EAD UFSD		1425.6		1425.6		1425.6		1425.6				
	DALE UFSD		181.53		181.53		181.53		181.53				
	ILLE UFSD		16.4		16.4		16.4		16.4				
	N UFSD		13		13		13		13				
	LACE UFSD		0.9		0.9		0.9		0.9				
	L ISLIP UFSD		1		1		1		1				
	UE UFSD		1		1		1		1				
	T UFSD		7		7		7		7				
	N SQUARE UFSD		2		2		2		2				
	RT UFSD		16.65		16.65		16.65		16.65				
	OVE CITY SD		4		4		4		4				
	NCE UFSD		1		1		1		1				
	WN UFSD		1		1		1		1				
	HURST UFSD		1		1		1		1				
	EACH CITY SD		4		4		4		4				
	OK UFSD		ε		ß		œ		3				
	RNE UFSD		7		7		7		7				
	A UFSD		1.6		1.6		1.6		1.6				
	DE PARK-GARDEN CITY PARK UFSD		0.65		0.65		0.65		0.65				
	ANCELLOR'S OFFICE		37.2		37.2		37.2		37.2				
	ELT UFSD		65.1		65.1		65.1		65.1				
	HAKA CENTRAL HS DISTRICT		6		6		6		9				
	STREAM 13 UFSD		2		2		2		2				
	STREAM 24 UFSD		0.55		0.55		0.55		0.55				
	STREAM 30 UFSD		1		1		1		1				
	STREAM CENTRAL HS DISTRICT		2		2		2		2				
	EMPSTEAD UFSD		4		4		4		4				
	URY UFSD		16.8		16.8		16.8		16.8				
	ANCH UFSD		2		2		2		2				
	(Select from drop-down list) $\rightarrow$												

		PRIOR YEAR				ANNUAL	ANNUAL BUDGET SUROLLMENT BY QUARTER				ACT	ACTUAL ENROLLMENT BY QUAF	IENT BY QUAR
		2020-21	QUARTER 1	rer 1	QUARTER 2	TER 2	QUAR	QUARTER 3	QUARTER 4	TER 4	QUARTER 1	QUARTER 1   QUARTER 2   QUARTER 3	QUARTER 3
			Original	Revised	Original	Revised	Original Revised Original Revised	Revised	Original	Revised			
		Actual	Budgeted	Budgeted	Budgeted	Budgeted Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Actual	Actual	Actual
PRIMARY/OTHER	DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment Enrollment Enrollment Enrollment Enrollment Enrollment Enrollment	Enrollment Enrollment Enrollment	Enrollment	Enrollment



0		
		TER
	I	-

-		_	_	_	_	_	_	_	_			_	_	_	_	_	_	_	_	_	_			_	_
QUARTER 4	Actual Enrollment																								

Page 4 of 4

*NOTE: Enter the number of FTE		*NOTE: If the	ere are NO budge	*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK mns for the affected quarter(s) must be completed on tabs 2, 3	ne of quarterly sub. mns fu	mittal leave the 'h or the affected qu	ly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK. mns for the affected quarter(s) must be completed on tabs 2, 3 and 4.	COMPLETELY BLA	VK. . 3 and 4.	*NOTE: Eac	*NOTE: Each quarter, the actual FTE should be input.	ial FTE should be	input.	<b>*NOTE:</b> State the assumptions that are being made for personnel FTE levels.
					L BUD	L BUDGETED FTE					ACTUAL OUARTERLY FTE	TERLY FTE		Description of Assumptions
						со С		Q4		Q1	Q2	Q3	Q4	
						Original	Revised	Original	Revised	Actual	Actual	Actual	Actual	
Executive Management						2.0		2.0						(1) CEO, (1) Executive Director
Instructional Management						12.0		12.0						(1) CAO, (3) Principal,(1) Senior Principal (5) Asst Principal (1) Assoc CAO, (1) Deputy CAO
Deans, Directors & Coordinators		20.0		20.0		20.0		20.0						(1) Stud Records Officer, (1) Art Dir , (1) Dir of
														Athletics, (1) Dir of Stud Support, (1) Dir of Acad
														Intervention, (1) Instructional Coach, (1) Coord Data
														Instr, (1) Chief of IT & Innvation, (1) IT Manager, (1)
														ICT Specialist, (1) Dir of Food Svc, (1) Asst Dir of Food
														Svç, (3) Dean, (3) Dean of School Culture, (1) Coord of
														ELA & SS, (1) LIDTARY MEDIA SPEC
CFO / Director of Finance						3.0		3.0						(1)Group CEO (1) CEO (1) Asst CEO
Oneration / Business Manager		10.0		10.0		0.01		0.01						(1) Chief Deonle and Lensi Officer (1) Chief Strateric
Oberation / pushiess Manager		0.01		0.01		0.01		0.01						(1) Giller reopte and regal Officer (1) Director of Dev Officer (1) Shared Suce Officer (1) Director of
														Facilities (2) POO (2) III.man Caribi Die (3) Barrall
														radiiides, (z) DOO, (z) human capital Dir, (z) rayrun soor (1) stoff Accountant
Administrative Staff		11.5		11.5		11.5		11.5						(4) Admin Asst. (1) Executive Admin Asst). (1) Exec
														Asst, Office Asst (1.5), (3) Receptionist, (1) Clerk,
TOTAL ADMINISTRATIVE STAFF						58.5	0.0	58.5	0:0	0.0	0.0	0.0	0.0	
					110									Daawintian of A commuticant
					L BU			5		5			5	
						Original	Revised	Original	Revised	Actual	Actual	Actual	Actual	
To achare - Domilar						000		000						(90) Barrilar (10) Titla I
Teachers - Negara						6.0		0.6						(6) SPED
Substitute Teachers						2.0		2.0						(2) Substitutes
Teaching Assistants						27.0		27.0						(27) Teacher Assistants
Specialty Teachers						29.0		29.0						(6) ENL (4) Art (3) Music (2)Tech/STEM (5) PE/Gym
Aides														
Therapists & Counselors						16.5		16.5						(1) Sch Counselor, (7) Guidance Counselors, (1) Social
Other														Summer Sch After Sch Bonus Other Salaries
TOTAL INSTRUCTIONAL	0.0	179.5	0.0	179.5	0.0	179.5	0.0	179.5	0.0	0.0	0.0	0.0	0.0	
					L BUI	L BUDGETED FTE		8		5	ACTUAL QUARTERLY FTE	RTERLY FTE	5	Description of Assumptions
							Desided	Ioninino.	Dardand	Action 1	Active	- Pointer	10.144	
Mirree						Original	Kevised	Original	Kevised	Actual	Actual	Actual	Actual	
the second						101		101						(12) Carrentee Manifes (1) Brossen Director (1)
Custodian						16.51		16.5						(12) Classi Oom Monitori, (1) Program Directori, (3) (16) Cristodians (1) Cristodian Sunary (3) Laad
Coorden Sociality						0.01		0.01						(10) Customaria (1) Customariauper V (2) Ceau (1) Contributionadia dest (1) Contributional (16)
Security						13.0		13.0						(1) Security COORDINATOR (1) Security Lead (10) (3) Enord Service Worker (2) Asst Chef (1)
TOTAL NON-INSTRUCTIONAL	00	61.0	00	61.0	00	61.0	00	61.0	00	00	o c	00	00	
	2								2	2				
TOTAL PERSONNEL SERVICE FTE	0.0	0.992	0.0	0.992	0.0	0.995	0.0	0.992	0.0	0.0	0.0	0.0	0.0	
	2.2	2.2.2			~~~						-	-		

TACS\_Hempstead\_-\_2021-22-Budget-an\_pTUbQzo.xlsx\_202202011316.xlsx

Page 1 of 1

						Budget / Operating Plan 2021-22	Budget / Operating Plan 2021-22	ıg Plan					
Total Expenses		1 1 1 1	10,231,978 7,680,566 2,551,411 1,828		- 10,231,978 - 10,341,237 - 10,321,259 - 1,828	78 37 28		- 10,231,978 - 9,515,137 - 716,841 - 1,828		11 11 11 11	10,231,978 11,864,447 (1,632,469) 1,828		
		Prior Year Actual 2020-21 Revenue Per	1st C Original Budrot	1st Quarter - 7/1 - 9/30 al Revised Vorinood	Origi	2nd Quarter - 10/1 - 12/31 nal Revised סיל Budrot Var	1 - 12/31 Variance	3rd C Original Budrot	3rd Quarter - 1/1 - 3/31 al Revised Varia	11 Variance	4th Quart Original R	4th Quarter - 4/1 - 6/30 al Revised	30 Variance
		Allocate Per Pupil Revenue by	Duuger	*NOTE: If th If budget revisio	ere are NO budge ns ARE made. the	t revisions at the second	time of quart budget colum	enuger Prive Submittal leaver Prive offecte	ED' Co must	n(s) COMPL.	ETELY BLANK. n tabs 2.3 and 4	lagnr	
REVENUES FROM STATE SOURCES	2021-22 Per Punil Rate	Quarter	25 M%	25.0%	25.0%	0% 75 M%		25.0%	75 M%		25 M%	25.0%	
	21,120	FFN %/ Qui - /	7,527,168		- 7,527,16		ev	- 7,527,168	-	-	7,527,168		'
	22,330		1,013,391	•	- 1,013,391	31		1,0	•		1,013,391	•	'
	18,697 16.626		76 658 54.035	• •	- 76.658 - 54.035	58 35		- 76 658 - 54.035	• •	• •	76 658 54.035		' '
	21,205		4,771		- 4,771	11		- 4,771	•		4,771	•	'
	22, 398		5 600		- 5 600	00 17		- 5 600	•	•	5 600	•	
	15,504		27,132	•	- 27,1:	32		- 27,132	•	'	27,132	•	'
	14,514		7 257	•	- 7 2:	57	•	- 7 257	•	'	7 257	•	'
	17,321		72,099	•••	- 72,099 - 19,789	99 20	-	- 72,099			72,099	• •	
	20,784		5,196	•	- 5,15	36		- 5,196	•	'	5,196	•	
	18,176		4,544	1	- 4,5	4 :			1	'	4,544	•	•
	15,285		3,821	• •	- 3,821 - 73,143	21 43		- 3,821 - 73,143	• •	· ·	3,821	•	•
	18,184		690,553		- 690,553	53 5		Ű		'	690,553	•	'
Pe Pupil Funding)	er 20,874		9,539,409	,	- 9,539,409	6(		- 9,539,409		б <sup>°</sup>	9,539,409	,	
5	]		44,698		- 44,698	98		- 44,698		•	44,698		
										•			
λ	y Development)				-					•			
					1					1			'
Other					-					'			'
		'	9,584,108	•	- 9,584,108	8		- 9,584,108	•	6	9,584,108	•	•
			<u>8</u> 4 315		- 212	1				•	<u>8</u> 4 215		
			22,925		- 22,925	25		- 22,925		'	22,925		
			477,880		- 477,8	80		477,880		'	477,880		
	mplementation				•			-		'			'
					1			1		'			'
Other			585 120		- 585 120	00		- 585 1 20		•	585 120		•
			031/000		1/000	2	-	071/000		'	027/000		
			60, 250		- 60,250	50		- 60,250		•	60,250		
										'			1
					• •					• •			' '
			2,500		- 2,500	00		- 2,500		'	2,500		1
										• •			
OTHER					-			-		'			
0	CES	'	62,750	'	- 62,750	20	-	- 62,750	•	•	62,750	•	'
TOTAL REVENUE		•	10,231,978	•	- 10,231,978	82	-	- 10,231,978	•	- 10	10,231,978	•	'

Total Expenses							22-1202	2					
		• • • •	10,231,978 7,680,566 2,551,411 1,828			10,231,978 10,341,237 (109,259) 1,828		10	10,231,978 9,515,137 716,841 1,828		- 10,231,978 - 11,864,447 - 1,822,469) - 1,828		
		Prior Year Actual	1st Q	1st Quarter - 7/1 - 9/30		2nd Qua	2nd Quarter - 10/1 - 12/31		3rd Quarte	3rd Quarter - 1/1 - 3/31	4th	4th Quarter - 4/1 - 6/30	/30
		Revenue Per Pupil	Original Budget	Revised Budget V	Variance	Original Budget	Revised Budget Variance		Original Re Budget Bu	Revised Budget Variance	Original e Budget	Revised Budget	Variance
	:												
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions 2 00		05 351			111 342			QC 351		510 111		
Instructional Management	12.00		355,298			414,514			355,298				
Deans, Directors & Coordinators	20.00		414,731			483,852			414,731		- 483,852		
	3.00		117,658		'	137,267		•	117,658		- 137,267		
Operation / Business Manager	10.00		252,642			294,749		,	252,642		- 294,749		
Administrative Staff	11.50		125,612			146,548		•	125,612		- 146,548		
	58.50	•	1,361,291	•	•	1,588,173	•	-	1,361,291	•	- 1,588,173	•	
	00.66		801,618		1	1,870,443		- 1	1,603,237		2		
	2.00		51,359 11,293		• •	119,837 26,351		1 1	102,717 22,586		- 171,196 - 37,644		
Snarialty Teachars	27.00		121,377		•	283,213		•	242,754		- 404,590		
	29.00		211,325			493,093			422,651		- 704,418		
Theorem 0 Commonland	1				•			•			•		
inerapists & Counselors	16.50		123,837		•	288,953		,	247,674		- 412,790		
Other			350,906		•	350,906			350,906				
	OC:6/T	•	CT//T/0/T	•	<u> </u>	ce/,2c+,c	'	-	626,266,2	•	100,001,44 -	'	
Librarian					•			•					
	13.50		71,136		•	82,993		•	71,136		- 82,993		
Custodian	16.50		137,038		•	159,878		•	137,038		- 159,878		
Security	18.00		181,541		•	211,797		•	181,541		- 211,798		
Other	13.00		116,740		•	136,197		'	116,740		- 136,197		
	61.00	•	506,455	•	'	590,865	•	•	506,455	•	- 590,866	•	
	299.00	•	3,539,462	•	•	5,611,833	•	- 4	4,860,272	•	- 6,932,645	'	
			283,157		•	448,947		•	388,822		- 554,612		
			762,232			762,232		1	762,232	- 762,232 - 762,000	- 762,232	Ē	-

Total Expenses         10,231,978         10,						A	CADEMY CH Budget /	ACADEMY CHARTER SCHOOL, THE Budget / Operating Plan 2021-22	JOL, THE Vlan					
Total         7,880,566         7,880,566         7,183,37         7         9,515,137         7		•	10,231,978		•	10,231,978		•	10,231,978		•	10,231,978	.	•
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	Total Expenses	•	7,680,566		•	10,341,237	•	•	9,515,137		•	11,864,447		•
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$		'	2,551,411	'	'	(109,259)	'	'	716,841	'	'	(1,632,469)	•	'
Prior Year Actual 2020-21         1st Quarter - 7/1 - 9/30         2nd Quarter - 10/1 - 12/31         3rd Quarter - 1/1 - 3/31           2020-21         Revenue Per Budget         Original         Revised         Doliginal         Revised         0           2020-21         Budget         Budget         Variance         Budget         Budget         Variance         Budget         Variance         1,244,270         1         1           299.00         -         1,318,809         -         1,318,809         -         1,244,270         -         1           299.00         -         4,652,735         -         1,318,809         -         6,910         -         1           299.00         -         4,5900         -         1,318,657         -         6,104,541         -         -         1           299.00         -         1,318,657         -         6,30,642         -         -         1,244,570         -         -         1           299.00         -         1,389,985         -         6,349,50         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td< th=""><th></th><th>•</th><th>1,828</th><th></th><th>•</th><th>1,828</th><th></th><th>•</th><th>1,828</th><th>•</th><th>•</th><th>1,828</th><th></th><th>•</th></td<>		•	1,828		•	1,828		•	1,828	•	•	1,828		•
2020-21         2020-21         Revised         Original         Revised         Original         Revised         Original         Revised         National         National         Revised         National         Revised         National         Revised         National         Revised         National         Revised         National         Nation         National         National		Prior Year Actual	1st Q	arter - 7/1 - 9,	/30	2nd Qu	arter - 10/1 - 1	12/31	3rd Q	uarter - 1/1 - 3	/31	4th Q	4th Quarter - 4/1 - 6/30	30
Revenue Per Pupili         Original Budget         Revised budget         Original Budget         Revised budget         Original Budget         Revised budget         Original Variance         Revised         Original Budget         Revised         Distrial Budget         Distrial Budget </th <th></th> <th>2020-21</th> <th></th>		2020-21												
Pupil         Budget         Variance         Budget         Variance         Budget         Variance         Variance         Budget         Variance         Varia         Varia         Varia		Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised	
295.00       1,113,273       -       1,318,809       -       1,244,270       -       -       1         295.00       -       4652 735       -       6930 642       -       1,244,270       -<		Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
299.00       4 (52 735       -       6 (930 (642)       -       6 (104 541)       -       -       8         299.00       -       45,900       -       6 (104 541)       -       -       8       -       -       8         290.01       -       -       45,900       -       -       45,900       - <th></th> <th>'</th> <th>1,113,273</th> <th>•</th> <th>'</th> <th>1,318,809</th> <th>'</th> <th>'</th> <th>1,244,270</th> <th>'</th> <th>'</th> <th>1,449,806</th> <th>•</th> <th>•</th>		'	1,113,273	•	'	1,318,809	'	'	1,244,270	'	'	1,449,806	•	•
45,900       -       45,900       -       45,900       -	200 D/	,	1 653 735			6 030 647			6 104 541			8 387 A51		
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	00.02	'	nn / 700 t	'		100000	'		140 101 0			104 200 0		
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$														
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$					•			•			•	71 400		
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$			45,900			45,900			45,900		•	45,900		1
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$			(389,985)		•	(389,985)		•	(389,985)		•	(389,985)		
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$					'			•			•			•
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$			62,886		'	188,657		•	188,657		•	188,657		
			62,222		1	62,222		1	62,222		1	62,222		'
6,120         -         6,120         -         6,120         -         <			8,160		'	24,480		'	24,480		'	24,480		'
265,499          265,499			6,120		'	6,120		•	6,120		•	6,120		•
	Other Purchased / Professional / Consulting				•	265,499		'	265,499		'	265,499	1	'
60,800 202,892 - 202,892	0	•	60,800	•		202,892	'	•	202,892	'		274,292	'	

				4	ACADEMY CHARTER SCHOOL, THE Budget / Operating Plan 2021-22	DEMY CHARTER SCHOOL, Budget / Operating Plan 2021-22	OL, THE lan				
	'	10,231,978		- 10,231,978	•	•	10,231,978		- 10,231,978		•
Total Expenses	'	7,680,566		Ä		•	9,515,137				•
	•••	2,51,411 1,828		- (109,259) - 1,828		•••	/16,841 1,828		- (1,632,469) - 1,828		•••
	Prior Year Actual	1st Quart	1st Quarter - 7/1 - 9/30	2nd Q	2nd Quarter - 10/1 - 12/31	2/31	3rd Qu	3rd Quarter - 1/1 - 3/31	4th C	4th Quarter - 4/1 - 6/30	
	2020-21							•			
	Kevenue Per Pupil	Original K Budget B	kevised Budget Variance	Original Budget	Kevised Budget	Variance	Original Budget	Revised Budget Variance	e Budget	Revised Budget V	Variance
		5 100		- 5 100		•	5 100		- 5 100		1
		18, 258		- 54,774		•	54,774		- 54,774		•
		45 458		- 136 375		• •	136 375		- 136 375		
						•			1		1
		119,600 EE 2E0		- 119,600 EE 2E0		•	119,600		- 119,600 EE 250		1
		58,650				•••	58,650		- 58,650		
		10,200		- 30,600		•	30,600		- 30,600		1
		10,000				•	30,000				•
		1,020 35 400		- 3,060		'	3,060		- 3,060		'
		53,400				•	007/00T				'
Office Expense		39,525		- 39,525		'	39,525		- 39,525		'
Staff Development		94,860		94,860		'	94,860		- 94,860		1
		17,340		17,340		•	17,340		- 17,340		'
		10,710				•	10,710				'
		9,690 7.650		- 9,690 - 7,650		•••	9,690		- 9,690 - 7 650		
		2005				•	2224				'
Other Other		35,700		35,700		•	35,700		- 35,700		
	'	574,511	•	- 815,184	'	'	815,184	•	- 815,184	•	'
		118,680		- 118,680		•	118,680		- 118,680		•
		114,500		- 114,500		•	114,500		- 114,500		'
ce Interest		1,089,015		- 1,089,015		•	1,089,015		- 1,089,015		ı
Renairs & Maintenance		173,150		- 173,150		,	173,150		- 173,150		ı
		5,000		- 5,000		•	5,000		- 5,000		•
						•			•		'
Utilities		127,750		127,750		•	127,750		- 127,750	<u> </u>	•
	'	1,628,095	•	- 1,628,095	•	•	1,628,095	•	- 1,628,095	•	•
		764,425		- 764,425		•	764,425		- 764,425		1
						•••					• •
		_									
TOTAL EXPENSES	•	7,680,566		- 10,341,237		•	9,515,137	•	- 11,864,447	•	•
NET INCOME	'	2,551,411	'	(109,259)	•	•	716,841	•	- (1,632,469)	•	•

						ACADEMY C	ACADEMY CHARTER SCHOOL, THE	OOL, THE					
						Budget	Budget / Operating Plan	Plan					
							2021-22						
Total Revenue	-	10,231,978	1	ľ	10,231,978			10,231,978	c	•	10,231,978	•	
Total Expenses	1	7,680,566	1	ì	10,341,237	1	1	9,515,137	1		11,864,447	1	
Net Income	X	2,551,411		1	(109,259)	ł	×.	716,841	1	1	(1,632,469)	T	
Actual Student Enrollment	Ţ	1,828	Ŀ	,	1,828	,	1	1,828	ι.		1,828	T.	
	Prior Year Actual	1st (	1st Quarter - 7/1 - 9/30	0(30	2nd Q	2nd Quarter - 10/1 - 12/31	12/31	3rd (	3rd Quarter - 1/1 - 3/31	3/31	4th C	4th Quarter - 4/1 - 6/30	6/30
	2020-21												
	Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROI I MENT - *School Districts åre Linked To Ahoue Entries*													
Number of Districts:	2	29	1	1	29	3	2	29	1	3	29	1	1
HEMPSTEAD UFSD	-	1,426	1	1	1,426	3	4	1 426	1	4	1 426	•	•
UNIONDALE UFSD		182	2	1	182	2		182	1		182	•	
AMITYVILLE UFSD		16			16			16	•		16		
BALDWIN UFSD	1	13		•	13	1	1	13			13	•	
CARLE PLACE UFSD		1		E.	1	1º	5	1		E	1		C
CENTRAL ISLIP UFSD		1		£	1	1	1	1			1		×
COPIAGUE UFSD		1	•		1	•	1	1		1	1	•	
ELMONT UFSD	-	7	1		7		6	7			7		
FRANKLIN SQUARE UFSD		2	1	1	2		1	2			2		•
FREEPORT UFSD		17	1		17			17	0	2	17	1	0
GLEN COVE CITY SD		4			4	3		4			4	3	3
LAWRENCE UFSD		1	a.	1	1	3	3	1	3	2	1	1	а.
LEVITTOWN UFSD	3	1		1	1	3	2	1	a i	4	1	1	10
LINDENHURST UFSD		1	1		1	2	2	1		1	1		0
LONG BEACH CITY SD		4			4	1	4	4	а.		4	•	
ALL OTHER School Districts: ( Weighted Avg )	1	152		2	152	4	2	152			152	'	4
TOTAL ENROLLMENT	1	1,828			1,828			1,828		2	1,828		
REVENUE PER PUPIL		5,597			5,597		,	5,597			5,597		1
EXPENSES PER PUPIL		4,202		ľ	5,657		1	5,205		ľ	6,490	'	ľ
			Ī									Ī	

Page 6 of 12

			ACAL Budget / Operating Plan	perating	ALAUEINIY L Plan	Plan	OOL, THE
						2021-22	
Total Expenses	llment	40,927,910 39,401,386 1,526,524	40,927,910 39,401,386 1,526,524		40,927,910 (39,401,386) 1,526,524	40,927,910 (39,401,386) 1,526,524	
		Original Budget	Total Year Revised Budget Va	E	VARIANCE Original Re Budget vs. Py Budg Budget Bu	ANCE Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
REVENUES FRO	REVENUES FROM STATE SOURCES 2021-22 Per Durial Date						
	0		30,108,672	•	30,108,672	30,108,672	
	UFSD 22,330	4,053,565	4,053,565 206 621		4,053,565 206.621	4,053,565 206 621	
			216,138	' '	216,138	216,138	
	0		19,085	•	19,085	19,085	
		22 398	22 398 17 014	• •	17 014	17 014	
	SD 15,504		108,528	•	108,528	108,528	
	IE UFSD		29 028	•	29 028	29 028	
	CITY SD 21/321 19,789	79,156	79,156	• •	79,156	79,156	
			20,784	'	20,784	20,784	
			18,176	•	18,176	18,176	
			15,285	'	15,285	15,285	
	R CIITY SU School Districts: ( Weighted Avg ) 18.184	4 2.762.211	2.762.211	• •	2/2/2/2 2.762.211	2/2/2/2 2.762.211	
ibuil Euoli	il Revenue (Weighted Average Per	m	38,157,637	•	38,157,637	38,157,637	
	on Revenue		178.793	•	178.793	178.793	
		0000			nn (n. 1	001014	
	And the second	'	•	•	•	•	
						•	
	l Assistance	1	•	'	'	•	
Other	FROM STATE SOURCES	38,336,430	38,336,430	• •	38,336,430	- 38,336,430	
	FEDERAL FUNDING						
	eeds	'		•	•	'	
	Other	337,258 91,701	337,258 91,701	• •	337,258 91,701	337,258 91,701	Title IIA \$31,882, Title III \$31,539, Title IV \$28,280
	rvice (Free Lunch)	1,911,521	1,911,521	'	1,911,521	1,911,521	
	ool Program (CSP) Planning & Implementation	1		•	'	'	
Other			• •	• •	•	•	
	FROM FEDERAL SOURCES	2,340,480	2,340,480		2,340,480	2,340,480	
	R REVENUE						
	and Donations	241,000	241,000	• •	241,000	241,000	
	sement	•		•	' '	•	
	vestments e	10,000	10,000	• •	10,000	10,000	
	ncome from meals)	•	•	• •	•	•	
OTHER		1		•	•	•	
	FROM LOCAL and OTHER SOURCES	251,000	251,000	•	251,000	251,000	
TOTAL REVENUE		40,927,910	40,927,910	•	40,927,910	40,927,910	

				ACAE	NEMY CHARTE	ACADEMY CHARTER SCHOOL. THE
			Budget /	Budget / Operating Plan		
					2021-22	
Total Expenses		40,927,910 39,401,386 1,526,524	40,927,910 39,401,386 1,526,524	- 40,92 - (39,40 - 1,52	40,927,910 40,927,910 (39,401,386) (39,401,386) 1,526,524 1,526,524	7,910 1,386) 5,524
				_	-	
		Original Budøet	Total Year Revised Budøet	V/ Original Budget vs. Variance Budget	VARIANCE Original Revised Budget vs. PY Budget vs. PY Budget	sed Vs. py DESCRIPTION OF ASSUMPTIONS
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
agement Instructional Management	2.00	413,189	413,189	- (41	(413,189) (413,189) (1 539 623) (1 539 623)	(1) CAO, (3) F
Deans, Directors & Coordinators	20.00	1,797,166	1,797,166			<u> </u>
of Finance	3.00	509,850	509,850	- (50	(509,850) (509,	Culture, (1) Coord of ELA & SS, (1) Library Media Spec (509,850) (1)Group CFO, (1) CFO, (1) Asst CFO
Operation / Business Manager	10.00	1,094,781	1,094,781	- (1,05	5	(1) Chief P Officer, (1 (2) DOO, (
Administrative Staff	11.50	544,320	544,320	- (54	(544,320) (544,	(4) Admin Asst, (1) Executive Admin. (2) Office Asst, (4) Admin Asst, (2) Office Asst, (3) Admin Asst, (2) Adm
RATIVE STAFF	58.50	5,898,929	5,898,929	- (5,85	(5,898,929) (5,898,929)	(1.1.2) Acceptioning, (1.1. Cierk
PERSONNEL COSTS						
ular	00.66	6,947,360	6,947,360	- (6,94	9)	(89) Rei
D chers	6.00 2.00	445,109 97,874	445,109 97,874	- (44	(445,109) (445, (97,874) (97,	(445,109) (6) SPED (97,874) (2) Substitutes
tants concident Tonoborc	27.00	1,051,935	1,051,935	- (1,05	(1,	(27) (6) FNI (4) Art (3) M
	29.00	1,831,487	1,831,487	- (1,83	(1,831,487)	-
Therapists & Counselors	16.50	- 1,073,253		- (1,07		(1) Sch Worker, I Asst, (.
Other ONAL	- 179.50	1,403,624 12,850,642	1,403,624 12,850,642	- (1,4C - (12,85	(1,403,624)         (1,403,624)           (12,850,642)         (12,850,642)	5.624) Summer Sch, After Sch, Bonus, Other Salaries 0.642]
ONAL PERSONNEL COSTS						
Librarian	13.50	308,258	308,258	- (30	(308, 258) (308,	(308,258) (12) Classroom Monitor, (1) Program Director, (.5) Copy Boom Acet
Custodian	16.50	593,833	593,833	- (59	(593,833) (593,	(593,833) [16] Crietodians (1) Cristodian Sunary (2) Laad Cristodian
Security	18.00	786,677	786,677	- (78	(786,677) (786,	(786,677) [11] Security Concidents (1) Security Lead (16) Security Listed
Other	13.00	505,873	505,873	- (50	(505,873) (505,	(505,873) (3) Food Service Worker, (2) Asst Chef, (1) Dishwasher, (7)
RUCTIONAL	61.00	2,194,641	2,194,641	- (2,15	(2,194,641) (2,194,641)	
ONNEL SERVICE COSTS	299.00	20,944,212	20,944,212	- (20,94	(20,944,212) (20,944,212)	4,212)
AND BENEFITS		-	-			
yee Benefits		1,675,537 3,048,927	1,675,537 3,048,927		(1,675,537)         (1,675,537)           (3,048,927)         (3,048,927)	
Retirement / Pension		401,693	400000	•		1,693)

Budget / Operating Plan           2021-22           A0,927/910         40,927/910         40,927/910         40,927/910         40,927/910           39,401,386         39,401,386         39,401,386         39,401,386         1,526,524         1,526,527         1,526,524         1,526,5734         1,526,5734         1,						ACADEMY (	ACADEMY CHARTER SCHOOL, THE	400L, THE
Iment         2021/22           40,927,910         40,928,910         40,928,910         40,928,910				Budget	t / Operating	g Plan		
A0,927,910         40,926,910         41,926,910         41,926,910         41,926,910         41,926,910         41,926,910         41,926,910         41,926,910         41,926,910         41,926,910         41,920,910         41,920,							2021-22	
39,401,386         31,526,524         1,526,541         1,526,541         1,526,541			40,927,910	40,927,910	•	40,927,910	40,927,910	
1,526,524         1,526,541         1,559,941 <t< th=""><th>Total Expenses</th><th></th><th>39,401,386</th><th>39,401,386</th><th>•</th><th>(39,401,386)</th><th>(39,401,386)</th><th></th></t<>	Total Expenses		39,401,386	39,401,386	•	(39,401,386)	(39,401,386)	
Total Year         Total Year         VARIANCE           Original         Fovised         Original         Revised           Budget         Budget         Nariance         Budget vs. PN           S.126,157         5,126,157         5,126,157         (5,126,157)           S.299.00         26 070 369         26 070 369         (71 400)         (71 400)           T1 400         71 400         71 400         (71 400)         (71 400)           T35,00         133,600         133,600         133,600         (183,600)         (183,600)           T36,053         24,805         28,857         628,857         (528,857)         (528,857)           C14,559,941         (1,559,941)         (1,559,941)         (1,559,941)         (738,860)           S1,600         81,600         81,600         (81,600)         (81,600)           S1,600         81,600         24,480         (24,480)         (24,480)           Consulting         1,061,994         -         (20,0194)         (1,061,994)	Iment		1,526,524	1,526,524	'	1,526,524	1,526,524	
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$					-	_		
Original Budget         Revised Budget vs. PV 5,126,157         Original Budget vs. PV 5,126,157         Revised Budget vs. PV 5,126,157         Revised 1,1400         PV 5,126,157         PV 5,126,157     <				Total Year		VARI	ANCE	
Original         Revised         Budget v. PY          71400 <t< th=""><th></th><th></th><th></th><th></th><th></th><th>Original</th><th>Revised</th><th></th></t<>						Original	Revised	
Budget         Budget<			Original	Revised		Budget vs. PY	Budget vs. PY	DESCRIPTION OF ASSUMPTIONS
T3         5,126,157         5,126,157          (5,126,157)         (5,126,150)         (1,1400)         (7,1400)         (			Budget	Budget	Variance	Budget	Budget	
299.00         26 070 369         26 070 369         -         (26 070 369)         (26 070 369)         (26 070 369)         (26 070 369)         (26 070 369)         (26 070 369)         (71 400)         (7	AXES AND BENEFITS		5,126,157	5,126,157	•	(5,126,157)	(5,126,157)	
299.00         26 070 369         26 070 369         2 (26 070 369)         (26 070 369)         (26 070 369)           71 400         71 400         71 400         71 400         71 400         71 400         (71 400)           183,600         183,600         183,600         183,600         183,600         183,600         183,600         183,600           14,559,941         1,559,941								
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	EL SERVICE COSTS	299.00	26 070 369	26 070 369		(26 070 369)	(26 070 369)	
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	RVICES							
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	udit		71 400	71 400	'	(71 400)	(71400)	
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$			183,600	183,600	1	(183,600)	(183,600)	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Company Fee		(1,559,941)	(1,559,941)	1	1,559,941	1,559,941	Shared Services Allocated
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$			'	'	'	'	'	
248,886         248,886         -         (248,886)         (248,886)         (248,886)         (248,886)         (248,886)         (248,886)         (248,886)         (248,886)         (244,800)         (81,600)	School Lunch		628,857	628,857	'	(628,857)	(628,857)	
81,600         81,600         21,600         81,600         (81,600)         (81,600)           24,480         24,480         -         (34,600)         (24,480)           20,480         1,061,994         1,061,994         (1,061,994)         (1,061,994)	S		248,886	248,886	'	(248,886)	(248,886)	HR/Benefit Admin/Payroll
24,480         24,480         -         (24,480)         (24,480)           1,061,994         1,061,994         -         (1,061,994)         (1,061,994)	ices		81,600	81,600		(81,600)	(81,600)	
1,061,994         1,061,994         -         (1,061,994)         (1,061,994)	ces (i.e. Title I)		24,480	24,480	•	(24,480)	(24,480)	
			1,061,994	1,061,994		(1,061,994)	(1,061,994)	Computer, Fin Mgmt, Admin, Temp Staff, Erate, Other Prof. Contracted Sub. CMO Allocated Svcs Credit
TED SERVICES 740,876 740,876 - (740,876) (740,876)			740,876	740,876	•	(740,876)	(740,876)	

				ACADEMY C	ACADEMY CHARTER SCHOOL, THE	OOL, THE
		Budget / Operating Plan	Operating	Plan	-	
					2021-22	
Total Revenue	40,927,910	40,927,910	•	40,927,910	40,927,910	
Total Expenses Net Income	39,401,386 1,526,524	39,401,386 1,526,524	Υ.C.	(39,401,386) 1,526,524	(39,401,386) 1,526,524	
Actual Student Enrollment						
		Total Year		VARIANCE	INCE	
	Original Budget	Revised Budget V	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
SCHOOL OPERATIONS						
	20 400	20 400	•	(20 400)	(20 400)	
Classroom / Teaching Supplies & Materials	182,580	182,580	•	(182,580)	(182,580)	Teacher Disc \$9,180, Classroom Supplies \$173,400
Special cu supplies & Materials Texthocke (Morkhooke	454 587	454 587	•	1454 5821	1454 5871	
Supplies & Materials other	The second	TOP LOL	1	-	-	
Equipment / Furniture	478.400	478.400	ľ	(478.400)	(478.400)	Equipment \$30,600. Copier & Maint \$447,800
Telephone	221 400	221 400		(221 400)	(221 400)	
Technology	234,600	234,600	1	(234,500)	(234,600)	Software
Student Testing & Assessment	102,000	102,000	1	(102,000)	(102,000)	
Field Trips	100,000	100,000	1	(100,000)	(100,000)	
Transportation (student)	10,200	10,200	2	(10,200)	(10,200)	
Student Services - other	354,000	354,000	e.	(354,000)	(354,000)	Student Activities \$179,000, Athletic Activities \$175,000
Office Expense	158,100	158,100	i.	(158,100)	(158,100)	Office Supplies \$110,160, Postage \$27,540, Ext Print \$20,400
	379,440	379,440	1	(379,440)	(379,440)	PD \$183,600, PD Contracted Svcs \$155,040, Tuition
	60 360	60 360		100 2001	100 2601	240,800
Student Recruitment / Marketing	42.840	42,840	1	(42.840)	(42.840)	Advertising \$42.840
School Meals / Lunch	38,760	38,760	ð	(38,760)	(38,760)	Other Food Payments
Travel (Staff)	30,600	30,600	1	(30,600)	(30,600)	
Fundraising	1	1	4	'	1	
Other	142,800	142,800	•	(142,800)	(142,800)	Other G&A \$30,600, Subscription \$91,800, Other Dir Ed
TOTAL SCHOOL OPERATIONS	3,020,062	3,020,062	E.	(3,020,062)	(3,020,062)	001-075
FACILITY OPERATION & MAINTENANCE						
Insurance	474,720	474,720	1	(474,720)	(474,720)	
Janitorial	458,000	458,000	6	(458,000)	(458,000)	
Building and Land Rent / Lease / Facility Finance Interest	4,356,059	4,356,059	9	(4,356,059)	(4,356,059)	Rent \$18,360, Storage \$22,440, Interest \$10,000, Bond Interests \$2,301,412, \$2,003,847
	692,600	692,600	3	(692,600)	(692,600)	Renovations & Repairs \$306,000, Repairs & Maint \$386,600
Equipment / Furniture	20,000	20,000	1	(20,000)	(20,000)	
Security	1		2	1	'	
Utilities	511,000	511,000	1	(511,000)	(511,000)	Electric S386,000, Gas S74,000, Water S30,600, Other S20,400
TOTAL FACILITY OPERATION & MAINTENANCE	6,512,379	6,512,379	1	(6,512,379)	(6,512,379)	
DEPRECIATION & AMORTIZATION	3.057.700	3.057.700		(3.057.700)	(3.057.700)	Depreciation \$2.907.692. Amortization \$150.008
COVID-19 / CONTINGENCY	'	1	1	-		
DEFERRED RENT	•	1	1	÷	•	
TOTAL EXPENSES	39,401,386	39,401,386		(39,401,386)	(39,401,386)	
NET INCOME	1 526 524	1 526 524		1 526 524	1 526 524	
	- aplausie	· astault		· astracta	- and a starting	

				ACADEMY C	ACADEMY CHARTER SCHOOL THE	OOI THE
		Budget	Budget / Operating Plan	g Plan	_	
					2021-22	
Total Revenue Total Expenses Net Income Actual Student Enrollment	40,927,910 39,401,386 1,526,524	40,927,910 39,401,386 1,526,524	5.5.F	40,927,910 (39,401,386) 1,526,524	40,927,910 (39,401,386) 1,526,524	
	Original Budget	Total Year Revised Budget	Variance	VARIANCE Original Revised Budget vs. PY Budget vs. PY	NCE Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - "School Districts Are Linked To Above Entries" Number of Districts. HEMPSTEAD UFSD UNIONDALE UFSD AMITYVILLE UFSD BALLWIN UFSD CARLE PLACE UFSD CARLE PLACE UFSD CARLE PLACE UFSD CARLE PLACE UFSD CARLE NUSD COPIAGUE UFSD CARLE NOL UFSD COPIAGUE UFSD ELMONT UFSD ELMONT UFSD ELMONT UFSD GEN COVE CITY SD LAWRENCE UFSD LEVITTOWN UFSD LUNGE BEACH CITY SD LUNGENEL UFSD LUNG BEACH CITY SD ALL OTHER School Districts: (Weighted Avg.) TOTAL ENROLLMENT	_					
REVENUE PER PUPIL EXPENSES PER PUPIL						

					A	CADEMY CH Budget	ACADEMY CHARTER SCHOOL, THE Rudget / Onerating Plan	DOL, THE					
						129mm	2021-22						
Total Revenue	6	10,231,978			10,231,978			10,231,978	·		10,231,978	¢	
Total Expenses	X	7,680,566	ľ	1	10,341,237	1	1	9,515,137	1		11,864,447	ł	
Net Income	X	2,551,411	ł	ł	(109,259)	1	X	716,841	I.	2	(1,632,469)	T	Ł
Actual Student Enrollment	ę	1,828		1	1,828	,	1	1,828	χ.		1,828	r.	
	Prior Year Actual	1st 0	1st Quarter - 7/1 - 9/30	9/30	2nd Qt	2nd Quarter - 10/1 - 12/31	12/31	3rd C	3rd Quarter - 1/1 - 3/31	3/31	4th Q	4th Quarter - 4/1 - 6/30	/30
	2020-21 Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised	
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
CASH FLOW ADJUSTMENTS													
UPERALING ACTIVITIES (enter descriptions below)					100 000			100 000			100 000		
Example - Add Back Depreciation		120,923		•	120,923	•		120,923			120,923		
Total Oneration Activities		776 073			776.073			276 072			776 072	ľ	
INVESTMENT ACTIVITIES (anter descriptions follow)		C7C 071			C7C 071			676 071	6		C7C 071	0	
Example - Subtract Property and Equipment Expenditures	,	(137 500)	'	2	(137 500)		-	(137 500)	•	2	(137 500)	1	
Other		-		9	1	1		1	- 1		-	1	0
Total Investment Activities	100	(137,500)	1		(137,500)	2		(137,500)			(137,500)		
FINANCING ACTIVITIES {enter descriptions below }													
Example - Add Expected Proceeds from a Loan or Line of Credit	2	(70 838)	1	1	(70 838)	1	2	(70 838)	a		(70 838)	1	9
Other			3	•	-	1	1	1	1	×		1	
Total Financing Activities		(70,838)	1	1	(70,838)			(70,838)			(70,838)	1	
Total Cach Blow Adjustments		518 585			518 585			518 585			518 585		
		melote			rociote			cocioto	đ		mointe		
NET INCOME		3,069,996	1		409,326	•	•	1,235,426	•	•	(1,113,884)	•	1
Beginning Cash Balance	4,964,845	4,964,845		•	8,034,841			8,444,167	ſ		9,679,593	Ī	
ENDING CASH BALANCE	4,964,845	8,034,841	ľ	'	8,444,167	ľ	•	9,679,593	ľ		8,565,709	'	ľ

				ACADEMY C	ACADEMY CHARTER SCHOOL, THE	OOL, THE
		Budget ,	Budget / Operating Plan	g Plan		
					2021-22	
Total Revenue	40,927,910	40,927,910	,	40,927,910	40,927,910	
Total Expenses	39,401,386	39,401,386		(39,401,386)	(39,401,386)	
Net Income Actual Student Enrollment	1,526,524	1,526,524	·	1,526,524	1,526,524	
		Total Year		VARIANCE	ANCE	
	Original	Revised	Variance	Original Revised Budget vs. PY Budget vs. PY	Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
CASH FLOW ADJUSTMENTS	DUUKCI	punkci		Duuger	חתולכו	
OPERATING ACTIVITIES {enter descriptions below }						
Example - Add Back Depreciation	2,907,692	2,907,692	1	2,907,692	2,907,692	
Other	£	1	1	•		
Total Operating Activities	2 907 692	2 907 692		2 907 692	2 907 692	
INVESTMENT ACTIVITIES {enter descriptions below }						
Example - Subtract Property and Equipment Expenditures	(550 000)	(550 000)		(550 000)	(550 000)	
Other	•	1	2	'	'	
Total Investment Activities	(550,000)	(550,000)	1	(550,000)	(550,000)	
FINANCING ACTIVITIES {enter descriptions below }	1010 0001	1000 0001		1010 0001	1010 0001	
באמוווויד - אשט באטיבנוכט דויטניבטט וויטווו א נטאו טו נווויד טו נוכטונ Other	- (700,000)			- (705'597)	- (700'587)	
Total Financing Activities	(283,352)	(283,352)	'	(283,352)	(283,352)	
Total Cash Flow Adjustments	2,074,340	2,074,340	•	2,074,340	2,074,340	
NET INCOME	3,600,864	3,600,864	•	3,600,864	3,600,864	
Beginning Cash Balance	4,964,845	4,964,845	1	'	•	
ENDING CASH BALANCE	8,565,709	8,565,709	•	3,600,864	3,600,864	

ACDEEWY CHARTER SCHOOL, THE BALANCE SHEET and yor this combined) only or this template. and yor this template. and yor this template. and yor this template. and yor the Ed Corp. and yor the Ed Corp. and Solutioned data for a schools operated by the Ed Corp. and Solutioned data for a schools operated by the Ed Corp. and Solutioned data for a schools operated by the Ed Corp. and Solutioned data for a schools operated by the Ed Corp. and Solutioned data for a schools operated by the Ed Corp. and Solutioned data for a schools operated by the Ed Corp. and Solutioned data for a schools operated by the Ed Corp. and Solutioned data for a schools operated by the Ed Corp. a schools operated by the Ed Corp. a schools operated by the Ed Corp. a schools for the Ed Corp. a schools operated by the Ed Corp. a schools operated by the Ed Corp. a schools for the Ed Corp. a school operated by the Ed Corp. a school operated b	Y CHARTER SCHOOL, TH BALANCE SHEET 2021-22 2020-21	Q1 As of 9/30	Q2 As of 12/31	As of 3/31	Q4 As of 6/30 As of 6/30
TOTAL NET ASSETS					
TOTAL LIABILITIES AND NET ASSETS	•				•

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						Pridate / Occupied New	and a mittage				
						202	Budget / Operating Plan 2021-22				
Total Revenue			10,231,978	•	- 10,231,978			10,231,978	3	- 10,231,978	
Total Expenses Net Income Actual Student Enrollment			7,680,566 2,551,411 1,828		- 10,341,237 - (109,259) - 1,828	11,237 - 19,259) - 1,828 -		9,515,137 716,841 1,828		- 11,864,447 - (1,632,469) - 1,828	
		14 0	1st Ollarter - 7/1 - 9/30		2nd Ouarter - 10/1 - 12/3	12/31	3rd	3rd Ouarter - 1/1 - 3/31	4	11h Ouarter - 4/1 - 6/30	/30
*NOTE: Enrollment, Revenue and Expediture Data IN the "Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	nalysis' Section										2016
		Actual	Current Budget Variance	nce Actual	Current Budget	it Variance	Actual	Current Budget Variance	Ince Actual	Current Budget	Variance
REVENUE REVENUES FROM STATE SOURCES Per Pupil Revenue	2021-22 Per Pupil Rate										
SD	21,120		7,527,168		7,527,168	168 -		7,527,168	•	7,527,168	10
UNIONDALE UFSD	22,330		1,013,391	1	1,013,391	- 165		1,013,391	•	1,013,391	
AMITYVILLE UFSD	18,697		76,658	•	76,	76,658 -		76,658	•	76,658	
CARLE PLACE UFSD	21,205		4 771	• •	4			4 771	φ	4 771	
CENTRAL ISLIP UFSD	22,398		5,600	1	2	5,600 -		5,600	2	5,600	
COPIAGUE UFSD	17,014		4,254		4	254 -		4,254	-	4,254	1
ELMONT UFSD	15,504		27 132	2. 1	27	27 132 -		27 132	1.0	27 132	1
FRANKLIN SUUAHE UTSU ERFEDART LIFED	17 371		000 02		, CL	- 107/1		1C7'1	•	1C7'1	
GLEN COVE CITY SD	19.789		19 789		19	19 789		19 789		19 789	
LAWRENCE UFSD	20,784		5,196	1	5	5,196		5,196		5,196	1
LEVITTOWN UFSD	18,176		4,544	•	4	4,544 -		4,544	1	4,544	
LINDENHURST UFSD	15,285		3 821	•	en i			3 821	1	3 821	
LONG BEACH CITY SD All OTHEP School Districts: / Count = 14.)	23,143	T	23,143	•	23,143	23,143		23,143	-	23,143	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	20 874	ľ	9 539 409	• •	- 9 539 409			9 539 409		- 9 539 409	
Special Education Revenue			44,698	-	44,	44,698 -		44,698	.,	44,698	•
Grants			-								
DYCD (Department of Youth and Community Development)			• •	, ,		•			, ,		
Other			•	9		а. 2		•	-1		
NYC DoE Rental Assistance			•	1.1		1		•			
TOTAL REVENUE FROM STATE SOURCES		1	9,584,108	1.	- 9,584,108	108		9,584,108	12	- 9,584,108	
REVENUE FROM FEDERAL FUNDING	1										
IDEA Special Needs			-	•				-			
Title			84,315	'	84,			84,315	-	84,315	
Intle Funding - Other School Food Service (Free Lunch)			22,925 477 880	• •	22,925	925		22,925		22,925	
Grants											
Charter School Program (CSP) Planning & Implementation			1	1		1				•	•
Other				, 2		•			1 2	, ,	
TOTAL REVENUE FROM FEDERAL SOURCES		•	585,120	•	- 585,120	120		585,120	1	- 585,120	ľ
LOCAL and OTHER REVENUE											
Contributions and Donations			60,250		60,	60,250		60,250	2	60,250	•
Fundraising			•					1	'		
Erate Reimbursement Famines on Investments			•	•		•		-			
Interest Income			2.500	•	2	500		2.500	1	2.500	
Food Service (Income from meals)			-			-		-	4		
Text Book			•			* *		•	3.0		
OTHER TOTAL REVENUE FROM LOCAL and OTHER SOURCES		1	62 750	4	. 69	62 750		62 750	1	- 62 750	ľ
	1										
TOTAL REVENUE		2	10,231,978	×	- 10,231,978	978	2	10,231,978		- 10,231,978	1

					ACAI	ACADEMY CHARTER SCHOOL, THE	ER SCHOOL,	THE				
						Budget / Operating Plan	erating Plan					
						2021-22	-22					
Total Revenue			10,231,978		- 10,231,978	T.		10,231,978	1		10,231,978	1
Total Expenses			7,680,566	1	- 10,341,237	1		9,515,137	4	1	11,864,447	a.
Net Income Actual Student Encollment			2,551,411		- (109,259)			716,841	5.2		(1,632,469)	1.1
			1040		1000			107014			102014	
		1st Qu	1st Quarter - 7/1 - 9/30	2nc	2nd Quarter - 10/1 - 12/31	12/31	3rd O	3rd Quarter - 1/1 - 3/31		4th 0	4th Quarter - 4/1 - 6/30	0
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	e Analysis' Section											
		Actual	Current Budget Variance	nce Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance
EXPENSES	Quarter 0											
AUMINISIKATIVE STAFF PERSONNEL COSTS	No. of Positions											
Executive Management	'		95,351	1.	111,243			95,351			111,243	1
Dover Diserver & Coordinators			352,256 110 731		414,514	'		127 214			414,514	
CFO / Director of Finance	•		117.658	0	137.267			117.658	c .		137 267	
Operation / Business Manager	,		252,642		294,749	'		252,642			294,749	
Administrative Staff			125,612	•	146,548			125,612			146,548	
TOTAL ADMINISTRATIVE STAFF			1,361,291		- 1,588,173	ľ		1,361,291	•		1,588,173	1
INSTRUCTIONAL PERSONNEL COSTS												
Teachers - Regular	'		801 618	,	1 870 443	ì		1 603 237	7		2 672 062	•
Teachers - SPED	•		51.359	•	119.837	ľ		102.717	•		171.196	1
Substitute Teachers	ľ		11,293	1	26,351			22,586	•		37,644	'
Teaching Assistants			121,377		283,213	Ť.		242,754	1		404,590	
Specialty Teachers	'		211 325	4	493 093	1		422 651	1		704 418	1
Aides	1			4		а.		1				
Therapists & Counselors	1		123,837	-	288,953	1		247,674			412,790	1
Other	"		350,906	•	350,906	1		350,906	2		350,907	•
TOTAL INSTRUCTIONAL	•		1,671,715		- 3,432,795		1	2,992,525		1	4,753,607	3
NON-INSTRUCTIONAL PERSONNEL COSTS												
Nurse	•		•	4		1		•	2		æ	1
Librarian	'		71,136	-	82,993	1		71,136	3		82,993	
Custodian	,		137,038	1	159,878	1		137,038	2		159,878	
Security	'		181,541		211,797	•		181,541			211,798	•
Other			116,/40		136,19/	ĺ		116,/40	1		136,19/	1
TOTAL NUN-INSTRUCTIONAL	•	•	cc+'anc		C00'06C -	•		CC4,0UC		•	000,060	
SUBTOTAL PERSONNEL SERVICE COSTS	'		3,539,462	4	- 5,611,833	'		4,860,272		3	6,932,645	1
PAYROLL TAXES AND BENEFITS												
Payroll Taxes			283,157	'	448,947	•		388,822	1		554,612	•
runge / cmpioyee benenus Retirement / Pension			67 884	. ,	107 630	' '		93 216			137 963	
TOTAL PAYROLL TAXES AND BENEFITS			1,113,273		- 1,318,809	ľ		1,244,270	ľ		1,449,806	1
TOTAL PERSONNEL SERVICE COSTS	'	•	4 652 735		- 6 930 642			6 104 541			8 382 451	
CONTRA ATED SEDUINES					1							
CONTRACTED SERVICES Accounting / Audit			,	,	'			-	•		71.400	'
Legal			45 900	-	45 900	1		45 900	1		45 900	1
Management Company Fee			(389,985)	3	(389,985)	-		(389,985)			(389,985)	•
Nurse Services			•		'	а. -		1				
Food Service / School Lunch			62 886		188 657			188 657	•		188 657	
Payroll Services			62,222	1	94,222	•		07,222	e s		94 400	•
special cu services Tritlement Services (i.e. Tritle I)			6 120		6 120			6 120			6 120	
Other Purchased / Professional / Consulting			265,499		265,499	1		265,499	•		265,499	-
TOTAL CONTRACTED SERVICES		1	60,800		- 202,892	•	2	202,892	1	-1	274,292	

					ALAUL	ALADEMIT CHARLER SCHOOL, THE	K SURVUL					
					ā	Budget / Operating Plan	rating Plan					
						2021-22	22					
Total Revenue	,	10,231,978	L	ĩ	10,231,978	×.	•	10,231,978		•	10,231,978	
Total Expenses		7,680,566	1		10,341,237	T	a.	9,515,137			11,864,447	
Net Income Actual Student Enrollment		2,551,411 1,828	1 1	1.1	(109,259) 1,828	1.1	a a	716,841 1,828	1.1		(1,632,469) 1,828	
*NOTE: Enrollment, Revenue and Expediture Data IN the "Total and Variance Analysis' Section is Raced on 1657 ACTIAN Onarter Completed	1st Que	1st Quarter - 1/1 - 9/30	5	2nd Que	2nd Quarter - 10/1 - 12/31	12/	310 0	3rd Quarter - 1/1 - 3/31	5	400	4th Quarter - 4/1 - 6/30	/30
is pased on the sectory data to compress	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance
SCHOOL OPERATIONS												
Board Expenses		5 100	4		5 100	•		5 100	2		5 100	
Classroom / Teaching Supplies & Materials		18,258	2		54,774	¥.		54,774	3		54,774	1
Special Ed Supplies & Materials		1	2		1	'		'			1	
Textbooks / Workbooks		45,458			136,3/5	•		136,3/5	C I		136,3/5	1
Supplies & Materials other		110 600			110 000	•		110 600			110.600	
Telephone Telephone		55,350			55.350	•		55.350			55.350	
Technology		58,650	•		58,650	'		58,650	1		58,650	
Student Testing & Assessment		10,200			30,600	•		30,600	•		30,600	
Field Trips		10,000	4		30,000	r		30,000	1		30,000	
Transportation (student)		1,020	a.		3,060	14		3,060			3,060	
Student Services - other		35,400			106,200	•		106,200	3		106,200	
Office Expense		39,525			39,525	-1		39,525	2		39,525	1
Staff Development		94,860			94,860	4		94,860	2		94,860	1
Staff Recruitment		17,340	•		17,340	•		17,340			17,340	1
Student Recruitment / Marketing		10,710			10,710	'		10,710			10,710	
School Meals / Lunch Travial (Stated		7 650			7 650	' '		7 650	1		7 650	
Fundraising		-	1		-			-			-	
Other		35,700			35,700	•		35,700	'		35,700	
TOTAL SCHOOL OPERATIONS		574,511	2	•	815,184	•		815,184	•	1	815,184	
FACILITY OPERATION & MAINTENANCE												
Insurance		118 680	t		118 680			118 680	•		118 680	
Janitorial		114,500			114,500	•		114,500	'		114,500	
building and Land Kent / Lease / Facility Finance Interest Renairs & Maintenance		173 150			173 150	' '		173 150			173 150	
Equipment / Furniture		5.000			5.000			5.000	2		5.000	1
Security		'	1		'	•			•			1
Utilities		127,750			127,750	•		127,750	×		127,750	ĩ
TOTAL FACILITY OPERATION & MAINTENANCE	9	1 628 095	1	•	1 628 095	1	1	1 628 095	1		1 628 095	
DEPRECIATION & AMORTIZATION		764.425	1		764.425	1		764.425			764.425	
COVID-19 / CONTINGENCY			1		'	'			,			
DEFERRED RENT		•				•		•			•	
TOTAL EXPENSES		7.680.566		1	10.341.237	1	1	9.515.137	1		11.864.447	
				Ì					İ			
NET INCOME		2,551,411			(109,259)	-	1	716,841	2		(1.632,469)	1

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					ACAD	ACADEMY CHARTER SCHOOL, THE	ER SCHOOL,	THE				
						Budget / Operating Plan	erating Plan					
						2021-22	-22					
Total Revenue		10,231,978	Ĩ.	1	10,231,978	×.	1	10,231,978		1	10,231,978	L
Total Expenses	1	7,680,566	4		10,341,237	7	4	9,515,137			11,864,447	4
Net Income		2,551,411	1	ī	(109,259)	1	1	716,841	3		(1,632,469)	1
Actual Student Enrollment	2	1,828	3	1	1,828	1		1,828		•	1,828	×
	Ist	1st Quarter - 7/1 - 9/30	30	2nd Q	2nd Quarter - 10/1 - 12/31	2/31	3rd	3rd Quarter - 1/1 - 3/31	┝	4th Q	4th Quarter - 4/1 - 6/30	30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed												
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget Var	Variance	Actual	Current Budget	Variance
FOR FOR A School Districts Are Linked To Above Futries*												
HEMPSTEAD UFSD		1 426	•	ľ	1 426	•	ľ	1 426	ŀ	ľ	1 426	-
UNIONDALE UFSD	1	182	•	'	182	'		182	1	•	182	1
AMITYVILLE UFSD	1	16	×	,	16	-		16			16	Ĩ
BALDWIN UFSD	1	13	30	1	13	'	×.	13	<u>.</u>		13	ī
CARLE PLACE UFSD		1	<u>,</u>	T	1	'	8	1	4	t	1	
CENTRAL ISLIP UFSD		1	1	,	1	•	5	1	1	×	1	ĩ
COPIAGUE UFSD	1	1	1	•	1	•	E	1	1	T	1	×.
ELMONT UFSD	1	7	1		7	•	-	7	•		7	i.
FRANKLIN SQUARE UFSD		2	Ŀ		2			2	1		2	
FREEPORT UFSD	4	17	ŝ,	1	17	T.	đ	17	1	1	17	ji i
GLEN COVE CITY SD	2	4	4	9	4	1	4	4	1	3	4	3
LAWRENCE UFSD	2	1			1	1	3	1		1	1	1
LEVITTOWN UFSD		1	ΞŰ	9	1	1	1	1	2	1	1	1
LINDENHURST UFSD	1	1	4	•	1	4	2	1		1	1	
LONG BEACH CITY SD		4	4	`	4	•		4			4	
ALL OTHER School Districts: ( Count = 14 )	5	152	a.	1	152	1	£	152		L	152	
TOTAL ENROLLMENT		1,828	1	1	1,828	1	1	1,828	4	1	1,828	1
REVENUE PER PUPIL		5,597	7	1	5,597		1	5,597	T	Ī	5,597	
EXPENSES PER PUPIL		4,202		1	5,657	•	1	5,205	1	1	6,490	1

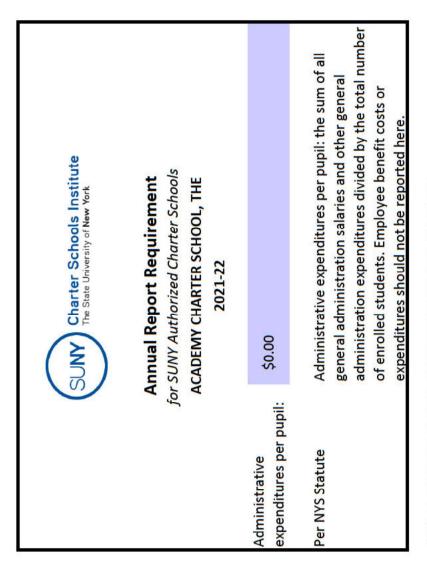
Image: 10 (a) (b) (b) (b) (b) (b) (b) (b) (b) (b) (b							ACADEM	ACADEMY CHARTER SCHOOL, THE	SCHOOL, TH	ш			
Image: second							ng	get / Uperat	Ing Plan				
Image: stand	Total Revenue Total Expenses		1.1	10.0		40,927,910 39,401,386	(40,927,910) 39,401,386	8.3	ж а 	40,927,910 39,401,386	(40,927,910) 39,401,386	6.2	
International sector of product analysis sector         International sector         Internaternational sector         International s	Net income Actual Student Enroliment				• •	1,526,524	(1,526,524)	33		1,526,524	(1,526,524)	3.3	
International control for the finance formation of control is control in the finance formation of control in the fi						5	TOTALS		F ANALVCIC				2
i Fond on List ACTUAL Contract complete in the contract complete and the contract contract contract contract contract contrac	*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Varianc	ce Analysis' Section		Current	Actual		Actual	Original	Actual		Actual		
Mitrit counces Ferentiate Council (Life value) (Life value)	is Based on LAST ACTUAL Quarter Completed		Actual	Budget (Current Quarter)	vs. Current Budget	Current Budget - TY	vs. Current Budget TY	Budget (Current Quarter)	vs. Original Budget	Original Budget - TY	vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters)	Actual CY vs. Actual PY
0.0000 (E. R.M.S.M.S.)         0.0000 (E. R.M.S.M.S.)         0.00000 (E. R.M.S.M.S.)         0.000000 (E. R.M.S.M.S.)         0.0000000 (E. R.M.S.M.S.)         0.00000000000000000000000000000000000	REVENUE REVENUE FROM STATE SOURCES	2021-22											
If 1980         If 2,303         If 0,005,503	Per Pupil Kevenue HEMPSTEAD UFSD	Per Pupil Kate 21,120	•	T.	•	30,108,672	(30,108,672)			30,108,672	(30,108,672)		
If P (S)	UNIONDALE UFSD	22,330	1		1	4,053,565	(4,053,565)		•	4,053,565	(4,053,565)		
Control         Control <t< td=""><td>AMITYVILLE UFSD</td><th>18,697</th><td>1</td><td>•</td><td></td><td>306,631</td><td>(306,631)</td><td>•</td><td></td><td>306,631</td><td>(306,631)</td><td></td><td></td></t<>	AMITYVILLE UFSD	18,697	1	•		306,631	(306,631)	•		306,631	(306,631)		
Image: March	CARLE PLACE UFSD	21.205				19 085	(19 085)			19 085	(19 085)		
If 1030         If 10300         If 10300         If 1030         If 1030	CENTRAL ISLIP UFSD	22,398		1	'	22,398	(22,398)			22,398	(22,398)		
Constrained (Constrained (Constrained)         Constrained (Constrained)         Constrained (Constraine)         Constrained (Constrained)	COPIAGUE UFSD	11,014	'		1	17,014	(17,014)	1	1	17,014	(17,014)		
Integration	FRANKLIN SQUARE UFSD	14,514		1		29,028	(29,028)			29,028	(29,028)		
Crite Control         Control         Contic         Control         Control	FREEPORT UFSD	17,321		•	ľ	288,395	(288,395)			288,395	(288,395)		ĺ
18/15/ Mit UFS0         20/14/ (1/5/15)         10/15/ (1/5/15)         10/15/ (1/	GLEN COVE CITY SD	19,789	τ			79 156	(79 156)	•		79 156	(79 156)		
Mit Note (Mit Note)         Mit Note)	LAWRENCE UFSD	20,784	1	•	'	20,784	(20,784)		1	20,784	(20,784)		
Titles         Titles<	LEVIT TOWN UPSD	15 285				15 285	(15,285)			15 285	(15 285)		
Table Shool District: (Count = 14)         13.135 (S2)         13.15 (S2)	LONG BEACH CITY SD	23,143	1	•	ľ	92,572	(92,572)			92.572	(92,572)		
Vull Revenue (weithred Average For Pupil Funding)         705/1         7	ALL OTHER School Districts: ( Count = 14 )	18,184	•	•	•	2,762,211	(2,762,211)	•		2,762,211	(2,762,211)		
ation recente partment of Youth and Community Development) The Asstance FEROM STATE SOURCES The Asstance FEROM FEROM	TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	20 874		1	'	38 157 637	(38 157 637)	•		38 157 637	(38 157 637)		
partment of Youth and Community Development)         c <th>Special Education Revenue Grants</th> <th></th> <th>'</th> <th>2</th> <th>-</th> <th>178,793</th> <th>(178,793)</th> <th>•</th> <th></th> <th>178,793</th> <th>(178,793)</th> <th></th> <th></th>	Special Education Revenue Grants		'	2	-	178,793	(178,793)	•		178,793	(178,793)		
partment of Youth and Community Development)         c <td>Stimulus</td> <th></th> <td>•</td> <td>3</td> <td>•</td> <td></td> <td>Ī</td> <td>1</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Stimulus		•	3	•		Ī	1					
Intel Assistance         Intel Assistance<	DYCD (Department of Youth and Community Development)		1		•		1	'	,				,
If EROM STATE SOURCES       I	Other NYC Dor Bontal Accistance												
IF FROM STATE SOURCES       IF FROM STATE SOURCES       IF SOURCES				•					<b>`</b>				
M FEDERAL FUNDING         C <thc< th="">         C         <thc< th=""></thc<></thc<>	TOTAL REVENUE FROM STATE SOURCES			ľ	ľ	38,336,430	(38,336,430)			38,336,430	(38,336,430)		
I Necks         I </th <th>REVENUE FROM FEDERAL FUNDING</th> <th></th>	REVENUE FROM FEDERAL FUNDING												
e - Other E - Other         c         337,258         (337,258)         c         c         337,258         c         c         337,258         c         337,558         c         1	IDEA Special Needs			1	•	1		1					
g - Other       g - 0 - 0       g - 0 - 0       g - 0 - 0       g - 0 - 0       g - 0 - 0       g - 0 - 0       g - 0 - 0       g - 0	Title I					337,258	(337,258)	1		337,258	(337,258)		
Terrer (TE DRU)       Chool Program (CSP) Planning & Implementation       Chool Program (CSP) Planning & Implementation         Chool Program (CSP) Planning & Implementation       Chool Program (CSP) Planning & Implementation       Chool Program (CSP) Planning & Implementation         LE FROM FEDERAL SOURCES       Chool Program (CSP) Planning & Implementation       Chool Program (CSP) Planning & Implementation       Chool Program (CSP) Planning & Implementation         LE FROM FEDERAL SOURCES       Chool Program (CSP) Planning & Implementation       Chool Program (CSP) Planning & Implementation       Chool Program (CSP) Planning & Implementation         Stand Donations       Chool Program (CSP) Planning & Implementation       Chool Program (CSP) (CSP)       Chool Program (CSP)       Chool Program (CSP)       Chool Program (CSP)         Stand Donations       Chool Program (CSP)	Title Funding - Other School Food Service (Free Lunch)		1		'	101,701	(101,701)				(101,701)		
chool Program (CSP) Planning & Implementation       c <td< th=""><th>Science 1 and Scivice (1155 Lunicity) Grants</th><th></th><th></th><th></th><th></th><th>170 110 1</th><th>(TTC TTC T)</th><th></th><th></th><th></th><th>TTC TTC T</th><th></th><th></th></td<>	Science 1 and Scivice (1155 Lunicity) Grants					170 110 1	(TTC TTC T)				TTC TTC T		
JE FROM FEDERAL SOURCES       - <td>Charter School Program (CSP) Planning &amp; Implementation</td> <th></th> <td>-</td> <td>•</td> <td>•</td> <td>1</td> <td>•</td> <td>•</td> <td>•</td> <td>-</td> <td>•</td> <td></td> <td></td>	Charter School Program (CSP) Planning & Implementation		-	•	•	1	•	•	•	-	•		
JE FROM FEDERAL SOURCES       - <td>Other</td> <th></th> <td>'</td> <td>•</td> <td>1</td> <td>'</td> <td>1</td> <td>1</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Other		'	•	1	'	1	1					
HE REVENUE HE REVENUE Is and Donations and Donations and Donations and Donations and Donations Internet	Other TOTAL REVENUE FROM FEDERAL SOLIDCES		ľ	Ì	Ì	2 340 ABD	17 340 ARNI	ľ	ľ	2 340 480	10 340 4801		
Interventions       -       -       -       241,000       (241,000)       -       -       241,000       -       -       241,000       -       -       241,000       -       -       241,000       -       -       241,000       -       -       241,000       -       -       241,000       -       -       241,000       -       -       241,000       -       -       241,000       -			3			001/010/2	Inntintn's			POL OLO'S	loot ot o's		
Urstment       Instant	CONTRIBUTIONS and Donations		0	1		241,000	(241,000)	1	a	241,000	(241,000)		
Unstament       -	Fundraising		3	2	'	1	'		1		-		
Investments	Erate Reimbursement						•	2			•		
Output       Control       Contro       Control       Control	Earnings on investments			1	•	100001	- 000 011	'	1	100001	1000011		
JE FROM LOCAL and OTHER SOURCES       -      <	Food Service (Income from meals)		-			- non'nT	- (nnn'nT)			- non'nt	- (nnn'nT)		
JE FROM LOCAL and OTHER SOURCES	Text Book		•	ľ	'		ľ		'		•		
UE FROM LOCAL and OTHER SOURCES 251,000 (251,000) 251,000	OTHER		*		Ì	'		'	×.		1		<sup>1</sup>
	TOTAL REVENUE FROM LOCAL and OTHER SOURCES		,	2	'	251,000	(251,000)	•		251,000	(251,000)		
<u>40,927,910</u> (40,927,910) <u>40,927,910</u>	TOTAL REVENUE		,	1		40,927,910	(40,927,910)			40,927,910	(40,927,910)		

						ACADEM	ACADEMY CHARTER SCHOOL, THE	SCHOOL, TH				
						Bud	Budget / Operating Plan	ing Plan				٦
							2021-22					
Total Revenue		1			40,927,910	(40,927,910)	1		40,927,910	(40,927,910)	•	X
Total Expenses					39,401,386	39,401,386	3		39,401,386	39,401,386	3	
Net income Actual Student Enrollment				•••	47C/07C/T	(F2C,02C,1)	1.1		47C(07C(1	(+7C'07C'T)	1.1	٠ ١
											0	
			Currant	Actual		TOTALS	TOTALS AND VARIANCE ANALYSIS	CE ANALYSIS		Actual		
"NULE: Enrollment, Kevenue and Expediture bata IN the Total and Variance Analysis Section is Based on LAST ACTUAL Quarter Completed	nce Analysis' Section		Budget	VS.		NS.	Budget	NS.		NS.	PY Actual (PY TY /	Actual CY
		Actual	(Current	Current	Current Budget _ TV	Current Budget TV	(Current	Original	Original Budget _ TV	Original Budget TV	No. of COMPLETED	VS. Actual PV
EXPENSES	Quarter 0		in the second seco					5				
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions				101 100	101 101			110 100	001 011		
Executive Management Instructional Management					413,189	413,189		, ,	413,189	413,189		
Deans, Directors & Coordinators	1	ľ	e.	'	1,797,166	1,797,166	1		1,797,166	1,797,166		1
CF0 / Director of Finance	15	E.	1	•	509,850	509,850	1		509,850	509,850	3	L
Operation / Business Manager	1		1	'	1,094,781	1,094,781	1		1,094,781	1,094,781	'	£
Administrative Staff				ľ	5 202 070	5 808 070			544,320	5 202 070		ľ
I U LA AUMINISI KALI VE STAFF					676'060'C	676'060'0			676'060'C	£7£'0£0'C		
INSTRUCTIONAL PERSONNEL COSTS					C 047 3CD	C 047 200			C 047 200	C 047 260		
				1	445,109	445 109			445 109	445 109		
Substitute Teachers	1	•	*	•	97,874	97,874	•		97,874	97,874	•	1
Teaching Assistants			0	·	1,051,935	1,051,935	6		1,051,935	1,051,935		0
Specialty Teachers	'	3	2	'	1 831 487	1 831 487			1 831 487	1 831 487	1	2
Aides					- 010 000		•		- 070 700	1 073 763	1	
			0		1 403 674	1 403 674			1 403 674	1 403 674		
TOTAL INSTRUCTIONAL			1	ľ	12,850,642	12,850,642	'		12,850,642	12,850,642		1
NOM INSTRUCTIONAL BEBRONNEL												
NUM-INSTRUCTIONAL PERSONNEL COSTS				•		•	1	,				1
Librarian	1	1	3	1	308,258	308,258	'		308,258	308,258		1
Custodian	3		1	2	593,833	593,833	'	•	593,833	593,833	•	2
Security					786,677	786,677	1		786,677	786,677		1
TOTAL NON INSTRUCTIONAL				ľ	5/8/CUC	2 10A 641			5/8, CUC	2 10A 641	ĺ	ľ
					110/101/7	TLO'LOT'S			TLOLLOTIZ	TLO'LOT'Z		
SUBTOTAL PERSONNEL SERVICE COSTS	1			'	20,944,212	20,944,212	'		20,944,212	20,944,212	1	1
PAYROLL TAXES AND BENEFITS												
Fringe / Employee Renefits			6.7		100,010 E	100,010 E			7 CP 840 5	100,010 E		
Retirement / Pension			1	'	401.693	401.693		'	401,693	401,693		
TOTAL PAYROLL TAXES AND BENEFITS			1	ľ	5,126,157	5,126,157	•	÷	5,126,157	5,126,157		1
TOTAL PERSONNEL SERVICE COSTS	1				26,070,369	26,070,369			26,070,369	26,070,369	1	
CONTRACTED SERVICES												
Accounting / Audit			•	·	71,400	71,400	•		71,400	71,400		
Legal				•	183 600	183 600	•		183 600	183 600		1
Management Company Fee		9	1		(1,559,941)	(1,559,941)		3 A	(1,559,941)	(1,559,941)	1	9
Nurse Services		а.	4		1	'	2					
Food Service / School Lunch		a i	1	•	628 857	628 857	'		628 857	628 857		
Payroll Services			2	•	248,886	248,886			248,886	248,886	•	. 2
Titlement Services (i.e. Title I)					24 480	24 480			24 480	24 480		
Other Purchased / Professional / Consulting		5 8		·	1,061,994	1,061,994			1,061,994	1,061,994	1	4
TOTAL CONTRACTED SERVICES		1	10		740,876	740,876			740,876	740,876		2

					ACADEM	ACADEMY CHARTER SCHOOL, THE	CHOOL, IH	ш			
					Bud	Budget / Operating Plan	ing Plan				
						2021-22					
Total Revenue				40,927,910	(40,927,910)	1		40,927,910	(40,927,910)	•	,
Total Expenses				39,401,386	39,401,386	9		39,401,386	39,401,386	3	
Net Income Actual Student Enroliment				1,526,524	(1,526,524)	11	а а	1,526,524	(1,526,524)		
		Currant	Actual		TOTAL	TOTALS AND VARIANCE ANALYSIS	E ANALYSIS		Actual		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'fotal and Variance Analysis' Section		Budget	ACTUAL		ACTUAL	Budget	ACTUAL		ACTUBI	DV Actual (DV TV /	Actual CV
IS DASED ON LOAN ACTIVAL QUARTER COMPLETED	Actual	(Current Ouarter)	Current	Current Budget - TV	Current Budget TV	(Current Ouarter)	Original	Original Budget - TV	Original Budget TV	No. of COMPLETED	vs.
SCHOOL OPERATIONS	in the second	(Date)	nager	10000	nucleo in	(Internet	nager	10000	nuclear in	שונתם בו לתםו ברום	1 0000
Board Expenses		3	1	20 400	20 400	3	1	20 400	20 400	-	3
Classroom / Teaching Supplies & Materials		3		182,580	182,580	3	3	182,580	182,580	1	1
Special Ed Supplies & Materials	1	2	'	2	1	'		1	'	7	2
Textbooks / Workbooks		6		454,582	454,582			454,582	454,582		
			'	- 000 011	- OON OFA			UCT OFA			
Leaphone Telenhone			,	721 400	221 400			221 400	221 400		
Technology			,	234.600	234.600	•		234.600	234.600		
Student Testing & Assessment				102,000	102,000	•	1	102,000	102,000		1
Field Trips		2	·	100,000	100,000	1	6	100,000	100,000		
Transportation (student)		0	9	10,200	10,200		Ð	10,200	10,200		3
Student Services - other		1	'	354,000	354,000	3	3	354,000	354,000		3
Office Expense		3	•	158,100	158,100		3	158,100	158,100	a	
Staff Development	1	3	•	379,440	379,440	1	2	379,440	379,440	1	1
Staff Recruitment	1	2	'	69,360	69,360	1	1	69,360	69,360	'	1
Student Recruitment / Marketing	1	'	'	42,840	42,840	'		42,840	42,840	'	
School Meals / Lunch Travial (Staff)				30,600	30,600			00/ 00	00/ 00		
Fundraising			,	-	-	•		-	-		
Other	ľ		,	142,800	142,800	1	1	142,800	142,800		1
TOTAL SCHOOL OPERATIONS	ľ	1	•	3,020,062	3,020,062		'	3,020,062	3,020,062	-	
FACILITY OPERATION & MAINTENANCE											
Insurance				474 720	474 720	1	-	474 720	474 720		
Janitorial		1	•	458,000	458,000	•	×.	458,000	458,000		
Building and Land Rent / Lease / Facility Finance Interest				4,356,059	4,356,059	1	6	4,356,059	4,356,059		
Repairs & Maintenance	a 		•	692,600	692,600	3	3	692,600	692,600	а.	3
Equipment / Furniture		3		20,000	20,000		э	20,000	20,000	1	3
Security	1	1			1			1			
Utilities	·	1		511,000	511,000	1		511,000	511,000		1
TOTAL FACILITY OPERATION & MAINTENANCE		a		6 512 379	6 512 379			6 512 379	6 512 379	•	•
DEPRECIATION & AMORTIZATION		2		3,057,700	3,057,700	1		3,057,700	3,057,700		
COVID-19 / CONTINGENCY		1					3				3
DEFERRED RENT					•	,				1	
TOTAL EXPENSES				39,401,386	39,401,386	2		39,401,386	39,401,386		3
				1 576 574	11			1 576 574	11 575 5741		
	•			17CINTCIT	- 1	•	'	+7C'N7C'T	1-20102011		•

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					ACADEM	ACADEMY CHARTER SCHOOL, THE	SCHOOL, TH	Ŧ			
					Bud	Budget / Operating Plan	ting Plan				
						2021-22					
Total Revenue		1	•	40,927,910	(40,927,910)			40,927,910	(40,927,910)	ſ	)
Total Expenses		3	'	39,401,386	39,401,386	3		39,401,386	39,401,386	3	
Net Income Actual Student Enrollment			1.1	1,526,524	(1,526,524)	3.3		1,526,524	(1,526,524)		
					TOTALS	TOTALS AND VARIANCE ANALYSIS	CE ANALYSIS				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Received on IAST ACTIMI Quester Commissed		Budget	Actual		Actual vs.	Budget	Actual vs.		Actual vs.	PY Actual (PY TY /	Actual CY
	Actual	(Current Ouarter)	Current Budget	Current Budget - TY	Current Budget TY	(Current Ouarter)	Original Budget	Original Budget - TY	Original Budget TY	No. of COMPLETED Actual CY Quarters)	vs. Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*	• Enrollment	<ul> <li>Enrollment Data Based on Last Actual Quarter Completed</li> </ul>	ast Actual Oua	ter Completed							
HEMPSTEAD UFSD						1	ľ			-	1
UNIONDALE UFSD		3				1.1				•	1
AMITYVILLE UFSD	3		2			1	1			*	2
BALDWIN UFSD	£	1	T.			1				•	
CARLE PLACE UFSD	ĩ					1	'			1	. K
CENTRAL ISLIP UFSD		£	•			1				•	£
COPIAGUE UFSD	e.	1	•			1					e.
ELMONT UFSD		0	1								×.
FRANKLIN SQUARE UFSD			ľ			E.	1			•	C
FREEPORT UFSD	r.	2				1					0
GLEN COVE CITY SD	3	3	i.			3					9
LAWRENCE UFSD	3	1				1					3
LEVITTOWN UFSD	3	1				1	3			-1	1
LINDENHURST UFSD	1	3				1				-1	3
LONG BEACH CITY SD		2				1	1			•	
ALL OTHER School Districts: ( Count = 14 )		1				3	•			•	
TOTAL ENROLLMENT						1					-
REVENUE PER PUPIL	1	1	1			1	1			1	1
EXPENSES PER PUPIL		•	1		-	1	'	_			1
		-				2					



# \*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4

# Financial Statements and Single Audit

For the years ended June 30, 2021 and 2020

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# Single Audit

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#### **Independent Auditors' Report**

To the Board of Trustees of The Academy Charter School Hempstead, New York

We have audited the accompanying financial statements of The Academy Charter School, which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to The Academy Charter School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Academy Charter School as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other matters**

#### Report on supplementary information required by New York State

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information shown on pages 22 to 27 are required by the New York State Department of Education who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information shown on pages 22 to 27 is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### **Other Information**

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of bonds covenants calculations, shown on page 28, is presented for purposes of additional analysis and is not a required part of the financial statements. The accompanying schedule of expenditures of federal awards, shown on page 29, as required by the *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* is presented for purposes of additional analysis and is also not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements or to the financial statements themselves, and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.



#### Other reporting required by government auditing standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 22, 2021 on our consideration of The Academy Charter School internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Academy Charter School internal control over financial reporting and compliance.

NChing LLP

New York, New York October 22, 2021



## **Statements of Financial Position**

As of June 30,

	2021	2020
Assets Current assets		
Cash and cash equivalents	\$ 9,822,477	\$ 7,309,447
Accounts and grants receivable - net	1,248,677	1,336,393
Due from government agencies	656,675	635,684
Prepaid expenses	48,110	2,467
Total current assets		
Total current assets	11,775,939	9,283,991
Property and equipment, net - Note 5	106,898,072	74,368,334
Other assets	57 22 ( 007	10 101 100
Restricted cash and escrow reserves - Note 4 Security deposits	57,336,887 72,090	12,131,193 192,090
Total assets	\$ 176,082,988	\$ 95,975,608
<u>Liabilities and Net Assets</u> Current liabilities Accounts and accrued expenses payable Accrued salaries and other payroll-related expenses Accrued interest payable	\$ 4,208,002 3,434,749 1,971,937	\$ 1,550,887 2,407,411 2,371,714
Bonds payable - current portion - Note 6 Loans payable - Note 13 Deferred revenue	1,495,000	1,075,000 2,500,000 74,681
Total current liabilities	11,170,043	9,979,693
Loans payable - long term portion - Note 13	-	4,349,550
Bonds payable (less current portion; net of unamortized deferred financing costs of \$5,286,385 for 2021 and \$3,755,857 in 2020) - Note 6	156,903,343	77,024,143
Total liabilities	168,073,386	91,353,386
<b>Net assets without donor restrictions</b> Undesignated Reserve - contingency	7,826,421 183,181	4,440,331 181,891
	105,101	101,071
Total net assets without donor restrictions	8,009,602	4,622,222
Total liabilities and net assets without donor restrictions	\$ 176,082,988	\$ 95,975,608

# Statements of Activities

For the years ended June 30,

	2021	2020
Operating revenue and other support		
Public school districts General education	\$ 44,096,873	\$ 38,730,821
General culcation	φ ++,090,075	\$ 56,750,621
Grants, contracts and other support		
Federal and state grants	7,941,361	2,438,018
Contributions and private grants	2,087,972	510,259
Interest and other income	227,454	559,576
Total operating revenue and other support	54,353,660	42,238,674
Expenses		
Program expenses		
Regular education	37,038,585	31,477,567
Food service	2,295,703	1,913,446
Special education	2,011,949	1,403,461
Total program expenses	41,346,237	34,794,474
Supporting services		
Management and general	9,620,043	6,602,888
Total program and supporting services expenses	50,966,280	41,397,362
Change in net assets	3,387,380	841,312
Net assets without donor restrictions - beginning of year	4,622,222	3,780,910
Net assets without donor restrictions - end of year	\$ 8,009,602	\$ 4,622,222

			Pro	Program expenses	Supporting services	Total program and
	Regular	Special	Food	Total	Management	supporting
- c	education	education	service	programs	& general	services
Salaries Administrative staff personnel	\$ 4,864,586	\$ 432,374	\$	\$ 5,296,960	\$ 1,455,286	\$ 6,752,246
Instructional personnel	13,687,979	458,522	I	14,146,501	I	14,146,501
Noninstructional personnel	317,370		667,777	985,147	2,997,219	3,982,366
Total salaries	18,869,935	890,896	667,777	20,428,608	4,452,505	24,881,113
<b>Operating expenses</b>						
Payroll taxes and fringe benefits	3,994,597	188,707	141,059	4,324,363	941,593	5,265,956
Retirement benefits	398,862	18,844	14,083	431,789	94,012	525,801
Financial and administrative	•				616,644	616,644
Administrative	148,498	6,995	I	155,493	40,476	195,969
Marketing and recruitment	131,009	6,245	ı	137,254	34,873	172,127
Insurance	730,949	34,721	I	765,670	195,967	961,637
Legal and professional	647,612	31,011	I	678,623	516,845	1,195,468
Repairs and maintenance	1,023,826	47,876	37,481	1,109,183	245,536	1,354,719
Equipment leasing and maintenance	1,081,092	50,931	I	1,132,023	294,592	1,426,615
Staff development	342,559	16,371	I	358,930	90,715	449,645
Food costs			1,071,070	1,071,070	ı	1,071,070
Student services and related activities	329,285	117,195	I	446,480	I	446,480
Supplies and instructional materials	623,303	29,313	1	652,616	170,423	823,039
Telephone and internet services	400,922	18,888	I	419,810	109,240	529,050
Occupancy	569,722	26,113	I	595,835	163,440	759,275
Other expenses	272,046	13,009	9,179	294,234	62,773	357,007
Interest expense - facilities loans	3,901,350	312,108	208,072	4,421,530	780,270	5,201,800
Interest expense - equipment lease	5,471	438	292	6,201	1,094	7,295
Depreciation	2,517,064	118,250	90,664	2,725,978	598,949	3,324,927
Amortization	1,050,483	84,038	56,026	1,190,547	210,096	1,400,643
Total operating expenses	18,168,650	1,121,053	1,627,926	20,917,629	5,167,538	26,085,167
Total expenses	\$ 37,038,585	\$ 2,011,949	\$2,295,703	\$ 41,346,237	\$ 9,620,043	\$ 50,966,280

			Pro	Program expenses	Supporting services	Total program and
	Regular	Special	Food	Total	Management	supporting
Salaries	education	education	service	programs	& general	services
Administrative staff personnel	\$ 4,093,015	\$ 356,241	<del>х</del>	\$ 4,449,256	\$ 1,185,488	\$ 5,634,744
Instructional personnel	11,504,583	207,908		11,712,491	•	11,712,491
Noninstructional personnel	179,115	I	780,504	959,619	1,705,945	2,665,564
Total salaries	15,776,713	564, 149	780,504	17,121,366	2,891,433	20,012,799
<b>Operating expenses</b>						
Payroll taxes and fringe benefits	3,442,825	122,968	170,359	3,736,152	631,155	4,367,307
Retirement benefits	302,668	10,822	14,974	328,464	55,472	383,936
Financial and administrative	274,483	21,959	I	296,442	267,964	564,406
Administrative	185,825	6,468	I	192,293	43,519	235,812
Marketing and recruitment	151,283	5,742	I	157,025	34,704	191,729
Insurance	622,902	22,853	I	645,755	144,094	789,849
Legal and professional	526,958	19,705	I	546,663	534,956	1,081,619
Repairs and maintenance	796,820	26,715	39,860	863,395	148,300	1,011,695
Equipment leasing and maintenance	901,552	32,047	I	933,599	210,121	1,143,720
Staff development	315,898	10,553	I	326,451	74,655	401,106
Food costs		ı	609,399	609,399	I	609,399
Student services and related activities	516,871	138,502	I	655,373	I	655,373
Supplies and instructional materials	656,926	22,665	I	679,591	154,152	833,743
Telephone and internet services	262,044	9,448	I	271,492	60,870	332,362
Occupancy	996,981	32,463	I	1,029,444	236,892	1,266,336
Other expenses	218,541	8,061	10,751	237,353	39,745	277,098
Interest expense - facilities loans	3,353,783	268,303	178,868	3,800,954	670,757	4,471,711
Interest expense - equipment lease	5,505	440	294	6,239	1,101	7,340
Depreciation	2,058,452	70,755	102,542	2,231,749	380,891	2,612,640
Amortization	110,537	8,843	5,895	125,275	22,107	147,382
Total operating expenses	15,700,854	839,312	1,132,942	17,673,108	3,711,455	21,384,563
Total expenses	\$ 31,477,567	\$ 1,403,461	\$1,913,446	\$ 34,794,474	\$ 6,602,888	\$ 41,397,362

## **Statements of Cash Flows**

For the years ended June 30,

	2	2021		2020
Cash flows from operating activities Change in net assets	\$ 3,387,2	380	\$	841,312
Adjustments to reconcile change in net assets				
to net cash provided by operating activities				
Depreciation	3,324,	927		2,612,640
Amortization of debt issuance costs	1,400,	643		147,382
Forgiveness of debt	(4,849,	550)		-
Changes in operating assets and liabilities				
Accounts and grants receivable	87,			269,389
Due from government agencies	(20,			(111,108)
Security deposits	120,			(9,745)
Prepaid expenses	· · ·	643)		14,951
Accounts and accrued expenses payable	2,657,		(	2,113,992)
Accrued salaries and other payroll-related expenses	1,027,			557,940
Accrued interest payable	(399,			(26,980)
Deferred revenue	(14,	326)		(65,239)
Net cash provided by operating activities	6,674,	832		2,116,550
Cash flows from investing activities	(25.954)	((5)	(	0 227 0(0)
Acquisition of property, plant and equipment	(35,854,		-	9,327,960)
Net cash used in investing activities	(35,854,	665)	(	9,327,960)
Cash flows from financing activities				
Payments on bonds payable	(1,225,			(910,000)
Refunded bonds	(21,975,			-
Proceeds from bonds issuance	102,098,	557		-
Draws on line of credit		-		1,950,000
Payments on line of credit		-		2,600,000)
Proceeds from loans		-		6,349,550
Repayments of loans	(2,000,	000)		-
Obligations under capital leases		-		(13,282)
Net cash provided by financing activities	76,898,		-	4,776,268
Net increase/(decrease) in cash, cash equivalents, and restricted cash	47,718,			2,435,142)
Cash, cash equivalents, and restricted cash - beginning of year	19,440,			1,875,782
Cash, cash equivalents, and restricted cash - end of year	\$ 67,159,	364	\$ 1	9,440,640
Supplemental cash flow disclosures				
Interest paid	\$ 6,880,	610	\$	5,623,923
Interest capitalized	\$ 2,240,2	268	\$	-
Reconciliation of cash, cash equivalents and restricted cash balances:	<b>*</b> • • • • •		<b>.</b>	
Cash and cash equivalents Restricted cash and escrow reserves:	\$ 9,822,4	477	\$	7,309,447
	183,	101		181,891
Restricted cash – contingency	39,547,			-
Restricted cash – held by trustee Interest reserve				3,268,616
Debt Service	5,229,2			1,717,263
Repairs and replacement	12,177,			6,874,270 89,153
Total restricted cash and escrow reserves	<u> </u>		1	<u>89,153</u> 2,131,193
Total cash, cash equivalents and restricted cash	\$ 67,159,3	504	51	9,440,640

Notes to the Financial Statements

June 30, 2021 and 2020

#### Note 1 Organization

The Academy Charter School ("TACS"), a 501(c)(3) tax-exempt organization, is a public charter school located in Hempstead, New York. The School opened in February 2009 and commenced operating classes for kindergarten through second grade in September 2009, and added third through eleventh grade classes in 2010 through 2019. In fiscal year 2020, TACS added twelfth grade reaching full capacity during the 2019-20 school year. The TACS charter was renewed in 2019 for an additional five years. The mission of TACS is to offer an interdisciplinary curriculum in a technology-rich environment that challenges students to explore connections across subjects and use experiential learning to bridge the gaps between theory and practice. Enrollment is open to all potential student candidates, with a preference for those residing in the immediate area.

Effective December 2017, The Academy Charter School – Uniondale location received its charter approval from The State University of New York Charter School Institute. In 2020, The Academy Charter School – Uniondale obtained a charter modification authorizing it to operate classes from kindergarten through sixth grade and ninth through eleventh grades.

The Academy Charter School, Hempstead location, is referred to as "The Academy – Hempstead" and The Academy Charter School – Uniondale is referred to as "The Academy – Uniondale". Collectively, The Academy – Hempstead and The Academy – Uniondale will be referred to as "The School".

### Note 2 Summary of significant accounting policies

**Basis of accounting.** The financial statements of the School have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

#### Recently adopted accounting pronouncements.

- Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 958). In June 2018, the FASB issued ASU 2018-08, Not-for-Profit Entities (Topic 958): *Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. Effective July 1, 2019, the School adopted ASU 2018-08. Key provisions of this guidance include clarification regarding the accounting for grants and contracts as exchange transactions or contributions, and improved guidance for conditional versus unconditional contributions.
- **Revenue from Contracts with Customers (Topic 606).** In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606), which establishes a new contract and control-based revenue recognition model, changes the basis for deciding when revenue is recognized over time or at a point in time, and expands disclosures about revenue.

**Notes to the Financial Statements** June 30, 2021 and 2020

#### **Note 2** Summary of significant accounting policies – (continued)

#### **Recently adopted accounting pronouncements.** – (continued)

For contributions, the School evaluates whether they are conditional or unconditional. Contributions are considered to be conditional when both barriers, the right of return of the assets and the right of release from the obligation, must be overcome for the School to be entitled to the revenue.

Review of various provisions of both standards resulted in no significant changes in the way the School recognizes revenue.

**Financial statement presentation.** The School reports information regarding its financial position and activities according to the following net asset classifications:

**Net assets without donor restrictions.** Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the School.

**Net assets with donor restrictions.** Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the School or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

**Revenue recognition.** The School recognizes revenue from the state and local governments based on the School's charter status and the number of students enrolled. Such revenue is recorded when services are performed, in accordance with the charter agreement. The New York State Department of Education mandates the rate per pupil. Revenue from these transactions is recognized ratably over the related school year.

Grants and contracts revenue is recognized when qualifying expenditures are incurred and/or services are provided to the students during the applicable school year. Funds received in advance or any unspent funds for which qualifying expenditures have not been incurred are recorded as deferred revenue. Any unspent amounts might be returned to the granting agency or the granting agency can approve that those amounts be applied to a future grant period.

**Use of estimates.** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Cash and cash equivalents.** The School considers all short-term, highly liquid investments, such as money market funds, to be cash equivalents.

June 30, 2021 and 2020

#### **Note 2** Summary of significant accounting policies – (continued)

Accounts and grants receivable. Accounts and grants receivables are recorded at net realizable value. The allowance for doubtful accounts is the School's best estimate of the amount of probable credit losses in existing receivables. Management determines the allowance based on historical write-off experience and reviews its allowance for doubtful accounts periodically. Past due balances are reviewed individually for collectability. Allowances recorded at June 30, 2021 and 2020 are \$388,323 and \$168,567, respectively.

**Restricted cash and escrow reserves.** Restricted cash and escrow reserves relate to reserve and escrow accounts that are required to be maintained by the School in accordance with the bond indenture and charter requirements.

**Deferred revenue.** Funds received in advance for which qualifying expenditures have not been incurred are reflected as deferred revenue from state and local government grants in the accompanying statements of financial position.

**Donated goods and services.** The School receives donated services from unpaid volunteers. No amounts have been recognized in the accompanying statement of activities, since the services do not meet the specialized skill criteria for recognition under U.S. GAAP.

**Property and equipment.** Property and equipment are recorded at cost. Donated assets are capitalized at the estimated fair value at date of receipt. Maintenance and repairs are charged to expense as incurred; significant improvements are capitalized. The School capitalizes additions and significant improvements in excess of \$500. Effective July 1, 2021, the School modified its capitalization policy to increase threshold to \$5,000. Depreciation is computed using the straight-line method over estimated useful lives of the respective asset. The estimated depreciable lives of the different classes of property are as follows:

Asset	Useful Life
Building	39 years
Building improvements	39 years
Furniture and fixtures	7 years
Machinery and equipment	3 years
Computer and office equipment	3 years

Depreciation charges for computer equipment financed through capitalized lease obligations are included in depreciation expense. Depreciation for construction-in-progress will commence over the estimated useful lives of the respective assets when the assets are placed in service.

June 30, 2021 and 2020

#### **Note 2** Summary of significant accounting policies – (continued)

**Functional allocation of expenses.** The costs of providing program and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among program and supporting services benefited. Such allocations are determined by management on an equitable basis. The expenses that are allocated include the following:

Expense	Method of allocation	
Salaries and benefits	Direct allocation; then time and effort	
Legal and professional fees	Direct allocation; then time and effort	
Repairs and maintenance	Time and effort	

**Debt issuance costs.** Debt issuance costs, net of accumulated amortization, are reported as a direct deduction from the face amount of the bonds payable to which such costs relate. Amortization of debt issuance costs is reported as a component of interest expense and is computed using a straight-line method over the term of the related debt. Accounting principles generally accepted in the United States of America require that the effective yield method be used to amortize financing costs; however, the effect of using the straight-line method is not materially different from the results that would have been obtained under the effective yield method. Amortization expenses for the years ended June 30, 2021 and 2020 was \$1,400,643 and \$147,382, respectively. During the year ended June 30, 2021, unamortized debt issuance costs in the amount of \$1,239,250 were written off as a result of the related debt extinguishment as described in Note 6.

**Income taxes.** The School is tax-exempt under Section 501(c)(3) of the Internal Revenue Code (IRC) and has been classified as a publicly supported organization as described in IRC sections 509(A)(1) and 170(B)(1)(A)(II).

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken and recognize a tax liability (or asset) if the School has taken an uncertain position that more likely than not would not be sustained upon examination by taxing authorities. Management has analyzed the tax positions taken and has concluded that, as of June 30, 2021, there are no uncertain positions taken or expected to be taken that would require recognition or disclosure in the accompanying financial statements. Periods ending June 30, 2018 and subsequent remain subject to examination by the taxing authorities.

**Operating risk.** The coronavirus outbreak may have an adverse effect on the results of operations. Given the uncertainty around the extent and timing of the potential future spread or mitigation of the coronavirus and around the imposition or relaxation of protective measures, the School cannot reasonably estimate the impact to future results of operations.

June 30, 2021 and 2020

#### **Note 2** Summary of significant accounting policies – (continued)

**New accounting pronouncements.** In February 2016, the FASB issued ASU 2016-02, *Leases* which is effective for fiscal years beginning after December 15, 2021, with early adoption permitted. In addition to expanded disclosure requirements regarding leasing activities, the new standard significantly changes current lessee accounting for operating leases. Under the new standard all lessees will be required to recognize a right-of-use asset and a lease liability in the statement of financial position for all leases of property and equipment, except for certain leases classified as short-term leases. The new standard requires lessors to account for leases using an approach that is substantially equivalent to existing guidance for sale-type leases, direct financing leases and operating leases; however, it expands disclosure requirements for lessors.

FASB issued ASU 2020-07, *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*, which becomes effective for the June 30, 2022. This ASU focuses on improving transparency in the reporting of contributed nonfinancial assets and requires a separate line-item presentation on the statement of activities and additional disclosures.

The School is in the process of evaluating the impact these standards will have on the future financial statements.

#### Note 3 Liquidity and availability

At June 30, 2021 and 2020, financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

	2021	2020
Cash and cash equivalents	\$ 9,822,477	\$ 7,309,447
Accounts and grants receivable – net	1,248,677	1,336,393
Due from government agencies	656,675	635,684
Total financial assets available for general expenditures		
within one year	\$ 11,727,829	<u>\$ 9,281,524</u>

None of the financial assets are subject to donor or other contractual restrictions which would make them unavailable for general expenditures within one year of the balance sheet date. The School structures its financial assets to be available as its general expenditures, liabilities and other obligations come due. To help manage unanticipated liquidity needs, the School may borrow from the available credit line.

Notes to the Financial Statements

June 30, 2021 and 2020

## Note 4 Restricted cash and escrow reserves

Restricted cash and escrow reserve accounts as of June 30, 2021 and 2020 were as follows:

	The Academy - Hempstead	Total	
Restricted cash – contingency Restricted cash – held by trustee Interest reserve Debt Service Repairs and replacement	\$ 81,059 4,104,124 1,033,326 7,407,115 100,012	\$ 102,122 35,443,222 4,195,904 4,769,992 100,011	\$ 183,181 39,547,346 5,229,230 12,177,107 200,023
Total	\$ 12,725,636	\$ 44,611,251	\$ 57,336,887
	The Academy - Hempstead	The Academy - Uniondale	Total
Restricted cash – contingency Restricted cash – held by trustee Interest reserve Debt Service Repairs and replacement	\$ 80,782 2,600,927 996,248 5,132,795 89,153	\$ 101,109 667,689 721,015 1,741,475	\$ 181,891 3,268,616 1,717,263 6,874,270 89,153
Total	\$ 8,899,905	\$ 3,231,288	\$ 12,131,193

Notes to the Financial Statements

June 30, 2021 and 2020

## Note 5 Property and equipment

Property and equipment consist of the following as of June 30,:

	2021			
	The Academy	The Academy		
	- Hempstead	- Uniondale	Total	
Land	\$ 790,000	\$ -	\$ 790,000	
Building	53,872,158	16,313,429	70,185,587	
Building improvements	4,256,074	1,385,837	5,641,911	
Furniture and fixtures	2,316,671	325,933	2,642,604	
Machinery and equipment	5,000	74,035	79,035	
Educational equipment	400,992	-	400,992	
Computer and office equipment	4,555,481	1,293,934	5,849,415	
Software	-	50,956	50,956	
Construction in progress	11,143,653	23,317,823	34,461,476	
Total property and equipment	77,340,029	42,761,947	120,101,976	
Less: accumulated depreciation	(11,578,751)	(1,625,153)	(13,203,904)	
Property and equipment, net	\$ 65,761,278	\$ 41,136,794	\$ 106,898,072	

	2020			
	The Academy	The Academy		
	- Hempstead	- Uniondale	Total	
Land	\$ 790,000	\$ -	\$ 790,000	
Building	53,872,158	16,313,429	70,185,587	
Building improvements	4,119,523	127,330	4,246,853	
Furniture and fixtures	2,255,431	141,152	2,396,583	
Machinery and equipment	5,000	5,795	10,795	
Educational equipment	276,934	-	276,934	
Computer and office equipment	3,348,036	339,423	3,687,459	
Construction in progress	271,712	2,381,388	2,653,100	
Total property and equipment	64,938,794	19,308,517	84,247,311	
Less: accumulated depreciation	(9,069,378)	(809,599)	(9,878,977)	
Property and equipment, net	\$ 55,869,416	\$ 18,498,918	\$ 74,368,334	

June 30, 2021 and 2020

#### Note 6 Bonds payable

On March 23, 2011, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$10,505,000 in Tax-Exempt Education Revenue Bonds (the "Series 2011A Bonds"), bearing interest at 8.25% per annum, with principal due at varying amounts annually through maturity on February 1, 2041, as well as \$235,000 in Taxable Education Revenue Bonds (the "Series 2011B Bonds"), bearing interest at 8% per annum. The Series 2011B Bonds were repaid fully on February 1, 2014. The proceeds of the bonds were used to purchase and renovate a two-story building at Hempstead, New York, to be used as classroom, cafeteria, kitchen, and administration space for The Academy – Hempstead. On July 1, 2020, the outstanding Series 2011A Bonds were refunded using the proceeds from the Series 2020 Bonds described below.

On December 23, 2013, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$12,970,000 in Tax-Exempt Education Revenue Bonds (the "Series 2013A Bonds"), bearing interest at 7.65% per annum, with principal due at varying amounts annually through maturity on February 1, 2044, as well as \$545,000 in Taxable Education Revenue Bonds (the "Series 2013B Bonds"), bearing interest rate at 7.25% per annum, with principal due at varying amounts annually through maturity on February 1, 2044, as well as \$545,000 in Taxable Education Revenue Bonds (the "Series 2013B Bonds"), bearing interest rate at 7.25% per annum, with principal due at varying amounts annually through maturity on February 1, 2019. The proceeds of the bonds were used to purchase and renovate a four-story building at Hempstead, New York, to be used as classroom and administration space for The Academy – Hempstead. On July 1, 2020, the outstanding Series 2013A Bonds were refunded using the proceeds from the Series 2020 Bonds described below.

On August 10, 2017, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$35,900,000 in Tax-Exempt Education Revenue Bonds (the "Series 2017A Bonds"), bearing interest from 5.45% to 6.24% per annum, with principal due at varying amounts annually through maturity on February 1, 2047, as well as \$2,685,000 in Taxable Education Revenue Bonds (the "Series 2017B Bonds"), bearing interest rate at 6.59%% per annum, with principal due at varying amounts annually through maturity on February 1, 2024. The proceeds of the bonds were used for the acquisition, construction, equipment, and furnishing of an approximately 112,500 square foot building for The Academy – Hempstead.

On June 26, 2018, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$19,520,000 in Tax-Exempt Education Revenue Bonds (the "Series 2018A Bonds"), bearing interest from 6.47% to 7.24% per annum, with principal due at varying amounts annually through maturity on February 1, 2048, as well as \$1,945,000 in Taxable Education Revenue Bonds (the "Series 2018B Bonds"), bearing interest rate at 7.24%% per annum, with principal due at varying amounts annually through maturity on February 1, 2027. The proceeds of the bonds were used for the acquisition and renovation of building for The Academy – Uniondale.

Notes to the Financial Statements

June 30, 2021 and 2020

#### **Note 6 Bonds payable** – (continued)

On July 1, 2020, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$35,860,000 in Tax-Exempt Education Revenue Bonds (the "Series 2020A Bonds"), bearing interest from 4.76% to 5.73% per annum, with principal due at varying amounts annually through maturity on February 1, 2050, as well as \$22,135,000 in Tax-Exempt Education Revenue Refunding Bonds (the "Series 2020B Bonds"), bearing interest rate from 4.76% to 5.66% per annum, with principal due at varying amounts annually through maturity on February 1, 2044, and a \$945,000 Taxable Education Revenue Bond (the "Series 2020C Bonds"), bearing interest at 6.00% due at varying amounts annually through maturity on February 1, 2025. The proceeds of the bonds are to be used to finance and refinance the costs of certain charter school facilities for both Hempstead and Uniondale campuses. Portion of proceeds to be used to refund outstanding amounts on Series 2011A and Series 2013A bonds. Additionally, the funds to be used for construction, equipping and furnishing of a 30,000 square foot, 3 story building for the Hempstead elementary school annex; interior renovation, equipping and furnishing of a Uniondale campus building; and a construction of additional 40,000 square foot facilities at the Uniondale campus.

On May 21, 2021, The Town of Hempstead Local Development Corporation provided financing through the issuance of \$45,965,000 in Tax-Exempt Education Revenue Bonds (the "Series 2021 A Bonds"), bearing interest from 4.05% to 4.60% per annum, with principal due at varying amounts annually through maturity on February 1, 2051, and a \$650,000 Taxable Education Revenue Bond (the "Series 2021B Bonds"), bearing interest at 5.00% due in full on February 1, 2025. The proceeds of the bonds are to be used to finance and refinance the costs of certain charter school facilities for Uniondale campus such as the acquisition and construction of an approximately 93,000 square foot, four-story addition to Uniondale's existing building situated on an approximately 5.7 acre parcel of land leased from Nassau County (the "Land"), all located at 100 Charles Lindbergh Boulevard, Uniondale, New York, and the acquisition and installation of certain equipment, furnishings and personal property for use in the Improvements (the "Equipment"; and together with the Improvements, the "2021 Facility"), which 2021 Facility is to be used as classrooms, administrative areas and related educational uses as a charter high school, (B) paying capitalized interest on the Series 2021 Bonds; (C) funding a debt service reserve, if required, for the Series 2021 Bonds, and (D) paying certain costs of issuance of the Series 2021 Bonds. Additionally, the funds to be used for construction, equipping and furnishing of a 30,000 square foot, 3 story building for the Hempstead elementary school annex; interior renovation, equipping and furnishing of a Uniondale campus building; and a construction of additional 40,000 square foot facilities at the Uniondale campus.

Notes to the Financial Statements

June 30, 2021 and 2020

## **Note 6 Bonds payable** – (continued)

The summary of bonds payable is as follows as of June 30,:

	2021	2020
Series 2011 Bonds	\$ -	\$ 9,655,000
Series 2013 Bonds	-	12,705,000
Series 2017 Bonds	37,440,000	38,030,000
Series 2018 Bonds	21,365,000	21,465,000
Series 2020 Bonds	58,790,000	-
Series 2021 Bonds	46,089,728	
Total bonds payable	163,684,728	81,855,000
Less: current portion	(1,495,000)	(1,075,000)
Less: unamortized debt issuance costs	(5,286,385)	(3,755,857)
Long-term bonds payable - net	\$ 156,903,343	<u>\$</u> 77,024,143

Future minimum principal payments for the next five years and in the aggregate thereafter are as follows:

	The Academy	The Academy		
<u>June 30,</u>	- Hempstead	- Uniondale		Total
2022	\$ 1,200,000	\$ 295,000	\$	1,495,000
2023	1,275,000	315,000		1,590,000
2024	1,585,765	719,235		2,305,000
2025	1,679,527	1,705,473		3,385,000
2026	1,765,256	1,799,744		3,565,000
Thereafter	 66,392,025	 84,952,703	]	51,344,728
Total bonds payable	73,897,573	89,787,155	1	63,684,728
Less: current portion	(1,200,000)	(295,000)		(1,495,000)
Less: unamortized debt issuance costs	 (2,182,090)	 (3,104,295)		(5,286,385)
Long-term bonds payable - net	\$ 70,515,483	\$ 86,387,860	\$ 1	56,903,343

As of June 30, 2021, the School was in compliance with all debt covenants pursuant to the bond agreements.

Notes to the Financial Statements

June 30, 2021 and 2020

#### Note 7 Concentrations of credit and revenue risks

The School maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The School has not experienced any losses in such accounts. The management of the School believes it is not exposed to significant credit risk on cash and cash equivalents.

For the years ended June 30, 2021 and 2020, the School received approximately 81% and 92% of its operating revenue, which is subject to specific requirements, from per pupil funding primarily from the Districts of Hempstead and Uniondale, respectively. Additionally, the School's grants receivable consists of approximately 100% from the New York State Education Department and one other organization.

#### Note 8 Line of credit

In June 2020, the School obtained a revolving line of credit with a financial institution in the amount of \$1,500,000. The line of credit bears interest of 5.75% and is due and payable upon demand by the bank. As of June 30, 2021 and 2020, the outstanding line of credit total balances were \$0 for both years.

#### Note 9 Contingencies

The School participates in several federal and state programs. These programs require that the School comply with certain laws, regulations, contracts, and agreements applicable to the programs in which it participates. All funds expended in connection with government grants and contracts are subject to audit by government agencies. While the ultimate liability, if any, from such audits of government grants and contracts by government agencies is presently not determinable, it should not, in the opinion of the management, have a material effect on the financial position or results of operations. Accordingly, no provision for any such liability that may result has been made in the accompanying financial statements.

The School is party to various legal proceedings incidental to their activities. Certain claims, suits and complaints arising in the ordinary course of business have been filed or are pending against the School. In the opinion of management and legal counsel, all such matters are without merit or are of such kind or involve such amounts that would not have a significant effect on the financial position or results of operations of the School, if disposed of unfavorably.

June 30, 2021 and 2020

#### Note 10 Retirement plan

The School offers a 401(k) plan for all qualifying employees. Employees are eligible for the plan immediately upon employment. Participation in the plan is voluntary. Employees can make contributions (pre-tax and Roth), up to IRS limits for each calendar year. The School matches an employee's contribution up to 4% of the employee's annual compensation. For the years ended June 30, 2021 and 2020, the School's matching contributions were \$525,801 and \$383,936, respectively. Such plan assets are held in a separate trust and are not included in the accompanying financial statements. All plan assets are held for the exclusive benefit of the plan's participants and beneficiaries.

#### Note 11 Accrued salary and other payroll-related expenses

Accrued payroll and other payroll-related expenses consist of amounts earned by the staff during the school year, but paid over the summer months, including the related payroll taxes and benefits. As of June 30, 2021 and 2020, accrued payroll amounted to \$2,964,785 and \$2,032,062, respectively. The other payroll-related accruals as of June 30, 2021 and 2020 amounted to \$469,964 and \$375,349, respectively.

#### Note 12 Ground lease agreement

The School assumed a ground lease for the land on which the acquired Uniondale property is located. The ground lease is a 99-year lease at the time it was originated in December of 1980. The School has assumed the lease in 2018 until the end of lease term in 2079. The lease payments are subject to incremental increase, however the current lease payments are approximately \$68,000 per annum for the next 10 years.

#### Note 13 Loans payable

A) To provide relief efforts to nonprofits and other small businesses during the pandemic, the government extended the Paycheck Protection Program ("PPP"), administered by the Small Business Administration to provide relief efforts to nonprofits and other small businesses with certain qualified business expenses pursuant to the Coronavirus Aid Relief and Economic Security Act ("CARES Act"). In April 2020, the School obtained a \$4,349,550 term loan under the PPP. The loan accrues interest at 1% per annum and matures on April 15, 2022. Payments are not required for the first six months after the funding of the loan. The loan is uncollateralized and is fully guaranteed by the Federal government.

On June 14, 2021, the PPP loan was forgiven and recognized as a federal grant on the statement of activities for the full amount of \$4,349,550.

#### THE ACADEMY CHARTER SCHOOL Notes to the Financial Statements

June 30, 2021 and 2020

#### Note 13 Loans payable – (continued)

B) In August 2018, the School obtained a loan from Charter School Growth Fund ("CSGF") in the amount of \$500,000 for the financial management and financing of the Uniondale facilities development. The loan is convertible to a grant upon meeting specific requirements and milestones as agreed with the lender. No payments of principal or interest are required until maturity. The loan bears interest of 1% per annum and has a maturity date of June 30, 2028. In July 2020, the School met the terms for forgiveness of the loan and it was converted into a grant, and recognized as a contribution in the statement of activities.

C) In May 2020, the School obtained a short-term bridge loan from Charter School Growth Fund ("CSGF") in the amount of \$2,000,000 to assist with cashflow for the preconstruction costs incurred while awaiting financing from the 2020 Series Bonds issuance. The loan bears interest of 2.75% per annum and has a maturity date of July 14, 2020. The loan was paid in full on the maturity date, including the interest accrued.

Total loans outstanding at June 30, 2021 and 2020 were \$0 and \$6,849,550, respectively.

#### Note 14 Subsequent events

Management has evaluated events and transactions for potential recognition or disclosure through October 22, 2021, which is the date the financial statements were available to be issued and has concluded that no subsequent events occurred that require an adjustment to or disclosure in the financial statements.

## Statements of Financial Position: The Academy – Hempstead

As of June 30,

Assets Current assetsS5,209,336S6,787,466Accounts and grants receivable - net Due from government agencies964,6141,127,758Due from The Academy - Uniondale437,636243,448Prepaid expenses48,1102,467Total current assets7,234,6208,500,360Property and equipment, net65,761,27855,869,416Other assets7,234,6208,899,905Security deposits12,725,6368,899,905Security deposits22,165162,165Total assets\$ 85,763,699\$ 73,431,846Current liabilities2,818,4772,128,472Accruce interest payable2,818,4772,128,472Accruce lineterst payable2,818,47774,681Total current liabilities7,960,4108,776,362Loans payable - long term portion-4,349,550Bonds payable (long term portion-4,349,550Bonds payable (long term portion ter of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,483Total liabilities7,960,4108,776,362Loans payable (long term portion tert of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)69,831,547Net assets without donor restrictions7,104,6253,418,408Reserve - contingency183,181181,891Total net assets without donor restrictions7,287,8063,600,299Total liabilities and net assets without donor restrictions58,576,369\$ 73,431,846<			2021		2020
Cash and cash equivalents\$ 5,209,336\$ 6,787,466Accounts and grants receivable - net964,6141,127,758Due from government agencies574,924339,221Due from The Academy - Uniondale437,636243,448Prepaid expenses7,234,6208,500,360Property and equipment, net65,761,27855,869,416Other assets12,725,6368,899,905Security deposits242,165162,165Total assets\$ 85,763,699\$ 7,3431,846Liabilities and Net Assets\$ 85,763,699\$ 7,3431,846Current liabilities\$ 85,763,699\$ 1,326,803Accounts and accrued expenses payable2,818,4772,128,472Accurud salaries and other payroll-related expenses2,818,4772,128,472Accrued interest payable1,00,000975,000Loans payable - long term portion-2,500,000Loans payable - long term portion-4,349,550Bonds payable - long term portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated7,104,6253,418,408Reserve - contingency1,81,891181,891Total net assets without donor restrictions7,287,8063,600,299					
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Property and equipment, net $65,761,278$ $55,869,416$ Other assets Restricted cash and escrow reserves Security deposits $12,725,636$ $42,165$ $8,899,905$ $162,165$ Total assets\$ 85,763,699\$ 73,431,846Liabilities and Net Assets Current liabilities Accounds and accrued expenses payable Accrued salaries and other payroll-related expenses Accrued salaries and other payroll-related expenses Accrued salaries and other payroll-related expenses $2,873,803$ $2,128,472$ $2,128,472$ $1,018,343$ $1,771,406$ Bonds payable - current portion Loans payable Deferred revenue\$ 2,873,803 $2,128,472$ $2,500,0002,500,0002,500,0002,500,0002,500,0002,500,0002,500,0002,500,0002,500,0002,500,0002,500,0002,500,0002,500,$	•		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·
Other assetsRestricted cash and escrow reservesSecurity depositsTotal assets $\frac{12,725,636}{42,165}$ $\frac{8,899,905}{42,165}$ Total assets $\frac{12,725,636}{42,165}$ $\frac{8}{85,763,699}$ $\frac{8}{73,431,846}$ Liabilities and Net AssetsCurrent liabilitiesAccounts and accrued expenses payableAccrued interest payableAccrued interest payableAccrued interest payableAccrued interest payableBonds payable - current portionLoans payableDeferred revenue $\frac{9}{2,709,000}$ $\frac{12,700,000}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,500,000}$ $\frac{9}{2,709,365}$ $\frac{10}{2,182,090}$ in 2021 and $\frac{8}{2,709,365}$ in 2020) $\frac{7}{70,515,483}$ $\frac{56,705,635}{56,705,635}$ Total liabilities $\frac{7}{104,625}$ $\frac{3}{418,408}$ Reserve - contingency $\frac{183,181}{181}$ $\frac{183,181}{181,891}$ Total net assets without donor restrictions $\frac{7}{2,287,806}$ $\frac{3}{600,299}$	Total current assets		7,234,620		8,500,360
Restricted cash and escrow reserves $12,725,636$ $42,165$ $8,899,905$ $162,165$ Security deposits\$ 85,763,699\$ 73,431,846Liabilities and Net Assets Current liabilities\$ 85,763,699\$ 73,431,846Accounts and accrued expenses payable Accrued interest payable\$ 2,873,803\$ 1,326,803Accrued interest payable Bonds payable - current portion Loans payable\$ 2,873,803\$ 1,326,803Total current liabilities7,960,4108,776,362Loans payable - long term portion Bonds payable - long term portion s2,709,365 in 2020)- 4,349,550Total liabilities79,60,4108,776,362Loans payable - long term portion s2,709,365 in 2020)- 4,349,550Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408 181,891Total net assets without donor restrictions7,287,8063,600,299	Property and equipment, net		65,761,278		55,869,416
Security deposits $42,165$ $162,165$ Total assets\$ 85,763,699\$ 73,431,846Liabilities and Net AssetsCurrent liabilitiesAccounts and accrued expenses payableAccrued salaries and other payroll-related expenses $2,818,477$ Accrued interest payable $1,018,343$ $1,771,476$ Bonds payable - current portion $1,200,000$ $975,000$ Loans payable $2,500,000$ $975,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable - long term portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $7,8475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $183,181$ Total net assets without donor restrictions $7,287,806$ $3,600,299$	Other assets				
Total assets $$$ $$$ $$$ $73,431,846$ Liabilities and Net Assets Current liabilities $$$ $$$ $$$ $$$ $73,431,846$ Accounts and accrued expenses payable Accrued salaries and other payroll-related expenses Accrued interest payable Bonds payable - current portion Loans payable Deferred revenue $$$ $$$ $2,873,803$ $2,818,477$ $2,128,472$ $1,018,343$ $1,771,406$ $1,200,000$ $975,000$ $-$ $2,500,000$ $-$ $2,500,000$ $-$ $2,500,000$ $-$ $2,500,000$ $-$ $-$ $2,500,000$ $-$ $-$ $2,500,000$ $-$ $-$ $2,500,000$ $-$ $-$ $-$ $2,500,000$ $-$ $-$ $-$ $-$ $4,349,550$ Bonds payable - long term portion Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $-$ $56,705,635$ $-$					, ,
Liabilities and Net AssetsCurrent liabilitiesAccounts and accrued expenses payableAccrued salaries and other payroll-related expensesAccrued salaries and other payroll-related expensesAccrued salaries and other payroll-related expensesAccrued interest payableBonds payable - current portionLoans payableLoans payableDeferred revenue49,78774,681Total current liabilitiesTotal current liabilitiesRonds payable - long term portionLoans payable - long term portionBonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingencyTotal net assets without donor restrictions7,287,8063,600,299	Security deposits		42,165		162,165
Current liabilitiesAccounts and accrued expenses payable\$ 2,873,803\$ 1,326,803Accrued salaries and other payroll-related expenses $2,818,477$ $2,128,472$ Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $ 2,500,000$ Loans payable $ 2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable (less current portior; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $7,104,625$ $3,418,408$ Reserve - contingency $183,181$ $181,891$ Total net assets without donor restrictions $7,287,806$ $3,600,299$	Total assets	\$	85,763,699	\$	73,431,846
Current liabilitiesAccounts and accrued expenses payable\$ 2,873,803\$ 1,326,803Accrued salaries and other payroll-related expenses $2,818,477$ $2,128,472$ Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $ 2,500,000$ Loans payable $ 2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable (less current portior; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $7,104,625$ $3,418,408$ Reserve - contingency $183,181$ $181,891$ Total net assets without donor restrictions $7,287,806$ $3,600,299$					
Accrued salaries and other payroll-related expenses $2,818,477$ $2,128,472$ Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $1,200,000$ $975,000$ Loans payable $ 2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $181,891$ Total net assets without donor restrictions $7,287,806$ $3,600,299$					
Accrued interest payable $1,018,343$ $1,771,406$ Bonds payable - current portion $1,200,000$ $975,000$ Loans payable $ 2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion $ 4,349,550$ Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $183,181$ Total net assets without donor restrictions $7,287,806$ $3,600,299$		\$		\$	
Bonds payable - current portion $1,200,000$ $975,000$ Loans payable- $2,500,000$ Deferred revenue $49,787$ $74,681$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion- $4,349,550$ Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $183,181$ Total net assets without donor restrictions $7,287,806$ $3,600,299$					
Loans payable Deferred revenue $ 2,500,000$ $49,787$ Total current liabilities $7,960,410$ $8,776,362$ Loans payable - long term portion Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020) $ 4,349,550$ Total liabilities $70,515,483$ $56,705,635$ Total liabilities $78,475,893$ $69,831,547$ Net assets without donor restrictions Undesignated Reserve - contingency $7,104,625$ $3,418,408$ $183,181$ Total net assets without donor restrictions $7,287,806$ $3,600,299$			, ,		
Total current liabilities7,960,4108,776,362Loans payable - long term portion-4,349,550Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)-4,349,550Total liabilities70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408 181,891Total net assets without donor restrictions7,287,8063,600,299			-,,		
Loans payable - long term portion-4,349,550Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)-4,349,550Total liabilities70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408 181,891Total net assets without donor restrictions7,287,8063,600,299	Deferred revenue		49,787		74,681
Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408Total net assets without donor restrictions183,181181,891Total net assets without donor restrictions7,287,8063,600,299	Total current liabilities		7,960,410		8,776,362
Bonds payable (less current portion; net of unamortized deferred financing costs of \$2,182,090 in 2021 and \$2,709,365 in 2020)70,515,48356,705,635Total liabilities78,475,89369,831,547Net assets without donor restrictions Undesignated Reserve - contingency7,104,6253,418,408Total net assets without donor restrictions183,181181,891Total net assets without donor restrictions7,287,8063,600,299	Loans payable - long term portion		-		4,349,550
\$2,709,365 in 2020)       70,515,483       56,705,635         Total liabilities       78,475,893       69,831,547         Net assets without donor restrictions       7,104,625       3,418,408         Undesignated       7,104,625       3,418,408         Reserve - contingency       183,181       181,891         Total net assets without donor restrictions       7,287,806       3,600,299					
Net assets without donor restrictionsUndesignatedReserve - contingencyTotal net assets without donor restrictions7,287,8063,600,299			70,515,483		56,705,635
Undesignated         7,104,625         3,418,408           Reserve - contingency         183,181         181,891           Total net assets without donor restrictions         7,287,806         3,600,299	Total liabilities		78,475,893		69,831,547
Reserve - contingency183,181181,891Total net assets without donor restrictions7,287,8063,600,299	Net assets without donor restrictions				
Total net assets without donor restrictions7,287,8063,600,299			, ,		
	Reserve - contingency		183,181		181,891
Total liabilities and net assets without donor restrictions \$ 85,763,699 \$ 73.431,846	Total net assets without donor restrictions		7,287,806		3,600,299
	Total liabilities and net assets without donor restrictions	\$	85,763,699	\$	73,431,846

# **Statements of Activities: The Academy – Hempstead** For the years ended June 30,

	2021	2020
<u>Operating revenue and other support</u> Public school districts		
General education	\$ 34,824,352	\$ 33,647,136
Grants, contracts and other support		
Federal and state grants	7,194,948	1,869,593
Contributions and private grants	2,086,935	487,092
Interest and other income	 6,782	118,737
Total operating revenue and other support	44,113,017	 36,122,558
Expenses Program appendes		
Program expenses Regular education	29,573,453	27,395,509
Food service	1,703,510	1,633,109
Special education	 1,620,686	 1,294,357
Total program expenses	32,897,649	30,322,975
Supporting Services		
Management and general	 7,527,861	5,665,276
Total program and supporting services expenses	 40,425,510	 35,988,251
Change in net assets	3,687,507	134,307
Net assets without donor restrictions - beginning of year	 3,600,299	 3,465,992
Net assets without donor restrictions - end of year	\$ 7,287,806	\$ 3,600,299

			Pro	Program expenses	Supporting services	Total program and
	Regular Education	Special Education	Food Service	Total Programs	Management & General	supporting services
Salaries Administrative staff personnel Instructional personnel Noninstructional personnel	\$ 4,082,708 10,927,323 238,384	\$ 361,271 373,391	\$ - - 499,660	\$ 4,443,979 11,300,714 738,044	<pre>\$ 1,213,084 - 2,258,461</pre>	<pre>\$ 5,657,063 11,300,714 2,996,505</pre>
Total salaries	15,248,415	734,662	499,660	16,482,737	3,471,545	19,954,282
Pavroll taxes and fringe benefits	3.250.232	156 595	106.504	3 513 331	739,967	4 253 298
Retirement	324,693	15,644	10,640	350,977	73,922	424,899
Financial and administrative					503,687	503,687
Administrative	116,791	5,627	1	122,418	30,416	152,834
Marketing and recruitment	117,764	5,674	I	123,438	30,670	154,108
Insurance	632,397	30,469	I	662,866	164,697	827,563
Legal and professional	609,712	29,376		639,088	497,968	1,137,056
Repairs and maintenance	735,761	35,449	24,109	795,319	167,508	962,827
Equipment leasing and maintenance	851,757	41,037	I	892,794	221,826	1,114,620
Staff development	316,157	15,232		331,389	82,338	413,727
Food costs			788,207	788,207	•	788,207
Student services and activities	286,322	88,363	I	374,685	I	374,685
Supplies and instructional materials	480,960	23,172	I	504,132	125,259	629,391
Telephone and internet services	316,052	15,227	I	331,279	82,311	413,590
Occupancy	304,761	14,683	I	319,444	79,370	398,814
Other expenses	252,666	12,173	8,279	273,118	57,523	330,641
Interest expense - facilities loans	2,815,994	225,280	150,186	3,191,460	563, 199	3,754,659
Interest expense - equipment lease	5,471	438	292	6,201	1,094	7,295
Depreciation	1,917,582	92,388	62,835	2,072,805	436,568	2,509,373
Amortization	989,966	79,197	52,798	1,121,961	197,993	1,319,954
Total operating expenses	14,325,038	886,024	1,203,850	16,414,912	4,056,316	20,471,228
Total expenses	\$ 29,573,453	\$ 1,620,686	\$ 1,703,510	\$ 32,897,649	\$ 7,527,861	\$ 40,425,510

## Statements of Financial Position: The Academy – Uniondale

As of June 30,

	2021	2020
<u>Assets</u> Current assets		
Cash and cash equivalents	\$ 4,613,141	\$ 521,981
Accounts and grants receivable - net	284,063	208,635
Due from government agencies	81,751	296,463
Total current assets	4,978,955	1,027,079
Property and equipment, net	41,136,794	18,498,918
Other assets		
Restricted cash and escrow reserves	44,611,251	3,231,288
Security deposits	29,925	29,925
Total assets	\$ 90,756,925	\$ 22,787,210
Liabilities and Net Assets Current liabilities Accounts and accrued expenses payable Accrued salaries and other payroll-related expenses Accrued interest payable Bonds payable - current portion Deferred revenue Due to The Academy - Hempstead	\$ 1,334,199 616,272 953,594 295,000 10,568 437,636	\$ 224,084 278,939 600,308 100,000 - 243,448
Total current liabilities	3,647,269	1,446,779
Bonds payable (less current portion; net of unamortized deferred financing costs of \$3,104,295 in 2021 and \$1,046,492 in 2020)	86,387,860	20,318,508
Total liabilities	90,035,129	21,765,287
Net assets without donor restrictions	721,796	1,021,923
Total liabilities and net assets without donor restrictions	\$ 90,756,925	\$ 22,787,210

# **Statements of Activities: The Academy – Uniondale** For the years ended June 30,

	_	2021	 2020
Operating revenue and other support Public school districts General education	\$	9,272,521	\$ 5,083,685
<b>Grants, contracts and other support</b> Federal and state grants Contributions and private grants Interest and other income		746,413 1,037 220,672	 568,425 23,167 440,839
Total operating revenue and other support		10,240,643	6,116,116
Expenses Program Expenses Regular education Food service Special education Total program expenses		7,465,132 592,193 391,263 8,448,588	 4,082,058 280,337 109,104 4,471,499
Supporting Services Management and general		2,092,182	 937,612
Total program and supporting services expenses		10,540,770	5,409,111
Change in net assets Net assets without donor restrictions - beginning of year		(300,127) 1,021,923	 707,005 314,918
Net assets without donor restrictions - end of year	\$	721,796	\$ 1,021,923

# THE ACADEMY CHARTER SCHOOL Statement of Europienel Exponence: The Academy 11

**Statement of Functional Expenses: The Academy – Uniondale** For the year ended June 30, 2021

					Supporting	Total
			Prog	Program expenses	services	program and
	Regular	Special	Food	Total	Management	supporting
- -	Education	Education	Service	Programs	& General	services
Salaries Administrative staff personnel	\$ 781,878	\$ 71,103	÷	\$ 852,981	\$ 242,202	\$ 1,095,183
Instructional personnel	2,760,656	85,131	I	2,845,787	I	2,845,787
Noninstructional personnel	78,986		168,117	247,103	738,758	985,861
Total salaries	3,621,520	156,234	168,117	3,945,871	980,960	4,926,831
Payroll taxes and fringe benefits	744.365	32,112	34.555	811,032	201.626	1,012,658
Retirement	74,169	3,200	3,443	80,812	20,090	100,902
Financial and administrative		I		I	112,957	112,957
Legal and professional	37,900	1,635	I	39,535	18,877	58,412
Administrative	31,707	1,368	I	33,075	10,060	43,135
Marketing and recruitment	13,245	571	I	13,816	4,203	18,019
Insurance	98,552	4,252	ļ	102,804	31,270	134,074
Repairs and maintenance	288,065	12,427	13,372	313,864	78,028	391,892
Equipment leasing and maintenance	229,335	9,894	ı	239,229	72,766	311,995
Staff development	26,402	1,139	1	27,541	8,377	35,918
Food costs		'	282,863	282,863	ı	282,863
Student services and activities	42,963	28,832	I	71,795	I	71,795
Supplies and instructional materials	142,343	6,141	1	148,484	45,164	193,648
Telephone and internet services	84,870	3,661	1	88,531	26,929	115,460
Occupancy	264,961	11,430	I	276,391	84,070	360,461
Other expenses	19,380	836	006	21,116	5,250	26,366
Interest expense - facilities loans	1,085,356	86,828	57,886	1,230,070	217,071	1,447,141
Depreciation	599,482	25,862	27,829	653,173	162,381	815,554
Amortization	60,517	4,841	3,228	68,586	12,103	80,689
Total operating expenses	3,843,612	235,029	424,076	4,502,717	1,111,222	5,613,939
Total expenses	\$ 7,465,132	\$ 391,263	\$ 592,193	\$ 8,448,588	\$ 2,092,182	\$ 10,540,770

**Other Supplementary Information – Schedule of Bonds Covenants Calculations** For the year ended June 30, 2021

	Minimum <u>Requirement</u>		Actual
Debt service coverage ratio	1.15		2.07
Days cash on hand	45		78
The debt service coverage ratio is calculated as follows:			
Increase in net assets Add back: Interest expense Depreciation and amortization Net revenues available for debt service	\$ 3,387,380 5,201,800 4,725,570 \$ 13,314,750		
Debt service payments – bonds Interest expense Principal Total current debt service – bonds	\$ 5,201,800 1,225,000 \$ 6,426,800		
Net revenues available for debt service Total current debt service – bonds	\$ 13,314,750 \$ 6,426,800	=	2.07
The days cash on hand is calculated as follows:			
Total expenses Less: Depreciation and amortization Net expenses Days Cash used per day	$\begin{array}{r} \$ 50,966,280 \\ (4,725,570) \\ \hline 46,240,710 \\ \hline 365 \\ \$ 126,687 \\ \end{array}$		
Cash at year end Cash used per day	\$ 9,822,477 \$ 126,687	=	78

Federal expenditures	$\begin{array}{c} \$ & 222,147 \\ 1,638,592 \\ 1,860,739 \\ 1,860,739 \end{array}$	$\begin{array}{r} 351,386\\ 41,868\\ 393,254\end{array}$	$\frac{30,694}{30,694}$	$\begin{array}{r} 43,806\\ 7,543\\ 51,349\end{array}$	$\frac{16,750}{10,000}$	331,998 39,240 371,238 873,285 \$ 2,734,024
Pass-through grantor and number	NYS Education Department, 280201860934 NYS Education Department, 280201860934	NYS Education Department, 0021-21-4495 NYS Education Department, 0021-21-5465	NYS Education Department, 0293-21-4495	NYS Education Department, 0147-21-4495 NYS Education Department, 0147-21-5465	NYS Education Department, 0204-21-4495 NYS Education Department, 0204-21-5465	NYS Education Department, 5890-21-4495 NYS Education Department, 5890-21-5465
Federal CFDA #	10.555 10.559	84.010A 84.010A	84.365A	84.367A 84.367A	84.424A 84.424A	84.425D 84.425D
Federal Grantor/Program or Cluster Title	Child Nutrition Cluster: United States Department of Agriculture National School Lunch Program Summer Food Service Program Total United States Department of Agriculture Total Child Nutrition Cluster	United States Department of Education Title I Grants to Local Education Agencies Title I Grants to Local Education Agencies Total Title I Grants to Local Education Agencies	English Language Acquisition State Grants Total English Language Acquisition State Grants	Supporting Effective Instruction State Grants Supporting Effective Instruction State Grants Total Supporting Effective Instruction State Grants	Student Support and Academic Enrichment program Student Support and Academic Enrichment program Total Student Support and Academic Enrichment program	Elementary and Secondary School Emergency Relief Fund Elementary and Secondary School Emergency Relief Fund Total Elementary and Secondary School Emergency Relief Fund Total United States Department of Education <b>Total Expenditures of Federal Awards</b>

**Schedule of Expenditures of Federal Awards** For the year ended June 30, 2021

THE ACADEMY CHARTER SCHOOL

#### THE ACADEMY CHARTER SCHOOL Notes to the Schedule of Expenditures of Federal Awards

For the year ended June 30, 2021

#### Note 1 Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of The Academy Charter School for the year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of Office of Management and Budget (OMB) Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of The Academy Charter School, it is not intended to, and does not, present the financial position, changes in net position or cash flows of The Academy Charter School.

#### Note 2 Summary of Significant Accounting Policies

The accompanying schedule of expenditures of federal awards is presented using the accrual basis of accounting. The information in this Schedule is presented in accordance with the requirements of *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. The amounts reported as expenditures in this Schedule may differ from certain financial reports submitted to federal funding agencies, due to those reports being submitted on either the cash or modified cash basis of accounting.

#### Note 3 Indirect Cost Rate

The Academy Charter School has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.



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#### Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Trustees of The Academy Charter School Hempstead, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of The Academy Charter School, which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 22, 2021.

#### Internal control over financial reporting

In planning and performing our audit of the financial statements, we considered The Academy Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The Academy Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of The Academy Charter School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### Compliance and other matters

As part of obtaining reasonable assurance about whether The Academy Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audits, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

NChing LLP

New York, New York October 22, 2021





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#### Independent Auditors' Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance

To the Board of Trustees of The Academy Charter School Hempstead, New York

#### Report on Compliance for Each Major Federal Program

We have audited The Academy Charter School's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of The Academy Charter School's major federal programs for the year ended June 30, 2021. The Academy Charter School's major federal programs are identified in the summary of auditors' results section of the accompanying Schedule of Findings and Questioned Costs.

#### Management's Responsibility

Management is responsible for compliance with the federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of The Academy Charter School's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about The Academy Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of The Academy Charter School's compliance.

#### **Opinion on Each Major Federal Program**

In our opinion, The Academy Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

#### **Report on Internal Control over Compliance**

Management of The Academy Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered The Academy Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of The Academy Charter School's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

NChing LLP

New York, New York October 22, 2021



# **Schedule of Findings and Questioned Costs** For the year ended June 30, 2021

## Schedule I – Summary of auditors' results

#### **Financial statements**

Type of report the auditors issued on whether the financial statements audited were prepared in	
accordance with GAAP:	Unmodified
Internal control over financial reporting:	
Material weakness(es) identified?	$$ yes $\underline{X}$ no
• Significant deficiency(ies) identified?	yes <u>X</u> none reported
Noncompliance material to financial statements noted?	yes <u>X</u> no
Federal awards	
Internal control over major federal programs:	
<ul> <li>Material weakness(es) identified?</li> </ul>	yes <u>X</u> no
• Significant deficiency(ies) identified that are not	<b>X</b> / ( 1
Considered to be material weakness(es)?	yes <u>X</u> none reported
Type of auditor's report issued on compliance for	
major federal programs:	Unmodified
Any audit findings disclosed that are required to be	
reported in accordance with 2 CFR 200.516(a)?	yes <u>X</u> no
Identification of major federal programs:	
CFDA number(s) Name of Federal Program or Cluster	
10.555, 10.559 Child Nutrition Cluster	
Dollar threshold used to distinguish between	
Type A and Type B programs:	\$750,000
Auditee qualified as low-risk auditee?	X yesno

#### **THE ACADEMY CHARTER SCHOOL Schedule of Findings and Questioned Costs** For the year ended June 30, 2021

#### Section II – Financial Statement Findings

None

#### Section III – Federal Award Findings and Questioned Costs

None

#### THE ACADEMY CHARTER SCHOOL Summary Schedule of Prior Audit Findings

For the year ended June 30, 2021

#### **Financial Statement Findings**

None

#### Federal Award Findings and Questioned Costs

None

# THE ACADEMY CHARTER SCHOOL **Corrective Action Plan**

For the year ended June 30, 2021

None