



October 20, 2020

Schall & Ashenfarb, CPA's, LLC  
307 Fifth Avenue, 15<sup>th</sup> Floor  
New York, NY 10016

This representation letter is provided in connection with your audit of the financial statements of Integration Charter Schools, which comprise the statements of financial position as of June 30, 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, for the purpose of expressing an opinion as to whether the financial statements are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States (U.S. GAAP).

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

We confirm, to the best of our knowledge and belief, as of October 20, 2020, the following representations made to you during your audit.

### **Financial Statements**

1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated August 13, 2020, including our responsibility for the preparation and fair presentation of the financial statements, in accordance with US GAAP.
2. The financial statements referred to above are fairly presented in conformity with U.S. GAAP.
3. We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
4. We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
5. Significant assumptions we used in making accounting estimates, including those measured at fair value, are reasonable. This specifically includes the methodology for the statement of functional expenses.
6. Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of U.S. GAAP.

INTEGRATION CHARTER SCHOOLS

John W. Lavelle Preparatory Charter School • New Ventures Charter School • Nicotra Early College Charter School  
Corporate Commons Two at 2 Teleport Drive, 2<sup>nd</sup> floor • Staten Island, NY 10311 • 347.855.2238

7. All events subsequent to the date of the financial statements and for which U.S. GAAP requires adjustment or disclosure have been adjusted or disclosed.
8. There were no uncorrected misstatements that are material, both individually and in the aggregate, to the financial statements as a whole.
9. The effects of all known actual or possible litigation, claims, and assessments have been accounted for and disclosed in accordance with U.S. GAAP.W
10. Material concentrations have been appropriately disclosed in accordance with U.S. GAAP.
11. There were no guarantees, either written or oral, under which the organization is contingently liable, that are required to be recorded or disclosed in accordance with U.S. GAAP.

### **Non-Attest Services**

In regard to the non-attest services provided by you, we have:

1. Assumed all management responsibilities.
2. Designated an individual with suitable skill, knowledge, or experience to oversee the services.
3. Evaluated the adequacy and results of the services performed.
4. Accepted responsibility for the results of the services.

As part of your audit, you prepared the draft financial statements and related notes and schedule of expenditures of federal awards. We have designated an individual with suitable skill, knowledge, or experience to oversee your services and have assumed all management responsibilities. We have reviewed, approved, and accepted responsibility for those financial statements and related notes.

### **Information Provided**

1. We have provided you with:
  - a) Access to all information, of which we are aware, that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters.
  - b) Additional information that you have requested from us for the purpose of the audit.
  - c) Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
  - d) Minutes of the meetings of the governing board or summaries of actions of recent meetings for which minutes have not yet been prepared.
2. All material transactions have been recorded in the accounting records and are reflected in the financial statements.



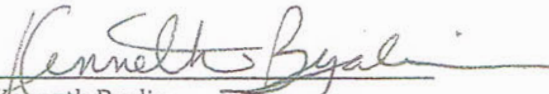



3. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
4. We have no knowledge of any fraud or suspected fraud that affects the organization and involves:
  - a) Management,
  - b) Employees who have significant roles in internal control, or
  - c) Others where the fraud could have a material effect on the financial statements.
5. We have no knowledge of any allegations of fraud or suspected fraud affecting the organization's financial statements communicated by employees, former employees, grantors, regulators, or others.
6. We have no knowledge of any instances of noncompliance or suspected noncompliance with laws and regulations whose effects should be considered when preparing financial statements. This includes the issue of the rent subsidy we receive from NYCDOE. We are subleasing our space from a related party that holds the underlying lease with the landlord of the space. The monthly payments that we make to the related party under the sublease agreement are more than the monthly payments that the related party makes to the landlord in the underlying lease. The difference covers the additional facility costs that are necessary for maintaining and operating the building. We have reviewed our sublease agreement with legal counsel and have been advised that it does not violate any applicable laws and regulations. All payments made to the School from NYCDOE for the rent subsidy have been or will be used on actual rent costs in compliance with the law.
7. We have disclosed to you all known actual or possible litigation, claims, and assessment whose effects should be considered when preparing the financial statement
8. We have disclosed to you the identity of the organization's related parties and all the related party relationships and transactions of which we are aware.
9. The organization has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.
10. We are responsible for compliance with the laws, regulations, and provisions of contracts and grant agreements applicable to us; and we have identified and disclosed to you all laws, regulations and provisions of contracts and grant agreements that we believe have a direct and material effect on the determination of financial statement amounts or other financial data significant to the audit objectives.
11. We have evaluated subsequent events through the report date including events related to the coronavirus disease 2019 (COVID-19) pandemic. We have concluded that there are no adjustments needed to the financial statements. The estimated potential future impact cannot be determined.
12. We have no plans or intentions to discontinue the operations of any program or discontinue any significant services or activities.

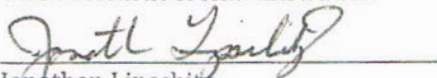
INTEGRATION CHARTER SCHOOLS

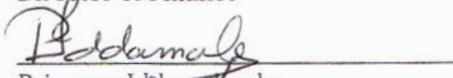
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Corporate Commons Two at 2 Teleport Drive, 2<sup>nd</sup> floor • Staten Island, NY 10311 • 347.855.2238

13. Integration Charter Schools is an exempt organization under Section 501(c)(3) of the Internal Revenue Code. Any activities of which we are aware that would jeopardize the Organization's tax-exempt status, and all activities subject to tax on unrelated business income or excise or other tax, have been disclosed to you and appropriately reported. All required filings with tax authorities are up-to-date.
14. We acknowledge our responsibility for presenting the supplementary information in accordance with U.S. GAAP, and we believe the supplementary information, including its form and content, is fairly presented in accordance with U.S. GAAP. The methods of measurement and presentation of the supplementary information have not changed from those used in the prior period, and we have disclosed to you any significant assumptions or interpretations underlying the measurement and presentation of the supplementary information.
15. There have been no instances that have occurred, or are likely to have occurred, of noncompliance with provision of contracts and grant agreements that we believe have a material effect on the determination of financial statement amounts or other financial data significant to the audit objectives.
16. There have been no instances that have occurred, or are likely to have occurred, of abuse that could be quantitatively or qualitatively material to the financial statements or other financial data significant to the audit objectives.
17. The organization has received a Paycheck Protection Program (PPP) loan. We intend to pursue forgiveness of the loan that is available under the PPP federal program.

  
Kenneth Byalin  
President

  
Dana Volini  
Vice President of Administration

  
Jonathan Lipschitz  
Director of Finance

  
Priyanga Iddamalgoda  
Controller





## Annual Financial Statement Audit Report

<b>School Name:</b>	<b>Nicotra Charter School</b>
<b>Date (Report is due Nov. 1):</b>	November 1, 2020
<b>Primary District of Location (If NYC select NYC DOE):</b>	New York City Department of Education
<b>If located in NYC DOE select CSD:</b>	NYCSD #31
<b>School Fiscal Contact Name:</b>	Privanga Iddamalgoda
<b>School Fiscal Contact Email:</b>	[REDACTED]
<b>School Fiscal Contact Phone:</b>	[REDACTED]
<b>School Audit Firm Name:</b>	Schall & Ashenfarb, CPA's, LLC
<b>School Audit Contact Name:</b>	Stephen Smith
<b>School Audit Contact Email:</b>	[REDACTED]
<b>School Audit Contact Phone:</b>	[REDACTED]
<b>Audit Period:</b>	2019-20
<b>Prior Year:</b>	2018-19

**The following items are required to be included:**

- 1.) The independent auditor's report on financial statements and notes.
- 2.) Excel template file containing the Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets.
- 3.) Reports on internal controls over financial reporting and on compliance.

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc.

Item	If not included, state the reason(s) below (if not applicable fill in N/A):
Management Letter	attached
Management Letter Response	No response needed - no findings
Federal Single Audit (A-133)	No federal audit needed this - under threshold
Corrective Action Plan	No action plan needed this year - no findings

**FILL IN GRAY CELLS**  
**Nicotra Charter School**  
**Statement of Financial Position**  
**as of June 30**

	<u>2020</u>	<u>2019</u>
<b><u>CURRENT ASSETS</u></b>		
Cash and cash equivalents	\$ 293,906	\$ (206,444)
Grants and contracts receivable	52,445	753,032
Accounts receivables	-	-
Prepaid Expenses	162,752	-
Contributions and other receivables	-	-
Other current assets	-	141,859
<b>TOTAL CURRENT ASSETS</b>	<b>509,103</b>	<b>688,447</b>
<b><u>NON-CURRENT ASSETS</u></b>		
Property, Building and Equipment, net	\$ 831,439	\$ 315,187
Restricted Cash	-	-
Security Deposits	-	-
Other Non-Current Assets	-	30,000
<b>TOTAL NON-CURRENT ASSETS</b>	<b>831,439</b>	<b>345,187</b>
<b>TOTAL ASSETS</b>	<b><u>1,340,542</u></b>	<b><u>1,033,634</u></b>
<b><u>CURRENT LIABILITIES</u></b>		
Accounts payable and accrued expenses	\$ 229,001	\$ 489,458
Accrued payroll, payroll taxes and benefits	-	277,133
Current Portion of Loan Payable	-	-
Due to Related Parties	-	-
Refundable Advances	16,548	-
Deferred Revenue	-	-
Other Current Liabilities	-	-
<b>TOTAL CURRENT LIABILITIES</b>	<b>245,549</b>	<b>766,591</b>
<b><u>LONG-TERM LIABILITIES</u></b>		
Loan Payable; Due in More than One Year	\$ -	\$ -
Deferred Rent	-	-
Due to Related Party	-	-
Other Long-Term Liabilities	661,244	-
<b>TOTAL LONG-TERM LIABILITIES</b>	<b>661,244</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b><u>906,793</u></b>	<b><u>766,591</u></b>
<b><u>NET ASSETS</u></b>		
Unrestricted	\$ 428,549	\$ (25,262)
Temporarily restricted	5,200	292,305
Permanently restricted	-	-
<b>TOTAL NET ASSETS</b>	<b><u>433,749</u></b>	<b><u>267,043</u></b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b><u>1,340,542</u></b>	<b><u>1,033,634</u></b>

CK - Should be zero

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**FILL IN GRAY CELLS**  
**Nicotra Charter School**  
**Statement of Functional Expenses**  
**as of June 30**

	No. of Positions	2020							2019	
		Program Services				Supporting Services			Total	Total
		Regular	Special	Other Education	Total	Fundraising	Management and	Total		
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Personnel Services Costs										
Administrative Staff Personnel	-	156,011	87,756	-	243,767	-	-	-	243,767	274,728
Instructional Personnel	-	910,536	512,176	-	1,422,712	-	-	-	1,422,712	875,317
Non-Instructional Personnel	-	127,055	64,642	-	191,697	2,229	28,977	31,206	222,903	232,863
Total Salaries and Staff	-	1,193,601	664,574	-	1,858,176	2,229	28,977	31,206	1,889,382	1,382,908
Fringe Benefits & Payroll Taxes		302,553	153,930	-	456,483	5,308	69,003	74,311	530,794	366,515
Retirement		1,338	681	-	2,019	24	305	329	2,348	85,355
Management Company Fees		-	-	-	-	-	-	-	-	-
Legal Service		-	-	-	-	-	16,382	16,382	16,382	6,181
Accounting / Audit Services		-	-	-	-	-	23,244	23,244	23,244	16,510
Other Purchased / Professional /		7,758	5,501	-	13,259	141	705	846	14,105	56,664
Building and Land Rent / Lease		351,650	249,352	-	601,001	6,394	31,968	38,362	639,363	279,925
Repairs & Maintenance		15,272	10,829	-	26,101	278	1,388	1,666	27,767	54,159
Insurance		12,331	6,274	-	18,605	216	2,812	3,029	21,634	14,585
Utilities		11,855	8,406	-	20,261	216	1,078	1,293	21,554	27,433
Supplies / Materials		30,349	17,072	-	47,421	-	-	-	47,421	95,104
Equipment / Furnishings		6,381	4,524	-	10,905	-	696	696	11,601	205,955
Staff Development		15,107	10,712	-	25,819	-	1,648	1,648	27,467	26,034
Marketing / Recruitment		-	-	-	-	-	12,596	12,596	12,596	15,811
Technology		32,305	22,907	-	55,213	587	2,937	3,524	58,737	7,600
Food Service		21,076	11,855	-	32,931	-	-	-	32,931	47,278
Student Services		1,812	1,020	-	2,832	-	-	-	2,832	2,777
Office Expense		4,297	3,047	-	7,343	78	391	469	7,812	27,396
Depreciation		-	-	-	-	-	-	-	-	-
OTHER		-	-	-	-	2,879	5,118	7,997	7,997	1,928
<b>Total Expenses</b>		<b>\$ 2,007,684</b>	<b>\$ 1,170,684</b>	<b>\$ -</b>	<b>\$ 3,178,368</b>	<b>\$ 18,350</b>	<b>\$ 199,249</b>	<b>\$ 217,599</b>	<b>\$ 3,395,967</b>	<b>\$ 2,720,118</b>

**EDUCATIONAL SERVICES**  
**Nicotra Charter School**  
**Statement of Activities**  
**as of June 30**

	2020		
	Unrestricted	Temporarily Restricted	Total
<b>OPERATING REVENUE</b>			
State and Local Per Pupil Revenue - Reg. Ed	\$ 2,078,780	\$ -	\$ 2,078,780
State and Local Per Pupil Revenue - SPED	530,438	-	530,438
State and Local Per Pupil Facilities Revenue	678,835	-	678,835
Federal Grants	55,920	-	55,920
State and City Grants	34,928	-	34,928
Other Operating Income	6,220	-	6,220
Food Service/Child Nutrition Program	44,392	-	44,392
<b>TOTAL OPERATING REVENUE</b>	<b>3,429,513</b>	<b>-</b>	<b>3,429,513</b>
<b>EXPENSES</b>			
Program Services			
Regular Education	\$ 2,007,684	\$ -	\$ 2,007,684
Special Education	1,170,684	-	1,170,684
Other Programs	-	-	-
Total Program Services	3,178,368	-	3,178,368
Management and general	199,249	-	199,249
Fundraising	18,350	-	18,350
<b>TOTAL EXPENSES</b>	<b>3,395,967</b>	<b>-</b>	<b>3,395,967</b>
<b>SURPLUS / (DEFICIT) FROM OPERATIONS</b>	<b>33,546</b>	<b>-</b>	<b>33,546</b>
<b>SUPPORT AND OTHER REVENUE</b>			
Interest and Other Income	\$ -	\$ 5,200	\$ 5,200
Contributions and Grants	-	-	-
Fundraising Support	-	-	-
Investments	-	-	-
Donated Services	-	-	-
Other Support and Revenue	-	-	-
<b>TOTAL SUPPORT AND OTHER REVENUE</b>	<b>-</b>	<b>5,200</b>	<b>5,200</b>
<b>Net Assets Released from Restrictions / Loss on Disposal of Assets</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>CHANGE IN NET ASSETS</b>	<b>33,546</b>	<b>5,200</b>	<b>38,746</b>
<b>NET ASSETS - BEGINNING OF YEAR</b>	<b>\$ 15,986</b>	<b>\$ -</b>	<b>\$ 395,003</b>
<b>PRIOR YEAR/PERIOD ADJUSTMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 49,532</b>	<b>\$ 5,200</b>	<b>\$ 433,749</b>

CK - Should be zero



**2019**

**Total**

\$ 1,272,012  
441,980  
199,177  
621,355  
136,775  
14,193  
50,612  
2,736,104

\$ 1,249,304  
756,827  
-  
2,006,131  
639,886  
74,101  
2,720,118  
  
15,986

\$ -  
-  
-  
-  
-  
-

\$ -  
  
15,986

\$ 379,017  
-

\$ 395,003

**FILL IN GRAY CELLS**  
**NICOTRA CHARTER SCHOOL**  
**STATEMENT OF CASH FLOWS**

as of June 30

	2020	2019
<b>CASH FLOWS - OPERATING ACTIVITIES</b>		
Increase (decrease) in net assets	\$ (38,746)	\$ (34,441)
Revenues from School Districts	-	-
Accounts Receivable	52,445	(63,239)
Due from School Districts	-	-
Depreciation	(111,628)	69,919
Grants Receivable	-	-
Due from NYS	-	(6,067)
Grant revenues	-	-
Prepaid Expenses	-	-
Accounts Payable	229,001	171,173
Accrued Expenses	-	-
Accrued Liabilities	-	-
Contributions and fund-raising activities	-	-
Miscellaneous sources	-	-
Deferred Revenue	-	-
Interest payments	-	-
Other	-	-
Other	-	-
<b>NET CASH PROVIDED FROM OPERATING ACTIVITIES</b>	<b>\$ 131,072</b>	<b>\$ 137,345</b>
<b>CASH FLOWS - INVESTING ACTIVITIES</b>	<b>\$ -</b>	<b>\$ -</b>
Purchase of equipment	-	(350,247)
Other	-	-
<b>NET CASH PROVIDED FROM INVESTING ACTIVITIES</b>	<b>\$ -</b>	<b>\$ (350,247)</b>
<b>CASH FLOWS - FINANCING ACTIVITIES</b>	<b>\$ -</b>	<b>\$ -</b>
Principal payments on long-term debt	-	-
Other	-	-
<b>NET CASH PROVIDED FROM FINANCING ACTIVITIES</b>	<b>\$ -</b>	<b>\$ -</b>
<b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>\$ 131,072</b>	<b>\$ (212,902)</b>
Cash at beginning of year	-	6,458
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<b>\$ 131,072</b>	<b>\$ (206,444)</b>

**Integration Charter Schools Budget**

**Fiscal Year 2019 - 2020**

Account	Mid-High School (48%)	Elem. School (22%)	NVCS (17%)	NECCS (13%)	RPCS
<b>ICS Allocation</b>	<b>0.48</b>	<b>0.22</b>	<b>0.17</b>	<b>0.13</b>	
<b>Student Population</b>					
Total Student Population	520	238	180	144	
Special Education (Sub) Population	198	90	67	40	
% of Special Education Students					
<b>Income</b>					
<b>State Grants</b>					
4001 Per Pupil Allocations	7,978,100	3,651,515	2,616,300	2,279,088	
4003 Rental Assistance	398,905	985,909	438,189	555,522	
4004 Per Pupil Allocations for SPED	3,575,878	1,636,652	1,205,230	729,653	
4002 PP Revenue (Additional)	100,360	45,934	34,740	27,792	
4005 NYSTL	41,600	19,040	14,400	11,520	
4008 DYCD Grant	293,000				
4012 Other (Spe.Leg. Grant/other)	4,800	2,200	1,700	1,300	470,625
4011 State Meal Reimbursement	12,000	5,500	4,250	3,250	
<b>Total State Grants</b>	<b>12,404,643</b>	<b>6,346,750</b>	<b>4,314,810</b>	<b>3,608,125</b>	<b>470,625</b>
<b>Federal Grants</b>					
4101 IDEA for SPED	155,000.00	71,000.00	44,000.00	35,000	
4103 E-Rate for Tech/Comm	5,500.00	2,500.00	2,500.00	2,500	
4104 Title I	148,961.56	74,480.78	35,000.00	38,000	
4106 Title IIA	8,390.27	4,195.13			
4107 Title IVA	12,734.70	6,425.24	15,000.00	9,000	
4108 Federal Meal Reimbursement	161,420.00	72,000.00	25,000.00	32,000	
<b>Total Federal Grants</b>	<b>492,006.52</b>	<b>230,601.15</b>	<b>121,500.00</b>	<b>116,500</b>	-
<b>Contributions</b>					
4201 PTA Fundraising					
4202 In-Kind Legal Support	-	-	-		
4203 Restricted Contributions	-	-	50,000		
4204 Unrestricted Contributions	-	-	-		
4205 Fundraising Events-Gala	24,000	11,000	8,500	6,500	
4207 Annual Appeal	-	-	-		
<b>Total Contributions</b>	<b>24,000</b>	<b>11,000</b>	<b>58,500</b>	<b>6,500</b>	-
<b>Miscellaneous Income</b>					
4301 Interest Income	5,760	2,640	2,040	1,560	

Account	Mid-High School (48%)	Elem. School (22%)	NVCS (17%)	NECCS (13%)	RPCS
4303 Rental Income			-		
4304 Student Meal Fees			-		
<b>Total Miscellaneous Income</b>	<b>5,760</b>	<b>2,640</b>	<b>2,040</b>	<b>1,560</b>	<b>-</b>
<b>Total Income</b>	<b>12,926,410</b>	<b>6,590,991</b>	<b>4,496,850</b>	<b>3,732,685</b>	<b>470,625</b>



Account		Mid-High School (48%)	Elem. School (22%)	NVCS (17%)	NECCS (13%)	RPCS
<b>Expenses</b>						
<b>Compensation</b>						
<b>Instructional Staff</b>						
5102	Senior Management (Inst.I)	200,880	92,070	71,145	54,405	46,500
5103	Principals	85,000	129,780	139,050	154,500	85,000
5104	Asst. Principals	210,000	117,588		52,500	
5105	Leadership	220,000	70,000	61,650	38,000	
5106	Classroom Teachers	3,276,000	1,499,400	1,025,100	820,080	
5107	ELL teachers	55,000	55,000	5,000	30,000	
5117	Psychologist	12,000	5,500	4,250	3,250	
5109	Substitutes	50,000	25,000	5,000	15,000	
5110	Assistant Teachers	1,280,276	585,972	394,634	315,708	
5112	Startup Teachers	45,000	26,000	12,000	12,000	
5113	Startup Assist. Teachers	12,000	8,000	5,000	5,000	
5123	Saturday School/Afterschool	35,000	60,000	4,000	8,000	
5115	Summer School	85,000	10,000	68,000	55,000	
5114	Principal Assistant	50,000	40,000	50,000	42,000	
5116	Social Workers	370,786	169,943	131,320	100,421	
5118	College Guidance Advisor	42,000		28,000		
5119	School Aide Coach	27,192	12,463	9,631	7,365	
5125	Wellness Coach	20,400	9,350	7,225	5,525	
5120	School Aides	176,750	75,750.00	25,000	50,500	
5121	Senior Educators	45,504	20,856	16,116	12,324	
<b>Total Instructional Staff</b>		<b>6,253,283</b>	<b>2,991,817</b>	<b>2,046,004.88</b>	<b>1,769,253</b>	<b>131,500</b>
<b>Non-Instructional Staff</b>						
5201	Senior Management	734,400	336,600	260,100	198,900	170,000
5202	Administrative Support	273,600	125,400	96,900	74,100	30,000
5206	IT Support	122,400	56,100	43,350	33,150	45,000
5203	Finance Support	67,200	30,800	23,800	18,200	
5204	Safety Officer	230,400	105,600	81,600	62,400	
5205	Cafeteria	75,840	34,760	26,860	20,540	
<b>Total Non-Instructional Staff</b>		<b>1,503,840</b>	<b>689,260</b>	<b>532,610</b>	<b>407,290</b>	<b>245,000</b>
<b>Incentives</b>						
5301	Incentive Bonus					
5302	Safe Sick Time	35,000	25,000	18,000	11,000	
5303	Performance Bonuses					
5304	Leadership Stipends					

Account	Mid-High School (48%)	Elem. School (22%)	NVCS (17%)	NECCS (13%)	RPCS
<b>Total Incentives</b>	<b>35,000</b>	<b>25,000</b>	<b>18,000</b>	<b>11,000</b>	
<b>Total Salaries</b>	<b>7,792,123</b>	<b>3,706,077</b>	<b>2,596,615</b>	<b>2,187,543</b>	<b>376,500</b>
<b>Benefits</b>					
5401 NY State Unemployment Insurance					
5402 Social Security - ER Expenses					
5404 Medicare - EmployER Expenses					
5405 Worker's Compensation Expense					
5408 NY Disability					
5409 Medical Insurance					
5410 Dental Insurance					
5411 Vision Insurance					
5412 STD, LTD and Life Insurance					
5413 Retirement 401(k) Fees					
5414 Retirement 401(k) Match					

Account	Mid-High School (48%)	Elem. School (22%)	NVCS (17%)	NECCS (13%)	RPCS
<b>Total Benefits</b>	<b>2,103,873</b>	<b>1,000,641</b>	<b>649,154</b>	<b>590,637</b>	<b>94,125</b>
<b>Total Compensation</b>	<b>9,895,997</b>	<b>4,706,718</b>	<b>3,245,769</b>	<b>2,778,180</b>	<b>470,625</b>
<b>Administrative Expenses</b>					
6001 Office Supplies	3,840	1,760	1,360	1,040	
6002 Office Furniture (Non-Asset)	3,360	1,540	1,190	910	
6003 Office Equipment (Non-Asset)	2,940	1,500	960	600	
6004 Copier & Printer	12,480	5,720	4,420	3,380	
6006 Postage & Delivery	1,920	880	680	520	
6007 Insurance - General	55,200	25,300	19,550	14,950	
6008 Insurance - ERISA	1,440	660	510	390	
<b>Total Administrative Expenses</b>	<b>81,180</b>	<b>37,360</b>	<b>28,670</b>	<b>21,790</b>	<b>-</b>
<b>Professional Services</b>					
6101 Audit Fees	40,800	18,700	14,450	11,050	
6102 Payroll Services	31,200	14,300	11,050	8,450	
6103 Legal Services	48,000	22,000	17,000	13,000	
<b>Total Professional Services</b>	<b>120,000</b>	<b>55,000</b>	<b>42,500</b>	<b>32,500</b>	<b>-</b>
<b>Professional Development</b>					
6301 Instructional Staff PD	3,840	1,760	1,360	1,040	
6302 Staff Lunch/Retreat	12,000	5,500	4,250	3,250	
6303 Non-instructional staff PD	960	440	340	260	
6304 Travel for PD	960	440	340	260	
6305 Tuition Reimbursement	52,800	24,200	18,700	14,300	
6306 Board Development	5,760	2,640	2,040	1,560	
<b>Total Professional Development</b>	<b>76,320</b>	<b>34,980</b>	<b>27,030</b>	<b>20,670</b>	<b>-</b>
<b>Staff/Student Recruitment</b>					
6401 Staff Recruitment	1,728	792	612	468	
6402 Student Recruitment	16,800	7,700	5,950	4,550	
<b>Total Staff/Student Recruitment</b>	<b>18,528</b>	<b>8,492</b>	<b>6,562</b>	<b>5,018</b>	<b>-</b>
<b>Fundraising Expenses</b>					
6501 Mailings & Postage	1,440	660	510	390	
6502 Events-Gala	14,400	6,600	5,100	3,900	
6503 Fundraising-Other	3,360	1,540	1,190	910	
6504 Community Relations	9,600	4,400	3,400	2,600	
6505 Govt. Grant Writing Services	720	330	255	195	
<b>Total 6500 Fundraising Expenses</b>	<b>29,520</b>	<b>13,530</b>	<b>10,455</b>	<b>7,995</b>	<b>-</b>
<b>7100 Curriculum &amp; Classroom Expenses</b>					
7001 Library Materials	525	350		500	

Account		Mid-High School (48%)	Elem. School (22%)	NVCS (17%)	NECCS (13%)	RPCS
7002	Curricu Textb & Other Curric	91,000	41,650	31,500	25,200	
7003	Instrl Equit (Non-Asset)	13,000	5,950	13,500	5,400	
7004	Sta.Test Materials/Assesmt	26,000	13,000	9,000	7,200	
7005	Student Field Trips	10,400	4,760	3,600	2,880	
7006	Classroom Supplies	13,000	5,950	4,500	3,600	
7007	Art/Music Supplies (Non-Asset)	2,600	1,190	900	720	
7008	Honors Program Curriculum	20,000	-			
7015	Student Transportation			100,000		
7009	Physical Mov/Recess Supplies	1,560	714	540	432	
7010	NYSTL Expenses	41,600	19,040	14,400	11,520	
7013	Student Incentive Points Store	3,000	2,000	500	1,000	
7017	Sports Team Expenses	1,500	500	-	1,000	
7020	7120 Afterschool Program Expenses	293,000	50,000			
7018	Copy Machine/Printer Other	21,600	9,900	7,650	5,850	
7021	Student Meals Expense	225,000	90,000	30,000	45,000	
<b>Total Classroom Expenses</b>		<b>763,785</b>	<b>245,004</b>	<b>216,090.00</b>	<b>110,302.00</b>	<b>-</b>
<b>Facility</b>						
8001	Rent	1,244,707	741,804	438,189	555,522	
8002	Trailer Related Exp - Portapotty	-	100,000	-		
8003	Fire Safe Monitoring	-	8,000	-		
8007	Repairs & Maintenance	25,000	10,000	5,000	8,000	
8010	Janitorial Service	80,000	80,000	20,000		
8011	Janitorial Supplies	15,000	20,000	5,000	10,000	
8012	Utilities	107,400	90,000	51,000	-	
8013	Facility expense - other	1,740	780	480	750	
<b>Total Facility</b>		<b>1,473,847</b>	<b>1,050,584</b>	<b>519,669</b>	<b>574,272</b>	<b>-</b>
<b>Tech/Communication Expenses</b>						
8101	Telephone Expenses	5,760	2,640	2,040	1,560	
8102	Mobile Phone Expenses	960	440	340	260	
8103	Internet Connectivity Expenses	7,200	3,300	2,550	1,950	
8104	Network Mainte/Tech Support	5,760	2,640	2,040	1,560	
8107	Technology Supplies (SIS)	10,560	4,840	3,740	2,860	
<b>Total Technology Expenses</b>		<b>30,240</b>	<b>13,860</b>	<b>10,710</b>	<b>8,190</b>	<b>-</b>
<b>8800 Miscellaneous Expenses</b>						
8801	Bank Service Charges					
8802	Interest/Late Charges	68,056				
8804	Interest Construction Loan	-	34,000	33,000	33,000	



Account	Mid-High School (48%)	Elem. School (22%)	NVCS (17%)	NECCS (13%)	RPCS
<b>Total Miscellaneous Expenses</b>	<b>68,056</b>	<b>34,000</b>	<b>33,000</b>	<b>33,000</b>	<b>-</b>
8901 Depreciation Expense	80,000	60,000	30,000	30,000	
8903 Amortization Expense	2,400	1,150	4,000	500	
<b>Total Expenses</b>	<b>12,639,873.00</b>	<b>6,260,677.25</b>	<b>4,174,455.00</b>	<b>3,622,416.85</b>	<b>470,625.00</b>
<b>Net Income</b>	<b>286,537</b>	<b>330,314</b>	<b>322,395</b>	<b>110,268</b>	<b>-</b>

Account	Mid-High School (48%)	Elem. School (22%)	NVCS (17%)	NECCS (13%)	RPCS
Net Projected Income - FY 19-20	12,926,410	6,590,991	4,496,850	3,732,685	
Net Projected Expenses - FY 19-20	12,639,873	6,260,677	4,174,455	3,622,417	
Net Income Before Depreciation & Amor.	366,537	390,314	352,395	140,268	
Long Term Loan Payable Reservation Payment	33,189	-	-		
<b>Total Loan/Other Payment</b>	<b>33,189</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Capital expenditures: Smart Board and Projectors Space 3 Leasehold Improvement					
<b>Total capital expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Net Income Before Depreciation & Amor.	366,537	390,314	352,395	140,268	
<b>Net Cash Surplus (Deficit)</b>	<b>333,348</b>	<b>390,314</b>	<b>352,395</b>	<b>140,268</b>	

<b>Account</b>	<b>Mid-High School (48%)</b>	<b>Elem. School (22%)</b>	<b>NVCS (17%)</b>	<b>NECCS (13%)</b>	<b>RPCS</b>
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<b>FY 19-20 Total Budget</b>
1,082
395
16,525,003
2,378,525
7,147,413
208,826
86,560
293,000
480,625
25,000
<b>27,144,953</b>
305,000
13,000
296,442
43,160
290,420
<b>948,022</b>
50,000
50,000
100,000
12,000



<b>FY 19-20 Total Budget</b>
<b>12,000</b>
<b>28,217,561</b>

<b>FY 19-20 Total Budget</b>	
	465,000
	593,330
	380,088
	389,650
	6,620,580
	145,000
	25,000
	95,000
	2,576,590
	95,000
	30,000
	107,000
	218,000
	182,000
	772,470
	70,000
	56,650
	42,500
	328,000
	94,800
	<b>13,286,658</b>
	1,700,000
	600,000
	300,000
	140,000
	480,000
	158,000
	<b>3,378,000</b>
	89,000
	0
	0

<b>FY 19-20 Total Budget</b>
<b>89,000</b>
<b>16,753,658</b>

<b>FY 19-20 Total Budget</b>
<b>4,438,429</b>
<b>21,192,088</b>
8,000
7,000
6,000
26,000
4,000
115,000
3,000
<b>169,000</b>
85,000
65,000
100,000
<b>250,000</b>
8,000
28,000
2,000
2,000
110,000
12,000
<b>162,000</b>
3,600
35,000
<b>38,600</b>
3,000
30,000
7,000
20,000
1,500
<b>61,500</b>
1,375

<b>FY 19-20 Total Budget</b>
189,350
37,850
55,200
21,640
27,050
5,410
20,000
100,000
3,246
86,560
6,500
3,000
343,000
45,000
390,000
<b>1,335,181</b>
2,980,222
100,000
8,000
48,000
180,000
50,000
248,400
3,750
<b>3,618,372</b>
12,000
2,000
15,000
12,000
22,000
<b>63,000</b>
68,056
100,000

<b>FY 19-20 Total Budget</b>
168,056
200,000
8,050
<b>27,257,797</b>
<b>959,763</b>

<b>FY 19-20 Total Budget</b>
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28,217,561  
27,257,797

1,159,763

33,189

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33,189

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30,000

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1,000,000

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1,030,000

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1,159,763

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96,574

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**FY 19-20 Total  
Budget**



**Integration Charter Schools Budget**

**Fiscal Year 2020-2021**

Account		LP Middle School (29%)	LP High School (17%)	Elem. School (25%)	NVCS (15%)	NECCS (15%)
<b>ICS Allocation</b>		<b>0.29</b>	<b>0.17</b>	<b>0.25</b>	<b>0.14</b>	<b>0.15</b>
<b>Student Population</b>						
	Total Student Population	328	192	280	152	170
	Special Education (Sub) Population	115	67	98	53	51
	% of Special Education Students	35%	35%	35%	35%	30%
<b>Income</b>						
<b>State Grants</b>						
4001	Per Pupil Allocations	5,024,238	2,941,018	4,288,984	2,205,763	2,604,026
4003	Rental Assistance	-	459,534	1,286,695	698,492	781,208
4004	Per Pupil Allocations for SPED	2,077,484	1,216,088	1,773,462	962,736	922,924
4002	PP Revenue (Additional)					
4005	NYSTL	19,680	11,520	16,800	9,120	10,200
4008	DYCD Grant	293,000				
4012	Other (Spe.Leg. Grant/other)	2,923	1,711	2,496	1,355	1,515
4011	State Meal Reimbursement	7,308	4,278	6,239	3,387	3,788
<b>Total State Grants</b>		<b>7,424,634</b>	<b>4,634,149</b>	<b>7,374,676</b>	<b>3,880,853</b>	<b>4,323,661</b>
<b>Federal Grants</b>						
4101	IDEA for SPED	91,840	53,760	78,400	42,560	40,800
4103	E-Rate for Tech/Comm	24,600	14,400	21,000	11,400	12,750
4104	Title I	73,472	24,192	68,600	37,240	41,650
4106	Title IIA	8,200	4,800	7,000	3,800	4,250
4107	Title IVA	8,200	4,800	7,000	3,800	4,250
4108	Federal Meal Reimbursement	91,840	53,760	58,800	26,600	35,700
	PPP Loan (Paycheck Protection Prog.)	1,017,396	595,549	868,509	471,476	527,309
<b>Total Federal Grants</b>		<b>1,315,548</b>	<b>751,261</b>	<b>1,109,309</b>	<b>596,876</b>	<b>666,709</b>
<b>Contributions</b>						
4201	PTA Fundraising	-	-	-	-	-
4202	In-Kind Legal Support	-		-	-	
4203	Restricted Contributions	-		-	50,000	
4204	Unrestricted Contributions	-		-	-	

4205	Fundraising Events-Gala	14,617	8,556	12,478	6,774	7,576
4207	Annual Appeal	-		-	-	
<b>Total Contributions</b>		<b>14,617</b>	<b>8,556</b>	<b>12,478</b>	<b>56,774</b>	<b>7,576</b>
<b>Miscellaneous Income</b>						
4301	Interest Income	3,508	2,053	2,995	1,626	1,818
4303	Rental Income				-	
4304	Student Meal Fees				-	
<b>Total Miscellaneous Income</b>		<b>3,508</b>	<b>2,053</b>	<b>2,995</b>	<b>1,626</b>	<b>1,818</b>
<b>Total Income</b>		<b>8,758,307</b>	<b>5,396,019</b>	<b>8,499,456</b>	<b>4,536,128</b>	<b>4,999,764</b>
<b>Expenses</b>						
<b>Compensation</b>						
<b>Instructional Staff</b>						
5102	Senior Management (Inst.I)	93,547	54,759	79,857	43,351	48,485
5103	Principals	87,036	122,500	142,100	151,900	137,917
5104	Asst. Principals	91,000		105,000		105,000
5105	Leadership	75,000	85,000	30,000	70,000	
5106	<b>Classroom Teachers (Totals)</b>					
	Dual Upper	729,000	567,000	0	243,000	162,000
	Dual Elementary	0	0	1,065,000	0	0
	Co-Content	476,000	340,000	68,000	340,000	476,000
	Co-Sped	476,000	340,000	68,000	340,000	476,000
	Non-Core	520,000	260,000	455,000	130,000	195,000
5107	ELL teachers	56,650	0	56,650	20,000	30,900
5117	Psychologist	0	0	0	0	0
5109	Substitutes	24,600	14,400	10,000	3,800	4,250
5110	Assistant Teachers	432,000	324,000	648,000	180,000	144,000
5112	Startup Teachers					
5113	Startup Assist. Teachers					
5115	Summer School	14,000	5,000	12,000	20,000	5,000
	AfterSchool Salaries	150,000		130,000		
5114	Principal Assistant/Receptionist	28,000	28,000	50,000	50,000	45,000
5116	Social Workers	220,000	132,000	220,000	88,000	132,000
	Speech Language Pathologist	0	0	0	0	0
5118	College Guidance Advisor	0	0	0	0	0
5119	Future Teacher Coordinator					

5125	Wellness Coach	7,898	5,245		5,954	
5120	School Aides					
5121	Senior Educators					
<b>Total Instructional Staff</b>		<b>3,480,732</b>	<b>2,277,905</b>	<b>3,139,607</b>	<b>1,686,005</b>	<b>1,961,552</b>
<b>Non-Instructional Staff</b>						
5201	Senior Management	420,963	246,417	359,358	195,080	218,182
5202	Operations Support	61,390	35,936	52,406	28,449	31,818
	HR Support	53,205	31,144	45,419	24,656	27,576
	Student Services Support	28,649	16,770	24,456	13,276	14,848
	External Affairs/Communication Support	38,296	22,417	32,692	17,747	19,848
	Data Support	12,278	7,187	10,481	5,690	6,364
	Facility Support	32,157	18,824	27,451	14,902	16,667
5206	IT Support	108,164	63,316	92,335	50,125	56,061
5203	Finance Support	46,774	27,380	39,929	21,676	24,242
5204	Safety Officer	158,425	86,334	138,717	58,160	131,439
5205	Cafeteria	39,758	23,273	33,939	18,424	20,606
<b>Total Non-Instructional Staff</b>		<b>1,000,058</b>	<b>578,997</b>	<b>857,184</b>	<b>448,185</b>	<b>567,652</b>
<b>Incentives</b>						
5301	Incentive Bonus					
5302	Safe Sick Time	24,600	14,400	21,000	11,400	12,750
5304	Leadership Stipends					
<b>Total Incentives</b>		<b>24,600</b>	<b>14,400</b>	<b>21,000</b>	<b>11,400</b>	<b>12,750</b>
<b>Total Salaries</b>		<b>4,505,390</b>	<b>2,871,302</b>	<b>4,017,791</b>	<b>2,145,590</b>	<b>2,541,953</b>
<b>Benefits</b>						
5401	NY State Unemployment Insurance					
5402	Social Security - ER Expenses					
5404	Medicare - EmployER Expenses					
5405	Worker's Compensation Expense					
5408	NY Disability					
5409	Medical Insurance					
5410	Dental Insurance					
5411	Vision Insurance					
5412	STD, LTD and Life Insurance					
5413	Retirement 401(k) Fees					
5414	Retirement 401(k) Match					
<b>Total Benefits</b>		<b>1,306,563</b>	<b>832,678</b>	<b>1,165,159</b>	<b>579,309</b>	<b>711,747</b>

<b>Total Compensation</b>		<b>5,811,953</b>	<b>3,703,980</b>	<b>5,182,950</b>	<b>2,724,899</b>	<b>3,253,700</b>
<b>Administrative Expenses</b>						
6001 Office Supplies		2,624	1,536	2,240	1,216	1,360
6002 Office Furniture (Non-Asset)		1,312	768	1,120	608	680
6003 Office Equipment (Non-Asset)		1,312	768	1,120	608	680
6004 Copier & Printer		7,216	4,224	6,160	3,344	3,740
6006 Postage & Delivery		1,312	768	1,120	608	680
6007 Insurance - General		45,920	26,880	39,200	21,280	23,800
6008 Insurance - ERISA		1,312	768	1,120	608	680
<b>Total Administrative Expenses</b>		<b>61,008</b>	<b>35,712</b>	<b>52,080</b>	<b>28,272</b>	<b>31,620</b>
<b>Professional Services</b>						
6101 Audit Fees		24,600	14,400	21,000	11,400	12,750
6102 Payroll Services		16,400	9,600	14,000	7,600	8,500
6103 Legal Services		19,680	11,520	16,800	9,120	10,200
<b>Total Professional Services</b>		<b>60,680</b>	<b>35,520</b>	<b>51,800</b>	<b>28,120</b>	<b>31,450</b>
<b>Professional Development</b>						
6301 Instructional Staff PD		1,968	1,152	1,680	912	1,020
6302 Staff Lunch/Retreat		7,216	4,224	6,160	3,344	3,740
6303 Non-instructional staff PD		328	192	280	152	170
6304 Travel for PD		656	384	560	304	340
6305 Tuition Reimbursement		16,400	9,600	14,000	3,800	4,250
6306 Board Development		2,046	1,198	1,747	948	1,061
<b>Total Professional Development</b>		<b>28,614</b>	<b>16,750</b>	<b>24,427</b>	<b>9,460</b>	<b>10,581</b>
<b>Staff/Student Recruitment</b>						
6401 Staff Recruitment		1,640	960	1,400	760	850
6402 Student Recruitment		13,120	1,920	11,200	6,080	6,800
<b>Total Staff/Student Recruitment</b>		<b>14,760</b>	<b>2,880</b>	<b>12,600</b>	<b>6,840</b>	<b>7,650</b>
<b>Fundraising Expenses</b>						
6501 Mailings & Postage		984	576	840	456	510
6502 Events-Gala		8,770	5,134	7,487	4,064	4,545
6503 Fundraising-Other		2,923	1,711	2,496	1,355	1,515
6504 Community Relations		5,847	3,422	4,991	2,709	3,030
6505 Govt. Grant Writing Services		292	171	250	135	152
<b>Total 6500 Fundraising Expenses</b>		<b>18,816</b>	<b>11,015</b>	<b>16,063</b>	<b>8,720</b>	<b>9,752</b>
<b>7100 Curriculum &amp; Classroom Expenses</b>						

7001	Library Materials	984	576	840	456	510
7002	Curricu Textb & Other Curric	65,600	38,400	56,000	45,600	42,500
7003	Instrl Equit (Non-Asset)	12,300	14,400	28,000	15,200	12,750
7004	Sta.Test Materials/Assesmt	11,480	6,720	9,800	5,320	5,950
7005	Student Field Trips	6,560	3,840	5,600	3,040	3,400
7006	Classroom Supplies	8,200	4,800	7,000	3,800	4,250
7007	Art/Music Supplies (Non-Asset)	1,640	960	1,400	760	850
7008	Honors Program Curriculum			-		
7015	Student Transportation				85,000	
7009	Physical Mov/Recess Supplies	1,640	960	1,400	760	850
7010	NYSTL Expenses	18,696	10,944	15,960	8,664	9,690
7013	Student Incentive Points Store	1,968	1,152	1,680		1,020
7017	Sports Team Expenses	1,640	960		-	
7020	<b>Afterschool Program Expenses</b>	143,000		10,000		
7018	Copy Machine/Printer Other	16,078	9,412	13,725	7,451	8,333
7021	Student Meals Expense	90,200	38,400	77,000	19,000	34,000
<b>Total Classroom Expenses</b>		<b>379,986</b>	<b>131,524</b>	<b>228,405</b>	<b>195,050.98</b>	<b>124,103.33</b>
<b>Facility</b>						
8001	Rent	1,024,226	646,675	1,761,867	800,210	916,168
8007	Repairs & Maintenance	13,120	9,600	7,000	5,320	4,250
8010	Janitorial Service	65,600	38,400	56,000	30,400	34,000
8011	Janitorial Supplies	13,120	7,680	14,000	6,080	8,500
8012	Utilities/Common Charges	133,300	81,700	84,000	38,000	42,500
8013	Facility expense - other	984	576	840	456	510
<b>Total Facility</b>		<b>1,250,350</b>	<b>784,631</b>	<b>1,923,707</b>	<b>880,466</b>	<b>1,005,928</b>
<b>Tech/Communication Expenses</b>						
8101	Telephone Expenses	8,200	4,800	7,000	3,800	4,250
8102	Mobile Phone Expenses	984	576	840	456	510
8103	Internet Connectivity Expenses	4,920	2,880	4,200	2,280	2,550
8104	Network Mainte/Tech Support	3,280	1,920	2,800	1,520	1,700
8107	Technology Supplies (SIS)	4,920	2,880	4,200	2,280	2,550
<b>Total Technology Expenses</b>		<b>22,304</b>	<b>13,056</b>	<b>19,040</b>	<b>10,336</b>	<b>11,560</b>
<b>Miscellaneous Expenses</b>						
8801	Bank Service Charges/PPP Interest	9,043	5,294	7,720	4,191	4,687
8802	Interest/Late Charges	43,556	24,500			

8804	Interest Construction Loan	-		41,454	21,168	24,696
8901	Depreciation Expense	29,234	17,112	24,955	13,547	15,152
8902	Reserve	584,670	342,246	499,109	270,945	303,030
8903	Amortization Expense					
	PPP Loan Payments (No Forgiveness)	438,503	256,684	374,332	203,209	227,273
<b>Total Miscellaneous Expenses</b>		<b>1,105,006</b>	<b>645,837</b>	<b>947,570</b>	<b>513,059</b>	<b>574,838</b>
<b>Total Expenses</b>		<b>8,753,478</b>	<b>5,380,904</b>	<b>8,458,643</b>	<b>4,405,224</b>	<b>5,061,182</b>
<b>Net Income</b>		<b>4,828</b>	<b>15,116</b>	<b>40,814</b>	<b>130,904</b>	<b>(61,419)</b>

Long Term Loan Payable	41,159		-	-	
Reservation Payment					
<b>Total Loan/Other Payment</b>	<b>41,159</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Capital expenditures:  
Smart Board and Projectors  
Additional Space Leasehold  
Improvement

<b>Total capital expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
-------------------------------	----------	----------	----------	----------	----------

<b>Net Income Before Depreciation &amp; Amor.</b>	<b>34,062</b>	<b>32,228</b>	<b>65,769</b>	<b>144,451</b>	<b>(46,267)</b>
<b>Net Cash Surplus (Deficit)</b>	<b>(19,218)</b>	<b>40,071</b>	<b>65,769</b>	<b>144,451</b>	<b>(46,267)</b>

RPCS (8%)	FY 20-21 Total Budget
0.00	100%
0	1,122
0	384
-	17,064,029
-	3,225,929
-	6,952,695
	0
-	67,320
	293,000
916,064	926,064
-	25,000
<b>916,064</b>	<b>28,554,036</b>
-	307,360
-	84,150
-	245,154
-	28,050
-	28,050
-	266,700
	3,480,238
-	<b>4,439,702</b>
	0
	50,000

-	50,000
-	<b>100,000</b>
-	12,000
-	<b>12,000</b>
<b>916,064</b>	<b>33,105,738</b>
41,100	361,100
140,000	781,453
	301,000
	260,000
	1,701,000
	1,065,000
	1,700,000
	1,700,000
35000	1,595,000
-	164,200
0	0
0	57,050
0	1,728,000
0	0
-	0
-	56,000
0	201,000
40,000	832,000
0	0
-	0
0	0



3 1.03

1065000  
68000  
68000  
455000  
1656000

1500  
5400  
4500  
936  
12336



0	19,097
-	0
<b>256,100</b>	<b>12,521,901</b>
210,000	1,650,000
24,600	234,600
0	182,000
0	98,000
0	131,000
0	42,000
0	110,000
0	370,000
0	160,000
0	573,076
0	136,000
<b>234,600</b>	<b>3,686,676</b>
	0
0	84,150
	0
<b>0</b>	<b>84,150</b>
<b>490,700</b>	<b>16,572,726</b>
<b>132,489</b>	<b>4,727,945</b>

12  
0  
0  
0  
0  
0  
0  
0  
3  
0  
0  
0  
0

<b>623,189</b>	<b>21,300,672</b>
15,000	23,976
20,000	24,488
0	4,488
0	24,684
0	4,488
0	157,080
0	4,488 *
<b>35,000</b>	<b>243,692</b>
0	84,150
0	56,100
9,375	76,695
<b>9,375</b>	<b>216,945</b>
5,000	11,732
0	24,684
0	1,122
0	2,244
0	48,050
0	7,000
<b>5,000</b>	<b>94,832</b>
6,000	11,610
28,000	67,120
<b>34,000</b>	<b>78,730</b>
0	3,366
0	30,000
0	10,000
0	20,000
0	1,000
<b>-</b>	<b>64,366</b>

-	3,366
100,000	348,100
31,000	113,650
-	39,270
-	22,440
10,000	38,050
-	5,610
	0
	85,000
-	5,610
-	63,954
-	5,820
	2,600
	153,000
0	55,000
0	258,600
<b>141,000.00</b>	<b>1,200,070</b>
-	5,149,147
47,500	86,790
-	224,400
-	49,380
	379,500
15,000	18,366
<b>62,500</b>	<b>5,907,583</b>
0	28,050
0	3,366
0	16,830
0	11,220
6,000	22,830
<b>6,000</b>	<b>82,296</b>
	30,935
	68,056

	87,318	
-	100,000	
-	2,000,000	
	0	
	1,500,000	
-	<b>3,786,309</b>	
<b>916,064</b>	<b>32,975,495</b>	
-	<b>130,244</b>	

41,159

0      41,159

150,000  
150,000      150,000

-      230,244  
(50,000)      39,085

Rent	12 months	actuals	
cc1/cc2	1466397 middle/upper	1466397	
cc3-3	1543204	1157403	Assumes start paying in October
cc3-4	1543204	900202.3	Assumes start paying in December
cc3-5	1543204	1286003	Assumes start paying in September
trailers	550000 elem	137500	Assumes stop paying in October
trailer lot	66000 elem	66000	Assumes stop paying in October
eltingville	352000 neccs	74333.33	
office	10500/m	52500	Assumes stop paying in December
	7064009	5140339	

elem:	91667	nic	74334	nv
	66000		3360	
	14700		643001.5	
	1157403		195472.6	
	432097.3			
	1761867		916168.1	



1543204

1543204

1543204

4629612

5460	ms	12180	hs	7140	
578701.5		909166.1		557230.9	
216048.6		102880.3		82304.24	
800210.1		1024226		646675.1	5149147

alt

RPCS - 108 students, 30% sped		
NVCS - 165 students, 35% sped		
Nicotra - 230 students, 30% sped	228	19 kids in a class
LP elem - 340 students, 35% sped	360	18 kids in a class
Lp upper - 510 students, 35% sped	520	18 kids in a class in 6 & 7

Al

20	
30	540



12.77778  
12.10526

228

## Core Teacher FTE Needs /Estimates 2020-2021

### **LPU High School**

<u>ELA - I</u>	Total 7
1 Dual	1
3 Co-teaching pairs	6

<u>Math -</u>	Total 5
3 Dual	3
1 Co-teaching pair	2

<u>Sci -</u>	Total 7
1 Dual	1
3 Co-teaching pairs	6

<u>SS -</u>	Total 6
2 Dual	2
2 Co-teaching pairs	4

### **LPU Middle School**

<u>ELA</u>	Total 8
4 Dual	4
2 Co- teaching pairs	4

<u>Math</u>	Total 10
2 Dual	2
4 Co- teaching pairs	8

<u>Sci</u>	Total 8
2 Dual	2
3 co-teaching pairs	6

<u>SS</u>	Total 9
1 Dual	1
4 Co- teaching pairs	8

### **LP Totals**

<u>dual</u>	16
co teachers	44

**Nicotra (Based on 285) -**

ELA

4 Co-teaching pairs (may need 3 pairs for less kids since there are 2 pairs currently for 180 kids)

Math

1 Dual

3 Co-teaching pairs (may need 2 pairs for less kids since there is 1 pair currently for 180 kids)

SS

1 Dual

3 co-teaching pairs (may need 2 pairs for less kids since there is 1 pair currently for 180 kids)

SCI

1 Dual

3 co-teaching pairs (may need 2 pairs for less kids since there is 1 pair currently for 180 kids)

Total 8	<b>LPE (based on 340 kids) 28 FTE needed</b>	Total 32
8	24 Dual	24
	4 Co-teaching pairs	8

Total 7  
1  
6

Total  
6

Total 7  
1  
6

1= FTE

1 co teach pair= 2 FTE



		LPUS	LPUS Salary Estimates	LPES	LPES Salary Estimates	NVCS
<b>Student Population</b>						
	<b>Total Student Population</b>	510		340		165
<b>Core Teachers:</b>						
	<b>Dual Co-teaching Pairs</b>			24 4	\$ 1,800,000 \$ 528,000	
<b>ELA</b>	<b>Dual Co-teaching Pairs</b>	3 5	\$ 225,000 \$ 660,000			
<b>Math</b>	<b>Dual Co-teaching Pairs</b>	5 3	\$ 375,000 \$ 396,000			
<b>Science</b>	<b>Dual Co-teaching Pairs</b>	5 5	\$ 375,000 \$ 660,000			
<b>Social Studies</b>	<b>Dual Co-teaching Pairs</b>	3 6	\$ 225,000 \$ 792,000			
<b>Non-core teachers</b>						
<b>Teacher Assistants</b>				16	\$ 576,000	
<b>Totals</b>			\$ 3,708,000		\$ 2,904,000	

1= FTE

1 co teach pair= 2 FTE

NVCS Salary Estimates	NECCS	NECCS Salary	RPCS	RPCS Salary Estimates	Total FTE	Basae Salary
	230 (Based on 285)		108			
					24	\$ 75,000
					8	\$ 66,000
	0	0	1	\$ 75,000	4	\$ 75,000
	4	\$ 528,000	1	\$ 132,000	20	\$ 66,000
	1	75000	1	\$ 75,000	7	\$ 75,000
	3	\$ 396,000	1	\$ 132,000	14	\$ 66,000
	1	75000	0	\$ -	6	\$ 75,000
	3	\$ 396,000	1	\$ 132,000	18	\$ 66,000
	1	75000	0	\$ -	4	\$ 75,000
	3	\$ 396,000	1	\$ 132,000	20	\$ 66,000
			4	\$ 240,000	4	\$ 60,000
			4	\$ 144,000	20	\$ 36,000
\$ -		\$ 1,941,000		\$ 1,062,000		



<b>ICS Salary Totals</b>	
\$	1,800,000
\$	528,000
\$	300,000
\$	1,320,000
\$	525,000
\$	924,000
\$	450,000
\$	1,188,000
\$	300,000
\$	1,320,000
\$	240,000
\$	720,000
<b>\$</b>	<b>9,615,000</b>

		LPUS	LPUS Salary Estimates	LPES	LPES Salary Estimates	NVCS
<b>Student Population</b>						
	<b>Total Student Population</b>	510		340		165
<b>Classroom Teachers:</b>						
C	Dual (upper)	16	\$ 1,152,000			4
D	Dual (elem)			24	\$ 1,680,000	
A	Co-Content	22	\$ 1,408,000	4	\$ 256,000	8
A	Co-SpED	22	\$ 1,408,000	4	\$ 256,000	6
E	Non-Core	10	\$ 550,000	3	\$ 165,000	3
	Teacher Assistants	11	\$ 385,000	16	\$ 560,000	7
<b>Totals</b>		<b>81</b>	<b>\$ 4,903,000</b>	<b>51</b>	<b>\$ 2,917,000</b>	<b>28</b>

4602715

3068477

\$ 300,285

\$ (151,477)

NVCS Salary Estimates	NECCS	NECCS Salary	RPCS	RPCS Salary Estimates	Basae Salary	Total FTE
	230 (Based on 285)		108			
\$ 288,000	4	\$ 288,000	2	\$ 144,000	\$ 72,000	26
		\$ -			\$ 70,000	24
\$ 512,000	10	\$ 640,000	4	\$ 256,000	\$ 64,000	48
\$ 384,000	10	\$ 640,000	4	\$ 256,000	\$ 64,000	46
\$ 165,000	5	\$ 275,000	3	\$ 165,000	\$ 55,000	24
\$ 245,000	4	\$ 140,000	4	\$ 140,000	\$ 35,000	42
<b>\$ 1,594,000</b>	<b>33</b>	<b>\$ 1,983,000</b>	<b>17</b>	<b>\$ 961,000</b>		<b>210</b>

1340466

1868529

877396

\$ 253,534

\$ 114,471

\$ 83,604

<b>ICS Salary Totals</b>	
\$	1,872,000
\$	1,680,000
\$	3,072,000
\$	2,944,000
\$	1,320,000
\$	1,470,000
<b>\$</b>	<b>12,358,000</b>

11757582

2020-2021		LPUS	LPES	NVCS	NECCS	LPMS	LPHS
Student Population							
	Total Student Populat		280	150	170		
Classroom Teachers:							
C	Dual (upper)			3	2	729000	567000
D	Dual (elem)		15				
A/B FOR LPES	Co-Content		1	5	7	476000	340000
A/B FOR LPES	Co-SpED		1	5	7	476000	340000
E	Non-Core		7	2	3	520000	260000
Totals			24	15	19		
			15.84	9	11.4		
Budget			2340000	1355000	1860000		
Cohorts			14	8	9		
Lead teach			21	12	13.5		
Plus push			1	5	7		
Total teachers			22	17	20.5	432000	324000
SPED leads			13.86	7.92	8.91		
Tas			18	5	4		

LPES      NVCS      NECCS      RPCS

LP MIDDLE    LP HIGH

Student Population                      328                      194

Classroom Teachers:

0      243000      162000                      0  
 1065000  
 68000      340000      476000                      0  
 68000      340000      476000                      0  
 455000      130000      195000                      0

C	9	7
A/B FOR L	7	5
A/B FOR L	7	5
E	8	4
Totals	31	21
	18.6	12.6

Budget

648000      180000      144000                      0

Cohorts	16	10
Lead teach	24	15
Plus push	7	5
Total teach	31	20
SPED leac	15.84	9.9
Tas	12	9

*Handwritten initials: KOW and a signature*

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**Non-Profit Checking-XXXXXX5084**

**Account Summary**

Date	Description	Amount
05/30/2020	<b>Beginning Balance</b>	<b>\$411,331.71</b>
	1 Credit(s) This Period	\$90.15
	0 Debit(s) This Period	\$0.00
06/30/2020	<b>Ending Balance</b>	<b>\$411,421.86</b>

**Interest Summary**

Description	Amount
Annual Percentage Yield Earned	0.25%
Interest Days	32
Interest Earned	\$90.15
Interest Paid This Period	\$90.15
Interest Paid Year-to-Date	\$349.81
Average Ledger Balance	\$411,331.71

**Other Credits**

Date	Description	Amount
06/30/2020	INTEREST	\$90.15

**Daily Balances**

Date	Amount
06/30/2020	\$411,421.86

**Overdraft and Returned Item Fees**

	Total for this period	Total year-to-date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00





581 Main Street  
Suite 810  
Woodbridge, NJ 07095

RETURN SERVICE REQUESTED

>006259 4465185 0001 092793 10Z

INTEGRATION CHARTER SCHOOLS  
1 TELEPORT DR FL 3  
STATEN ISLAND NY 10311-1003



## Statement Ending 06/30/2020

INTEGRATION CHARTER SCHOOLS

Page 1 of 4

Customer Number: XXXXXX5084

### Managing Your Accounts

	Branch Name	Castleton Corners Office
	Branch Number	718-448-1000
	Mailing Address	1731 Victory Blvd Staten Island, NY 10314
	Website	eNorthfield.com



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### Summary of Accounts



@northfieldbank



#### Changes to Funds Availability – Effective 7/1/2020

The amount we make available for withdrawal on the first business day following certain check deposits not subject to next day availability, will increase from \$200 to \$225. In addition, the daily aggregate deposit amount for which exception holds may be applied for large deposits, new accounts and repeat overdraft accounts will increase from \$5,000 to \$5,525.

Account Type	Account Number	Ending Balance
Non-Profit Checking	XXXXXX5084	\$411,421.86





Integration Charter Schools  
Bank Reconciliation Summary  
As of Date: 6/30/2020  
Account: 1014 - Northfield Bank...5084

Statement Balance:	411,421.86
+ Outstanding Checks:	0.00
+ Deposits in Transit:	0.00
+ Other Adjustments:	0.00
- Book Balance:	<u>411,421.86</u>
= Unreconciled Amount:	0.00
Cleared Debits:	0.00
Cleared Credits:	90.15

*Prepared by  
Mack*

Integration Charter Schools  
 Bank Reconciliation Detail  
 As of Date: 6/30/2020  
 Account: 1014 - Northfield Bank...5084

Journal	Control #	Post Date	Name	Memo	Batch	DR	CR
Cleared Credits							
DEPO	INT5084-JUNE	6/30/2020	Interest Earned-June 20		INT5084-JUNE 20		90.15
Total:						0.00	90.15
Report Total:						0.00	90.15