## Independent Auditors' Report on Communication of Internal Control Matters Identified in the Audit

To the Finance Committee of Future Leaders Institute Charter School

In planning and performing our audit of the financial statements of Future Leaders Institute Charter School as of and for the year ended June 30, 2020, in accordance with auditing standards generally accepted in the United States of America, we considered Future Leaders Institute Charter School's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

This communication is intended solely for the information and use of management, the Board of Trustees and others within the Organization, and is not intended to be and should not be used by anyone other than these specified parties.


New York, New York
October 26, 2020

## Quarterly Financial Report Template

 Educationfor NYC DoE Authorized Charter Schools

| Charter School Name: | Future Leaders Institute Charter School |
| :--- | :--- |
| DBN: | 84 M 861 |
| Report Submission Date: | $11 / 1 / 2020$ |
| School Fiscal Contact Name: | Jody Flowers |
| School Fiscal Contact Email: |  |
| School Fiscal Contact Phone: |  |

Please read these directions before submitting this document:

1. Please fill in the gray cells on ALL tabs.
2. Please fill in the required information per the Accountability Requirements Calendar for each quarter.
3. Please see tab-specific directions below.

Green Financial Position Tab - each quarter has its own column in this worksheet (see headers in rows 6 and 7). Please fill in the column for that specific quarter.
Yellow Statement of Activities Tabs-each quarter has its own tab. Please fill in the tab for that specific quarter.
Purple Cash Flow Tab-each quarter has its own column in this tab (see headers in rows 6 and 7). Please fill in the column for that specific quarter.

Peach Functional Expenses Tabs - each quarter has its own tab. Please fill in the tab for that specific quarter.
4. You will resubmit this document every quarter, updated with the most recent quarter's financial information. You will use the same document for each school year; please save it in an easily accessible place.
5. If you have questions or issues with this document, please contact charteroversight@schools.nyc.gov


NON-CURRENT ASSETS
Property, Building and Equipment, net
Restricted Cash
Security Deposits
Other Non-Current Assets
TOTAL NON-CURRENT ASSETS

## TOTAL ASSETS

## CURRENT LIABILITIES

Accounts payable and accrued expenses
Accrued payroll, payroll taxes and benefits
Current Portion of Loan Payable
Due to Related Parties
Refundable Advances
Deferred Revenue
Other Current Liabilities
TOTAL CURRENT LIABILITIES

## LONG-TERM LIABILITIES

Loan Payable; Due in More than One Year
Deferred Rent
Due to Related Party
Other Long-Term Liabilities
TOTAL LONG-TERM LIABILITIES

## total liabilities

## NET ASSETS

Unrestricted
Temporarily restricted
Permanently restricted
TOTAL NET ASSETS
TOTAL LIABILITIES AND NET ASSETS

Future Leaders Institute Charter School

## Statement of Financial Position



| 88,627 |  |  |  |
| ---: | :--- | :--- | :--- | :--- |
| 444,940 | $-\$$ | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 543,362 | - | - | - |
| 943,319 | - | - | - |
| $2,020,248$ | - | - | - |
|  |  |  |  |

$\begin{array}{lll}\text { \$ } & -\$ & -\$\end{array}$
$\qquad$
2,020,248 $\quad-\quad-\quad-$

| $\$ 3,284,732$ |  |  |  |  |  |
| ---: | :---: | :---: | :---: | :---: | :---: |
| - | - | $\$$ | - | $\$$ | - |
| $3,284,732$ |  |  |  |  |  |
| $5,304,980$ | - | - | - | - |  |

## Future Leaders Institute Charter School Statement of Activities

|  | Quarter 1 |  |  |  |  |  | Quarter 1 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 1 - September 30 Actuals |  |  |  |  |  | July 1 - September 30 Budget |  |
|  | Unrestricted |  | Temporarily Restricted |  | Total |  | Total |  |
| OPERATING REVENUE |  |  |  |  |  |  |  |  |
| State and Local Per Pupil Revenue - Reg. Ed | \$ | 1,580,054 | \$ | 0 | \$ | 1,580,054 | \$ | 1,370,454 |
| State and Local Per Pupil Revenue - SPED |  | 138,706 |  | - |  | 138,706 |  | 116,889 |
| State and Local Per Pupil Facilities Revenue |  | - |  | - |  | - |  | - |
| Federal Grants |  | 13,415 |  | - |  | 13,415 |  | 44,797 |
| State and City Grants |  | - |  | - |  | - |  | - |
| Other Operating Income |  | - |  | - |  | - |  | - |
| Food Service/Child Nutrition Program |  | - |  | - |  | - |  | - |
| total operating revenue |  | 1,732,176 |  | 0 |  | 1,732,176 |  | 1,532,140 |
| EXPENSES |  |  |  |  |  |  |  |  |
| Program Services |  |  |  |  |  |  |  |  |
| Regular Education | \$ | 684,522 | \$ | 0 | \$ | 684,522 | \$ | 825,289 |
| Special Education |  | 162,080 |  | - |  | 162,080 |  | 186,171 |
| Other Programs |  | 74,723 |  | - |  | 74,723 |  | 96,794 |
| Total Program Services |  | 921,325 |  | 0 |  | 921,325 |  | 1,108,254 |
| Management and general |  | 60,123 |  | - |  | 60,123 |  | 70,130 |
| Fundraising |  | 0 |  | - |  | 0 |  | - |
| TOTAL EXPENSES |  | 981,448 |  | 0 |  | 981,448 |  | 1,178,384 |
| SURPLUS / (DEFICIT) FROM OPERATIONS |  | 750,728 |  | 0 |  | 750,728 |  | 353,756 |
| SUPPORT AND OTHER REVENUE |  |  |  |  |  |  |  |  |
| Interest and Other Income | \$ | 2,829 | \$ | 0 | \$ | 2,829 | \$ | 8,064 |
| Contributions and Grants |  | 1,146 |  | - |  | 1,146 |  | 1,500 |
| Fundraising Support |  | - |  | - |  | - |  | 1,629 |
| Investments |  | - |  | - |  | - |  | - |
| Donated Services |  | - |  | - |  | - |  | - |
| Other Support and Revenue |  | 1,207 |  | - |  | 1,207 |  | 249 |
| TOTAL SUPPORT AND OTHER REVENUE |  | 5,182 |  | 0 |  | 5,182 |  | 11,442 |
| Net Assets Released from Restrictions / Loss on Disposal of Assets | \$ | - | \$ | - | \$ | - | \$ | - |
| CHANGE IN NET ASSETS |  | 755,910 |  | 0 |  | 755,910 |  | 365,198 |
| NET ASSETS - BEGINNING OF YEAR | \$ | 3,284,732 | \$ | - | \$ | 3,284,732 | \$ | - |
| PRIOR YEAR/PERIOD ADJUSTMENTS |  | - |  | - |  | - |  | - |
| NET ASSETS - END OF YEAR | \$ | 4,040,642 | \$ | 0 | \$ | 4,040,642 | \$ | 365,198 |

# Future Leaders Institute Charter School Statement of Activities 

| Quarter 2 |  |  |
| :---: | :---: | :--- |
| October 1- December 31 Actuals |  |  |
| Unrestricted | Temporarily | Total |
|  | Restricted |  |

OPERATING REVENUE
State and Local Per Pupil Revenue - Reg. Ed
State and Local Per Pupil Revenue - SPED
State and Local Per Pupil Facilities Revenue
Federal Grants
State and City Grants
Other Operating Income
Food Service/Child Nutrition Program

## total operating revenue

## EXPENSES

Program Services
Regular Education
Special Education
Other Programs
Total Program Services
Management and general
Fundraising

TOTAL EXPENSES


## SURPLUS / (DEFICIT) FROM OPERATIONS

## SUPPORT AND OTHER REVENUE

Interest and Other Income
Contributions and Grants
Fundraising Support
Investments
Donated Services
Other Support and Revenue
TOTAL SUPPORT AND OTHER REVENUE
Net Assets Released from Restrictions / Loss on Disposal of Assets

## CHANGE IN NET ASSETS

NET ASSETS - BEGINNING OF YEAR
PRIOR YEAR/PERIOD ADJUSTMENTS
NET ASSETS - END OF YEAR

| $\$$ | - | $\$$ | - |
| :--- | :--- | :--- | :--- |
|  | - | - | - |
|  | $-\$$ | $-\$$ | - |



# Future Leaders Institute Charter School Statement of Activities 

| Quarter 3 |  |  |
| :---: | :---: | :---: |
| January 1- March 31 Actuals |  |  |
| Unrestricted | Temporarily | Total |
|  | Restricted |  |

## OPERATING REVENUE

State and Local Per Pupil Revenue - Reg. Ed
State and Local Per Pupil Revenue - SPED
State and Local Per Pupil Facilities Revenue
Federal Grants
State and City Grants
Other Operating Income
Food Service/Child Nutrition Program

## total operating revenue

## EXPENSES

Program Services
Regular Education
Special Education
Other Programs
Total Program Services
Management and general
Fundraising
TOTAL EXPENSES
SURPLUS / (DEFICIT) FROM OPERATIONS

## SUPPORT AND OTHER REVENUE

Interest and Other Income
Contributions and Grants
Fundraising Support
Investments
Donated Services
Other Support and Revenue
TOTAL SUPPORT AND OTHER REVENUE
Net Assets Released from Restrictions / Loss on Disposal of Assets

## CHANGE IN NET ASSETS

NET ASSETS - BEGINNING OF YEAR
PRIOR YEAR/PERIOD ADJUSTMENTS

NET ASSETS - END OF YEAR

\$ - \$ $\$$

\$ - \$

Quarter 3

| Quarter 3 |  |
| :--- | ---: |
| January 1 March 31 Budget |  |
|  |  |
| $\$$ | $1,370,454$ |
|  | 116,889 |
|  | - |
|  | 120,351 |
|  | 12,810 |
|  | - |


| $\$$ | $1,414,825$ |
| ---: | ---: |
| 388,330 |  |
| 99,726 |  |
| $1,902,881$ |  |
| 91,015 |  |
| - |  |
| $1,993,896$ |  |
|  | $(373,392)$ |
|  |  |
|  | 8,064 |
|  | 1,500 |
| 4,887 |  |
|  | - |
|  | - |
|  | 249 |
| 14,700 |  |

$\$$
$(358,692)$
$\$$
$\$$
$(358,692)$

## Future Leaders Institute Charter School Statement of Activities

|  |  | Quarter 4 |  |  |
| :--- | :--- | :--- | :--- | :--- |

## Future Leaders Institute Charter School <br> Statement of Cash Flows



## Future Leaders Institute Charter School

## Statement of Functional Expenses

|  | No. of Positions | Quarter 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Quarter 1 <br> July 1- <br> September 30 <br> 2020 Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July 1 - September 30 Actuals |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Program Services |  |  |  |  |  |  |  | Supporting Services |  |  |  |  |  | Total |  |  |  |
|  |  | Regular Education |  | Special <br> Education |  | Other Education |  | Total |  | Fundraising |  | Management and General |  |  | Total |  |  | Total |  |
| Personnel Services Costs |  | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  |
| Administrative Staff Personnel | 9.00 |  | 171,612 |  | 26,639 |  | 8,922 |  | 207,173 |  | 0 |  | 26,158 |  | 26,158 |  | 233,331 |  | 248,201 |
| Instructional Personnel | 32.00 |  | 208,203 |  | 88,059 |  | 65,736 |  | 361,999 |  | - |  | 417 |  | 417 |  | 362,416 |  | 410,204 |
| Non-Instructional Personnel | 2.00 |  | 24,445 |  | 3,801 |  | - |  | 28,247 |  | - |  | - |  | - |  | 28,247 |  | 28,246 |
| Total Salaries and Staff | 43.00 |  | 404,261 |  | 118,499 |  | 74,658 |  | 597,418 |  | 0 |  | 26,575 |  | 26,575 |  | 623,993 |  | 686,651 |
| Fringe Benefits \& Payroll Taxes |  |  | 111,732 |  | 17,374 |  | - |  | 129,106 |  | - |  | 17,228 |  | 17,228 |  | 146,334 |  | 166,470 |
| Retirement |  |  | 43,606 |  | 6,781 |  | - |  | 50,387 |  | - |  | 4,151 |  | 4,151 |  | 54,537 |  | 74,001 |
| Management Company Fees |  |  |  |  | - |  | - |  |  |  | - |  | - |  | - |  | - |  |  |
| Legal Service |  |  | 2,463 |  | 383 |  | - |  | 2,846 |  | - |  | 316 |  | 316 |  | 3,163 |  | 6,000 |
| Accounting / Audit Services |  |  | 601 |  | 93 |  | - |  | 694 |  | - |  | 77 |  | 77 |  | 771 |  | 861 |
| Other Purchased / Professional / |  |  | 14,341 |  | 2,230 |  | - |  | 16,571 |  | - |  | 1,841 |  | 1,841 |  | 18,412 |  | 39,924 |
| Consulting Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Building and Land Rent / Lease |  |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Repairs \& Maintenance |  |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Insurance |  |  | 14,097 |  | 2,192 |  | - |  | 16,289 |  | - |  | 1,810 |  | 1,810 |  | 18,099 |  | 16,083 |
| Utilities |  |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Supplies / Materials |  |  | 20,224 |  | 3,145 |  | 65 |  | 23,434 |  | - |  | - |  | - |  | 23,434 |  | 79,109 |
| Equipment / Furnishings |  |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 5,499 |
| Staff Development |  |  | 2,531 |  | 394 |  | - |  | 2,925 |  | - |  | 325 |  | 325 |  | 3,250 |  | 10,850 |
| Marketing / Recruitment |  |  | 22,839 |  | 3,552 |  | - |  | 26,391 |  | - |  | 2,932 |  | 2,932 |  | 29,323 |  | 14,025 |
| Technology |  |  | 21,525 |  | 3,347 |  | - |  | 24,873 |  | - |  | 2,764 |  | 2,764 |  | 27,636 |  | 26,523 |
| Food Service |  |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Student Services |  |  | 9,915 |  | 1,542 |  | - |  | 11,456 |  | - |  | - |  | - |  | 11,456 |  | 20,732 |
| Office Expense |  |  | 8,674 |  | 1,349 |  | - |  | 10,023 |  | - |  | 1,114 |  | 1,114 |  | 11,137 |  | 13,404 |
| Depreciation |  |  | 7,710 |  | 1,199 |  | - |  | 8,909 |  | - |  | 990 |  | 990 |  | 9,899 |  | 17,751 |
| OTHER |  |  | 3 |  | 0 |  | - |  | 3 |  | - |  | 0 |  | 0 |  | 3 |  | 501 |
| Total Expenses |  | \$ | 684,522 | \$ | 162,080 | \$ | 74,723 | \$ | 921,325 | \$ | 0 | \$ | 60,123 | \$ | 60,123 | \$ | 981,448 | \$ | 1,178,384 |

## Future Leaders Institute Charter School <br> Statement of Functional Expenses



## Future Leaders Institute Charter School <br> Statement of Functional Expenses



## Future Leaders Institute Charter School <br> Statement of Functional Expenses



FUTURE LEADERS INSTITUTE CHARTER SCHOOL ESCROW ACCOUNT
134 W 122ND ST
NEW YORK NY 10027-5501


## Summary of Accounts

| Account Type | Account Number | Ending Balance |
| :--- | ---: | ---: |
| Statement Savings | $X X X X X X X X 8980$ | $\$ 70,029.28$ |
| Total Current Value |  | $\$ 70,029.28$ |

## Statement Savings - XXXXXXXX8980

| Account Summary |  |  |  | Interest Summary |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Date | Description |  |  | Description |  |  |
| 05/31/2020 | Beginning Balance $\quad \$ 70,014.89$ |  |  | Interest Earned From 05/31/2020 Through 06/30/2020 |  |  |
|  | 0 Debit(s) this period |  | \$0.00 | Annual Percentage Yield Earned |  | 0.25\% |
|  | 1 Credit(s) this period |  | \$14.39 | Interest Days |  | 30 |
| 06/30/2020 | Ending Balance |  | \$70,029.28 | Interest Earned |  | \$14.39 |
|  |  |  |  | Interest Paid This Period |  | \$14.39 |
|  |  |  |  | Interest Paid Year-to-Date |  | \$87.41 |
|  |  |  |  | Interest Withheld Year-to-Date |  | \$0.00 |
|  |  |  |  | Average Available Balance |  | \$70,014.89 |
| Account Activity |  |  |  |  |  |  |
| Transaction Date |  | Description |  | Debits | Credits | Balance |
| 05/31/2020 |  | Beginning Balance |  |  |  | \$70,014.89 |
| 06/30/2020 |  | INTEREST |  |  | \$14.39 | \$70,029.28 |
| 06/30/2020 |  | Ending Balance |  | \$70,029.28 |  |  |

## RECONCILEMENT OF ACCOUNT

1. All entries appearing on this statement that have not been entered in your checkbook should be entered before proceeding with the reconcilement of your account.
2. Compare the checks returned with the items on the statement, then sort the checks numerically or by date issued.
3. Check off on the stubs of your checkbook each of the checks paid by the bank and make a list of the numbers and amounts of those still outstanding in the space provided.
4. Make sure that other charges or deduction shown on this statement have been subtracted from your checkbook balance...and that ail deposits (and other credit items, if any) have been added.


| NUMBER | AMOUNT |  |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| TOTAL \$ |  |  |

## IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC TRANSFERS, AND/OR CREDIT RESERVE BILLING RIGHTS

 NOTIFY US IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR STATEMENT AND/OR BILL AT THE PHONE NUMBER OR ADDRESS PRINTED ON THE FRONT OF THIS STATEMENT.If you think your statement or bill is wrong, or if you need more information about a transaction, write us as soon as possible on a separate sheet. We must hear from you no later than 60 days after you receive the First statement and/or Bill on which the error or problem appeared. You can telephone us, but doing so will not preserve your rights. In your letter give us the following information:

1. Your name and account number
2. The dollar amount of the suspected error.
3. Describe the error or transfer you are unsure about and explain as clearly as possible why you believe there is an error or why you need more information.

## OUR RESPONSIBILITIES FOR ELECTRONIC TRANSFER

We will investigate your complaint and will correct any errors promptly. If we take more than 10 business days to do this, we will recredit your account for the amount you think is in error, so that you will have use of the money during the time it takes us to complete our investigation.

## YOUR RIGHTS AND OUR RESPONSIBILITIES AFTER WE RECEIVE YOUR WRITTEN NOTICE REGARDING CREDIT RESERVE STATEMENT BILLING

We must acknowledge your letter within 30 days, unless we have corrected the error by then. Within 90 days, we must either correct the error or explain whey we believe the bill was correct.

After we receive your letter, we cannot try to collect any amount you question, or report you as delinquent. We can continue to bill you for the amount you question, including finance charges, and we can apply any unpaid amount against your credit limit. You do not have to pay any questioned amount while we are investigating, but you are still obligated to pay the parts of your bill that are not in question.

If we find that we made a mistake on your bill, you will not have to pay any finance charges related to any questioned amount. If we did not make a mistake, you may have to pay finance charges, and you will have to make up any missed payments on the questioned amount. In either case, we will send you a statement of the amount you owe and the date that it is due.
After notification, if you fail to pay the amount that we think you owe, we may report you as delinquent. However, if our explanation does not satisfy you and you write to us within ten days telling us that you still refuse to pay, we must tell you the name of anyone we reported you to. We must tell anyone we report you to that the matter has been settled between us when it finally is.
If we do not follow these rules, we cannot collect the first $\$ 50$ of the questioned amount. even if vour bill was correct.

