Financial Statements and Independent Auditors' Report

June 30, 2020

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#### **Independent Auditors' Report**

To the Board of Trustees of Charter School of Educational Excellence Yonkers, New York

#### Report on the Financial Statements

We have audited the accompanying financial statements of Charter School of Educational Excellence (a nonprofit organization), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Charter School of Educational Excellence as of June 30, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### **Report on Summarized Comparative Information**

We have previously audited the Charter School of Educational Excellence's 2019 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated October 25, 2019. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2019, is consistent, in all material respects, with the audited financial statements from which it has been derived.

#### Other Reporting Required by Government Auditing Standards

Vargas & Rivera, LLP

In accordance with *Government Auditing Standards*, we have also issued our report dated October 20, 2020, on our consideration of Charter School of Educational Excellence's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Charter School of Educational Excellence's internal control over financial reporting and compliance.

New City, New York

October 20, 2020

#### Charter School of Educational Excellence Statement of Financial Position June 30, 2020

<u>ASSETS</u>	2020	2019
Current Assets		
Cash and Cash Equivalents	\$ 5,667,717	\$ 2,803,992
Due from Government Agencies (Note 3)	2,264,712	303,565
Contributions Receivable	-,	13,916
Prepaid Expenses	86,015	43,215
Total Current Assets	8,018,444	3,164,688
Fixed Assets, Net (Note 4)	20,410,410	13,226,905
Other Assets		
Escrow - Restricted (Note 5)	75,955	75,863
Bond Trust Accounts - Restricted (Note 6)	33,536,184	2,646,849
Security Deposits	24,567	24,567
Total Other Assets	33,636,706	2,747,279
Total Assets	\$ 62,065,560	\$ 19,138,872
LIABILITIES AND NET ASSETS		
<u>Current Liabilities</u>		
Bonds Payable - Current Portion (Note 9)	\$ 270,000	\$ 255,000
Accounts Payable and Accrued Expenses	1,738,924	478,818
Accrued Payroll and Related Expenses	1,749,530	1,343,004
Unearned Revenue	223,295	135,934
Accrued Bond Interest	128,133	135,782
Total Current Liabilities	4,109,882	2,348,538
Long-Term Liabilities		
PPP Loan Payable (Note 11)	1,403,610	-
Bonds Payable, Less Current Portion (Note 9)	48,336,881	10,206,633
Total Long-Term Liabilities	49,740,491	10,206,633
Total Liabilities	53,850,373	12,555,171
Net Assets		
Net Assets Without Donor Restrictions	8,215,187	6,583,701
Total Net Assets	8,215,187	6,583,701
Total Liabilities and Net Assets	\$ 62,065,560	\$ 19,138,872

# Charter School of Educational Excellence Statement of Activities

#### For the year ended June 30, 2020

NET ASSETS WITHOUT DONOR RESTRICTIONS	2020	2019
PUBLIC SUPPORT AND REVENUE		
Resident Student Enrollment	\$ 13,653,282	\$ 11,801,299
Grants and Contracts	. , ,	, , ,
Food Service	387,696	608,287
Federal Funding	878,452	730,674
State Funding	58,612	257,021
Contributions	35,007	81,052
Interest Income	134,061	42,912
Special Events (Integral and Ongoing)		
Contributions	137,830	45,588
Special Events Revenue	-	28,950
Cost of Direct Benefits to Donors	(200)	(8,979)
Net Fundraising Revenue	137,630	65,559
Fundraising Events (Peripheral and Incidental)		
(Net of Expenses of \$0)	9,600	23,127
Total Public Support and Revenue	15,294,340	13,609,931
<u>EXPENSES</u>		
Program Services		
Regular Education	10,978,508	10,642,852
Special Education	849,261	329,934
	11,827,769	10,972,786
Supporting Services		
Management and General	1,828,335	1,247,549
Fundraising	6,750	10,014
Total Expenses	13,662,854	12,230,349
Change in Net Assets before Non-Operating Item	1,631,486	1,379,582
NON-OPERATING:		
Gain on Sale of Fixed Assets		137,854
Change in Net Assets	1,631,486	1,517,436
Net Assets, Beginning of Year	6,583,701	5,066,265
Net Assets, End of Year	\$ 8,215,187	\$ 6,583,701

#### Charter School of Educational Excellence Statement of Functional Expenses For the year ended June 30, 2020

				Supporting Services							
	Regular	9	Special		Total	Ma	nagement		Fund-		
	Education	Ec	ducation		Programs	&	General		Raising	2020	2019
Personnel Service Costs											
Administrative Staff Personnel	\$ 1,242,105	\$	-	\$	1,242,105	\$	169,063	\$	-	\$ 1,411,168	\$ 1,263,328
Instructional Personnel	3,999,519		218,125		4,217,644		-		-	4,217,644	3,569,274
Non-Instructional Personnel	62,826		192,209		255,035		396,024			651,059	282,039
Total Personnel Costs	5,304,450		410,334		5,714,784		565,087	_	-	6,279,871	5,114,641
Fringe Benefits	858,280		66,394		924,674		91,433		-	1,016,107	880,379
Payroll Taxes	408,015		31,563		439,578		43,466		-	483,044	433,521
Retirement Benefits	392,103		30,332		422,435		41,771		-	464,206	447,517
Total Personnel and Related Expenses	6,962,848		538,623		7,501,471		741,757		-	8,243,228	6,876,058
Operating Expenses											
Contracted Administrative and Operational Services	-		-		-		449,239		-	449,239	428,040
Legal	-		-		-		47,376		-	47,376	9,275
Other Purchased, Professional and Consulting Services	186,764		14,447		201,211		19,896		6,750	227,857	351,634
Student Services	340,344		26,328		366,672		36,257		-	402,929	518,243
Insurance	65,497		5,067		70,564		143,152		-	213,716	230,951
Supplies and Materials	280,054		21,664		301,718		29,834		-	331,552	309,991
Technology	105,260		8,143		113,403		11,213		-	124,616	119,669
Occupancy	626,029		48,427		674,456		66,691		-	741,147	514,604
Utilities	99,747		7,716		107,463		10,626		-	118,089	126,270
Staff Development	74,590		5,770		80,360		7,946		-	88,306	104,665
Marketing and Recruitment	30,414		2,353		32,767		3,240		-	36,007	16,641
Auditing Fees	-		-		-		26,000		-	26,000	22,000
Office Expenses	86,857		6,719		93,576		9,253		-	102,829	51,000
Maintenance and Repairs	411,433		31,827		443,260		43,830		-	487,090	488,306
Equipment and Furnishings	67,869		5,250		73,119		7,230		-	80,349	89,049
Transportation	144,396		11,170		155,566		15,383		-	170,949	167,864
Interest Expense Associated with Bond Cost	60,024		4,643		64,667		6,394		-	71,061	28,450
Depreciation	794,552		61,464		856,016		84,644		-	940,660	903,522
Interest Expense	497,904		38,516		536,420		53,042		-	589,462	695,588
Other Expenses	143,926		11,134		155,060		15,332		-	170,392	178,529
Total Operating Expenses	4,015,660		310,638		4,326,298		1,086,578		6,750	5,419,626	5,354,291
TOTAL EXPENSES	\$ 10,978,508	\$	849,261	\$	11,827,769	\$	1,828,335	\$	6,750	\$ 13,662,854	\$ 12,230,349

# Charter School of Educational Excellence Statement of Cash Flows

#### For the year ended June 30, 2020

	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from Resident Student Enrollment	\$ 11,677,256	\$ 11,740,087
Receipts from Grants and Contributions	1,462,007	1,753,751
Receipts from Other Revenue	295,207	117,682
Payments to Employees	(7,836,702)	(6,860,171)
Payments to Vendors and Suppliers	(3,198,248)	(4,166,397)
Net Cash Provided by Operating Activities	2,399,520	2,584,952
CASH FLOWS FROM INVESTING ACTIVITIES		
Deposits to Restricted Debt Service Accounts and Other Reserves	(30,889,428)	(339,950)
Purchases of Fixed Assets	(8,124,164)	(1,868,756)
Proceeds from Sale of Land		891,174
Net Cash Used In Investing Activities	(39,013,592)	(1,317,532)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments of Line of Credit	-	(30,786)
Advances from Bonds	40,107,989	-
Payments of Bond Payable	(2,033,802)	(240,000)
Proceeds from Loans Payable	1,403,610	
Net Cash Provided By Financing Activities	39,477,797	(270,786)
NET INCREASE IN CASH	2,863,725	996,634
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	2,803,992	1,807,358
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 5,667,717	\$ 2,803,992
Supplemental Disclosures: Cash paid during the year for interest	\$ 589,462	\$ 695,588

#### NOTE 1 - ORGANIZATION

Charter School of Educational Excellence (the "School") is a New York education corporation incorporated by the Board of Regents of the University of the State of New York (the "Board of Regents") under Article 56 of the New York Education Law. The School is a non-profit 501(c) (3) corporation operating from 260 Warburton Avenue in Yonkers, New York. The School educates children in a completely nondiscriminatory and secular basis. The founders and supporters of the School believe that access to a public education of high quality for all children is the foremost issue. The School was originally chartered during April 2004 and opened in September 2005 with students from Kindergarten through 4th graders. In January 2018, the School successfully received a full five-year charter renewal (its 3rd renewal) from its charter authorizer, the New York State Education Department that expires in June 2023, with a maximum enrollment of 729 students in grades Kindergarten through 8th. In June 2018, this was amended by the New York State Education Department to include adding grades 9th through 12th over the charter period, with a maximum enrollment of 1,129 students.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Revenues are recognized when earned and expenses are recognized when incurred.

#### Basis of Presentation

The financial statements are presented in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958 dated August 2016, and the provisions of the American Institute of Certified Public Accountants (AICPA) "Audit and Accounting Guide for Not-for-Profit Organizations" (the "Guide"). (ASC) 958-205 was effective July 1, 2018.

Under the provisions of the Guide, net assets and revenues, and gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization and changes therein are classified as follows:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. The Organization's board may designate assets without restrictions for specific operational purposes from time to time.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

Earnings related to restricted net assets will be included in net assets without donor restrictions unless otherwise specifically required to be included in donor-restricted net assets by the donor or by applicable state law.

All net assets of the Organization at June 30, 2020 were considered to be net assets without donor restrictions.

#### Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with accounting principles generally accepted in The United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Support and Revenue Recognition

Unconditional contributions are recognized when pledged and recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Gifts of cash and other assets are reported with donor restricted support if they are received with donor stipulations that limit the use of the donated assets. When a restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Donor-restricted contributions whose restrictions are met in the same reporting period are reported as net assets without donor restriction support.

Revenue from grants and contracts is recognized as the related costs are incurred under the grant or contract agreement. This support may be subject to approved budgets, as amended, and may be subject to possible adjustment after audit by the granting agencies. The fiscal periods of these grants and contracts may differ from the fiscal year end of the School. Deferred amounts represent cash received in advance of related expenditures.

#### Provision for Bad Debt

Receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through adjustments to valuation allowances based on its assessment of the current status of receivables. Balances still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance.

#### Cash and Cash Equivalents

For the purposes of the statement of cash flows, the School considers all highly liquid investments available for current use with an initial period of three months or less to be cash equivalents.

#### Restricted Cash and Escrow Reserves

Restricted debt service accounts, other reserves and restricted escrow relate to required reserves and escrow accounts that are required to be maintained by the School in accordance with the bond indenture and charter requirements.

#### Tax Exempt Status

The School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income. The School has filed for and received income tax exemptions in the jurisdictions where it is required to do so.

The School files the Form 990 in the U.S. federal jurisdiction. With few exceptions, as of June 30, 2020, the School is no longer subject to U.S. Federal income tax examinations by tax authorities for the years ended prior to June 30, 2017. The tax returns for the years ended June 30, 2017 through June 30, 2019 are still subject to potential audit by the IRS. Management of the School believes it has no material uncertain tax positions and, accordingly it has not recognized any liability for unrecognized tax benefits.

#### Functional Allocation of Expenses

Expenses relating to more than one function are allocated to program service and management and general based on employee time estimates or other appropriate usage factors.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Fixed Assets

Fixed assets consist of building, leasehold improvements, furniture and equipment and are valued at cost less accumulated depreciation. Depreciation is computed on a straight line basis over the estimated useful lives of the related assets or the term of the lease agreement. Normal replacement and maintenance costs are charged to earnings as incurred, and major renewals and improvements are capitalized. Upon disposition, the cost and related accumulated depreciation is removed from the accounts and the resulting gain or loss for the period. The School capitalizes assets with cost of \$500 and over. Depreciation is calculated based on the useful lives of the assets as follows: Building and Leasehold Improvements 20 Years, Equipment, Furniture and Fixtures 3 - 10 Years.

#### **Contributed Services**

Contributed services that create or enhance nonfinancial assets, or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at fair value in the period received.

A number of volunteers have made a contribution of their time to the School to develop academic and other programs and to serve on the board of trustees. The value of this contributed time is not reflected in the financial statements as such services either do not require specialized skills or would not typically be purchased had they not been provided as donations.

#### Debt issuance costs

Debt issuance costs, net of accumulated amortization, are reported as a direct deduction from the face amount of the bonds payable to which such costs relate. Amortization of debt issuance costs is reported as a component of interest expense and is computed using a straight-line method over the term of the related debt. Accounting principles generally accepted in the United States of America require that the effective yield method be used to amortize financing costs; however, the effect of using the straight-line method is not materially different from the results that would have been obtained under the effective yield method.

#### Comparative Financial Information

The June 30, 2019 financial statements include certain prior year summarized comparative information in total but not by net asset class. As a result, the June 30, 2019 comparative information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such June 30, 2019 information should be read in conjunction with the School's financial statements for the year ended June 30, 2019, from which the summarized information was derived.

#### NOTE 3 – DUE FROM GOVERNMENTAL AGENCIES

Under the School's Charter School Agreement and the Charter School Act, the School is entitled to receive funding from both State and Federal sources that are available to public schools. These funds include State pupil enrollment funds and Federal food subsidies and Title I, IIA, IID, IV and V funds. The calculation of the amounts to be paid to the School under these programs is determined by the State, and is based on complex laws and regulations, enrollment levels, and economic information related to the home school district of the children enrolled in the school. If these regulations, some of which are relatively new in the State of New York, were to change, or other factors included in the calculations were to change, the level of funding that the School receives could vary significantly.

#### NOTE 3 – DUE FROM GOVERNMENTAL AGENCIES (continued)

Amount due from government agencies and included as revenues in the statement of activities, consist of the following as of June 30, 2020:

Resident Student Enrollment	\$	2,413,007
Governmental Funding		71,008
		2,484,015
Allowance for Doubtful Accounts		(442,598)
	\$	2,041,417
NOTE 4 – <u>FIXED ASSETS</u>		
Fixed assets consist of the following:		
Land and Building	\$	2,478,280
Building		11,635,875
Leasehold Improvements		3,533,486
Construction in Progress		9,468,439
Equipment, Furniture and Fixtures		2,266,473
		29,382,553
Less: Accumulated Depreciation		(8,972,143)
Total Fixed Assets	¢	20,410,410
I Utal I INCU Mosets	<u>ې</u>	20,410,410

#### NOTE 5 - ESCROW - RESTRICTED

Pursuant to the Charter Agreement, the School is required to establish an escrow of at least \$75,000 over a 3 year period. In the event of termination of the charter, whether prematurely or otherwise, the School shall establish and follow procedures consistent with those required by Section 2851(2)(t) of the New York State Education Law in its use of the escrow. The balance as of June 30, 2020, is \$75,955.

#### NOTE 6 - BOND TRUST ACCOUNTS - RESTRICTED

The School have entered into a custody agreement with Wilmington Trust Company as Custodian and as Trustee. Debt service reserve represents funds held by Wilmington Trust Company in the name of the School. The School will direct educational aid payments to be deposited with the Custodian. The Custodian will pay the Trustee, for deposit in the Debt Service Fund, an amount equal to a proportionate share of the next interest payment and principal payment on the Bonds for which funds have not already been provided.

Additionally, the Custodian will pay the Trustee, for deposit in the Repair and Replacement Fund, amounts necessary to equal the Repair and Replacement Fund requirement. Any funds remaining with the Custodian following such transfers will be transferred to the School. In connection with the bonded mortgage with the IDA, the School is required to maintain bond trust accounts which are administered by Wilmington Trust Company. The underlying investments in the bond trust accounts at June 30, 2020 consist of money market funds.

#### NOTE 6 - BOND TRUST ACCOUNTS - RESTRICTED

The Schools have entered into a collateral agreement for bond trust accounts not covered under federal deposit insurance. Cash is fully insured and collateralized under the bond trust accounts as of June 30, 2020. Bond trust accounts consist of the following:

Interest Reserve	\$ 662,827
Debt Service	3,262,809
Repairs and Maintenance Reserve	1,077,032
Earnings Fund	1,820
Capitalized Interest	2,412,326
Project Account	 26,119,370
	\$ 33,536,184

#### NOTE 7 - RETIREMENT PLANS

#### **Retirement Savings Plan**

The School offers a 401(k) plan (the "Plan") for substantially all of its employees. Employees are eligible for the plan immediately upon employment and participation in the Plan is voluntary. Employees may contribute up to 15% of their annual compensation to the Plan, limited to a maximum annual amount as set periodically by the Internal Revenue Service. The School matches the employee contribution 100% up to 4% of the employee's total annual compensation. The School's contribution recognized in the statement of activities was \$25,827 for 2020. The Plan assets are held in a separate trust and are not included in the accompanying financial statements. All plan assets are held for the exclusive benefit of the Plan's participants and beneficiaries. The Plan assets are held for the exclusive benefit of the Plan's participants and beneficiaries. The Principal Financial Group administers the plan and is the acting custodian of the plan assets.

#### New York State Teachers' Retirement System

Employees of the School are eligible to participate in the New York State Teachers' Retirement System (NYSTRS). The NYSTRS is a defined benefit plan covering teachers in New York State, with pensions calculated based primarily on the member's years of service and final average salary. Contributions for the year ended June 30, 2020, was based on 10.62%, of participant salaries. The benefits provided to members of the plan are established by New York State Law and may be amended only by the State Legislature. Pension expense was \$438,378 for the year ended June 30, 2020.

#### NOTE 8 - LINE OF CREDIT

The School has secured a revolving line of credit note from a financial institution in the amount of \$500,000. The line of credit was established on May 20, 2016 and is due on demand. The interest rate on the variable rate loan was 6% at June 15, 2019 with interest payable monthly. The balance due as of June 30, 2020 was \$0.

#### NOTE 9 - BONDS PAYABLE

On November 1, 2010, The Yonkers Economic Development Corporation provided financing through the issuance of \$11,735,000 Tax-Exempt Educational Revenue Bonds (Charter School of Educational Excellence Project) (the "Series 2010A Bonds"). The Series 2010A Bonds of \$4,940,000 bear interest at 6.00% per annum and principal due at maturity on October 15, 2030. The balance of the Series 2010A Bonds of \$6,795,000, bear interest at 6.25% per annum and principal due at maturity on October 15, 2040.

#### NOTE 9 – BONDS PAYABLE (continued)

On November 1, 2010, The Yonkers Economic Development Corporation provided financing through the issuance of \$710,000 in Taxable Educational Revenue Bonds (Charter School of Educational Excellence Project (the "Series 2010B Bonds"), bearing interest rate at 8.00% per annum. The remaining principal balance was paid off on October 17, 2016.

On November 1, 2019, The Yonkers Economic Development Corporation provided financing through the issuance of \$35,740,000 Tax-Exempt Educational Revenue Bonds (Charter School of Educational Excellence Project) (the "Series 2019A Bonds"). The Series 2019A Bonds of \$3,060,000 bear interest at 4.00% per annum and principal due at maturity on October 15, 2029, \$8,610,000 bear interest at 5.00% per annum and principal due at maturity on October 15, 2039, \$14,030,000 bear interest at 5.00% per annum and principal due at maturity on October 15, 2049, and \$10,040,000 bear interest at 5.00% per annum and principal due at maturity on October 15, 2054.

On November 1, 2019, The Yonkers Economic Development Corporation provided financing through the issuance of \$1,045,000 in Taxable Educational Revenue Bonds (Charter School of Educational Excellence Project) (the "Series 2019B Bonds"), bearing interest at 4.50% per annum and principal due at maturity on October 15, 2024.

The proceeds of the Series 2010 and 2019 bonds are to be used for the following purposes:

- 1) the construction of educational facilities.
- 2) paying certain prior indebtedness (NCB Capital Impact Loans I and II)
- 3) paying certain capital expenditures and capitalized interest during construction.
- 4) paying Series 2010 and 2019 Bond issuance costs.
- 5) fund of a Bond Fund Deposit and Reserve Fund Deposit.

\$ 51,177,989
2,571,108
48,606,881
270,000
\$ 48,336,881

The following is a summary of maturing debt service requirements for the fiscal year ending June 30,

Year Ending		
June 30,		Amount
2021	\$	270,000
2022		285,000
2023		815,000
2024		860,000
2025		900,000
Thereafter		48,047,989
	\$ !	51,177,989
		-

The school is subject to debt covenants which are calculated as follows:

	Minimum	
	Requirement	Actual
Debt Service Coverage Ratio	1.10	3.51
The debt service coverage is calculated as follows:		
Increase in Net Assets	\$ 1,631,486	
Add Back: Interest Expense	589,462	
Depreciation and Amortization Expense	1,011,721	
Net Revenues Available for Debt Service	\$ 3,232,669	
Maximum Annual Debt Service	\$ 920,888	
Net Revenues Available for Debt Service	\$ 3,232,669	
Maximum Annual Debt Service	\$ 920,888 =	3.51

#### NOTE 10 - DEBT ISSUANCE COST

The school incurred costs of \$853,506 related to the 2010 Bond offering (See Note 9). The costs are amortized over the term of the related debt (30 Years) using a straight-line method. Accumulated amortization at June 30, 2020 was \$273,667. Interest expense associated with bond costs charged to operations was \$28,529 for 2020.

The school incurred costs of \$2,033,802 related to the 2019 Bond offering (See Note 9). The costs are amortized over the term of the related debt (30 Years) using a straight-line method. Accumulated amortization at June 30, 2020 was \$42,533. Interest expense associated with bond costs charged to operations was \$42,533 for 2020.

#### NOTE 11 – PPP LOAN PAYABLE

On April 14, 2020, the School was granted a loan from in the aggregate amount of \$1,403,610, pursuant to the Paycheck Protection Program (the "PPP") under Division A, Title I of the CARES Act, which was enacted March 27, 2020. The loan, which was in the form of Note dated April 14, 2020 issued by the School, matures on April 14, 2022 and bears interest at a rate of 1.00% per annum, payable monthly commencing on November 14, 2020. The Note may be prepaid by the School at any time prior to maturity with no prepayment penalties. Funds from the loan may only be used for payroll costs, costs used to continue group health care benefits, mortgage payments, rent, utilities, and interest on other debt obligations incurred before February 15, 2020. The School intends to use the entire loan amount for qualifying expenses. Under the terms of the PPP, certain amounts of the loan may be forgiven if they are used for qualifying expenses as described in the CARES Act.

#### NOTE 12 – <u>COMMITMENTS</u>

#### Occupancy Lease

The School occupancy leases for the original leased premises and the lease amendment for additional space in the elementary school building had an expiration date of June 30, 2024, which expiration date was changed to September 1, 2051, by the ground lease executed to enable the financing of the middle school development.

#### NOTE 12 - COMMITMENTS (continued)

#### Occupancy Lease

The term of the annex occupancy lease expired in June of 2018 and is now month-to-month starting July 1, 2018. The School leased space for up to 2 years while the high school is being built. The expiration date of the occupancy lease dated July 1, 2019 is July 31, 2021.

#### Operating Lease

The School entered into operating lease/service agreements for equipment on March 16, 2018 and April 10, 2019. The lease/service agreements expire on March 31, 2021 and April 30, 2022.

The combined future monthly minimum lease payments as of June 30 are as follows:

Year Ending			
June 30,	Occupancy	Operating	Total
2021	\$ 690,481	\$ 54,480	\$ 744,961
2022	425,981	45,400	471,381
2023	411,797	-	411,797
2024	422,937		422,937
	\$ 1,951,196	\$ 99,880	\$ 2,051,076

#### NOTE 13 - CONTINGENCY

The School participates in a number of Federal and State programs. These programs require the School comply with certain requirements of laws, regulations, contracts, and agreements applicable to the program in which it participates. All funds expended in connection with government grants and contracts are subject to audit by government agencies. While the ultimate liability, if any, from such audits of government and contracts by government agencies is presently not determinable, it should not, in the opinion of the management, have a material effect on the financial position or results of operations. Accordingly, no provision for such liability that may result has been made in the accompanying financial statements.

#### NOTE 14 - CONCENTRATIONS

Financial instruments that potentially subject the School to a concentration of credit risk include cash accounts at major financial institutions which, at times may exceed the Federal Deposit Insurance Corporation insured limit of \$250,000 and Due from Government Agencies. Management believes that there is little risk in any losses and has not experienced any losses in such accounts. Management also believes that credit risk with respect to Due from Government Agencies is limited since the amounts are due from government programs.

The School is dependent on various government agencies for funding, and is responsible for meeting the requirements of such agencies. If the school was to lose students or the related government funding, it could have a substantial effect on its ability to continue operations.

#### NOTE 15 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

At June 30, 2020, the School has \$7,932,429 of financial assets to meet needs for general expenditures consisting of cash of \$5,667,717 and due from government agencies of \$2,264,712. None of the financial assets are subject to donor or other contractual restrictions. Accordingly all such funds are available to meet the cash needs of the organization in the next 12 months

In addition to financial assets available to meet general expenditures over the year, the School operates with a balanced budget and anticipates covering its general expenditures by collecting sufficient tuition and other revenues.

#### NOTE 16 - SUBSEQUENT EVENTS

The School evaluates events occurring after the date of the financial statements to consider whether or not the impact of such events needs to be reflected or disclosed in the financial statements. Such evaluation is performed through the date the financial statements are available for issuance, which was October 20, 2020, for these financial statements.

Supplemental Information

Schedule of Expenditures of Federal Awards and Accompanying Notes For the year ended June 30, 2020

#### Charter School of Educational Excellence Schedule of Expenditures of Federal Awards For the year ended June 30, 2020

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM TITLE	FEDERAL CFDA NUMBER	FEDERAL EXPENDITURES
U.S. DEPARTMENT OF EDUCATION		
TITLE I GRANTS TO LOCAL EDUCATIONAL AGENCIES Pass - Through from the New York State Education Department	84.010	\$ 272,645
ENGLISH LANGUAGE ACQUISITION STATE GRANTS Pass - Through from the New York State Education Department	84.365	16,688
IMPROVING TEACHER QUALITY STATE GRANTS Pass - Through from the New York State Education Department	84.367	53,752
STUDENT SUPPORT AND ACADEMIC ENRICHMENT GRANTS Pass - Through from the New York State Education Department	84.424	535,367
TOTAL U.S. DEPARTMENT OF EDUCATION		878,452
U.S. DEPARTMENT OF AGRICULTURE (USDA)		
SCHOOL BREAKFAST PROGRAM  Pass - Through from the New York State  Education Department	10.553	112,216
NATIONAL SCHOOL LUNCH PROGRAM  Pass - Through from the New York State  Education Department	10.555	325,016
TOTAL U.S. DEPARTMENT OF AGRICULTURE (USDA)		437,232
TOTAL EXPENDITURES OF FEDERAL AWARDS		\$ 1,315,684

# Charter School of Educational Excellence Notes to Schedule of Expenditures of Federal Awards For the year ended June 30, 2020

#### NOTE 1 - BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Charter School of Educational Excellence, under programs of the federal government for the year ended June 30, 2020. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulation Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of Charter School of Educational Excellence, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the entity.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through entity identifying numbers are presented where available.

#### Note 3 - INDIRECT COST RATE

Charter School of Educational Excellence has elected to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.



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#### Independent Auditors' Report on Internal Control Over Financial Reporting and On **Compliance and Other Matters Based on an Audit of Financial Statements** Performed in Accordance with Government Auditing Standards

To the Board of Trustees of Charter School of Educational Excellence Yonkers, New York

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of Charter School of Educational Excellence (a nonprofit organization) which comprise the statement of financial position as of June 30, 2020 and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 20, 2020.

#### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Charter School of Educational Excellence's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Charter School of Educational Excellence's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Charter School of Educational Excellence's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

New City, New York

Vargas & Rivera, LLP

October 20, 2020



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# Independent Auditors' Report on Compliance For Each Major Program and on Internal Control Over Compliance Required by Uniform Guidance

To the Board of Trustees of Charter School of Educational Excellence Yonkers, New York

#### Report on Compliance for Each Major Federal Program

We have audited Charter School of Educational Excellence's compliance with the types of compliance requirements described in the OMB Compliance Supplement that could have a direct and material effect on each of Charter School of Educational Excellence's major federal programs for the year ended June 30, 2020. Charter School of Educational Excellence's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of Charter School of Educational Excellence's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Charter School of Educational Excellence's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Charter School of Educational Excellence's compliance.

#### Opinion on Each Major Federal Program

In our opinion, Charter School of Educational Excellence complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2020.

#### **Report on Internal Control over Compliance**

Management of Charter School of Educational Excellence is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Charter School of Educational Excellence's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Charter School of Educational Excellence's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

New City, New York

Vargas & Rivera, LLP

October 20, 2020

#### Charter School of Educational Excellence Schedule of Findings and Questioned Costs For the year ended June 30, 2020

#### **Section I - Summary of Auditor's Results**

#### **Financial Statements**

• •	's report issued:	Unmodified	
	l over financial reporting:	V	/ Na
	eakness(es) identified?	Yes	No None reported
Significant o	deficiency(ies) identified?	Yes	None reported
Noncompliance	e material to financial statements noted?	Yes	No
Federal Awards			
Internal contro	l over major programs:		
Material we	eakness(es) identified?	Yes	No
Significant o	deficiency(ies) identified?	Yes	No None reported
Type of auditor	's report issued on compliance		
for major pro	grams:	Unmodified	
Any audit findir	ngs disclosed that are required to		
be reported in	n accordance with 2 CFR 200.516(a)?	Yes	No
Identification o	f major programs:		
CFDA Number	Name of Federal Program or Cluster:		
10.553	School Breakfast Program		
10.554	National School Lunch Program		
Dollar threshold	d used to distinguish between		
type A and ty	pe B programs:	\$750,000	
Auditee qualifie	ed as low-risk auditee?	Yes	

#### **Section II - Financial Statement Findings**

The audit revealed no findings nor questioned costs.

#### **Section III - Federal Award Findings and Questioned Costs**

The audit revealed no findings nor questioned costs.



# **Annual Financial Statement Audit Report**

for Board of Regents Authorized Charter Schools

School Name:	Charter School of Educational Excellence						
Date (Report is due Nov. 1):	November 1, 2020						
Primary District of Location (If NYC select NYC DOE):	Yonkers City School District						
If located in NYC DOE select CSD:	-						
School Fiscal Contact Name: School Fiscal Contact Email:	Paul J. Augello, Jr., CPA						
School Fiscal Contact Phone:							
School Audit Firm Name:	Vargas & Rivera, LLP						
School Audit Contact Name:	Myla Smith						
School Audit Contact Email:							
School Audit Contact Phone:							
Audit Period:	2019-20						
Prior Year:	2018-19						

#### The following items are required to be included:

- 1.) The independent auditor's report on financial statements and notes.
- 2.) Excel template file containing the Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets.
- 3.) Reports on internal controls over financial reporting and on compliance.

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc.

Item	If not included, state the reason(s) below (if not applicable fill in N/A):
Management Letter	N/A
Management Letter Response	N/A
Form 990	Filing by 11/01/20
Federal Single Audit (A-133)	N/A
Corrective Action Plan	N/A

# Charter School of Educational Excellence Statement of Financial Position as of June 30

	2020			2019		
CURRENT ASSETS						
Cash and cash equivalents	\$	5,667,717	\$	2,803,992		
Grants and contracts receivable	·	2,264,712	·	303,565		
Accounts receivables		-		-		
Prepaid Expenses		86,015		43,215		
Contributions and other receivables		-		13,916		
Other current assets		<u>-</u>		-		
TOTAL CURRENT ASSETS		8,018,444		3,164,688		
NON-CURRENT ASSETS						
Property, Building and Equipment, net	\$	20,410,410	\$	13,226,905		
Restricted Cash		33,612,139		2,722,712		
Security Deposits		24,567		24,567		
Other Non-Current Assets		-				
TOTAL NON-CURRENT ASSETS		54,047,116		15,974,184		
TOTAL ASSETS		62,065,560		19,138,872		
CURRENT LIABILITIES						
Accounts payable and accrued expenses	\$	1,738,924	\$	478,818		
Accrued payroll, payroll taxes and benefits	Ψ	1,749,530	*	1,343,004		
Current Portion of Loan Payable		270,000		255,000		
Due to Related Parties		-		-		
Refundable Advances		-		-		
Deferred Revenue		223,295		135,934		
Other Current Liabilities		128,133		135,782		
TOTAL CURRENT LIABILITIES		4,109,882		2,348,538		
LONG-TERM LIABILITIES						
Loan Payable; Due in More than One Year	\$	48,336,881	\$	10,206,633		
Deferred Rent		-		-		
Due to Related Party		-		-		
Other Long-Term Liabilities		1,403,610		-		
TOTAL LONG-TERM LIABILITIES		49,740,491		10,206,633		
TOTAL LIABILITIES		53,850,373		12,555,171		
<u>NET ASSETS</u>						
Unrestricted	\$	8,139,232	\$	6,507,838		
Temporarily restricted		75,955		75,863		
Permanently restricted						
TOTAL NET ASSETS		8,215,187		6,583,701		
TOTAL LIABILITIES AND NET ASSETS		62,065,560		19,138,872		

# Charter School of Educational Excellence Statement of Activities as of June 30

	2020					2019	
	ı	Inrestricted		Temporarily Restricted		Total	Total
OPERATING REVENUE							
State and Local Per Pupil Revenue - Reg. Ed	\$	13,653,282	\$	-	\$	13,653,282	\$ 11,801,299
State and Local Per Pupil Revenue - SPED		-		-		-	-
State and Local Per Pupil Facilities Revenue		-		-		-	-
Federal Grants		878,452		-		878,452	730,674
State and City Grants		58,612		-		58,612	257,021
Other Operating Income		- 207 606		-		- 387,696	- 600 207
Food Service/Child Nutrition Program	-	387,696		-			 608,287
TOTAL OPERATING REVENUE		14,978,042		-		14,978,042	13,397,281
EXPENSES							
Program Services							
Regular Education	\$	10,978,508	\$	-	\$	10,978,508	\$ 10,642,852
Special Education		849,261		-		849,261	329,934
Other Programs		-		-		-	 -
Total Program Services		11,827,769		-		11,827,769	10,972,786
Management and general		1,828,335		-		1,828,335	1,247,549
Fundraising		6,750		-		6,750	 10,014
TOTAL EXPENSES		13,662,854		-		13,662,854	12,230,349
SURPLUS / (DEFICIT) FROM OPERATIONS		1,315,188		-		1,315,188	1,166,932
SUPPORT AND OTHER REVENUE							
Interest and Other Income	\$	134,061	\$	-	\$	134,061	\$ 42,912
Contributions and Grants		35,007		-		35,007	81,052
Fundraising Support		147,230		-		147,230	88,686
Investments		-		-		-	-
Donated Services		-		-		-	-
Other Support and Revenue		-		-			 137,854
TOTAL SUPPORT AND OTHER REVENUE		316,298		-		316,298	350,504
Net Assets Released from Restrictions / Loss on Disposal of Assets	\$	-	\$	-	\$	-	\$ -
CHANGE IN NET ASSETS		1,631,486		-		1,631,486	1,517,436
NET ASSETS - BEGINNING OF YEAR	\$	6,507,838	\$	75,863	\$	6,583,701	\$ 5,066,265
PRIOR YEAR/PERIOD ADJUSTMENTS				-			 
NET ASSETS - END OF YEAR	\$	8,139,324	\$	75,863	\$	8,215,187	\$ 6,583,701
		•		·			 •

# **Charter School of Educational Excellence Statement of Cash Flows**

## as of June 30

		2020	2019		
CASH FLOWS - OPERATING ACTIVITIES					
Increase (decrease) in net assets	\$	1,631,486	\$	1,517,436	
Revenues from School Districts	•	-	•	-	
Accounts Receivable		13,916		(13,916)	
Due from School Districts		(1,961,147)		(43,887)	
Depreciation		940,660		903,522	
Grants Receivable		-		-	
Due from NYS		-		-	
Grant revenues		-		-	
Prepaid Expenses		(42,800)		(1,495)	
Accounts Payable		1,260,106		250,217	
Accrued Expenses		406,526		15,887	
Accrued Liabilities		(7,649)		7,200	
Contributions and fund-raising activities		-		-	
Miscellaneous sources		-		(137,854)	
Deferred Revenue		87,361		59,392	
Interest payments		71,062		28,450	
Other		-		-	
Other		-		-	
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$	2,399,520	\$	2,584,952	
CASH FLOWS - INVESTING ACTIVITIES	\$		\$		
Purchase of equipment		(8,124,164)		(1,868,756)	
Other		(30,889,428)		551,224	
NET CASH PROVIDED FROM INVESTING ACTIVITIES	\$	(39,013,592)	\$	(1,317,532)	
CASH FLOWS - FINANCING ACTIVITIES	\$		\$		
Principal payments on long-term debt		39,477,797		(240,000)	
Other		-		(30,786)	
NET CASH PROVIDED FROM FINANCING ACTIVITIES	\$	39,477,797	\$	(270,786)	
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	\$	2,863,725	\$	996,634	
Cash at beginning of year		2,803,992		1,807,358	
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$	5,667,717	\$	2,803,992	

# Charter School of Educational Excellence Statement of Functional Expenses as of June 30

						2020					2019
		-	Progran	n Services			Supporting Services				
	No. of Positions	Regular	Special	Other Education	Total	Fundraising	Management and	Total	Total		
		Education	Education				General				
Personnel Services Costs		\$ \$	•	\$	\$	\$	\$ \$		\$	\$	
Administrative Staff Personnel	14.41	1,242,105	-	-	1,242,105	-	169,063	169,063	1,411,168		1,263,328
Instructional Personnel	73.00	3,999,519	218,125	-	4,217,644	-	-	-	4,217,644		3,569,274
Non-Instructional Personnel	9.00	62,826	192,209	-	255,035	-	396,024	396,024	651,059		282,039
Total Salaries and Staff	96.41	5,304,450	410,334		5,714,784	-	303,007	565,087	6,279,871		5,114,641
Fringe Benefits & Payroll Taxes		1,266,295	97,957	-	1,364,252	-	134,899	134,899	1,499,151		1,313,900
Retirement		392,103	30,332	-	422,435	-	41,771	41,771	464,206		447,517
Management Company Fees		-	-	-	-	-	449,239	449,239	449,239		428,040
Legal Service		-	-	-	-	-	47,376	47,376	47,376		9,275
Accounting / Audit Services		-	-	-	-	-	26,000	26,000	26,000		22,000
Other Purchased / Professional /		186,764	14,447	-	201,211	6,750	19,896	26,646	227,857		351,634
Consulting Services											
Building and Land Rent / Lease		626,029	48,427	-	674,456	-	66,691	66,691	741,147		514,604
Repairs & Maintenance		411,433	31,827	-	443,260	-	43,830	43,830	487,090		488,306
Insurance		65,497	5,067	-	70,564	-	143,152	143,152	213,716		230,951
Utilities		99,747	7,716	-	107,463	-	10,626	10,626	118,089		126,270
Supplies / Materials		280,054	21,664	-	301,718	-	29,834	29,834	331,552		309,991
Equipment / Furnishings		67,869	5,250	-	73,119	-	7,230	7,230	80,349		89,049
Staff Development		74,590	5,770	-	80,360	-	7,946	7,946	88,306		104,665
Marketing / Recruitment		30,414	2,353	-	32,767	-	3,240	3,240	36,007		16,641
Technology		105,260	8,143	-	113,403	-	11,213	11,213	124,616		119,669
Food Service		-	-	-	-	-	-	-	-		-
Student Services		484,740	37,498	-	522,238	-	51,640	51,640	573,878		686,107
Office Expense		86,857	6,719	-	93,576	-	9,253	9,253	102,829		51,000
Depreciation		794,552	61,464	-	856,016	-	84,644	84,644	940,660		931,972
OTHER		701,854	54,293		756,147		74,768	74,768	830,915		874,117
Total Expenses		\$ 10,978,508 \$	849,261	\$ -	\$ 11,827,769	\$ 6,750	\$ 1,828,335 \$	1,835,085	\$ 13,662,854	\$ 1	12,230,349

# New York State Education Department

Request for Proposals to Establish Charter Schools Authorized by the Board of Regents

## 2019-20 Budget & Cash Flow Template

### General Instructions and Notes for New Application Budgets and Cash Flows Templates

1	Complete ALL SIX columns in BLUE
2	Enter information into the GRAY cells
	Cells containing RED triangles in the upper right corner in columns B through G contain guidance on
3	that particular item
4	School district per-pupil tuition information is located on the State Aid website at https://stateaid.nysed.gov/charter/. Rows may be inserted in the worksheet to accomodate additional districts if necessary.
5	The Assumptions column should be completed for all revenue and expense items unless the item is self-explanatory. Where applicable, please reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

		ED BUDGET F						Assumptions
	July '	1, 2020 to June	30. 2021					DESCRIPTION OF ASSUMPTIONS - Please note assumptions when app
Please Note: The student en	1.00	elow in the Enrollmen REGULAR	t Section beginning in	row 155. This wil	I populate the data i	<b>MANAGEMENT &amp;</b>	TOTAL	
	Total Revenue	EDUCATION 17,264,899	EDUCATION 134,609	OTHER	FUNDRAISING	GENERAL	17,399,508	
	Total Expenses	13,709,147	724,077			1,917,974	16,351,198	
	Net Income	3,555,752	(589,468)	-	-	(1,917,974)	1,048,310	
	ual Student Enrollment aid Student Enrollment	911 911					911	
10	ara ottadont Emonimont	VII.				<u>,                                    </u>		
			ROGRAM SERVICES		SUPPORT	SERVICES		
		REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL	
						<u></u>		
REVENUE REVENUES FROM STATE SOURCES								
Per Pupil Revenue	CY Per Pupil Rate							
Yonkers Public School District	\$15,913.00	11,791,533	-	=		-	11,791,533	
School District 2 (New York City)	\$16,123.00	1,241,471	≥	-	-	121	1,241,471	
School District 3 (East Ramapo)	\$17,260.00	17,260	-	-	-	-	17,260	
School District 4 (Greenburgh)	\$22,515.00	45,030	-				45,030	
School District 5 (New Rochelle)	\$17,424.00	69,696	-	-	-	-	69,696	
School District 7 (Elmoford)	\$18,398.00	1,398,248	2	<u> </u>	4	2	1,398,248	
School District 7 (Elmsford) School District 8 (North Rockland)	\$23,254.00 \$17,586.00	162,778 35,172	-	-	-	-	162,778 35,172	
School District 9 (White Plains)	\$20,562.00	20,562					20,562	
Sales States o (Trinto Fiding)	\$20,002.00	14,781,750		r.			14,781,750	
					-			
Special Education Revenue		: 4	70,861	=		-	70,861	
Grants								
Stimulus		1,403,610	-	-	-	-	1,403,610	
Other		: 2	-	-	-	-	12	
Other State Revenue TOTAL REVENUE FROM STATE SOURCES		16,185,360	70,861	-		-	16,256,221	
TOTAL REVENUE FROM STATE SOURCES		10,100,500	70,001			: ^ <del>-</del> };	10,230,221	
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs		- 045 004	-		-	-	045.004	
Title I Title Funding - Other		245,381 66,638	-	-	-	-	245,381 66,638	
School Food Service (Free Lunch)		682,158	-	-			682,158	
Grants		002,100	7				002,100	
Charter School Program (CSP) Planning & Implementation	n		-	=	-	-		
Other		22	-	-	-	-	94	
Other Federal Revenue		12	=	÷.	-	-	14	
TOTAL REVENUE FROM FEDERAL SOURCES		994,177	-	÷		j ×	994,177	
LOCAL and OTHER REVENUE								
Contributions and Donations, Fundraising		· +	-	-	-	-	7 <del>4</del> .	
Erate Reimbursement		24,993	+	-			24,993	
Interest Income, Earnings on Investments,		60,000	-	÷,	+		60,000	
NYC-DYCD (Department of Youth and Community Development	nt.)	: •:	-	-	-	-	(E)	
Food Service (Income from meals)		369	-	*	-		369	ANYOT T L. Lib 10.7
Text Book		: 6	63,748	-	-	. *	63,748	NYST Textbook, Library, and Software
Other Local Revenue TOTAL REVENUE FROM LOCAL and OTHER SOURCES		85,362	63,748	-	-	-	149,110	
TON STANDARD TONG CONTROL CONTROL OF THE STANDARD CONTROL OF THE STANDARD STANDARD CONTROL OF THE STAN					10.00		· · · · · · · · · · · · · · · · · · ·	
TOTAL REVENUE		17,264,899	134,609	-	-	)≠	17,399,508	
EXPENSES								List exact titles and staff FTE"s ( Full time eqiuilivalent)
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions	<u> </u>						
Executive Management	1.00	200,197	=	-		æ.		(1) Executive Director
Instructional Management	3.00	440,000	-	-	-			(3) Principals (ES, MS, HS)
Deans, Directors & Coordinators	5.00	434,543	-			*	434,543	Math Dir
CFO / Director of Finance Operation / Business Manager	4.00	2.7	-	=	-	204 440	204.440	(4) DOO (4) UD Dir (4) One Manager (4) One Acet
Administrative Staff	4.00 5.00	: ·	-			291,440 230,500		(1) DOO, (1) HR Dir, (1) Ops Manager, (1) Ops Asst (2) Receptionists, (2) Admin Asst-Principal, (1) Admin Asst-Student Data
TOTAL ADMINISTRATIVE STAFF	18	1,074,740				521,940	1,596,680	(2) Nocopuonisis, (2) Aumin Assertinicipai, (1) Aumin Asse-Student Data
The second of th		1,014,140				021,040	1,000,000	
INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	45.00	3,021,368						(36) Regular, (9) Title I Teachers

Please Note: The stu		2020 to June						<u>Assumptions</u>		
Please Note: The stu	July I		30 2021					DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable		
	July 1, 2020 to June 30, 2021  Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10.									
		REGULAR EDUCATION	SPECIAL EDUCATION	OTHER		MANAGEMENT & GENERAL	TOTAL			
	Total Revenue	17,264,899	134,609	-	-	4.047.074	17,399,508			
	Total Expenses Net Income	13,709,147 3,555,752	724,077 (589,468)			1,917,974 (1,917,974)	16,351,198 1,048,310			
	<b>Actual Student Enrollment</b>	911	-			(3,2.2,2.2,4	-			
	Total Paid Student Enrollment	911	-				911			
			ROGRAM SERVICES		SUPPORT S					
		REGULAR EDUCATION	SPECIAL EDUCATION	OTHER	FUNDRAISING	MANAGEMENT & GENERAL	TOTAL			
Teachers - SPED	4.00	-	320,232	-	-	-	320,232	(1) SPED Director, (3) SPED		
Substitute Teachers	₩.	125	-	-	-	( <del>-</del>	100			
Teaching Assistants	13.00	409,500	=	m.	-	·		(13) Teaching Assistants		
Specialty Teachers	14.00	956,902	=	=	-	( <del>a</del> .		(1) CTE Auto, (1) CTE Culinary		
Aides	5.00	200,503	=	n.	-	-		(3) School Aid F/T, (5) School Aid P/T		
Therapists & Counselors Other	7.00	496,540 110,000	=		-	-	496,540 110,000	Nurses Various - Summer School, After School		
TOTAL INSTRUCTIONAL	88	5,194,813	320,232	-	-	-	5,515,045	various - Summer School, Arter School		
NON-INSTRUCTIONAL PERSONNEL COSTS										
Nurse	-	5 <b>1</b> -	-	-	-		17			
Librarian	-	:0	5	5	-	-	-			
Custodian	6.00	170	-	-	-	236,409	236,409	(5) Custodians F/T, (2) P/T		
Security Other		400.040	=				- 400.040	(A) 5 - 10 - M - (A) 0 - A 21(21) - 5 (T (A) 0 - 1 A 21(21) - D(T		
TOTAL NON-INSTRUCTIONAL	3.50	139,010 139,010	8	5.	-	236,409	139,010 375,419	(1) Food Svc Mgr, (1) Sch Aid Kitchen F/T, (3) School Aid Kitchen P/T		
			-	-	4					
SUBTOTAL PERSONNEL SERVICE COSTS	116	6,408,563	320,232	2	•	758,349	7,487,144			
PAYROLL TAXES AND BENEFITS Payroll Taxes		512,685	25,619			60,668	508 071	Calculated based on salary costs		
Fringe / Employee Benefits		1,167,907	58,360			138,203		Health/Dental, WC, Disability, Life		
Retirement / Pension		617,919	30,877			73,121		Retirement - 401(k), NYTRS		
TOTAL PAYROLL TAXES AND BENEFITS		2,298,511	114,855	=		271,991	2,685,357			
TOTAL PERSONNEL SERVICE COSTS		8,707,074	435,087	÷		1,030,340	10,172,501			
CONTRACTED SERVICES	,									
Accounting / Audit		· +	-	÷.	-	26,000	26,000	Audit & Tax Services		
Legal		: -	÷,	÷,	w.	50,000	50,000	Legal		
Management Company Fee			-	-	-		( <del>-</del>			
Nurse Services		30,000			-			Contracted Nursing Services		
Food Service / School Lunch Payroll Services		543,547	22,648	-	-		566,195	Food Service		
Special Ed Services		: 0	65,000	÷.		*	65,000	Contracted SpEd Services		
Titlement Services (i.e. Title I)		9,600	400	-		-		Title Funding Support Services		
Other Purchased / Professional / Consulting		220,160	10,240	-	-	368,554		servcies, Other Professional fees, Contracted Substitute services		
TOTAL CONTRACTED SERVICES		803,307	98,288	-	-	444,554	1,346,149			
SCHOOL OPERATIONS										
Board Expenses			₩.	-	-	40,000	40,000	Board training, fundraising, special events		
Classroom / Teaching Supplies & Materials		79,680	3,320	-	~	*		Classroom Supplies \$13k, Teachers Discretionary \$70k		
Special Ed Supplies & Materials		61,198	2,550	-	-	*		NYSTL Text/Materials/Software		
Textbooks / Workbooks		86,400	3,600	-	-	7=1	90,000	Text and Materials		
Supplies & Materials other Equipment / Furniture		72,240	3,360	÷	-	8,400	84 000	Equipment \$9k, Copier Cost \$75k		
Telephone		94,600	4,400	-		11,000		Phone & Data Services		
Technology		112,660	5,240	-	-	13,100		Computer Maint Supplies \$1k, Software \$40k, Educational Software \$90k		
Student Testing & Assessment		15,360	640	-	-		16,000	Student Testing		
Field Trips		28,800	1,200	÷	-	*		Field Trips		
Transportation (student)		220,800	9,200	-	-	<b>□</b>		Transportation Services		
Student Services - other		215,040	8,960	-	*	7.700		Student Activities \$34k, Athletic Activites \$170k, Other Direct Ed \$20k		
Office Expense		66,220	3,080 5,120	-	-	7,700 12,800		Office Supplies \$70k, Postage \$5k, Printing/Copying \$2k PD \$90k, PD Conferences \$30k, Tuition Reimbursement \$30k		
Staff Development		110,080	3,120	-		12,000	120,000	r D 450K, FD Colliciances 450K, Tulion Rembursement \$50K		
Statt Recruitment		- 100				200				
Staff Recruitment Student Recruitment / Marketing		30,960	1,440		-	3,600	36 000	Advertising		

	ED BUDGET F						<u>Assumptions</u>
July 1	DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable						
Please Note: The student enrollment data is entered b		187	n row 155. This wil OTHER	I populate the data i FUNDRAISING	n row 10. MANAGEMENT & GENERAL	TOTAL 17,399,508	
Total Expenses Net Income Actual Student Enrollment Total Paid Student Enrollment	13,709,147 3,555,752 911 911	724,077 (589,468)	-	-	1,917,974 (1,917,974)	16,351,198 1,048,310 - 911	
Total Faid Student Enrollment		ROGRAM SERVICES SPECIAL		SUPPORT	SERVICES MANAGEMENT &	911	
	EDUCATION	EDUCATION	OTHER	FUNDRAISING	GENERAL	TOTAL	
Travel (Staff) Fundraising	8,600	400	-	-	1,000	-	Transportation Staff
Other TOTAL SCHOOL OPERATIONS	18,060 1,222,418	53,430	. 3		2,100 99,900	21,000 1,375,748	Other G&A \$10k, Staff Appreciation \$4k, Subscription & Dues \$7k
FACILITY OPERATION & MAINTENANCE	.,===,+.10	<b>CC,</b> , <b>CC</b>	200	. 400	30,333	1,515,115	
Insurance Janitorial	129,000 75,680	6,000 3,520	-	-	15,000 8,800	TOTAL STATE OF THE PARTY OF THE	Insurance Operation Supplies
Building and Land Rent / Lease	1,241,131	57,727			144,318	1,443,176	Land Loggo Evpongo \$560 004 Tomp Occupancy \$325k DE Tayog \$60k Bond
Repairs & Maintenance	68,800	3,200	<b>5</b>		8,000		Renovation & Repairs
Equipment / Furniture Security	10,320 395,600	480 18,400	<u></u>		1,200 46,000		Fixtures & Furnitures Maintenance & Security
Utilities TOTAL FACILITY OPERATION & MAINTENANCE	156,520 2,077,051	7,280 96,607			18,200 241,518	182,000 2,415,176	Electric \$130k, Gas \$28k, Water \$14k, and Other O&M \$10k
DEPRECIATION & AMORTIZATION	874,297	40,665	-		101,662		Depreciation \$945,562 \$, Amortization \$71,062
DISSOLUTION ESCROW & RESERVES / CONTIGENCY	25,000	40,005		7.	101,002		Reserve - Escrow
TOTAL EXPENSES	13,709,147	724,077	7	*	1,917,974	16,351,198	
NET INCOME	3,555,752	(589,468)	-	9	(1,917,974)	1,048,310	
ENROLLMENT - *School Districts Are Linked To Above Entries*	REGULAR EDUCATION	SPECIAL EDUCATION	TOTAL ENROLLED				
Yonkers Public School District School District 2 (New York City)	741 77		741 77				
School District 3 (East Ramapo) School District 4 (Greenburgh)	1 2		1 2				
School District 5 (New Rochelle) School District 6 (Mount Vernon) School District 7 (Elmsford)	76 7		76 76				
School District 7 (Ellistord) School District 8 (North Rockland) School District 9 (White Plains)	2		2				
TOTAL ENROLLMENT	911		911				
REVENUE PER PUPIL	18,952	5	5				
EXPENSES PER PUPIL	15,048	-	-				