Hudson City School District Professional Development Plan 2013-16



Office of School Improvement April M. Prestipino, Coordinator 215 Harry Howard Avenue Hudson, New York 12534 518-828-4360 Ext. 2134 518-697-8315 prestipinoa@hudsoncityschooldistrict.com

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Mission Statement

The Hudson City School District advances the intellectual, social, and emotional development of all students to prepare them for college, career and citizenship.

Vision Statement

In collaboration with students, their families and the community, Hudson schools will develop and implement a rigorous, coherent, inquiry-based curriculum delivered in a safe, caring and accepting environment. Students will become creative, intellectually curious life-long learners.

Adoption Date: November 4, 2013

*Professional Development Plan is written in accordance with Part 100.2 (General School Requirements)

PROFESSIONAL DEVELOPMENT PLANNING TEAM

Representatives from the district-wide Professional Development Planning Committee are involved in the ongoing planning, delivery and evaluation of staff development throughout the school year. This committee includes district staff, teachers, and administrative representation as well as one representative from the local community college. The representatives act as liaisons to the building-based school improvement teams and faculty members in each building. The Professional Development Plan recognizes and targets both district-wide and building-based initiatives.

Model for provision/evaluation of professional development under District Plan

- A. Model for provision of at least 35 district hours of professional development for each teacher per year (175 hours in five years)
 - 1. Embedded professional development
 - a. Superintendent
 - b. Coordinator of School Improvement
 - c. Building Principals
 - d. Lead Evaluator
 - e. District staff
 - f. Mentors for new teachers
 - 2. Release time during the school day (number of hours varies, depending upon tenure status, grade level, District needs, etc.).
 - 3. Professional development provided within faculty meetings, department and grade level meetings
 - 4. Superintendent's Conference Days
 - 5. Individual professional conferences, workshops, and visitations
 - 6. Extra Wednesdays for Curriculum/Professional Development on the fourth Wednesday of certain months (expires 6/30/14)
- B. Methods of assessing effectiveness of professional development and its impact upon student achievement
 - 1. Teachers' written evaluations of professional development opportunities and recommendations for future workshops.
 - 2. Follow-up discussions during team meetings and faculty meetings on classroom implementation of specific, required instructional techniques.
 - 3. Informal and formal observations of teacher performance.
 - 4. Analysis of student achievement data.

Needs and Data Analysis for Professional Development Plan

1. Describe how the professional development plan is aligned with New York State Common Core State Standards and assessment, student needs and is articulated within and across grade levels.

Each of the district-wide goals is designed to improve student achievement as indicated by the students' performance on state assessments. All goals are directly aligned to improve student achievement.

A majority of the professional development will occur at grade or building levels under the district-wide professional development goals. Articulation occurs through the efforts of the Professional Development Plan (PDP) Committee which creates and revises the PDP and through the continuous work of the District Leadership Team (DLT), School Leadership Teams (SLT), the Grade Level Chairs and the 7-12 Department Chairs. It is submitted to the Board of Education for approval annually.

2. Describe how the professional development plan is continuous, reflecting a multi-year approach to improve student performance.

The plan is the product of continuous data review and analysis to address the principle goal of increasing student achievement. The purpose of the DLT and SLTs are to develop educational improvement plans that will address Common Core Learning Standards and performance on the state assessments. This data is used in professional development planning and will lead to improved student performance. The three-year plan is updated annually to allow mid-year adjustments depending on the current student performance data. The areas identified in this plan are both a reflection of the newly adopted district goals and the activities highlighted in specific tenets of the DCIP and each building's SCEP, which are identified in the attached appendices.

3. Identify how the data used supports the goals, objectives, strategies and activities in the professional development plan.

Building-based and district-wide initiatives are a result of the State Education Department designation as a Focus District with three Focus Schools. The DCIP and SCEP templates include six tenets: District Leadership and Capacity, School Leader Practices and Decisions, Curriculum Development and Support, Teacher Practices and Decisions, Student Social and Emotional Developmental Health, and Family and Community Engagement. Each building is required to participate in an annual review of how the tenets are being implemented in the building. The findings and recommendations from these reviews are used to development each building's improvement plan for the following school year. Student achievement data on state assessments, SRI, SMI, F&P, and locally-developed benchmark assessments are analyzed to identify professional development opportunities for teachers. Survey results from each professional development workshop/session are also taken into consideration when identifying future PD sessions. All goals, objectives, strategies and activities are designed to support improved classroom practice that will yield improvements in student achievement.

Needs Assessment Sources

New York State School Report Card NYSED School Accountability Reports Student performance results disaggregated by ethnicity, gender, and other needs State Benchmarks for Student Performance Longitudinal Data Student Attendance Rates Graduation and Dropout Rates Guidance Cohort Data Quarterly Reports Data Student Growth Measurement Superintendent Conference Days

District Resources

Fiscal

District funds School Improvement Grant 1003(a) Consolidated Grant – Titles IA, IIA, III, and VI Race to the Top (expires 6/30/14) IDEA Grants 611 and 619 Competitive grants – STLE (expires 6/30/14) and STLE 3 (expires 6/30/15)

Human: There are several staff members who are routinely involved in staff development and others who periodically share expertise on specific subjects. Among these people are:

Superintendent of Schools Coordinator of School Improvement Building Principals Department Heads Grade Level Chairs Lead Evaluator Literacy Coach Teaching and Learning Coaches

Other Service Providers

Workshops offered through Questar III, CAP BOCES, PNW BOCES, WSWHE BOCES Greater Capital Region Teacher Center Capital Area School District Association (CASDA) Individual professional development conferences Private educational consultants County resources and safety consultant firm R-BERN Regional Bilingual Education Resource Network Community-based organizations

District Teams

PDP Team Members:

Prestipino, April, Admin., Co-Chair Kinney, Wayne, Teacher, Co-Chair Abitabile, Antonio, Admin. Ames, Mary Jane, Admin. Asst. Barletta, Anna, Teacher Barnes, Beth, TLC Blasl, Dawnmarie, CGCC Brenneman, Mark, Admin. Clark, Lynn, Teacher Cordato, Laurie, Teacher Coryell, Julia, TLC Del Principe, Kim, TLC Dolan, Elizabeth, Teacher Hayles, Beverly, Teacher LaCasse, Robert, Dean of Students Lybolt, Kim, Admin. MacGowan, Lynn, Teacher Peduzzi, Marlena, TLC Peters, Charles, Teacher Sheedy, Denise, Teacher

DLT Members:

Prestipino, April, Admin., Chair Ames, Mary Jane, Admin. Asst. Berth, Florence, Staff Clark, Kathleen, Staff Cordato, Laurie, Teacher Coryell, Julia, Teacher Dolan, Lisa, Teacher Krager, Karen, Parent Lybolt, Kim, Admin. Shabazz, Sumayyah, Parent Spicer, Steven, Admin. Suttmeier, Maria, Superintendent

School Leadership Teams

John L. Edwards Primary School:

Spicer, Steven, Principal Cordato, Laurie, Teacher Fine, Nina, Parent Gebhardt, Phillip, Teacher Geer, Pierpont, Nurse Hawes, Beth, Teacher Muller, Tracy, Teacher Mullins, Alissa, Parent Ohl, Teresa, Teacher Peduzzi, Marlena, Teacher Sheedy, Denise, Teacher Steils, Andrea, Parent Stoltzfus, Rebecca, Teacher **Montgomery C. Smith Intermediate School:** Brenneman, Mark, Principal Clark, Lynn, Teacher Cousens, Michele, Teacher Del Principe, Kim, Teacher Dolan, Lisa, Teacher Huemmer, Ellen, Teacher Hungerford, Susan, Teacher Keeler, Kimberly, Teacher Krager, Karen, Parent Plaia, Kristin, Psych. Quinion, Tani, Teacher Sheridan, Maureen, Teacher Smith, Robyn, Teacher Van Alphen, Cindy, Teacher

Hudson Jr./Sr. High School: Abitabile, Antonio, SHS Principal Reardon, Derek, JHS Principal Antonelli, Michael, Teacher Cipollari, Theresa, Teacher Cornell, Rosalie, Guidance Coryell, Julia, Teacher LaCasse, Robert, Dean of Students Millar, Jeanine, Teacher Naramore, Sally, Teacher Rees, Lucy, Teacher Voigt, Kathryn, Teacher

DISTRICT GOALS

District Goal #1: Increase Graduation Rate to meet NYS Graduation requirements

District Goal #2: Inc	rease Student Achievement in all curric	culum areas for all students	
Target Area:	Timeline:	Professional Development:	Evaluation:
Data Analysis : Through the use of improved UPK-12 assessment practices and analysis, the instructional staff will improve student achievement on classroom, local, and NYS assessments.	 Year 1: Introduction of data analysis research to UPK-12 staff Embedded professional development on common vocabulary and core knowledge Discussions at faculty meetings Faculty presenters & modeling Lesson demonstrations & departmental/grade training Peer Coaching Data meetings PDP/DCIP/SCEP Annual Updates Year 2: Increased use of data analysis in UPK-12 instruction Continue embedded professional development on common vocabulary and core knowledge Discussion at faculty meetings Instructional focus of administrators & core academic leaders (dept. heads, grade level chairs, TLCs) Peer coaching Data meetings Lesson demonstrations & modeling PDP/DCIP/SCEP Annual Updates Year 3: Increased use of data analysis in daily instructional best practices Collaborative sharing of best practices Discussion at faculty meetings Instructional focus of administrators & core academic leaders Lesson demonstrations & modeling PDP/DCIP/SCEP Annual Updates 	 Superintendent Conference Days Extra Wednesday PD (Expires 6/30/14) Embedded ELA Specialist Embedded Math Specialist Embedded Math Specialist Data Analyst Teaching & Learning Coaches Department & Grade Level meetings Out of District PD Analysis of NYS assessments and student work Use of instructional technology to support data analysis Instructional support on developing standards based assessments Literacy Coach SRI/SMI Training Parent & community awareness 	 Conference day surveys Informal Observations Formal Observations Student performance Departmental application of data analysis Curriculum review assessing effectiveness Annual NYSED- required review of each Focus building

District Goal #3: Develop and Align Curriculum According to the New York State Common Core Standards

Target Area:	Timeline:	Professional Development:	Evaluation:
Develop vertically and horizontally aligned UPK-12 Curriculum maps for all content areas based on Common Core Learning Standards to improve UPK-12 student academic achievement on local and state assessments.	 Year 1: Professional development for all teachers on Rubicon Atlas Professional development for all teachers on CCLS Instructional strategies/CCLS strategies shared with UPK-12 staff Staff training to promote common vocabulary, core knowledge, and appropriate strategies in all content areas PDP/DCIP/SCEP annual updates Faculty presentations & modeling Lesson demonstrations & departmental/grade level training Peer coaching Year 2: Increased use of CCLS strategies in UPK-12 instruction Discussions at faculty meetings PDP/DCIP/SCEP annual updates Instructional focus of administrators & core academic leaders (dept. heads, grade level chairs) Modeling & lesson demonstrations Peer coaching Year 3: Increased use of CCLS strategies in daily instructional practices Collaborative sharing of best practices Instructional focus of administrators & core academic leaders Lesson demonstrations & peer coaching PDP/DCIP/SCEP annual updates 	 Superintendent Conference Days Extra Wednesday PD (Expires 6/30/14) Embedded ELA Specialist Embedded Math Specialist RB-ERN Specialist Department & Grade Level meetings Summer Institute Summer Curriculum writing Use of instructional technology to support the improved curriculum alignment Parent & community awareness Teaching & Learning Coaches Literacy Coach 	 Conference Day Surveys Informal Observations Formal Observations Curriculum review Evidence of increased student achievement Annual NYSED- required review of each Focus building

HUDSON CITY SCHOOL DISTRICT New Employee Mentoring Opportunities

Spring 2013 NEMO Steering Committee

Melissa Brown - John L. Edwards (Coordinator)

April M. Prestipino, Administrative Liaison

MENTORING/INDUCTION PROGRAM CORE COMPONENTS HUDSON CITY SCHOOL DISTRICT

PURPOSE

The purpose of the Hudson City School District New Employee Mentoring Opportunities, NEMO, will be to:

- enhance the quality of education through mutually beneficial partnerships in a supportive, nurturing environment in order to increase overall student achievement.
- increase retention of Intern Teachers by sharing scaffolding techniques for smooth transition from theory to practice.

GOALS

The goals of the NEMO program will be to:

- bridge the gap between an Intern's education and subsequent practice.
- welcome and assimilate Intern Teachers into the district by orienting them to district policies and building procedures.
- foster shared professional development through the establishment of mentor/intern partnerships.
- increase the commitment to the district and the profession at large.
- promote the Intern Teachers' assimilation into the culture of the school and the surrounding community.
- recognize and reward experienced teachers by providing them the opportunity to share successful strategies.
- create a supportive environment for all staff to contribute to the growth and success of the Intern.
- provide opportunity for reflective practices.

*Professional Development Plan is written in accordance with Part 100.2 (General School Requirements)

ROLES

BOARD OF EDUCATION

The Board of Education approves the NEMO plan as part of the PDP as recommended by the superintendent. The Board of Education provides the resources required to implement and sustain the plan as mandated by New York State.

SUPERINTENDENT

The superintendent recommends the adoption of the plan including all the necessary funding to affect the program to the Board of Education. The superintendent assigns mentors as recommended by the NEMO Steering Committee. The superintendent supports and advocates for the ongoing needs of the NEMO plan in accordance with negotiated Memorandum of Agreement (MOA).

PRINCIPAL / BUILDING ADMINISTRATORS

The principal / building administrator will maintain and respect the confidentiality of the NEMO plan and its participants. The principal / building administrator will advocate and promote the NEMO plan through a supportive school community. The principal / building administrator will attempt to schedule common planning time for the mentor and intern. The principal / building administrator will celebrate and express appreciation for NEMO and its participants. The principal / building administrator will facilitate the use of release time for mentors and interns to meet.

NEMO COORDINATOR

The coordinator will serve as the chair of the NEMO Steering Committee. The coordinator clearly understands the purpose of the NEMO plan. The coordinator thoroughly understands the roles and responsibilities of the participants. The coordinator is available to mentors for support and guidance. The coordinator is accountable to the NEMO Steering Committee.

ADMINISTRATIVE LIAISON

The liaison will serve as a bridge between the committee and the administration.

NEMO STEERING COMMITTEE MEMBERS

Melissa Brown - John L. Edwards (Coordinator) April Prestipino - Administrative Liaison

The NEMO Steering Committee administers the NEMO program:

- assisting administration in identifying interns
- assessing interns' needs
- recruiting, interviewing and selecting mentors
- scheduling training for mentors
- documenting all NEMO activities, conferences and visitations
- meeting with mentors to facilitate NEMO activity planning
- evaluating NEMO programs
- promoting the program in the HCSD
- maintaining confidentiality regarding all mentor/intern information

UNION

Union Leadership will collaborate to insure quality program which provides mentors and interns with time, resources, training and compensation. Union will negotiate the MOA with the superintendent.

ROLE of the MENTOR

The Mentor provides guidance and support to the new teacher by building a confidential relationship.

Responsibilities include:

- maintaining confidentiality regarding all aspects of the mentor/intern relationship
- attending Mentor training as required by NEMO
- helping the Intern organize the classroom and supplies for the first day of school
- familiarizing the Intern to school building policies, routines, and procedures
- guiding the Intern in using HCSD curricula and NYS Learning Standards to plan effective lessons and unit plans
- helping the Intern develop effective discipline strategies
- guiding the Intern in preparing assessments, grading policies, a grade book, report cards, and in preparing for parent conferences

- observing, reviewing, and reflecting on instructional strategies with the Intern
- helping the Intern to work with IEPs and 504 plans
- helping the Intern to develop effective communication with parents, colleagues, administrators, and student
- reflecting on time management practices with the Intern
- observing the Intern teaching, if needed (intern request)
- modeling best teaching practices for the Intern to observe, if needed
- meeting with the Intern no less than one hour per week outside of the regular school day
- attending NEMO meetings called by the Steering Committee
- attending pre and post observation meetings with Intern and Principal if requested
- filing monthly mentoring logs and related documentation with the NEMO Steering Committee
- instructing the Intern in the use of any necessary instructional technology
- act a liaison for content specific information as needed

Information obtained by a mentor through interaction will not be used for evaluation or discipline.

ROLE of the INTERN

• is required to participate in the new staff orientation to be held the last week of August (as per the teacher contract) to be coordinated by the Superintendent's

Office

- is required to attend regular workshops provided by the mentoring program
- complete needs assessment
- will actively participate in the process as laid out in the NEMO plan
- will complete program evaluations

(In compliance with Part 100 of the Commissioner's regulations)

SELECTION PROCESS

The NEMO Steering Committee schedules two open recruitment periods each year. The NEMO program is explained in faculty meetings at each building and at a HTA general meeting. Teachers with five or more years of experience in the District can be nominated by colleagues or administrators or can self-nominate to be a mentor.

Teachers with five or more years of experience in the District can apply to be a mentor or be nominated by colleagues or administrators.

The NEMO Steering Committee will recruit teachers on an as needed basis, based on anticipated vacancies in the district. The Committee will also hold an annual open recruitment period as needed.

The selection process for nominated mentors will be:

- a formal application with a written narrative
- two self-selected Reference Assessment Checklists from colleagues or administrators
- a formal interview with the NEMO Steering Committee

COMPENSATION

Mentors will receive a stipend concurrent with the HTA agreement upon successful completion of the requirements established by the NEMO Steering Committee.

MENTORING TIME

Mentors will meet with interns holding initial CERTIFICATION A MINIMUM OF 1 HOUR/WEEK outside of their other teaching responsibilities. It is recommended that Mentors and Interns schedule a regular meeting time for consistency Where possible, common planning time will be scheduled, release time may be granted, and time allotted during superintendent conference days will be available.

TRAINING

Mandatory NEMO training will be provided

- Initial new mentor training will be available
- Meeting/training with Steering Committee
- Continued mandatory training is provided through ongoing meetings and workshops with the Steering Committee



Hudson City School District New Employee Mentoring Opportunities

TOPICS TO DISCUSS IN MENTOR/INTERN MEETINGS

NEMO procedures

- Conference/Visitation forms
- Grad course forms
- Lesson plans
- Instructional strategies
- Assessments/grading
- Classroom management
- Discipline
- Pacing
- Professional demeanor & dress
- First day classroom procedures
- Supervisory duties (bus, assemblies, proctoring, etc.)
- Building policies & procedures
- District policies & procedures
- Time management
- Photo/video permission slips
- Parent communication
- Parent volunteers
- Parent conferences
- Independent Studies
- Terminology

- Field trips/permission slips
- Learning Styles
- IEPs & 504s
- Managing aides
- Phone use (school/cell)
- Sub Folder/emergency plans
- Calling for subs
- Supply requisitions
- Holiday party policies
- Movies ratings
- Confidentiality
- End of year procedures
- Snow day schedules
- Fire Drill procedures
- Lock Down procedures
- First aid & emergency guides
- Teacher evaluations & the APPR
- Review school handbook
- District Computer use policies for teachers & students
- Phone code

APPENDIX A:

District Comprehensive Improvement Plan (DCIP)

Tenets 1, 2, 3, and 4

2013-14

DISTRICT COMPREHENSIVE IMPROVEMENT PLAN (DCIP)

CONTACT	April M. Prestipino	TITLE	Coordinator of School Improvement
NAME			
PHONE	518-828-4360 ext. 2134	E-MAIL	prestipinoa@hudsoncityschooldistrict.com
Website Link for Published Plan	http://www.hudsonci	tyschooldistric	ct.com/

APPROVAL OF THIS PLAN BY THE SUPERINTENDENT AND BOARD OF EDUCATION (IN NEW YORK CITY, THE CHANCELLOR OR THE CHANCELLOR'S DESIGNEE) IS MANDATORY.

Implementation is required no later than the first day of regular student attendance.

Signatures confirm the respective parties certify that the DCIP addresses all of the required components of the ESEA Flexibility Waiver as detailed on page 1 of this document and understand that any significant modification of the school district's approved plan require the prior approval of the commissioner.

THE SIGNATURES BELOW CONFIRM APPROVAL.

POSITION	PRINT NAME	SIGNATURE	DATE
	Maria J. Suttmeier	Original Signed on	
SUPERINTENDENT			10 / 4 / 13
PRESIDENT, B.O.E./	Racquel Frank	Original Signed on	
CHANCELLOR OR			10 / 3 / 13
CHANCELLOR'S DESIGNEE			

DISTRICT LEADERSHIP TEAM: The DCIP must be developed in consultation with parents, school staff, and others pursuant to §100.11 of Commissioner's Regulations. Participants who are regularly involved in your district and school improvement initiatives, such as community organizations or institutes of higher education should be included. By signing below, stakeholders ascertain that, although they may not agree with all components of the plan, they have actively participated in the development and revision of the DCIP.

A. Statement of Practice Addressed	1.1 $1.2Tenet 1 as a w$]1.5	B. HEDI Ratin	ng: D 🗌 I 🗌 NA		
C. Major Recommendation(s)/Rationale:			aior recommendation(s) and some				
	contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and						
provide a strong rationale explaining why the					iiii iio pini nin		
Implement a new Teaching and Learning Co			phale: In the absence of a final D	FSDE Report. the	e District		
recognizes a need to sustain its high-quality							
		stoping a career ta			EE grunt.		
Provide high quality, sustained professional	development for t	he new TLCs. Rat	tionale: In the absence of a final I	OTSDE Report, f	he District		
recognizes a need to sustain its high-quality				- 1.2.2.2.1.0point, a			
D. Goal(s): Must be in direct alignment with				hev should be wr	itten as specific.		
measurable, attainable, and relevant to the re					speene,		
1. The District will sustain high quality per	sonnel by identify	ving up to five K-1	2 Teaching and Learning Coache	s by October 201	3.		
	~	8 -F					
2. The District will offer year-long sustained	Coaching Profes	sional Developmer	nt for the TLCs.				
	8						
3.							
E. Activity(ies): Must detail the actions	F. Fund	G. District	H. Improvement/Parent	I. Targeted	J. Timeline:		
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside(PE):	Schools:	Identify the		
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	Identify the	projected		
match the number of the goal to which they	Federal, State,	district cost	the mandated set-aside	school(s)	timeline for		
correspond.	and Local	associated with	requirements check the	targeted by	each activity		
	fund sources	each fund	appropriate box below.	each activity	which is to		
	that will be	source.		and their	include a start		
	used for the			identification	and end date.		
	completion of			status.			
	each activity.						
1. Develop TLC job description and	N/A	N/A	Improvement PE NA	District-wide	Summer 2013		
qualifications.							
1. Post positions and form an interview	N/A	N/A	Improvement PE NA	District-wide	September		
committee.					2013		
1. Appoint up to 5 TLCs.	STLE grant	\$10,000	Improvement DPE NA	District-wide	October 2013		
2. Develop a TLC professional	N/A	N/A	Improvement DPE NA	District-wide	October 2013		
development calendar with CASDA.							
L. L							

2. Implement embedded TLC professional	STLE grant	\$13,200	Improvement DPE NA	District-wide	November
development.					2013-June
					2014
2. Secure substitutes for TLC professional	1003a	\$3,825	Improvement PE NA	District-wide	November
development and work across the district.					2013-June
					2014
2. Obtain professional materials for TLCs	1003a	\$1,000	Improvement PE NA	District-wide	November
as requested.					2013-June
					2014
2. Review professional development needs	N/A	N/A	Improvement PE NA	District-wide	November
with TLCs monthly; adjust as needed.					2013-June
					2014

A. Statement of Practice Addressed	$\square 1.1 \square 1.2$ Tenet 1 as a w	□1.3 □1.4 □ vhole □NA	1.5	B. HEDI Rati	ng: D 🗍 I 🗍 NA	
C. Major Recommendation(s)/Rationale	: In the boxes bel	ow identify the m		rce citation; if a	need that is not	
contained in a major recommendation but i provide a strong rationale explaining why th	ne need is being ad	dressed.			-	
The District should increase the amount of a 2012, pg. 5) Rationale: This recommendati					`	
supporting the instructional work done by th						
The District will seek, identify, and implem Junior/Senior High School and the District a recommendation in an attempt to increase th	are identified for g	raduation rate. In t				
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r	th the achievemen		mmendation or identified need. 7	They should be wr	ritten as specific,	
1. Develop a time-sensitive plan that will p 2014.	provide administra	tive support at the	Intermediate School and at the J	unior High Schoo	l by August 31,	
2. Develop a time-sensitive plan that will requirements by December 2013.	identify an immedi	ate opportunity fo	r recent drop-outs to return to sch	nool and complete	e graduation	
3.						
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.F. Fund Source(s):G. District Cost(s):H. Improvement/Parent Engagement Set-Aside(PE):I. Targeted Schools:J. Timeline:Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.F. Fund Source(s):G. District Cost(s):H. Improvement/Parent Engagement Set-Aside(PE):I. Targeted Schools:J. Timeline:Identify all requirements check the and Local fund sources that will be used for the completion 						
1. Determine if administrative support will be Assistant Principal or Dean of Students.	N/A	N/A	Improvement PE NA	MCSIS – Focus JHS - Focus	September – October 2013	
1. Seek and identify funding sources as determined by Board of Education.	N/A	N/A	Improvement PE NA	MCSIS – Focus	November 2013 -	

				JHS - Focus	January 2014
 Build positions into 14-15 District Budget; have 14-15 Budget vote. 	N/A	N/A	Improvement PE NA	MCSIS – Focus JHS - Focus	February – May 2014
1. Post for administrative positions and form interview committee.	N/A	N/A	Improvement PE NA	MCSIS – Focus JHS - Focus	June 2014
1. Appoint additional administrative support.	General Funds	TBD	Improvement PE NA	MCSIS – Focus JHS - Focus	August 2014
 District personnel meet with high school guidance and building principal to identify recent drop outs. 	N/A	N/A	Improvement PE NA	SHS - Focus	September 2013
2. District personnel and building administration meet with Questar III BOCES to preview various credit recovery programs.	N/A	N/A	Improvement PE NA	SHS – Focus	September – October 2013
2. Credit Recovery Program is selected, purchased, and installed.	General Funds	TBD	Improvement PE NA	SHS – Focus	October – November 2013
2. District/Building administrators call/meet with parents and students who are deemed as eligible candidates for credit recovery program.	N/A	N/A	Improvement PE NA	SHS – Focus	October – November 2013
2. Students begin credit recovery program.	N/A	N/A	Improvement PE NA	SHS – Focus	December 2013 – January 2014
2. With close oversight, students complete credit recovery and become on track or eligible to graduate with Regents/Local Diploma.	N/A	N/A	Improvement PE NA	SHS – Focus	January – June 2014

A. Statement of Practice Addressed	□ 1.1 □ 1.2 □ Tenet 1 as a w]1.5	B. HEDI Ratin	<u> </u>		
C. Major Recommendation(s)/Rationale							
contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed.							
	ie need is being ad	uiesseu.					
Develop District-wide mission/vision staten	nents. Rationale:	Even though we do	o not have any final DTSDE repor	ts, the Overarchi	ng Statements		
left with each building at the conclusion of	the review reference	ced the lack of a m	ission/vision statement on which	the buildings can	create goals.		
D. Goal(s): Must be in direct alignment wi	th the achievemen	t of the major reco	mmendation or identified need. T	hey should be wr	itten as specific,		
measurable, attainable, and relevant to the r	ecommendation.						
1. Create a District-wide Mission/Vision S	Statemant by Daga	mbar 2012 that rak	wether communicates high expecte	tions for addressi	ng the people of		
all constituents.	statement by Decer	inder 2015 that for	bustry communicates high expecta	tions for addressi	ing the needs of		
2.							
3. E. Activity(ies): Must detail the actions	F. Fund	G. District	II Immunoment/Demont	I. Targeted	J. Timeline:		
that will take place in order to achieve the	Source(s):	Cost(s):	H. Improvement/Parent Engagement Set-Aside(PE):	Schools:	Identify the		
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	Identify the	projected		
match the number of the goal to which	Federal, State,	district cost	the mandated set-aside	school(s)	timeline for		
they correspond.	and Local fund	associated with	requirements check the	targeted by	each activity		
	sources that	each fund	appropriate box below.	each activity	which is to		
	will be used for	source.		and their	include a start		
	the completion	bouree.		identification	and end date.		
	of each			status.	und end dute.		
	activity.			Statub			
Board of Education develops District	N/A	N/A	Improvement PE NA	District-wide	Summer 2013		
Mission/Vision statements.							
Draft statements shared with other	N/A	N/A	Improvement DPE NA	District-wide	October 2013		
stakeholder (parents, students, teachers,							
community members) groups.							
Incorporate feedback from stakeholders	N/A	N/A	Improvement PE NA	District-wide	November		
into revised statement.					2013		

Finalize District Mission/Vision	N/A	N/A	Improvement PE NA	District-wide	December
statements.					2013
District oversees the development of	N/A	N/A	Improvement PE NA	District-wide	January –
Mission/Vision statements at the building					June 2014
level.					

A. Statement of Practice Addressed	$ \boxed{\begin{array}{c} 1.1 \\ \hline 1.2 \\ \hline 1.3 \\ \hline 1.2 $		\square 1.4 \square 1.5 B. HEDI Rating: \square NA \square H \square E \square D \square I \square NA				
C. Major Recommendation(s)/Rationale : In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed.							
Update the District Professional Developme left with the District at the conclusion of the				eports, the Overar	ching Statement		
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r		t of the major reco	mmendation or identified need. T	hey should be wr	itten as specific,		
1. Create a Professional Development Plan of school improvement in the DTSDE r		13 that incorporate	es the guiding principles of Race to	o the Top and sup	ports the tenets		
2. The PDP Committee will meet at least qu	arterly to plan pro	fessional developr	nent activities for all teachers in g	rades K-12.			
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. District Cost(s): Identify the district cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside(PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	I. Targeted Schools: Identify the school(s) targeted by each activity and their identification status.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.		
1. Convene the PDP Committee.	N/A	N/A	Improvement PE NA	District-wide	September 2013		
1. Committee will review prior years PD plans, DCIP and SCEPs, RttT guiding principles, PDP plans from other districts, and make suggestions for changes to the 2013-2014 PD Plan.	N/A	N/A		District-wide	September 2013		
1. Committee will draft 2013-2014 PD Plan.	N/A	N/A	Improvement PE NA	District-wide	October 2013		

1. Draft plan to be shared with teaching staff and building administrators for review and comment.	N/A	N/A	Improvement PE NA	District-wide	November 2013
1. Incorporate teacher/administrator feedback in to plan.	N/A	N/A	Improvement DPE NA	District-wide	November - December 2013
1. Finalize PD Plan and seek BOE approval.	N/A	N/A	Improvement DPE NA	District-wide	December 2013
1. Implement revised plan.	N/A	N/A	Improvement PE NA	District-wide	January – June 2014
2. PDP Committee has initial meeting to discuss PD needs across the district and to finalize plans for 10/25/13 PD Day.	N/A	N/A	Improvement PE NA	District-wide	October 7, 2013
2. PDP Committee meets in January to set direction for the remaining four Extra Wednesday Professional Development hours.	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	January 13, 2014
2. PDP Committee meets in February to set direction for the March PD half-day.	N/A	N/A	Improvement PE NA	District-wide	February 24, 2014
2. PDP Committee meets in April to set direction for the May PD half-day.	N/A	N/A	Improvement DPE NA	District-wide	April 28, 2014
2. PDP Committee meets in May to set direction for the 2014 Summer Institute.	1003a Title 1	\$21,258 \$7,700	☐ Improvement ☐ PE ☐ NA ☐ Improvement ☐ PE ☐ NA	District-wide	July 2014

Tenet	1
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A. Statement of Practice Addressed	$\square 1.1 \square 1.2$ Tenet 1 as a w		⊴1.5	B. HEDI Ratin		
C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not						
contained in a major recommendation but i						
provide a strong rationale explaining why th	•				in the providence	
The district should develop an inquiry-rich			student achievement. Teachers sh	ould be held acco	ountable for	
aligning student performance data with inst						
Rationale: Per the NYSED October 2010 F					10	
school year. JLE does not have an RtI mode						
schools are to implement a Data-Driven Ins	*	e	•	er die Regents i	terorini rigenau,	
An inquiry driven, data rich environment sh		<u> </u>		port Accountabi	ility for using	
data to design instruction and develop interi						
Rationale: Per the Regents Reform Agenda						
School will begin this work in the 13-14 sch					8	
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. T	hev should be wr	itten as specific.	
measurable, attainable, and relevant to the r		· · · · · · · · · · · · · · · · · · ·			,	
1. Structure and implement the RtI process	at John L. Edward	ls Primary School	starting October 2013 and carryin	g over to June 20	15.	
I I I I I I I I I I I I I I I I I I I		, , , , , , , , , ,		6		
2. Develop an inquiry driven, data rich env	ironment through	embedded PD supr	oort at John L. Edwards Primary S	chool by June 20)14.	
	0	11		J		
3. Develop high quality and rigorous interim	m and summative	assessments at the	Junior/Senior High School by Jun	e 2014.		
E. Activity(ies): Must detail the actions	F. Fund	G. District	H. Improvement/Parent	I. Targeted	J. Timeline:	
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside(PE):	Schools:	Identify the	
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	Identify the	projected	
match the number of the goal to which	Federal, State,	district cost	the mandated set-aside	school(s)	timeline for	
they correspond.	and Local fund	associated with	requirements check the	targeted by	each activity	
5 1	sources that	each fund	appropriate box below.	each activity	which is to	
	will be used for	source.		and their	include a start	
	the completion			identification	and end date.	
	of each			status.		
	activity.					
1. Identify RtI Committee at JLE	N/A	N/A	Improvement PE NA	JLE	Summer 2013	
Identify Questar IIIg RtI facilitator to	RttT	\$55,000	Improvement PE NA	JLE	Summer 2013	
lead the development process						
1. Have initial RtI Committee meeting	Title I	\$2,040	Improvement PE NA	JLE	October 2013	

 Set timeline for developing RtI documents (intervention strategies, data collection methods, etc.) 	Title I	\$2,040	Improvement PE NA	JLE	October 2013 – June 2014
1. Develop RtI intervention kits	Title I	\$2,040	Improvement PE NA	JLE	October 2013 – June 2014
2. Meeting with CASDA Data Analyst to determine data needs at JLE	N/A	N/A	Improvement PE NA	JLE	Summer 2013
2. Meet with JLE Building Principal and K-2 Grade Level Chairs to identify embedded structure in which analyst will work	N/A	N/A	☐Improvement ☐PE ⊠NA	JLE	September 2013
2. CASDA Data Analyst develops data analysis skills of Grade Level Chairs at regular monthly meetings	STLE grant	\$19,250 (shared with Jr/Sr HS)	☐Improvement ☐PE ⊠NA	JLE	October 2013 – June 2014
3. Meeting with CASDA facilitator to determine interim and summative assessments needs at Jr/Sr HS	N/A	N/A	☐Improvement ☐PE ⊠NA	Jr/Sr HS	Summer 2013
3. Meet with Jr/HS principals and Department Chairs to identify embedded structure in which analyst will work	N/A	N/A	☐Improvement ☐PE ⊠NA	Jr/Sr HS	September 2013
3. CASDA facilitator works with Jr/Sr HS English teachers and Department Chair to develop interim/summative assessments at regular monthly meetings	STLE grant	\$19,250 (shared with JLE)	☐Improvement ☐PE ⊠NA	Jr/Sr HS	October 2013 – June 2014
3. Questar III School Improvement Specialist works with remaining content area teachers and Department Chairs to develop interim/summative assessments during five (5) sessions throughout the school year.	Title I Set Aside	\$5175	☐Improvement ☐PE ☐NA	Jr/Sr HS	January – June 2014

Tenet	2
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A. Statement of Practice Addressed	2.1 2.2 Tenet 2 as a w	2.3 2.4 [hole NA	2.5	B. HEDI Ratin	
C. Major Recommendation(s)/Rationale:			aior recommendation(s) and sour		
contained in a major recommendation but is					
provide a strong rationale explaining why th					I
Establish inter-rater reliability among the A			of implementing APPR with fidel	ity and reliability	. Rationale:
Per the Regents Reform Agenda, the new A					
improved inter-rater reliability. The District					
provide the school leader with high-quality		1	6	5	
Maintain regular Administrative and Princip		encourage the sch	nool leader to consult and engage	with the District.	Rationale: The
District Comprehensive Improvement Plan					
and engage with the District.	j				
Establish a regular meeting/building walk-th	rough schedule w	ith Central Admin	istration and the building leaders t	that will allow for	r immediate
feedback and identify needs at the building					
support and promote the school leader's visit					
stakeholders. This recommendation is also a					
Establish with each building principal a regu				will allow for per	rsonalized
professional development to develop instruct					
Plan Scoring Summary indicates a need to i	dentify activities th	nat provide the sch	ool leader with high-quality suppo	ort options.	•
D. Goal(s): Must be in direct alignment with					itten as specific,
measurable, attainable, and relevant to the re-	ecommendation.	-		-	-
1. Professional development goals for all A	Administrators, inc	luding inter-rater	reliability for APPR, will be devel	loped by Septemb	per 2013.
2. Administrative Team Meetings and Princ	cipals' Meetings w	ill occur weekly th	nroughout the school year as evide	enced by pre-dete	rmined meeting
schedules, and regularly address PD needs of	of the administrator	rs and teachers as	well as the progress made on goals	s identified in the	e SCEPs, as
evidenced by the agendas.					
3. Monthly meetings, approximately 30-45					
level, as evidenced by pre-determined meeti	ng schedule, and r	egularly address s	upports needed by the building ad	ministrators, as e	videnced by the
agendas.					
4. Each building principal will meet at least	monthly with a Qu	uestar III BOCES	Principal Coach as evidenced by f	ollow-up meeting	gs with the
principals and with the Principal Coach.					
E. Activity(ies): Must detail the actions	F. Fund	G. District	H. Improvement/Parent	I. Targeted	J. Timeline:
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside(PE):	Schools:	Identify the
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	Identify the	projected

match the number of the goal to which they correspond.	Federal, State, and Local fund sources that will be used for the completion of each activity.	district cost associated with each fund source.	the mandated set-aside requirements check the appropriate box below.	school(s) targeted by each activity and their identification status.	timeline for each activity which is to include a start and end date.
1. Initial meeting with CASDA facilitator who will facilitate inter-rater reliability activities.	N/A	N/A	Improvement PE NA	District-wide	Summer 2013
1. Meet with administrators to identify embedded structure in which facilitator will work (i.e. Principals' Meetings, shadow observations in classrooms).	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	September 2013
1. CASDA facilitator works with all administrators to develop inter-rater reliability with classroom observations, gathering evidence, and applying rubric scores.	STLE	\$5,500	☐Improvement ☐PE ⊠NA	District-wide	October 2013 - May 2014
2. Develop ATM schedule for 13-14 school year.	N/A	N/A	Improvement PE NA	District-wide	Summer 2013
2. ATM will take place on alternating Tuesday afternoons from 3:30-5:00 and address building administrator professional development needs.	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	September 2013 – June 2014
3. Develop monthly meeting/walk- through schedule for the 13-14 school year.	N/A	N/A	Improvement PE NA	District-wide	September 2013
3. Maintain monthly meeting schedule, walk-throughs, and address building needs as evidenced by agendas and follow-up notes.	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	October 2013 – June 2014
4. District will purchase Principal Coach COSER with Questar III BOCES.	1003a	\$12,000	Improvement PE NA	District-wide	September 2013
4. Superintendent and Coordinator of School Improvement will have initial meeting with Principal Coach.	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	October 10, 2013
4. Regular meeting schedule between principals and Principal Coach will be	N/A	N/A	Improvement PE NA	District-wide	October 2013 – June 2014

established and implemented.					
4. Superintendent, Coordinator of School	N/A	N/A	Improvement PE NA	District-wide	October 2013
Improvement, and Principal Coach will					– June 2014
meet as needed.					

A. Statement of Practice Addressed	⊠3.1 □3.2	3.3 3.4	3.5	B. HEDI Rati	ng:	
· · · · · · · · · · · · · · · · · · ·	Tenet 3 as a w		_			
C. Major Recommendation(s)/Rationale contained in a major recommendation but is provide a strong rationale explaining why th Development of horizontally and vertically Rationale: Curriculum mapping work in Ru support CCLS standards but it is also necess D. Goal(s): Must be in direct alignment wi	s aligned to the 6 the ne need is being ad aligned curriculun ubicon Atlas has be sary to revisit the v	tenets is identified, Idressed. In maps for all contro- een on-going in the vertical alignment of	the district should address the ident areas based on CCLS should be District for 3 years. Maps are be of the curriculum as well.	entified need wit e prioritized (JIT ing developed an	hin the plan and 2 2012, Pg. 8). d re-aligned to	
measurable, attainable, and relevant to the r		t of the major feed	initiation of identified need. If	liey should be wi	itten as specific,	
 Teachers, building administrators, and Didevelop horizontally and vertically aligned 2. 3. E. Activity(ies): Must detail the actions that will take place in order to achieve the bit of the b	Curriculum maps b F. Fund Source(s):	G. District Cost(s):	H. Improvement/Parent Engagement Set-Aside(PE):	I. Targeted Schools:	J. Timeline: Identify the	
identified goal(s). Number the activities to match the number of the goal to which they correspond.	Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	Identify the district cost associated with each fund source.	If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	Identify the school(s) targeted by each activity and their identification status.	projected timeline for each activity which is to include a start and end date.	
Identify meeting dates	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	Spring 2013	
Establish teacher/administrator teams	N/A	N/A	□Improvement □PE ⊠NA	District-wide	Summer 2013	
Meet with building administrators to establish consistent meeting protocols, goals, and expectations.	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	September 2013	
Horizontal/Vertical team meetings occur	N/A	N/A	Improvement PE NA	District-wide	September 25	

as scheduled.					October 23
					January 29
					March 26
					April 30
					May 28
Administrative team debriefs regularly to	N/A	N/A	Improvement PE NA	District-wide	Between each
maintain focus, direction, and movement					of the above
toward end goal.					meeting dates.

A. Statement of Practice Addressed	4.1 4.2		_4.5	B. HEDI Ratin			
C. Major Decommondation(a)/Detionale	Tenet 4 as a w		aion mandation(a) and cour				
	C. Major Recommendation(s)/Rationale : In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and						
provide a strong rationale explaining why the			, the district should address the ld	entined need wit	init the plan and		
Building administrators and Central Office			identify specific and targeted pro-	fessional develop	ment needs of		
selected teachers in the classroom. Rationa							
and schools to communicate around profess							
to school data, which leads to increased stud		inclus of groups of	r teachers concerning instruction	in practices and d	constonis unglied		
Building administrators and Central Office		uld collaborate to i	dentify the use of School Improve	ement and Title f	unds for		
professional development needs. Rationale							
the District is encouraging open dialogue an	nd a collaborative r	elationship betwee	en the District and School Principa	als.	•		
Building administrators should be required	to participate in the	e development of I	K-12 District-wide Professional D	evelopment agen	das. Rationale:		
The District Comprehensive Improvement I	Plan Scoring Summ	nary indicated the	need to identify how the District i	s encouraging op	en dialogue and		
a collaborative relationship between the Dis							
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. T	hey should be wr	itten as specific,		
measurable, attainable, and relevant to the re-	ecommendation.						
1. The Administrative Team will meet at lea					needs and		
supports for classroom teachers with a Teac	her Improvement	Plan or for classroo	om teachers with an identified are	a of growth.			
2. The Administrative Team will call here the		ant was of Ownston	III Cabaal Immunited for a siali	ata CASDA Draf	¹ 1		
2. The Administrative Team will collaborate Developers, and any other external profession							
2013.	onais for addressin	ig identified profes	sional development needs within	each building by	September		
2013.							
3. Building administrators will be required t	o attend at least 50)% of the Professio	onal Develop Plan Committee me	etings that will or	cur during the		
13-14 school year.	to attend at least 50		shar Develop I han committee met	chings that will be	eur during the		
E. Activity(ies): Must detail the actions	F. Fund	G. District	H. Improvement/Parent	I. Targeted	J. Timeline:		
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside(PE):	Schools:	Identify the		
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	Identify the	projected		
match the number of the goal to which	Federal, State,	district cost	the mandated set-aside	school(s)	timeline for		
they correspond.	and Local fund	associated with	requirements check the	targeted by	each activity		
_	sources that	each fund	appropriate box below.	each activity	which is to		
	will be used for	source.		and their	include a start		
	the completion			identification	and end date.		
	of each			status.			
	activity.						

1. Initial Administrative Team meeting to brainstorm targeted PD needs within classrooms.	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	August 2013
1. Follow-up meeting to review TIP Plans and to develop targeted teacher professional development schedule.	N/A	N/A	Improvement PE NA	District-wide	September 2013
1. K-12 Lead Evaluator/Professional Developer meets with identified teachers per TIPs schedule and per building administrator request.	STLE	\$85,000	Improvement PE NA	District-wide	October 2013 – June 2014
1. Administrative Team meets at least quarterly to review progress on targets and data collected during formal/informal observations.	N/A	N/A	☐Improvement ☐PE ⊠NA	District-wide	December 2013 March 2014 June 2014
2. Initial meetings with building administrators	N/A	N/A		District-wide	July 2013
2. Initial meetings with professional developers	N/A	N/A		District-wide	July – August 2013
2. Develop frequency for embedded professional development work within the buildings:				District-wide	September 2013 – June 2014
CASDA Data Analyst – 17.5 days CASDA TLC Coaching Facilitator – 12	STLE STLE	\$19,250 \$13,200	□Improvement □PE ⊠NA		
days CASDA Principal Professional Developer	STLE	\$5,500	Improvement PE NA		
– 5 days Questar III ELA Specialist – 25 days	1003a Title I Set	\$13,200 \$6,948	Improvement PE NA		
Questar III Math Specialist – 25 days	Aside CEIS	\$20,000	Improvement PE NA		
Questar III Math Specialist – 25 days Questar III General Professional	1003a Title I Set	\$20,000 \$5,175	Improvement PE NA		
Developer – 5 days Questar III General Professional	Aside	<i><i><i>vvvvvvvvvvvvv</i></i></i>	Improvement PE NA		
Developer – not to exceed 33 days RB-ERN Specialist	RTTT	\$55,000	☐Improvement ☐PE ⊠NA		
	N/A	N/A			
2. Monitor progress toward curriculum and data goals as evidenced by emails,	N/A	N/A	Improvement PE NA	District-wide	September 2013 - June

agendas, sign-in sheets, and classroom					2014
walk-throughs and observations.					
3. Review current PD Plan with the	N/A	N/A	Improvement PE NA	District-wide	September
building administrators.					2013
3. Building administrators will attend	N/A	N/A	Improvement PE NA	District-wide	September
committee meetings and actively					2013 – June
participate in revising the PDP and setting					2014
agendas for District-wide PD days.					
3. Building administrators will participate	N/A	N/A	Improvement PE NA	District-wide	September 3
in District-wide Professional					October 25
Development days as evidenced by sign-					March 21
in sheets and visual confirmation.					May 20

APPENDIX B:

John L. Edwards Primary School

Comprehensive Education Plan (SCEP)

Tenets 2, 3, and 4

2013-14 SCHOOL COMPREHENSIVE EDUCATION PLAN (SCEP)

SCHOOL	John L. Edwards Primary School	CONTACT NAME	Steven A. Spicer
NAME			Principal
PHONE	(518) 828-4360 Ext. 4300	E-MAIL	spicersa@hudsoncity schooldistrict.com
Website Link for Published Plan	http://www.hudsoncityschooldistrict.com		

APPROVAL OF THIS PLAN BY THE SUPERINTENDENT AND BOARD OF EDUCATION (IN NEW YORK CITY, THE CHANCELLOR OR THE CHANCELLOR'S DESIGNEE) IS MANDATORY.

Implementation is required no later than the first day of regular student attendance.

Signatures confirm the respective parties certify that the SCEP addresses all of the required components of the ESEA Flexibility Waiver as detailed on page 1 of this document and understand that any significant modification of the school district's approved plan require the prior approval of the commissioner.

POSITION	PRINT NAME	SIGNATURE	DATE
SUPERINTENDENT	Maria Suttmeier	Original Signed on	10 / 4 / 13
PRESIDENT, B.O.E.	Racquel Frank	Original Signed on	10 / 3 / 13

A. Statement of Practice Addressed			2.5	B. HEDI Rating:
	Tenet 2 as a w			
C. Major Recommendation(s)/Rationale				
contained in a major recommendation but i			the district should address the ide	entified need within the plan and
provide a strong rationale explaining why the				
JLE will develop a vision and n				
school. A school improvement con	mmittee has be	en working or	a mission statement and g	goals were included in the
School Comprehensive Education	n Plan, but n	either was art	iculated across the school	ol community or broader
community of stakeholders. With	out a vision an	d targeted, mea	asurable goals, student per	formance is limited (page
7 2012/13 JLE DTDSE).		-		
 D. Goal(s): Must be in direct alignment with measurable, attainable, and relevant to the relevant to the relevant vision and mission states 	ecommendation.			hey should be written as specific,
1. JLE SIT and JLE School	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the
Community will review what	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each
school vision & mission	Identify all	Identify the	If the activity satisfies one of	activity, which is to include a
statements are and view samples	Federal, State, and Local fund	school cost associated with	the mandated set-aside requirements check the	start and end date.
from other schools and	sources that	each fund	appropriate box below.	Start 9/30/13 End
	will be used for	source.		
organizations.	the completion			9/30/13
	of each			
	activity.			
	N/A	N/A	Improvement PE NA	

1. JLE SIT and JLE School Community begin writing a Vision & Mission Statement for JLE	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent E1gagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 12/16/13 End 12/16/13
	N/A	N/A	Improvement PE NA	

1. JLE SIT and JLE School Community finish writing a Vision & Mission Statement for JLE	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 1/17/13 End 1/27/13
	N/A	N/A	□Improvement □PE ⊠NA	

A. Statement of Practice Addressed]2.5	B. HEDI Rating:
	Tenet 2 as a w			
C. Major Recommendation(s)/Rationale contained in a major recommendation but i				
provide a strong rationale explaining why th				······
ELA & Math Grade Level Ben			LE students Pre-K to 2 by	11/2013/Rationale: The
school leader expects staff to u	tilize best prac	tice in instructi	ion and to collect student d	ata. However,
measurable goals for student ac	chievement hav	ve not been def	fined or communicated to the	he faculty and staff.
Therefore, not all students are a	adequately prej	pared for the ri	gorous academic expectation	ons at the intermediate
level (page 7 2012/13 JLE DTI	OSE).			
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r		t of the major reco	mmendation or identified need. The	ney should be written as specific,
ineasurable, attainable, and relevant to the r				
1. ELA & Math Grade Level I	Benchmarks wi	Il be created for	or JLE students Pre-K to 2	by 11/2013
1. Grade Level Chairs will lead	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the
	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each
the teachers in creating Pre-K to	Identify all	Identify the	If the activity satisfies one of	activity, which is to include a
2 ELA and Math Mid Year and	Federal, State,	school cost	the mandated set-aside	start and end date.
End of Year Benchmarks at their	and Local fund	associated with	requirements check the	
September, October and	sources that	each fund	appropriate box below.	Start: 9/11/13
November Grade Level	will be used for	source.		End: 11/13/13
	the completion			
Meetings.	of each			
	activity.			
	N/A	N/A	Improvement PE NA	

1. The principal will review benchmarks for rigorous academic expectations.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start: 9/11/2013 End: 11/13/2013
	N/A	N/A	Improvement PE NA	

1. Teachers will administer midyear assessments and use the results to drive instruction	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start: 12/9/2013 End: 12/13/2013
	N/A	N/A	Improvement PE NA	

1. Teachers will administer end of year assessments.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start: 6/2/14 End: 6/6/14
		source.		End: 6/6/14
	N/A	N/A	Improvement PE NA	

A. Statement of Practice Addressed]2.5	B. HEDI Rating:
	Tenet 2 as a w			
C. Major Recommendation(s)/Rationale				
contained in a major recommendation but i			the district should address the ide	entified need within the plan and
provide a strong rationale explaining why th	Ŭ.			1.11.1 . D. 1. E.1
A 2013/14 Schedule will be crea		0 1 0	· · · · · · · · · · · · · · · · · · ·	Ū.
classrooms enabling increased pu		-	•	
strategic decisions to organize s	school staffing	; however the	e schedule requires chang	ges to maximize student
achievement. Although an extended	ed day program	n has been crea	ted after school, gaps exist	in the daily schedule that
prevents some students from full a		1		
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. Th	ney should be written as specific,
measurable, attainable, and relevant to the r	ecommendation.			
1. Create a 2013/14 Schedule, whi classrooms enabling increase push	•			ies in Regular Ed.
1. The principal will create a master schedule, which allows grouping of ESL and Special Ed. children in Regular Ed classrooms enabling increased push-in support when possible.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 7/1/13 End 8/1/13
	N/A	N/A	Improvement PE NA	

A. Statement of Practice Addressed2.12.22.32.42.5Tenet 2 as a wholeNA	B. HEDI Rating:
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C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed.

The principal will dedicate more time to the completion of teacher walk-through and formal observations in a timely fashion by 6/2014 Rationale: The principal has implemented the APPR system; however, feedback to staff is limited. Walkthroughs have not occurred and only three post observation conferences have been held. This evidence indicates a lack of support for professional growth. As a result, instructional improvement is not promoted and remains static (page 8 2012/13 JLE DTDSE).

D. Goal(s): Must be in direct alignment with the achievement of the major recommendation or identified need. They should be written as specific, measurable, attainable, and relevant to the recommendation.

1. The principal will dedicate more time to the completion of teacher walk-through and formal observations in a timely fashion, by 6/2014.

1. Walkthroughs and formal evaluations will be evidence based using the Marzano rubric, which provide evidence that teacher lessons are based on the curriculum and common core instructional shifts.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 End 6/15/14
	N/A	N/A	Improvement PE NA	

Tenet	3
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A. Statement of Practice Addressed			3.5	B. HEDI Rating: □H □E □D □I □NA		
C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not						
contained in a major recommendation but is			the district should address the ide	entified need within the plan and		
provide a strong rationale explaining why the						
Teachers will receive in-house profession						
their daily lesson plans utilizing curric	•					
professional development introducing th			-			
its Extended Learning Time to continue						
curriculum aligned to the CCLS throu						
Journeys and Envisions for ELA and		As a result, a st	rong foundation has been set	for improvement of student		
achievement (page 8 2012/13 JLE DTD)						
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. The	hey should be written as specific,		
measurable, attainable, and relevant to the r						
1. Teachers will receive in-house profe	1	•	<u> </u>			
enhance their daily lesson plans utilizing						
2. Teachers will receive professional dev						
3. For improvement of student achieven	nent JLE will use	e its Extended Le	earning Time to continue its Af	terschool tutorial program, by		
2/2/2014.	I	I	T			
1. Lead Evaluator, Stephanie Forsyth,	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the		
will come to one of JLE's fall faculty	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each		
meetings to provide professional	Identify all	Identify the	If the activity satisfies one of	activity, which is to include a		
development on how to use Rubicon	Federal, State, and Local fund	school cost associated with	the mandated set-aside requirements check the	start and end date.		
Atlas. This will enable teachers to	sources that	each fund	appropriate box below.	Stort 11/20/12 to End		
enhance their daily lesson plans	will be used for	source.	appropriate box below.	Start 11/20/13 to End		
utilizing curricula aligned to the	the completion	source.		11/20/13		
Common core Learning Standards.	of each					
, č	activity.					
	N/A	N/A	Improvement PE NA			

2. April Prestipino, Coordinator	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the
of School Improvement will	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each
1	Identify all	Identify the	If the activity satisfies one of	activity, which is to include a
come to one of JLE's Spring	Federal, State,	school cost	the mandated set-aside	start and end date.
faculty meetings to introduce the	and Local fund	associated with	requirements check the	
JLE Faculty to the Common	sources that	each fund	appropriate box below.	Start 4/23/14 to End
Core Learning Standards	will be used for the completion	source.		5/21/14
Modules. She will provide a	of each			
copy to each Grade Level Chair.	activity.			
	N/A	N/A	Improvement PE NA	

3. For improvement of student achievement JLE will use its Extended Learning Time to continue its Afterschool tutorial program.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 10/12/13 to End 2/2/14
4 Teachers x 17 Weeks x 2 Hrs. x \$47/hr.	Title I Set Aside	\$6,392	⊠Improvement □PE □NA	
Prep Time – 4 Teachers x 8 Hrs. x \$42	Title I Set Aside	\$1,344	⊠Improvement □PE □NA	
Benefits @ 17%	Title I Set Aside	\$1,315	⊠Improvement □PE □NA	

Tenet	3
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A. Statement of Practice Addressed]3.5	B. HEDI Rating: □H ⊠E □D □I □NA		
 C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed. Units of instruction as written into 2013/14 SLOs will be tied directly to the common core standards, which are also tied to state and local assessments and common planning time/Grade Level meetings will be dedicated to aligning the curriculum horizontally/vertically, and include discussions on best practice for increasing rigor and higher-level thinking by 10/2013. JLE will also include lesson activities that engage students in the rigor of higher order thinking during its Extended Learning Time – Afterschool program, by 6/14/Rationale: Teachers ensure that units and lesson plans are aligned to the CCLS and pacing calendars are followed. Evidence from classroom observations; however, indicate that students are not engaged in higher-level thinking, critical thinking, problem solving or using skills in novel situations. Although curriculum is aligned to the CCLS, instructional practices do not sufficiently engage students in the rigor of the major recommendation or identified need. They should be written as specific, measurable, attainable, and relevant to the recommendation. 						
are also tied to state and loc. 2. Common planning time/Gra	 Units of instruction as written into 2013/14 SLOs will be tied directly to the common core standards, which are also tied to state and local assessments, by 10/2013. Common planning time/Grade Level meetings will be dedicated to aligning the curriculum horizontally/vertically, and include discussions on best practice for increasing rigor and higher-level 					
1. Units of instruction as written into 2013/14 SLOs will be tied directly to the common core standards, which are also tied to state and local assessments.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/6/13 to End 9/30/13		
	N/A	N/A	Improvement PE NA			

2. Common planning time/Grade Level meetings will be dedicated to aligning the curriculum horizontally/vertically, and include discussions on best practice for increasing rigor and higher-level thinking.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

Tenet 3

A. Statement of Practice Addressed]3.5	B. HEDI Rating:		
	Tenet 3 as a w		• • • • • • •			
C. Major Recommendation(s)/Rationale						
contained in a major recommendation but i	6		the district should address the id	entified need within the plan and		
provide a strong rationale explaining why the						
Grade Level Meetings will be used to al						
in lessons, by 6/2014. Common j	<u> </u>		0	0 0		
horizontally/vertically, by 6/2014. The						
proficient assessment of student skills						
vertical, horizontal and cross-curricular						
classrooms; however, no students were		0	echnology. Therefore, student	ts do not benefit from teacher		
collaboration or interactive technology.						
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. T	hey should be written as specific,		
measurable, attainable, and relevant to the r						
1. Grade Level Meetings will	be used to allo	w teachers coll	aboration time to share ide	eas on how to incorporate		
student use of technology in	1 lessons, by 6/	2014.				
2. Common planning time/Gra	ade Level meet	ings will be de	dicated to aligning the cur	riculum		
horizontally/vertically, by 6	/2014.					
3. The second grade teachers v	will receive tra	ining on how to	o administer and use SRI d	lata for proficient		
assessment of student skills	to inform and	drive instruction	on, by 9/2013.			
1. Grade Level Meetings will be	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the		
used to allow teachers	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each		
	Identify all	Identify the	If the activity satisfies one of	activity, which is to include a		
collaboration time to share ideas	Federal, State,	school cost	the mandated set-aside	start and end date.		
on how to incorporate student	on how to incorporate student and Local fund associated with requirements check the					
use of technology in lessons.	se of technology in lessons. sources that each fund appropriate box below. Start 9/11/13 to End					
will be used for source. $6/11/14$						
	the completion					
	of each					
	activity.	NT/A				
	N/A	N/A	Improvement PE NA			

2. Common planning time/Grade Level meetings will be dedicated to aligning the curriculum horizontally/vertically.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

3. The second grade teachers will receive training on how to administer and use SRI data for proficient assessment of student skills to inform and drive instruction.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 10/2/13 End 10/2/13
8 Subs for SRI Trainings @ \$85 per/hr.	Title IIA Set Aside	\$680	⊠Improvement □PE □NA	
SRI Training Cost - 8 Teachers Attending	Title IIA Set Aside	\$1,160	⊠Improvement □PE □NA	

A. Statement of Practice Addressed	3.1 3.2	□3.3 □3.4 🔀	3.5	B. HEDI Rating:
	Tenet 3 as a w			
C. Major Recommendation(s)/Rationale				
contained in a major recommendation but is			the district should address the ide	entified need within the plan and
provide a strong rationale explaining why th				
School Leader will attend JIST meet				-
to provide information for the Grade		· · · · · · · · · · · · · · · · · · ·	.	•
by 6/2014/Rationale: Data is being c	ollected; howev	ver, analysis and	l subsequent decisions are lin	mited. There is no evidence
to indicate the school leader collects	s and shares for	rmative or sum	mative assessment data and	the school leader does not
attend Instructional Support meeting	s where Respor	nse to Interventi	on data must be discussed.	As a result, students do not
benefit from decisions based on data	and may not red	ceive appropriat	e targeted instruction (page 9	9 2012/2013 JLE DTDSE).
D. Goal(s): Must be in direct alignment wi				
measurable, attainable, and relevant to the r	ecommendation.			
1. School Leader will attend JIS	Γ meetings, by 6	5/2014.		
2. School Leader will analyze	benchmark and	l/or pre-assessn	nent data to provide inform	nation for the Grade Level
Chairs; teachers to implement	a strategic actio	on plan for acad	emic improvement, by 6/201	4
-	C	•		
1. School Leader will attend	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the
JIST meetings. If the principal is	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each
unable to attend he will review	Identify all	Identify the	If the activity satisfies one of	activity, which is to include a
	Federal, State,	school cost	the mandated set-aside	start and end date.
meeting minutes or meet with	and Local fund sources that	associated with each fund	requirements check the	Start 9/2013 to End
JIST Chair to address issues and	will be used for	source.	appropriate box below.	6/2014
interventions needed.	the completion	source.		
	of each			
	activity.			
	N/A	N/A	Improvement PE NA	

2. School Leader will analyze benchmark and/or pre- assessment data to provide information for the Grade Level Chairs, teacher to implement a strategic action plan for academic improvement.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 11/13/13 to End 11/20/13
	N/A	N/A	Improvement PE NA	

Tenet	4
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 academic/social/emotional growth will be included in teacher's lesson plans and instruction; and reviewed and discussed durin pre/post observation meetings, by 6/2014. The 2013/14 Schedule, will allow grouping of ESL and Special Ed. children in Regular E classrooms enabling increased push in support when possible, by 8/2013. Teachers will include differentiated instruction and project for the enrichment of the more advanced students, by 6/2014/Rationale: Although teachers have developed grade level plans, evidem of goal setting for students and differentiated instruction is limited. Assessments are used to create reading groups, yet differentiated instruction for ELL students and students with disabilities are not consistently observed. As a result, not all students are learning their instructional level or involved in creating goals for their own learning (page 10 2012/13 JLE DTDSE). D. Goal(s): Must be in direct alignment with the achievement of the major recommendation or identified need. They should be written as specifi measurable, and relevant to the recommendation. 1. Evidence of goal setting for ELL students and students with disabilities and differentiated instruction to support their academic/social/emotional growth will be included in teacher's lesson plans and instruction; and reviewed and discussed during pre/post observation meetings, by from 9/13 to 6/14. 2. The 2013/14 Schedule, will allow grouping of ESL and Special Ed. children in Regular Ed. classrooms enabling increased push in support when possible, by 8/13. 3. Teachers will include differentiated instruction and projects for the enrichment of the more advanced students, from 9/13 to 6/14. 1. Walkthroughs and formal observation will provide evidence that teachers are including differentiated instruction and projects for the enrichment of the more advanced students, from 9/13 to 6/14. 1. Walkthroughs and formal or federal, State, and Local fund sources	A. Statement of Practice Addressed	$\square 4.1 \square 4.2$ $\square Tenet 4 as a w$		4.5	B. HEDI Rating:	
 academic/social/emotional growth will be included in teacher's lesson plans and instruction; and reviewed and discussed durin pre/post observation meetings, by 6/2014. The 2013/14 Schedule, will allow grouping of ESL and Special Ed. children in Regular E classrooms enabling increased push in support when possible, by 8/2013. Teachers will include differentiated instruction and project for the enrichment of the more advanced students, by 6/2014/Rationale: Although teachers have developed grade level plans, evident of goal setting for students and differentiated instruction is limited. Assessments are used to create reading groups, yet differentiated instruction for ELL students and students with disabilities are not consistently observed. As a result, not all students are learning their instructional level or involved in creating goals for their own learning (page 10 2012/13 JLE DTDSE). D. Goal(s): Must be in direct alignment with the achievement of the major recommendation or identified need. They should be written as specifi measurable, and relevant to the recommendation. 1. Evidence of goal setting for ELL students and students with disabilities and differentiated instruction to support their academic/social/emotional growth will be included in teacher's lesson plans and instruction; and reviewed and discussed during pre/post observation meetings, by from 9/13 to 6/14. 2. The 2013/14 Schedule, will allow grouping of ESL and Special Ed. children in Regular Ed. classrooms enabling increased push in support when possible, by 8/13. 3. Teachers will include differentiated instruction and projects for the enrichment of the more advanced students, from 9/13 to 6/14. 1. Walkthroughs and formal ostruction and projects for the enrichment of the more advanced students, from 9/13 to 6/14. 1. Walkthroughs and formal ostruction in their planning and practice so that all students are provide with sources that will be useed for the com	contained in a major recommendation but i	s aligned to the 6 t	enets is identified,			
3. Teachers will include differentiated instruction and projects for the enrichment of the more advanced students, from 9/13 to 6/14. 1. Walkthroughs and formal observations will provide evidence that teachers are including differentiated instruction in their planning and practice so that all students are provided the opportunity to learn F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below. J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date.	 D. Goal(s): Must be in direct alignment with the achievement of the major recommendation or identified need. They should be written as specific, measurable, attainable, and relevant to the recommendation. 1. Evidence of goal setting for ELL students and students with disabilities and differentiated instruction to support their academic/social/emotional growth will be included in teacher's lesson plans and instruction; and reviewed and discussed during pre/post observation meetings, by from 9/13 to 6/14. 2. The 2013/14 Schedule, will allow grouping of ESL and Special Ed. children in Regular Ed. classrooms enabling increased 					
Number of the completionSource(s):Cost(s):Engagement Set-Aside (PE):projected timeline for eachobservations will provideIdentify allIdentify theIdentify theIf the activity satisfies one ofprojected timeline for eachevidence that teachers areincluding differentiatedand Local fundassociated withrequirements check thestart and end date.instruction in their planning andsources thatsource.source.source.Start 9/11/13 to Endprovided the opportunity to learnof eachof eachsource.for the completionfor the completion		ted instruction ar	nd projects for the	e enrichment of the more advan	ced students, from 9/13 to	
$\frac{N/A}{N/A} = \frac{N/A}{N/A}$	1. Walkthroughs and formal observations will provide evidence that teachers are including differentiated instruction in their planning and practice so that all students are	Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	Cost(s): Identify the school cost associated with each fund source.	Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End	

1. The Principal will provide feedback that includes areas in need of improvement with the plan for P.D.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	
2. The 2013/14 Schedule, will allow grouping of ESL and Special Ed. children in Regular Ed. classrooms enabling increased push in support when possible.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 7/1/13 to End 8/1/13

3. Walkthroughs and formal observations will provide	F. Fund Source(s): Identify all	G. School Cost(s): Identify the	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of	J. Timeline: Identify the projected timeline for each activity, which is to include a
evidence that teachers are	Federal, State,	school cost	the mandated set-aside	start and end date.
including differentiated	and Local fund	associated with	requirements check the	
instruction in their planning and practice providing enrichment for their more advanced children.	sources that will be used for the completion of each activity.	each fund source.	appropriate box below.	Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

3. The Principal will provide feedback that includes areas in need of improvement with the plan for P.D.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

Tenet 4	4
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A. Statement of Practice Addressed	$\begin{array}{ c c c c c }\hline 4.1 & \hline 4.2 \\\hline \hline Tenet 4 as a v \end{array}$	4.3 4.4 whole NA	4.5	B. HEDI Rating:		
 C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed. Evidence of planning for and implementation of differentiated projects will be included in teacher's lesson plans and instruction where necessary to support social/academic/emotional growth of his/her students; and reviewed and discussed during pre/post observation meetings, 6/2014/Rationale: Instructional practices are aligned to the CCLS; however, instruction is not tailored to allow differentiated activities. Opportunities for individual projects with a variety of resources and student choice are not apparent in all classrooms. Therefore, some students have limited access to learning and achieving individual goals (page 10 2012/13 JLE DTDSE). D. Goal(s): Must be in direct alignment with the achievement of the major recommendation or identified need. They should be written as specific, measurable, attainable, and relevant to the recommendation. 1. Evidence of planning for and implementation of differentiated projects will be included in teacher's lesson plans and instruction where necessary to support social/academic/emotional growth of his/her students; and reviewed and discussed during pre/post observation meetings. 						
1. Walkthroughs and formal observations will provide evidence that teachers are including differentiated projects where appropriate to increase the academic success of his/her students so that all students are provided the opportunity to learn at their instructional level.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14		
	N/A	N/A	Improvement PE NA			

1. The Principal will provide feedback that includes areas in need of improvement with the plan for P.D.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

Tenet 4						
A. Statement of Practice Addressed				B. HEDI Rating: □H □E □D □I □NA		
C. Major Recommendation(s)/Rationa	Tenet 4 a		NA he major recommendation(s) and s			
contained in a major recommendation by						
and provide a strong rationale explaining				r i i i i i i i i i i i i i i i i i i i		
Evidence of planning for and utili	zation of instru	uctional pract	ices that increase opportunitie	es for students to engage in		
higher order thinking in order to	o master the	CCLS instruc	ctional will be included in t	eacher's lesson plans and		
instruction; and reviewed and dis-	cussed during	pre/post obse	ervation meetings, by 6/2014	. Teachers will receive PD		
on techniques to "Increase opportu		* *	••••			
by 6/2014. One JLE Teacher wil		00	0			
create a safe and caring environm		•	•			
is high, yet student inquiry is limit			•			
in order to master the CCLS (page				6		
D. Goal(s): Must be in direct alignment			or recommendation or identified no	eed. They should be written as		
specific, measurable, attainable, and rele				2		
1. Evidence of planning for a	and utilization	of instructio	nal practices that increase op	oportunities for students to		
engage in higher order thin	king in order	to master the	CCLS instructional will be i	ncluded in teacher's lesson		
	•		ng pre/post observation meeti			
•						
2. Teachers will receive PD	on techniques	s to "Increase	e opportunities for students	to engage in higher order		
thinking in order to master	*		FF			
		0,201				
3. One JLE Teacher will atten	d the Literacy	for All Learn	ers Conference $hy10/013$			
1. Walkthroughs and formal	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the		
observations will provide	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each		
evidence that teachers are	Identify all	Identify the	If the activity satisfies one of	activity, which is to include a		
utilizing instructional practices	Federal,	school cost	the mandated set-aside	start and end date.		
that increase opportunities for	State, and	associated with	1			
students to engage in higher	Local fund sources that	each fund	appropriate box below.	Start 9/11/13 to End		
	will be used	source.		6/11/14		
order thinking.	for the					
	completion of					
	each activity.					
	N/A	N/A	Improvement PE NA			

1. The Principal will provide feedback that includes areas in need of improvement with the plan for P.D.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

1. The principal will review will rubrics used with standards that specify the criteria for growth/proficiency as part of walk-throughs and formal observations.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

2. Teachers will receive PD on techniques to "Increase opportunities for students to engage in higher order thinking in order to master the CCLS."	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 10/23/13 to End 10/23/13
			Improvement PE NA	

2. The principal will do the walk-throughs and formal observations to monitor implementation	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

3. One JLE Teacher will attend the Literacy for All Learners Conference.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start: 10/27/13 End 10/27/13
Literacy for All Learners Conference Reg. Fee	Title IIA Set Aside	\$200.00	☐Improvement ☐PE ☐NA	

3. JLE teacher will share techniques learned with faculty	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start: 11/13/2013 End 11/13/2013
	N/A	N/A	Improvement PE NA	

		Tenet 4		
A. Statement of Practice Addressed	4.1 4.2	□4.3 □4.4 🔀	4.5	B. HEDI Rating:
	Tenet 4 as a w		_	□H □E ⊠D □I □NA
C. Major Recommendation(s)/Rationale		•	5	
contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and				
provide a strong rationale explaining why the	<u>v</u>			
Evidence of planning for and utilization				
to take for achievement, so that instru				
instruction; and reviewed and discussed				
will share instructional strategies based	-			
instruction is tailored to individual stud				
feedback to students and select instruct				
reading groups. However, there is lin			<i>.</i>	*
feedback to students regarding next step	os to take for achi	evement. Conse	quently, instruction is not tailor	ed to individual student needs
(page 10 2012/13 JLE DTDSE).	(h. (h h.)	f (1,		······································
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r		t of the major reco	mmendation or identified need.	hey should be written as specific,
1. Evidence of planning for and uti		ctional practices	that data is used to provide fee	dback to students regarding
next steps to take for achieveme				
lesson plans and instruction; and				
2. At monthly Grade Level meetin				
regarding next steps to take for a				
3. Teachers will become proficient				
1. Walkthroughs and formal	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the
observations will provide	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each
evidence that teachers are	Identify all	Identify the	If the activity satisfies one of	activity, which is to include a
	Federal, State,	school cost	the mandated set-aside	start and end date.
utilizing instructional practices	and Local fund sources that	associated with each fund	requirements check the appropriate box below.	
that provide feedback to students	will be used for	source.	appropriate box below.	Start 9/11/13 to End
regarding next steps to take for	the completion	~ > • • • • •		6/11/14
achievement, so that instruction	of each			
is tailored to individual student	activity.			
needs.				
	N/A	N/A	Improvement PE NA	

1. The principal will review rubrics used with standards that specify the criteria for growth/proficiency as part of walk-throughs and formal observations.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.		H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	

2. Monthly Grade Level Agendas and Minutes will record teachers sharing instructional strategies based on data to provide feedback to students regarding next steps to take for achievement, so that instruction is tailored to individual student needs.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity, which is to include a start and end date. Start 9/11/13 to End 6/11/14
	N/A	N/A	Improvement PE NA	
3. District will enter into contract with BOCES for eDoctrina.	1003a	\$1,495	⊠Improvement □PE □NA	September 2013
3. Teachers will receive initial eDoctrina training.	N/A	N/A	Improvement PE NA	October 25, 2013
3. Teachers will continue to learn about eDoctrina and practice analyzing student data to drive instruction at monthly grade level meetings.	N/A	N/A	Improvement DPE NA	11/2013 to 6/2014

APPENDIX C:

Montgomery C. Smith Intermediate School

Comprehensive Education Plan (SCEP)

Tenets 2, 3, and 4

2013-14 SCHOOL COMPREHENSIVE EDUCATION PLAN (SCEP)

SCHOOL	Hudson Intermediate School	CONTACT	Mark Brenneman
NAME		NAME	
PHONE	(518) 828-4360	E-MAIL	brenneman@hudsoncityschooldistrict.com
Website Link for	Hudsoncityschooldistrict.com/ms		
Published			
Plan			

APPROVAL OF THIS PLAN BY THE SUPERINTENDENT AND BOARD OF EDUCATION (IN NEW YORK CITY, THE CHANCELLOR OR THE CHANCELLOR'S DESIGNEE) IS MANDATORY.

Implementation is required no later than the first day of regular student attendance.

Signatures confirm the respective parties certify that the SCEP addresses all of the required components of the ESEA Flexibility Waiver as detailed on page 1 of this document and understand that any significant modification of the school district's approved plan require the prior approval of the commissioner.

POSITION	PRINT NAME	SIGNATURE	DATE
SUPERINTENDENT	Maria Suttmeier	Original Signed on	10 / 4 / 13
PRESIDENT, B.O.E.	Racquel Frank	Original Signed on	10 / 3 / 13

A. Statement of Practice Addressed	$\square 2.1 \boxtimes 2.2$	2.3 2.4	2.5	B. HEDI Rating:		
	Tenet 2 as a w					
C. Major Recommendation(s)/Rationale : In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed.						
Development of a vision through collaborat cohesive school wide vision (JIT - 2012).	ion among faculty	and stake holders.	Rationale: Reports have consist	ently sited the need for a		
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r		t of the major reco	mmendation or identified need. T	hey should be written as specific,		
1. Develop a school wide articulated	vision with a sens	e of urgency by 1/	1/2014			
2.						
3.						
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the		
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each		
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a		
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.		
they correspond.	and Local fund	associated with	requirements check the			
	sources that	each fund	appropriate box below.			
	will be used for the completion	source.				
	of each					
	activity.					
Parental Survey			Improvement PE NA	10/1/13		
Faculty Meeting to discuss			Improvement PE NA	11/1/13		
SLT Meeting to Finalize			Improvement PE NA	1/1/2014		

TENET 2						
A. Statement of Practice Addressed			2.5	B. HEDI Rating:		
	Tenet 2 as a w					
C. Major Recommendation(s)/Rationale						
contained in a major recommendation but i			, the district should address the id-	entified need within the plan and		
provide a strong rationale explaining why the need is being addressed. Teachers will have the ability to use evidence based systems to drive curriculum and teaching in the classroom. This data will include not only						
achievement but also behavioral and attenda			ractice by outside agencies has co	onsistently cited the use of		
evidence based systems to drive the instruct						
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. The	hey should be written as specific,		
measurable, attainable, and relevant to the r	ecommendation.					
	1	1 .				
1. Create format for discussion of the						
2. Assess the reliability of the evidence						
3. PBIS will be utilized to monitor be	F. Fund			I Time aligned I dentify the		
E. Activity(ies): Must detail the actions		G. School	H. Improvement/Parent	J. Timeline: Identify the		
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each		
identified goal(s). Number the activities to	Identify all	Identify the school cost	If the activity satisfies one of the mandated set-aside	activity which is to include a start and end date.		
match the number of the goal to which	Federal, State,			start and end date.		
they correspond.	and Local fund	associated with	requirements check the			
	sources that	each fund	appropriate box below.			
	will be used for	source.				
	the completion					
	of each					
	activity.	#2.025				
1. Teachers will meet monthly to discuss	School	\$3,825	Improvement PE NA	9/27, 10/28, 11/22, 12/17,		
data from the interim assessments given	Improvement			1/24, 2/28, 3/26, 5/23, 6/20		
monthly for at least 70 minutes.	Title I					
Substitutes will be provided				0/12 6/14		
2 .Weekly embedded professional			Improvement PE NA	9/13 - 6/14		
development, ELA meetings, Math						
consultation, IST, Grade level meetings						
for at least 60 minutes a week.						
2. Data analysis of results in			Improvement PE NA	6/14 for analysis with previous		
collaboration with outside provider				year and whenever results are		
(LinkIt) to determine reliability of				release3d the analysis will be		
assessments		.		done on 13-14 data.		
3. PBIS training for coaches an	Title IIA Set	\$667	Improvement PE NA	9/19, 10/18, 1/22		
committee to effectively implement PBIS	Aside					

TENET 2					
A. Statement of Practice Addressed	2.1 2.2		2.5	B. HEDI Rating:	
	Tenet 2 as a w				
C. Major Recommendation(s)/Rationale					
contained in a major recommendation but is			the district should address the ide	entified need within the plan and	
provide a strong rationale explaining why the	ne need is being ad	dressed.			
Oversee the fidelity of the assessment progr	am to ensure that a	all data is inputted	with fidelity and consistency in a	timely manner Fnsure that data	
exists and is available for all students to exa				timery manner. Ensure that data	
D. Goal(s): Must be in direct alignment wi	th the achievement	of the major reco	mmendation or identified need T	nev should be written as specific	
measurable, attainable, and relevant to the r					
1. Creation of a robust, efficient syste	m of data collection	on and examination	1		
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the	
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each	
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a	
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.	
they correspond.	and Local fund	associated with	requirements check the		
	sources that	each fund	appropriate box below.		
	will be used for	source.	•• •		
	the completion				
	of each				
	activity.				
All assessments will be loaded and taken	General Funds	\$4848	Improvement PE NA	9/13-6/14	
utilizing LinkIt.					
Teachers will meet monthly to discuss	School	\$3825	Improvement PE NA	9/13 - 6/14	
data from the interim assessments given	Improvement				
monthly for at least 70 minutes.	Title I				
Substitutes will be provided					
Interim Assessments will occur monthly			Improvement PE NA	LinkIt – 9/17, 1/15& 6/11	
and imported into the system				Local – 10/16, 11/13, 12/11,	
				2/12, 3/19, 5/14	
SMI and SRI will be given 3 times a year	General Funds	\$7535	Improvement PE NA	SRI 9/23, 1/21, 6/2	
				SMI TBD	

TENET 2								
A. Statement of Practice Addressed	$\square 2.1 \square 2.2$ $\square Tenet 2 as a w$		⊴2.5	B. HEDI Rating: □H□E□D□I□NA				
C Major Pasammandation(s)/Pationala			aior recommondation(s) and some					
C. Major Recommendation(s)/Rationale : In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and								
provide a strong rationale explaining why the need is being addressed.								
The principal acts as instructional leader visiting classrooms often providing frequent feedback to teachers on instructional practices and student achievement (2013 DTDSE).								
D. Goal(s): Must be in direct alignment with the achievement of the major recommendation or identified need. They should be written as specific,								
measurable, attainable, and relevant to the r	ecommendation.							
			· · · · · · 1					
1. Administrator will make informal	visits to every class	sroom at least once	e a week.					
2. Administrator will meet with all classroo	m teachers on a m	onthly basis to disc	suss data instruction and other rel	evant educational topics				
2. Administrator will neet with an classioo		Sinting basis to disc	cuss data, instruction and other rel	evant educational topics.				
3.								
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the				
that will take place in order to achieve the identified goal(s). Number the activities to	Source(s): Identify all	Cost(s): Identify the	Engagement Set-Aside (PE): If the activity satisfies one of	projected timeline for each activity which is to include a				
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.				
they correspond.	and Local fund	associated with	requirements check the	start and end date.				
andy correspond.	sources that	each fund	appropriate box below.					
	will be used for	source.						
	the completion							
	of each							
	activity.							
 Principal will visit every classroom weekly 			Improvement PE NA	9/13-6/14				
2. Monthly meetings will be			Improvement PE NA	9/13-6/14				
scheduled for at least 20 minutes.								
			Improvement PE NA					

Tenet 3								
A. Statement of Practice Addressed	$\boxed{3.1} \boxed{3.2}$		3.5	B. HEDI Rating:				
	Tenet 3 as a w							
	C. Major Recommendation(s)/Rationale : In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and							
5	U	-	, the district should address the id	entified need within the plan and				
	provide a strong rationale explaining why the need is being addressed. Reports have continually cited the need for a common core aligned curriculum that is not solely mapped from the reading series and should							
contain pacing guides for the units (JIT, DT		igned curriculum u	hat is not solery mapped from the	reading series and should				
contain pacing guides for the units (J11, D1	DSL).							
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. T	hey should be written as specific,				
measurable, attainable, and relevant to the r	ecommendation.							
1. Each grade level will meet on a co		ablish instructiona	l practices for the coming weeks t	o ensure students are receiving				
similar instructional experiences (2	013 DTDSE).							
2.								
3.								
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the				
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each				
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a				
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.				
they correspond.	and Local fund	associated with	requirements check the	start and end date.				
mey correspond.	sources that	each fund	appropriate box below.					
	will be used for		appropriate box below.					
		source.						
	the completion							
	of each							
XXX 11 1 1 1 1 1 1	activity.							
Weekly grade level meetings to discuss			Improvement PE NA	Will occur on Wednesday or				
curriculum with minutes taken at each.				Thursday during the day from				
				9/13 - 6/14				
			Improvement PE NA					
			Improvement PE NA	1				

Tenet 3							
A. Statement of Practice Addressed		⊠3.3 <u></u> 3.4 []3.5	B. HEDI Rating:			
	Tenet 3 as a w						
C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not							
contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and							
provide a strong rationale explaining why the							
Unit and lesson plans need to be regularly developed with differentiated student learning activities indicated (JIT).							
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. The	ney should be written as specific,			
measurable, attainable, and relevant to the recommendation.							
1. Teachers will apply best practice strategies to engage students with complex materials that stimulate higher order thinking across curriculum and content areas, as evidenced by student performance on state module assessments with the student average being proficient.							
2.							
3.							
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the			
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each			
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a			
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.			
they correspond.	and Local fund	associated with	requirements check the				
	sources that	each fund	appropriate box below.				
	will be used for	source.					
	the completion						
	of each						
	activity.						
ELA, embedded, grade level and faculty			Improvement PE NA	9/13-6/14			
meetings will focus on best practices in these skills.							
Administration of the module tests.			Improvement PE NA	9/13 - 6/14			
			Improvement PE NA				

Tenet 3				
A. Statement of Practice Addressed	3.1 3.2		3.5	B. HEDI Rating:
	Tenet 3 as a w			
C. Major Recommendation(s)/Rationales				
contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and				
provide a strong rationale explaining why th				
There does not appear to be a level of rigor		and students need t	to be given opportunities to use his	gher order thinking skills and
some degree of student choice (2013 DTDS	E).			
D. Goal(s): Must be in direct alignment wi	th the achievement	t of the major reco	mmendation or identified need. Th	ney should be written as specific,
measurable, attainable, and relevant to the relevant				
1. All teachers will participate in PD				as instructional methods to
incorporate all content areas as evid	lenced by minutes,	sign in sheets and	evaluation forms.	
2.				
2				
3.				
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.
they correspond.	and Local fund	associated with	requirements check the	
	sources that	each fund	appropriate box below.	
	will be used for	source.		
	the completion			
	of each			
	activity.			
Professional development activities on PD			Improvement PE NA	9/13 - 6/14
days, ELA meetings, embedded meetings,				
grade level meetings, and faculty				
meetings.				
Teacher Leaders will meet with faculty to			Improvement PE NA	9/13 - 6/14
provide professional development.				
			Improvement PE NA	

	Tenet 3					
A. Statement of Practice Addressed	3.1 3.2	3.3 3.4	⊴3.5	B. HEDI Rating:		
	Tenet 3 as a w					
C. Major Recommendation(s)/Rationales						
contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and						
provide a strong rationale explaining why th						
While grade level meetings are built into the						
reflection upon curriculum that meets all stu			n forwardincluding rigor, highe	r order-thinking opportunities		
and some degree of student choice within le	arning (2013 DTD	OSE).				
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. Th	ney should be written as specific,		
measurable, attainable, and relevant to the re-	ecommendation.					
1. At the monthly grade level data me		onal plan will be d	eveloped based on the results of th	ne student assessments to		
increase student performance from	month to month.					
2. A hands-on, common core science progra	um will be put in pl	lace to increase stu	dent engagement			
3.						
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the		
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each		
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a		
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.		
they correspond.	and Local fund	associated with	requirements check the	start and end date.		
they correspond.	sources that	each fund	appropriate box below.			
	will be used for	source.	appropriate box below.			
	the completion	source.				
	of each					
	activity.					
Monthly grade level data meetings will	uourrey.		Improvement PE NA	9/27, 10/28, 11/22, 12/17,		
discuss student performance and				1/24, 2/28, 3/26, 5/23, 6/20		
instructional interventions.				1/2 · , 2/20, 0/20, 0/20, 0/20		
Professional collaboration during grade			Improvement PE NA	Weekly on Wednesday or		
based meetings				Thursday from 9/13 to 6/14		
Implementation of Science 21	Title IIA Set	\$2730	Improvement PE NA	~		
	Aside		·			

Tenet 4					
A. Statement of Practice Addressed	4.1 \(\begin{aligned}{4.2}{4.2}\)	4.3 4.4]4.5	B. HEDI Rating:	
	Tenet 4 as a w				
C. Major Recommendation(s)/Rationale					
contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and					
provide a strong rationale explaining why the					
Instructional activities and strategies selecte	ed for achieving the	e lesson objective s	should be customized and based or	n learner characteristic (JIT).	
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r		t of the major reco	mmendation or identified need. Th	ney should be written as specific,	
 Teachers will differentiate instructi year 	on based on assess	sment data to meet	various student needs as shown b	y RtI groupings throughout the	
2.					
3.					
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the	
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each	
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a	
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.	
they correspond.	and Local fund	associated with	requirements check the		
	sources that	each fund	appropriate box below.		
	will be used for	source.			
	the completion				
	of each				
	activity.				
Daily period of instruction with students			Improvement PE NA	Will begin on 9/23 and occur	
that regroups them according to needs				daily until 6/6	
Monthly teacher meetings to regroup			Improvement PE NA	Will occur once a month after	
students				school from $2:45 - 3:15$ on a	
				given day such as the 2^{nd}	
				Monday of the month.	
			Improvement PE NA		

Tenet 4					
A. Statement of Practice Addressed		⊠4.3 □4.4 [4.5	B. HEDI Rating:	
	Tenet 4 as a w				
C. Major Recommendation(s)/Rationale					
contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and					
provide a strong rationale explaining why the					
All learning opportunities and assessments			articulated objective that is aligned	with the District curriculum	
and State Standards and shared with the stud	dents on a daily ba	sis(JIT, 2012).			
D. Goal(s): Must be in direct alignment wi	th the achievement	t of the major reco	mmendation or identified need. Th	ney should be written as specific,	
measurable, attainable, and relevant to the r	ecommendation.				
1. Students are able to identify and de	escribe, and unders	tand the posted ob	jective in all content areas includi	ng ELT, RtI groupings, ELA at	
least 80% of the time.					
2.					
3.					
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the	
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each	
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a	
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.	
they correspond.	and Local fund	associated with	requirements check the		
	sources that	each fund	appropriate box below.		
	will be used for	source.			
	the completion				
	of each				
	activity.				
Post and discuss the learning objective			□Improvement □PE ⊠NA	Daily	
during all instructional activities.					
ELT will focus on student learning	Title I Set	\$8,298	Improvement PE NA	11/4/13 - 5/1/14	
outcomes	Aside				
			Improvement PE NA		

		Tenet 4				
A. Statement of Practice Addressed	4.1 4.2 Tenet 4 as a w	□4.3 ⊠4.4 [whole □NA	4.5	B. HEDI Rating: □H ⊠E □D □I □NA		
C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not						
contained in a major recommendation but is			, the district should address the id	entified need within the plan and		
provide a strong rationale explaining why the	ne need is being ad	ldressed.				
The school leader and teacher leaders should differentiation, flexible grouping, and active expectations should be included as activities	e engagement of al	l students in a cult	urally responsive school. Evidend	ce of progress toward these		
 D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r 1. The school will implement the NY by lesson plans, school schedule an 	ecommendation. S Modules that are	e culturally diverse				
2.						
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.		
RtI period and meetings to discuss regrouping and needs of students ELA meetings to discuss implementation of the modules and ensure the instruction is culturally responsive.			☐Improvement ☐PE ⊠NA ☐Improvement ☐PE ⊠NA	Daily RtI period and Monthly meetings from 9/13 to 6/14 Weekly meetings from 9/13 to 6/14		
Literacy coach will attend literacy for all learners conference to assist in implementation.	Title IIA Set Aside	\$230	Improvement DPE NA			

Tenet 4				
A. Statement of Practice Addressed	4.1 4.2 Tenet 4 as a w		⊴4.5	B. HEDI Rating: □H □E ⊠D □I □NA
C. Major Recommendation(s)/Rationale	: In the boxes belo	ow identify the m	ajor recommendation(s) and sour	ce citation; if a need that is not
contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and				
provide a strong rationale explaining why the	ne need is being ad	dressed.		
An inquiry driven, data rich environment sh	ould be developed	(JIT).		
D. Cool(a). More having the set of the second and	(h. (h h. '			
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r		t of the major reco	mmendation or identified need. If	ney should be written as specific,
1. The building will collect data throu	igh the use of stude	ent assessment for	all students in Math and ELA.	
2.				
3.				
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.
Utilizing LinkIt for all assessments to aid in data collection and administration	General Fund	\$4848	Improvement PE NA	Monthly for ELA and bi- weekly for math.
Use of SMI and SRI to measure reading and math growth.	General Fund	\$7535	Improvement PE NA	SRI 9/23, 1/21, 6/2 SMI TBD
F and P benchmarking two times a year for all 3^{rd} and 4^{th} and for AIS and sped 5^{th} and 6^{th} .			Improvement PE NA	9/4 - 9/20 & 6/9 - 6/26
SRI Training	Title IIA	\$1840	Improvement PE NA	10/2/2013

APPENDIX D:

Hudson Junior-Senior High School

Comprehensive Education Plan (SCEP)

Tenets 2, 3, and 4

2013-14 SCHOOL COMPREHENSIVE EDUCATION PLAN (SCEP)

SCHOOL NAME	Hudson Jr./Sr. High School	CONTACT NAME	Derek Reardon
PHONE	518 828 4360 x8100	E-MAIL	reardondw@hudsoncityschooldistrict.com
Website Link for Published Plan			www.hudsoncityschooldistrict.com

APPROVAL OF THIS PLAN BY THE SUPERINTENDENT AND BOARD OF EDUCATION (IN NEW YORK CITY, THE CHANCELLOR OR THE CHANCELLOR'S DESIGNEE) IS MANDATORY.

Implementation is required no later than the first day of regular student attendance.

Signatures confirm the respective parties certify that the SCEP addresses all of the required components of the ESEA Flexibility Waiver as detailed on page 1 of this document and understand that any significant modification of the school district's approved plan require the prior approval of the commissioner.

POSITION	PRINT NAME	SIGNATURE	DATE
SUPERINTENDENT	Maria Suttmeier	Original Signed on	10 / 4 / 13
PRESIDENT, B.O.E.	Racquel Frank	Original Signed on	10 / 3 / 13

TENET 2				
A. Statement of Practice Addressed			2.5	B. HEDI Rating:
C. Major Recommendation(s)/Rationale				
contained in a major recommendation but i			, the district should address the id	entified need within the plan and
provide a strong rationale explaining why the				
The principal should lead a broad based effer rationale for this recommendation is based u				atement at the HS. The
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r	ecommendation.	U U		
1. Develop a mission/vision statemen	t for each building	that is aligned wit	th the district mission/vision state	nent.
2.				
<i>L</i> ,				
3.				
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.
Board of Education develops	N/A	\$0	Improvement PE NA	Summer 2013
Mission/Vision Statements Draft statements shared with other stakeholder groups	N/A	\$0	Improvement DPE NA	October 2013
Incorporate feedback from stakeholders into revised statement.	N/A	\$0	☐Improvement ☐PE ⊠NA	November 2013
Finalize District Mission/Vision Statements	N/A	\$0	☐Improvement ☐PE ⊠NA	December 2013
District oversees the development of Mission/Vision Statements at the building	N/A	\$0	☐Improvement ☐PE ⊠NA	January 2013

level				
School leadership team meets to discuss essential components of Mission/Vision Statements	N/A	\$0	Improvement PE NA	February 2013
School leadership team develops a draft Mission/Vision Statement for each building	N/A	\$0	Improvement PE NA	March 2013
Draft statements shared with other stakeholder groups	N/A	\$0	Improvement DPE NA	April 2013
Incorporate feedback from stakeholders into revised statement.	N/A	\$0	Improvement DPE NA	May 2013
Finalize District Mission/Vision Statements for each building	N/A	\$0	Improvement DPE NA	June 2013

		Tenet 2					
A. Statement of Practice Addressed	□ 2.1 □ 2.2 □ Tenet 2 as a w		2.5	B. HEDI Rating: □H □E ⊠D □I □NA			
	C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not						
contained in a major recommendation but i			, the district should address the id	entified need within the plan and			
provide a strong rationale explaining why the							
The school will ensure all students are family							
self-monitor progress. The rationale for th success in individual classes.	is recommendation	n is based upon a n	eed to keep our students and pare	nts more informed of their			
success in individual classes.							
D. Goal(s): Must be in direct alignment with		t of the major reco	mmendation or identified need. T	hey should be written as specific,			
measurable, attainable, and relevant to the	recommendation.						
1 The building looder and avidence a	toff	t information on a	anont/atordont nortal is accounts or				
1. The building leader and guidance s	tall will ensure that	a information on p	arent/student portal is accurate, up	balled regularly and accessible.			
2. The JHS will be utilizing LinkIt and SR	I to collect and an	alvze data regardin	og student achievement in Math ar	DI FLA			
2. The JHS will be utilizing Linkit and SK		aryze data regardin	ig student achievement in Math ar				
3.							
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the			
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each			
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a			
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.			
they correspond.	and Local fund	associated with	requirements check the				
	sources that	each fund	appropriate box below.				
	will be used for	source.					
	the completion						
	of each						
The building looden will enough training	activity. N/A	\$0	Improvement PE NA	October 2013			
The building leader will provide training to faculty, if needed, to staff on entering	N/A	\$0		October 2013			
grades.							
The building leader will monitor grade	N/A	\$0	Improvement PE NA	Quarterly from October 2013-			
books quarterly to ensure that grades are	1.11.2.1	Ψ V		June 2014			
being entered routinely.							
The building leader will provide release	Local	\$900	☐Improvement ☐PE ⊠NA	October 2013-June 2014			
time for ELA and Math teachers to							
analyze assessment results and develop							

interim assessments in ELA and Math				
The JHS ELA and AIS Reading teachers	Title IIA	\$1380	Improvement PE NA	October 2, 2013
will receive SRI training to be able to				
more effectively use the data generated by				
SRI				

Tenet 2				
A. Statement of Practice Addressed	2.1 2.2 Tenet 2 as a w	□2.3 ⊠2.4 [hole □NA]2.5	B. HEDI Rating: □H ⊠E □D □I □NA
C. Major Recommendation(s)/Rationale	: In the boxes bel	ow identify the m	ajor recommendation(s) and sour	rce citation; if a need that is not
contained in a major recommendation but i	s aligned to the 6	enets is identified.	the district should address the ide	entified need within the plan and
provide a strong rationale explaining why the				
Monitor the use and effectiveness of testing recommendation is based upon the needs of				
 D. Goal(s): Must be in direct alignment wir measurable, attainable, and relevant to the r 1. Using State and local assessments, 	ecommendation.	, i i i i i i i i i i i i i i i i i i i		
2.				
3. E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the
that will take place in order to achieve the identified goal(s). Number the activities to	Source(s): Identify all	Cost(s): Identify the	Engagement Set-Aside (PE): If the activity satisfies one of	projected timeline for each activity which is to include a
match the number of the goal to which they correspond.	Federal, State, and Local fund sources that will be used for the completion of each activity.	school cost associated with each fund source.	the mandated set-aside requirements check the appropriate box below.	start and end date.
Co-taught Math 9 and 10 15:1 sections.	N/A	\$0	Improvement PE NA	September 2013-June 2014
Writing course and computer course that is mandatory for all incoming freshmen.	N/A	\$0	Improvement PE NA	September 2013-June 2014
Reconfigure AIS model to a pull out model.	N/A	\$0	☐Improvement ☐PE ⊠NA	September 2013-June 2014
Building principal and/or Questar Specialists will meet with class teachers quarterly to examine data and alter curriculum/instruction if needed.	N/A	\$0	☐Improvement ☐PE ⊠NA	Quarterly from November 2013-June 2014

Tenet 2				
A. Statement of Practice Addressed	2.1 2.2 Tenet 2 as a w		<\]2.5	B. HEDI Rating:
C. Major Recommendation(s)/Rationale				
contained in a major recommendation but i			, the district should address the id	entified need within the plan and
provide a strong rationale explaining why the				
Utilize results of APPR to ensure teacher ar certain elements of the Marzano rubric.	nd student growth.	The rationale for	this recommendation is that severa	al teachers did not attempt
D. Goal(s): Must be in direct alignment wi	th the achievemen	t of the major reco	mmendation or identified need. T	hey should be written as specific,
measurable, attainable, and relevant to the r		5		
1. Increase student achievement throu	igh targeted profes	sional development	nt.	
2				
2.				
3.				
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the
that will take place in order to achieve the identified goal(s). Number the activities to	Source(s): Identify all	Cost(s): Identify the	Engagement Set-Aside (PE): If the activity satisfies one of	projected timeline for each activity which is to include a
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.
they correspond.	and Local fund	associated with	requirements check the	start and chd date.
	sources that	each fund	appropriate box below.	
	will be used for	source.		
	the completion			
	of each			
	activity.			
Lead evaluator will identify specific areas	N/A	\$0	Improvement PE NA	October 2013
in the Marzano rubric that need				
improvement based on results from evaluations in 2012-13				
A report will be generated and shared to	N/A	\$0	Improvement PE NA	November 2013
the Professional Development Plan	1 1/ / 1	ΨΟ		
Committee.				
The PDP committee uses the data to	N/A	\$0	Improvement PE NA	March 21, 2014
create meaningful PD for March 2014			_	

Tenet 3

A. Statement of Practice Addressed	$ \boxed{3.1} \\ \boxed{3.2} \\ \boxed{7} \\ $		3.5	B. HEDI Rating:		
C. Major Recommendation(s)/Rationale: In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed. Ensure that students are being taught curriculum that is aligned to the CCLS. The rationale for this recommendation is because assessments are now aligned to the CCLS.						
measurable, attainable, and relevant to the r	D. Goal(s): Must be in direct alignment with the achievement of the major recommendation or identified need. They should be written as specific, measurable, attainable, and relevant to the recommendation.					
	1. Allocate time to effectively plan for CCLS implementation in the classroom. 2. JHS ELA teachers will attend literacy training targeted for differentiation of instruction					
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.		
1. Building principal will develop master schedule that allows for planning period to be used for reflection and revision of curriculum and lesson plans.	N/A	\$0	☐Improvement ☐PE ⊠NA	Summer 2013		
1. Building principal will introduce concept at faculty meeting.	N/A	\$0	☐Improvement ☐PE ⊠NA	September 2013		
 Department heads will meet with their department to determine the process for meeting their goal. 	N/A	\$0	☐Improvement ☐PE ⊠NA	October 2013		

 Department heads will meet to share the process at department head meeting. 	N/A	\$0	Improvement PE NA	November 2013
 Building principal will monitor Rubicon Atlas to ensure reflection periods are being implemented. 	N/A	\$0	☐Improvement ☐PE ⊠NA	November 2013-June 2014
2. JHS ELA teachers will attend Literacy for All Learners Conference	Title IIA Set Aside	\$200	Improvement PE NA	October 27,28 th 2013
2. Teacher who attend conference will discuss findings with colleagues and building administrators during a faculty meeting	N/A	\$0	☐Improvement ☐PE ⊠NA	November 20 th 2013
2. JHS Building Principal will conduct informal observations looking for evidence of implementing new strategies.	N/A	\$0	Improvement PE NA	December2013-June 2014

Tenet 3				
A. Statement of Practice Addressed	$ \boxed{3.1} \ \boxed{3.2} \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\$	$\square 3.3 \square 3.4 \square$ whole $\square NA$	3.5	B. HEDI Rating: □H□E□D⊠I□NA
C. Major Recommendation(s)/Rationale			ajor recommendation(s) and sour	
contained in a major recommendation but i			, the district should address the id	entified need within the plan and
provide a strong rationale explaining why the				
A process for assessing data from iObservat implemented to improve instructional practi- lessons used by faculty on a daily basis.				
 D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r 1. All content area teachers will facili 2. 	ecommendation.			hey should be written as specific,
3.				
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.
Department heads will gather input from department members to define the characteristics of a student centered learning activity.	N/A	\$0	☐Improvement ☐PE ⊠NA	September 2013
Department heads will create a unified definition for student centered learning.	N/A	\$0	Improvement PE NA	October 2013
Department heads will disseminate definition to department members.	N/A	\$0	Improvement PE NA	October 2013

Building principal will develop schedule	N/A	\$0	Improvement DE NA	October 2013
for lesson plan submission on a monthly				
basis.				
Teachers will submit one lesson plan per	N/A	\$0	Improvement PE NA	November 2013-June 2014
month demonstrating their ability to				Monthly
provide student centered activities and				
instruction.				
Work collaboratively with Questar	Title I Reserve	\$12,123	⊠Improvement □PE □NA	Bimonthly meetings
specialists in ELA and Math to create and				September 2013-June 2014
implement lessons aligned to the CCLS.				

Tenet 3				
A. Statement of Practice Addressed	3.1 3.2 Tenet 3 as a w	hole NA	3.5	B. HEDI Rating:
C. Major Recommendation(s)/Rationale contained in a major recommendation but i provide a strong rationale explaining why th	s aligned to the 6 t	enets is identified		
The school should plan/develop opportuniti and teacher to teacher classroom visitations	es for professional		actices such as: department and fa	culty meetings, conference days
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r		t of the major reco	mmendation or identified need. Th	ney should be written as specific,
1. Provide faculty and staff with oppo	ortunities to share b	best practices.		
2. Provide opportunities for teacher to	teacher classroom	visitation.		
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.
 15 minutes of each faculty and department meeting will be devoted to sharing best practices. 	N/A	\$0	Improvement PE NA	1 st and 2 nd Wednesday of every month September 2013-June 2014
2. Create a schedule and provide coverage to facilitate classroom visitations.	Local Budget	\$1,000	☐Improvement ☐PE ⊠NA	September 2013
2. Create a log for teacher visitation.	N/A	\$0	Improvement PE NA	September 2013
2. Discuss goal of one visitation per teacher by the end of the year.	N/A	\$0	Improvement PE NA	October 2013
2. Teachers observe other teachers while teaching to extract quality instructional methods from colleagues.	N/A	\$0	☐Improvement ☐PE ⊠NA	November 2013-June 2014

Tenet 3					
A. Statement of Practice Addressed	3.1 3.2		⊴3.5	B. HEDI Rating:	
	Tenet 3 as a w				
C. Major Recommendation(s)/Rationale : In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed.					
The school should develop structures and pr	reases to utilize t	he verieve dete co	urges and reports to drive instructi	on target professional	
development, and make programmatic		ne various data so	urces and reports to drive instruction	on, target professional	
decisions.					
D. Goal(s): Must be in direct alignment wi		t of the major reco	mmendation or identified need. Th	ey should be written as specific,	
measurable, attainable, and relevant to the r	ecommendation.				
1. Continue to analyze data to drive in	nstruction which re	esults in increased	student achievement.		
2. Monitor student progress using several	eral data points.				
3. JHS ELA teachers will participate	in Scholastic Read	ing Inventory (SR	I) training to monitor student progr	tess in reading comprehension.	
E. Activity(ies): Must detail the actions	F. Fund	G. School	H. Improvement/Parent	J. Timeline: Identify the	
that will take place in order to achieve the	Source(s):	Cost(s):	Engagement Set-Aside (PE):	projected timeline for each	
identified goal(s). Number the activities to	Identify all	Identify the	If the activity satisfies one of	activity which is to include a	
match the number of the goal to which	Federal, State,	school cost	the mandated set-aside	start and end date.	
they correspond.	and Local fund	associated with	requirements check the		
	sources that	each fund	appropriate box below.		
	will be used for	source.			
	the completion of each				
	activity.				
1. Provide training to teachers who	N/A	\$0	Improvement PE NA	September 2013	
still need to learn how to use the	1.0/21	ΨΟ		September 2013	
Scantron machine.					
2. 15 minutes of every faculty	N/A	\$0	Improvement PE NA	September 2013-June 2014	
meeting and a portion of			_	*	
department meeting time will be					
devoted to discussing data to					
improve student achievement.					
2. Train staff on creating data	N/A	\$0	□Improvement □PE ⊠NA	September 2013-June 2014	
walls.					

2. Building Principal will perform	N/A	\$0	Improvement DE NA	February 2014
classrooms visitations to check for data				
walls.				
3. SRI Training will take place on	Title IIA Set	4 Subs = \$340	Improvement PE NA	October 2013
October 2 nd to train teachers on using	Aside	Training =		
software and analyze data.		\$580		
3. SRI will be administered three times	N/A	\$0	Improvement PE NA	Fall, Winter & Spring 2013-14
per year				
3. Data from SRI assessments will be	N/A	\$0	Improvement PE NA	Monthly grade level meetings
analyzed by ELA teachers to differentiate				
reading instruction.				

Tenet 4

A. Statement of Practice Addressed	$\square 4.1 \square 4.2$ $\square Tenet 4 as a w$	□4.3 □4.4 □ vhole □NA	4.5	B. HEDI Rating:		
C. Major Recommendation(s)/Rationale : In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed.						
All learning opportunities and assessments and State standards and shared with the stud			articulated objective that is aligned	l with the District curriculum		
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r 1. 100% of teachers will display daily	ecommendation.	-	mmendation or identified need. T	hey should be written as specific,		
2.		on the board.				
3. E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.		
Goal will be shared at a faculty meeting. District Administrators will monitor the progress of accomplishing this goal through formal and informal observations	N/A N/A	\$0 \$0	Improvement PE NA	October 2014 Five times per year from November 2013-June 2014		

Tenet 4					
A. Statement of Practice Addressed	4.1 4.2 Tenet 4 as a w		4.5	B. HEDI Rating:	
C. Major Recommendation(s)/Rationale contained in a major recommendation but is provide a strong rationale explaining why the Instructional activities and strategies selected	In the boxes bel s aligned to the 6 the ne need is being ad	ow identify the m cenets is identified, dressed.	the district should address the id	ce citation; if a need that is not entified need within the plan and	
learning styles, performance on interim asse increase learning based on student centered	essments or develo	pmental levels. Th	ne rationale for this recommendation	on is based upon a need to	
 D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r 1. Use data from iObservation as an in 	ecommendation.	, i i i i i i i i i i i i i i i i i i i		hey should be written as specific,	
 2. The Junior High will provide students wi 3. 	th Extended Learn	ing Time (ELT) in	Math and ELA		
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.	
During formal and informal observations, building administrators will document evidence of differentiated instruction.	N/A	\$0	Improvement PE NA	Five times per year from November 2013-June 2014	
Using data from iObservation, building principal will analyze various elements of the Marzano rubric looking for areas of strength and weakness.	N/A	\$0	□Improvement □PE ⊠NA	November 2013-December 2013	
Building principal will schedule at least one teacher to teacher observation to	Local funds	\$1,000	Improvement PE NA	January-May 2014	

allow for sharing of best practices amongst colleagues.				
Extended Learning Time (ELT) will be provided to Junior High students to access extra Common Core Instruction in ELA and Math for all students to achieve targeted goals.	Title I Reserve	\$6062	⊠Improvement □PE □NA	November 2013-May 2014

Tenet 4						
A. Statement of Practice Addressed	4.1 4.2 Tenet 4 as a w		_4.5	B. HEDI Rating:		
C. Major Recommendation(s)/Rationale						
contained in a major recommendation but i			, the district should address the id	entified need within the plan and		
provide a strong rationale explaining why th			1. 11			
Teachers will establish and post classroom expectations and achievement. The rational						
D. Goal(s): Must be in direct alignment wi measurable, attainable, and relevant to the r	ecommendation.	Ũ	mmendation or identified need. T	hey should be written as specific,		
1. Teachers will be 100% compliant w	with PBIS classroom	m expectations.				
2.						
3.	1	1				
E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.		
PBIS student behavioral expectations will be set by PBIS team.	N/A	\$0	Improvement DPE NA	October 2013		
Behavioral expectations will be discussed at a faculty meeting.	N/A	\$0	Improvement DPE NA	November 2013		
Modifications will be made based on faculty feedback.	N/A	\$0	Improvement PE NA	December 2013		
Signs will be posted in every classroom identifying expectations.	N/A	\$0	Improvement DPE NA	December 2013		
Building Principal will complete walk through of every classroom to ensure all signs are posted appropriately.	N/A	\$0	☐Improvement ☐PE ⊠NA	December 2013		

A. Statement of Practice Addressed	4.1 4.2 Tenet 4 as a w		⊴4.5	B. HEDI Rating:			
C. Major Recommendation(s)/Rationale : In the boxes below identify the major recommendation(s) and source citation; if a need that is not contained in a major recommendation but is aligned to the 6 tenets is identified, the district should address the identified need within the plan and provide a strong rationale explaining why the need is being addressed.							
The school will develop an inquiry rich environment including the use of data walls and improved dissemination of data for the improvement of student achievement. The rationale for this recommendation is based on the need to increase the use of data driven instruction.							
 D. Goal(s): Must be in direct alignment with the achievement of the major recommendation or identified need. They should be written as specific, measurable, attainable, and relevant to the recommendation. 1. Teachers will create data walls to reflect on and improve student achievement. 							
2. Incorporate discussion of and more effective dissemination of data during teacher meetings.							
3. E. Activity(ies): Must detail the actions that will take place in order to achieve the identified goal(s). Number the activities to match the number of the goal to which they correspond.	F. Fund Source(s): Identify all Federal, State, and Local fund sources that will be used for the completion of each activity.	G. School Cost(s): Identify the school cost associated with each fund source.	H. Improvement/Parent Engagement Set-Aside (PE): If the activity satisfies one of the mandated set-aside requirements check the appropriate box below.	J. Timeline: Identify the projected timeline for each activity which is to include a start and end date.			
 Train staff on creating data walls. Every staff member will create a data wall that will be posted in their room. 	N/A N/A	\$0 \$0	☐Improvement ☐PE ⊠NA ☐Improvement ☐PE ⊠NA	September 2013 January 2014			
 15 minutes of faculty meetings and a portion of department meetings will be devoted to the dissemination and discussion of data. 	N/A	\$0	☐Improvement ☐PE ⊠NA	September 2013-June 2014			