THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



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July 19, 2016

Revised

Cheryl Pedisich, Superintendent Three Village Central School District P.O. Box 9050 East Setaukey, NY 11733-9050

Dear Superintendent Pedisich:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan meets the criteria outlined in Education Law §3012-d and Subpart 30-3 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR plan. If any material changes are made to your approved plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely,

MaryEllen Elia Commissioner

Attachment

c: David Wicks

NOTE:

Pursuant to sections 30-2.14 and 30-3.17 of the Rules of the Board of Regents, during the 2015-16 through 2018-19 school years, your district/BOCES must calculate transition scores and ratings for teachers and principals that exclude the results of grades 3-8 ELA and math State assessments and any State-provided growth scores. For the 2016-17 through 2018-19 school years, your district/BOCES must establish alternate SLOs for affected teachers and principals who, as a result of the above exclusions, have no remaining measures in the Student Performance Category.

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.

Task 1. School District Information - Tasks 1.1, 1.2

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Task 1) Disclaimers

For guidance related to Annual Professional Performance Review plans, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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The Department will review the contents of each school district's/BOCES' Annual Professional Performance Review (APPR) plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's/BOCES' plan.

The Department reserves the right to request further information from a district/BOCES to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. As such, each district/BOCES is required to keep detailed records on file for each section of the currently implemented APPR plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of a district's/BOCES' plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district/BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPR plan approved by the Department. The Department also reserves the right to request further information from the school district/BOCES, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

1.1) Assurances

Please check all of the boxes below

- Assure that the content of this form represents the district's/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that a detailed version of the district's/BOCES' entire APPR plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that this APPR plan will be posted on the district/BOCES website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur.
- 🗵 Assure that it is understood that this district's/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval

1.2) Submission Status

Is this a first-time submission under Education Law §3012-d or the submission of material changes to an APPR plan approved pursuant to Education Law §3012-d?

First-time submission under Education Law §3012-d

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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Task 2) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

2.1) Assurances

Please note: NYS Grades 3-8 ELA/Math Assessments and State-provided growth scores cannot be used for the purposes of providing transition scores and ratings during the 2015-16 through 2018-19 school years, and should be used for advisory purposes only until the 2019-20 school year. Alternate SLOs to be used during the 2016-17 through 2018-19 transition period should be entered in Task 2 (Transition).

Please check the boxes below.

- Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all 4-8 ELA and Math teachers in the event that a State-provided growth score cannot be generated for that teacher.
- For the 2019-20 school year and thereafter, for any grade/subject that requires a back-up SLO, but for which there are not enough students, not enough scores, or data issues that prevent a teacher-specific SLO from being created, the superintendent or another trained administrator shall develop a school-wide back-up SLO using available State/Regents assessments.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

2.2) Grades 4-8 ELA and Math: Assessments (Original)

STATE-PROVIDED MEASURES OF STUDENT GROWTH

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a growth score and rating. That rating will incorporate students' academic history compared to similarly academically achieving students and takes into consideration students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. While most teachers of 4-8 Common Branch, ELA and Math will have State-provided scores and ratings, some may teach other courses where there is no State-provided growth measure. Teachers with 50 – 100% of students covered by State-provided growth measures will receive a growth score and rating from the State for the full Student Performance category of their evaluation. Teachers with 0 – 49% of students covered by State-provided growth measures must have SLOs for the Student Performance category of their evaluation and one SLO must use the State-provided measure if applicable for any courses. (See APPR Guidance and SLO Guidance for more detail on teachers with State-provided growth measures and SLOs.)

For the 2019-20 school year and thereafter, for those teachers who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that teacher.

Using the drop-down boxes below, please select the assessment(s) that will be used for the back-up SLOs for the grade/subject listed beginning in the 2019-20 school year.

| | Grade 4 ELA | Grade 4 Math |
|------------------|-------------|--------------|
| State Assessment | Grade 4 ELA | Grade 4 Math |

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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| | Grade 5 ELA | Grade 5 Math |
|-----------------------------------|-------------|--------------------------------------|
| State Assessment | Grade 5 ELA | Grade 5 Math |
| | | |
| | Grade 6 ELA | Grade 6 Math |
| State Assessment | Grade 6 ELA | Grade 6 Math |
| | | · |
| | Grade 7 ELA | Grade 7 Math |
| State or Regents Assessment(s) | Grade 7 ELA | Grade 7 Math and Common Core Algebra |
| | | |
| | Grade 8 ELA | Grade 8 Math |
| State or Regents Assessment(s) | Grade 8 ELA | Grade 8 Math and Common Core Algebra |

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.3 (3 ELA/Math), 2.4 (4/8 SCI)

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2.3) Grade 3 ELA and Math: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment that will be used for the SLOs for the grade/subject listed.

| | Grade 3 ELA | Grade 3 Math |
|------------------|-------------|--------------|
| State Assessment | Grade 3 ELA | Grade 3 Math |

2.4) Grades 4 and 8 Science: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

| | Grade 4 Science | Grade 8 Science |
|-----------------------------------|-----------------|-----------------|
| State or Regents Assessment(s) | Common branch | Grade 8 Science |

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THREE VILLAGE CSD

Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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2.5) High School Courses Ending in a Regents Exam: Assessments (Original)

Note: Additional high school courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

| | Global 2 | US History |
|--------------------|----------|------------|
| Regents Assessment | Global 2 | US History |

| | Living Environment | Earth Science | Chemistry | Physics |
|--------------------|--------------------|---------------|-----------|---------|
| Regents Assessment | Living Environment | Earth Science | Chemistry | Physics |

| | Algebra I | Geometry | Algebra II/Trigonometry |
|-----------------------|---------------------|----------------------|----------------------------|
| Regents Assessment(s) | Common Core Algebra | Common Core Geometry | Common Core Algebra II and |
| | | | Algebra II/Trigonometry |

2.6) High School English Language Arts Courses: Measures and Assessments (Original)

Note: Additional high school English Language Arts courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: High School English Language Arts

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For high school English Language Arts, the following must be used as the evidence of student learning within the SLO:

· State assessments (or Regents or Regent equivalents), required in at least one year of high school English Language Arts

For grade levels where the Regents exam is not used:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- State-approved district, regionally or BOCES-developed course-specific assessments; or
- School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

| | Measure | State or Regents Assessment(s) | Locally-Developed Course- Specific Assessment(s) | Third Party Assessment(s) |
|--------|--------------------------------------------------------------|--------------------------------|-----------------------------------------------------|---------------------------|
| 9 ELA | District- or BOCES-wide results | ☑ Common Core English | | |
| 10 ELA | School- or program- wide group, team or linked results | ☑ Common Core English | | |
| 11 ELA | Teacher-specific results | ☑ Common Core English | | |
| 12 ELA | School- or program- wide group, team or linked results | ☑ Common Core English | | |

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Task 2. Original Student Performance - Required (Teachers) - Original Task 2.7 (K-2 ELA/Math)

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2.7) Grades K-2 ELA and Math: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

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For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

| | Measure | State or Regents Assessment(s) | Locally-Developed Course- Specific Assessment(s) | Third Party Assessment(s) |
|--------|---------------------------------|--------------------------------|-----------------------------------------------------|---------------------------|
| K ELA | District- or BOCES-wide results | ☑ Common Core English | | |
| K Math | District- or BOCES-wide results | ☑ Common Core Geometry | | |
| 1 ELA | District- or BOCES-wide results | ☑ Common Core English | | |
| 1 Math | District- or BOCES-wide results | ☑ Common Core Geometry | | |
| 2 ELA | District- or BOCES-wide results | ☑ Common Core English | | |
| 2 Math | District- or BOCES-wide results | ☑ Common Core Geometry | | |

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THREE VILLAGE CSD

Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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2.8) Grades 6-7 Science and Grades 6-8 Social Studies: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

| | Measure | State or Regents Assessment(s) | Locally-Developed Course-Specific Assessment(s) | Third Party Assessment(s) |
|------------------|-------------------------------------|-------------------------------------------------|-------------------------------------------------|---------------------------|
| 6 Science | Common branch | | | |
| 7 Science | District- or BOCES- wide results | ☑ Common CoreEnglish | | |
| 6 Social Studies | Common branch | | | |
| 7 Social Studies | District- or BOCES- wide results | ☑ Common CoreEnglish | | |
| 8 Social Studies | District- or BOCES- wide results | ☑ Common Core English | | |

2.9) Regents Global Studies 1: Measure and Assessment(s) (Original)

Note: Additional high school social studies courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Using the table below, please select the measure and assessment(s) that will be used for SLOs for Global Studies 1.

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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| | Measure | State or Regents Assessment(s) | ' | Third Party Assessment(s) |
|----------|-------------------------------------|--------------------------------|---|---------------------------|
| Global 1 | District- or BOCES- wide results | ☑ Global 2 | | |

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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2.10) All Other Courses (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Fill in the following, as applicable, for all other teachers in additional grades/subjects that have SLOs (you may combine into one course listing any groups of teachers for whom the measure and assessment(s) are the same including, for example, "All courses not named above"):

- Column 1: lowest grade that corresponds to the course
- · Column 2: highest grade that corresponds to the course
- Column 3: subject of the course
- · Column 4: measure used
- · Columns 5-6: assessment(s) used

Follow the examples below to list other courses.

| | (1) lowest grade | (2) highest grade | (3) subject | (4) measure | (5-6) assessment(s) |
|----------------------------------|------------------|-------------------|-----------------------------|---------------------------------|---------------------------------------------|
| All Other Courses | K | 12 | All courses not named above | District- or BOCES-wide results | Common Core English, Common Core Algebra |
| K-3 Art | K | 3 | Art | Teacher-specific results | Questar III BOCES |
| Grades 9-12 English Electives | 9 | 12 | | wide group team or | All Regents given in building/district |

To add additional courses, click "Add Row".

| Grade From | Grade To | Subject | Measure | State or Regents Assessment(s) | Locally-developed Course-Specific Assessment(s) | Third Party Assessment(s) |
|---------------|----------|-----------------------------|---------------------------------------|-----------------------------------|-------------------------------------------------|------------------------------|
| К | 12 | All courses not named above | District- or BOCES-wide results | ✓ Common Core English | | |

2.11) HEDI Scoring Bands

| Highly | Effecti | ve | Effectiv | /e | | Develo | ping | Ineffec | tive | | | | | | | | | | | |
|-----------------|---------|----|----------|----|----|--------|------|---------|------|----|----|----|----|----|----|----|----|---------------|---|----------|
| 20 | 19 | 18 | 17 | 16 | 15 | 14 | 13 | 12 | 11 | 10 | 9 | 8 | 7 | 6 | 5 | 4 | 3 | 2 | 1 | 0 |
| 97- 100 % | 96 | 92 | 89 | 84 | 79 | 74 | 66 | 59 | 54 | 48 | 43 | 38 | 33 | 28 | 24 | 20 | 16 | 9- 12 % | _ | 0- 4% |

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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2.12) Teachers with More Than One Growth Measure (Original)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one 0-20 score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Common branch teacher with State-provided growth measures for both ELA and Math in grade 4; middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

2.13) Assurances

For guidance on SLOs and the development of back-up SLOs, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

Please check the boxes below.

- Assure that the teacher has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a teacher's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 2.11, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

2.14) Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- · If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

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Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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Task 2) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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For guidance on the use of alternate SLOs during the transition period, see: https://www.engageny.org/resource/guidance-on-new-york-s-annual-professional-performance-review-law-and-regulations.

100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, grades 3-8 NYS ELA/math assessments and any State-provided growth scores may only be used for advisory purposes and may not be used for the purpose of calculating transition scores and ratings.

If grades 3-8 ELA/math State assessments and any State-provided growth scores are the entirety of the Student Performance category, districts/BOCES must also develop an alternate SLO based on assessments that are not grade 3-8 ELA/math State assessments and/or on State-provided growth scores for the Required subcomponent of the Student Performance category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

2.2-2.10) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Using the table below, please first select a measure and assessment(s) that will be used for the alternate SLO during the 2016-17 through 2018-19 school years, then indicate the applicable courses.

| Measure | State or Regents | Locally-Developed Course- | Third Party | Applicable |
|---------------------|------------------|---------------------------|---------------|------------|
| | Assessment(s) | Specific Assessment(s) | Assessment(s) | Course(s) |
| District- or BOCES- | ☑ Common Core | | | ☑ 3 ELA |
| wide results | English | | | ☑ 3 Math |
| | | | | ☑ 4 ELA |
| | | | | ☑ 4 Math |
| | | | | ☑ 5 ELA |
| | | | | |
| | | | | ☑ 6 ELA |
| | | | | ☑ 6 Math |
| | | | | ☑ 7 ELA |
| | | | | ☑ 7 Math |
| | | | | ☑ 8 ELA |
| | | | | ☑ 8 Math |

2.11) HEDI Scoring Bands

| Γ | *** 11 700 1 | 700 : | 5 | T 00 d |
|---|------------------|-----------|------------|-------------|
| 1 | Highly Effective | Effective | Developing | Ineffective |

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Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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| 20 | 19 | 18 | 17 | 16 | 15 | 14 | 13 | 12 | 11 | 10 | 9 | 8 | 7 | 6 | 5 | 4 | 3 | 2 | 1 | 0 |
|-----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|---------------|----------|----------|
| 100 | 96 | | 89 | 84 | 79 | 74 | 66 | 59 | 54 | 48 | 43 | 38 | 33 | 28 | 24 | 20 | 16 | 9- 12 % | 5- 8% | 0- 4% |

2.12) Teachers with More Than One Growth Measure (Transition)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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Task 3.1. Optional Subcomponent Use (Teachers) - Task 3.1 (Subcomponent Use and Weighting)

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Task 3) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance measure, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that the State-provided growth measure is different than that used in the Required subcomponent, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

3.1) Use of the Optional Subcomponent of the Student Performance Category

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any teacher.

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Task 4. Teacher Observation Category - Tasks 4.1-4.6

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For guidance on the Teacher Observation category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on the observable NYS Teaching Standards.

| | If more than one rubric is utilized, please indicate the group(s) of teachers each rubric applies to. |
|------------------------------------|-------------------------------------------------------------------------------------------------------|
| Danielson's Framework for Teaching | (No Response) |

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4.2) Assurances

Please check all of the boxes below.

- Assure that all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations.
- Assure that the process for assigning points for the Teacher Observation category will be in compliance with the locally-determined subcomponent weights and overall Observation category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year.
- Assure that the same rubric(s) is used for all observations of a classroom teacher across the observation types in a given school year.

4.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Teacher Observation category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components will be weighted equally and averaged.

4.4) Calculating Observation Ratings

Assurances

Please check the boxes below.

- Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the ranges indicated below.
- Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified in task 4.5 below, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

Please also check the boxes below.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the second observation(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. See Section 30-3.4(d)(2)(i)(b)(1) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 4 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.4(d)(2)(i)(b)(2) of the Rules of the Board of Regents.

Teacher Observation Scoring Bands

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Annual Professional Performance Review - Education Law §3012-d Task 4. Teacher Observation Category - Tasks 4.1-4.6

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| | Overall Observation Score and Rating | Overall Observation Category Score and Rating | | | | | |
|---|--------------------------------------|-----------------------------------------------|--|--|--|--|--|
| | Minimum | Maximum | | | | | |
| н | 3.5 to 3.75 | 4.0 | | | | | |
| E | 2.5 to 2.75 | 3.49 to 3.74 | | | | | |
| D | 1.5 to 1.75 | 2.49 to 2.74 | | | | | |
| I | 0 | 1.49 to 1.74 | | | | | |

HEDI Ranges

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

| | Minimum Rubric Score | Maximum Rubric Score | |
|-------------------|----------------------|----------------------|--|
| Highly Effective: | 3.50 | 4.00 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Effective: | 2.50 | 3.49 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Developing: | 1.50 | 2.49 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Ineffective: | 0.00 | 1.49 | |

4.5) Teacher Observation Subcomponent Weighting

Required Subcomponents:

- Observations by Principal(s) or Other Trained Administrators: At least 80% of the Teacher Observation category score
- Observations by Impartial Independent Trained Evaluator(s)*: At least 10%, but no more than 20%, of the Teacher Observation category score

Optional Subcomponent:

- Observations by Trained Peer Observer(s): No more than 10% of the Teacher Observation category score when selected

Please be sure the total of the weights indicated equals 100%.

Please indicate the weighting of each subcomponent and be sure the total of the weights indicated equals 100%.

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^{*} If the district is granted an annual Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator.

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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| Required - Principal/ | Required - Independent | ' | Grades and subjects for which |
|-----------------------|------------------------|-----|-------------------------------|
| Administrator | Evaluator(s) | | Peer Observers will be used |
| 80% | 20% | N/A | (No Response) |

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4.6) Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.
- Assure that, if observations are being conducted by trained peer observer(s), these teacher(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness.
- Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.
- ☑ Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- ☑ Assure that at least one of the required observations will be unannounced.

4.7) Number and Method of Observations

Indicate the minimum number of unannounced and announced observations for each type of observer, as well as the method of observation, in the tables below.

Tenured Teachers

| | Required - | Required - | Required - | Required - | Optional - Peer | Optional - Peer |
|-------------|----------------|----------------|---------------|---------------|-----------------|-----------------|
| | Principal/ | Principal/ | Independent | Independent | Observer(s): | Observer(s): |
| | Administrator: | Administrator: | Evaluator(s): | Evaluator(s): | Minimum | Observation |
| | Minimum | Observation | Minimum | Observation | observations | method |
| | observations | method | observations | method | | |
| Unannounced | 0 | N/A | 1 | In person | 0 | N/A |
| Announced | 1 | In person | 0 | N/A | 0 | N/A |

Probationary Teachers

| | Required - Principal/ Administrator: Minimum observations | Required - Principal/ Administrator: Observation method | Required - Independent Evaluator(s): Minimum observations | Required - Independent Evaluator(s): Observation method | Optional - Peer Observer(s): Minimum observations | Optional - Peer Observer(s): Observation method |
|-------------|-----------------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------|
| Unannounced | 0 | N/A | 1 | In person | 0 | N/A |
| Announced | 2 | In person | 0 | N/A | 0 | N/A |

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Task 5. Overall Scoring (Teachers) - Tasks 5.1-5.3

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For guidance on APPR scoring, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

5.1) Scoring Ranges

Student Performance

HEDI ratings must be assigned based on the point distribution below.

Teacher Observation

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

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| | Overall Studer Performance Category Sco | | | Overall Observation Category Score and Rating | | | | |
|---|-----------------------------------------|---------|---|-----------------------------------------------|--------------|--|--|--|
| | Minimum | Maximum | | Minimum | Maximum | | | |
| Н | 18 | 20 | Н | 3.5 to 3.75 | 4.0 | | | |
| E | 15 | 17 | E | 2.5 to 2.75 | 3.49 to 3.74 | | | |
| D | 13 | 14 | D | 1.5 to 1.75 | 2.49 to 2.74 | | | |
| I | 0 | 12 | I | 0 | 1.49 to 1.74 | | | |

5.2) Scoring Matrix for the Overall Rating

| , , | X 101 tilo O Voluli IV | Teacher Observation Category | | | | | | | | |
|---------------------|------------------------|------------------------------|---------------|----------------|-----------------|--|--|--|--|--|
| | | Highly Effective (H) | Effective (E) | Developing (D) | Ineffective (I) | | | | | |
| | Highly Effective (H) | Н | Н | Е | D | | | | | |
| Student Performance | Effective (E) | Н | Е | Е | D | | | | | |
| Category | Developing (D) | E | Е | D | I | | | | | |
| | Ineffective (I) | D* | D* | I | I | | | | | |

^{*} If a teacher is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the teacher can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

5.3) Assurances

Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- ☑ Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.
- Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same school district who have received Ineffective ratings under Education Law §3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the district has received a waiver from the Department.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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For more information on the additional requirements for teachers, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

6.1) Assurances: Teacher Improvement Plans

Please check all of the boxes below.

Assure that the district/BOCES will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive a Developing or Ineffective rating by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.

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Assure that TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas.

6.2) Attachment: Teacher Improvement Plan Forms

All TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a teacher's improvement in those areas.

As a required attachment to this APPR plan, upload the TIP forms that are used in the school district/BOCES.

APPR_TIP3012-d_Revised7-12-2016.pdf

6.3) Assurance: Appeals

Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

6.4) Appeals

Pursuant to Education Law §3012-d, a teacher may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a teacher rated Ineffective on the Student Performance category, but rated Highly Effective on the Observation category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law §3012-d.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

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- 1. The annual evaluation of a teacher shall be presented to the teacher by the principal/lead evaluator.
- 2. Within ten (10) school days of receipt of an ineffective evaluation the teacher may request, in writing, review by the Superintendent of Schools.
- 3. The appeal writing shall articulate in detail the basis of the appeal. Failure to articulate a particular basis for the appeal in the aforesaid appeal writing shall be deemed a waiver of that claim. The evaluated teacher may only challenge the following grounds of the substance of the annual professional performance review plan adopted pursuant to Education Law 3012-d.
- 4. Within ten (10) school days, of receipt of the appeal, the Superintendent of Schools shall render an initial determination, in writing, respecting the appeal. Thereafter, the affected teacher may elect review of the appeal papers within 10 days by one outside expert who will be chosen from a panel of at least three persons selected by the District and TVTA, which panel shall be established by the parties.
- 5. The panel composition shall be reviewed annually. The panelists shall customarily be selected in rotating order; if a panelist is unavailable, the next listed panelist will be chosen. However, the parties may elect to deviate from the customary rotation depending upon the circumstances of the specific appeal. In the event that none of the panelists are available to review an appeal, the parties shall select a mutually agreeable expert. The cost of the expert review shall be borne by the District.
- 6. The expert may recommend a modification of the TIP, or a modification of the rating, along with his/her rationale for the same. Expert review shall be completed within ten (10) school days of delivery of the written request for review to the panel member. No hearing shall be held and the review shall be based solely upon the original appeal, the Superintendent's initial determination, supporting papers submitted by the teacher and/or a response to the appeal by the teacher's evaluator. The expert's written review recommendation shall be transmitted to the Superintendent and the appellant upon completion. The superintendent shall consider the written review recommendation of the expert and shall issue a written decision within ten (10) school days thereof. The determination of the Superintendent shall be final and shall not be grievable, arbitral, nor reviewable in any other forum; however, the failure of either party to abide by the above agreed-upon process shall be subject to the grievance procedure.
- 7. In the event that the current Superintendent is no longer the Superintendent, the parties shall jointly select a replacement for the Superintendent in the APPR appeals process. Pending the outcome of those negotiations, the Assistant Superintendent for Educational Services shall fill the Superintendent's role in the appeals process.
- 8. An overall performance rating of "ineffective" on the annual evaluation is the only rating subject to appeal. Teachers who receive a rating of "highly effective" or "effective" or "developing" shall not be permitted to appeal their rating. Tenured teachers who are rated effective, highly effective or developing may elect to submit a written response to their overall rating, which response shall be appended to the APPR evaluation and filed in the teacher's personnel file. Such response shall be filed within ten (10) school days year including summer recess, of the teachers of the APPR evaluation.
- 9. Non-tenured teachers shall not be permitted to appeal any aspect of their annual evaluation, or the school district's issuance and/or implementation of the terms of a teacher improvement plan. Probationary teachers who are rated ineffective, effective, highly effective or developing may elect to submit a written response to their overall rating, which response shall be appended to the APPR evaluation and filed in the teacher's personnel file. Such response shall be filed within ten (10) school days of the teacher's receipt of the APPR evaluation.

6.5) Assurance: Evaluators

Please check the box below.

☐ The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

6.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- $2) \ the \ process \ for \ the \ certification \ and \ re-certification \ of \ lead \ evaluators;$
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

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The district has an obligation to provide the appropriate training for all evaluators, lead evaluators, and independent evaluators prior to the completion of any school year evaluations. The district will not be using peer evaluators. For the purpose of this plan, all personnel involved in the writing of an annual evaluation for teachers shall be included in such training.

Training will be arranged through the office of the superintendent and will follow prescribed guidelines as recommended in the updated New York State Education Department APPR Guidance document. Resources for this training must be included annually in the district's budget development process to ensure ongoing re-certification as needed.

All evaluators will participate in initial, intensive APPR training offered by BOCES, and this training will occur for a minimum of one day. In addition, on-going training and annual training will take place through BOCES.

For all evaluators to qualify for certification, individuals will be required to participate in all initial and annual training and successfully complete a training course meeting the minimum requirements and will be certified by the Superintendent annually.

In order to be certified as evaluators/lead evaluators, administrators will be trained in the following nine elements in accordance with Regents Rules 30-3.10:

- (1) The New York State Teaching Standards and their related elements and performance indicators and the Leadership standards and their related functions, as applicable;
- (2) evidence-based observation techniques that are grounded in research;
- (3) application and use of the student growth percentile model and any other growth model approved by the Department as defined in Section 30-3.2 of this subpart;
- (4) application and use of the State-approved teacher or principal rubric(s) selected by the district for use in evaluations, including training on the effective application of such rubrics to observe a teacher or principal's practice;
- (5) application and use of any assessment tools that the district utilizes to evaluate its classroom teachers or building principals;
- (6) application and use of any locally selected measures of student growth used in the optional subcomponent of the Student Performance Category used by the district to evaluate its teachers or principals;
- (7) use of the statewide instructional reporting system;
- (8) the scoring methodology utilized by the department and/or the district to evaluate a teacher or principal under this Subpart, including the weightings of each subcomponent within a category; how overall scores/ratings are generated for each subcomponent and category and application and use of the evaluation matrix(es) prescribed by the commissioner for the four designated rating categories used for the teacher's or principal's overall rating and their category ratings; and
- (9) specific considerations in evaluating teachers and principals of English language learners and students with disabilities.
- Impartial independent evaluators will receive training on the following elements in accordance with Regents Rules 30-3.10:
- (1) the New York State Teaching Standards and their related elements and performance indicators and the Leadership standards and their related functions, as applicable;
- (2) evidence-based observation techniques that are grounded in research; and
- (3) application and use of the State-approved teacher or principal rubric(s) selected by the district for use in evaluations, including training on the effective application of such rubrics to observe a teacher or principal's practice.

Throughout each school year all evaluators will continue to engage in training, designed to ensure inter-rater reliability and address the need for recertification of the lead evaluators. All evaluators will have the opportunity to practice skills in effectively identifying rubric components, determining levels of performance and gathering evidence. Training will be provided by recognized experts in the field. Lead evaluators will be recertified by the Superintendent annually. Recertification training, at minimum, will be for one day.

6.7) Assurances: Teacher Evaluation

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Annual Professional Performance Review - Education Law §3012-d

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that the evaluation system will be used as a significant factor for employment decisions.
- Assure that teachers will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any district or regionally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide teachers whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers with their original composite rating by September 1 of the school year next following the school year for which the teacher's performance is being measured, or as soon as practicable thereafter.

6.8) Assurances: Assessments

Please check all of the boxes below.

- Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration
- and scoring of those assessments.

 Assure that, where applicable, if your district/BOCES has indicated that more than one version of a Regents assessment for a content area will be used as the underlying evidence for an SLO, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

6.9) Assurances: Data

Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.

 Assure scores and ratings for all teachers will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.
- Assure that procedures for ensuring data accuracy and integrity are being utilized.

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Annual Professional Performance Review - Education Law §3012-d

Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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Task 7) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

- (A) For a principal of a building which includes grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.
- (B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

7.1) State-Provided Measures of Student Growth (Original)

For principals with at least 30% of their students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model. Please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal's students are taking assessments with a State-provided growth measure, (e.g., K-5, PK-6, 6-8, 6-12, 9-12, etc.). For principals where less than 30% of their students are covered under a State-provided growth measure, such principals shall have an SLO consistent with a goal setting process determined or developed by the Commissioner that results in a student growth score; provided that for any grade-level/course that ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO. (See Guidance for more detail on principals with State-provided measures and SLOs.)

For the 2019-20 school year and thereafter, for those principals who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that principal.

Please list the grade configurations of the schools or principals where State-provided growth measures will apply beginning in the 2019-20 school year (please list, e.g., K-5, PK-6, 6-8, 6-12, 7-12, 9-12). For each configuration, also indicate assessment(s) used for the back-up SLO beginning in the 2019-20 school year.

For each grade configuration indicate the following:

- ullet Column 1: lowest grade that corresponds to the building or program
- · Column 2: highest grade that corresponds to the building or program
- Column 3: assessment(s) used

Follow the examples below.

| | (1) lowest grade | (2) highest grade | (3) assessment(s) |
|----------------------|------------------|-------------------|------------------------------------------------------------------------------------------------------------------|
| Grades K-6 Building | К | 6 | NYS Grade 4 ELA, NYS Grade 5 ELA, NYS Grade 6 ELA, NYS Grade 4 Math, NYS Grade 5 Math, NYS Grade 6 Math |
| Grades 7-12 Building | 7 | 12 | All applicable Regents assessments which are used to generate the principal's State-provided growth score |

Using the table below, please select the assessment(s) that will be used for the back-up SLOs beginning in the

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Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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2019-20 school year for each grade configuration listed. The SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

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| Grade From | Grade To | State or Regents Assessment(s) |
|------------|----------|--------------------------------|
| K | 6 | ☑ Grade 4 ELA |
| | | ☑ Grade 5 ELA |
| | | ☑ Grade 6 ELA |
| | | ☑ Grade 4 Math |
| | | ☑ Grade 5 Math |
| | | ☑ Grade 6 Math |
| 7 | 9 | ☑ Grade 7 ELA |
| | | ☑ Grade 8 ELA |
| | | ☑ Grade 7 Math |
| | | ☑ Grade 8 Math |

7.1) Assurances

Please check the boxes below.

- ☑ Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all principals who receive a State-provided growth score in the event that a State-provided growth score cannot be generated for that principal.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

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Task 7. Original Student Performance - Required (Principals) - Original Tasks 7.2 (SLOs), 7.3-7.6

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7.2) Student Learning Objectives (Original)

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs must be used for principals in buildings or programs in which fewer than 30% of students take Grades 4-8 ELA, math, and/or high school courses with State or Regents assessments. SLOs will be developed using the grades/courses covering the most students in the school or program and continuing until at least 30% of students in the school or program are covered by SLOs. The district/BOCES must select the type of assessment that will be used with the SLO from the options below.

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- If any grade/course in the building has a State-provided growth measure AND the principal must have SLOs because fewer than 30% of students in the building are covered, then the SLOs must begin first with the SGP results.
- Additional SLOs must then be set based on grades/subjects with State assessments for which there is no State-provided growth measure, where applicable.
- If additional SLOs are necessary, principals must begin with the grade(s)/courses(s) that have the largest number of students using school-wide student results from one of the following assessment options:
- · State-approved 3rd party assessment; or
- · State-approved district, regionally, or BOCES-developed course-specific assessment.

For each grade configuration indicate the following:

- · Column 1: lowest grade that corresponds to the building or program
- · Column 2: highest grade that corresponds to the building or program
- Column 3: measure used
- Column 4: assessment(s) used

Follow the examples below.

| | (1) lowest grade | (2) highest grade | (3) measure | (4) assessment(s) |
|-----------------------|------------------|-------------------|---------------------------------|---------------------------------------------------------------------------------------------|
| Grades K-2 Building | K | 2 | District- or BOCES-wide results | Common Core English, Common Core Algebra, Living Environment, Global 2, US History |
| Grades 11-12 Building | 11 | 12 | Principal-specific results | Common Core English, US History |

Using the table below, please select the measure and assessment(s) that will be used for the SLOs for each grade configuration listed. During the 2016-17 through 2018-19 school years, SLOs that use

| Grade From | Grade To | Measure | | Locally-Developed Course- Specific Assessment(s) | Third Party Assessment(s) |
|------------|----------|--------------------------------|--------------------------|-----------------------------------------------------|---------------------------|
| 10 | 12 | Principal- specific results | ☑ Common Core English | | |

7.3) HEDI Scoring Bands

| | T00 . | | * 00 d |
|------------------|-----------|------------|---------------|
| Highly Effective | Effective | Developing | Ineffective |

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Task 7. Original Student Performance - Required (Principals) - Original Tasks 7.2 (SLOs), 7.3-7.6

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| 20 | 19 | 18 | 17 | 16 | 15 | 14 | 13 | 12 | 11 | 10 | 9 | 8 | 7 | 6 | 5 | 4 | 3 | 2 | 1 | 0 |
|------------|-----------|----|----|-----------|----|----|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|----|-----|----------|
| 97- 100 | 93- 96 | 92 | 89 | 80- 84 | 79 | 74 | 60- 66 | 55- 59 | 49- 54 | 44- 48 | 39- 43 | 34- 38 | 29- 33 | 25- 28 | 21- 24 | 17- 20 | | 12 | 5- | 0- 4% |
| | | % | | | % | | % | | | | | | | | | | % | % | 070 | 470 |

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7.4) Principals with More Than One Growth Measure (Original)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Principals of K-8 schools with growth measures for ELA and math grades 4-8.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

7.5) Assurances

Please check all of the boxes below.

- Assure that the principal has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learners status and prior academic history.
- ☑ Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a principal's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 7.3, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- $\ensuremath{\square}$ Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each principal will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

7.6) Student Performance Subcomponent Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category

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Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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Task 7) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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For guidance on the use of alternate SLOs during the transition period, see: https://www.engageny.org/resource/guidance-on-new-york-s-annual-professional-performance-review-law-and-regulations.

100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

- (A) For a principal of a building which includes grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.
- (B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, if excluding grade 3-8 ELA/math State assessments and any State-provided growth scores results in no remaining student performance measures, districts/BOCES must develop alternate SLOs based on assessments that are not grade 3-8 ELA/math State assessments for the Required subcomponent of the Student Performance Category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

7.1-7.2) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Please list the grade configurations of the schools or principals where alternate SLOs will apply. For each configuration, also indicate the measure and assessment(s) used for the alternate SLO.

For each grade configuration indicate the following:

- · Column 1: lowest grade that corresponds to the building or program
- · Column 2: highest grade that corresponds to the building or program
- Column 3: measure used
- Column 4: assessment(s) used

Follow the examples below.

| | (1) lowest grade | (2) highest grade | (3) measure | (4) assessment(s) |
|-----------------------|------------------|-------------------|----------------------------|---------------------------------------------------------------------------------------------|
| Grades K-2 Building | K | 2 | District- or BOCES-wide | Common Core English, Common Core Algebra, Living Environment, Global 2, US History |
| Grades 11-12 Building | 11 | 12 | Principal-specific results | Common Core English, US History |

Using the table below, please select the assessment(s) that will be used for the alternate SLOs during the 2016-17 through 2018-19 school years for each grade configuration listed. In all other school years, the SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

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Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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| Grade From | Grade To | | State or Regents Assessment(s) | Locally-Developed Course- Specific Assessment(s) | Third Party Assessment(s) |
|---------------|----------|---------------------------------|-------------------------------------------------|--------------------------------------------------|------------------------------|
| К | 6 | District- or BOCES-wide results | ☑ CommonCore English | | |
| 7 | 9 | District- or BOCES-wide results | ☑ CommonCore English | | |

7.3) HEDI Scoring Bands

| Highly | Effectiv | ve | Effectiv | ve | | Develo | ping | Ineffec | tive | | | | | | | | | | | |
|--------|----------|----|----------|----|----|--------|------|---------|------|----|----|----|----|----|----|----|----|----|----------|----------|
| 20 | 19 | 18 | 17 | 16 | 15 | 14 | 13 | 12 | 11 | 10 | 9 | 8 | 7 | 6 | 5 | 4 | 3 | 2 | 1 | 0 |
| 100 | 96 | 92 | 89 | 84 | | 74 | 66 | 59 | 54 | 48 | 43 | 38 | 33 | 28 | 24 | 20 | 16 | 12 | 5- 8% | 0- 4% |
| % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | | |

7.4) Principals with More than One Growth Measure (Transition)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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Task 8.1. Optional Subcomponent Use (Principals) - Task 8.1 (Subcomponent Use and Weighting)

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Task 8) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all buildings with the same grade configuration or program in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that a different measure is used than that for the Required subcomponent in the Student Performance category, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

8.1) Use of the Optional Subcomponent for Student Performance Measures

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any principal.

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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For guidance on the Principal School Visit category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

9.1) Principal Practice Rubric

Select a principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards.

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| Rubric Name | If more than one rubric is utilized, please indicate the group(s) of principals each rubric applies to. |
|-----------------------------------------------|---------------------------------------------------------------------------------------------------------|
| Multidimensional Principal Performance Rubric | (No Response) |

9.2) Assurances

Please check all of the boxes below.

- ☑ Assure that all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits.
- Assure that the process for assigning points for the Principal School Visit category will be in compliance with the locally-determined subcomponent weights and overall School Visit category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for a principal assigned to different grade level configurations or building types.
- Assure that the same rubric(s) is used for all school visits for a principal across the school visit types in a given school year.

9.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Principal School Visit category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components will be weighted equally and averaged.

9.4) Calculating School Visit Ratings

Assurances

Please check the boxes below.

- Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the ranges indicated below.
- Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified in task 9.5 below, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

Please also check the boxes below.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the second school visit(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or his/her designee. See Section 30-3.5(d)(1)(ii)(a) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is grated an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 9 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.5(d)(1)(ii)(b) of the Rules of the Board of Regents.

Principal School Visit Scoring Bands

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

| | Overall School Visit Score and Rating | Overall School Visit Category Score and Rating | | | | | | |
|---|---------------------------------------|------------------------------------------------|--|--|--|--|--|--|
| | Minimum | Maximum | | | | | | |
| н | 3.5 to 3.75 | 4.0 | | | | | | |
| E | 2.5 to 2.75 | 3.49 to 3.74 | | | | | | |
| D | 1.5 to 1.75 | 2.49 to 2.74 | | | | | | |
| I | 0 | 1.49 to 1.74 | | | | | | |

HEDI Ranges

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

| | Minimum Rubric Score | Maximum Rubric Score | |
|-------------------|----------------------|----------------------|--|
| Highly Effective: | 3.50 | 4.00 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Effective: | 2.50 | 3.49 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Developing: | 1.50 | 2.49 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Ineffective: | 0.00 | 1.49 | |

9.5) Principal School Visit Subcomponent Weighting

Required Subcomponents:

- School Visits by Supervisor(s) or other Trained Administrator(s): At least 80% of the Principal School Visit category score
- School Visits by Impartial Independent Trained Evaluator(s)*: At least 10%, but no more than 20%, of the Principal School Visit category score

Optional Subcomponent:

- School Visits by Trained Peer Observer(s): No more than 10% of the Principal School Visit category score when selected

Please indicate the weighting of each subcomponent and be sure the total of the weights indicated equals 100%.

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^{*} If the district is granted an annual Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee.

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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| 1 | Required - Independent Evaluator(s) | ' ' | Grade configurations for which Peer Observers will be used |
|-----|----------------------------------------|-----|------------------------------------------------------------|
| 80% | 20% | N/A | (No Response) |

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9.6) Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.
- Assure that, if school visits are being conducted by trained peer observer(s), these principal(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a principal's school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness.
- Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.
- ☑ Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- ☑ Assure that at least one of the required school visits will be unannounced.
- ☑ Assure that school visits will not be conducted via video.

9.7) Number of School Visits

Indicate the minimum number of unannounced and announced school visits for each type of observer in the tables below.

Tenured Principals

| | ' ' | Required - Independent Evaluator(s): Minimum school visits | Optional - Peer Observer(s): Minimum school visits |
|-------------|-----|------------------------------------------------------------|----------------------------------------------------|
| Unannounced | 0 | 1 | 0 |
| Announced | 1 | 0 | 0 |

Probationary Principals

| | ' ' | Required - Independent Evaluator(s): Minimum school visits | Optional - Peer Observer(s): Minimum school visits |
|-------------|-----|------------------------------------------------------------|----------------------------------------------------|
| Unannounced | 0 | 1 | 0 |
| Announced | 1 | 0 | 0 |

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Task 10. Overall Scoring (Principals) - Tasks 10.1-10.3

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For guidance on APPR scoring, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

10.1) Scoring Ranges

Student Performance Category

HEDI ratings must be assigned based on the point distribution below.

Principal School Visit Category

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

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| | Overall Student Performance Category Score and Rating | | | Overall Schoo Category Sco | l Visit re and Rating |
|---|-------------------------------------------------------|---------|---|-------------------------------|--------------------------|
| | Minimum | Maximum | | Minimum | Maximum |
| н | 18 | 20 | Н | 3.5 to 3.75 | 4.0 |
| E | 15 | 17 | E | 2.5 to 2.75 | 3.49 to 3.74 |
| D | 13 | 14 | D | 1.5 to 1.75 | 2.49 to 2.74 |
| I | 0 | 12 | I | 0 | 1.49 to 1.74 |

10.2) Scoring Matrix for the Overall Rating

| | | Principal School Visit Category | | | |
|---------------------------------|----------------------|---------------------------------|---------------|----------------|-----------------|
| | | Highly Effective (H) | Effective (E) | Developing (D) | Ineffective (I) |
| Student Performance Category | Highly Effective (H) | Н | н | Е | D |
| | Effective (E) | н | Е | Е | D |
| | Developing (D) | Е | Е | D | I |
| | Ineffective (I) | D* | D* | I | Ι |

^{*} If a principal is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the principal can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

10.3) Assurances

Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- ☑ Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a principal shall be determined according to the evaluation matrix

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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For guidance on additional requirements for principals, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

11.1) Assurances: Improvement Plans

Please check all of the boxes below.

Assure that the district/BOCES will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive a Developing or Ineffective rating by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.

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Assure that PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas.

11.2) Attachment: Principal Improvement Plan Forms

All PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a principal's improvement in those areas.

As a required attachment to this APPR plan, upload the PIP forms that are used in the school district/BOCES.

APPR_PIP3012-d_Revised7-12-2016.pdf

11.3) Assurance: Appeals

Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

11.4) Appeals

Pursuant to Education Law §3012-d, a principal may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law §3012-d.

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

Principal Appeals Process

1. Any principal who receives an "ineffective" rating on their annual total composite APPR shall be entitled to appeal their annual APPR rating, based upon a paper submission to the Superintendent of Schools, who shall be trained in accordance with the requirements of the statute and regulations.

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- 2. The appeal must be brought in writing, specifying the area(s) of concern, but limited to those matters that may be appealed as prescribed in Section 3012-d of the Education Law. Further, a principal who is placed on a Principal Improvement Plan ("PIP") shall have a corresponding right to appeal concerns regarding the PIP in accordance with the requirements set forth in Section 3012-d of the Education Law.
- 3. An appeal of an APPR evaluation or a PIP must be commenced within ten (10) school days of the presentation of the final document to the principal, in the case of a tenured principal, and fifteen business days of the presentation of the final document to a probationary principal (and extended to both probationary/tenured principals by an additional period of up to 10 calendar days if he or she is going to be on a planned vacation during the 15 business days as referenced above) or else the right to appeal shall be deemed waived in all regards; provided, however, that in the case of a PIP appeal, there shall be a second fifteen business day period for a PIP appeal following the end date of the PIP. In the event that the PIP has an ending date after June 1st, the time for appealing the PIP shall be extended until no later than the 10th day after classes begin during the September immediately following the last day of the PIP.
- 4. The superintendent shall respond within ten (10) days to the appeal with a written answer granting the appeal and directing further administrative action, or a written answer denying the appeal that must include explanation and rationale behind that decision. The superintendent shall review the evidence underlying the observations of the principal along with all other evidence submitted by the principal prior to rendering a decision. Such decision shall be made within fifteen business days of the receipt of the appeal and shall be considered preliminary.
- 5. If not satisfied by the preliminary decision of the superintendent, the building principal shall, within three (3) school days, request a review be performed by a mutually agreed upon retired administrator. The cost of the retired administrator shall be borne by the District and shall be consistent with prevailing rates. The parties agree that they will annually review the list of retired administrators and mutually agree to modifications when necessary.
- 6. The review, conducted by the retired administrator, shall consist of reviewing the preliminary decision, the evidence underlying the observations/evaluations of the principal, and all other evidence submitted by the principal and/or the District. The evidence and all arguments shall be presented to the retired administrator for review within ten (10) business days after his/her selection. Upon completion of the review, the retired administrator shall render a written advisory opinion within ten (10) business days after receipt of the evidence and arguments from both sides and submit to the Superintendent. The advisory opinion may recommend upholding, reversing, or modifying the preliminary determination and may also provide recommendations, including but not limited to, adjustments to the Principal Improvement Plan or other corrective actions.
- 7. Upon receipt of the advisory decision, the superintendent shall, within five (5) school days, review said advisory opinion and in his/her sole discretion either adopt, reject, in whole, or in part, the advisory opinion. The decision of the superintendent, upon review of the advisory opinion, shall be final and binding in all regards and shall not be subject to review at arbitration, before any administrative agency, or in any court of law. An evaluation that is the subject of an appeal shall not be sought to be offered in evidence or placed in evidence in any proceeding conducted pursuant to Education Law sections 3020-a and 3020-b or any locally negotiated alternate disciplinary procedure until the appeal process is concluded.

 8. In the event that the current Superintendent is no longer the Superintendent, the parties shall jointly select a replacement for the Superintendent in the APPR appeals process. Pending the outcome of those negotiations, the Assistant Superintendent for Educational Services shall fill the Superintendent's role in the appeals process.

11.5) Assurance: Evaluators

Please check the box below.

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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11.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

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The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

The district has an obligation to provide the appropriate training for all evaluators, lead evaluators, and independent evaluators prior to the completion of any school year evaluations. The district will not be using peer evaluators. For the purpose of this plan, all personnel involved in the writing of an annual evaluation for principals shall be included in such training.

Training will be arranged through the office of the superintendent and will follow prescribed guidelines as recommended in the updated New York State Education Department APPR Guidance document. Resources for this training must be included annually in the district's budget development process to ensure ongoing re-certification as needed.

All evaluators will participate in initial, intensive APPR training offered by BOCES, and this training will occur for a minimum of one day. In addition, on-going training and annual training will take place through BOCES.

For all evaluators to qualify for certification, individuals will be required to participate in all initial and annual training and successfully complete a training course meeting the minimum requirements and will be certified by the Superintendent annually.

In order to be certified as evaluators/lead evaluators, administrators will be trained in the following nine elements in accordance with Regents Rules 30-3.10:

- (1) The New York State Teaching Standards and their related elements and performance indicators and the Leadership standards and their related functions, as applicable;
- (2) evidence-based observation techniques that are grounded in research;
- (3) application and use of the student growth percentile model and any other growth model approved by the Department as defined in Section 30-3.2 of this subpart;
- (4) application and use of the State-approved teacher or principal rubric(s) selected by the district for use in evaluations, including training on the effective application of such rubrics to observe a teacher or principal's practice;
- (5) application and use of any assessment tools that the district utilizes to evaluate its classroom teachers or building principals;
- (6) application and use of any locally selected measures of student growth used in the optional subcomponent of the Student Performance Category used by the district to evaluate its teachers or principals;
- (7) use of the statewide instructional reporting system;
- (8) the scoring methodology utilized by the department and/or the district to evaluate a teacher or principal under this Subpart, including the weightings of each subcomponent within a category; how overall scores/ratings are generated for each subcomponent and category and application and use of the evaluation matrix(es) prescribed by the commissioner for the four designated rating categories used for the teacher's or principal's overall rating and their category ratings; and
- (9) specific considerations in evaluating teachers and principals of English language learners and students with disabilities.

Impartial independent evaluators will receive training on the following elements in accordance with Regents Rules 30-3.10:

- (1) the New York State Teaching Standards and their related elements and performance indicators and the Leadership standards and their related functions, as applicable;
- (2) evidence-based observation techniques that are grounded in research; and
- (3) application and use of the State-approved teacher or principal rubric(s) selected by the district for use in evaluations, including training on the effective application of such rubrics to observe a teacher or principal's practice.

Throughout each school year all evaluators will continue to engage in training, designed to ensure inter-rater reliability and address the need for recertification of the lead evaluators. All evaluators will have the opportunity to practice skills in effectively identifying rubric components, determining levels of performance and gathering evidence. Training will be provided by recognized experts in the field. Lead evaluators will be recertified by the Superintendent annually. Recertification training, at minimum, will be for one day.

11.7) Assurances: Principal Evaluation

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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Please check all of the boxes below.

Assure that the district/BOCES shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for the principal's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.

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- ☑ Assure that the evaluation system will be used as a significant factor for employment decisions.
- ☑ Assure that principals will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any principal's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness; any district or regionally-developed assessment that has not been approved by the department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such principals with their original composite rating by September 1 of the school year next following the school year for which the principal's performance is being measured, or as soon as practicable thereafter.

11.8) Assurances: Assessments

Please check all of the boxes below.

- Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where applicable, if your district/BOCES has indicated that more than one version of a Regents assessment for a content area will be used as the underlying evidence for an SLO, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

11.9) Assurances Data

Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all principals will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- 🗷 Assure that enrolled students in accordance with policies for student assignment to schools and may not be excluded.
- ☑ Assure that procedures for ensuring data accuracy and integrity are being utilized.

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Task 12. Joint Certification of APPR Plan - Upload Certification Form

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Task 12) Upload APPR District Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using this form: APPR District Certification Form.

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2016-17_DistrictCertificationForm.pdf

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IX. TEACHER IMPROVEMENT PLAN (TIP) PROCESS

Regents Rules §§30-3.3(a)(1) and 30-3.11(b) requires that any teacher with an annual professional performance review rated as *developing* or *ineffective* shall receive a Teacher Improvement Plan (TIP). A TIP is not a disciplinary action. A TIP shall be developed by the Professional Support Team. At the end of the timeline set forth in the TIP, the Professional Support Team shall meet to assess the teacher's performance and ability to achieve the goals set forth in the TIP. Based on the outcome of this assessment, the TIP may be deemed satisfied, modified and continued, or deemed as having been unsuccessfully completed by the teacher.

The TIP is used for those teachers whose *annual teacher evaluation composite rating* is *developing* or *ineffective* or to address concerns identified by the District in the "Concerns and Recommendations Worksheet" or by an administrator in conjunction with The Office of Human Resources.

A TIP is completed collegially by the Professional Support Team. They set professional goals to ensure growth toward improved student outcomes. Working towards this growth in an environment of professional respect is an expectation for all parties.

The TIP should be developed as soon as is practical after the final evaluation has been completed, but in no case later than ten (10) school days after the date on which teachers are required to report prior to opening of classes for the new school year. The TIP should be structured around each teacher rubric components. TIP goals/activities should be structured so that no more than four or five at a time are addressed. The following should be included on the TIP:

- o Definition of the Problem (i.e. areas in need of improvement)
- o Statement of the Goals
- o Intervention Strategies (i.e. where appropriate, differentiated activities to support the teacher's improvement)
- o Resources
- o Sample Indicators of Success
- o Timeline for Achieving Improvement

Teachers will be placed on a Teacher Improvement Plan (TIP) for low evaluation ratings and/or administrative concerns. If due to the latter, a teacher can be placed on a (TIP) at any point throughout the year.

TEACHER IMPROVEMENT PLAN (TIP) PROCEDURES

- In consultation with appropriate administrators, the administrator directly in charge of supervision for the staff member will indicate a need for a TIP because of low evaluation ratings or little or no improvement in areas indicated by evaluations and/or the optional *Concerns and Recommendations Worksheet* or for other documented administrative concerns.
- The Building Administrator/Supervisor discusses this decision with the Union President.
- The Building Administrator and the Union President will:
 - o Designate a person to inform the teacher in need of a TIP;
 - o Set a date for the TIP meeting.
- The teacher is informed by the designee that his/her Building Administrator/Supervisor is placing him/her on a TIP and is asked to attend the Initial TIP meeting.
- The Professional Support Team is formed. The group will report to the Assistant Superintendent for Educational Services and the Assistant Superintendent for Human Resources and will be responsible for recommending strategies for instructional change.

• The Initial TIP meeting is held

- o <u>Participants</u>: The Professional Support Team
 - The teacher in need of a TIP
 - Building Administrator and/or Supervisor
 - District Mentor, if available and appropriate
 - Union Representation
 - Union President and/or designee
 - TVTA Building Representative or designee
 - Additional participants, if agreed upon by all other participants

o Agenda:

- A union representative distributes copies of the Professional Support section and a blank TIP from the Performance Appraisal System to all participants.
- Union representation explains that administration prepares their suggestions for completion of the TIP in advance, prior to the next TIP meeting.
- The meeting participants mutually agree upon an 'Exemplary Teacher'. (The District Mentor, when available, is preferred.) This 'Exemplary Teacher' will become a member of the Professional Support Team, attend all other subsequent TIP meetings, and work closely with the teacher in need of support to address the Building Administrator's concerns.
- A date is chosen for the next meeting with the purpose of initiating the TIP.

• A procedure for inviting the 'Exemplary Teacher' to participate in the support process and informing him/her of the next meeting date is agreed upon.

• The meeting to initiate the TIP is held

- o <u>Participants</u>: The Professional Support Team
 - The teacher in need of Professional Support
 - Building Administrator and/or Supervisor
 - Exemplary Teacher
 - Union Representation
 - Union President and/or designee
 - TVTA Building Representative or designee
 - Additional participants, if agreed upon by all other participants listed above

o Agenda:

- The Exemplary Teacher's role is explained and clarified to all participants by Union Representation.
- The components of the TIP are addressed by the Building Administrator and discussed by the entire Professional Support Team.
- Subsequent meeting dates are identified and the TIP is modified, as needed. All formal
 meetings between the teacher in need of support and the Building Administrator and/or
 Supervisor will be scheduled with the entire Professional Support Team.

Official Record:

- The Union President or designee (see above) will record the Minutes of each TIP meeting. The Minutes and the TIP are approved by the entire team at the beginning of each subsequent meeting.
- The Minutes will be filed at the building level and only maintained in paper copies. Minutes will not be sent electronically.
- The TIP and subsequent modifications will be filed at the building and the Office of Human Resources.
- **X.** The Progress Report will be filed at the building and the Office of Human Resources.

APPENDIX 15.0



Three Village Central School District

TEACHER IMPROVEMENT PLAN

| Faculty Member: |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Administrator: |
| TVTA Representative: |
| Additional Participants: |
| Date: |
| The following refers to the Components of Professional Practice as listed within the Domains of the Appraisal Framework of the Three Village Central School District: |
| Components of Strength |
| |
| |
| Areas in Need of Improvement |
| 1. |
| 2. |
| 3. |
| 4. |
| 5. |
| Statement of Goals: |

APPENDIX 15.0 (continued)

| | Intervention/Action/Strategies | Number(s) from Above | Sample Success Indicators | Progress/Outcome | |
|-------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------|------------------------------|------------------|--|
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | URCES TO BE ALLOCATED FOR PLAN | | | ETC.) | |
| | | | | | |
| Time | line for Achieving Improvement: | | | | |
| Next | Meeting Date: | | | | |
| | ULTY SIGNATURE: | | | | |
| | IINISTRATOR SIGNATURE: A REPRESENTATIVE SIGNATU | | | | |
| TVTA REPRESENTATIVE SIGNATURE: For additional comments (<i>if applicable</i>) use a separate page. | | | | | |



APPENDIX 15.1

TEACHER IMPROVEMENT (TIP) <u>PROGRESS REPORT</u>

(PLEASE ATTACH A COPY OF THE TIP)

| ADMINISTRATOR(S): | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--|
| FACULTY MEMBER: | | |
| DATE: | | |
| Areas in need of Improvement, as identified in the T | <u>ΓΙΡ</u> : | |
| Progress Noted: | | |
| Administrator Concern(s): | | |
| Faculty Concern(s) | | |
| Action Plan Modifications (if applicable): | | |
| Recommendation: | | |
| □ 1. TIP deemed satisfied; removal from TIP □ 2. Progress Noted; TIP will be modified and cont □ 3. Deemed unsuccessfully completed by teacher; | | |
| ADMINISTRATOR SIGNATURE | DATE | |
| ADMINISTRATOR SIGNATURE | DATE | |
| FACULTY SIGNATURE | DATE | |



VI. Principal/Administrator Improvement Plan

* THIS PLAN APPLIES TO ALL ADMINISTRATIVE STAFF *

The **Principal/Administrator Improvement Plan (PIP)** is a structured plan designed to identify specific concerns in leadership and outlines a plan of action to address these concerns. The purpose of a PIP is to assist principals/administrators to work to their fullest potential. The PIP provides assistance and feedback to the principal/administrator and establishes a timeline for assessing its overall effectiveness.

A PIP must be initiated whenever a principal/administrator receives a rating of *developing or ineffective* in a year-end evaluation or when there is evidence of little or no improvement in areas indicated by evaluations and/or overall performance. The PIP must be in place no later than October 1 or practicable thereafter. Prior to its implementation, the PIP will be signed and dated by all parties. The principal's/administrator's signature confirms receipt only, and agreement is not required for implementation. The area or areas in need of improvement will be drawn from the evaluation criteria contained in the agreed upon rubric. The attached forms will be used during the PIP plan.

A PIP shall be designed by the principal/administrator and the superintendent and his/her designee in collaboration with the president of the *Three Village Schools Administrators Association (TVSAA)* or his/her designee, with any differences to be resolved by a consensus determination. The TVSAA president will be notified when the district notifies the principal of an *ineffective* or *developing* rating.

The principal/administrator must be offered the opportunity for a volunteer peer mentor chosen from the TVSAA. The principal/administrator will select the mentor, with the approval of the superintendent and the TVSAA President. All dealings between the mentor and principal/administrator will be confidential. If there are no suitable mentors and/or no volunteers from the TVSAA, the parties shall consider other options. If the parties cannot agree, the final determination will be made by the Superintendent.

A statement of differentiated activities to support improvement shall be developed by the Superintendent of Schools or Assistant Superintendent for Educational Services after consultation with the principal/administrator on the PIP and may include, but shall not be limited to: working with mentors, in-service training, education conferences and reference to professional writings based upon scientific research, collaboration with administrative colleagues. All costs associated with the aforementioned shall be borne by the District upon the prior approval of the Superintendent.

Pursuant to Education Law Section 3012-d, the PIP will be implemented by October 1st of the school year next following the school year in which the educator's performance was rated Ineffective or Developing overall, or as soon as practical thereafter. No later than November 15th, the superintendent shall meet with the building principal/administrator and the support team on the PIP to discuss and assess the building principal's/administrator's progress and provide written feedback to the principal/administrator regarding his/her progress on the PIP; on or before February 15th, the superintendent shall again meet with the building principal/administrator on the PIP to discuss and assess the building principal's/administrator's progress and provide written feedback to the principal/administrator regarding his/her progress on the PIP; on or before April 15th, the superintendent shall once again meet with the building principal/administrator on the PIP to discuss and assess the building principal's/administrator's progress and provide written feedback to the principal/administrator regarding his/her progress on the PIP. If at any time the superintendent believes that the

goals have been met by the principal/administrator, (s)he shall sign a written acknowledgement of attainment. Timelines, as indicated above, may be altered and modified if agreed in writing by the parties.

In addition, the above meetings with the superintendent the building principal/administrator shall meet with the Assistant Superintendent for Educational Services periodically, throughout the school year, in order to discuss and assess the building principal's/administrator's progress on the PIP and to be provided written feedback regarding his/her progress on the PIP. All meetings shall be documented on the attached form.

If at the end of the year the PIP goals are met and the principal/administrator is rated "effective", the PIP will terminate.

If the principal/administrator is rated as *developing or ineffective* for any school year in which a PIP was in effect, a new plan will be developed by the principal and the superintendent in collaboration with the TVSAA adhering to the guidelines and requirements below. Continued concerns regarding a principal's/administrator's performance may warrant consideration of disciplinary procedures.

The Principal/Administrator Improvement Plan (PIP), set forth herein, will be used only for principals/administrators rated *ineffective* or *developing*. All aspects of the PIP shall be reviewed; however, only those aspects subject to negotiations shall be renegotiated as appropriate.

Any PIP created must consist of the following components:

- I. <u>SPECIFIC AREAS FOR IMPROVEMENT</u>: Identify specific areas in need of improvement. Develop specific, behaviorally written goals for the principal/administrator to accomplish during the period of the Plan.
- II. **EXPECTED OUTCOMES OF THE PIP**: Identify specific recommendations for what the principal is expected to do to improve in the identified areas. Delineate specific, realistic, achievable activities for the principal/administrator.
- III. **RESPONSIBILITIES**: Identify steps to be taken by the superintendent and the principal/administrator throughout the plan. Examples: school visits by the superintendent; supervisory conferences between the principal/administrator and superintendent; written reports and/or evaluations, etc.
- IV. <u>RESOURCES/ACTIVITIES:</u> Identify specific resources available to assist the principal/administrator to improve performance. Examples: colleagues; courses; workshops; peer visits; materials; etc.
- V. <u>EVIDENCE OF ACHIEVEMENT</u>: Identify how progress will be measured and assessed. Specify next steps to be taken based upon whether the principal/administrator is successful, partially successful, or unsuccessful in efforts to improve performance.
- VI. <u>TIMELINE</u>: Provide a specific timeline for implementation of the various components of the PIP and for the final completion of the PIP. Identify the dates for preparation of written documentation regarding the completion of the Plan and finalize the dates as to required meetings and/or school visits, and/or workshops, etc.

Three Village Central School District

PRINCIPAL/ADMINISTRATOR IMPROVEMENT PLAN I. Specific Area(s) of Improvement II. Expected III. Responsibilities IV. Resources / V. Evidence of VI. Timeline Outcomes Activities Achievement (Identify applicable Domains) Superintendent **Date** Principal/Administrator **Date**

Three Village Central School District

PRINCIPAL/ADMINISTRATOR IMPROVEMENT PLAN PROGRESS RECORD FORM

| | SUMMARY OF MEETING | SIGN-OFF BY ALL PARTIES |
|--------------------|--------------------|----------------------------|
| Meeting #1 Date | | |
| Meeting #2 Date | | |
| Meeting #3 Date | | |
| Meeting #4 Date | | |
| Meeting #5 Date | | |
| Meeting #6 Date | | |
| Meeting #7 Date | | |

DISTRICT CERTIFICATION FORM: Please download this form, sign and upload to APPR form

By signing this document, the school district or BOCES certifies that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that all provisions of the APPR that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES. By signing this document, the collective bargaining agent(s) of the school district or BOCES, where applicable, certify that this document constitutes the district's or BOCES' complete APPR Plan, that collective negotiations have been completed on all provisions of the APPR that are subject to collective bargaining, and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that upon information and belief, all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using a comprehensive annual evaluation system that rigorously adheres to Education Law §3012-d as implemented by Subpart 30-3 of the Rules of the Board of Regents.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that this APPR Plan is the district's or BOCES' complete APPR Plan and that such plan will be fully implemented by the school district or BOCES; that there are no collective bargaining agreements, memoranda of understanding, or any other agreements in any form that prevent, conflict, or Interfere with full implementation of the APPR Plan; and that no material changes will be made to the Plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-3 of the Rules of the Board of Regents.

The district/BOCES and its collective bargaining agent(s), where applicable, also certify that during the 2015-16 through 201819 school years, transition scores and ratings will be calculated for teachers and principals that exclude the results of grades 3-8
English Language Arts (ELA) and Math State assessments and any State-provided growth scores; that the district/BOCES will
continue to provide teachers and principals with original APPR scores and ratings calculated based on the measures in their
approved APPR plan without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of
Regents during the transition period; and that original APPR scores and ratings will be provided for advisory purposes only, and
will have no impact on employment decisions, including tenure determinations, or teacher and principal improvement plans.

The school district and its collective bargaining agent(s), where applicable, also acknowledge that if approval of this APPR Plan is rejected or rescinded for any reason, any State aid increases received as a result of the Commissioner's approval of this APPR Plan may be withheld or forfeited by the State pursuant to Education Law §3012-d(11), as added by Chapter 56 of the Laws of 2015.

The school district or BOCES and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:

- Assure that, during the 2015-16 through 2018-19 school years, the overall transition rating will be used as a significant factor in employment decisions, including tenure determinations and teacher and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES will continue to provide teachers
 and principals with original APPR scores and ratings calculated based on the measures described in this APPR plan
 without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents;
- Assure that, during the 2015-16 through 2018-19 school years, original APPR scores and ratings will not be used as the basis for employment decisions and will only be used for advisory purposes;
- Assure that beginning in the 2019-2020 school year, the original overall APPR score pursuant to the district or BOCES
 approved APPR plan shall be used as the basis for employment decisions, including tenure determinations and teacher
 and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BCCES, shall provide teachers and
 principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math
 State assessments and/or State-provided growth scores with their APPR transition scores and ratings calculated
 pursuant to §30-3.17 of the Rules of the Board of Regents as soon as practicable, but in no case later than September
 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers and
 principals with their original composite APPR rating by September 1 of the school year next following the school year
 for which the teacher's performance is being measured, or as soon as practicable thereafter.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall continue to provide teachers
 and principals whose Student Performance Category measures are not based on the grades 3-8 ELA/math State
 assessments or State-provided growth scores with their score and rating on the Student Performance category, if

available, and for the Teacher Observation category or Principal School Visit Category of their annual professional performance reviews, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's or principal's performance is measured, and that the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured

Assure that beginning in the 2019-20 school year, the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which

the classroom teacher or building principal's performance is being measured;

Assure that beginning in the 2019-20 school year, the district or BOCES shall compute and provide to the teacher/principal their score and rating on the Student Performance category, if available, and for the Teacher Observation category or Principal School Visit Category of a teacher's or principal's annual professional performance review, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's or principal's performance is measured;

Assure that the APPR Plan will be filed in the district office and made available to the public on the district's or BOCES' website no later than September 10th of each school year, or within 10 days after the plan's approval by the

Commissioner, whichever shall later occur;

Assure that accurate teacher and student data will be provided to the Commissioner in a format and timeline

prescribed by the Commissioner;

Assure that, during the 2015-16 through 2018-19 school year, the district or BOCES will continue to report both the original and transition individual category and subcomponent scores and the overall original and transition ratings to the State for each classroom teacher and building principal in a manner prescribed by the Commissioner;

Certify that the district provides an opportunity for every classroom teacher and building principal to verify the subjects

and/or student rosters assigned to them;

Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process;

Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English language learners and students with disabilities:

Assure that, during the 2015-16 through 2018-19 school years, any educators who receive a Developing or Ineffective rating as their overall transition rating will receive a Teacher Improvement Plan or Principal Improvement Plan, in accordance with all applicable statues and regulations, by October 1 in the school year following the school year in which such teacher's or principal's performance is being measured or as soon as practicable thereafter.

 Assure that, beginning in the 2019-2020 school year, any educator who receives a Developing or Ineffective rating on their original overall rating pursuant to this APPR plan will receive a Teacher Improvement Plan or Principal Improvement Plan, in accordance with all applicable statutes and regulations, by October 1 in the school year following the school year for which such teacher's or principal's performance is being measured or as soon as practicable thereafter:

 Assure that such improvement plan shall be developed by the superintendent or his/her designee in the exercise of their pedagogical judgment, and shall be subject to collective bargaining to the extent required under Article 14 of the

Civil Service Law:

Assure that all evaluators and lead evaluators, including independent evaluators and peer evaluators, as applicable, will be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with all applicable statutes and regulations;

Assure that the district or BOCES has collectively bargained appeal procedures that are consistent with the statute and regulations and that they provide for the timely and expeditious resolution of an appeal to the district/BOCES;

Assure that, for teachers, all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations and, for principals, all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits;

Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0, for each subcomponent and that the district and BOCES shall ensure that the process by which weights and scoring ranges are assigned to subcomponents and categories is transparent and available to those being rated before the beginning of

each school year;

Assure that if a second measure for the Student Performance category is locally selected, then the same locally selected measures of student growth across all classrooms in the same grade/subject in the district/BOCES must be used in a consistent manner to the extent practicable;

Assure that all growth targets represent a minimum of one year of expected growth, as determined by the

superintendent or another trained administrator:

Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval by March 1 of each school year, on a form prescribed by the Commissioner, to the Commissioner for approval;

Assure that the alternate SLOs described in Tasks 2 and 7 of this APPR plan will be used as the basis for certain teachers' and principals' transition APPR scores and ratings, where applicable and consistent with section 30-3.17 of the Rules of the Board Regents, during the 2016-17 through 2018-19 school years only;

- Assure that, beginning in the 2019-20 school year, no transition scores and ratings will be generated and the district or BOCES' original APPR Plan will apply to all classroom teachers and building principals as defined in the statute, regulations, and SED guidance without any modifications, substitutions, or replacements as a result of the requirements of §30-3.17 of the Rules of the Board of Regents;
- Assure that the district or BOCES will provide the Department with any information necessary to conduct annual monitoring pursuant to Subpart 30-3 of the regulations;
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by State or Federal law for each classroom or program of the grade does not exceed, in the aggregate, one percent of the minimum in required annual instructional hours for such classroom or program of the grade; and
- Assure that the amount of time devoted to test preparation under standardized testing conditions for each grade does not exceed, in the aggregate, two percent of the minimum required annual instructional hours for such grade. Time devoted to teacher administered classroom quizzes or exams, portfolio reviews, or performance assessments shall not be counted towards the limits established by this subdivision. In addition, formative and diagnostic assessments shall not be counted towards the limits established by this subdivision and nothing in this subdivision shall be construed to supersede the requirements of a section 504 plan of a qualified student with a disability or Federal law relating to English language learners or the individualized education program of a student with a disability.

Signatures, dates

| Superintendent Signature | Date: | |
|------------------------------------------|-------|-----------|
| Chry Pulinch | | 7/19/2016 |
| Teachers Union President Signature | Date: | |
| Youda Khart | | 7-19-2016 |
| Administrative Upon President Signature: | Date: | |
| Um. # 2135 | | 7-19-2016 |
| Board of Education President Signature: | Date: | |
| William & Con | ms, f | 7-19-2016 |