# THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



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January 4, 2021

# **APPR Plan - Variance**

Dr. L. Oliver Robinson, Superintendent Shenendehowa Central School District 5 Chelsea Place Clifton Park, NY 12065

Dear Superintendent Robinson:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan variance application meets the criteria outlined in section 30-3.16 of the Rules of the Board of Regents and has been approved. As a reminder, we are relying on the information you provided in your variance application, including the narrative descriptions, certifications, and assurances that are included in the application. During the approved term of this variance, your LEA will implement the variance along with all other remaining provisions of your approved APPR plan. If any material changes are made to your approved plan and/or the terms of your approved variance, your LEA must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class school leader to support their professional growth, and every student achieves success.

Thank you again for your hard work.

Sincerely,

Betty A. Rosa

Interim Commissioner

Attachment

c: Anita Murphy

### NOTE:

Only documents that are incorporated by reference in your APPR variance application have been reviewed and are considered as part of your approved APPR variance application; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR variance application but are not incorporated by reference have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan or variance and/or require corrective action.

Pursuant to section 30-3.16 of the Rules of the Board of Regents, please note that an LEA with an approved variance shall provide to the Department, upon its request, any documentation related to the implementation and efficacy of the approach proposed in the variance, including but not limited to: reports on the correlation in assigned ratings for different measures of the LEA's evaluation system and differentiation among educators within each subcomponent and category of the evaluation system

Your variance is approved for the 2020-21 school year. Because you requested this variance to address issues related to COVID-19, the approval of this variance for any future school years (up to a three school year period) is contingent on the continuation of the current COVID-19 pandemic notwithstanding your request for this variance to apply in future school years. Upon expiration of state-imposed restrictions or emergency measures related to the pandemic, or abatement of the pandemic, it is expected that your variance will no longer be required. As such, SED may withdraw its approval of this variance for any subsequent school years or may require a separate application or other documentation for continuation of the variance in future school years. Upon expiration of the approved term of your variance, you must implement the terms of your current APPR plan as approved by the Commissioner.

#### Task 1. General Information - General Information

Page Last Modified: 11/04/2020

#### Annual Professional Performance Review Variance (Education Law 3012-d)

For guidance related to the Annual Professional Performance Review variance, see NYSED APPR Guidance.

At its October 2019 meeting, the Board of Regents amended sections 30-3 of the Rules of the Board of Regents to allow LEAs to apply for a variance from Annual Professional Performance Review (APPR) plan requirements to permit them to develop and implement new and innovative approaches to evaluation that meet the specific needs of the LEA, upon a finding by the Commissioner that the new and innovative approach demonstrates how it will ensure differentiated results over time and how the results of the evaluation will be used to provide personalized professional learning opportunities to teachers and principals, while complying with the requirements of Education Law §3012-d.

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In instances where a variance is approved, the term(s) described in the approved variance will replace the related sections of the LEA's currently approved APPR plan. However, please note that all other terms as are present in the LEA's currently approved plan will remain in effect and must be implemented without modification.

Once a variance is approved by the Department, it shall be considered part of the LEA's APPR plan during the approved term of the variance. In any instance in which there is an approved variance and such variance contains information that conflicts with the information provided in the approved Education Law §3012-d APPR plan, the provisions of the approved variance will apply during the approved term of the variance.

#### **Variance Application Timeline**

Variance applications must be approved by the Department by December 1 of a school year to be implemented in that school year.

Submission by November 1 is suggested to allow time forreview, revision and approval in order to meet the approval deadline for implementation in the same school year.

Absent a finding by the Commissioner of extraordinary circumstances, a variance application approved after December 1 of a school year will not be implemented until the following school year.

For more information regarding the variance approval deadline, including a possible extension, please contact APPRVariance@nysed.gov.

#### **Variance Assurances**

#### Please check all of the boxes below

- ☑ Assure that the contents of this form are in compliance with Education Law Section 3012-d.
- Assure that a detailed version of the LEA's variance is kept on file and that a copy of such variance will be provided to the Department upon request for review of compliance with Education Law Section 3012-d.
- Assure that this variance will be posted on the LEA's website, in addition to its current full APPR plan, no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall occur later.
- Assure that it is understood that this LEAs variance will be posted in its entirety on the NYSED website\* following approval.

#### **Teacher Variance**

Please check the appropriate box below.

Assure that any task not included in the following variance request(s) for teachers will be carried out in the manner described in the currently approved APPR plan.

## **Principal Variance**

Education Law §3012-d requires that the principal evaluation system be aligned to the requirements for teacher evaluation. Therefore, when completing a variance request for the evaluation of principals, the processes identified must be aligned to such requirements.

Please check the appropriate box below.

A variance is not requested for any subcomponent or category for principals; all principals will be evaluated using the currently approved APPR plan.

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#### Annual Professional Performance Review - Variance, Education Law §3012-d

Task 2. TEACHERS: Required Student Performance - Variance Request

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#### **Required Student Performance Subcomponent**

For guidance on the Required subcomponent of the Student Performance category,see NYSED APPR Guidance.

100% of the Student Performance category if only the Required subcomponent is used or locally determined if the Optional subcomponent is selected.

Education Law §3012-d requires that each teacher havea Student Learning Objective (SLO)consistent with a goal-setting process based on appropriate growth targets. The process must include, at a minimum, the following elements:

A description of the measure(s) of student growth to be used (e.g., the SLO goal setting process; SLO components),

Applicable evidence of student learning (e.g., how growth will be measured through various forms of assessment, evaluation of student performance),

A method for converting student results to a score on a scale from 0-20,

A scale for conversion of the score of 0 to 20 to a HEDI rating.

This requirement currently approved APPR plan will apply.

must be met through

# Variance Request

LEAs may use this variance application to develop an SLO process for a teacher or group of teachers that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

#### Please make the appropriate selection below.

- ☑ A variance is not requested for the required student performance subcomponent for teachers.
- ☐ The details of the variance request for the required student performance subcomponent for teachers is described in the subsequent section.

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Task 3. TEACHERS: Optional Student Performance - Variance Request

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### **Variance Request**

LEAs may use this variance application to develop an optional second measure for a teacher or group of teachers that differs from the process described in the Commissioner's regulations.

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Any teachers not covered by this variance request

### Please make the appropriate selection below.

☑ A variance is not requested for the optional student performance subcomponent for teachers.

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# Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Variance Request

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### **Variance Request**

LEAs may use this variance application to evaluate teacher practice in a manner that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

### Please make the appropriate selection below.

☑ The details of the variance request for the teacher observation category is described in the subsequent section.

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#### Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Applicability & Rubric

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#### **Applicable Teachers**

Please indicate all teachers to whomthis teacher observation variance request applies.

#### **Core Teachers**

Use the table below to list the core teachers this teacher observation variance request is applicable to (teachers of other courses should be listed in the subsequent section).

	All Core Teachers	Common Branch	ELA	Math	Science	Social Studies
Courses	All core teachers (K-3; 4-8 ELA, math, science, social studies; high school ELA and Regents courses) [if this option is selected, please do not make selections in subsequent columns]					

#### Other Teachers

- ☐ Teachers of other courses are not included in this teacher observation variance request.
- ☑ Teachers of other courses included in this teacher observation variance request are listed in the table below.

Fill in the following for all other teachers in additional grades/subjects that are included in this teacher observation variance request:

Column 1: lowest grade that corresponds to the course

Column 2: highest grade that corresponds to the course

Column 3: subject of the course

Follow the examples below to list other courses.

	(1) lowest grade	(2) highest grade	(3) subject
All Other Courses	K	12	All courses not named above
K-3 Art	K	3	Art
Grades 9-12 English Electives	9	12	English Electives

# Click "Add Row" to add additional courses. Only list additional courses if they are included in this teacher observation variance request.

Grade From	Grade To	Subject
К	12	All courses not named above

# **Applicable Areas**

A variance may be requested for the following components of the teacher observation subcomponent:

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### Annual Professional Performance Review - Variance, Education Law §3012-d

# Task 4. TEACHERS: Observations - Applicability & Rubric

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- · Teacher practice rubric
- Rating and scoring of the teacher practice rubric
- Weighting of thedomains/subcomponentsof the teacher practice rubric
- · HEDI scoring bands
- · Weighting of the teacher observation subcomponents
- Required principal/supervisor observations
- Required independent evaluator observations
- · Optional peer observations

Please indicate the area(s) of the teacher observation subcomponent for which a variance is being requested.

- ☑ Required principal/supervisor observations
- ☑ Required independent evaluator observations

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Task 4. TEACHERS: Observations - Required Principal/Supervisor Observations

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### Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrators

At least one observation must be conducted by the building principal or another trained administrator.

Indicate the minimum number of unannounced and announced observations by principal(s) or other trained administrators, as well as the method of observation, in the table below.

If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

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	Minimum number of observations	11.27	Other observation method (only complete if 'Other' is selected in the previous column)
Unannounced	0	☑ N/A	(No Response)
Announced	1	☑ Live	(No Response)
Totals:	1		

To which teachers does the information in the above table apply?

☑ A subgroup of teachers listed in the 'Applicability' section (provide details below).

Describe the subgroup of teachers to whom the information in the table above applies (i.e., probationary teachers), then complete the next page for an additional subgroup.

Tenured teachers and Yr 2, 3 & 4 Probationary Teachers

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### Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Principal/Supervisor Observations

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### Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrators

At least one observation must be conducted by the building principal or another trained administrator.

Describe the subgroup of teachers to whom the information in the table below applies (i.e., tenured teachers).

Probationary Year 1 Teachers

Indicate the minimum number of unannounced and announced observations by principal(s) or other trained administrators, as well as the method of observation, in the table below.

If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

	Minimum number of observations	Observation method (check all that apply)	Other observation method (only complete if 'Other' is selected in the previous column)
Unannounced	0	☑ Live	(No Response)
Announced	2	☑ Live	(No Response)
Totals:	2		

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Task 4. TEACHERS: Observations - Required Independent Evaluator Observations

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#### Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)

#### **Independent Evaluator Assurances**

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating
- ☑ Assure that independent evaluator(s) will be trained and selected by the LEA.

#### **Number and Method of Observation**

Indicate the minimum number of unannounced and announced observations by impartial independent trained evaluator(s), as well as the method of observation, in the table below. At least one observation must be conducted by an impartial independent trained evaluator.

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If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

	Minimum number of observations	Observation method (check all that apply)	Other observation method (only complete if 'Other' is selected in the previous column)
Unannounced	1	☑ Live	(No Response)
Announced	0	☑ N/A	(No Response)
Totals:	1		

## To which teachers does the information in the above table apply?

☑ A subgroup of teachers listed in the 'Applicability' section (provide details below).

Describe the subgroup of teachers to whom the information in the table above applies (i.e., probationary teachers), then complete the next page for an additional subgroup.

Probationary teachers

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Task 4. TEACHERS: Observations - Required Independent Evaluator Observations

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### Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)

**Number and Method of Observation** 

Describe the subgroup of teachers to whom the information in the table below applies (i.e., tenured teachers).

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Tenured teachers

Indicate the minimum number of unannounced and announced observations by impartial independent trained evaluator(s), as well as the method of observation, in the table below. At least one observation must be conducted by an impartial independent trained evaluator.

If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

	Minimum number of observations	' ' ' '	Other observation method (only complete if 'Other' is selected in the previous column)
Unannounced	0	☑ N/A	(No Response)
Announced	0	☑ N/A	(No Response)
Totals:	0		

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Task 4. TEACHERS: Observations - Variance Details & Assurances

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#### **Variance Details**

Please read the questions below and answer each prompt in a concise manner.

#### Rationale

Please provide a rationale for this variance request.

> Your rationale should include information regarding the specific, identified needs and/or challenges of the LEA, and how such needs and/or challenges inform development of the teacher observation variance request.

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Adjustments in the district system due to COVID have altered teaching and learning, administrative responsibilities and schoolstructures.

Having one announced observation for tenured teachers and probationary teachers in years 2, 3, & 4 will allowprincipals and instructional leaders more time in focused conversations and support around the new teaching and learning environment.

Having only one observation for tenured teachers will not detract from our ability to have informal conversations with teachers about classroom practices.

Instructional leaders will be able to reallocate time to support all staff as they navigate the challenges of teaching during COVID. Teachers utilizing new methodologies for teaching and learning need the non evaluative environment in which to take risks and reflect on successes and challenges.

This is a prime opportunity for instructional leaders to talk to teachers about their practices and work these challenges out together.

Additionally, reducing the number of observations would minimize the number of administrators traveling in and out of district school buildings and classrooms.

#### **Standards and Procedures**

Please provide a description of the standards and procedures that will be used in lieu of those included in the LEA's most recently approved evaluation plan.

- > This description should include a specific, detailed explanation of the new and innovative approach that the LEA is seeking to implement as part of its variance request.
- > This description should include, but not be limited to, a description of the alternate measures and/or evidence of teacher practice that will be used to evaluate educators.

Probationary teachers in the first year of their probationary appointment will be observed three times (2 announced, 1 unannounced). Probationary teachers in the second through fourth year of their probationary appointment will be observed two times (1 announced, 1 unannounced). For all probationary teachers, one observation will be an extended length observation, meaning the observer will observe two consecutive classes.

The variance requested will reduce the number of observations for tenured teachers in good standing. Tenured teachers in good standing will bedefined as an teacher who earned an Effective or Highly Effective overall rating in the 2018-2019 school year. For tenured teachers in good standing, one of the district's trained lead evaluators will conduct one full, announced observation with pre and post conferences to count for 100% of the observation component in the overall APPR score. The district will not conduct an unannounced observation for tenured teachers in good standing. All four domains are scored at the sub-component level. Within each domain, individual sub-components are scored and weighted equally to arrive at the domain score. All four domain scores are weighted equally and averaged to reach an observation score.

Tenured teachers in good standing would benefit from the process of the announced observation and, in addition, more frequent informal check-ins to support innovative teaching in hybrid and completely virtual settings. Although tenured teachers will not receive an unannounced observation by an independent evaluator, as part of the informal check-ins, where areas in need of growth are identified, the teacher will be made aware and support will be provided to enhance the learning experience of the students.

Informal check-ins will also be conducted for probationary teachers and where areas in need of growth are identified, the teacher will be made aware and support will be provided to enhance the learning experience of the students.

Tenured teachers not in good standing will have the full observation process, unamended, as per the currently approved APPR plan.

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#### Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Variance Details & Assurances

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#### Rigor

Please provide a description of how the LEA will ensure that evaluations are rigorous and enable strong and equitable inferences about the effectiveness of the LEA's educators.

- > This description should include how rigor is achieved and maintained, including relevant processes and methodologies.
- > This description may include, but is not limited to, how data will be used to draw inferences, including how the derived data informs decisions and guidance for the LEA's educators.

Trained evaluators will continue to observe and evaluate all four domains with pre and post conferences for announced observations of all teachers. The evidence collected in each area of the rubric will continue to be used to identify areas of strength as well as areas for growth. Resulting conversations will be focused informal, formative conversations between the teacher and instructional leader. Observation trend data will continue to inform targeted support and professional development.

The impact of COVID on teaching and learning has been significant. Supporting teachergrowth at the currentrate requires time to talk about practice outside of the evaluation process. Removing an unannounced observation for experienced teachers does not lower the bar, it affords the necessary opening to have conversations about growth in practice that are not evaluative in nature.

There are multiple mechanisms in place to support probationary teachers outside of the observation schedule including the New Teacher Induction program which provides ongoing professional learning to teachers throughout the probationary period and includes required components such as video reflection, observing colleagues, completing action research among other requirements.

In accordance with the approved Shenendehowa APPR plan, where additional supports are needed for either probationary or tenured teachers, Progressive Levels of Support will be provided. Progressive Levels of Support include professional development, coaching, peer supports, and other customizable options to ensure each teachers is provided with the guidance needed to show growth.

The process in place is rigorous as a result of utilizing all four domains of the Danielson rubric which provides a clear evaluation of teacher practice. Further, teachers will have informal check-ins and alsoformal and informal professional learning through staff meetings, department meetings, and PLC meetings. Additionally, tenured teachers can access on-demand coaching support.

#### **Professional Learning**

Please provide a description of how the LEA will use the information collected through the evaluation system, including the assigned effectiveness ratings, to provide personalized professional learning opportunities for educators.

- > This description may include, but is not limited to, methodologies and procedures for:
- · collecting information about educator effectiveness to inform professional learning,
- · specific details regarding both the type(s) and extent of professional learning opportunities anticipated,
- · processes for delivery of personalized learning opportunities, and
- use of data to measure the efficacy of such professional learning.

The multiple engagements with teachers (i.e.., pre conference, formal observation, and post conference) provideample opportunities to collect evidence and build upon professional conversations. Trained instructional leaders will utilize faculty time to offer experiences around best practices. Instructional leaders will share resources and opportunities for professional development to promote growth in practice.

Further, teachers participate in Professional Learning Communities (PLCs), department meetings, and faculty meetings, all of which provide professional learning for teachers focusing on innovative practices and sharing solutions to challenges associated with converting instructional materials to the digital environment.

Data from observations is used in multiple ways including using aggregated observation data to develop professional learning focused on the lowest scoring areas of the rubric. Areas of need for specific teachers will continue to be monitored by observers and individualized coaching support will be provided.

Multiple formal and informal (coaching) professional learning sessions have been provided for teachers on teaching in the hybrid and remote environments, including how to leverage learning management platforms to support organization, social emotional learning and pedagogical strategies to enhance engagement, and digital resources to access quality content online.

Teachers are surveyed to provide feedback on the usefulness of professional learning that was provided and also drive the offerings provided by requesting specific topics be addressed.

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Task 4. TEACHERS: Observations - Variance Details & Assurances

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#### **Effectiveness of Implementation**

Please provide a description of how the LEA will assess the effectiveness of the implementation of the variance.

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- > This description may include, but is not limited to, processes and procedures for:
- · collection and analysis of both short- and long-term data,
- the standard(s) used to measure the effectiveness of implementation, and
- how results will be used to inform future implementation.

Ongoinganalysis of observations conducted across the school district will be a prime measure of the effectiveness of implementation. Areas of strength along with areas for growth will be identified and targeted professional learning will be provided in accordance with the findings. Further, student performance data will be reviewed in an ongoing manner. If it is determined that one observation per year is not generating sufficient data that aligns with student outcomes, the process can and will be further reviewed.

Teachers have been asked to provide feedback through formal surveys issued by building leaders this year to drive professional learning and supports. Review of recent survey data revealed many needs have been met and also highlighted additional areas where teachers would appreciate future professional learning opportunities (e.g., student engagement in online environment). These areas will continue to be the focus of department meetings, faculty meetings and professional learning sessions.

Data collected from teacher observations is reviewed in an ongoing manner to identify areas for focus. Whereas questioning and discussion techniques along with assessment of learning have been areas for growth based on review of teacher observation data, the focus during COVID is how to enhance practices in these areas while working in the remote, hybrid, and in-person environments. Data will continue to be reviewed and used to addressneeds as they surface.

#### **Observation Assurances**

Please check each of the boxes below as applicable to all teachers included in this teacher observation variance request.

- Assure that the process for assigning points for the Teacher Observation category will be consistent with the process described in the LEA's approved APPR plan and/or this variance application and in compliance with Education Law Section 3012-d.
- Assure that once all observations are complete, the process for determining an overall Teacher Observation category score and rating will incorporate the evidence collected across all observations to produce an overall Teacher Observation category rating on a HEDI scale.
- Assure that it is possible for a teacher to obtain any number of points in the applicable scoring ranges, including zero, in each subcomponent.

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Task 5. TEACHERS: Overall Scoring - Variance Request

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#### **Category and Overall Ratings**

For guidance on APPR scoring, seeNYSED APPR Guidance.

Education Law §3012-d requires that each teacherbe given a final score for both the Student Performance and Teacher Observation categories, which will be converted to a final category ratingbased on the HEDI scale, and that these ratings be used to provide an Overall Rating using the prescribed scoring matrix.

These requirements must be met through either the LEA's current APPR plan or this variance. To the extent that the variance does not address a requirement, the currently approved APPR plan will apply.

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# Variance Request

LEAs may use this variance application to define the HEDI ranges for the Student Performance and/or Teacher Observation category that is different than those included in the Commissioner's regulations.

Any teachers not covered by this variance request

Please make the appropriate selection below.

☑ A variance is not requested for category ratings for teachers.

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Task 6. TEACHERS: Additional Requirements - Variance Request

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#### **Additional Requirements for Teachers**

For more information on the additional requirements for teachers, seeNYSED APPR Guidance.

Education Law §3012-d requires that a complete APPR plan must include a process for teacher improvement plans, appeals, and evaluator training as determined by the Commissioner. The following minimum requirements under Education Law §3012-d are applicable to teachers:

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A form for development of a Teacher Improvement Plan,

A timely and expeditious process for resolving educator's appeals of APPR ratings,

A process for training all evaluators of applicable educators.

These requirements must be met through either the LEA's current APPR plan or this variance. To the extent that the variance does not address a requirement, the currently approved APPR plan will apply.

#### Variance Request

LEAs may use this variance application to develop a process for Teacher Improvement Plans, appeals and/or training in a manner that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

### Choose the appropriate response below.

- ☑ A variance is not requested for teacher improvement plans, appeals, or training.
- ☐ The details of the variance request applicable to teacher improvement plans, appeals, and/or training is described in the subsequent section.

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Task 12. Joint Certification of APPR Variance - Applicability and Certification

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## **Applicability of Variance**

#### **Need for Variance**

Please make the appropriate selection below.

oxdot The submission of this variance application is prompted by the impact of COVID-19 on the LEA.

#### Instructional Model

☐ The processes identified in this variance application need only apply if an in-person instructional model is implemented.

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- ☐ The processes identified in this variance application need only apply if a remote instructional model is implemented.
- ☐ The processes identified in this variance application need only apply if a hybrid instructional model is implemented.
- ☑ The processes identified in this variance application apply regardless of the instructional model implemented.

#### **Variance Duration**

An Annual Professional Performance Review Variance under Education Law §3012-d may be approved forup to THREE (3) years.

Please indicate below the school years to which this variance application will apply.

One, two, or three consecutive academic years may be selected.

- ☑ 2020-21
- ☑ 2021-22
- ☑ 2022-23

#### **Upload APPR Variance Certification Form**

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Variance using the "Variance Certification Form" found in the 'Documents' menu on the left side of the page.

APPR Variance Certification form - 12\_15\_20 3.pdf

Shenendehowa Variance Certification form 3012-d 11\_20\_20.pdf

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APPR VARIANCE CERTIFICATION FORM: Please download, check the assurances, sign, and upload this form to complete the submission of your LEA's Annual Professional Performance Review (APPR) Variance, Education Law §3012-d application.

H	Assurances: Please check the boxes below		
	Assure that all information provided in this variance application is true and accurate as of the date that the variance application is submitted.  Assure that once this application is approved by the Department, it shall be considered part of the LEA's approved		
-	APPR plan during the effective term of the variance.		
	Assure that, upon a revocation or non-renewal of a variance application at the end of its effective term, the district shall implement its approved evaluation plan in its entirety and without modification, consistent with all		
r	requirements of Subpart 30-3.3 of the Rules of the Board of Regents, and absent any terms of the variance.  Assure that, where applicable, collective negotiations have been completed on all provisions of this variance		
L	application that are subject to collective bargaining.		
S	Signatures, dates		
	Superintendent Signature: Date:		
	12/5/20		
	Superintendent Name (print):		
	h. Oliver Robinson		
1	Teachers Union President Signature: Date:		
	Heidi Stinebuckner 12/20		
	Heidi Stinebrickner		
	Administrative Union President Signature: Date:		
	mare 12 15 20		
	Administrative Union President Name (print):		
	Greg M. Pace		
	Board of Education President Signature: Date:		
1	David Stoplanso 12-15-20		
7	Board of Education President Name (print):		
	Deannah Starterson		

### THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



Commissioner of Education President of the University of the State of New York 89 Washington Avenue, Room 111 Albany, New York 12234 E-mail: commissioner@nysed.gov Twitter:@NYSEDNews Tel: (518) 474-5844 Fax: (518) 473-4909

August 23, 2016

# Revised

Dr. L. Oliver Robinson, Superintendent Shenendehowa Central School District 5 Chelsea Place Clifton Park, NY 12065

Dear Superintendent Robinson:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan meets the criteria outlined in Education Law §3012-d and Subpart 30-3 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR plan. If any material changes are made to your approved plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely,

MaryEllen Elia Commissioner

Attachment

c: John Yagielski

### NOTE:

Pursuant to sections 30-2.14 and 30-3.17 of the Rules of the Board of Regents, during the 2015-16 through 2018-19 school years, your district/BOCES must calculate transition scores and ratings for teachers and principals that exclude the results of grades 3-8 ELA and math State assessments and any State-provided growth scores. For the 2016-17 through 2018-19 school years, your district/BOCES must establish alternate SLOs for affected teachers and principals who, as a result of the above exclusions, have no remaining measures in the Student Performance Category.

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.

Task 1. School District Information - Tasks 1.1, 1.2

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#### Task 1) Disclaimers

For guidance related to Annual Professional Performance Review plans, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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The Department will review the contents of each school district's/BOCES' Annual Professional Performance Review (APPR) plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's/BOCES' plan.

The Department reserves the right to request further information from a district/BOCES to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. As such, each district/BOCES is required to keep detailed records on file for each section of the currently implemented APPR plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of a district's/BOCES' plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district/BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPRplan approved by the Department. The Department also reserves the right to request further information from the school district/BOCES, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

#### 1.1) Assurances

#### Please check all of the boxes below

- Assure that the content of this form represents the district's/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that a detailed version of the district's/BOCES' entire APPR plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that this APPR plan will be posted on the district/BOCES website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur.
- Assure that it is understood that this district's/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval

## 1.2) Submission Status

Is this a first-time submission under Education Law §3012-d or the submission of material changes to an APPR plan approved pursuant to Education Law §3012-d?

First-time submission under Education Law §3012-d

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# SHENENDEHOWA CSD

# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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#### Task 2) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

#### 2.1) Assurances

Please note: NYS Grades 3-8 ELA/Math Assessments and State-provided growth scores cannot be used for the purposes of providing transition scores and ratings during the 2015-16 through 2018-19 school years, and should be used for advisory purposes only until the 2019-20 school year. Alternate SLOs to be used during the 2016-17 through 2018-19 transition period should be entered in Task 2 (Transition).

#### Please check the boxes below.

- Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all 4-8 ELA and Math teachers in the event that a State-provided growth score cannot be generated for that teacher.
- For the 2019-20 school year and thereafter, for any grade/subject that requires a back-up SLO, but for which there are not enough students, not enough scores, or data issues that prevent a teacher-specific SLO from being created, the superintendent or another trained administrator shall develop a school-wide back-up SLO using available State/Regents assessments.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

#### 2.2) Grades 4-8 ELA and Math: Assessments (Original)

#### STATE-PROVIDED MEASURES OF STUDENT GROWTH

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a growth score and rating. That rating will incorporate students' academic history compared to similarly academically achieving students and takes into consideration students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. While most teachers of 4-8 Common Branch, ELA and Math will have State-provided scores and ratings, some may teach other courses where there is no State-provided growth measure. Teachers with 50 – 100% of students covered by State-provided growth measures will receive a growth score and rating from the State for the full Student Performance category of their evaluation. Teachers with 0 – 49% of students covered by State-provided growth measures must have SLOs for the Student Performance category of their evaluation and one SLO must use the State-provided measure if applicable for any courses. (See APPR Guidance and SLO Guidance for more detail on teachers with State-provided growth measures and SLOs.)

For the 2019-20 school year and thereafter, for those teachers who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLOin the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that teacher.

Using the drop-down boxes below, please select the assessment(s) that will be used for the back-up SLOs for the grade/subject listed beginning in the 2019-20 school year.

	Grade 4 ELA	Grade 4 Math
State Assessment	Grade 4 ELA	Grade 4 Math

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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	Grade 5 ELA	Grade 5 Math	
State Assessment	Grade 5 ELA	Grade 5 Math	
		_	
	Grade 6 ELA	Grade 6 Math	
State Assessment	Grade 6 ELA	Grade 6 Math	
	Grade 7 ELA	Grade 7 Math	
State or Regents Assessment(s)	Grade 7 ELA	Grade 7 Math	
	Grade 8 ELA	Grade 8 Math	
State or Regents Assessment(s)	Grade 8 ELA	Grade 8 Math	

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# SHENENDEHOWA CSD

# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.3 (3 ELA/Math), 2.4 (4/8 SCI)

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#### 2.3) Grade 3 ELA and Math: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment that will be used for the SLOs for the grade/subject listed.

	Grade 3 ELA	Grade 3 Math
State Assessment	Grade 3 ELA	Grade 3 Math

## 2.4) Grades 4 and 8 Science: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

	Grade 4 Science	Grade 8 Science
State or Regents Assessment(s)	Common branch	Grade 8 Science

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SHENENDEHOWA CSD

# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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#### 2.5) High School Courses Ending in a Regents Exam: Assessments (Original)

Note: Additional high school courses may be included in the "All Other Courses" section of this form (Task 2.10).

#### STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

# Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

	Global 2	US History
Regents Assessment	Global 2	US History

	Living Environment	Earth Science	Chemistry	Physics
Regents Assessment	Living Environment	Earth Science	Chemistry	Physics

	Algebra I	Geometry	Algebra II/Trigonometry
Regents Assessment(s)	Common Core Algebra	Common Core Geometry	Common Core Algebra II

#### 2.6) High School English Language Arts Courses: Measures and Assessments (Original)

Note: Additional high school English Language Arts courses may be included in the "All Other Courses" section of this form (Task 2.10).

### STUDENT LEARNING OBJECTIVES: High School English Language Arts

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

## For high school English Language Arts, the following must be used as the evidence of student learning within the SLO:

· State assessments (or Regents or Regent equivalents), required in at least one year of high school English Language Arts

 $For \ grade \ levels \ where \ the \ Regents \ exam \ is \ not \ used:$ 

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developedcourse-specificassessments; or
- · School- or program-wide, group, team, or linked results; or
- District- or BOCES-wideresults

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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# grade/subject listed.

	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
9 ELA	School- or program- wide group, team or linked results	☑ Common Core English		
10 ELA	School- or program- wide group, team or linked results	☑ Common Core English		
11 ELA	Teacher-specific results	☑ Common Core English		
12 ELA	School- or program- wide group, team or linked results	☑ Common Core English		

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Task 2. Original Student Performance - Required (Teachers) - Original Task 2.7 (K-2 ELA/Math)

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#### 2.7) Grades K-2 ELA and Math: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

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#### For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

# Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
K ELA	School- or program- wide group, team or linked results	✓ Grade 4 ELA ✓ Grade 5 ELA ✓ Grade 4 Math ✓ Grade 5 Math		
K Math	School- or program- wide group, team or linked results	☐ Grade 4 ELA☐ Grade 5 ELA☐ Grade 4 Math☐ Grade 5 Math☐		
1 ELA	School- or program- wide group, team or linked results	☐ Grade 4 ELA☐ Grade 5 ELA☐ Grade 4 Math☐ Grade 5 Math☐		
1 Math	School- or program- wide group, team or linked results	☐ Grade 4 ELA☐ Grade 5 ELA☐ Grade 4 Math☐ Grade 5 Math☐		
2 ELA	School- or program- wide group, team or linked results	☐ Grade 4 ELA☐ Grade 5 ELA☐ Grade 4 Math☐ Grade 5 Math☐		
2 Math	School- or program- wide group, team or linked results	☑ Grade 4 ELA ☑ Grade 5 ELA ☑ Grade 4 Math ☑ Grade 5 Math		

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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#### 2.8) Grades 6-7 Science and Grades 6-8 Social Studies: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

#### For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

# Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

	Measure	State or Regents Assessment(s)	Locally-Developed Course-Specific Assessment(s)	Third Party Assessment(s)
6 Science	School- or program- wide group, team or linked results	☑ Grade 8 Science		
7 Science	School- or program- wide group, team or linked results	☑ Grade 8 Science		
6 Social Studies	School- or program- wide group, team or linked results			
7 Social Studies	School- or program- wide group, team or linked results	<ul><li>☑ Grade 8 Math</li><li>☑ Grade 6 ELA</li><li>☑ Grade 7 ELA</li><li>☑ Grade 8 ELA</li></ul>		
		<ul><li>☑ Grade 6 Math</li><li>☑ Grade 7 Math</li><li>☑ Grade 8 Math</li></ul>		
8 Social Studies	, ,	☐ Grade 6 ELA☐ Grade 7 ELA☐ Grade 8 ELA☐ Grade 6 Math☐ Grade 7 Math☐ Grade 8 Math☐ Gr		

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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#### 2.9) Regents Global Studies 1: Measure and Assessment(s) (Original)

Note: Additional high school social studies courses may be included in the "All Other Courses" section of this form (Task 2.10).

#### STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

#### For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

# Using the table below, please select the measure and assessment(s) that will be used for SLOs for Global Studies 1.

	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
Global 1	School- or program- wide group, team or linked results	☑ Global 2		

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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#### 2.10) All Other Courses (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developedcourse-specificassessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wideresults

Fill in the following, as applicable, for all other teachers in additional grades/subjects that have SLOs (you may combine into one course listing any groups of teachers for whom the measureand assessment(s) are the same including, for example, "All courses not named above"):

- Column 1: lowest grade that corresponds to the course
- · Column 2: highest grade that corresponds to the course
- Column 3: subject of the course
- · Column 4: measure used
- Columns 5-6: assessment(s) used

 $Follow\ the\ examples\ below\ to\ list\ other\ courses.$ 

	(1) lowest grade	(2) highest grade	(3) subject	(4) measure	(5-6) assessment(s)
All Other Courses	K	12	All courses not named above	District- or BOCES-wide results	Common Core English, Common Core Algebra
K-3 Art	K	3	Art	Teacher-specific results	Questar III BOCES
Grades 9-12 English Electives	9	12		wide, group, team, or	All Regents given in building/district

To add additional courses, click "Add Row".

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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Grade From	Grade To	Subject	Measure	State or Regents Assessment(s)	Locally-developed Course-Specific Assessment(s)	Third Party Assessment(s)
К	5	All courses not named above	School- or program-wide group, team, or linked results	A building-wide State-provided growth score		
6	8	All courses not named above	School- or program-wide group, team, or linked results	A building-wide State-provided growth score		
9	12	All courses not named above	School- or program-wide group, team, or linked results	A building-wide State-provided growth score		

# 2.11) HEDI Scoring Bands

			1																	
Highly	Effectiv	ve	Effectiv	ve		Develo	ping	Ineffec	tive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
97-		90-			75-	67-	60-	55-	49-	44-	39-	34-	29-	25-	21-	17-	13-	9-	5-	0-
100	96	92		84	79	74	66	59	54	48	43	38	33	28	24	20	16	12	S-  8%	
%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		70

#### 2.12) Teachers with More Than One Growth Measure (Original)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one 0-20 score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Common branch teacher with State-provided growth measures for both ELA and Math in grade 4; middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

## 2.13) Assurances

For guidance on SLOs and the development of back-up SLOs, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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#### Please check the boxes below.

Assure that the teacher has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.

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- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.
- ☑ Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a teacher's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 2.11, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- ☑ Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

#### 2.14) Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

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Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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#### Task 2) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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For guidance on the use of alternate SLOs during the transition period, see: https://www.engageny.org/resource/guidance-on-new-york-s-annual-professional-performance-review-law-and-regulations.

#### 100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, grades 3-8 NYS ELA/math assessments and any State-provided growth scores may only be used for advisory purposes and may not be used for the purpose of calculating transition scores and ratings.

If grades 3-8 ELA/math State assessments and any State-provided growth scores are the entirety of the Student Performance category, districts/BOCES must also develop an alternate SLO based on assessments that are not grade 3-8 ELA/math State assessments and/or on State-provided growth scores for the Required subcomponent of the Student Performance category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

# 2.2-2.10) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Using the table below, please first select a measure and assessment(s) that will be used for the alternate SLO during the 2016-17 through 2018-19 school years, then indicate the applicable courses.

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)	Applicable Course(s)
District- or BOCES- wide results	☑ Grade 4 Science			✓ K ELA ✓ K Math ✓ 1 ELA ✓ 1 Math ✓ 2 ELA ✓ 2 Math ✓ 3 ELA ✓ 3 Math ✓ 4 ELA ✓ 4 Math ✓ 5 ELA ✓ 5 Math
District- or BOCES- wide results	☑ Grade 8 Science			Ø 6 ELA Ø 6 Math Ø 6 Social Studies Ø 7 ELA Ø 7 Math Ø 7 Social Studies Ø 8 ELA Ø 8 Math Ø 8 Social Studies
(No Response)				

# 2.10) Alternate SLOs: All Other Courses (Transition Period, 2016-17 through 2018-19)

If the option, "Other Courses as listed in Original Task 2.10" does not apply, please leave that box unchecked in the table above and use the table below to add courses.

You may combine into one course listing any groups of teachers for whom the measure and assessment(s) are the same including, for example, "all other teachers not named above".

#### For other courses indicate the following:

- Column 1: lowest grade that corresponds to the course
- · Column 2: highest grade that corresponds to the course
- Column 3: subject of the course
- · Column 4: measure used
- Columns 5-6: assessment(s) used

Follow the examples below to list other courses.

	(1) lowest grade	(2) highest grade	(3) subject	(4) measure	(5-6) assessment(s)
All Other Courses	K	12		District- or BOCES-wide results	Common Core English, Common Core Algebra
K-3 Art	K	3	Art	Teacher-specific results	Questar III BOCES

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# Annual Professional Performance Review - Education Law §3012-d

Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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Grades 9-12 English Electives	9	12	English Electives	wide, group, team, or	All Regents given in building/district
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Please note: NYS Grades 3-8 ELA/Math Assessments and State-provided growth scores may only be used for advisory purposes during the transition period and cannot be used for calculating transition scores and ratings during the 2015-16 through 2018-19 school years. If such assessments are selected for the original SLO and there are not remaining measures in the Student Performance category for an educator, an alternate SLO must be included for that educator here.

Grade From	Grade To	Subject	Measure	State or Regents Assessment(s)	Locally-Developed Course-Specific Assessment(s)	Third Party Assessment(s)
К	5	All courses not named above	District- or BOCES-wide results	☑ Grade 4 Science		
6	8	All courses not named above	District- or BOCES-wide results	☑ Grade 8 Science		
9	12	All courses not named above	School- or program-wide group, team, or linked results	✓ All Regents given in building/district		

#### 2.11) HEDI Scoring Bands

Highly Effective Effective				Develo	ping	Ineffective														
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
97- 100		90- 92	11			ll .										17- 20		9- 12	5-	0-
			II			II										%		%	8%	4%

### 2.12) Teachers with More Than One Growth Measure (Transition)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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Task 3.1. Optional Subcomponent Use (Teachers) - Task 3.1 (Subcomponent Use and Weighting)

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#### Task 3) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance measure, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that the State-provided growth measure is different than that used in the Required subcomponent, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

#### 3.1) Use of the Optional Subcomponent of the Student Performance Category

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any teacher.

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# Annual Professional Performance Review - Education Law §3012-d

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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For guidance on the Teacher Observation category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

#### 4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on the observable NYS Teaching Standards.

Rubric Name	If more than one rubric is utilized, please indicate the group(s) of teachers each rubric applies to.
Danielson's Framework for Teaching (2011 Revised Edition)	(No Response)

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#### 4.2) Assurances

#### Please check all of the boxes below.

- Assure that all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations.
- Assure that the process for assigning points for the Teacher Observation category will be in compliance with the locally-determined subcomponent weights and overall Observation category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year.
- Assure that the same rubric(s) is used for all observations of a classroom teacher across the observation types in a given school year.

#### 4.3) Process for Weighting Rubric Domains/Subcomponents

 $For \ guidance\ on\ the\ Teacher\ Observation\ category,\ see\ NYSED\ APPR\ Guidance:\ https://www.engageny.org/resource/appr-3012-d.$ 

# Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components for the Announced Observation will be weighted equally and averaged.

All observable components of the Unannounced Observation will be weighted equally and averaged.

The resulting 2 numbers will be averaged together and applied to the HEDI for Teacher Observation

#### 4.4) Calculating Observation Ratings

#### Assurances

#### Please check the boxes below.

- Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the ranges indicated below.
- Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified in task 4.5 below, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

#### Please also check the boxes below.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the second observation(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. See Section 30-3.4(d)(2)(i)(b)(1) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 4 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.4(d)(2)(i)(b)(2) of the Rules of the Board of Regents.

**Teacher Observation Scoring Bands** 

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# Annual Professional Performance Review - Education Law §3012-d

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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	Overall Observation Score and Rating	Overall Observation Category Score and Rating					
	Minimum	Maximum					
н	3.5 to 3.75	4.0					
E	2.5 to 2.75	3.49 to 3.74					
D	1.5 to 1.75	2.49 to 2.74					
I	0	1.49 to 1.74					

#### **HEDI Ranges**

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

Minimum Rubric Score	Maximum Rubric Score	
3.50	4.00	
Minimum Rubric Score	Maximum Rubric Score	
2.50	3.49	
	-	
Minimum Rubric Score	Maximum Rubric Score	
1.50	2.49	
Minimum Rubric Score	Maximum Rubric Score	
0.00	1.49	
	3.50  Minimum Rubric Score  2.50  Minimum Rubric Score  1.50  Minimum Rubric Score	3.50

#### 4.5) Teacher Observation Subcomponent Weighting

#### **Required Subcomponents:**

- Observations by Principal(s) or Other Trained Administrators: At least 80% of the Teacher Observation category score
- $\textbf{-} Observations \ by \ Impartial \ Independent \ Trained \ Evaluator (s)*: At least \ 10\%, but \ no \ more \ than \ 20\%, of \ the \ Teacher \ Observation \ category \ score$

#### **Optional Subcomponent:**

- Observations by Trained Peer Observer(s): No more than 10% of the Teacher Observation category score when selected

Please be sure the total of the weights indicated equals 100%.

Please indicate the weighting of each subcomponent and be sure the total of the weights indicated equals 100%.

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<sup>\*</sup> If the district is granted an annual Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator.

Task 4. Teacher Observation Category - Tasks 4.1-4.6

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Required - Principal/ Administrator	Required - Independent Evaluator(s)	•	Grades and subjects for which Peer Observers will be used
80%	20%	N/A	(No Response)

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#### 4.6) Assurances

#### Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.
- Assure that, if observations are being conducted by trained peer observer(s), these teacher(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.
- Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- ☑ Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- ☑ Assure that at least one of the required observations will be unannounced.

#### 4.7) Number and Method of Observations

Indicate the minimum number of unannounced and announced observations for each type of observer, as well as the method of observation, in the tables below.

#### **Tenured Teachers**

	Required - Principal/ Administrator: Minimum observations	Required - Principal/ Administrator: Observation method	Required - Independent Evaluator(s): Minimum observations	Required - Independent Evaluator(s): Observation method	Optional - Peer Observer(s): Minimum observations	Optional - Peer Observer(s): Observation method
Unannounced	0	N/A	1	In person	0	N/A
Announced	1	In person	0	N/A	0	N/A

#### **Probationary Teachers**

	Required - Principal/ Administrator: Minimum observations	Required - Principal/ Administrator: Observation method	Required - Independent Evaluator(s): Minimum observations	Required - Independent Evaluator(s): Observation method	Optional - Peer Observer(s): Minimum observations	Optional - Peer Observer(s): Observation method
Unannounced	0	N/A	1	In person	0	N/A
Announced	2	In person	0	N/A	0	N/A

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Task 5. Overall Scoring (Teachers) - Tasks 5.1-5.3

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For guidance on APPR scoring, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

#### 5.1) Scoring Ranges

#### **Student Performance**

HEDI ratings must be assigned based on the point distribution below.

#### **Teacher Observation**

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

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	Overall Studer Performance Category Sco			Overall Observation Category Score and Rating				
	Minimum	Maximum		Minimum	Maximum			
Н	18	20	Н	3.5 to 3.75	4.0			
E	15	17	E	2.5 to 2.75	3.49 to 3.74			
D	13	14	D	1.5 to 1.75	2.49 to 2.74			
I	0	12	I	0	1.49 to 1.74			

#### 5.2) Scoring Matrix for the Overall Rating

, ,	X 101 tilo O Voluli IV	Teacher Observation Category						
		Highly Effective (H)		Developing (D)	Ineffective (I)			
	Highly Effective (H)	н	Н	Е	D			
Student Performance	Effective (E)	Н	Е	Е	D			
Category	Developing (D)	E	Е	D	I			
	Ineffective (I)	D*	D*	I	I			

<sup>\*</sup> If a teacher is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the teacher can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

#### 5.3) Assurances

#### Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- ☑ Assure that it is possible to obtain a zero in each subcomponent.
- oxdot Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.
- Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same school district who have received Ineffective ratings under Education Law §3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the district has received a waiver from the Department.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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For more information on the additional requirements for teachers, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

#### 6.1) Assurances: Teacher Improvement Plans

#### Please check all of the boxes below.

Assure that the district/BOCES will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive a Developing or Ineffective rating by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.

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Assure that TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas.

#### 6.2) Attachment: Teacher Improvement Plan Forms

All TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a teacher's improvement in those areas.

#### As a required attachment to this APPR plan, upload the TIP forms that are used in the school district/BOCES.

TIP Plan for APPR Upload.pdf

#### 6.3) Assurance: Appeals

#### Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

#### 6.4) Appeals

Pursuant to Education Law§3012-d, a teacher may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a teacher rated Ineffective on the StudentPerformance category, but rated Highly Effective ontheObservationcategory based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law§3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law§3012-d.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

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#### Right to Appeal

Professional staff members who receive an APPR rating of "ineffective" or "developing" may appeal their APPR through the procedure herein. An appeal of an APPR must be based upon one or more of the following grounds:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a teacher rated Ineffective on the StudentPerformance category, but rated Highly Effective ontheObservationcategory based on an anomaly, as determined locally;
- (2) the District's adherence to the standards and methodologies required for such reviews, pursuant to Education Law § 3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school District'sissuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law§3012-d. Within three (3) school days of receipt of the Evaluation Rating, a professional staff member may request, in writing, that the administrator issuing the APPR provide the professional staff member with a copy of any and all documents and written materials upon which the APPR was based. The request shall be sent to the Assistant Superintendent of Human Resources. The authoring administrator shall provide all such documents to the professional staff member and the Assistant Superintendent of Human Resources within three (3) school days of the request.

  A professional staff member may file a written appeal of the APPR within five (5) school days of receipt of requested supporting documents.

  Within five (5) school days of receipt of an appeal, the administrator who issued the APPRmust submit a detailed written response to the appeal. The District's Professional Performance Review Committee (PPRC) shall consider all appeals within ten (10) school days of the receipt of the appeal and must render a decision or recommendation within five (5) school days of this meeting.

#### **Probationary Professional Staff Members**

Appeals filed by probationary professional staff members shall be reviewed by the full ten-member PPRC whenever possible. A quorum of the PPRC members may also be used to review the appeal of a probationary teacher, if the entire PPRC Committee is unable to convene and render a recommendation. The composition of those members reviewing the appeal may change based upon the particulars of an appeal to avoid conflicts of interest.

The PPRC shall formulate a clear, concise recommendation as to the merit of the appeal, in terms of the substantiation of the claimed violations. A consensus recommendation shall be submitted to the Superintendent of Schools, who shall then make a final determination within 5 (five) days of receiving the PPRC recommendation.

#### **Tenured Professional Staff Members**

Appeals filed by tenured professional staff members shall be reviewed by a subcommittee of the PPRC, consisting of two District-appointed PPRC members and two STA-appointed PPRC members. Due care must be made to ensure that conflicts of interest are avoided by the four PPRC members and the appealing professional staff member. Subsequently, the composition of those members reviewing the appeal may change based upon the particulars of an appeal.

The four members must reach a majority decision to either uphold or modify the evaluation within five (5) school days of this meeting. The decision of the four PPRC members shall be final. If the four PPRC members fail to reach a majority decision, the composite rating of the original evaluation shall be the final rating.

#### 6.5) Assurance: Evaluators

#### Please check the box below.

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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# 6.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

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The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

# Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

The District will ensure that all evaluators, lead evaluators, and independent evaluators are properly trained and certified to complete an evaluation of a teacher. Evaluator training will be conducted by appropriately qualified individuals or entities such as our local BOCES.

The District will ensure that all evaluators are trained for inter-rater reliability.

All evaluators, lead evaluators and independent evaluators, will receive a one-day training with periodic comparisons of each evaluator sassessments with other evaluators assessments. All evaluators will be re-certified annually, upon participating in a (minimum) half-day training and will receive updated training on any changes in the law, regulations or applicable collective bargaining agreements. All evaluators will be trained and certified in accordance with the Regents Rules 30-3.10.

The Superintendent, as a Lead Evaluator, and the Board of Education will certify and re-certify all evaluators upon receipt of proper documentation that the individual has fully completed training. The Superintendent will maintain records of certification of evaluators.

#### 6.7) Assurances: Teacher Evaluation

#### Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for the teacher's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that the evaluation system will be used as a significant factor for employment decisions.
- ☑ Assure that teachers will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any district or regionally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide teachers whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers with their original composite rating by September 1 of the school year next following the school year for which the teacher's performance is being measured, or as soon as practicable thereafter.

#### 6.8) Assurances: Assessments

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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#### Please check all of the boxes below.

Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.

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- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where applicable, if your district/BOCES has indicated that more than one version of a Regents assessment for a content area will be used as the underlying evidence for an SLO, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

#### 6.9) Assurances: Data

#### Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- 🗷 Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all teachers will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- ☑ Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.
- ☑ Assure that procedures for ensuring data accuracy and integrity are being utilized.

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## Annual Professional Performance Review - Education Law §3012-d

Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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#### Task 7) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

- (A) For a principal of a building which includes grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.
- (B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

#### 7.1) State-Provided Measures of Student Growth (Original)

For principals with at least 30% of their students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model. Please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal's students are taking assessments with a State-provided growth measure, (e.g., K-5, PK-6, 6-8, 6-12, 9-12, etc.). For principals where less than 30% of their students are covered under a State-provided growth measure, such principals shall have an SLO consistent with a goal setting process determined or developed by the Commissioner that results in a student growth score; provided that for any grade-level/course that ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO. (See Guidance for more detail on principals with State-provided measures and SLOs.)

For the 2019-20 school year and thereafter, for those principals who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that principal.

Please list the grade configurations of the schools or principals where State-provided growth measures will apply beginning in the 2019-20 school year (please list, e.g., K-5, PK-6, 6-8, 6-12, 7-12, 9-12). For each configuration, also indicate assessment(s) used for the back-up SLO beginning in the 2019-20 school year.

For each grade configuration indicate the following:

- ullet Column 1: lowest grade that corresponds to the building or program
- · Column 2: highest grade that corresponds to the building or program
- Column 3: assessment(s) used

Follow the examples below.

	(1) lowest grade	(2) highest grade	(3) assessment(s)
Grades K-6 Building	K	6	NYS Grade 4 ELA,NYS Grade 5ELA,NYS Grade 6 ELA, NYS Grade 4 Math,NYS Grade 5Math,NYS Grade 6 Math
Grades 7-12Building	7	12	All applicableRegents assessments which are used to generate the principal's State-provided growth score

Using the table below, please select the assessment(s) that will be used for the back-up SLOs beginning in the

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Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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2019-20 school year for each grade configuration listed. The SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

Grade To	State or Regents Assessment(s)
5	☑ Grade 4 ELA
	☑ Grade 5 ELA
	☑ Grade 4 Math
	☑ Grade 5 Math
8	☑ Grade 6 ELA
	☑ Grade 7 ELA
	☑ Grade 8 ELA
	☑ Grade 6 Math
	☑ Grade 7 Math
	☑ Grade 8 Math
12	☑ All applicable Regents assessments which are used to generate the principal's State-provided growth score
	8

#### 7.1) Assurances

#### Please check the boxes below.

- Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all principals who receive a State-provided growth score in the event that a State-provided growth score cannot be generated for that principal.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

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Task 7. Original Student Performance - Required (Principals) - Original Tasks 7.2 (SLOs), 7.3-7.6

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#### 7.3) HEDI Scoring Bands

Highly 1	Effectiv	ve	Effectiv	ve		Develo	ping	Ineffec	tive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
97- 100 %	96	92	89	84	79	74	66	59	54	48	43	38	33	28	24	20	16	9- 12 %	5- 8%	0- 4%

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#### 7.4) Principals with More Than One Growth Measure (Original)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Principals of K-8 schools with growth measures for ELA and math grades 4-8.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

#### 7.5) Assurances

#### Please check all of the boxes below.

- Assure that the principal has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learners status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- ☑ Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a principal's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 7.3, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- $oxed{oxed}$  Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each principal will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

#### 7.6) Student Performance Subcomponent Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

#### Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category

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Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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#### Task 7) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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For guidance on the use of alternate SLOs during the transition period, see: https://www.engageny.org/resource/guidance-on-new-york-s-annual-professional-performance-review-law-and-regulations.

#### 100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

- (A) For a principal of a building which includesgrades 4-8 ELA, math and/or high school courses with State or Regents assessments(or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.
- (B) Fora principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, if excluding grade 3-8 ELA/math State assessments and any State-provided growth scores results in no remaining student performance measures, districts/BOCES must develop alternate SLOs based on assessments that are not grade 3-8 ELA/math State assessments for the Required subcomponent of the Student Performance Category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

#### 7.1-7.2) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Please list the grade configurations of the schools or principals where alternate SLOs will apply. For each configuration, also indicate the measure and assessment(s) used for the alternate SLO.

For each grade configuration indicate the following:

- Column 1: lowest grade that corresponds to the building or program
- Column 2: highest grade that corresponds to the building or program
- · Column 3: measure used
- Column 4: assessment(s) used

Follow the examples below.

	(1) lowest grade	(2) highest grade	(3) measure	(4) assessment(s)
Grades K-2 Building	K	2	District- or BOCES-wide results	Common Core English, Common Core Algebra, Living Environment, Global 2, US History
Grades 11-12 Building	11	12	Principal-specificresults	Common Core English, US History

Using the table below, please select the assessment(s) that will be used for the alternate SLOs during the 2016-17 through 2018-19 school years for each grade configuration listed. In all other school years, the SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

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Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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Grade From	Grade To	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
К	5	District- or BOCES-wide results	☑ Grade 4 Science		
6	8	District- or BOCES-wide results	☑ Grade 8 Science		
(No Respo nse)	(No Respo nse)	(No Response)			

#### 7.3) HEDI Scoring Bands

100  96   92    89   84   79    74   66    59   54   48   43   38   33   28   24   20   16   12	Highly	Effectiv	ve	Effectiv	ve .		Develo	ping	Ineffec	tive											
$\ 100 96 \ 92 \  \ 89 \ 84 \  79 \  \ 74 \  66 \  \ 59 \  54 \  48 \  43 \  38 \  33 \  28 \  24 \  20 \  16 \  12 \  ^{5-} \  ^{0-} \  ^{10$	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
%   %   %   %   %   %   %   %   %   %	100	96	92	89	84	79	74	66	59	54	48	43	38	33	28	24	20	16	12		0- 4%

#### 7.4) Principals with More than One Growth Measure (Transition)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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Task 8.1. Optional Subcomponent Use (Principals) - Task 8.1 (Subcomponent Use and Weighting)

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#### **Task 8) Optional Student Performance Subcomponent**

For guidance on the Optional subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all buildings with the same grade configuration or program in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that a different measure is used than that for the Required subcomponent in the Student Performance category, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

#### 8.1) Use of the Optional Subcomponent for Student Performance Measures

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any principal.

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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For guidance on the Principal School Visit category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

#### 9.1) Principal Practice Rubric

Select a principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards.

Rubric Name	If more than one rubric is utilized, please indicate the group(s) of principals each rubric applies to.
Multidimensional Principal Performance Rubric	(No Response)

#### 9.2) Assurances

#### Please check all of the boxes below.

- 🗷 Assure that all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits.
- 🗷 Assure that the process for assigning points for the Principal School Visit category will be in compliance with the locally-determined subcomponent weights and overall School Visit category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- 🗷 Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for a principal assigned to different grade level configurations or building types.
- Assure that the same rubric(s) is used for all school visits for a principal across the school visit types in a given school year

#### 9.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Principal School Visit category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

School visits will be based only on observable rubric subcomponents.

The average score for each of the MPPR domains will then be weighted as enumerated in the chart below.

MPPR Scored Areas	Domains	Total # of Indicators	Weighted %
#1	Domain 1: Shared Vision of Learning	4	13%
#2	Domain 2: School Culture & Instructional Program	10	33%
#3	Domain 3: Safe, Efficient, Effective Learning Environment	5	16%
#4	Domain 4: Community	3	10%
#5	Domain 5: Integrity, Fairness, Ethics	6	19%
#6	Domain 6: Political, Social, Economic, Legal and Cultural Context	3	9%

A principal earning 1s in all areas of the MPPR rubricwill receive a 0. In all other cases, theweighted scores from each domain will be added together and then applied to the HEDI for Principal School Visits .

#### 9.4) Calculating School Visit Ratings

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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#### **Assurances**

#### Please check the boxes below.

Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the ranges indicated below.

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Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified in task 9.5 below, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

#### Please also check the boxes below.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the second school visit(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or his/her designee. See Section 30-3.5(d)(1)(ii)(a) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is grated an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 9 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.5(d)(1)(ii)(b) of the Rules of the Board of Regents.

#### **Principal School Visit Scoring Bands**

	Overall School Visit Score and Rating	Overall School Visit Category Score and Rating				
	Minimum	Maximum				
Н	3.5 to 3.75	4.0				
E	2.5 to 2.75	3.49 to 3.74				
D	1.5 to 1.75	2.49 to 2.74				
I	0	1.49 to 1.74				

#### **HEDI Ranges**

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

	Minimum Rubric Score	Maximum Rubric Score
Highly Effective:	3.50	4.00

	Minimum Rubric Score	Maximum Rubric Score
Effective:	2.50	3.49

	Minimum Rubric Score	Maximum Rubric Score
Developing:	1.50	2.49

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# Annual Professional Performance Review - Education Law §3012-d

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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	Minimum Rubric Score	Maximum Rubric Score
Ineffective:	0.00	1.49

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#### 9.5) Principal School Visit Subcomponent Weighting

#### **Required Subcomponents:**

- School Visits by Supervisor(s) or other Trained Administrator(s): At least 80% of the Principal School Visit category score
- School Visits by Impartial Independent Trained Evaluator(s)\*: At least 10%, but no more than 20%, of the Principal School Visit category score

#### **Optional Subcomponent:**

- School Visits by Trained Peer Observer(s): No more than 10% of the Principal School Visit category score when selected

Please indicate the weighting of each subcomponent and be sure the total of the weights indicated equals 100%.

Required - Supervisor/	Required - Independent	'	Grade configurations for which
Adminstrator	Evaluator(s)		Peer Observers will be used
80%	20%	N/A	(No Response)

#### 9.6) Assurances

#### Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.
- Assure that, if school visits are being conducted by trained peer observer(s), these principal(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a principal's school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- ☑ Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.
- ☑ Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- ☑ Assure that at least one of the required school visits will be unannounced.
- ☑ Assure that school visits will not be conducted via video.

#### 9.7) Number of School Visits

Indicate the minimum number of unannounced and announced school visits for each type of observer in the tables below.

#### **Tenured Principals**

	' '	Required - Independent Evaluator(s): Minimum school visits	Optional - Peer Observer(s): Minimum school visits
Unannounced	0	1	0
Announced	1	0	0

**Probationary Principals** 

<sup>\*</sup> If the district is granted an annual Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee.

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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	Required - Supervisor/ Administrator:	Required - Independent Evaluator(s):	Optional - Peer Observer(s):
	Minimum school visits	Minimum school visits	Minimum school visits
Unannounced	0	1	0
Announced	2	0	0

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Task 10. Overall Scoring (Principals) - Tasks 10.1-10.3

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For guidance on APPR scoring, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

#### 10.1) Scoring Ranges

#### **Student Performance Category**

HEDI ratings must be assigned based on the point distribution below.

#### Principal School Visit Category

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

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	Overall Student Performance Category Score and Rating			Overall School Vis Category Score ar	
	Minimum	Maximum		Minimum	Maximum
Н	18	20	Н	3.5 to 3.75	4.0
E	15	17	E	2.5 to 2.75	3.49 to 3.74
D	13	14	D	1.5 to 1.75	2.49 to 2.74
I	0	12	ı	0	1.49 to 1.74

#### 10.2) Scoring Matrix for the Overall Rating

		Principal School Visit Category			
		Highly Effective (H)	Effective (E)	Developing (D)	Ineffective (I)
Student Performance Category	Highly Effective (H)	Н	н	Е	D
	Effective (E)	н	Е	Е	D
	Developing (D)	Е	Е	D	I
	Ineffective (I)	D*	D*	I	Ι

<sup>\*</sup> If a principal is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the principal can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

#### 10.3) Assurances

#### Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- ☑ Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a principal shall be determined according to the evaluation matrix

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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For guidance on additional requirements for principals, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

#### 11.1) Assurances: Improvement Plans

#### Please check all of the boxes below.

Assure that the district/BOCES will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive a Developing or Ineffective rating by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.

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Assure that PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas.

#### 11.2) Attachment: Principal Improvement Plan Forms

All PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a principal's improvement in those areas.

#### As a required attachment to this APPR plan, upload the PIP forms that are used in the school district/BOCES.

Principal APPR PIP Form.pdf

#### 11.3) Assurance: Appeals

#### Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

#### 11.4) Appeals

Pursuant to Education Law§3012-d, a principal may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a principal rated Ineffective on the studentperformance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law§3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law§3012-d.

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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# Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

Appeals of the annual professional performance reviews should be limited to those that rate a principal as Ineffective or Developing only. An appeal may only be initiated once a Principal receives the overall composite rating.

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The appeal procedures shall provide for the timely and expeditious resolution of the appeal.

The reasons for the appeal shall be those identified in §3012-d. An appeal of an evaluation may not be initiated prior to the issuance of the final composite rating.

#### Limits of an Appeal

Appeals are limited to those identified by Education Law §3012-d as follows:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a principal rated Ineffective on the studentperformance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;
- (2) the District's adherence to the standards and methodologies required for such reviews, pursuant to Education Law§3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school District's issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law§3012-d.

An appeal of a performance review must be filed no later than fifteen (15) business days from the date when the Principal received his/her overall composite rating.

Within ten (10) business days of receipt of an appeal, the district must submit a detailed written response to the appeal.

Within five (5) business days of the district's response, a 3-member panel shall convene to review the appeal.

- The 3-member panel shall complete appeals in a timely manner after the appeal is made, but in no event shall it be less than 5 business days or more than 15 business days after the reviewer or 3-member panel is selected.
- The review will occur in no more than 1 business day unless extenuating circumstances are present and the 3-member panel agrees to a second day. A written decision on the merits of the appeal shall be rendered no later than ten (10) business days from the close of the review. The decision shall set forth the reasons and factual basis for the determination on each of the specific issues raised in the appeal. The decision must affirm, set aside or modify the Principal's HEDI rating or improvement plan. The panel decision will be the final decision.

#### 11.5) Assurance: Evaluators

#### Please check the box below.

☐ The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

# 11.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

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Lead evaluators, evaluators, and independent observers will have appropriate training on required elements of Regents Rules 30-3.10 before conducting a principal's evaluation.

Lead evaluators, evaluators, and Independent observers will attend a one-day initial training provided by our local BOCES. Inter-rater reliability will be maintained through periodic comparisons of thelead evaluator's assessment with the independent evaluator's assessment of the same building principal. Data will also be reviewed for consistency.

Lead evaluators, evaluators, and independent observers will be re-certified annually, upon attending a (minimum) half-day training by qualified individuals or entities such as our local BOCES.

Lead evaluators, evaluators, and independent observerswill be approved by the Board of Education as certified and re-certified evaluators annually.

#### 11.7) Assurances: Principal Evaluation

#### Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for the principal's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that the evaluation system will be used as a significant factor for employment decisions.
- Assure that principals will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any principal's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness; any district or regionally-developed assessment that has not been approved by the department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such principals with their original composite rating by September 1 of the school year next following the school year for which the principal's performance is being measured, or as soon as practicable thereafter.

#### 11.8) Assurances: Assessments

#### Please check all of the boxes below.

- Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where applicable, if your district/BOCES has indicated that more than one version of a Regents assessment for a content area will be used as the underlying evidence for an SLO, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

#### 11.9) Assurances Data

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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#### Please check all of the boxes below.

Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.

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- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all principals will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- 🗷 Assure that enrolled students in accordance with policies for student assignment to schools and may not be excluded.
- ☑ Assure that procedures for ensuring data accuracy and integrity are being utilized.

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# Annual Professional Performance Review - Education Law §3012-d

Task 12. Joint Certification of APPR Plan - Upload Certification Form

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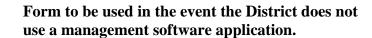
#### Task 12) Upload APPR District Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using this form: APPR District Certification Form.

Shen APPR Certification Form 8 23 16.pdf

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**Evidence Gathered at Progress Meeting(s):** 

# Appendix G Teacher Improvement Plan APPR

(Pursuant to Education Law §3012-d)

Teacher:		Building:			
Administrative Supervisor:			Date Plan Initiated:		
Domain Area:					
Component(s)	Processes/Tasks	Timeline (Benchmark, Progress Meeting, and End Dates)	Person(s) Responsible, Resources	Anticipated Outcomes (Effective/Proficient Language)	
Evidence Gathered at Progress Meeting(s):					
Domain Area:					
Components	Processes/Tasks	Timeline (Benchmark, Progress Meeting, and End Dates)	Person(s) Responsible, Resources	Anticipated Outcomes (Effective/Proficient Language)	

Will an Assistance Teacher be required?	Yes No No
Administrative Supervisor's Signature	Teacher's Signature
Date	Received in Human Resources/Date
	Forwarded to PPRC Co-Chairs/Date
TIP Outcome Summary:	
Administrative Supervisor's Signature	Teacher's Signature
Date	Received in Human Resources/Date
	Forwarded to PPRC Co-Chairs/Date

# Shenendehowa APPR Principal Improvement Plan

Name of Principal	
School Building	Academic Year
Deficiency that promulgated the "ineffective" or "devel	oping" performance rating:
Improvement Goal/Outcome:	
Action Steps/Activities:	
Timeline for completion:	
Required and Accessible Resources, including identifi	ication of responsibility for provision:
Dates of formative evaluation on progress (Lead Evaluation the meeting):	uator and Principal initial each date to
December:	
March:	
Other:	
Evidence to be provided for Goal Achievement:	

Assessment Summary: Superintendent is to attach a narrative summary of improvement progress, including verification of the provision of support and resources as outlined above no later than 10 days after the identified completion date. Such summary shall be signed by the Superintendent and Principal with the opportunity for the Principal to attach comments.

#### DISTRICT CERTIFICATION FORM: Please download this form, sign and upload to APPR form

By signing this document, the school district or BOCES certifies that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that all provisions of the APPR that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES. By signing this document, the collective bargaining agent(s) of the school district or BOCES, where applicable, certify that this document constitutes the district's or BOCES' complete APPR Plan, that collective negotiations have been completed on all provisions of the APPR that are subject to collective bargaining, and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that upon information and belief, all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using a comprehensive annual evaluation system that rigorously adheres to Education Law §3012-d as implemented by Subpart 30-3 of the Rules of the Board of Regents.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that this APPR Plan is the district's or BOCES' complete APPR Plan and that such plan will be fully implemented by the school district or BOCES; that there are no collective bargaining agreements, memoranda of understanding, or any other agreements in any form that prevent, conflict, or interfere with full implementation of the APPR Plan; and that no material changes will be made to the Plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-3 of the Rules of the Board of Regents.

The district/BOCES and its collective bargaining agent(s), where applicable, also certify that during the 2015-16 through 2018-19 school years, transition scores and ratings will be calculated for teachers and principals that exclude the results of grades 3-8 English Language Arts (ELA) and Math State assessments and any State-provided growth scores; that the district/BOCES will continue to provide teachers and principals with original APPR scores and ratings calculated based on the measures in their approved APPR plan without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents during the transition period; and that original APPR scores and ratings will be provided for advisory purposes only, and will have no impact on employment decisions, including tenure determinations, or teacher and principal improvement plans.

The school district and its collective bargaining agent(s), where applicable, also acknowledge that if approval of this APPR Plan is rejected or rescinded for any reason, any State aid increases received as a result of the Commissioner's approval of this APPR Plan may be withheld or forfeited by the State pursuant to Education Law §3012-d(11), as added by Chapter 56 of the Laws of 2015.

# The school district or BOCES and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:

- Assure that, during the 2015-16 through 2018-19 school years, the overall transition rating will be used as a significant factor in employment decisions, including tenure determinations and teacher and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES will continue to provide teachers
  and principals with original APPR scores and ratings calculated based on the measures described in this APPR plan
  without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents;
- Assure that, during the 2015-16 through 2018-19 school years, original APPR scores and ratings will not be used as the basis for employment decisions and will only be used for advisory purposes;
- Assure that beginning in the 2019-2020 school year, the original overall APPR score pursuant to the district or BOCES
  approved APPR plan shall be used as the basis for employment decisions, including tenure determinations and teacher
  and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES, shall provide teachers and
  principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math
  State assessments and/or State-provided growth scores with their APPR transition scores and ratings calculated
  pursuant to §30-3.17 of the Rules of the Board of Regents as soon as practicable, but in no case later than September
  1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers and
  principals with their original composite APPR rating by September 1 of the school year next following the school year
  for which the teacher's performance is being measured, or as soon as practicable thereafter.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall continue to provide teachers
  and principals whose Student Performance Category measures are not based on the grades 3-8 ELA/math State
  assessments or State-provided growth scores with their score and rating on the Student Performance category, if

available, and for the Teacher Observation category or Principal School Visit Category of their annual professional performance reviews, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's or principal's performance is measured, and that the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured

- Assure that beginning in the 2019-20 school year, the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured;
- Assure that beginning in the 2019-20 school year, the district or BOCES shall compute and provide to the
  teacher/principal their score and rating on the Student Performance category, if available, and for the Teacher
  Observation category or Principal School Visit Category of a teacher's or principal's annual professional performance
  review, in writing, no later than the last day of the school year for which the teacher or principal is being measured,
  but in no case later than September 1 of the school year next following the school year for which the teacher's or
  principal's performance is measured;
- Assure that the APPR Plan will be filed in the district office and made available to the public on the district's or BOCES'
  website no later than September 10th of each school year, or within 10 days after the plan's approval by the
  Commissioner, whichever shall later occur;
- Assure that accurate teacher and student data will be provided to the Commissioner in a format and timeline prescribed by the Commissioner;
- Assure that, during the 2015-16 through 2018-19 school year, the district or BOCES will continue to report both the
  original and transition individual category and subcomponent scores and the overall original and transition ratings to
  the State for each classroom teacher and building principal in a manner prescribed by the Commissioner;
- Certify that the district provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them;
- Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process;
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English language learners and students with disabilities;
- Assure that, during the 2015-16 through 2018-19 school years, any educators who receive a Developing or Ineffective
  rating as their overall transition rating will receive a Teacher Improvement Plan or Principal Improvement Plan, in
  accordance with all applicable statues and regulations, by October 1 in the school year following the school year in
  which such teacher's or principal's performance is being measured or as soon as practicable thereafter.
- Assure that, beginning in the 2019-2020 school year, any educator who receives a Developing or Ineffective rating on
  their original overall rating pursuant to this APPR plan will receive a Teacher Improvement Plan or Principal
  Improvement Plan, in accordance with all applicable statutes and regulations, by October 1 in the school year following
  the school year for which such teacher's or principal's performance is being measured or as soon as practicable
  thereafter;
- Assure that such improvement plan shall be developed by the superintendent or his/her designee in the exercise of
  their pedagogical judgment, and shall be subject to collective bargaining to the extent required under Article 14 of the
  Civil Service Law;
- Assure that all evaluators and lead evaluators, including independent evaluators and peer evaluators, as applicable, will be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with all applicable statutes and regulations;
- Assure that the district or BOCES has collectively bargained appeal procedures that are consistent with the statute and
  regulations and that they provide for the timely and expeditious resolution of an appeal to the district/BOCES;
- Assure that, for teachers, all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed
  at least once a year across the total number of annual observations and, for principals, all observable ISLLC 2008
  Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total
  number of annual school visits;
- Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0, for each
  subcomponent and that the district and BOCES shall ensure that the process by which weights and scoring ranges are
  assigned to subcomponents and categories is transparent and available to those being rated before the beginning of
  each school year;
- Assure that if a second measure for the Student Performance category is locally selected, then the same locally selected measures of student growth across all classrooms in the same grade/subject in the district/BOCES must be used in a consistent manner to the extent practicable:
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator;
- Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval by March 1 of each school year, on a form prescribed by the Commissioner, to the Commissioner for approval;
- Assure that the alternate SLOs described in Tasks 2 and 7 of this APPR plan will be used as the basis for certain teachers' and principals' transition APPR scores and ratings, where applicable and consistent with section 30-3.17 of

- the Rules of the Board Regents, during the 2016-17 through 2018-19 school years only;
- Assure that, beginning in the 2019-20 school year, no transition scores and ratings will be generated and the district or BOCES' original APPR Plan will apply to all classroom teachers and building principals as defined in the statute, regulations, and SED guidance without any modifications, substitutions, or replacements as a result of the requirements of §30-3.17 of the Rules of the Board of Regents;
- Assure that the district or BOCES will provide the Department with any information necessary to conduct annual monitoring pursuant to Subpart 30-3 of the regulations;
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by
  State or Federal law for each classroom or program of the grade does not exceed, in the aggregate, one percent of the
  minimum in required annual instructional hours for such classroom or program of the grade; and
- Assure that the amount of time devoted to test preparation under standardized testing conditions for each grade does not exceed, in the aggregate, two percent of the minimum required annual instructional hours for such grade. Time devoted to teacher administered classroom quizzes or exams, portfolio reviews, or performance assessments shall not be counted towards the limits established by this subdivision. In addition, formative and diagnostic assessments shall not be counted towards the limits established by this subdivision and nothing in this subdivision shall be construed to supersede the requirements of a section 504 plan of a qualified student with a disability or Federal law relating to English language learners or the individualized education program of a student with a disability.

#### Signatures, dates

Superintendent Signature:	Date:	8/23/16
Teachers Union President Signature:	Date:	•
Megan m. Defo	losa	8-23-16
Administrative Union President Signature:	Date:	
gill Gould		8/23/16
Board of Education President Signature:	Date:	
Nulet Flug		8/23/16