February 23, 2021

Revised

Stanley Harper, Superintendent
Salmon River Central School District
637 County Route 1
Fort Covington, NY 12937

Dear Superintendent Harper:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan meets the criteria outlined in Education Law §3012-d and Subpart 30-3 of the Commissioner’s Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR plan. If any material changes are made to your approved plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers’ or principals’ overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely,

Betty A. Rosa
Commissioner

Attachment

c: Dale Breault
NOTE:

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.
Disclaimers
For guidance related to Annual Professional Performance Review plans, see NYSED APPR Guidance.

The Department will review the contents of each local educational agency's (LEA) Annual Professional Performance Review (APPR) plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in an LEA's plan.

The Department reserves the right to request further information from an LEA to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Each LEA is required to keep detailed records on file for each section of the currently implemented APPR plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of an LEA's plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the LEA are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPR plan approved by the Department. The Department also reserves the right to request further information from the LEA, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this APPR plan are not true or accurate, it reserves the right to reject or disapprove this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

APPR Assurances
Please check all of the boxes below

- Assure that the content of this form represents the LEA’s entire APPR plan and that the APPR plan is in compliance with Education Law Section 3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that a detailed version of the LEA’s entire APPR plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law Section 3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that this APPR plan will be posted on the LEA's website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall occur later.
- Assure that it is understood that this LEA's APPR plan will be posted in its entirety on the NYSED website following approval.
Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance.

100% of the Student Performance category if only the Required subcomponent is used or locally determined if the Optional subcomponent is selected.

Each teacher shall have a Student Learning Objective (SLO) locally determined, consistent with the goal-setting process determined by the Commissioner.

Student Learning Objectives (SLOs)

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for all teachers. The following must be used as the evidence of student learning within the SLO.

MEASURES

SLO measures may be either individually attributed or collectively attributed.

Individually attributed measures

An individually attributed SLO is based on the student population of a course for which the teacher directly contributes to student learning outcomes.

> Teacher and course-specific

  • Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

Collectively attributed measures

A collectively attributed SLO is based on a student population across multiple sections of the same course or across multiple courses where more than one teacher either directly or indirectly contributes to student learning outcomes. When determining whether to use a collectively attributed SLO, the LEA should consider:

  • identifying which measures and assessments could be used to encourage partnerships or teams where teachers have an opportunity to collectively impact student learning;
  • identifying which assessments could be used to help foster and support an LEA’s focus on a specific priority area(s);
  • the impact on the LEA’s ability to make strong and equitable inferences regarding an individual educator’s effectiveness; and
  • when using multiple measures, the appropriate weight of each measure that reflects individually and collectively attributed results.

> School- or program-wide

  • School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.

  • School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.

  • School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

  • District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

  • District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

ASSESSMENTS

Any of the measures above may be used with one or more of the following assessment types.
• State assessment(s); or
  Assessment(s) that are selected from the list of State-approved:

• third party assessments; or
• locally-developed assessments (district-, BOCES- or regionally-developed).

### HEDI Scoring Bands

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<th>Developing</th>
<th>Ineffective</th>
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### SLO Assurances

Please check the boxes below.

- Assure that the teacher has an SLO as determined locally in a manner consistent with the goal-setting process determined by the Commissioner.
- Assure that all student growth targets represent a minimum of one year of expected growth, as determined locally in a manner consistent with the Commissioner's goal-setting process. Such targets may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.
- Assure that all student growth targets shall measure the change in a student's performance between the baseline and the end of the course.
- Assure that if a teacher's SLO is based on a small 'n' size population and the LEA chooses not to use the HEDI scoring bands listed above, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in SLO Guidance.
- Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.
- Assure that for any SLO based, in part, on the New York State grade four science assessment, once the assessment is no longer administered the SLO will utilize only the remaining assessments.
Common Branch Kindergarten Measures and Assessments

Please indicate below which of the three available measure types will be used for kindergarten teachers, then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for kindergarten:
- Complete this section accordingly for common branch teachers.
- In the “Other Courses” section of Task 2, select the “Elementary” option for applicable subjects in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure

- Teacher and course-specific
  - **Teacher and course-specific results**: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

- School- or program-wide
  - **School- or program-wide results**: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.
  - **School- or program-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.
  - **School- or program-wide linked results**: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

- District- or BOCES-wide
  - **District- or BOCES-wide results**: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.
  - **District- or BOCES-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

### Kindergarten: Measure Type

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### Kindergarten: District- or BOCES-Wide Measure

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<th>Kindergarten: District- or BOCES-Wide Measure</th>
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<tr>
<td>District- or BOCES-wide results</td>
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</table>

### Kindergarten: Assessment Type(s)

- **State or Regents assessment(s)**

### Kindergarten: State or Regents Assessment(s)

- Grade 4 Science (until discontinued)
- ELA Regents
- Algebra I Regents
- Geometry Regents
- Algebra II Regents
- Physics Regents
- US History Regents
Common Branch Grade One Measures and Assessments

Please indicate below which of the three available measure types will be used for grade one teachers, then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for grade one:
- Complete this section accordingly for common branch teachers.
- In the “Other Courses” section of Task 2, select the “Elementary” option for applicable subjects in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure

> Teacher and course-specific

  • Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

  • School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.

  • School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.

  • School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

  • District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

  • District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Grade 1: Measure Type

| District- or BOCES-wide |

Grade 1: District- or BOCES-Wide Measure

| District- or BOCES-wide results |

Grade 1: Assessment Type(s)

- [x] State or Regents assessment(s)

Grade 1: State or Regents Assessment(s)

- [x] Grade 4 Science (until discontinued)
- [x] ELA Regents
- [x] Algebra I Regents
- [x] Geometry Regents
- [x] Algebra II Regents
- [x] Physics Regents
- [x] US History Regents
Common Branch Grade Two Measures and Assessments

Please indicate below which of the three available measure types will be used for grade two teachers, then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for grade two:
- Complete this section accordingly for common branch teachers.
- In the “Other Courses” section of Task 2, select the “Elementary” option for applicable subjects in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure

> Teacher and course-specific

- **Teacher and course-specific results**: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

- **School- or program-wide results**: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.

- **School- or program-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.

- **School- or program-wide linked results**: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

- **District- or BOCES-wide results**: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

- **District- or BOCES-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

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<th>Grade 2: Measure Type</th>
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<th>Grade 2: District- or BOCES-Wide Measure</th>
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<th>Grade 2: Assessment Type(s)</th>
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<td>State or Regents assessment(s)</td>
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<th>Grade 2: State or Regents Assessment(s)</th>
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<td>Grade 4 Science (until discontinued)</td>
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<td>ELA Regents</td>
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<td>Algebra I Regents</td>
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<td>Physics Regents</td>
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<td>US History Regents</td>
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Common Branch Grade Three Measures and Assessments

Please indicate below which of the three available measure types will be used for grade three teachers, then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for grade three:
- Complete this section accordingly for common branch teachers.
- In the “Other Courses” section of Task 2, select the “Elementary” option for applicable subjects in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure

> Teacher and course-specific

- Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

- School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.
- School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.
- School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

- District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.
- District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Grade 3: Measure Type

| District- or BOCES-wide |

Grade 3: District- or BOCES-Wide Measure

| District- or BOCES-wide results |

Grade 3: Assessment Type(s)

- State or Regents assessment(s)

Grade 3: State or Regents Assessment(s)

- Grade 4 Science (until discontinued)
- ELA Regents
- Algebra I Regents
- Geometry Regents
- Algebra II Regents
- Physics Regents
- US History Regents
Grade Four

Please identify below whether grade four instruction is common branch or departmentalized; indicate which of the three available measure types will be used for grade four teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for grade four:
- Select the applicable “Departmentalized” option below and complete the remainder of this section accordingly.
- In the “Other Courses” section of Task 2, select “Common Branch” in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure

> Teacher and course-specific

  - **Teacher and course-specific results**: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

  - **School- or program-wide results**: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.

  - **School- or program-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.

  - **School- or program-wide linked results**: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

  - **District- or BOCES-wide results**: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

  - **District- or BOCES-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Please choose the option that best describes grade four in your LEA.

- [ ] Common branch
Task 2. TEACHERS: Required Student Performance - Grade Four (common branch)

Grade Four (Common Branch) Measure and Assessment(s)

Grade 4: Measure Type
- District- or BOCES-wide

Grade 4: District- or BOCES-Wide Measure
- District- or BOCES-wide results

Grade Four: Assessment Type(s)
- State or Regents assessment(s)

Grade Four: State or Regents Assessment(s)
- Grade 4 Science (until discontinued)
- ELA Regents
- Algebra I Regents
- Geometry Regents
- Algebra II Regents
- Physics Regents
- US History Regents
Grade Five

Please identify below whether grade five instruction is common branch or departmentalized; indicate which of the three available measure types will be used for grade five teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for grade five:
- Select the applicable “Departmentalized” option below and complete the remainder of this section accordingly.
- In the “Other Courses” section of Task 2, select “Common Branch” in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure

> Teacher and course-specific
  - **Teacher and course-specific results:** scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide
  - **School- or program-wide results:** scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.
  - **School- or program-wide group or team results:** scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.
  - **School- or program-wide linked results:** scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide
  - **District- or BOCES-wide results:** scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.
  - **District- or BOCES-wide group or team results:** scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

**Please choose the option that best describes grade five in your LEA.**

- [ ] Common branch
Grade Five (Common Branch) Measure and Assessment(s)

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<tr>
<th>Grade 5: Measure Type</th>
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<td>Grade 5: District- or BOCES Measure</td>
<td>District- or BOCES-wide results</td>
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<tr>
<td>Grade 5: Assessment Type(s)</td>
<td>State or Regents assessment(s)</td>
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<td>Physics Regents</td>
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<td>US History Regents</td>
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Grade Six

Please identify below whether grade six instruction is common branch or departmentalized; indicate which of the three available measure types will be used for grade six teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for grade six:
- Select the applicable “Departmentalized” option below and complete the remainder of this section accordingly.
- In the “Other Courses” section of Task 2, select “Common Branch” in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure
- Teacher and course-specific
  - Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure
- School- or program-wide
  - School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.
  - School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.
  - School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

- District- or BOCES-wide
  - District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.
  - District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Please choose the option that best describes grade six in your LEA.

- Common branch
Grade Six (Common Branch) Measure and Assessment(s)

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<th>Grade 6: Measure Type</th>
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**Grade 6: District- or BOCES-Wide Measure**

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<th>District- or BOCES-wide results</th>
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</table>

**Grade 6: Assessment Type(s)**

- [ ] State or Regents assessment(s)

**Grade 6: State or Regents Assessment(s)**

- Grade 4 Science (until discontinued)
- ELA Regents
- Algebra I Regents
- Geometry Regents
- Algebra II Regents
- Physics Regents
- US History Regents
Grade Seven

Please identify below whether grade seven instruction is common branch or departmentalized; indicate which of the three available measure types will be used for grade seven teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for grade seven:
- Select the applicable “Departmentalized” option below and complete the remainder of this section accordingly.
- In the “Other Courses” section of Task 2, select “Common Branch” in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure

> Teacher and course-specific

- **Teacher and course-specific results**: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

- **School- or program-wide results**: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.
- **School- or program-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.
- **School- or program-wide linked results**: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

- **District- or BOCES-wide results**: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.
- **District- or BOCES-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Please choose the option that best describes grade seven in your LEA.

- Departmentalized - all core subjects use the same measure and assessment(s)
Grade Seven (Departmentalized) Measure and Assessment(s)
Grade seven departmentalized with uniform measure and assessment(s) across core subjects

<table>
<thead>
<tr>
<th>Grade 7: Measure Type</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>District- or BOCES-wide</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Grade 7: District- or BOCES-Wide Measure</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>District- or BOCES-wide results</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Grade 7: Assessment Type(s)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>State or Regents assessment(s)</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Grade 7: State or Regents Assessment(s)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 4 Science (until discontinued)</td>
<td></td>
</tr>
<tr>
<td>ELA Regents</td>
<td></td>
</tr>
<tr>
<td>Algebra I Regents</td>
<td></td>
</tr>
<tr>
<td>Geometry Regents</td>
<td></td>
</tr>
<tr>
<td>Algebra II Regents</td>
<td></td>
</tr>
<tr>
<td>Physics Regents</td>
<td></td>
</tr>
<tr>
<td>US History Regents</td>
<td></td>
</tr>
</tbody>
</table>
Grade Eight Measures and Assessments

Please identify below whether grade eight instruction is common branch or departmentalized; indicate which of the three available measure types will be used for grade eight teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note* For LEAs that may use both a common branch and departmentalized model for grade eight:
- Select the applicable “Departmentalized” option below and complete the remainder of this section accordingly.
- In the “Other Courses” section of Task 2, select “Common Branch” in the “Subject” column with the corresponding grade(s) and complete the remainder of that entry as appropriate.

An individually attributed SLO measure

- Teacher and course-specific
  - **Teacher and course-specific results**: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

- School- or program-wide
  - **School- or program-wide results**: scores and ratings will be based on the growth of **all students in a school or program** who take the applicable assessments in the current school year.
  - **School- or program-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of **students in the group/team of teachers’ courses** in the current school year.
  - **School- or program-wide linked results**: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

- District- or BOCES-wide
  - **District- or BOCES-wide results**: scores and ratings will be based on the growth of **all students across buildings/programs in an LEA** who take the applicable assessments in the current school year.
  - **District- or BOCES-wide group or team results**: scores and ratings for a group or team of teachers will be based on the growth of **students in the group/team of teachers’ courses across buildings/programs in an LEA** in the current school year.

Please choose the option that best describes grade eight in your LEA.

- Departmentalized - all core subjects use the same measure and assessment(s)
### Grade Eight (Departmentalized) Measure and Assessment(s)

Grade eight departmentalized with uniform measure and assessment(s) across core subjects

<table>
<thead>
<tr>
<th>Grade 8: Measure Type</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>District- or BOCES-wide</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Grade 8: District- or BOCES-Wide Measure</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>District- or BOCES-wide results</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Grade Eight: Assessment Type(s)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>State or Regents assessment(s)</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Grade Eight: State or Regents Assessment(s)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 4 Science (until discontinued)</td>
<td></td>
</tr>
<tr>
<td>ELA Regents</td>
<td></td>
</tr>
<tr>
<td>Algebra I Regents</td>
<td></td>
</tr>
<tr>
<td>Geometry Regents</td>
<td></td>
</tr>
<tr>
<td>Algebra II Regents</td>
<td></td>
</tr>
<tr>
<td>Physics Regents</td>
<td></td>
</tr>
<tr>
<td>US History Regents</td>
<td></td>
</tr>
</tbody>
</table>
High School English Language Arts

*Note: Additional high school English courses may be included in the “Other Courses” section.*

Please identify below whether all high school ELA teachers use the same type of measure and assessment(s) or if the measures and assessments vary by grade level; indicate which of the three available measure types will be used for high school ELA teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

An individually attributed SLO measure

- Teacher and course-specific
  - Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

- School- or program-wide
  - School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.
  - School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.
  - School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

- District- or BOCES-wide
  - District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.
  - District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Please indicate whether grades 9 through 12 ELA teachers use the same type of measure and assessment(s) or if the measures and assessments vary by grade level.

- [ ] All high school ELA teachers use the same type of measure and assessment(s)
### High School ELA (All Grades) Measure and Assessment(s)

#### High School ELA: Measure Type
- District- or BOCES-wide

#### High School ELA: District- or BOCES-Wide Measure
- District- or BOCES-wide results

#### High School ELA: Assessment Type(s)
- State or Regents assessment(s)

#### High School ELA: State or Regents Assessment(s)
- Grade 4 Science (until discontinued)
- ELA Regents
- Algebra I Regents
- Geometry Regents
- Algebra II Regents
- Physics Regents
- US History Regents
High School Regents Math

Note: Additional high school math courses may be included in the “Other Courses” section.

Please identify below whether all high school Regents math teachers use the same type of measure and assessment(s) or if the measures and assessments vary by course; indicate which of the three available measure types will be used for high school Regents math teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

An individually attributed SLO measure

> Teacher and course-specific

• Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

• School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.

• School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.

• School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

• District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

• District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Please indicate whether high school Regents math teachers use the same measure or assessment(s) or if the measures and assessments vary by grade level.

☑️ All high school Regents math teachers use the same type of measure and assessment(s)
### High School Regents Math (All Courses) Measure and Assessment(s)

#### High School Regents Math: Measure Type
- District- or BOCES-wide

#### High School Regents Math: District- or BOCES-Wide Measure
- District- or BOCES-wide results

#### High School Regents Math: Assessment Type(s)
- [ ] State or Regents assessment(s)

#### High School Regents Math: State or Regents Assessment(s)
- Grade 4 Science (until discontinued)
- ELA Regents
- Algebra I Regents
- Geometry Regents
- Algebra II Regents
- Physics Regents
- US History Regents
High School Regents Science

Note: Additional high school science courses may be included in the “Other Courses” section.

Please identify below whether all high school Regents science teachers use the same type of measure and assessment(s) or if the measures and assessments vary by course; indicate which of the three available measure types will be used for high school Regents science teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

An individually attributed SLO measure

> Teacher and course-specific

- Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

- School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.
- School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.
- School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

- District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.
- District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Please indicate whether high school Regents science teachers use the same measure or assessment(s) or if the measures and assessments vary by grade level.

- [ ] All high school Regents science teachers use the same type of measure and assessment(s)
## High School Regents Science (All Courses) Measure and Assessment(s)

### High School Regents Science: Measure
- District- or BOCES-wide

### High School Regents Science: District- or BOCES-Wide Measure
- District- or BOCES-wide results

### High School Regents Science: Assessment Type(s)
- State or Regents assessment(s)

#### High School Regents Science: State or Regents Assessment(s)
- Grade 4 Science (until discontinued)
- ELA Regents
- Algebra I Regents
- Geometry Regents
- Algebra II Regents
- Physics Regents
- US History Regents
High School Regents Social Studies: Measures and Assessments

Note: Additional high school social studies courses may be included in the “Other Courses” section.

Please identify below whether all high school Regents social studies teachers use the same type of measure and assessment(s) or if the measures and assessments vary by course; indicate which of the three available measure types will be used for high school Regents social studies teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

An individually attributed SLO measure

> Teacher and course-specific

• Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

• School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.

• School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.

• School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

• District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

• District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Please indicate whether high school Regents social studies teachers use the same measure or assessment(s) or if the measures and assessments vary by grade level.

☐ All high school Regents social studies teachers use the same type of measure and assessment(s)
### High School Regents Social Studies (All Courses) Measure and Assessment(s)

**High School Regents Social Studies: Measure Type**

| District- or BOCES-wide |

**High School Regents Social Studies: District- or BOCES-Wide Measure**

| District- or BOCES-wide results |

**High School Regents Social Studies: Assessment Type(s)**

- State or Regents assessment(s)

**High School Regents Social Studies: State or Regents Assessment(s)**

- Grade 4 Science (until discontinued)
- ELA Regents
- Algebra I Regents
- Geometry Regents
- Algebra II Regents
- Physics Regents
- US History Regents
Other Courses

Please identify below the 'other courses' in your LEA; indicate which of the six available measures will be used for for each group of teachers; and then choose the specific measure, corresponding assessment type(s), and applicable assessment(s).

*Note*

For LEAs that may use both a common branch and departmentalized model for any of grades four to eight:
- Select one of the "Departmentalized" options at each applicable grade level and complete the remainder of the corresponding departmentalized section(s) accordingly.
- For the "Other Courses" entry below, select "Common Branch" in the “Subject” column with the corresponding grade(s) and complete the remainder of the information as appropriate.

For LEAs that may use both a common branch and departmentalized model for any of grades kindergarten to three:
- Complete each applicable common branch grade level at the beginning of Task 2 accordingly.
- For the "Other Courses" entry below, select the “Elementary” option for applicable subjects in the “Subject” column with the corresponding grade(s) and complete the remainder of the information as appropriate.

An individually attributed SLO measure

> Teacher and course-specific

* Teacher and course-specific results: scores and ratings will be based on the growth of students in the teacher’s course in the current school year.

A collectively attributed SLO measure

> School- or program-wide

* School- or program-wide results: scores and ratings will be based on the growth of all students in a school or program who take the applicable assessments in the current school year.

* School- or program-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses in the current school year.

* School- or program-wide linked results: scores and ratings will be based on the growth of students enrolled in the teacher’s course in the current school year taking assessments in other grades/subjects.

> District- or BOCES-wide

* District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

* District- or BOCES-wide group or team results: scores and ratings for a group or team of teachers will be based on the growth of students in the group/team of teachers’ courses across buildings/programs in an LEA in the current school year.

Complete the following, as applicable, for all 'other teachers' in additional grades/subjects (you may combine into one course listing any groups of teachers for whom the measure and assessment(s) are the same including, for example, "All courses not named above"):

Column 1: lowest grade that corresponds to the course
Column 2: highest grade that corresponds to the course
Column 3: subject of the course
Column 4: measure used
Columns 5-7: assessment(s) used

Follow the examples below to list other courses.
### Task 2. TEACHERS: Required Student Performance - Other Courses

#### Page Last Modified: 02/23/2020

<table>
<thead>
<tr>
<th>Grade From</th>
<th>Grade To</th>
<th>Subject</th>
<th>Measure</th>
<th>State or Regents Assessment(s)</th>
<th>Locally-developed Course-Specific Assessment(s)</th>
<th>Third Party Assessment(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>K</td>
<td>12</td>
<td>All courses not named above</td>
<td>District- or BOCES-wide results</td>
<td>Grade 4 Science (until discontinued)</td>
<td>ELA Regents</td>
<td>All Regents given in LEA</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>All Other Courses</th>
<th>1</th>
<th>K</th>
<th>12</th>
<th>All courses not named above</th>
<th>District- or BOCES-wide results</th>
<th>ELA Regents, Algebra I Regents</th>
</tr>
</thead>
<tbody>
<tr>
<td>K-3 Art</td>
<td>1</td>
<td>K</td>
<td>3</td>
<td>Art</td>
<td>Teacher and course-specific results</td>
<td>Questar III BOCES</td>
</tr>
<tr>
<td>Grades 9-12 English Electives</td>
<td>1</td>
<td>9</td>
<td>12</td>
<td>English Electives</td>
<td>School- or program-wide linked results</td>
<td>All Regents given in LEA</td>
</tr>
</tbody>
</table>

To add additional courses, click "Add Row".
Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the percentage of Student Performance category attributed to the Required subcomponent will be locally determined.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

- NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.
Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance measure, see NYSED APPR Guidance.

Percentage of Student Performance category to be locally determined if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the LEA and be a locally selected measure of student growth or achievement based on State-created or -administered assessments or State-designed supplemental assessments.

Options for measures and associated assessments include:

- Option (A) A second SLO, provided that this SLO is different than that used in the required subcomponent;
- Option (B) A growth score based on a statistical growth model, where available, for either State-created or -administered assessments or State-designed supplemental assessments;
- Option (C) A measure of student growth, other than an SLO, based on State-created or -administered assessments or State-designed supplemental assessments;
- Option (D) A performance index based on State-created or -administered assessments or State-designed supplemental assessments;
- Option (E) An achievement benchmark on State-created or -administered assessments or State-designed supplemental assessments; or
- Any other collectively bargained measure of student growth or achievement included in the LEA’s evaluation plan.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any teacher.
Teacher Observation Category
For guidance on the Teacher Observation category, see NYSED APPR Guidance.

Teacher Practice Rubric
Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on the observable NYS Teaching Standards.

Rubric Name
NYSUT Teacher Practice Rubric (2014 Edition)
If more than one rubric is utilized, please indicate the group(s) of teachers each rubric applies to.
(No Response)

Rubric Assurances
Please check all of the boxes below.

- Assure that all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations.
- Assure that the process for assigning points for the Teacher Observation category will be in compliance with the locally-determined subcomponent weights and overall Observation category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the LEA, provided that LEAs may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year as indicated in the table above.
- Assure that the same rubric(s) is used for all observations of a classroom teacher across the observation types in a given school year.

Process for Weighting Rubric Domains/Subcomponents
For guidance on the Teacher Observation category, see NYSED APPR Guidance.

Please describe the process for rating and scoring the selected practice rubric consistent with the Department’s regulations. Your description should provide the complete process, including the following:

- The process for designating observable components (please note: all educators of the same grade/subject must be evaluated based on the same set of observable components);
- The level at which components of the chosen rubric are rated (i.e., domain, subdomain, indicator, etc.);
- How the final score and rating for each observable component of the practice rubric is determined for each observer; and
- How the final score for the required (i.e., lead evaluator/evaluator; independent evaluator) and/or optional (peer observer, as applicable) subcomponent of the Observation category is determined based on the final score and rating for each observable component.

Example: All subcomponents of Domains 2-4 of the Danielson rubric have been negotiated as observable. Domains 2 and 3 are weighted as 40% each, and Domain 4 is weighted as 20%. For each observation, all observed subcomponents in a domain are weighted equally and averaged to create a domain score, which is then weighted as above and averaged to reach a final score for each observation. Scores for each observation are weighted equally and averaged to reach a final score for each observation type. The district will ensure that all subcomponents designated as observable will be observed at least once across the observation cycle.

Scoring Assurances
Please check each of the boxes below.

- Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the ranges indicated below.
- Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified below, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

**Teacher Observation Scoring Bands**

The overall Observation score will be converted into a HEDI rating based on locally determined ratings consistent with the ranges listed.

<table>
<thead>
<tr>
<th>Overall Observation Category</th>
<th>Minimum</th>
<th>Maximum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Highly Effective (H)</td>
<td>3.5 to 3.75</td>
<td>4.0</td>
</tr>
<tr>
<td>Effective (E)</td>
<td>2.5 to 2.75</td>
<td>3.49 to 3.74</td>
</tr>
<tr>
<td>Developing (D)</td>
<td>1.5 to 1.75</td>
<td>2.49 to 2.74</td>
</tr>
<tr>
<td>Ineffective (I)</td>
<td>0.00*</td>
<td>1.49 to 1.74</td>
</tr>
</tbody>
</table>

*In the event that an educator earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

**HEDI Ranges**

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

Please select a minimum value between 3.50 and 3.75 and choose 4.00 as the maximum value for the Highly Effective range.

<table>
<thead>
<tr>
<th>Highly Effective</th>
<th>Minimum Rubric Score</th>
<th>Maximum Rubric Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3.50</td>
<td>4.00</td>
</tr>
</tbody>
</table>

Please select a minimum value between 2.50 and 2.75 and a maximum value between 3.49 and 3.74 for the Effective range.

<table>
<thead>
<tr>
<th>Effective</th>
<th>Minimum Rubric Score</th>
<th>Maximum Rubric Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2.50</td>
<td>3.49</td>
</tr>
</tbody>
</table>

Please select a minimum value between 1.50 and 1.75 and a maximum value between 2.49 and 2.74 for the Developing range.

<table>
<thead>
<tr>
<th>Developing</th>
<th>Minimum Rubric Score</th>
<th>Maximum Rubric Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1.50</td>
<td>2.49</td>
</tr>
</tbody>
</table>
Task 4. TEACHERS: Observations - Rubric and Scoring

Please choose 0.00 as the minimum value and select a maximum value between 1.49 and 1.74 for the Ineffective range.

<table>
<thead>
<tr>
<th></th>
<th>Minimum Rubric Score</th>
<th>Maximum Rubric Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ineffective:</td>
<td>0.00</td>
<td>1.49</td>
</tr>
</tbody>
</table>
Teacher Observation Subcomponent Weighting

Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrators
- At least 80% of the Teacher Observation category score

Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)*
- At least 10%, but no more than 20%, of the Teacher Observation category score

Optional Subcomponent: Observations by Trained Peer Observer(s)
- No more than 10% of the Teacher Observation category score when selected

Please be sure the total of the weights indicated equals 100%.

* If the LEA is granted an annual Rural/Single Building Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the LEA, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. If the LEA is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the processes described in that application.

Please indicate the weight of each observation type and be sure the total of the weights indicated equals 100%.

<table>
<thead>
<tr>
<th>Principal/Administrator [Required]</th>
<th>Independent Evaluator(s) [Required]</th>
<th>Peer Observer(s) [Optional]</th>
<th>Group of teachers for which this weighting will apply</th>
</tr>
</thead>
<tbody>
<tr>
<td>90%</td>
<td>10%</td>
<td>0% (N/A)</td>
<td>(No Response)</td>
</tr>
</tbody>
</table>

Observation Assurances

Please check all of the boxes below.

- [ ] Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; and/or use of professional goal-setting as evidence of teacher effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.

- [ ] Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.

- [ ] Assure that at least one of the required observations will be unannounced.

Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrators

At least one observation must be conducted by building principal or other trained administrator and at least one of the required observations must be unannounced (across both required subcomponents).

- LEAs may locally determine whether to use more than one observation by principal or other trained administrator.
- Nothing shall be construed to limit the discretion of management to conduct observations in addition to those required by this section for non-evaluative purposes.
- The frequency and duration of observations are locally determined.
- Observations may occur in person or by live or recorded video, as determined locally.

**Indicate the minimum number of unannounced and announced observations by principal(s) or other trained administrators, as well as the method of observation, in the table below.**
Task 4. TEACHERS: Observations - Required Observations

Indicate whether the number and method selected applies to all teachers or to a subgroup of teachers.

If “Subgroup of Teachers” is selected in the previous column, indicate which teachers the number and method selected applies to; otherwise, enter "N/A." For additional subgroups, add another row.

#### Subgroup of Teachers

<table>
<thead>
<tr>
<th>Teachers</th>
<th>Subgroup</th>
<th>UNANNOUNCED Minimum Number of Observations</th>
<th>UNANNOUNCED Observation Method</th>
<th>ANNOUNCED Minimum Number of Observations</th>
<th>ANNOUNCED Observation Method</th>
</tr>
</thead>
<tbody>
<tr>
<td>Probationary</td>
<td>N/A</td>
<td>N/A</td>
<td>1</td>
<td>Live</td>
<td></td>
</tr>
<tr>
<td>Tenured</td>
<td>1</td>
<td>Live</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>

Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)*

At least one observation must be conducted by impartial independent trained evaluator(s) and at least one of the required observations must be unannounced (across both required subcomponents).

- Impartial independent trained evaluators are trained and selected by the LEA.
- They may be employed within the LEA, but may not be assigned to the same school building as the teacher being evaluated. This could include other administrators, department chairs, or peers (e.g., teacher leaders on career ladder pathways), so long as they are not from the same building (defined as same BEDS code) as the teacher being evaluated.
- LEAs may locally determine whether to use more than one observation by impartial independent trained evaluator(s).
- The frequency and duration of observations are locally determined.
- Observations may occur in person or by live or recorded video, as determined locally.

*If the LEA is granted an annual Rural/Single Building Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the LEA, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. If the LEA is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the processes described in that application.

Indicate the minimum number of unannounced and announced observations by impartial independent trained evaluator(s), as well as the method of observation, in the table below.

#### Subgroup of Teachers

<table>
<thead>
<tr>
<th>Teachers</th>
<th>Subgroup</th>
<th>UNANNOUNCED Minimum Number of Observations</th>
<th>UNANNOUNCED Observation Method</th>
<th>ANNOUNCED Minimum Number of Observations</th>
<th>ANNOUNCED Observation Method</th>
</tr>
</thead>
<tbody>
<tr>
<td>Probationary</td>
<td>1</td>
<td>Live</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td>Tenured</td>
<td>1</td>
<td>Live</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>

Independent Evaluator Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.
- Assure that independent evaluator(s) will be trained and selected by the LEA.
Please also check each of the following boxes.

- Assure that if the LEA is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver, the second observation(s) shall be conducted by one or more evaluators selected and trained by the LEA, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. See Section 30-3.4(c)(1)(ii)(a) of the Rules of the Board of Regents.

- Assure that if the LEA is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 4 of the LEA's approved Section 3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.4(c)(1)(ii)(b) of the Rules of the Board of Regents.
Optional Subcomponent: Observations by Trained Peer Observer(s)

If selected, at least one observation must be conducted by trained peer observer(s).

- Peer teachers are trained and selected by the LEA.
- Trained peer teachers must have received an overall rating of Effective or Highly Effective in the prior school year.
- Observations may occur in person or by live or recorded video, as determined locally.

Indicate the minimum number of unannounced and announced observations by trained peer observer(s), as well as the method of observation, in the table below.

If the optional subcomponent will not be used, please indicate "N/A" for the minimum number and "N/A" for the observation method for both unannounced and announced observations for "All Teachers."

<table>
<thead>
<tr>
<th>TEACHERS</th>
<th>SUBGROUP</th>
<th>UNANNOUNCED MINIMUM NUMBER OF OBSERVATIONS</th>
<th>UNANNOUNCED OBSERVATION METHOD</th>
<th>ANNOUNCED MINIMUM NUMBER OF OBSERVATIONS</th>
<th>ANNOUNCED OBSERVATION METHOD</th>
</tr>
</thead>
<tbody>
<tr>
<td>All Teachers (enter 'N/A' in the next column)</td>
<td>NA</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Peer Observation Assurances

Please check all of the boxes below.

- Assure that peer observers, as applicable, will be trained and selected by the LEA.
- Assure that, if observations are being conducted by trained peer observers, these teachers received an overall rating of Effective or Highly Effective in the previous school year.
Category and Overall Ratings
For guidance on APPR scoring, see NYSED APPR Guidance.

Category Scoring Ranges
The overall Student Performance category score and the overall Observation category score will be converted into a HEDI rating based on the ranges listed in the tables below.

Student Performance Category
HEDI ratings must be assigned based on the point distribution below.

<table>
<thead>
<tr>
<th>Minimum</th>
<th>Maximum</th>
</tr>
</thead>
<tbody>
<tr>
<td>H</td>
<td>18</td>
</tr>
<tr>
<td>E</td>
<td>15</td>
</tr>
<tr>
<td>D</td>
<td>13</td>
</tr>
<tr>
<td>I</td>
<td>0</td>
</tr>
</tbody>
</table>

Teacher Observation
HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

<table>
<thead>
<tr>
<th>Minimum</th>
<th>Maximum</th>
</tr>
</thead>
<tbody>
<tr>
<td>H</td>
<td>3.5</td>
</tr>
<tr>
<td>E</td>
<td>2.5</td>
</tr>
<tr>
<td>D</td>
<td>1.5</td>
</tr>
<tr>
<td>I</td>
<td>0.00</td>
</tr>
</tbody>
</table>

Scoring Matrix for the Overall Rating
The overall rating for an educator shall be determined according to a methodology described in the matrix below.

Category and Overall Rating Assurances
Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that it is possible to obtain a zero in each subcomponent.
- Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.
- Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same LEA, each of whom received an Ineffective rating under Education Law Section 3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the LEA has a Department-approved waiver from this requirement.
Additional Requirements
For more information on the additional requirements for teachers, see NYSED APPR Guidance.

Teacher Improvement Plan Assurances
Please check each of the boxes below.

☑ Assure that the LEA will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive an overall rating of Developing or Ineffective by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.

☑ Assure that TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas.

Teacher Improvement Plan Forms
All TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

1) identification of needed areas of improvement;
2) a timeline for achieving improvement;
3) the manner in which the improvement will be assessed; and, where appropriate,
4) differentiated activities to support a teacher's improvement in those areas.

As a required attachment to this APPR plan, upload the TIP forms that are used in the LEA.

TEACHER_IMPROVEMENT_PLAN_2.docx
Appeal Assurance

Please check the box below.

☑ Assure the LEA has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

Appeals

Pursuant to Education Law §3012-d, a teacher may only challenge the following in an appeal to their LEA:

(1) the substance of the annual professional performance review, which shall include the following:

   (i) in the instance of a teacher rated Ineffective on the Student Performance category, but rated Highly Effective on the Observation category based on an anomaly, as determined locally;

(2) the LEA’s adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d;

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents; and

(4) the LEA’s issuance and/or implementation of the terms of the teacher improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
Describe the procedure for ensuring that appeals of annual performance evaluations will be resolved in a timely and expeditious manner.

Appeals of Annual Professional Performance Reviews
The purpose of the internal APPR appeal process is to foster and nurture growth of the professional staff in order to maintain a highly qualified and effective work force. All tenured and probationary employees who meet the appeal process criteria identified below may use this appeal process. A teacher may not file multiple appeals regarding the same performance review or TIP. All grounds for appeal must be raised within one appeal.

APPR Subject to Appeal Procedure
Any unit member aggrieved by an APPR rating of either “ineffective,” or “developing” may challenge that APPR.
In accordance with Education Law §3012-d, an APPR which is the subject of a pending appeal shall not be sought to be offered in evidence or placed in evidence in any Education Law §3020-a proceeding or Education Law §3020-b proceeding, or any locally negotiated procedure, until the appeal process is concluded.

Grounds for an Appeal
An appeal may be filed challenging the APPR based upon one or more of the following grounds:

a. The substance of the Annual Professional Performance Review, including in the instance of a teacher rated Ineffective on the Student Performance Category but rated Highly Effective on the Observation Category based on an anomaly, as determined locally.

b. The district’s failure to adhere to the standards and methodologies required for the Annual Professional Performance Review, pursuant to Education Law §3012-d and applicable rules and regulations;

c. The district’s failure to comply with either the applicable regulations of the Commissioner of Education, or locally negotiated procedures;

d. The district’s failure to issue and/or implement the terms of the Teacher Improvement Plan, where applicable, as required under Education Law §3012-d.

Notification of the Appeal
In order to be timely, the notification of the APPR appeal shall be filed, in writing, within twenty (20) school days after the teacher has received the APPR. Notification of the appeal shall be provided to the superintendent of schools or his or her designee. If a teacher is challenging the issuance or implementation of a teacher improvement plan, the appeal must be submitted in writing within twenty (20) school days of issuance or of the time when the teacher knew or should have known of an alleged implementation breach of such plan.

When filing an appeal, the teacher must submit a detailed written description of the specific grounds for the appeal as well as the performance review and/or improvement plan being challenged.

Assigned Administrator’s written response to appeal
Within ten (10) school days of the Superintendent’s receipt of an appeal, the supervising administrator must submit a detailed written response. The response must include any and all additional documents or written materials that are specific to the point(s) of disagreement and/or are relevant to the resolution of the appeal. Material not submitted at the time the response is filed shall not be considered in the deliberations related to the resolution of the appeal.

Decisions on Appeal
Step 1 – Meeting with the supervising administrator
This meeting will occur within 5 school days from when the member received the written response from the supervising administrator. The bargaining unit member shall upon request be entitled to an Association representative being present. This meeting shall be an informal meeting wherein the authoring administrator and the employee are able to discuss the evaluation and the areas of dispute. If the bargaining unit member is not satisfied with the outcome, he/she may proceed to the second step. The second step shall be initiated by the unit member and/or Association notifying the Superintendent in writing, within five (5) days of the conclusion of the meeting.

Step 2 - Superintendent
a. Within five (5) school days of the meeting, if a teacher and/or the Association is not satisfied with such response the teacher and/or Association must submit the appeal to the Superintendent of Schools, or the Superintendent’s designee. The superintendent or designee will be provided all documentation submitted in step one of the appeal and the responses from the evaluator. In the case where the Superintendent and the evaluator is the same person, the Superintendent will designate at least two (2) administrators to act as proxy.
b. Within five (5) school days of receipt of the teacher’s appeal, the Superintendent or designee will conduct a hearing at which the teacher (and representative at the option of the teacher) and the evaluator (and representative at the option of the evaluator) will be allowed to present oral arguments in support of the appeal and the response, respectively.

c. Within five (5) school days of the Superintendent hearing, the Superintendent or designee will issue a written determination to the teacher, the Teachers’ Association President, and the evaluator.

Step 3 - Binding Arbitration

Within five (5) school days of receipt of the Level 2 determination, if a teacher and the Association are not satisfied with such response the appeal may be submitted to arbitration if and only if the overall rating is ineffective. Appeals shall be decided in final and binding arbitration by an arbitrator. A list of three mutually agreed upon arbitrators will be maintained for use. If the District and the Association cannot agree on an arbitrator, the American Arbitration Association will be used. The cost of the arbitration shall be borne equally by the school district and the Association.

If the Association does not agree to take the appeal forward to Arbitration, the teacher may do so at his/her own expense using the procedure set forth above. In that case, if the rating is positively changed, the District shall pay the entire cost of the arbitration. If the rating is unchanged, or negatively changed, the appealing teacher shall pay the entire cost of the arbitration.

The decision shall set forth the reasons and factual basis for each determination on each of the specific issues raised in the appeal. The Arbitrator shall have the authority to rescind, modify, or affirm the rating. The arbitrator will provide a final and binding decision in a timely and expeditious fashion consistent with subpart 30-3 of the Rules of the Board of Regents.
Training Assurance

Please check the box below.

- The LEA assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
2) the process for the certification and re-certification of lead evaluators;
3) the process for ensuring inter-rater reliability; and
4) the nature (content) and the approximate duration (how many hours, days) of such training.

Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

The Superintendent will ensure that all evaluators (lead evaluators, evaluators, and independent observers) are trained and certified/re-certified in accordance with regulation. All evaluators will be trained with the NYSUT Teacher Evaluation Training provided by BOCES or District Turnkey Trainer. All evaluators shall successfully complete a training course that meets the minimum requirements as prescribed by regulation, and shall be trained on the nine required elements of Regents' Rules 30-3.10. First-time certification training for all evaluators will consist of 2 full days of training. All previously certified Evaluators will attend four hours of training in order to maintain their certification annually. Upon completion of the training for all evaluators, the BOCES or District Turnkey Trainer will certify all evaluators. The initial training for all evaluators and the continuing evaluator training, in conjunction with administrator collaboration sessions in the district, will ensure inter-rater reliability. Mechanisms to ensure inter-rater reliability among evaluators so that all are scoring similar evidence the same way, will include a calibration process with practice using the scoring rubric during the annual training and also monthly during administrator meetings.
Teacher Evaluation Assurances

Please check all of the boxes below.

☑️ Assure that the LEA shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for the teacher's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.

☑️ Assure that the evaluation system will be used as a significant factor for employment decisions.

☑️ Assure that teachers will receive timely and constructive feedback as part of the evaluation process.

☑️ Assure that the following prohibited elements listed in Education Law Section 3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any locally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.

☑️ Assure that the LEA shall compute and provide teachers with their APPR scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.

Assessment Assurances

Please check all of the boxes below.

☑️ Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.

☑️ Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the scoring of those assessments.

Data Assurances

Please check all of the boxes below.

☑️ Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.

☑️ Assure that the LEA provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.

☑️ Assure scores for all teachers will be reported to NYSED for each subcomponent, as well as the overall rating, as per NYSED requirements.

☑️ Assure that procedures for ensuring data accuracy and integrity are being utilized.
Required Student Performance Subcomponent
For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance.

100% of the Student Performance category if only the Required subcomponent is used or locally determined if the Optional subcomponent is selected.

Required Student Performance Measures
Student performance for principals may be measured by either a student learning objectives (SLO) or an Input Model where the principal’s overall rating shall be determined based on evidence of principal practice that promotes student growth related to the Leadership Standards.

STUDENT LEARNING OBJECTIVES
For guidance on SLOs, see NYSED SLO Guidance.

SLO measures may be either individually attributed or collectively attributed.

Individually attributed measures
An individually attributed SLO is based on the learning outcomes of a student population within the principal’s building or program.

> Principal and building/program-specific
  - Principal and building/program-specific results: scores and ratings will be based on the growth of students in the principal’s building/program in the current school year.

Collectively attributed measures
A collectively attributed SLO is based on a student population across multiple buildings/programs of similar grade configuration or across multiple building/programs where the learning activities of one building/program indirectly contribute to student learning outcomes in another building/program. When determining whether to use a collectively attributed SLO, the LEA should consider:

- identifying which measures and assessments could be used to encourage partnerships or teams where there is an opportunity for a collective impact on student learning;
- identifying which assessments could be used to help foster and support an LEA’s focus on a specific priority area(s);
- the impact on the LEA’s ability to make strong and equitable inferences regarding an individual educator’s effectiveness; and
- when using multiple measures, the appropriate weight of each measure that reflects individually and collectively attributed results.

> District- or BOCES-wide
  - District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.
  - District- or BOCES-wide group or team results: scores and ratings for a group or team of principals will be based on the growth of students in the group/team of principals’ buildings/programs in an LEA in the current school year.

ASSESSMENTS
Any of the measures above may be used with one or more of the following assessment types.

- State assessment(s): Assessment(s) that are selected from the list of State-approved:
  - third party assessments; or
  - locally-developed assessments (district-, BOCES- or regionally-developed).

INPUT MODEL
Selection of the Input Model will require:
• a description of the areas of principal practice that will be evaluated;
• a description of how the selected areas of principal practice promote student growth;
• a description of the evidence of student growth and principal practice that will be collected; and
• a description of how the district will use the evidence to differentiate effectiveness resulting in a score from 0 to 20 and ratings of Highly Effective, Effective, Developing, or Ineffective.

Assurances

Please check all of the boxes below.

- Assure that for any SLO based, in part, on the New York State grade four science assessment, once the assessment is no longer administered the SLO will utilize only the remaining assessments.
- For principals evaluated using an SLO, assure that such SLO is determined locally in a manner consistent with the goal-setting process determined by the Commissioner.
- For principals evaluated using an SLO, assure that all student growth targets represent a minimum of one year of expected growth, as determined locally in a manner consistent with the Commissioner's goal-setting process. Such targets may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.
- For principals evaluated using an SLO, assure that all student growth targets shall measure the change in a student's performance between the baseline and the end of the course.
- For principals evaluated using an SLO, assure that if the principal's SLO is based on a small 'n' size population and the LEA chooses not to use the HEDI scoring bands listed above, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in SLO Guidance.
- For principals evaluated using an input model, assure that all applicable principals will be evaluated using the procedures described herein and approved by the Commissioner.
- Assure that processes are in place for the superintendent to monitor SLOs and input models.
- Assure that the final Student Performance category rating for each principal will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

Required Student Performance for Principals

Please choose the option that best describes the required student performance subcomponent for principals in your LEA.

- The same measure(s) and assessment(s) will be used for all principals
- Different measure(s) and assessment(s) will be used for different grade configurations/programs
All Principals

Please indicate how student performance will be measured for principals, then choose the specific measure, corresponding assessment type(s) and assessment(s), as applicable.

Student performance based on a Student Learning Objective (SLO)

An individually attributed SLO measure

> Principal and building/program-specific

  • Principal and building/program-specific results: scores and ratings will be based on the growth of students in the principal’s building/program in the current school year.

A collectively attributed SLO measure

> District- or BOCES-wide

  • District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

  • District- or BOCES-wide group or team results: scores and ratings for a group or team of principals will be based on the growth of students in the group/team of principals’ buildings/programs in an LEA in the current school year.

Student Performance based on an Input Model

An input model uses evidence of principal practice that promotes student growth related to the Leadership Standards.

Selection of the Input Model will require:

• a description of the areas of principal practice that will be evaluated;
• a description of how the selected areas of principal practice promote student growth;
• a description of the evidence of student growth and principal practice that will be collected; and
• a description of how the district will use the evidence to differentiate effectiveness resulting in a score from 0 to 20 and ratings of Highly Effective, Effective, Developing, or Ineffective.

All Principals: Measure Type

<table>
<thead>
<tr>
<th>Student Learning Objective (SLO)</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Principal Student Learning Objective

Please indicate the type of SLO that will be used for principals, then choose the corresponding assessment type(s) and assessment(s).

An individually attributed SLO measure

- Principal and building/program-specific

  - Principal and building/program-specific results: scores and ratings will be based on the growth of students in the principal’s building/program in the current school year.

A collectively attributed SLO measure

- District- or BOCES-wide

  - District- or BOCES-wide results: scores and ratings will be based on the growth of all students across buildings/programs in an LEA who take the applicable assessments in the current school year.

  - District- or BOCES-wide group or team results: scores and ratings for a group or team of principals will be based on the growth of students in the group/team of principals’ buildings/programs in an LEA in the current school year.

Please choose the type of SLO applicable to principals.

District- or BOCES-wide results

Principal Assessments

All Principals: Assessment Type(s)

☐ State or Regents assessment(s)

All Principals: State or Regents Assessment(s)

☐ Grade 4 Science (until discontinued)
☐ ELA Regents
☐ Algebra I Regents
☐ Geometry Regents
☐ Algebra II Regents
☐ Physics Regents
☐ US History Regents

HEDI Scoring Bands

<table>
<thead>
<tr>
<th>Highly Effective</th>
<th>Effective</th>
<th>Developing</th>
<th>Ineffective</th>
</tr>
</thead>
<tbody>
<tr>
<td>20</td>
<td>19</td>
<td>18</td>
<td>17</td>
</tr>
</tbody>
</table>

97% - 100% 95% - 97% 93% - 95% 90% - 93% 85% - 90% 75% - 85% 67% - 75% 60% - 67% 55% - 60% 49% - 55% 44% - 49% 39% - 44% 34% - 39% 29% - 34% 25% - 29% 21% - 25% 17% - 21% 13% - 17% 9% - 13% 5% - 9% 0% - 5%
Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the percentage of Student Performance category attributed to the Required subcomponent will be locally determined.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.
Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance category, see NYSED APPR Guidance.

Percentage of Student Performance category to be locally determined if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all programs or buildings with the same grade configuration in the LEA and be a locally selected measure of student growth or achievement based on State-created or -administered assessments or State-designed supplemental assessments.

Options for measures and associated assessments include:

- Option (A) A second SLO, provided that this SLO is different than that used in the required subcomponent;
- Option (B) A growth score based on a statistical growth model, where available, for either State-created or -administered assessments or State-designed supplemental assessments;
- Option (C) A measure of student growth, other than an SLO, based on State-created or -administered assessments or State-designed supplemental assessments;
- Option (D) A performance index based on State-created or -administered assessments or State-designed supplemental assessments;
- Option (E) An achievement benchmark on State-created or -administered assessments or State-designed supplemental assessments;
- Option (F) Four, five, or six-year high school graduation rates;
- Option (G) An input model where the principal’s overall rating shall be determined based on evidence of principal practice that promotes student achievement related to the Leadership Standards; or
- Any other collectively bargained measure of student growth or achievement included in the LEA’s evaluation plan.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any principal.
Principal School Visit Category
For guidance on the Principal School Visit category, see NYSED APPR Guidance.

Principals’ professional performance shall be evaluated based on a State-approved rubric using multiple sources of evidence collected and incorporated into the school visit protocol. Where appropriate, such evidence may be aligned to building or district goals; provided, however, that professional goal-setting may not be used as evidence of teacher or principal effectiveness. Such evidence shall reflect school leadership practice aligned to the Leadership Standards and selected practice rubric.

Principal Practice Rubric
Select a principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards.

<table>
<thead>
<tr>
<th>Rubric Name</th>
<th>If more than one rubric is utilized, please indicate the group(s) of principals each rubric applies to.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Multidimensional Principal Performance Rubric</td>
<td>(No Response)</td>
</tr>
</tbody>
</table>

Rubric Assurances
Please check all of the boxes below.

- [x] Assure that all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits.
- [x] Assure that the process for assigning points for the Principal School Visit category will be in compliance with the locally-determined subcomponent weights and overall School Visit category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- [x] Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the LEA, provided that LEAs may locally determine whether to use different rubrics for a principal assigned to different programs or grade configurations as indicated in the table above.
- [x] Assure that the same rubric(s) is used for all school visits for a principal across the school visit types in a given school year.

Process for Weighting Rubric Domains/Subcomponents
For guidance on the Principal School Visit category, see NYSED APPR Guidance.

Please describe the process for rating and scoring the selected practice rubric consistent with the Department’s regulations.
Your description should provide the complete process, including the following:

- The process for designating observable components (please note: all principals of the same building configuration/program must be evaluated based on the same set of observable components);
- The level at which components of the chosen rubric are rated (i.e., domain, subdomain, indicator, etc.);
- How the final score and rating for each observable component of the practice rubric is determined for each observer; and
- How the final score for the required (i.e., lead evaluator/evaluator; independent evaluator) and/or optional (peer principal, as applicable) subcomponent of the School Visit category is determined based on the final score and rating for each observable component.

Example: All subcomponents of Domains 1-4 of the MPPR rubric have been negotiated as observable. Domains 1, 2 and 3 are weighted as 30% each, and Domain 4 is weighted as 10%. For each school visit, all observed subcomponents in a domain are weighted equally and averaged to create a domain score, which is then weighted as above and averaged to reach a final score for each school visit. Scores for each school visit are weighted equally and averaged to reach a final score for each school visit type. The district will ensure that all subcomponents designated as observable will be observed at least once across the school visit cycle.

All observable components will be weighted equally and averaged.
Scoring Assurances

Please check each of the boxes below.

- Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the ranges indicated below.
- Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified below, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all school visits, a score of 0 will be assigned.

Principal School Visit Scoring Bands

The overall School Visit score will be converted into a HEDI rating based on locally determined ratings consistent with the ranges listed.

<table>
<thead>
<tr>
<th>Overall School Visit Category Score and Rating</th>
<th>Minimum</th>
<th>Maximum</th>
</tr>
</thead>
<tbody>
<tr>
<td>H</td>
<td>3.5 to 3.75</td>
<td>4.0</td>
</tr>
<tr>
<td>E</td>
<td>2.5 to 2.75</td>
<td>3.49 to 3.74</td>
</tr>
<tr>
<td>D</td>
<td>1.5 to 1.75</td>
<td>2.49 to 2.74</td>
</tr>
<tr>
<td>I</td>
<td>0.00*</td>
<td>1.49 to 1.74</td>
</tr>
</tbody>
</table>

* In the event that an educator earns a score of 1 on all rated components of the practice rubric across all school visits, a score of 0 will be assigned.

HEDI Ranges

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

Please select a minimum value between 3.50 and 3.75 and choose 4.00 as the maximum value for the Highly Effective range.

<table>
<thead>
<tr>
<th>Highly Effective</th>
<th>Minimum Rubric Score</th>
<th>Maximum Rubric Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3.50</td>
<td>4.00</td>
</tr>
</tbody>
</table>

Please select a minimum value between 2.50 and 2.75 and a maximum value between 3.49 and 3.74 for the Effective range.

<table>
<thead>
<tr>
<th>Effective</th>
<th>Minimum Rubric Score</th>
<th>Maximum Rubric Score</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2.50</td>
<td>3.49</td>
</tr>
</tbody>
</table>

Please select a minimum value between 1.50 and 1.75 and a maximum value between 2.49 and 2.74 for the Developing range.
### Task 9. PRINCIPALS: School Visits - Rubric and Scoring

<table>
<thead>
<tr>
<th></th>
<th>Minimum Rubric Score</th>
<th>Maximum Rubric Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Developing</td>
<td>1.50</td>
<td>2.49</td>
</tr>
</tbody>
</table>

Please choose 0.00 as the minimum value and select a maximum value between 1.49 and 1.74 for the Ineffective range.

<table>
<thead>
<tr>
<th></th>
<th>Minimum Rubric Score</th>
<th>Maximum Rubric Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ineffective</td>
<td>0.00</td>
<td>1.49</td>
</tr>
</tbody>
</table>
Principal School Visit Subcomponent Weighting

Required Subcomponent 1: School visits by Supervisor(s) or Other Trained Administrators
- At least 80% of the Principal School Visit category score

Required Subcomponent 2: School visits by Impartial Independent Trained Evaluator(s)*
- At least 10%, but no more than 20%, of the Principal School Visit category score

Optional Subcomponent: School visits by Trained Peer Principal(s)
- No more than 10% of the Principal School Visit category score when selected

Please be sure the total of the weights indicated equals 100%.

* If the LEA is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the LEA, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee. If the LEA is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the processes described in that application.

Please indicate the weight of each school visit type and be sure the total of the weights indicated equals 100%.

<table>
<thead>
<tr>
<th>Supervisor/Administrator [Required]</th>
<th>Independent Evaluator(s) [Required]</th>
<th>Peer School Visit(s) [Optional]</th>
<th>Group of principals for which this weighting will apply</th>
</tr>
</thead>
<tbody>
<tr>
<td>90%</td>
<td>10%</td>
<td>0% [N/A]</td>
<td>(No Response)</td>
</tr>
</tbody>
</table>

School Visit Assurances

Please check all of the boxes below.

- Assure that the following elements will not be used in calculating a principal’s school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; and/or use of professional goal-setting as evidence of principal effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.
- Assure that at least one of the required school visits will be unannounced.
- Assure that school visits will not be conducted via video.

Required Subcomponent 1: School Visits by Supervisor(s) or Other Trained Administrators

At least one school visit must be conducted by supervisor or other trained administrator and at least one of the required school visits must be unannounced (across both required subcomponents).

- LEAs may locally determine whether to use more than one school visit by superintendent or other trained administrator.
- Nothing shall be construed to limit the discretion of a board of education or superintendent of schools from conducting additional school visits for non-evaluative purposes.
- The frequency and duration of school visits are locally determined.
- School visits may not occur by live or recorded video.

Indicate the minimum number of unannounced and announced school visits by supervisor(s) or other trained administrators in the table below.
Annual Professional Performance Review - Education Law §3012-d, amended in 2019

Task 9. PRINCIPALS: School Visits - Required School Visits

Page Last Modified: 02/25/2020

<table>
<thead>
<tr>
<th>PRINCIPALS</th>
<th>SUBGROUP</th>
<th>UNANNOUNCE</th>
<th>ANNOUNCED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indicate whether the number and method selected applies to all principals or to a subgroup of principals.</td>
<td>If &quot;Subgroup of Principals&quot; is selected in the previous column, indicate which principals the number and method selected applies to; otherwise, enter &quot;N/A.&quot; For additional subgroups, add another row.</td>
<td>Minimum Number of School Visits</td>
<td>Minimum Number of School Visits</td>
</tr>
<tr>
<td>All Principals (enter ‘N/A’ in the next column)</td>
<td>NA</td>
<td>0</td>
<td>2</td>
</tr>
</tbody>
</table>

Required Subcomponent 2: School Visits by Impartial Independent Trained Evaluator(s)*

At least one school visit must be conducted by impartial independent trained evaluator(s) and at least one of the required school visits must be unannounced (across both required subcomponents).

- Impartial independent trained evaluators are trained and selected by the LEA.
- They may be employed within the LEA but may not be assigned to the same school building as the principal being evaluated. This could include other administrators, department chairs/directors, or peers, so long as they are not from the same building (defined as same BEDS code) as the principal being evaluated.
- LEAs may locally determine whether to use more than one school visit by impartial independent trained evaluator(s).
- The frequency and duration of school visits are locally determined.
- School visits may not occur by live or recorded video.

* If the LEA is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the LEA, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee. If the LEA is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the processes described in that application.

Indicate the minimum number of unannounced and announced school visits by impartial independent trained evaluator(s) in the table below.

<table>
<thead>
<tr>
<th>PRINCIPALS</th>
<th>SUBGROUP</th>
<th>UNANNOUNCE</th>
<th>ANNOUNCED</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indicate whether the number and method selected applies to all principals or to a subgroup of principals.</td>
<td>If &quot;Subgroup of Principals&quot; is selected in the previous column, indicate which principals the number and method selected applies to; otherwise, enter &quot;N/A.&quot; For additional subgroups, add another row.</td>
<td>Minimum Number of School Visits</td>
<td>Minimum Number of School Visits</td>
</tr>
<tr>
<td>All Principals (enter ‘N/A’ in the next column)</td>
<td>NA</td>
<td>1</td>
<td>0</td>
</tr>
</tbody>
</table>

Independent Evaluator Assurances

Please check all of the boxes below.

- [x] Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.
- [x] Assure that independent evaluator(s) will be trained and selected by the LEA.
Please also check each of the following boxes.

- Assure that if the LEA is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver, the second school visit(s) shall be conducted by one or more evaluators selected and trained by the LEA, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or his/her designee. See Section 30-3.5(c)(1)(ii)(a) of the Rules of the Board of Regents.

- Assure that if the LEA is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 9 of the LEA's approved Section 3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.5(c)(1)(ii)(b) of the Rules of the Board of Regents.
Optional Subcomponent: School Visits by Trained Peer Principal(s)

If selected, at least one school visit must be conducted by trained peer principal(s).

- Peer principals are trained and selected by the LEA.
- Trained peer principals must have received an overall rating of Effective or Highly Effective in the prior school year.
- School visits may not occur by live or recorded video.

Indicate the minimum number of unannounced and announced school visits by trained peer principal(s) in the table below.

If the optional subcomponent will not be used, please indicate "N/A" for the minimum number for both unannounced and announced school visits for "All Principals."

<table>
<thead>
<tr>
<th>PRINCIPALS</th>
<th>SUBGROUP</th>
<th>UNANNOUNCED</th>
<th>ANNOUNCED</th>
</tr>
</thead>
<tbody>
<tr>
<td>All Principals (enter 'N/A' in the next column)</td>
<td>NA</td>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Peer Principal School Visit Assurances

Please check all of the boxes below.

☑ Assure that peer principal(s), as applicable, will be trained and selected by the LEA.
☑ Assure that, if school visits are being conducted by trained peer principal(s), these principal(s) received an overall rating of Effective or Highly Effective in the previous school year.
Category and Overall Ratings

For guidance on APPR scoring, see NYSED APPR Guidance.

Category Scoring Ranges

The overall Student Performance category score and the overall School Visit category score will be converted into a HEDI rating based on the ranges listed in the tables below.

Student Performance Category

HEDI ratings must be assigned based on the point distribution below.

<table>
<thead>
<tr>
<th>Overall Student Performance Category Score and Rating</th>
<th>Overall School Visit Category Score and Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum</td>
<td>Maximum</td>
</tr>
<tr>
<td>H</td>
<td>18</td>
</tr>
<tr>
<td>E</td>
<td>15</td>
</tr>
<tr>
<td>D</td>
<td>13</td>
</tr>
<tr>
<td>I</td>
<td>0</td>
</tr>
</tbody>
</table>

Principal School Visit Category

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

Scoring Matrix for the Overall Rating

The overall rating for an educator shall be determined according to a methodology described in the matrix below.

<table>
<thead>
<tr>
<th>Principal School Visit Category</th>
<th>Highly Effective (H)</th>
<th>Effective (E)</th>
<th>Developing (D)</th>
<th>Ineffective (I)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Performance Category</td>
<td>Highly Effective (H)</td>
<td>H</td>
<td>E</td>
<td>D</td>
</tr>
<tr>
<td></td>
<td>Effective (E)</td>
<td>H</td>
<td>E</td>
<td>D</td>
</tr>
<tr>
<td></td>
<td>Developing (D)</td>
<td>E</td>
<td>E</td>
<td>D</td>
</tr>
<tr>
<td></td>
<td>Ineffective (I)</td>
<td>D</td>
<td>D</td>
<td>I</td>
</tr>
</tbody>
</table>

Category and Overall Rating Assurances

Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that it is possible to obtain a zero in each subcomponent.
- Assure the overall rating determination for a principal shall be determined according to the evaluation matrix.
Additional Requirements
For guidance on additional requirements for principals, see NYSED APPR Guidance.

Principal Improvement Plan Assurances
Please check each of the boxes below.

☑️ Assure that the LEA will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive an overall rating of Developing or Ineffective by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.

☑️ Assure that PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas.

Principal Improvement Plan Forms
All PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

1) identification of needed areas of improvement;
2) a timeline for achieving improvement;
3) the manner in which the improvement will be assessed; and, where appropriate,
4) differentiated activities to support a principal's improvement in those areas.

As a required attachment to this APPR plan, upload the PIP forms that are used in the LEA.

Principal improvement plan.docx
Appeal Assurance

Please check the box below.

☑ Assure the LEA has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

Appeals

Pursuant to Education Law §3012-d, a principal may only challenge the following in an appeal to their LEA:

(1) the substance of the annual professional performance review; which shall include the following:

   (i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;

(2) the LEA’s adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d;

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents; and

(4) the LEA’s issuance and/or implementation of the terms of the principal improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
Describe the procedure for ensuring that appeals of annual performance evaluations will be resolved in a timely and expeditious manner.

APPEALS
To the extent that an administrator wishes to issue an appeal, the following appeals procedure is established.

1. Appeals will be limited to the following situations:
   a. A Principal completing the first year of a probationary appointment may appeal only an ineffective APPR overall rating; any other Principal will be able appeal an Ineffective or developing rating.

2. The scope of any appeal will be limited to the following subjects:
   a. The substantive individual's annual professional performance review including (i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;
   b. The District's adherence to the standards and methodologies required for such reviews, pursuant to Education Law 3012(d);
   c. The adherence to the Commissioner's regulations, as applicable to such reviews:
   d. Compliance with any applicable locally negotiated procedures regarding annual professional performance reviews as limited by Section A, above. The LEA's issuance and/or implementation of the terms of the principal improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
   e. The entire appeals record will be part of the administrator's APPR.
   f. The appeals procedure constitutes the exclusive means for initiating, reviewing, and resolving any and all appeals. An administrator may not resort to any other contractual grievance procedure for the resolution of these appeals, except as otherwise authorized by law.
   g. Nothing in the appeals procedure will restrict the right of the district or the obligation of the Principal to proceed in accordance with otherwise standard practice, e.g., implementation of an improvement plan or denial/granting of tenure for constitutionally and statutorily permissible reasons, including performance, while an appeal is pending.
   h. The only reason for an appeal on a PIP is the issuance of a PIP or the implementation of the PIP.

3. A principal may not file multiple appeals regarding the same performance review. All grounds for appeal must be raised with specificity within one appeal. Any grounds not raised at the time the appeal is filed shall be deemed waived, unless the parties agree that new information may impact the overall appeal.

4. In an appeal the principal has the burden of demonstrating a right to relief requested and the burden of establishing the facts upon which petitioner seeks relief.

5. The following timelines will be strictly adhered to unless extended by mutual agreement. Regardless of the extension of any time frames, the appeals process will be followed as written. Failure of the petitioner to meet a timeline will nullify the appeal; failure of the respondent to meet a timeline will allow movement of the appeal to the next level. Regardless of the extension of any time frames, the appeals will be concluded in a timely and expeditious fashion consistent with subpart 30-3 of the Rules of the Board of Regents.

LEVEL 1-LEAD EVALUATOR (SUPERINTENDENT)

a. (Informal) Following receipt of a Principal's annual evaluation, the Principal is encouraged to immediately schedule a follow up meeting, within ten (10) business days, to informally discuss with the Superintendent any and all related issues. If the Principal has additional supporting evidence to share with the Superintendent regarding a particular element(s) of the evaluation, the Principal is encouraged to do so at this level.

b. (Formal) If the Principal chooses to submit a formal appeal, the Principal may request, in writing, a review by the Superintendent of Schools. The written appeal shall articulate in detail the basis of the appeal to the Superintendent of Schools. Failure to articulate a particular basis for the appeal in the aforesaid appeal writing shall be deemed a waiver of that claim. Level (a) and (b) shall take place within ten (10) business days, occurring during the school year including summer recess, of the receipt of the administrator's annual evaluation or the date of the informal meeting, whichever is later.

1. If a Principal is challenging the issuance or implementation of a principal improvement plan, the appeal must be submitted in writing within ten (10) business days of the issuance of the plan or within ten (10) days of the District's failure to implement any component of the plan.

2. When filing an appeal, the Principal must submit a detailed written description of the specific grounds for the appeal of the performance review.
being challenged. Along with the appeal, all supporting documentation must be submitted, or specifically noted if pending. Any grounds for appeal or any supporting documentation/information not submitted or noted at the time the appeal is filed shall not be considered, unless it is mutually agreed upon by the parties to consider the new documentation/information.

3. Within ten (10) business days of receipt of an appeal, the Superintendent must submit a detailed written response to the appeal. Along with the response, all supporting documentation must be submitted, or specifically noted if pending, as well as any additional documents or materials relevant to the response. Any supporting documentation/information not submitted or noted at the time the response is issued shall not be considered in deliberations related to the resolution of the appeal. The principal initiating the appeal, and the Administrators' Association President(s), shall receive copies of the response and any and all additional information submitted with the response.

LEVEL 2- PANEL

1. Within five (5) business days of receipt of the Level 1 response, if an administrator is not satisfied with such response and if the administrator's Association deems the appeal meritorious, the Association must submit the appeal to a bipartisan panel comprised of (2) panelists - 1 from retired Superintendent's ranks and from retired Principal ranks. The district will seek a retired Superintendent and the association will seek a retired Principal. The individuals chosen will be mutually agreed upon by the association and the district. The panel will be provided the entire appeals record; however, the appellant, as well as the anonymity of the panel members will be protected as much as possible. These panelists must be trained in the APPR process.

2. Within ten (10) business days of receipt of the Level 2 administrator's association's appeal, the panel will jointly conduct a paper review and deliberation of the matter, and will issue a written recommendation within those ten (10) business days for resolution to the Principals' Association President and the Superintendent of Schools. The recommendation may be to deny the appeal, to sustain the appeal and grant remedy; Consensus decisions on appeals of Developing Ratings will be final and binding at this stage. Appeals of ineffective ratings and split decisions on an appeal of a developing rating will proceed to level 3 below. If a person is not tenured, and has an ineffective rating, the superintendent may move to dismiss the administrator given proper written notice, for constitutionally and statutorily permissible reasons.

LEVEL 3- SUPERINTENDENT

1. Within ten (10) business days of receipt of the Level 2 recommendation for resolution, the Superintendent of Schools will give due consideration to the panel's recommendation and will issue a final and binding decision, in writing, to the appellant, to the Principals' Association, and to the panel members. Whether the appeal is denied, sustained, the Superintendent may set aside or modify a rating or improvement plan or order a new improvement plan if procedures have been violated. The determination of the Superintendent will be final and shall not be grievable, arbitral, nor reviewable in any other form; however, the failure of either party to abide by the above agreed upon process shall be subject to the grievance procedure.

EXCLUSIVITY OF THE APPEAL PROCEDURE

This appeal procedure shall constitute the means for initiating, reviewing and resolving challenges to an administrator's performance rating or improvement plan.
Training Assurance

Please check the box below.

☐ The LEA assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal’s evaluation. Note: independent evaluators and peer principals need only be trained on elements 1, 2, and 4 below.

Training of Lead Evaluators, Evaluators, Independent Evaluators, and Peer Principals and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent evaluators and peer principals, and certifying and re-certifying lead evaluators must include:

1) the process for training lead evaluators and evaluators, including impartial independent evaluators and peer principals;
2) the process for the certification and re-certification of lead evaluators;
3) the process for ensuring inter-rater reliability; and
4) the nature (content) and the approximate duration (how many hours, days) of such training.

Describe the process for training evaluators, including impartial and independent evaluators and peer principals, and certifying and re-certifying lead evaluators.

The Superintendent will ensure that all evaluators (lead evaluators, evaluators, and independent observers) are trained and certified/re-certified in accordance with regulation. All evaluators will be trained with the Multi-dimensional Principal Performance Rubric Evaluation Training provided by BOCES or District Turnkey Trainer. All evaluators shall successfully complete a training course that meets the minimum requirements as prescribed by regulation, and shall be trained on the nine required elements of Regents’ Rules 30-3.10. First-time certification training for all evaluators will consist of 2 full days of training. All previously certified Evaluators will attend four hours of training in order to maintain their certification annually. Upon completion of the training for all evaluators, the BOCES or District Turnkey Trainer will certify all evaluators. The initial training for all evaluators and the continuing evaluator training, in conjunction with administrator collaboration sessions in the district, will ensure inter-rater reliability. Mechanisms to ensure inter-rater reliability among evaluators so that all are scoring similar evidence the same way, will include a calibration process with practice using the scoring rubric during the annual training and also monthly during administrator meetings.
Principal Evaluation Assurances

Please check all of the boxes below.

☑️ Assure that the LEA shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for the principal's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.

☑️ Assure that the evaluation system will be used as a significant factor for employment decisions.

☑️ Assure that principals will receive timely and constructive feedback as part of the evaluation process.

☑️ Assure that the following prohibited elements listed in Education Law Section 3012-d(6) are not being used as part of any principal's evaluation:

- evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department;
- use of an instrument for parent or student feedback;
- use of professional goal-setting as evidence of principal effectiveness;
- any locally-developed assessment that has not been approved by the department;
- and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner.

Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.

☑️ Assure that the LEA shall compute and provide principals with their APPR scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.

Assessment Assurances

Please check all of the boxes below.

☑️ Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.

☑️ Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the scoring of those assessments.

Data Assurances

Please check all of the boxes below.

☑️ Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.

☑️ Assure that the LEA provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.

☑️ Assure scores for all principals will be reported to NYSED for each subcomponent, as well as the overall rating, as per NYSED requirements.

☑️ Assure that procedures for ensuring data accuracy and integrity are being utilized.
Upload APPR LEA Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using the "LEA Certification Form" found in the "Documents" menu on the left side of the page.

20-21 APPR LEA certification form 2-17-21.pdf
APPENDIX C

Teachers’ Improvement Plan

School Year __________

_________________________________________  _______________________________________
Teacher                                                                                     Administrator

Subject/Grade Level

---------------------------------  ---------------------------------  ---------------------------------
Student Performance Rating        Observation Rating                           Overall Rating

<table>
<thead>
<tr>
<th>Standards Chosen for Further Development</th>
<th>Action(s) to be Taken</th>
<th>Administrator’s Responsibilities</th>
<th>Teacher’s Responsibilities</th>
<th>Timeline for Progress</th>
<th>Indicators of Success</th>
<th>Improvements Made and Documented</th>
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Administrator’s Signature: _________________________________ Date: __________
Teacher’s Signature: _________________________________ Date: __________
Representative/Witness Signature: _________________________________ Date: __________
Or        Teacher’s Signature Waiving Representation: _________________________________
Name of Principal ________________________________________________________________

School Building _________________________________ Academic Year ___________________________

Deficiency that promulgated the “ineffective” or “developing” performance rating:

Improvement Goal/Outcome:

Action Steps/Activities:

Timeline for Completion:

Required and Accessible Resources, including identification of responsibility for provision:

Dates of formative evaluation on progress (lead evaluator and principal initial each date to confirm meeting):

December:

March:

Other:

Evidence to be provided for Goal Achievement:

Assessment Summary: Superintendent is to attach a narrative summary of improvement progress, including verification of the provision of support and resources as outlined above no later than ten (10) business days after the identified completion date. Such summary shall be signed by the Superintendent and principal with the opportunity or the principal to attach comments.
LEA CERTIFICATION FORM: Please download, sign, and upload this form to complete the submission of your LEA’s Annual Professional Performance Review (APPR) plan.

By signing this document, the LEA and its collective bargaining agent(s) certify that the APPR plan submitted to the Commissioner for approval constitutes the school LEA’s complete APPR plan, that all provisions of the plan that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law, and that such plan complies with the requirements of Education Law §3012-d as amended by the Laws of 2019 and Subpart 30-3 of the Rules of the Board of Regents, and has been adopted by the governing body of the LEA.

The LEA and its collective bargaining agent(s), where applicable, also certify that this APPR Plan is the LEA’s complete APPR Plan and that such plan will be fully implemented by the LEA; that there are no collective bargaining agreements, memoranda of understanding, or any other agreements in any form that prevent, conflict, or interfere with full implementation of the APPR Plan; and that no material changes will be made to the Plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-3 of the Rules of the Board of Regents.

The LEA and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:

- Assure that the overall APPR rating will be used as a significant factor in employment decisions, including but not limited to: tenure determinations and teacher and principal improvement plans;
- Assure that the entire APPR will be completed for each teacher or principal as soon as practicable but in no case later than September 1 of the school year following the year in which the classroom teacher or building principal’s performance is being measured;
- Assure that the LEA shall compute and provide to the teacher/principal his or her score and rating on the Student Performance category, if available, and for the Teacher Observation category or Principal School Visit Category of a teacher’s or principal’s APPR, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year following the year in which the teacher’s or principal’s performance is measured;
- Assure that the APPR Plan will be filed in the LEA’s office and made available to the public on the LEA’s website no later than September 10th of each school year or within 10 days after the plan’s approval by the Commissioner, whichever shall later occur;
- Assure that complete and accurate teacher and student data will be provided to the Commissioner in a format and timeline prescribed by the Commissioner;
- Assure that the LEA will continue to report to the State individual subcomponent scores and the overall rating for each classroom teacher and building principal in a manner prescribed by the Commissioner;
- Assure that the LEA provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them;
- Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process;
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English language learners and students with disabilities;
- Assure that any teacher or principal who receives an Overall Rating of Developing or Ineffective in any school year will receive a Teacher Improvement Plan or Principal Improvement Plan, in accordance with all applicable statutes and regulations, by October 1 of the school year following the year in which such teacher’s or principal’s performance was measured or as soon as practicable thereafter.
- Assure that such improvement plan shall be developed by the superintendent or his/her designee in the exercise of their pedagogical judgment, and shall be subject to collective bargaining to the extent required under Article 14 of the Civil Service Law;
- Assure that all evaluators and lead evaluators, including independent evaluators and peer evaluators, as applicable, will be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with all applicable statutes and regulations;
- Assure that LEA has collectively bargained appeal procedures that are consistent with the statute and regulations and provide for the timely and expeditious resolution of an appeal to the LEA;
- Assure that, for teachers, all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations and, for principals, all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school...
visits;
• Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0, for each subcomponent and that the LEA shall ensure that the process by which weights and scoring ranges are assigned to subcomponents and categories is transparent and available to those being rated before the beginning of each school year;
• Assure that if a second measure for the Student Performance category is locally selected, then the same locally selected measures of student growth or achievement will be used across all classrooms in the same grade/subject, for teachers, or similar building configurations/programs, for principals, in the LEA will be used in a consistent manner to the extent practicable;
• Assure that all growth targets represent a minimum of one year of expected growth;
• Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval by March 1 of each school year;
• Assure that the LEA will provide the Department with any information necessary to conduct annual monitoring pursuant to Subpart 30-3 of the regulations;
• Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by State or Federal law for each classroom or program of the grade does not exceed, in the aggregate, one percent of the minimum in required annual instructional hours for such classroom or program of the grade; and
• Assure that the amount of time devoted to test preparation under standardized testing conditions for each grade does not exceed, in the aggregate, two percent of the minimum required annual instructional hours for such grade. Time devoted to teacher administered classroom quizzes or exams, portfolio reviews, or performance assessments shall not be counted towards the limits established by this subdivision. In addition, formative and diagnostic assessments shall not be counted towards the limits established by this subdivision and nothing in this subdivision shall be construed to supersede the requirements of a section 504 plan of a qualified student with a disability or Federal law relating to English language learners or the individualized education program of a student with a disability.

Signatures, dates

Superintendent Signature:  
Dr. Stanley Harper  2/12/21

Teachers Union President Signature:  
Adam Schrader  2/7/21

Administrative Union President Signature:  
Allen Gravell  2/12/21

Board of Education President Signature:  
Emily Lauzon  2/11/21