Financial Statements June 30, 2020 and 2019



Independent Auditors' Report

Board of Trustees New York City Charter School of the Arts

Report on the Financial Statements

We have audited the accompanying financial statements of New York City Charter School of the Arts (the "School"), which comprise the statements of financial position as of June 30, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Board of Trustees New York City Charter School of the Arts Page 2

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the School as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years ended in accordance with accounting principles generally accepted in the United States of America.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 29, 2020, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

PKF O'Connor Davies, LLP

Harrison, New York September 29, 2020

Statements of Financial Position

	June 30,								
	2020	2019							
ASSETS Current Assets									
Cash	\$ 1,016,677	\$ 108,322							
Grants and contracts receivable	56,819	29,115							
Prepaid expenses and other current assets	64,806	20,525							
Total Current Assets	1,138,302	157,962							
Property and equipment, net	767,575	875,054							
Security deposit	493,000	196,500							
Restricted cash	75,183	75,118							
	<u>\$2,474,060</u>	<u>\$ 1,304,634</u>							
LIABILITIES AND NET ASSETS Current Liabilities									
Accounts payable and accrued expenses	\$ 114,092	\$ 535,033							
Accrued payroll and payroll taxes	186,533	245,941							
Deferred rent, current portion	116,439	-							
Refundable advances	3,149								
Total Current Liabilities	420,213	780,974							
Loan payable	262,000	131,000							
Paycheck Protection Program loan payable	698,263	-							
Deferred rent	63,088	47,657							
Total Liabilities	1,443,564	959,631							
Net assets, without donor restrictions	1,030,496	345,003							
	<u>\$2,474,060</u>	<u>\$ 1,304,634</u>							

Statements of Activities

	Year Ended June 30,								
	2020	2019							
OPERATING REVENUE State and local per pupil operating revenue									
General education	\$ 4,442,514	\$ 4,115,657							
Special education	³ 4,442,514 773,601	601,472							
Facilities	1,137,925	1,105,947							
Federal grants	188,099	279,109							
State grants	24,145	26,606							
-									
Total Operating Revenue	6,566,284	6,128,791							
EXPENSES									
Program Services									
Regular education	3,771,040	4,364,412							
Special education	1,539,490	1,633,673							
Total Program Services	5,310,530	5,998,085							
Supporting Services									
Management and general	683,353	785,083							
Fundraising	7,600	43,765							
Total Expenses	6,001,483	6,826,933							
Surplus (Deficit) from Operations	564,801	(698,142)							
SUPPORT AND OTHER REVENUE									
Grants and contributions	120,627	344,287							
Interest and other income	65	578							
Total Support and Other Revenue	120,692	344,865							
Change in Net Assets	685,493	(353,277)							
NET ASSETS									
Beginning of year	345,003	698,280							
End of year	<u>\$ 1,030,496</u>	<u>\$ 345,003</u>							

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Statement of Functional Expenses Year Ended June 30, 2020

	Total	10(8)	\$ 756,660	2,066,013	76,612	2,899,285	517,963	23,250	12,452	20,394	260,003	9,134	58,674	69,358	105,431	2,822	35,376	57,960	1,365,305	29,010	56,919	16,460	106,669	62,255	42,379	29,750	7,277	190,979	22,378	\$ 6,001,483
Services	Eundraising		\$ 7,500		•	7,500	ı	•		•		•				•		•		•	•		•	•	•		•		100	\$ 7,600
Supporting Services	Management	aid Odicial	\$ 262,178		22,984	285,162	50,609	23,250	1,217	1,664	76,082		58,674		ı	•	3,457	5,663	133,399	•	•		10,422	5,870	4,141	2,907		18,659	2,177	\$ 683,353
	LetoT	10(8)	\$ 486,982	2,066,013	53,628	2,606,623	467,354		11,235	18,730	183,921	9,134		69,358	105,431	2,822	31,919	52,297	1,231,906	29,010	56,919	16,460	96,247	56,385	38,238	26,843	7,277	172,320	20,101	\$ 5,310,530
Program Services	Special Education	Ladation	\$ 75,079	684,828	7,661	767,568	137,621		3,308	5,174	58,983	1,762	•	13,377	20,335	544	9,399	15,400	362,757	5,595	12,568	3,175	28,342	16,353	11,260	7,904	1,403	50,743	5,919	\$ 1,539,490
	Regular Education		\$ 411,903	1,381,185	45,967	1,839,055	329,733		7,927	13,556	124,938	7,372	'	55,981	85,096	2,278	22,520	36,897	869,149	23,415	44,351	13,285	67,905	40,032	26,978	18,939	5,874	121,577	14,182	\$ 3,771,040
	No. of Dositions		12	30	-	43																								
		Personnel Services Costs	Administrative staff personnel	Instructional personnel	Non-instructional personnel	Total Salaries and Staff	Employee benefits and payroll taxes	Accounting and audit fees	Legal fees	Advertising and recruiting	Outside contracted services and consultants	Special events	Financial management services	Contractual services	Student meals	Staff lunches and team building	Insurance	Utilities	Occupancy and rent	Classroom supplies	Instructional materials and classroom supplies	Professional development	Maintenance and repairs	Office supplies	Telephone and internet services	Technology	Student travel	Depreciation and amortization	Miscellaneous	Total Expenses

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Statement of Functional Expenses Year Ended June 30, 2019

See notes to financial statements

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Statements of Cash Flows

	Year Ende	d June 30,
	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 685,493	\$ (353,277)
Adjustments to reconcile change in net assets	÷ ••••,•••	¢ (000, <u>-</u>),
to net cash from operating activities		
Depreciation and amortization	190,979	185,702
Deferred rent	131,870	47,657
Changes in operating assets and liabilities		
Grants and contracts receivable	(27,704)	44,196
Prepaid expenses and other current assets	(44,281)	35,256
Security deposit	(296,500)	-
Accounts payable and accrued expenses	(420,941)	479,488
Accrued payroll and payroll taxes	(59,408)	121,482
Refundable advances	3,149	(32,153)
Net Cash from Operating Activities	162,657	528,351
CASH FLOWS FROM INVESTING ACTIVITY	(82 500)	(007.010)
Purchases of property and equipment	(83,500)	(907,910)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from Paycheck Protection Program loan payable	698,263	-
Proceeds from loan payable	131,000	-
Net Cash from Financing Activities	829,263	
3	<u> </u>	
Net Change in Cash and Restricted Cash	908,420	(379,559)
CASH AND RESTRICTED CASH		
Beginning of year	183,440	562,999
End of year	¢ 1 001 860	\$ 183,440
	<u>\$ 1,091,860</u>	<u>\$ 103,440</u>
The following table provides a reconciliation of cash and		
restricted cash within the statements of financial position:		
Cash	¢ 1 016 677	¢ 109.200
Cash Restricted cash	\$ 1,016,677 75 183	\$ 108,322 75 118
Restricted cash	<u>75,183</u> \$ 1 001 860	<u>75,118</u> \$ 183,440
	<u>\$ 1,091,860</u>	<u>\$ 183,440</u>

Notes to Financial Statements June 30, 2020 and 2019

1. Organization and Tax Status

New York City Charter School of the Arts (the "School") is a New York State, not-for-profit educational corporation that was incorporated on January 4, 2016 to operate a Charter School pursuant to Article 56 of the Education Law of the State of New York. The School was granted a provisional charter on January 4, 2016 valid for a term of five years and renewable upon expiration by the Board of Regents of the University of the State of New York. The School's mission is to inspire a diverse community of young people to engage with the arts as a pathway to rich and rigorous academic scholarship and a creative purposeful life. The School provided education to approximately 274 students in the sixth through eighth grades during the 2019-2020 academic year.

Except for taxes that may be due for unrelated business income, the School is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and from state and local income taxes under comparable laws.

2. Summary of Significant Accounting Policies

Basis of Presentation and Use of Estimates

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Adoption of New Accounting Policies

Recognition of Contributions

Effective July 1, 2019, the School adopted Accounting Standards Update ("ASU") 2018-08, *Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. This guidance provides a framework for evaluating whether contributions and grants should be accounted for as exchange transactions or as nonexchange transactions. Analysis of various provisions of this standard resulted in no significant changes in the way the School recognizes contributions and grants, and therefore no changes to the previously issued audited financial statements were required on a retrospective basis.

Restricted Cash

In November 2016, the Financial Accounting Standards Board issued ASU 2016-18, Statement of Cash Flows (Topic 230): Restricted Cash. ASU 2016-18 requires significant changes regarding how restricted cash is classified and presented on the statement of cash flows. On July 1, 2019, the School adopted the new guidance regarding the presentation and classification of restricted cash.

Notes to Financial Statements June 30, 2020 and 2019

2. Summary of Significant Accounting Policies (continued)

Restricted Cash (continued)

The guidance requires the School to 1) include restricted cash and restricted cash equivalents in the cash and cash equivalent balances on the statements of cash flows, 2) provide a reconciliation between the statements of financial position and the statements of cash flows when more than one line item for cash, cash equivalents, restricted cash, and restricted cash equivalents is presented on the statements of financial position, 3) eliminate the presentation of transfers between restricted cash and cash, and 4) include disclosures about the nature of the restrictions for material balances. Adoption of the ASU resulted in a change in the accounting for restricted cash on the statements of cash flows.

Net Assets Presentation

Resources for various purposes are classified for accounting and reporting purposes into net asset categories established according to nature and purpose as follows:

Net assets without donor restrictions - consist of resources available for the general support of the School's operations. Net assets without donor restrictions may be used at the discretion of the School's management and/or the Board of Trustees.

Net assets with donor restrictions – represents amounts restricted by donors for specific activities of the School or to be used at a future date. The School records contributions as net assets with donor restrictions if they are received with donor stipulations that limit their use either through purpose or time restrictions. When a donor restriction expires, that is, when a time restriction ends or a purpose restriction is fulfilled, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. The School had no net assets with donor restrictions as of June 30, 2020 and 2019.

Restricted Cash

Under the provisions of its charter, the School established an escrow account to pay for legal and audit expenses that would be associated with a dissolution, should it occur.

Property and Equipment

The School follows the practice of capitalizing all expenditures for property and equipment with costs in excess of \$2,500 and a useful life in excess of one year. Leasehold improvements are amortized over the shorter of the term of the lease, inclusive of all renewal periods, which are reasonably assured, or the estimated useful life of the asset. Purchased property and equipment are recorded at cost at the date of acquisition. Minor costs of maintenance and repairs are expensed as incurred.

Notes to Financial Statements June 30, 2020 and 2019

2. Summary of Significant Accounting Policies (continued)

Property and Equipment (continued)

All property and equipment purchased with government funding is capitalized, unless the government agency retains legal title to such assets, in which case it is expensed as incurred.

Depreciation and amortization is recognized on the straight-line method over the estimated useful lives of such assets as follows:

Furniture and fixtures	7 years
Software	3 years
Computers and equipment	3 and 5 years

Property and equipment are reviewed for impairment if the use of the asset significantly changes or another indicator of possible impairment is identified. If the carrying amount for the asset is not recoverable, the asset is written down to its fair value. There were no asset impairments for the years ended June 30, 2020 and 2019.

Refundable Advances

The School records certain government operating revenue as refundable advances until related services are performed, at which time they are recognized as revenue.

Deferred Rent

The School records its rent in accordance with U.S. GAAP whereby all rental payments, including fixed rent increases, are recognized on a straight-line basis. The difference between the straight-line rent expense and the required lease payments, as well as any unamortized lease incentives, is reflected in deferred rent in the accompanying statements of financial position.

Revenue and Support

Revenue from the state and local governments resulting from the School's charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement. Federal and other state and local funds are recorded when expenditures are incurred and billable to the government agency.

Contributions are recognized when the donor makes a promise to give to the School that is, in substance, unconditional. Grants and other contributions of cash are reported as net assets with donor restrictions if they are received with donor stipulations. Restricted contributions and grants that are made to support the School's current period activities are recorded as net assets without donor restrictions. Contributions of assets other than cash are recorded at their estimated fair value at the date of donation.

Advertising and Recruitment

Advertising and recruitment costs are expensed as incurred. Advertising and recruitment expense for the years ended June 30, 2020 and 2019 was \$20,394 and \$59,022.

Notes to Financial Statements June 30, 2020 and 2019

2. Summary of Significant Accounting Policies (continued)

Functional Expense Allocation

The majority of expenses can generally be directly identified with the program or supporting service to which they relate and are charged accordingly. Other expenses by function have been allocated among program and supporting services classifications on the basis of periodic time and expense studies and other basis as determined by management of the School to be appropriate.

Accounting for Uncertainty in Income Taxes

The School recognizes the effect of income tax positions only if those positions are more likely than not to be sustained. Management has determined that the School had no uncertain tax positions that would require financial statement recognition or disclosure. The School is no longer subject to examinations by the applicable taxing jurisdictions for years prior to June 30, 2017.

Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is September 29, 2020.

3. Grants and Contracts Receivable

Grants and contracts receivable consist of federal, state, city entitlements and grants. The School expects to collect these receivables within one year and no allowance for doubtful accounts has been provided.

4. Property and Equipment

Property and equipment consists of the following at June 30:

	2020	2019
Furniture and fixtures	\$ 305,736	\$ 305,736
Software	15,888	15,888
Computers and equipment	446,815	408,949
Leasehold improvements	456,672	411,038
	1,225,111	1,141,611
Accumulated depreciation		
and amortization	(457,536)	(266,557)
	\$ 767,575	\$ 875,054

Notes to Financial Statements June 30, 2020 and 2019

5. Liquidity and Availability of Financial Assets

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use within one year of the statement of financial position date, are comprised of the following at June 30:

	2020	2019
Cash	\$ 1,016,677	\$ 108,322
Grants and contracts receivable	<u> </u>	 29,115
	\$ 1,073,496	\$ 137,437

As part of the School's liquidity management plan, the status of grants and contracts receivable is monitored regularly and any excess cash is held in liquid instruments until it is required for operational use.

6. Loan Payable

On June 28, 2018, the School entered into a term loan agreement with The Contact Fund, LLC, The New York Pooled PRI Fund, LLC, and Civic Charter Lender, Inc. ("Outside Lenders"), and members of the School's board of trustees ("Board Lenders"), (collectively the "Lenders"). Under terms of the agreement, the Lenders shall make loans to the School up to an aggregate amount of \$589,600. The proceeds of the loans are to be used solely for payment of the security deposit installments required under the sublease with NYFA 26 Broadway, LLC (see Note 11). The loans shall be made in three installments of up to \$196,500 each, with each disbursement coinciding with a security deposit funding under the sublease. The loans will become due and payable, including accrued interest, in three equal installments of \$196,500 starting in July 15, 2022. The loans bear interest at 5.75% per annum through the maturity date of June 28, 2024, and will increase to 8% per annum after the maturity date. At June 30, 2020 and 2019, the School has an outstanding balances of \$262,000 and \$131,000 received from the outside lenders. For purposes of the first draw under this sublease, the School provided the funding for the Board Lenders' component as agreed to by the Outside Lenders.

The outstanding balances of \$262,000 and \$131,000 as of June 30, 2020 and 2019 are due for payment on June 28, 2024.

7. Paycheck Protection Program Loan Payable

On May 6, 2020, the School received a loan under the Paycheck Protection Program authorized by the Coronavirus Aid, Relief and Economic Security Act ("CARES Act") in the amount of \$698,263. In accordance with the requirements under the CARES Act, the loan may be forgiven based on the associated spending in accordance with regulations under the CARES Act. For amounts under the loan that are not forgiven, these amounts are due 2 years from the date of the loan and interest would accrue on the unforgiven loan balance at 1% per year. The debt forgiveness will be recognized at the time that the financial institution that issued the loan has reviewed and approved the associated spending and determined the forgivable portion. Management believes that most or all of the loan will be forgiven based on the current understanding of the legislative guidance.

Notes to Financial Statements June 30, 2020 and 2019

8. Employee Benefit Plan

The School maintains a pension plan qualified under Internal Revenue Code 401(k), for the benefit of its eligible employees. Under the plan, the School provided matching contributions up to 2% of the participant's annual compensation. Employer match for the years ended June 30 2020 and 2019 amounted to \$20,417 and \$18,081.

9. Concentration of Credit Risk

Financial instruments that potentially subject the School to concentrations of credit and market risk consist principally of cash and cash equivalents on deposit with financial institutions, which from time to time may exceed the Federal Deposit Insurance Corporation ("FDIC") limit. The School does not believe that a significant risk of loss due to the failure of a financial institution presently exists. As of June 30, 2020 and 2019, approximately \$589,000 and \$0 of cash was maintained with two institutions in excess of FDIC limits.

10. Concentration of Revenue and Support

The School receives a substantial portion of its revenue and support from the New York City Department of Education. For the years ended June 30, 2020 and 2019, the School received approximately 95% and 90% of total revenue and support from the New York City Department of Education. If the charter school laws were modified, reducing or eliminating these revenues, the School's finances could be materially adversely affected.

11. Commitments

On March 8, 2018 the School signed a sublease agreement with NYFA 26 Broadway, LLC for facility space under a non-cancelable lease that commenced on September 1, 2018 and expiring June 30, 2028. Under the terms of the sublease, the School is required to make security deposits in the amount of \$196,560 per year beginning in fiscal 2018 and ending fiscal 2020, for a total of \$589,680. At June 30, 2020, the School paid a total of \$493,000. The balance of \$96,680 was paid during the year ending June 30, 2021. The School is responsible for utilities, custodial services, maintenance, school safety services, HVAC, elevator services, and any additional services provided by the landlord to the School. Beginning in the 2019-2020 academic year, the School will not occupy the premises or be responsible for rent for a five week period from July to August each year (the "Summer Term"). The School has the option to occupy the subleased space during the School to contribute \$125,000 to the renovation of the elevator. This amount will be paid by the School in twelve equal monthly installments that commenced on September 1, 2018 and is treated as additional rent.

Notes to Financial Statements June 30, 2020 and 2019

11. Commitments (continued)

Future minimum payments under the terms of the agreement are as follows for the years ending June 30:

2021	\$ 1,245,094	
2022	1,282,446	
2023	1,320,920	
2024	1,360,547	
2025	1,401,364	
Thereafter	4,461,420	
	\$ 11,071,791	

12. Contingency

Certain grants and contracts may be subject to audit by the funding sources. Such audits might result in disallowances of costs submitted for reimbursements. Management is of the opinion that such cost disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

13. Risks and Uncertainties

The School's operations and financial performance may be affected by the recent COVID-19 outbreak which has spread globally and is expected to adversely affect economic conditions throughout the world. If the outbreak continues and conditions worsen, the School may experience a disruption in operations as well as a decline in revenue activities. Economic uncertainty is related to the potential reduction and/or delays in state and local per pupil operating revenue, shortfalls and variations in enrollment, and operational and other changes that could increase expenses. The outbreak may adversely affect the School's activities, financial condition, results of operations, and cash flows. Management is closely monitoring the impact of COVID-19 and believes the School is taking appropriate actions to mitigate the negative impact. However, management is unable to estimate the financial impact, if any, related to this matter.

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Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Independent Auditors' Report

Board of Trustees New York City Charter School of the Arts

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of New York City Charter School of the Arts (the "School"), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated September 29, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

PKF O'CONNOR DAVIES, LLP

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Board of Trustees New York City Charter School of the Arts Page 2

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

PKF O'Connor Davies, LLP

Harrison, New York September 29, 2020