# **Application: Manhattan Charter School**

Gretchen Liga - gliga@csbm.com 2020-2021 Annual Report

# **Entry 1 School Info and Cover Page**

Completed Aug 2 2021

#### Instructions

#### **<u>Required of ALL Charter Schools</u>**

Each Annual Report begins with a completed School Information and Cover Page. The information is collected in a survey format within Annual Report portal. When entering information in the portal, some of the following items may not appear, depending on your authorizer and/or your responses to related items.

# **Entry 1 School Information and Cover Page**

(New schools that were not open for instruction for the 2020-2021 school year are not required to complete or submit an annual report this year).

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your school's authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer **(as of June 30, 2021)** or you may not be assigned the correct tasks.

# **BASIC INFORMATION**

#### a. SCHOOL NAME

(Select name from the drop down menu)

MANHATTAN CHARTER SCHOOL 310100860873

#### a1. Popular School Name

(No response)

#### b. CHARTER AUTHORIZER (As of June 30th, 2021)

Please select the correct authorizer as of June 30, 2021 or you may not be assigned the correct tasks.

SUNY BOARD OF TRUSTEES

#### c. DISTRICT / CSD OF LOCATION

CSD # 1 - MANHATTAN

#### d. DATE OF INITIAL CHARTER

7/2004

#### e. DATE FIRST OPENED FOR INSTRUCTION

9/2005

#### h. SCHOOL WEB ADDRESS (URL)

https://www.manhattancharterschool.org/

#### i. TOTAL MAX APPROVED ENROLLMENT FOR THE 2020-2021 SCHOOL YEAR (exclude Pre-K

#### program enrollment)

290

#### j. TOTAL STUDENT ENROLLMENT ON JUNE 30, 2021 (exclude Pre-K program enrollment)

231

#### k. GRADES SERVED IN SCHOOL YEAR 2020-2021 (exclude Pre-K program students)

Check all that apply

Grades Served

K, 1, 2, 3, 4, 5

## **I1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?**

No

# **FACILITIES INFORMATION**

#### m. FACILITIES

Will the school maintain or operate multiple sites in 2021-2022?

No, just one site.

#### m1. SCHOOL SITES

Please provide information on Site 1 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 1	100 Attorney Street, New York, NY 10002	212-533-2743	NYC CSD 1	K-5	No

#### m1a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Genie DePolo			
Operational Leader	Gianina Kesselman			
Compliance Contact	Genie DePolo			
Complaint Contact	Genie DePolo			
DASA Coordinator	Genie DePolo			
Phone Contact for After Hours Emergencies	Genie DePolo			

#### m1b. Is site 1 in public (co-located) space or in private space?

Co-located Space

#### m1c. Please list the terms of your current co-location.

	Date school	ls school	lf so, list	ls school	lf so, list the	School at
	will leave	working with	year	working with	proposed	Full Capacity
	current co-	NYCDOE to	expansion	NYCDOE to	space and	at Site
	location	expand into	will occur.	move to	year planned	
		current		separate	for move	
		space?		space?		
Site 1	N/A	No		No	N/A	Yes

#### IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC .

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

Site 1 Certificate of Occupancy (COO)

**Site 1 Fire Inspection Report** 

#### **CHARTER REVISIONS DURING THE 2020-2021 SCHOOL YEAR**

n1. Were there any revisions to the school's charter during the 2020-2021 school year? (Please include approved or pending material and non-material charter revisions).

Yes

#### n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in Maximum Approved Enrollment	Decrease maximum enrollment from 290 to serve 240 students in grades K-5 for the 2021-22 school year through the 2023- 24 school year.	12/09/2020	03/17/2021
2				
3				
4				
5				

#### More revisions to add?

No

#### o. Has your school's Board of Trustee's approved a budget for the 2020-2021 FY?

Yes

#### **ATTESTATIONS**

#### p. Individual Primarily Responsible for Submitting the Annual Report.

Name	Gianina Kesselman
Position	HR and Finance Manager
Phone/Extension	212-533-2743
Email	gkesselman@manhattancharterschool.org

p. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that our school has reviewed, understands and will comply with the employee clearance and fingerprint requirements as outlined in Entry 10 and found in the <u>NYSED CSO</u> <u>Fingerprint Clearance Oct 2019 Memo</u>. Click YES to agree.

#### **Responses Selected:**

Yes

q. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Click YES to agree and then use the mouse on your PC or the stylus on your mobile device to sign your name).

#### **Responses Selected:**

Yes

#### Signature, Head of Charter School



#### Signature, President of the Board of Trustees



#### Date

Aug 2 2021



## **Entry 3 Accountability Plan Progress Reports**

Completed Aug 16 2021

# **Instructions**

# **SUNY-Authorized Charter Schools ONLY**

SUNY-authorized charter schools must download an Accountability Plan Progress Report template at <u>Accountability Plan Progress Report template</u>. After completing, schools must upload the document into the SUNY Epicenter system by **August 16, 2021.** 

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

#### MCS 20-21 APPR Final

Filename: MCS 20 21 APPR Final.pdf Size: 271.4 kB

# **Entry 4 - Audited Financial Statements**

**Completed** Oct 28 2021

#### **Required of ALL Charter Schools**

**ALL SUNY-authorized charter schools** must upload the financial statements in .pdf format into the SUNY Epicenter system no later than **November 1, 2021.** SUNY CSI will forward to NYSED CSO.

ALL Regents, NYCDOE, and Buffalo BOE authorized charter schools must upload final, audited financial statements to the <u>Annual Report Portal</u> no later than November 1, 2021. Upload the independent auditor's report, any advisory and/or management letter, and the internal controls report as one submission, combined into a .PDF file, ensuring that security features such as password protection are turned off.

# PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

Manhattan Charter Schools FST ML

Filename: Manhattan Charter Schools FST ML.pdf Size: 606.5 kB

# **Entry 4a - Audited Financial Report Template (SUNY)**

**Completed** Oct 28 2021

**Instructions - SUNY-Authorized Charter Schools ONLY** 

SUNY-authorized schools must download the Excel spreadsheet entitled "Audited Financial Report Template" at <u>http://www.newyorkcharters.org/fiscal/</u>. After completing, schools must upload the document into the SUNY Epicenter system by **November 1**.

# PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

### SUNY Audited Financial Report\_FY21\_MCS

Filename: SUNY Audited Financial Report FY21 MCS.xlsx Size: 174.6 kB

# **Entry 4c - Additional Financial Documents**

**Incomplete** Hidden from applicant

**Instructions - Regents, NYCDOE and Buffalo BOE authorized schools** must upload financial documents in this section **by November 1, 2021**. The items listed below should be uploaded, with an explanation if not applicable or available. For example, a "federal Single Audit was not required because the school did not expend federal funds of more than the \$750,000 Threshold."

1. Advisory and/or Management letter

- 2. Federal Single Audit
- 3. CSP Agreed-Upon Procedure Report
- 4. Evidence of Required Escrow Account for each school[1]
- 5. Corrective Action Plan for Audit Findings and Management Letter Recommendations

[1] Note: For BOR schools chartered or renewed after the 2017-2018 school year, the escrow account per school is \$100,000.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

# **Entry 4d - Financial Services Contact Information**

Incomplete Hidden from applicant

<u>Instructions</u>: Please enter the contact information for school staff, firms or other entities providing financial services to the education corporation by November 1, 2021.

# Form for "Financial Services Contact Information"

#### **1. School Based Fiscal Contact Information**

School Based Fiscal	School Based Fiscal	School Based Fiscal
Contact Name	Contact Email	Contact Phone

#### 2. Audit Firm Contact Information

School Audit	School Audit	School Audit	Years Working With
Contact Name	Contact Email	Contact Phone	This Audit Firm

## 3. If applicable, please provide contact information for the school's outsourced financial

services firm.

Firm Name	Contact Person	Mailing Address	Email	Phone	Years With Firm

## Entry 5 - Fiscal Year 2021-2022 Budget

**Completed** Oct 28 2021

<u>Instructions - Regents, NYCDOE, and Buffalo BOE authorized charter schools</u> should upload a copy of the school's FY21 Budget using the 2021-2022 <u>Projected Annual Budget template</u> in the portal or from the Annual Report website **by November 1, 2021**.

The assumptions column should be completed for all revenue and expense items unless the item is selfexplanatory. Where applicable, reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

<u>Instructions - SUNY authorized charter schools</u> should download the <u>2021-2022 Budget and</u> <u>Quarterly Report Template</u> on the SUNY website or Epicenter and upload the completed template into the portal **by November 1, 2021**.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

#### MCS 2021-22-Budget-and-Quarterly-Report

Filename: MCS 2021 22 Budget and Quarterly Report.xlsx Size: 513.9 kB

## **Entry 6 - Board of Trustees Disclosure of Financial Interest** Form

Completed Aug 2 2021

#### **Required of ALL Charter Schools by August 2**

Each member of the charter school's Board of Trustees who served on a charter school education corporation governing one or more charter schools for any period during the 2020-2021 school year must complete a signed:

- Regents, NYCDOE, and Buffalo BOE Authorized Schools: Disclosure of Financial Interest Form
- SUNY- Authorized Charter Schools: <u>SUNY Trustee Financial Disclosure Form</u>

All completed forms must be collected and uploaded in .PDF format for each individual member. If a trustee is not able or available to complete the form by the deadline, the education corporation is responsible for doing so on behalf of the trustee. (Forms completed from past years will not be accepted).

Trustees serving on an education corporation that governs more than one school are not required to complete a separate disclosure for each school governed by the **education** corporation. In the Disclosure of Financial Interest Form, trustees must disclose information relevant to any of the schools served by the governing education corporation. Note: Docusign is accepted.

#### AndriaOlson\_MCSFinancialDisclosure

Filename: AndriaOlson MCSFinancialDisclosure.pdf Size: 284.8 kB

#### MegannMcManus\_MCSFinancialDisclosure

Filename: MegannMcManus MCSFinancialDisclosure.pdf Size: 276.7 kB

#### AnnabelJavier\_MCSFinancialDisclosure

#### LaurenSchwarz\_MCSFinancialDisclosure

Filename: LaurenSchwarz MCSFinancialDisclosure.pg1.pdf Size: 906.8 kB

#### LaurenSchwarz\_MCSFinancialDisclosure

Filename: LaurenSchwarz MCSFinancialDisclosure.pg2.pdf Size: 1.3 MB

#### CaitlinConklin\_MCSFinancialDisclosure

Filename: CaitlinConklin MCSFinancialDisclosure.pdf Size: 784.6 kB

#### BeccaEdil\_MCSFinancialDisclosure

Filename: BeccaEdil MCSFinancialDisclosure.pdf Size: 274.0 kB

# **Entry 7 BOT Membership Table**

Completed Aug 2 2021

# **Instructions**

# Required of All charter schools

ALL charter schools or education corporations governing multiple schools must complete the Board of Trustees Membership Table within the online portal. Please be sure to include and identify parents who are members of the Board of Trustees and indicate whether parents are voting or non-voting members.

# Entry 7 BOT Table

- 1. SUNY-AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools are required to provide information for all --VOTING and NON-VOTING-- trustees.

#### 1. 2020-2021 Board Member Information (Enter info for each BOT member)

Trustee	Trustee	Position	Commit	Voting	Number	Start	End	Board
Name	Email	on the	tee	Member	of Terms	Date of	Date of	Meeting
	Address	Board	Affiliatio	Per By-	Served	Current	Current	S
			ns	Laws		Term	Term	Attende
				(Y/N)		(MM/DD	(MM/DD	d

						/////)	/////)	During 2020- 2021
1	Caitlin Conklin	Chair	Oversee s all committ ees	Yes	2	07/01/2 020	06/30/2 022	12
2	Begaiy m (Becca) Edil	Treasure r	Finance	Yes	2	12/01/2 020	11/30/2 022	11
3	Annabel Javier	Trustee/ Member	Nominat ing	Yes	1	07/01/2 020	06/30/2 022	10
4	Megann McManu s	Secretar y	Nominat ing	Yes	2	09/01/2 020	08/31/2 022	9
5	Andria Olson	Trustee/ Member	Finance	Yes	2	11/01/2 020	10/31/2 022	10
6	Lauren Schwarz	Trustee/ Member	Educati on	Yes	1	01/01/2 019	12/31/2 021	12
7								
8								
9								

No

#### 2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES

- 1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.

a. Total Number of BOT Members on June 30, 2021	6
b.Total Number of Members Added During 2020- 2021	0
c. Total Number of Members who Departed during 2020-2021	0
d.Total Number of members, as set in Bylaws, Resolution or Minutes	13

#### 3. Number of Board meetings held during 2020-2021

12

#### 4. Number of Board meetings scheduled for 2021-2022

12

Thank you.

## **Entry 8 Board Meeting Minutes**

#### **Instructions - Required of Regents, NYCDOE, and Buffalo BOE Authorized Schools ONLY**

Schools must upload a complete set of monthly board meeting minutes (July 2020-June 2021), which should match the number of meetings held during the 2020-2021 school year, as indicated in the above table. The minutes provided must be the final version approved by the school's Board of Trustees and may be uploaded individually or as one single combined file. Board meeting minutes must be submitted by August 2, 2021.

#### Approved-Minutes-of-MCS-Board-Meeting-5

Filename: Approved Minutes of MCS Board Meeti 0STuFXE.pdf Size: 68.8 kB

#### **Approved-Minutes-of-MCS-Board-Meeting-4**

Filename: Approved Minutes of MCS Board Meeti xdFvNV1.pdf Size: 70.9 kB

#### Approved-Minutes-of-MCS-Board-Meeting-2

Filename: Approved Minutes of MCS Board Meeti 3BGnCQM.pdf Size: 70.2 kB

#### **Approved-Minutes-of-MCS-Board-Meeting-12**

Filename: Approved Minutes of MCS Board Meeti 9jX7wHe.pdf Size: 68.9 kB

#### Approved-Minutes-of-MCS-Board-Meeting-1

Filename: Approved Minutes of MCS Board Meeti sB8uCxI.pdf Size: 75.2 kB

#### <u>Approved-Minutes-of-MCS-Board-Meeting-3</u>

Filename: Approved Minutes of MCS Board Meeti LieroIc.pdf Size: 70.5 kB

#### Approved-Minutes-of-MCS-Board-Meeting-9

Filename: Approved Minutes of MCS Board Meeti gVUeUhG.pdf Size: 79.6 kB

#### Approved-Minutes-of-MCS-Board-Meeting-11

Filename: Approved Minutes of MCS Board Meeti XkH3xhJ.pdf Size: 70.1 kB

#### Approved-Minutes-of-MCS-Board-Meeting-10

Filename: Approved Minutes of MCS Board Meeti aSN0D0W.pdf Size: 65.8 kB

#### Approved-Minutes-of-MCS-Board-Meeting-7

Filename: Approved Minutes of MCS Board Meeti AQsfNu3.pdf Size: 72.1 kB

#### Approved-Minutes-of-MCS-Board-Meeting-8

Filename: Approved Minutes of MCS Board Meeti zghGeX0.pdf Size: 70.0 kB

#### <u>Approved-Minutes-of-MCS-Board-Meeting-6</u>

Filename: Approved Minutes of MCS Board Meeti htOw9Kv.pdf Size: 73.1 kB

# **Entry 9 Enrollment & Retention**

Completed Aug 2 2021

## Instructions for submitting Enrollment and Retention Efforts

**ALL charter schools must complete this section.** Describe the good faith efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain the enrollment of Students with Disabilities (SWDs), English Language Learners (ELLs), and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

# Entry 9 Enrollment and Retention of Special Populations

## Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

#### Describe Recruitment Efforts in Describe Recruitment Plans in 2020-2021 2021-2022 In 2021-22, MCS will continue to focus its efforts to recruit economically disadvantaged students in small, low-tuition Pre-In 2020-21, 91% of our students K programs, as well as Head were economically Start Programs, located in CSD1. disadvantaged, as measured by Outreach sessions for students eligibility for Free and Reduced will be publicized using flyers, Price Lunch. To recruit these signage at the school, and students, MCS focuses its efforts contact with community in small, low-tuition Pre-K

#### **Recruitment/Attraction Efforts Toward Meeting Targets**

Economically Disadvantaged	programs, as well as Head Start Programs, located in CSD1. Outreach sessions for students are publicized using flyers, signage at the school, and contact with community organizations. Families are encouraged to visit the school, talk to instructional, executive and other staff, visit classes, and meet currently enrolled students, although some of these efforts were done virtually during the pandemic.	organizations. Families will be encouraged to visit the school, talk to instructional, executive and other staff, visit classes, and meet currently enrolled students. The school allocates a significant budget for recruitment, in order to advertise in paper and online platforms, posters on NY ferries, and pole banners. We do targeted mailings through Vanguard. In addition, we have joined Schola, an online platform that provides targeted outreach and increased awareness of the school.
English Language Learners	Manhattan Charter School undertakes significant measures to recruit student applicants who are English Language Learners (11% of total student body in 2020-21) including translated promotional materials and translation services for person- to- person interactions, when needed. The school has a 20% lottery set-aside for students who indicate they primarily speak a language other than English on their application in an effort to recruit additional English Language Learners. The paper application is available in English, Mandarin, Spanish, and Tibetan in addition to the Common Charter School	In 2021-22, Manhattan Charter School will continue to undertake all measures to recruit ELL students and will provide translation services for all promotional materials and any person-to-person interaction requiring an English translation. The school has a 20% lottery set- aside for students who indicate they primarily speak a language other than English on their application in an effort to recruit additional English Language Learners. The paper application will be made available in English, Mandarin, Spanish, and Tibetan. We will advertise in foreign language newspapers and attend local community events for non- English speaking communities, specifically in Spanish-speaking communities. We will continue to conduct outreach in Bangladeshi and Pakistani communities, which have grown in the district.

application via the NYC Charter Schools Center website, which is available in 10 languages. For any parent that requests assistance in completing the application, the Family Relations and Attendance Coordinator and other multilingual MCS staff will provide help. If translation services are required and multilingual staff are unavailable, we will hire translators during the admission period. Our website is available in all languages using Google translation services. Parents of students in the school reach out to other parents in their communities.

In addition, we will accept the **Common Charter School** application via the NYC Charter Schools Center website, which is available in 10 languages. For any parent that requests assistance in completing the application, the Family Relations and Attendance Coordinator and other multilingual MCS staff will provide help. If translation services are required and multilingual staff are unavailable, we will hire translators during the admission period. Our website is available in all languages using Google translation services.

Each year, Manhattan Charter School holds tours and information sessions to inform the families of prospective students and community members about its program. Information sessions are held at the school itself, at Pre-Ks and nursery schools, and programs offering music instruction to children and additional community locations. These meetings provide us the opportunity to discuss the many services we have available to families including the support of our academic intervention specialists, our Child Associate, Speech, Occupational Therapist and our reading teacher who work directly with any students with disabilities. In 2020-21, our

In 2021-22, Manhattan Charter School will hold tours and information sessions to inform the families of prospective students and community members about its program. Pending any changes due to consideration of COVID protocols, information sessions will be held at the school itself, at Pre-Ks and nursery schools, and programs offering music instruction to children and additional community locations. These meetings will provide us the opportunity to discuss the many services we have available to families including the support of our academic intervention specialists, our Child Associate, Speech, Occupational Therapist and our reading teacher who work directly with any students

## Students with Disabilities

#### **Retention Efforts Toward Meeting Targets**

	Describe Retention Efforts in 2020-2021	Describe Retention Plans in 2021-2022
Economically Disadvantaged	Our Family Coordinators are available at each school to meet with families to support with any home needs, including providing resources for additional financial support as needed. In addition, our annual budget includes funding to support families financially with the afterschool program.	Our Family Coordinators will continue to be available at each school to meet with families to support with any home needs, including providing resources for additional financial support as needed. In addition, our annual budget includes funding to support families financially with the afterschool program.
English Language Learners	We provide constant translation services, as well as one-on-one support for our ELL students as needed. Tibetan families in the school's community moved out of NYC due to the COVID-19 pandemic. The Tibetan community was the school's largest ELL population and their move resulted in the ELL student attrition this year.	We will continue to provide constant translation services, as well as one-on-one support for our ELL students as needed.
Students with Disabilities	Services we have available to families include the support of our academic intervention specialists, our Child Associate, Speech, Occupational Therapist and our reading teacher who work directly with any students with disabilities.	We will continue to make services available to families including the support of our academic intervention specialists, our Child Associate, Speech, Occupational Therapist and our reading teacher who work directly with any students with disabilities.

# **Entry 10 - Teacher and Administrator Attrition**

# Form for "Entry 10 - Teacher and Administrator Attrition" Revised to Employee Fingerprint Requirements Attestation

#### A. TEACH System - Employee Clearance

Charter schools must ensure that all prospective employees<sup>[1]</sup> receive clearance through <u>the NYSED Office</u> of School Personnel Review and Accountability (OSPRA) prior to employment. **This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, or related/contracted service providers**. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

In the Annual Report, charter schools are asked to confirm that all employees have been cleared through the NYSED TEACH system; and, if denied clearance, confirm that the individual or employee has been removed from the TEACH system, and is <u>not</u> employed by the school.

[1] Employees that must be cleared include, but are not limited to, teachers, administrative staff, janitors, security personnel and cafeteria workers, and other staff who are present when children are in the school building. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, as well as related/contracted service providers. See NYSED memorandum dated October 1, 2019 at

<u>http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf</u> or visit the NYSED website at: <u>http://www.highered.nysed.gov/tsei/ospra/fingerprintingcharts.html</u> for more information regarding who must be fingerprinted. Also see, 8 NYCRR §87.2.

#### **B. Emergency Conditional Clearances**

Charter schools are **strongly discouraged** from using the emergency conditional clearance provisions for prospective employees. This is because the school must simultaneously request clearance through NYSED TEACH, and the school's emergency conditional clearance of the employee terminates <u>automatically</u> once the school receives notification from NYSED regarding the clearance request. Status notification is provided for all prospective employees through the NYSED TEACH portal within 48 hours after the clearance request is submitted. Therefore, at most, a school's emergency conditional clearance will be valid for only 48 hours after approval by the board.

Schools are not permitted to renew or in any way re-establish a prospective employee's emergency conditional clearance after status notification is sent by NYSED through the TEACH portal.

Schools are asked to attest that they have reviewed and understand these requirements. More information can be found in the memo at

http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf.

#### **Attestation**

#### **Responses Selected:**

I hereby attest that the school has reviewed, understands, and will comply with these requirements.

## **Entry 11 Percent of Uncertified Teachers**

Incomplete Hidden from applicant

#### Instructions

#### **Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY**

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education.

Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

# **Entry 11 Uncertified Teachers**

#### School Name:

# **Instructions for Reporting Percent of Uncertified Teachers**

#### **Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools**

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education. Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

If more than one line applies to a teacher, please include in only one FTE uncertified category. Please do not include paraprofessionals, such as teacher aides.

#### CATEGORY A. 30% OR 5 UNCERTIFIED TEACHERS WHICHEVER IS LESS

	FTE Count
<ul><li>i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)</li></ul>	
<ul><li>ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)</li></ul>	
<ul><li>iii. FTE count of uncertified teachers with two years</li><li>of Teach for America experience (as of June 30,</li><li>2021)</li></ul>	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	
Total Category A: 5 or 30% whichever is less	0

# CATEGORY B. PLUS FIVE UNCERTIFIED TEACHERS IN MATHEMATICS, SCIENCE, COMPUTER SCIENCE, TECHNOLOGY OR CAREER AND TECHNICAL EDUCATION.

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
<ul><li>iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)</li></ul>	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	
Total Category B: not to exceed 5	0

#### **CATEGORY C: PLUS 5 ADDITIONAL UNCERTIFIED TEACHERS**

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
<ul><li>iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)</li></ul>	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	
Total Category C: not to exceed 5	0

#### CATEGORY D: TOTAL FTE COUNT OF <u>UNCATEGORIZED</u>, <u>UNCERTIFIED</u> TEACHERS

(Include teachers who do not fit in one of these categories or if did fit would exceed the numerical limits for that category)

	FTE Count
Total Category D	

#### **CATEGORY E: TOTAL FTE COUNT OF <u>CERTIFIED</u> TEACHERS**

	FTE Count
Total Category E	

#### **CATEGORY F: TOTAL FTE COUNT OF ALL TEACHERS**

Please do not include paraprofessionals, such as teacher aides.

	FTE Count
Total Category F	



Thank you.

## **Entry 12 Organization Chart**

Incomplete Hidden from applicant

Instructions

#### **Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY**

Upload the 2020-2021 **Organization Chart.** The organization chart should include position titles and reporting relationships. Employee names should not appear on the chart

## **Entry 13 School Calendar**

Completed Aug 2 2021

Instructions for submitting School Calendar

#### **Required of ALL Charter Schools**

Given these uncertain and changing times, charter schools may or may not have a school calendar ready to upload by the submission deadline this year of August 2, 2021. If the charter school has a tentative calendar based on available information and guidance at the time, please submit with the August 2<sup>nd</sup> submission. Charter schools will be able to upload an updated school calendar into the portal at any time but no later than **September 15, 2021**.

School calendars must meet the <u>minimum instructional requirements</u> as required of other public schools "... unless the school's charter requires more instructional time than is required under the regulations."

Board of Regents-authorized charter schools are required to submit school calendars that clearly indicate the start and end date of the instructional year AND the number of instructional hours and/or instructional days for each month.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

#### MCS and MCS2 Student Calendar 2021-2022

Filename: MCS and MCS2 Student Calendar 2021 2022.pdf Size: 151.9 kB

# **Entry 14 Links to Critical Documents on School Website**

Completed Aug 2 2021

#### Instructions

#### **<u>Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY</u>**

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

- 1. Most recently filed Annual Report (i.e., 2019-2020 Annual Report);
- 2. Most recent board meeting notice, documents to be discussed at the meeting (if any), and webcast of Board meetings (if held virtually per Governor's Executive Order);
- 3. Link to New York State School Report Card;
- 4. Lottery Notice announcing date of lottery;
- 5. Authorizer-approved DASA Policy;
- 6. District-wide safety plan and Authorizer-approved Discipline Policy (as per August 29, 2019 <u>Emergency Response Plan Memo</u>);
- 7. Authorizer-approved FOIL Policy; and
- 8. Subject matter list of FOIL records.
- 9. Link to School Reopening Plan

# Form for Entry 14 Links to Critical Documents on School Website

School Name: Manhattan Charter School

#### Required of ALL Charter Schools noting that SUNY-authorized charter schools are not required

#### to submit item 5: Authorizer-approved DASA policy

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

	Link to Documents
1. Most Recent Annual Report (i.e., 2019-20)	http://www.manhattancharterschool.org/wp- content/uploads/MCS-19-20-Annual-Report.pdf
2. Most recent board meeting notice, documents to be discussed at the meeting (if any)	https://www.manhattancharterschool.org/governan ce-2/
2a. Webcast of Board Meetings (per Governor's Executive Order)	https://www.manhattancharterschool.org/governan ce-2/
3. Link to NYS School Report Card	https://data.nysed.gov/essa.php? instid=800000057944&year=2020&createreport= 1&OverallStatus=1&section 1003=1&EMStatus=1 &naep=1&expend=1&staffqual=4&feddata=1
4. Lottery Notice announcing date of lottery	https://www.manhattancharterschool.org/enroll/
5. Authorizer-approved DASA Policy (For Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY);	
6. District-wide Safety Plan	<u>https://www.manhattancharterschool.org/governan</u> <u>ce-2/</u>
6a. Authorizer-Approved Discipline Policy (as per August 29, 2019 Emergency Response Plan Memo)	http://www.manhattancharterschool.org/wp- content/uploads/Parent-Handbook-2020-2021.pdf
7. Authorizer-Approved FOIL Policy	http://www.manhattancharterschool.org/wp- content/uploads/FOIA-Plan.pdf
8. Subject matter list of FOIL records	http://www.manhattancharterschool.org/wp- content/uploads/FOIA-Plan.pdf



# Entry 15 Staff Roster

Incomplete Hidden from applicant

#### **<u>Required of Regents-Authorized Charter Schools ONLY</u>**

Please click on <u>the MS Excel Staff Roster Template</u> and provide the following information for ANY and ALL instructional and non-instructional employees.

•Full name for any and all employees

•TEACH IDs for any and all employees

•Using the drop down menu, select a role/position (or the best fit) for each employee in the charter school. (Please provide additional information to the Notes Section of the Staff Roster Template as necessary)

•Date of hire and employment start dates

•Number of years each employee has had in their respective professions

•Number of years each employee has had in their current role in the charter school

•Using the drop down menu, select the correct explanation as to why a teacher is teaching outside of their certification area.



# **Manhattan Charter School**

# 2020-21 ACCOUNTABILITY PLAN PROGRESS REPORT

Submitted to the SUNY Charter Schools Institute on:

August 16, 2021

By Genie DePolo

100 Attorney Street New York, NY 10002

212-533-2743

Gianina Kesselman, HR and Finance Manager, prepared this 2020-21 Accountability Progress Report on behalf of the school's board of trustees:

	Board Position						
Trustee's Name	Office (e.g. chair, treasurer,	Committees (e.g. finance,					
	secretary)	executive)					
Caitlin Conklin	Chair	Oversees all committees					
Begaiym Edil	Treasurer	Finance					
Annabel Javier	Member	Nominating					
Megann McManus	Secretary	Nominating					
Andria Olson	Member	Finance					
Lauren Schwarz	Member	Education					

Genie DePolo has served as the school leader since July 2007.

## SCHOOL OVERVIEW

Manhattan Charter School (MCS) is a small, K-5 charter school in Manhattan's Lower East Side providing a trajectory-changing education using the small-school model. MCS opened in August 2005 and currently serves students in grades K-5.

The majority of MCS students are minority, live in the neighborhood, and qualify for free lunches. In 2020-21, 91% of students qualified for free and reduced priced lunches and 26% were identified as special education. Student demographics are representative of District 1 and NYS public school students as a whole.

MCS's unique educational program has a dual focus: a rigorous, standards-based educational program and an arts-rich curriculum with music class for every child, every day. The school's educational program is unlike any other on the Lower East Side and includes a particular focus on music. Our passion for music education is demonstrated by its commitment to daily music instruction for every student, beginning in Kindergarten. The school's commitment to offering a balanced liberal arts education to every child extends beyond music. All students also take art, French, and movement. All of these programs are offered at no cost to families.

MCS delivered a hybrid model for the 2020-21 school year, utilizing Google Classroom and Zoom as our primary tools to deliver remote instruction and to communicate with students and their families. Teachers facilitated communication with remote students via Google Classroom; including morning messages, closing messages, work assignments, links to resources, and as a platform for questions and answers. In addition, teachers used Zoom to facilitate lessons, read alouds, interactive learning activities, classroom collaboration and conversation, and office hours for parents and other caretakers.

MCS implemented multiple strategies to support students' and families' social, mental, and emotional health during the 2020-21 school year. All students were assigned to one staff member, responsible for regular check-ins with the student. The school psychologist or counselor called the families on a weekly or bi-weekly basis. In addition, teachers utilized Responsive Classroom techniques and implemented morning meetings and closing circles to further a sense of community and support. MCS held three parent-teacher conferences throughout the school year. Finally, the McKinney-Vento liaison, who also serves at the Attendance Coordinator, monitored attendance and promptly followed up with families of absent students.

	School Enrollment by Grade Level and School Year													
School Year	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
2016-17	45	53	50	49	42	36								275
2017-18	44	42	50	49	35	36								256

# ENROLLMENT SUMMARY

## 2020-21 ACCOUNTABILITY PLAN PROGRESS REPORT

2018-19	36	45	40	45	42	33				-	241
2019-20	42	40	47	40	44	39					252
2020-21	35	36	42	42	37	37	u.				229

## GOAL 1: ENGLISH LANGUAGE ARTS

#### ELEMENTARY ENGLISH LANGUAGE ARTS

#### Goal 1: English Language Arts

Students' academic performance in ELA meets or exceeds local, state, and national standards.

#### BACKGROUND

The English Language Arts (ELA) curriculum and instruction at MCS are fully aligned to the New York State Next Generation Learning Standards.

Daily literacy instruction encompasses reading, writing, speaking, listening, spelling, grammar, vocabulary, phonics, phonological awareness, and word study. During the course of this charter term, MCS shifted our ELA and literacy instruction program to fully implement Expeditionary Learning (EL) and WritingCity/Write Steps across grades K-5, and Wilson Fundations for grades K-2. In 2016-17, a new Early Childhood Specialist was hired to support students in grades K-2. We also added a Reading Teacher to support our struggling readers in all grades. A Reading Specialist was brought on for the 2017-18 school year, joining the existing SETSS provider and reading teacher in working with teachers and providing supplemental instruction.

The daily literacy period includes time for shared and performance reading, interactive read alouds and literature discussions, independent reading, and guided reading. In the primary grades, a blend of phonetic, visual, and kinesthetic techniques is used to teach spelling and decoding. Students in K-5 are taught specific reading skills and metacognitive strategies that enable them to construct meaning from both literary and non-fiction texts in all content areas. Students also develop rich language experiences through daily reading, writing, speaking, viewing and listening. Embedded into the reading and writing program are uniquely structured activities that foster the expression of personal ideas and memoirs, creative illustrated works, and expanded research and reflection beyond curriculum expectations. All students build writing portfolios that exemplify all steps of the writing process for review and support. Students participate in writing interviews and conferences weekly, and are encouraged to use rubrics to guide, self-correct and edit their writing daily. Authors who have been lauded with national and global recognition serve as mentors to our writers and readers. Mentor texts are used daily as source of discussion and inspiration, and teachers coach students to emulate the works they love.

To implement MCS's hybrid learning model for the 2020-21 school year, the school utilized EL's revised language arts curriculum, called Flex Curriculum, across grades K-5. The Flex Curriculum provided half hour lessons. For the online ELA programming, teachers facilitated communication

Manhattan Charter School 2020-21 Accountability Plan Progress Report 4 of 15 with students via Google Classroom, including work assignments and links to resources and as a platform for questions and answers. Teachers used Zoom to facilitate lessons, read alouds, interactive learning activities, and classroom collaboration.

#### METHOD

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in ELA: STAR

MCS assessments for ELA include Star 360 computer-based adaptive assessment (grades K-5), Fountas & Pinnell Benchmark Assessment System (grades K-5), Stanford 10, and Achieve3000 (grades 2-5). Each assessment is typically administered three times in the year- at the beginning of the year (Fall), mid-year (Winter), and at the end of the year (Spring). In addition, MCS administered unit tests from the EL curriculum to determine mastery of NYS standards, as well as Pathblazer ELA for the AIS program.

#### **RESULTS AND EVALUATION**

The table below highlights the comparison of percentile ranks of students in grades 1-5 on the endyear Star 360 ELA assessment between students who were enrolled at least two years (n=168) to all students tested (n=180). The percentile rank is a norm-referenced score that provides a measure of a student's reading ability compared to other students in the same grade nationally. The percentile rank score indicates the percentage of other students nationally who obtained scores equal to or lower than the score of a particular student. MCS uses Star 360 as a progress monitoring assessment to identify priority skills and strategies for instruction and to identify students in need of intervention services in reading.

Man	Manhattan Charter School Percentile Rank Star 360 ELA - Spring 2020-21									
	Average	Total	Percentile	Total						
	Percentile	Test	Rank: 2nd Year	Test						
	Ranks	Takers	of Enrollment	Takers						
К	-	-	-	-						
1	61	31	62	29						
2	44	38	44	35						
3	34	42	34	38						
4	53	34	53	33						
5	38	35	38	33						
Overall	45	180	45	168						

## 2020 21 ACCOUNTABILITY PLAN PROGRESS REPORT

Students scored similarly whether they were in their first or second year of enrollment at MCS. In Grade 5, all students tested have been enrolled for at least two years.

The table below highlights the difference of Star 360 ELA assessment percentile ranks of students in grades 1-5 from the beginning of 2020-21 school year to the end-year assessment.

IV	Manhattan Charter School Average Percentile Rank Star 360 ELA – 2020-2021						
	Fall 2020-21 Average Percentile Rank	Winter 2020-21 Average Percentile Rank	Spring -2020-21 Average Percentile Rank				
1	78	51	64				
2	47	47	42				
3	39	34	33				
4	48	51	52				
5	42	37	42				

As indicated by the average percentile rank, 4<sup>th</sup> and 5<sup>th</sup> graders had more consistency in ELA than other grade levels and fared better with the hybrid model.

The table below highlights the percentile ranks for students in grades 1-5 on the beginning of the year Star 360 ELA assessment for the 2019-20 school year as compared to the 2020-21 school year.

Manhattan Charter School Percentile Rank Star 360 ELA – Fall 2019-20 and Fall 2020-21					
	Fall 2019-20 Percentile Fall 2020-21 Percenti				
	Rank	Rank			
1	43	78			
2	29	47			
3	49	39			
4	37	48			
5	33	42			

## 2020 21 ACCOUNTABILITY PLAN PROGRESS REPORT

The table below highlights the comparison of the percent proficient of students in grades 2-5 on the Achieve3000 assessment between students who were enrolled at least two years (n=187) to all students tested (n=207). MCS uses Achieve3000 to assess Lexile levels.

Manhattan Charter School - Achieve3000 Percentage Proficient					
	Percent Proficient	Total Test Takers	Percent Proficient: 2nd Year of Enrollment	Total Test Takers	
2	29%	49	34%	35	
3	19%	47	19%	43	
4	32%	38	31%	36	
5	15%	73	15%	73	
Overall	22%	207	22%	187	

Students scored similarly whether they were in their first or second year of enrollment at MCS. In Grade 5, all students have been enrolled for at least 2 years.

#### ADDITIONAL CONTEXT AND EVIDENCE

The table below highlights the percentage of students who have moved reading levels from beginning to mid-year Fountas and Pinnell Reading Levels. MCS uses Fountas and Pinnell as a progress monitoring assessment to identify priority skills, including accuracy, fluency, and comprehension, and to determine guidance for independent and guided reading.

Manhattan Charter School – Fountas and Pinnell Reading Levels Fall – Winter 2021								
	Decreased 1 or more level	No Change	Increased 1 level	Increased 2 or more levels				
К	-	7%	29%	64%				
1	4%	4%	29%	63%				
2	5%	50%	15%	30%				
3	19%	23%	16%	42%				
4	13%	33%	29%	25%				
5	15%	62%	5%	18%				
A majority of students in Kindergarten and grades 1, 3, and 4 increased their reading level by at least one level.

### SUMMARY OF THE ELEMENTARY ENGLISH LANGUAGE ARTS GOAL

Although MCS administered progress monitoring assessments, we were not able to administer any predictive assessments in the 2020-21 school year. Therefore, MCS is unable to measure achievement of its English Language Arts goal in the 2020-21 school year.

### **ACTION PLAN**

To ensure that all MCS students are making substantial gains in ELA, MCS will continue to take specific steps to improve the academic performance for the 2021-22 school year, including continuing a partnership with Expeditionary Learning, sponsored by the Robin Hood Foundation, to provide extensive professional development on ELA instruction to teachers. We will also continue to use the Engage NY curriculum for ELA across all grades.

In order to mitigate learning loss, MCS will provide extended day that includes both intervention and homework help, along with play to address social-emotional issues. The afterschool programming, funded through the ESSER grant, is led by a Child Associate, who developed the social-emotional component of the programming.

In addition, the school created the position of Director of Curriculum and Instruction (DCI) and hired a highly-qualified individual to raise the quality of ELA instruction across all grades. Supporting the work of the DCI, teachers will continue to receive dedicated Professional Development during scheduled half-days (on average twice a month).

The Reading Specialist will continue to provide targeted, supplemental instruction for all struggling learning in 2021-22. All students who fell below the NYSED cut-point for AIS recommendation will receive small group tutoring and interventions. Students in Special Education will also receive additional time in small group instruction, in comparison to what they received in the previous year.

The school utilized new performance assessment tools in 2020-21, including Star 360 Reading, a reading inventory assessment program that will be administered up to three times per year, Fountas & Pinnell Benchmark Assessment System, Stanford 10, and Achieve3000, and will continue to use them in 2021-22. The school will continue to implement Pathblazer ELA for the AIS program.

At this time, MCS will not make any changes to the ELA curriculum, returning to the unmodified versions of the EL and Writing City curriculum. The new DCI will collaborate with teachers to review, evaluate, and make any adjustments to the curriculum if necessary. Our focus in 2021-22 will be to reintegrate students into the classroom and mitigate learning loss.

### **GOAL 2: MATHEMATICS**

### **ELEMENTARY MATHEMATICS**

### Goal 2: Mathematics

Students' academic performance in math meets or exceeds local, state, and national standards.

### BACKGROUND

The mathematics curriculum and instruction at MCS are fully aligned to the New York State Next Generation Learning Standards. In mathematics, daily instruction will include students reading, writing and discussing, critical thinking and problem solving. Instruction is based on Next Generation Math standards and addressed using the JUMP Math curriculum across all grades, augmented by EngageNY Mathematics.

Problem solving is emphasized in mathematics, as MCS students explore, guess, evaluate and reevaluate solutions, gaining confidence in their ability to tackle complex mathematical problems. Working in both heterogeneous and homogeneous groups, students experience rigorous teaching and scaffolding of mathematical thinking processes. MCS students learn that they are capable of having mathematical ideas, applying what they know to new situations, and thinking and reasoning about unfamiliar problems. Cooperative learning groups and guided math groups provide differentiated instruction for advanced mathematical conversation and reinforce foundational concepts for students. Students also make conjectures and discuss the validity of those conjectures.

MCS delivered a hybrid model for the 2020-21 school year, utilizing JUMP Math's revised curriculum that provided half hour lessons, across grades K-5. For the online math programming, teachers facilitated communication with students via Google Classroom, including work assignments and links to resources and as a platform for questions and answers. Teachers used Zoom to facilitate lessons, interactive learning activities, and classroom collaboration.

### METHOD

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in mathematics: STAR

MCS assessments for math include Star 360 computer-based adaptive assessment (grades K-5) and Stanford 10. Each assessment is typically administered three times in the year- at the beginning of the year (Fall), mid-year (Winter), and at the end of the year (Spring). In addition, MCS administered unit tests from the JUMP Math curriculum to determine mastery of NYS standards, as well as Pathblazer Math for the AIS program.

### **RESULTS AND EVALUATION**

The table below highlights the comparison of percentile ranks of students in grades 1-5 on the Star 360 math assessment between students who were enrolled at least two years (n=169) to all students tested (n=187). The percentile rank is a norm-referenced score that provides a measure of a student's math ability compared to other students in the same grade nationally. The percentile rank score indicates the percentage of other students nationally who obtained scores equal to or lower than the score of a particular student. MCS uses Star 360 as a progress monitoring assessment to identify priority skills and strategies for instruction and to identify students in need of intervention services in math.

Manha	ttan Charter Schoo Sp	ol - Math F ring 2020-		ar 360 -
	Average	Total	Percentile	Total
	Percentile	Test	Rank: 2nd Year	Test
	Ranks	Takers	of Enrollment	Takers
К	-	-	-	-
1	48	34	49	31
2	41	40	45	34
3	36	41	35	36
4	50	37	51	35
5	37	35	37	33
Overall	42	187	43	169

The table below highlights the difference of Star 360 Math assessment percentile ranks of students in grades 1-5 from the beginning of 2020-21 school year to the year-end assessment.

N	Manhattan Charter School Average Percentile Rank Star 360 Math – 2020-21							
	Fall 2020-21 Average Percentile Rank	Winter 2020-21 Average Percentile Rank	Spring -2020-21 Average Percentile Rank					
1	70	56	44					
2	48	47	38					
3	45	40	34					
4	45	50	50					
5	41	43	33					

The table below highlights the percentile ranks for students in grades 1-5 on the beginning of the year Star 360 Math assessment for the 2019-20 school year as compared to the 2020-21 school year.

Manha	Manhattan Charter School Percentile Rank Star 360 Math – Fall 2019-20 and Fall 2020-21						
	Fall 2019-20 Percentile	Fall 2020-21 Percentile					
	Rank	Rank					
1	46	70					
2	39	48					
3	56	45					
4	50	45					
5	43	41					

### SUMMARY OF THE ELEMENTARY MATHEMATICS GOAL

Although MCS administered progress monitoring assessments, we were not able to administer any predictive assessments in the 2020-21 school year. Therefore, MCS is unable to measure achievement of its mathematics goal in the 2020-21 school year.

### ACTION PLAN

In 2021-22, MCS is continuing the use of JUMP Mathematics and EngageNY across  $K - 5^{th}$  grades. An onsite trainer with JUMP Math will continue to coach teachers in developing strategies to work with all students.

In order to mitigate learning loss, MCS will provide extended day that includes both intervention and homework help, along with play to address social-emotional issues. The afterschool programming, funded through the ESSER grant, is led by a Child Associate, who developed the social-emotional component of the programming.

The school will utilize additional assessment tools for 2021-22 that will complement performance assessments already in place, including Star 360 Math, a math assessment program that will be administered up to three times per year, and Stanford 10. The school will also implement Pathblazers math for the AIS program.

At this time, MCS will not make any changes to the math curriculum and will return to using the unmodified JUMP Math curriculum. MCS is adding a Director of Curriculum and Instruction (DCI) to

Manhattan Charter School 2020-21 Accountability Plan Progress Report 11 of 15

the staff, who will collaborate with teachers to review, evaluate, and make any adjustments to the curriculum if or as necessary. Our focus in 2021-22 will be to reintegrate students into the classroom and mitigate learning loss.

### **GOAL 3: SCIENCE**

### **ELEMENTARY SCIENCE**

#### Goal 3: Science

Students' academic performance in science meets or exceeds local, state, and national standards.

#### BACKGROUND

MCS science instruction emphasizes scientific inquiry and student investigation of scientific concepts. During the charter term, as part of our ELA curriculum realignment and full adoption of Expeditionary Learning, science instruction has been incorporated into Expeditionary Learning literacy units. In 2018-19, MCS began using Amplify Science for the science curriculum, which is aligned to the Next Generation Science Standards.

Students use the processes of science, such as observing, classifying, describing, experimenting, measuring, inferring, and predicting. Through hands-on investigations, collaborative learning, student discourse, inquiry, integration of disciplines and content areas, and multisensory methods, MCS students explore key scientific concepts and principles in the physical and life sciences. MCS is committed to establishing a foundation of scientific literacy for every student, advancing ideas that prepare them for a life in an increasingly complex scientific and technological world. This scientific literacy is fostered via Expeditionary Learning with the introduction and scaffolding of instructional efficiency, and with the creation of a science classroom where students actively construct ideas through inquiries, investigations, and analyses.

MCS students are given feedback on their performance in science through curricular unit tests, student interviews, and portfolio assessments. MCS students, prepared with the knowledge and thinking capacities to excel in Science in the 21st century, are motivated to exceed societal expectations for the next generation of citizens.

MCS delivered a hybrid model for the 2020-21 school year. For the online science programming, teachers facilitated communication with students via Google Classroom, including work assignments and links to resources and as a platform for questions and answers. Teachers used Zoom to facilitate lessons, interactive learning activities, and classroom collaboration.

### METHOD

MCS did not administer any formal assessments in science in the 2020-21 school year. As stated above, teachers used embedded curricular unit tests to gauge student progress.

### **RESULTS AND EVALUATION**

Since MCS did not administer any formal assessments in science in the 2020-21 school year, we have no data from the 2020-21 school year to present.

### SUMMARY OF THE ELEMENTARY SCIENCE GOAL

MCS is unable to measure achievement of its science goal in the 2020-21 school year.

### **ACTION PLAN**

MCS has maintained a high level of proficiency in science in recent years, and updated its science program in 2018-19 school year by adopting the Amplify Science curriculum, in order to improve its resources for teachers and to ensure alignment with the Next Generation Science Standards. MCS continues to engage a science consultant to support 3<sup>rd</sup> and 4<sup>th</sup> Grade classroom teachers with the implementation of the science curriculum.

MCS will return to using the unmodified Amplify Science curriculum. Our focus in 2021-22 will be to reintegrate students into the classroom and mitigate learning loss.

### GOAL 4: ESSA

Due to COVID-19 and the subsequent changes to the state's testing, accountability, and federal reporting requirements, the 2020-21 school accountability statuses are the same as those assigned for the 2019-20 school year. The 2019-20 accountability statuses were based on 2018-19 exam results. Assigned accountability designations and further context can be found <u>here</u>.

#### **Goal 7: Absolute Measure**

Under the state's ESSA accountability system, the school is in good standing: the state has not identified the school for comprehensive or targeted improvement.

### **METHOD**

Because *all* students are expected to meet the state's performance standards, the federal statute stipulates that various sub-populations and demographic categories of students among all tested students must meet the state standard in and of themselves aside from the overall school results. As New York State, like all states, is required to establish a specific system for making these

Manhattan Charter School 2020-21 Accountability Plan Progress Report 13 of 15

determinations for its public schools, charter schools do not have latitude in establishing their own performance levels or criteria of success for meeting the ESSA accountability requirements. Each year, the state issues School Report Cards that indicate a school's status under the state accountability system.

#### **RESULTS AND EVALUATION**

MCS was found to be in Good Standing as per the New York State Education Department. The school has consistently maintained this status over the past three years.

#### ADDITIONAL EVIDENCE

Over the past three years, the school has remained in good standing as determined by the New York State Education Department.

	Accountability Status by Year	
Year	Status	
2018-19	Good Standing	
2019-20	Good Standing	
2020-21	Good Standing	



### Transmittal Form Annual Financial Statement Audit Report

for SUNY Authorized Charter Schools

Charter School Name:	Manhattan Charter School	-
Audit Period:	2020-21	-
Prior Period:	2019-20	-
Report Due Date:	Monday, November 1, 2021	1
School Fiscal Contact Name:	Gianina Kesselman	
School Fiscal Contact Email:		
School Fiscal Contact Phone:		
School Audit Firm Name:	PKF O'Connor Davies, LLP	
School Audit Contact Name:	Gus Saliba	1
School Audit Contact Email:		1
School Audit Contact Phone:		1

### SUNY CHARTER SCHOOLS INSTITUTE - Reporting Requirements:

Online Portal: https://my.epicenternow.org/

#### Required 8 Items:

- 1) The independent auditor's report on financial statements and notes;
- 2) Excel template file with appropriate sheets completed: Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets; and
- 3) Reports on internal controls over financial reporting and on compliance.

#### And, if applicable:

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc. If not applicable enter "N/A."

v.	If not included , state the reason(s) below. Or, if not applicable fill in "N/A"):
4) Management Letter	
5) Management Letter Response	
6) Form 990; or Extension Form 8868	
7) Federal Single Audit/ Uniform Guidance in 2 CFR Part 200, Subpart F	n/a
B) Corrective Action Plan	n/a

### MANHATTAN CHARTER SCHOOL Statement of Financial Position as of June 30, 2021

<u>ASSETS</u>		2020-21	2019-20
CURRENT ASSETS Cash and cash equivalents Grants and contracts receivable Accounts receivables Prepaid expenses Contributions and other receivables	AL CURRENT ASSETS	\$	\$
PROPERTY, BUILDING AND EQUIPMENT, net		-	-
OTHER ASSETS		-	-
τοτ	AL ASSETS	-	-
LIABILITIES AND NET ASSETS			
CURRENT LIABILITIES Accounts payable and accrued expenses Accrued payroll and benefits Deferred Revenue Current maturities of long-term debt Short Term Debt - Bonds, Notes Payable Other	AL CURRENT LIABILITIES	\$	\$
LONG-TERM LIABILITIES Deferred Rent All other long-term debt and notes payable, net current r	naturities AL LONG-TERM LIABILITIES	-	-
	AL LIABILITIES		-
<u>NET ASSETS</u> Without Donor Restrictions With Donor Ristrictions	AL NET ASSETS	-	-
	AL LIABILITIES AND NET		-

CK - Should be zero

-

-

## MANHATTAN CHARTER SCHOOL

**Statement of Activities** 

as of June 30, 2021

	2020-21 Without Depart			2019-20				
		ithout Donor Restrictions		With Donor Restrictions		Total		Total
REVENUE, GAINS AND OTHER SUPPORT								
Public School District								
Resident Student Enrollment	\$	3,678,221	\$	-	\$	3,678,221	\$	4,053,42
Students with disabilities		474,293		-		474,293		503,084
Grants and Contracts								
State and local		18,450		-		18,450		20,38
Federal - Title and IDEA		252,491		-		252,491		228,96
Federal - Other		-		-		-		
Other		-		-		-		
NYC DoE Rental Assistance		-		-		-		
Food Service/Child Nutrition Program		-		-	_	-		
TOTAL REVENUE, GAINS AND OTHER SUPPORT		4,423,455		-		4,423,455		4,805,856
EXPENSES								
Program Services								
Regular Education	\$	2,824,838	\$	-	\$	2,824,838	\$	2,833,13
Special Education		800,421		-		800,421		785,767
Other Programs		-		-		-		134,737
Total Program Services		3,625,259		-		3,625,259		3,753,642
Management and general		399,562		-		399,562		442,774
Fundraising		10,154		-		10,154		10,202
TOTAL OPERATING EXPENSES		4,034,975		-		4,034,975		4,206,618
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS		388,480		-		388,480		599,238
SUPPORT AND OTHER REVENUE								
Contributions								
Foundations	\$	-	\$	-	\$	-	\$	
Individuals		-		-		-		
Corporations		18,257		-		18,257		41,50
Fundraising		-		-		-		
Interest income		5,415		-		5,415		33,090
Miscellaneous income		12,620		-		12,620		
Net assets released from restriction		-		-	_	-		
TOTAL SUPPORT AND OTHER REVENUE		36,292		-		36,292		74,594
CHANGE IN NET ASSETS		424,772		-		424,772		673,832
NET ASSETS BEGINNING OF YEAR		5,914,054		-	ć	5,914,054		5,240,222
PRIOR YEAR/PERIOD ADJUSTMENTS		-		-	_	-		-,,
NET ASSETS END OF YEAR	\$	6,338,826	Ś	-	\$	6,338,826	\$	5,914,054

### MANHATTAN CHARTER SCHOOL Statement of Cash Flows as of June 30, 2021

	2020-21	201	9-20
	2020-21		5-20
CASH FLOWS - OPERATING ACTIVITIES			
Increase (decrease) in net assets	\$	- \$	
Revenues from School Districts		-	-
Accounts Receivable		-	-
Due from School Districts		-	-
Depreciation		-	-
Grants Receivable		-	-
Due from NYS		2	<u>_</u>
Grant revenues		-	-
Prepaid Expenses		-	-
Accounts Payable		-	-
Accrued Expenses		-	-
Accrued Liabilities		-	-
Contributions and fund-raising activities		12	-
Miscellaneous sources		-	-
Deferred Revenue		1.	-
Interest payments		-	-
Other		-	-
Other		(H	-
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$	- \$	-
CASH FLOWS - INVESTING ACTIVITIES			
Purchase of equipment		-	-
Other		-	-
NET CASH PROVIDED FROM INVESTING ACTIVITIES	\$	- \$	4
CASH FLOWS - FINANCING ACTIVITIES			
Principal payments on long-term debt		7 <u>2</u> 9	-
Other		-	-
NET CASH PROVIDED FROM FINANCING ACTIVITIES	\$	- \$	
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	Ś	- \$	_
Cash at beginning of year	Ŧ	-	_
CASH AND CASH EQUIVALENTS AT END OF YEAR	Ś	- \$	-
	Y	Ý	

### MANHATTAN CHARTER SCHOOL Statement of Functional Expenses as of June 30, 2021

					20	20-21	
			Program	Services		S	Supporting Services
	No. of Positions						Management and
	NO. OF POSICIONS	Regular Education	Special Education	Other Education	Total	Fund-raising	General
Personnel Services Costs		\$	\$	\$	\$	\$	\$\$
Administrative Staff Personnel	5.00	194,198	61,772	-	255,970	7,545	189,451
Instructional Personnel	27.00	1,711,892	471,619	-	2,183,511	-	-
Non-Instructional Personnel	2.00	63,166	20,093	-	83,259	-	-
Total Salaries and Staff	34.00	1,969,256	553 <i>,</i> 484	-	2,522,740	7,545	189,451
Fringe Benefits & Payroll Taxes		393,557	110,131	-	503,688	1,558	39,115
Retirement		51,971	14,571	-	66,542	203	5,095
Management Company Fees		-	-	-	-	-	-
Legal Service		-	-	-	-	-	14,155
Accounting / Audit Services		-	-	-	-	-	130,442
Other Purchased / Professional / Consultir	ng Services	44,762	13,930	-	58,692	32	802
Building and Land Rent / Lease / Facility Fi	nance Interest	-	-	-	-	-	-
Repairs & Maintenance		6,464	1,812	-	8,276	25	634
Insurance		29,194	8,185	-	37,379	114	2,862
Utilities		-	-	-	-	-	-
Supplies / Materials		67,590	21,500	-	89,090	-	-
Equipment / Furnishings		105	29	-	134	0	10
Staff Development		31,750	9,827	-	41,577	28	708
Marketing / Recruitment		40,866	12,999	-	53,865	-	-
Technology		88,566	24,831	-	113,397	346	8,682
Food Service		-	-	-	-	-	-
Student Services		22,703	7,222	-	29,925	-	-
Office Expense		18,512	5,190	-	23,702	72	1,815
Depreciation		52,409	14,693	-	67,102	205	5,136
OTHER		7,133	2,017		9,150	26	655
Total Expenses		\$ 2,824,838	\$ 800,421	\$ -	\$ 3,625,259	\$ 10,154	\$ 399,562 \$

#### 2019-20 Total Total \$ \$ 196,996 452,966 457,788 2,183,511 2,064,157 -97,351 83,259 -196,996 2,719,736 2,619,296 40,673 544,361 498,915 5,298 71,840 73,548 --\_ 14,155 14,155 10,886 130,442 130,442 129,267 834 59,526 339,772 --659 8,935 6,962 32,315 2,976 40,355 ---89,090 117,408 -10 144 1,319 736 42,313 77,047 53*,*865 42,769 -122,425 9,028 115,621 ----29,925 23,359 1,887 25,589 33,702 64,782 5,341 72,443 681 19,650 9,831 409,716 4,034,976 4,206,618 \$ \$



### Transmittal Form Annual Financial Statement Audit Report

for SUNY Authorized Charter Schools

Charter School Name:	Manhattan Charter School	-
Audit Period:	2020-21	-
Prior Period:	2019-20	-
Report Due Date:	Monday, November 1, 2021	1
School Fiscal Contact Name:	Gianina Kesselman	
School Fiscal Contact Email:		
School Fiscal Contact Phone:		
School Audit Firm Name:	PKF O'Connor Davies, LLP	
School Audit Contact Name:	Gus Saliba	1
School Audit Contact Email:		1
School Audit Contact Phone:		1

### SUNY CHARTER SCHOOLS INSTITUTE - Reporting Requirements:

Online Portal: https://my.epicenternow.org/

#### Required 8 Items:

- 1) The independent auditor's report on financial statements and notes;
- 2) Excel template file with appropriate sheets completed: Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets; and
- 3) Reports on internal controls over financial reporting and on compliance.

#### And, if applicable:

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc. If not applicable enter "N/A."

	If not included , state the reason(s) below. Or, if not applicable fill in "N/A"):
4) Management Letter	
5) Management Letter Response	
6) Form 990; or Extension Form 8868	
7) Federal Single Audit/ Uniform Guidance in 2 CFR Part 200, Subpart F	n/a
8) Corrective Action Plan	n/a

### MANHATTAN CHARTER SCHOOL Statement of Financial Position as of June 30, 2021

<u>ASSETS</u>		2020-21	2019-20
CURRENT ASSETS Cash and cash equivalents Grants and contracts receivable Accounts receivables Prepaid expenses Contributions and other receivables	TOTAL CURRENT ASSETS	\$	\$
PROPERTY, BUILDING AND EQUIPMENT, net			-
OTHER ASSETS			
	TOTAL ASSETS		
LIABILITIES AND NET AS	<u>SSETS</u>		
CURRENT LIABILITIES Accounts payable and accrued expenses Accrued payroll and benefits Deferred Revenue Current maturities of long-term debt Short Term Debt - Bonds, Notes Payable Other	TOTAL CURRENT LIABILITIES	\$	\$
LONG-TERM LIABILITIES Deferred Rent All other long-term debt and notes payable, net cu	rrent maturities TOTAL LONG-TERM LIABILITIES	- - -	- -
	TOTAL LIABILITIES	-	-
<u>NET ASSETS</u> Without Donor Restrictions With Donor Ristrictions	TOTAL NET ASSETS TOTAL LIABILITIES AND NET		-
	ASSETS	-	-

CK - Should be zero

-

-

## MANHATTAN CHARTER SCHOOL

**Statement of Activities** 

as of June 30, 2021

			2020-21			2019-20
	ithout Donor Restrictions		With Donor Restrictions		Total	 Total
REVENUE, GAINS AND OTHER SUPPORT						
Public School District						
Resident Student Enrollment	\$ 3,678,221	\$	-	\$	3,678,221	\$ 4,053,42
Students with disabilities	474,293		-		474,293	503,084
Grants and Contracts						
State and local	18,450		-		18,450	20,38
Federal - Title and IDEA	252,491		-		252,491	228,96
Federal - Other	-		-		-	
Other	-		-		-	
NYC DoE Rental Assistance	-		-		-	
Food Service/Child Nutrition Program	 -		-	_	-	
TOTAL REVENUE, GAINS AND OTHER SUPPORT	4,423,455		-		4,423,455	4,805,856
EXPENSES						
Program Services						
Regular Education	\$ 2,824,838	\$	-	\$	2,824,838	\$ 2,833,13
Special Education	800,421		-		800,421	785,767
Other Programs	-		-		-	134,737
Total Program Services	3,625,259		-		3,625,259	3,753,642
Management and general	399,562		-		399,562	442,774
Fundraising	 10,154		-		10,154	 10,202
TOTAL OPERATING EXPENSES	4,034,975		-		4,034,975	4,206,618
SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS	388,480		-		388,480	599,238
SUPPORT AND OTHER REVENUE						
Contributions						
Foundations	\$ -	\$	-	\$	-	\$
Individuals	-		-		-	
Corporations	18,257		-		18,257	41,50
Fundraising	-		-		-	
Interest income	5,415		-		5,415	33,090
Miscellaneous income	12,620		-		12,620	
Net assets released from restriction	 -		-	_	-	
TOTAL SUPPORT AND OTHER REVENUE	36,292		-		36,292	74,594
CHANGE IN NET ASSETS	424,772		-		424,772	673,832
NET ASSETS BEGINNING OF YEAR	5,914,054		-	ć	5,914,054	5,240,222
PRIOR YEAR/PERIOD ADJUSTMENTS	 -		-	_	-	-,,
NET ASSETS END OF YEAR	\$ 6,338,826	Ś	-	\$	6,338,826	\$ 5,914,054

### MANHATTAN CHARTER SCHOOL Statement of Cash Flows as of June 30, 2021

	2020-21	201	2019-20		
	2020-21		5-20		
CASH FLOWS - OPERATING ACTIVITIES					
Increase (decrease) in net assets	\$	- \$			
Revenues from School Districts		-	-		
Accounts Receivable		-	-		
Due from School Districts		-	-		
Depreciation		-	-		
Grants Receivable		-	-		
Due from NYS		2	<u>_</u>		
Grant revenues		-	-		
Prepaid Expenses		-	-		
Accounts Payable		-	-		
Accrued Expenses		-	-		
Accrued Liabilities		-	-		
Contributions and fund-raising activities		12	-		
Miscellaneous sources		-	-		
Deferred Revenue		1.	-		
Interest payments		-	-		
Other		-	-		
Other		(H	-		
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$	- \$	-		
CASH FLOWS - INVESTING ACTIVITIES					
Purchase of equipment		-	-		
Other		-	-		
NET CASH PROVIDED FROM INVESTING ACTIVITIES	\$	- \$	4		
CASH FLOWS - FINANCING ACTIVITIES					
Principal payments on long-term debt		7 <u>2</u> 9	-		
Other		-	-		
NET CASH PROVIDED FROM FINANCING ACTIVITIES	\$	- \$			
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	Ś	- \$	_		
Cash at beginning of year	Ŧ	-	_		
CASH AND CASH EQUIVALENTS AT END OF YEAR	Ś	- \$	-		
	Y	Ý			

### MANHATTAN CHARTER SCHOOL Statement of Functional Expenses as of June 30, 2021

					20	20-21	
			Program	Services		S	Supporting Services
	No. of Positions						Management and
	NO. OF POSICIONS	Regular Education	Special Education	Other Education	Total	Fund-raising	General
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Non-Instructional Personnel	2.00	63,166	20,093	-	83,259	-	-
Total Salaries and Staff	34.00	1,969,256	553 <i>,</i> 484	-	2,522,740	7,545	189,451
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Management Company Fees		-	-	-	-	-	-
Legal Service		-	-	-	-	-	14,155
Accounting / Audit Services		-	-	-	-	-	130,442
Other Purchased / Professional / Consultir	ng Services	44,762	13,930	-	58,692	32	802
Building and Land Rent / Lease / Facility Fi	nance Interest	-	-	-	-	-	-
Repairs & Maintenance		6,464	1,812	-	8,276	25	634
Insurance		29,194	8,185	-	37,379	114	2,862
Utilities		-	-	-	-	-	-
Supplies / Materials		67,590	21,500	-	89,090	-	-
Equipment / Furnishings		105	29	-	134	0	10
Staff Development		31,750	9,827	-	41,577	28	708
Marketing / Recruitment		40,866	12,999	-	53,865	-	-
Technology		88,566	24,831	-	113,397	346	8,682
Food Service		-	-	-	-	-	-
Student Services		22,703	7,222	-	29,925	-	-
Office Expense		18,512	5,190	-	23,702	72	1,815
Depreciation		52,409	14,693	-	67,102	205	5,136
OTHER		7,133	2,017		9,150	26	655
Total Expenses		\$ 2,824,838	\$ 800,421	\$ -	\$ 3,625,259	\$ 10,154	\$ 399,562 \$

#### 2019-20 Total Total \$ \$ 196,996 452,966 457,788 2,183,511 2,064,157 -97,351 83,259 -196,996 2,719,736 2,619,296 40,673 544,361 498,915 5,298 71,840 73,548 --\_ 14,155 14,155 10,886 130,442 130,442 129,267 834 59,526 339,772 --659 8,935 6,962 32,315 2,976 40,355 ---89,090 117,408 -10 144 1,319 736 42,313 77,047 53*,*865 42,769 -122,425 9,028 115,621 ----29,925 23,359 1,887 25,589 33,702 64,782 5,341 72,443 681 19,650 9,831 409,716 4,034,976 4,206,618 \$ \$



# **Manhattan Charter School**

# 2020-21 ACCOUNTABILITY PLAN PROGRESS REPORT

Submitted to the SUNY Charter Schools Institute on:

August 16, 2021

By Genie DePolo

100 Attorney Street New York, NY 10002

212-533-2743

Gianina Kesselman, HR and Finance Manager, prepared this 2020-21 Accountability Progress Report on behalf of the school's board of trustees:

	Board Position					
Trustee's Name	Office (e.g. chair, treasurer,	Committees (e.g. finance,				
	secretary)	executive)				
Caitlin Conklin	Chair	Oversees all committees				
Begaiym Edil	Treasurer	Finance				
Annabel Javier	Member	Nominating				
Megann McManus	Secretary	Nominating				
Andria Olson	Member	Finance				
Lauren Schwarz	Member	Education				

Genie DePolo has served as the school leader since July 2007.

### SCHOOL OVERVIEW

Manhattan Charter School (MCS) is a small, K-5 charter school in Manhattan's Lower East Side providing a trajectory-changing education using the small-school model. MCS opened in August 2005 and currently serves students in grades K-5.

The majority of MCS students are minority, live in the neighborhood, and qualify for free lunches. In 2020-21, 91% of students qualified for free and reduced priced lunches and 26% were identified as special education. Student demographics are representative of District 1 and NYS public school students as a whole.

MCS's unique educational program has a dual focus: a rigorous, standards-based educational program and an arts-rich curriculum with music class for every child, every day. The school's educational program is unlike any other on the Lower East Side and includes a particular focus on music. Our passion for music education is demonstrated by its commitment to daily music instruction for every student, beginning in Kindergarten. The school's commitment to offering a balanced liberal arts education to every child extends beyond music. All students also take art, French, and movement. All of these programs are offered at no cost to families.

MCS delivered a hybrid model for the 2020-21 school year, utilizing Google Classroom and Zoom as our primary tools to deliver remote instruction and to communicate with students and their families. Teachers facilitated communication with remote students via Google Classroom; including morning messages, closing messages, work assignments, links to resources, and as a platform for questions and answers. In addition, teachers used Zoom to facilitate lessons, read alouds, interactive learning activities, classroom collaboration and conversation, and office hours for parents and other caretakers.

MCS implemented multiple strategies to support students' and families' social, mental, and emotional health during the 2020-21 school year. All students were assigned to one staff member, responsible for regular check-ins with the student. The school psychologist or counselor called the families on a weekly or bi-weekly basis. In addition, teachers utilized Responsive Classroom techniques and implemented morning meetings and closing circles to further a sense of community and support. MCS held three parent-teacher conferences throughout the school year. Finally, the McKinney-Vento liaison, who also serves at the Attendance Coordinator, monitored attendance and promptly followed up with families of absent students.

		-	Schoo	l Enrol	lment	by Gra	ade Le	vel an	d Scho	ol Yea	r			
School Year	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
2016-17	45	53	50	49	42	36								275
2017-18	44	42	50	49	35	36								256

### ENROLLMENT SUMMARY

2018-19	36	45	40	45	42	33				-	241
2019-20	42	40	47	40	44	39					252
2020-21	35	36	42	42	37	37	u.				229

### GOAL 1: ENGLISH LANGUAGE ARTS

### ELEMENTARY ENGLISH LANGUAGE ARTS

#### Goal 1: English Language Arts

Students' academic performance in ELA meets or exceeds local, state, and national standards.

### BACKGROUND

The English Language Arts (ELA) curriculum and instruction at MCS are fully aligned to the New York State Next Generation Learning Standards.

Daily literacy instruction encompasses reading, writing, speaking, listening, spelling, grammar, vocabulary, phonics, phonological awareness, and word study. During the course of this charter term, MCS shifted our ELA and literacy instruction program to fully implement Expeditionary Learning (EL) and WritingCity/Write Steps across grades K-5, and Wilson Fundations for grades K-2. In 2016-17, a new Early Childhood Specialist was hired to support students in grades K-2. We also added a Reading Teacher to support our struggling readers in all grades. A Reading Specialist was brought on for the 2017-18 school year, joining the existing SETSS provider and reading teacher in working with teachers and providing supplemental instruction.

The daily literacy period includes time for shared and performance reading, interactive read alouds and literature discussions, independent reading, and guided reading. In the primary grades, a blend of phonetic, visual, and kinesthetic techniques is used to teach spelling and decoding. Students in K-5 are taught specific reading skills and metacognitive strategies that enable them to construct meaning from both literary and non-fiction texts in all content areas. Students also develop rich language experiences through daily reading, writing, speaking, viewing and listening. Embedded into the reading and writing program are uniquely structured activities that foster the expression of personal ideas and memoirs, creative illustrated works, and expanded research and reflection beyond curriculum expectations. All students build writing portfolios that exemplify all steps of the writing process for review and support. Students participate in writing interviews and conferences weekly, and are encouraged to use rubrics to guide, self-correct and edit their writing daily. Authors who have been lauded with national and global recognition serve as mentors to our writers and readers. Mentor texts are used daily as source of discussion and inspiration, and teachers coach students to emulate the works they love.

To implement MCS's hybrid learning model for the 2020-21 school year, the school utilized EL's revised language arts curriculum, called Flex Curriculum, across grades K-5. The Flex Curriculum provided half hour lessons. For the online ELA programming, teachers facilitated communication

Manhattan Charter School 2020-21 Accountability Plan Progress Report 4 of 15 with students via Google Classroom, including work assignments and links to resources and as a platform for questions and answers. Teachers used Zoom to facilitate lessons, read alouds, interactive learning activities, and classroom collaboration.

### METHOD

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in ELA: STAR

MCS assessments for ELA include Star 360 computer-based adaptive assessment (grades K-5), Fountas & Pinnell Benchmark Assessment System (grades K-5), Stanford 10, and Achieve3000 (grades 2-5). Each assessment is typically administered three times in the year- at the beginning of the year (Fall), mid-year (Winter), and at the end of the year (Spring). In addition, MCS administered unit tests from the EL curriculum to determine mastery of NYS standards, as well as Pathblazer ELA for the AIS program.

### **RESULTS AND EVALUATION**

The table below highlights the comparison of percentile ranks of students in grades 1-5 on the endyear Star 360 ELA assessment between students who were enrolled at least two years (n=168) to all students tested (n=180). The percentile rank is a norm-referenced score that provides a measure of a student's reading ability compared to other students in the same grade nationally. The percentile rank score indicates the percentage of other students nationally who obtained scores equal to or lower than the score of a particular student. MCS uses Star 360 as a progress monitoring assessment to identify priority skills and strategies for instruction and to identify students in need of intervention services in reading.

Man	Manhattan Charter School Percentile Rank Star 360 ELA - Spring 2020-21								
	Average	Total	Percentile	Total					
	Percentile	Test	Rank: 2nd Year	Test					
	Ranks	Takers	of Enrollment	Takers					
К	-	-	-	-					
1	61	31	62	29					
2	44	38	44	35					
3	34	42	34	38					
4	53	34	53	33					
5	38	35	38	33					
Overall	45	180	45	168					

Students scored similarly whether they were in their first or second year of enrollment at MCS. In Grade 5, all students tested have been enrolled for at least two years.

The table below highlights the difference of Star 360 ELA assessment percentile ranks of students in grades 1-5 from the beginning of 2020-21 school year to the end-year assessment.

IV	Manhattan Charter School Average Percentile Rank Star 360 ELA – 2020-2021							
	Fall 2020-21 Average Percentile Rank	Winter 2020-21 Average Percentile Rank	Spring -2020-21 Average Percentile Rank					
1	78	51	64					
2	47	47	42					
3	39	34	33					
4	48	51	52					
5	42	37	42					

As indicated by the average percentile rank, 4<sup>th</sup> and 5<sup>th</sup> graders had more consistency in ELA than other grade levels and fared better with the hybrid model.

The table below highlights the percentile ranks for students in grades 1-5 on the beginning of the year Star 360 ELA assessment for the 2019-20 school year as compared to the 2020-21 school year.

Manhattan Charter School Percentile Rank Star 360 ELA – Fall 2019-20 and Fall 2020-21								
Fall 2019-20 Percentile Fall 2020-21 Percentil								
	Rank	Rank						
1	43	78						
2	29	47						
3	49	39						
4	37	48						
5	33	42						

The table below highlights the comparison of the percent proficient of students in grades 2-5 on the Achieve3000 assessment between students who were enrolled at least two years (n=187) to all students tested (n=207). MCS uses Achieve3000 to assess Lexile levels.

Manha	Manhattan Charter School - Achieve3000 Percentage Proficient								
	Percent Proficient	Total Test Takers	Percent Proficient: 2nd Year of Enrollment	Total Test Takers					
2	29%	49	34%	35					
3	19%	47	19%	43					
4	32%	38	31%	36					
5	15%	73	15%	73					
Overall	22%	207	22%	187					

Students scored similarly whether they were in their first or second year of enrollment at MCS. In Grade 5, all students have been enrolled for at least 2 years.

### ADDITIONAL CONTEXT AND EVIDENCE

The table below highlights the percentage of students who have moved reading levels from beginning to mid-year Fountas and Pinnell Reading Levels. MCS uses Fountas and Pinnell as a progress monitoring assessment to identify priority skills, including accuracy, fluency, and comprehension, and to determine guidance for independent and guided reading.

Manhattan Ch	Manhattan Charter School – Fountas and Pinnell Reading Levels Fall – Winter 2021							
	Decreased 1 or more level	No Change	Increased 1 level	Increased 2 or more levels				
К	-	7%	29%	64%				
1	4%	4%	29%	63%				
2	5%	50%	15%	30%				
3	19%	23%	16%	42%				
4	13%	33%	29%	25%				
5	15%	62%	5%	18%				

A majority of students in Kindergarten and grades 1, 3, and 4 increased their reading level by at least one level.

### SUMMARY OF THE ELEMENTARY ENGLISH LANGUAGE ARTS GOAL

Although MCS administered progress monitoring assessments, we were not able to administer any predictive assessments in the 2020-21 school year. Therefore, MCS is unable to measure achievement of its English Language Arts goal in the 2020-21 school year.

### **ACTION PLAN**

To ensure that all MCS students are making substantial gains in ELA, MCS will continue to take specific steps to improve the academic performance for the 2021-22 school year, including continuing a partnership with Expeditionary Learning, sponsored by the Robin Hood Foundation, to provide extensive professional development on ELA instruction to teachers. We will also continue to use the Engage NY curriculum for ELA across all grades.

In order to mitigate learning loss, MCS will provide extended day that includes both intervention and homework help, along with play to address social-emotional issues. The afterschool programming, funded through the ESSER grant, is led by a Child Associate, who developed the social-emotional component of the programming.

In addition, the school created the position of Director of Curriculum and Instruction (DCI) and hired a highly-qualified individual to raise the quality of ELA instruction across all grades. Supporting the work of the DCI, teachers will continue to receive dedicated Professional Development during scheduled half-days (on average twice a month).

The Reading Specialist will continue to provide targeted, supplemental instruction for all struggling learning in 2021-22. All students who fell below the NYSED cut-point for AIS recommendation will receive small group tutoring and interventions. Students in Special Education will also receive additional time in small group instruction, in comparison to what they received in the previous year.

The school utilized new performance assessment tools in 2020-21, including Star 360 Reading, a reading inventory assessment program that will be administered up to three times per year, Fountas & Pinnell Benchmark Assessment System, Stanford 10, and Achieve3000, and will continue to use them in 2021-22. The school will continue to implement Pathblazer ELA for the AIS program.

At this time, MCS will not make any changes to the ELA curriculum, returning to the unmodified versions of the EL and Writing City curriculum. The new DCI will collaborate with teachers to review, evaluate, and make any adjustments to the curriculum if necessary. Our focus in 2021-22 will be to reintegrate students into the classroom and mitigate learning loss.

### **GOAL 2: MATHEMATICS**

### **ELEMENTARY MATHEMATICS**

### Goal 2: Mathematics

Students' academic performance in math meets or exceeds local, state, and national standards.

### BACKGROUND

The mathematics curriculum and instruction at MCS are fully aligned to the New York State Next Generation Learning Standards. In mathematics, daily instruction will include students reading, writing and discussing, critical thinking and problem solving. Instruction is based on Next Generation Math standards and addressed using the JUMP Math curriculum across all grades, augmented by EngageNY Mathematics.

Problem solving is emphasized in mathematics, as MCS students explore, guess, evaluate and reevaluate solutions, gaining confidence in their ability to tackle complex mathematical problems. Working in both heterogeneous and homogeneous groups, students experience rigorous teaching and scaffolding of mathematical thinking processes. MCS students learn that they are capable of having mathematical ideas, applying what they know to new situations, and thinking and reasoning about unfamiliar problems. Cooperative learning groups and guided math groups provide differentiated instruction for advanced mathematical conversation and reinforce foundational concepts for students. Students also make conjectures and discuss the validity of those conjectures.

MCS delivered a hybrid model for the 2020-21 school year, utilizing JUMP Math's revised curriculum that provided half hour lessons, across grades K-5. For the online math programming, teachers facilitated communication with students via Google Classroom, including work assignments and links to resources and as a platform for questions and answers. Teachers used Zoom to facilitate lessons, interactive learning activities, and classroom collaboration.

### METHOD

During 2020-21, the school(s) primarily used the following exam to assess student growth and achievement in mathematics: STAR

MCS assessments for math include Star 360 computer-based adaptive assessment (grades K-5) and Stanford 10. Each assessment is typically administered three times in the year- at the beginning of the year (Fall), mid-year (Winter), and at the end of the year (Spring). In addition, MCS administered unit tests from the JUMP Math curriculum to determine mastery of NYS standards, as well as Pathblazer Math for the AIS program.

### **RESULTS AND EVALUATION**

The table below highlights the comparison of percentile ranks of students in grades 1-5 on the Star 360 math assessment between students who were enrolled at least two years (n=169) to all students tested (n=187). The percentile rank is a norm-referenced score that provides a measure of a student's math ability compared to other students in the same grade nationally. The percentile rank score indicates the percentage of other students nationally who obtained scores equal to or lower than the score of a particular student. MCS uses Star 360 as a progress monitoring assessment to identify priority skills and strategies for instruction and to identify students in need of intervention services in math.

Manha	Manhattan Charter School - Math Percentile Rank Star 360 - Spring 2020-21			
	Average	Total	Percentile	Total
	Percentile	Test	Rank: 2nd Year	Test
	Ranks	Takers	of Enrollment	Takers
К	-	-	-	-
1	48	34	49	31
2	41	40	45	34
3	36	41	35	36
4	50	37	51	35
5	37	35	37	33
Overall	42	187	43	169

The table below highlights the difference of Star 360 Math assessment percentile ranks of students in grades 1-5 from the beginning of 2020-21 school year to the year-end assessment.

N	Manhattan Charter School Average Percentile Rank Star 360 Math – 2020-21			
	Fall 2020-21 Average Percentile Rank	Winter 2020-21 Average Percentile Rank	Spring -2020-21 Average Percentile Rank	
1	70	56	44	
2	48	47	38	
3	45	40	34	
4	45	50	50	
5	41	43	33	

The table below highlights the percentile ranks for students in grades 1-5 on the beginning of the year Star 360 Math assessment for the 2019-20 school year as compared to the 2020-21 school year.

Manhattan Charter School Percentile Rank Star 360 Math – Fall 2019-20 and Fall 2020-21		
	Fall 2019-20 Percentile	Fall 2020-21 Percentile
	Rank	Rank
1	46	70
2	39	48
3	56	45
4	50	45
5	43	41

### SUMMARY OF THE ELEMENTARY MATHEMATICS GOAL

Although MCS administered progress monitoring assessments, we were not able to administer any predictive assessments in the 2020-21 school year. Therefore, MCS is unable to measure achievement of its mathematics goal in the 2020-21 school year.

### ACTION PLAN

In 2021-22, MCS is continuing the use of JUMP Mathematics and EngageNY across  $K - 5^{th}$  grades. An onsite trainer with JUMP Math will continue to coach teachers in developing strategies to work with all students.

In order to mitigate learning loss, MCS will provide extended day that includes both intervention and homework help, along with play to address social-emotional issues. The afterschool programming, funded through the ESSER grant, is led by a Child Associate, who developed the social-emotional component of the programming.

The school will utilize additional assessment tools for 2021-22 that will complement performance assessments already in place, including Star 360 Math, a math assessment program that will be administered up to three times per year, and Stanford 10. The school will also implement Pathblazers math for the AIS program.

At this time, MCS will not make any changes to the math curriculum and will return to using the unmodified JUMP Math curriculum. MCS is adding a Director of Curriculum and Instruction (DCI) to

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the staff, who will collaborate with teachers to review, evaluate, and make any adjustments to the curriculum if or as necessary. Our focus in 2021-22 will be to reintegrate students into the classroom and mitigate learning loss.

### **GOAL 3: SCIENCE**

### **ELEMENTARY SCIENCE**

#### Goal 3: Science

Students' academic performance in science meets or exceeds local, state, and national standards.

#### BACKGROUND

MCS science instruction emphasizes scientific inquiry and student investigation of scientific concepts. During the charter term, as part of our ELA curriculum realignment and full adoption of Expeditionary Learning, science instruction has been incorporated into Expeditionary Learning literacy units. In 2018-19, MCS began using Amplify Science for the science curriculum, which is aligned to the Next Generation Science Standards.

Students use the processes of science, such as observing, classifying, describing, experimenting, measuring, inferring, and predicting. Through hands-on investigations, collaborative learning, student discourse, inquiry, integration of disciplines and content areas, and multisensory methods, MCS students explore key scientific concepts and principles in the physical and life sciences. MCS is committed to establishing a foundation of scientific literacy for every student, advancing ideas that prepare them for a life in an increasingly complex scientific and technological world. This scientific literacy is fostered via Expeditionary Learning with the introduction and scaffolding of instructional efficiency, and with the creation of a science classroom where students actively construct ideas through inquiries, investigations, and analyses.

MCS students are given feedback on their performance in science through curricular unit tests, student interviews, and portfolio assessments. MCS students, prepared with the knowledge and thinking capacities to excel in Science in the 21st century, are motivated to exceed societal expectations for the next generation of citizens.

MCS delivered a hybrid model for the 2020-21 school year. For the online science programming, teachers facilitated communication with students via Google Classroom, including work assignments and links to resources and as a platform for questions and answers. Teachers used Zoom to facilitate lessons, interactive learning activities, and classroom collaboration.

### METHOD

MCS did not administer any formal assessments in science in the 2020-21 school year. As stated above, teachers used embedded curricular unit tests to gauge student progress.

### **RESULTS AND EVALUATION**

Since MCS did not administer any formal assessments in science in the 2020-21 school year, we have no data from the 2020-21 school year to present.

### SUMMARY OF THE ELEMENTARY SCIENCE GOAL

MCS is unable to measure achievement of its science goal in the 2020-21 school year.

### **ACTION PLAN**

MCS has maintained a high level of proficiency in science in recent years, and updated its science program in 2018-19 school year by adopting the Amplify Science curriculum, in order to improve its resources for teachers and to ensure alignment with the Next Generation Science Standards. MCS continues to engage a science consultant to support 3<sup>rd</sup> and 4<sup>th</sup> Grade classroom teachers with the implementation of the science curriculum.

MCS will return to using the unmodified Amplify Science curriculum. Our focus in 2021-22 will be to reintegrate students into the classroom and mitigate learning loss.

### GOAL 4: ESSA

Due to COVID-19 and the subsequent changes to the state's testing, accountability, and federal reporting requirements, the 2020-21 school accountability statuses are the same as those assigned for the 2019-20 school year. The 2019-20 accountability statuses were based on 2018-19 exam results. Assigned accountability designations and further context can be found <u>here</u>.

#### **Goal 7: Absolute Measure**

Under the state's ESSA accountability system, the school is in good standing: the state has not identified the school for comprehensive or targeted improvement.

### **METHOD**

Because *all* students are expected to meet the state's performance standards, the federal statute stipulates that various sub-populations and demographic categories of students among all tested students must meet the state standard in and of themselves aside from the overall school results. As New York State, like all states, is required to establish a specific system for making these

Manhattan Charter School 2020-21 Accountability Plan Progress Report 13 of 15

determinations for its public schools, charter schools do not have latitude in establishing their own performance levels or criteria of success for meeting the ESSA accountability requirements. Each year, the state issues School Report Cards that indicate a school's status under the state accountability system.

#### **RESULTS AND EVALUATION**

MCS was found to be in Good Standing as per the New York State Education Department. The school has consistently maintained this status over the past three years.

#### ADDITIONAL EVIDENCE

Over the past three years, the school has remained in good standing as determined by the New York State Education Department.

Accountability Status by Year		
Year	Status	
2018-19	Good Standing	
2019-20	Good Standing	
2020-21	Good Standing	

SUNY	Charter Schools Institute The State University of New York

### GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

	TEMPLATE TABS
GRAY tab contains the Instructions	
Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates
BLUE tabs require input of information	
1.) Name of School	>Select school name from list.
	>Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarter
	Actuals. Includes:
	>Enrollment by Grade
2.) Stoffing Plan	>Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and
	Quarterly Actuals. Includes:
	>Full Time Equivalent (FTE), by Position Category, By Quarter
	>"Prior Year" column may <u>initially</u> be completed based upon preliminary
	data, and <u>subsequently</u> adjusted with Annual Audited data when the
	Quarter 2 Actuals are being submitted.
4.) Yearly Budget	Enter Yearly Budget information. Includes:
	>"Prior Year" column may <u>initially</u> be completed based upon preliminary
	data, and <u>subsequently</u> adjusted with Annual Audited data when the
	Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation
	may be set)
	>Budgeted Enrollment data and Per Pupil Revenue for the current year are
	populated based upon input on tab "2.) Enrollment."
	>Budgeted FTE for current year is populated based upon input on tab "3.)
	Staffing Plan."
	>All other sources of revenue
	>All expenses
	>Budget Revisions, as necessary and <i>approved</i> by the school's Board of
	Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged int
	a primary EdCorp should NOT use this tab.
	>"Prior Year" column may be <i>initially</i> completed based upon preliminary
	data, and subsequently adjusted with Annual Audited data when the
	Quarter 2 Actuals are being submitted.
6.) Quarterly Report	Enter Actual Quarterly Report information . Includes:
	>Actual Enrollment data and Per Pupil Revenue for the current year are
	populated based upon input on tab "2.) Enrollment."
	>Actual FTE for current year is populated based upon input on tab
	"3.) Staffing Plan."
	>All other sources of revenue
	>All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

### **CELL COLORS & GUIDANCE COMMENTS**

= Enter information into the light BLUE shaded cells.

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20210524

Charter Funding Alphabetical By NYS School District \* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)



### **ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

### **Manhattan Charter School**

SCHOOL

Manhattan Charter School	
	Manhattan Charter School

#### CONTACT INFORMATION

Contact Name:	Gianina Kesselman
Contact Title:	HR and Finance Manager
Contact Email:	
Contact Phone:	

#### **REPORT PERIOD**

Current Academic Year:	2021-22												
Prior Academic Year:	2020-21												
						ENROLI	LMENT BY G	RADES					
-----------------------------	----	----	----	----	----	--------	------------	-------	---	---	----	----	----
GRADES	к	1	2	3	4	5	6	7	8	9	10	11	12
INITIAL BUDGETED ENROLLMENT	45	45	40	40	40	40							
TOTAL ENROLLMENT = 250													

							ENROLL	MENT BY DI	STRICT					
		PRIOR YEAR			TOTAL D		L BUDGET OLLMENT BY (	QUARTER			т		UARTERLY S/ENROLLME	NT
		ACTUAL	QUAI	RTER 1	QUAI	RTER 2	QUAF	RTER 3	QUAF	RTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
			Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual
NUMBER OF SCHOOL D	ISTRICTS ENROLLED:	1	1	0	1	0	1	0	1	0	0	0	0	0
NUMBER OF STUDENTS	S ENROLLED:	274	235	0	235	0	235	0	235	0	0	0	0	0
			*NOTE: If t	here are NO bu	dget revisions a	at the time of q	uarterly submit	ttal leave the 'R	EVISED' Colum	n(s)				
			COMPLETEL	Y BLANK. If bu	dget revisions /	ARE made, the	entire "REVISEL	D" budget colun	nns for the affe	ected				
			quarter(s) m	ust be complet	ed on tabs 2, 3	and 4.								
							BUDGET							
		PRIOR YEAR				ENROLLMEN	F BY QUARTER				ACT	UAL ENROLLN	IENT BY QUAF	RTER
		2020-21	QUAI	RTER 1	QUAI	RTER 2	QUAF	RTER 3	QUAF	RTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
			Original	Revised	Original	Revised	Original	Revised	Original	Revised				
		Actual	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Actual	Actual	Actual	Actual
PRIMARY/OTHER	DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment
PRIMARY District	NYC CHANCELLOR'S OFFICE	274	235		235		235		235					
SECONDARY District	(Select from drop-down list) $\rightarrow$													

## MANHATTAN CHARTER SCHOOL

2021-22

					ANNUAL BUDGET								ACTUAL ENROLLMENT BY QUARTER				
			PRIOR YEAR				ENROLLMENT	BY QUARTER	1			ACT	UAL ENROLLN	IENT BY QUAR	RTER		
			2020-21	QUAF	RTER 1	QUAF	RTER 2	QUAF	RTER 3	QUAR	RTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
				Original	Revised	Original	Revised	Original	Revised	Original	Revised						
			Actual	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Actual	Actual	Actual	Actual		
PRIMARY	Y/OTHER	DISTRICT NAME(S)	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment		

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR
	2020-21
	ACTUAL
Executive Management	0.8
Instructional Management	1.0
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	3.0
TOTAL ADMINISTRATIVE STAFF	4.8

				ANNUAL BU	IDGETED FTE			
	C	1	0	2	C	13	C	24
	Original	Revised	Original	Revised	Original	Revised	Original	Revised
	0.5		0.5		0.5		0.5	
	2.5		2.5		2.5		2.5	
	3.0		3.0		3.0		3.0	
1	6.0	0.0	6.0	0.0	6.0	0.0	6.0	0.0

INSTRUCTIONAL PERSONNEL FTE	PRIOR YEA 2020-21
	ΛΟΤΙΙΛΙ
	ACTUAL
Teachers - Regular	13.0
Teachers - SPED	2.5
Substitute Teachers	
Teaching Assistants	5.0
Specialty Teachers	5.0
Aides	
Therapists & Counselors	1.5
Other	
TOTAL INSTRUCTIONAL	27.0

YEAR				ANNUAL BU	DGETED FTE					ACTUAL QU	ARTERLY FTE		Description of Assumptions
-21	C	21	C	22	Q	(3	C	24	Q1	Q2	Q3	Q4	
JAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised	Actual	Actual	Actual	Actual	
0	14.0		14.0		14.0		14.0						13 classroom teachers and 1 reading teacher
5	2.5		2.5		2.5		2.5						2 sped teacher, split of sped coordinator w/ MCS2
	5.0		5.0		5.0		5.0						teaching assistant for each section
	6.0		6.0		6.0		6.0						music, art, PE, French
	1.5		1.5		1.5		1.5						therapists and child associate (split with MCS2)
)	29.0	0.0	29.0	0.0	29.0	0.0	29.0	0.0	0.0	0.0	0.0	0.0	

NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR				ANNUAL BU	DGETED FTE			
	2020-21	C	21	0	2	C	(3	C	4
	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised
Nurse									
Librarian									
Custodian									
Security									
Other	2.0	2.0		2.0		2.0		2.0	
TOTAL NON-INSTRUCTIONAL	2.0	2.0	0.0	2.0	0.0	2.0	0.0	2.0	0.0
					•			•	
TOTAL PERSONNEL SERVICE FTE	33.8	37.0	0.0	37.0	0.0	37.0	0.0	37.0	0.0

## MANHATTAN CHARTER SCHOOL 2021-22

# STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter(s) must be completed on tabs 2, 3 and 4.

**\*NOTE:** Each quarter, the actual FTE should be input.

ACTUAL QUARTERLY FTE Q2 Q3 Q4 Q1 Actual Actual Actual Actual 0.0 0.0 0.0 0.0

**\*NOTE:** State the assumptions that are being made for personnel FTE levels.

# Description of Assumptions Split of Chief of Schools with MCS2 Principal, Assistant Principal, Director of Curriculum & Instruction (split with MCS2)

2 office staff, split of HR/Finance Manager and Purchasing Coordinator with MCS

	ACTUAL QU	ARTERLY FTE	
Q1	Q2	Q3	Q4
Actual	Actual	Actual	Actual
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0

Description of Assumptions







								AN CHARTER / Operating						
								2021-22	Figil					
Total Revenue		4,107,209	1,199,050	-	-	1,260,085		-	1,220,085	-	-	1,239,825	-9	-
Total Expenses		3,242,753	900,728	-	-	1,151,764	-	-	1,130,533	-	-	1,572,087	-	-
Net Income		864,456	298,322	-	-	108,321	-	-	89,552	-	0-	(332,262)	-	-
Actual Student Enrollment		274	235	-	-	235	17	10-	235		1 <b>-</b> 2	235	17.4	-
		Prior Year Actual 2020-21	1st C	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd (	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	5/30
		Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		Allocate Per Pupil Revenue by			A State of the second se	and the second		and the second	Real and the second		Contraction of the second s	OMPLETELY BLA		
REVENUES FROM STATE SOURCES	2021-22	Quarter		lf budge	et revisions AR	E made, the ent	ire "REVISED"	buaget column	s for the affecte	ea quarter(s) m	ust be complet	ted on tabs 2, 3	ana 4.	
Per Pupil Revenue	Per Pupil Rate	PPR %/Qtr->	25.0%	25.0%		25.0%	25.0%		25.0%	25.0%		25.0%	25.0%	
NYC CHANCELLOR'S OFFICE	16,844	3,378,885	989,585	-	-	989,585	-	-	989,585		( <b>-</b>	989,585	-	) <b>=</b> 1
-	-		-	-	-		-		-	-	-	-	-	
-			-	-	-	-	-		-	-		-	-	-
-	<u> </u>		-	-	-	-	-	-	-	-	-	-	-	-
-					-		1.71 	100 100	-	<b>.</b>	150			1771 1771
-			-	-	-	-	-	-		-	-	-	-	-
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-1			-		-				-		1 <b>-</b> 2	-	-	-
	-		-	-	-	-	-		-	-	1 <del></del> .	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-		-	1-	<del></del>	-	-	-	-	-		-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per	16,844	3,378,885	989,585	-	-	989,585	-	-	989,585	-	( <del>-</del> )	989,585	-	-
Pupil Funding) Special Education Revenue		434,512	114,290		-	114,290		-	114,290		-	114,290		
Grants														
Stimulus								1.5			1.52			1.71
DYCD (Department of Youth and Community Develop	oment)				-			-			-			-
Other NYC DoE Rental Assistance					-			-			-			-
											1000			
		2 012 207	4 4 9 2 9 7 5			4 4 0 2 0 7 5			4 4 0 2 0 7 5			4 4 0 2 0 7 5		-
TOTAL REVENUE FROM STATE SOURCES		3,813,397	1,103,875	-	-	1,103,875	-	-	1,103,875	-	-	1,103,875	-	-
REVENUE FROM FEDERAL FUNDING														
IDEA Special Needs		37,254			-	40,000		-			C=2			-
Title I Title Funding Other		84,459	8,813		-	26,438			26,438			26,438		-
Title Funding - Other School Food Service (Free Lunch)		18,444	1,705			5,115		-	5,115			5,115		-
Grants					-			-			-			-
Charter School Program (CSP) Planning & Implementa	ation				-									
Other		(588)			-			-			-			-
Other		(300)			-			-			-			_
TOTAL REVENUE FROM FEDERAL SOURCES		139,569	10,518	-	-	71,553	-		31,553	-	-	31,553	-	-
LOCAL and OTHER REVENUE Contributions and Donations		15 757												
Contributions and Donations Fundraising		15,757									1.20 			
Erate Reimbursement		36,551	82,658		-	82,658		-	82,658		-	82,657		-
Earnings on Investments		10,346	1,500		-	1,500		-	1,500		-	1,500		-
Interest Income		1,029	500			500			500			500		-
Food Service (Income from meals)		_,			-			. <del>.</del>			10-5			-
Text Book		18,450			<u>-</u>			-			123	19,740		-
OTHER		72,110			-			·-			-			-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		154,243	84,658	-	-	84,658	-	i-	84,658	-1	-	104,397	-	- 2
TOTAL REVENUE		4,107,209	1,199,050			1,260,085			1,220,085			1,239,825		

								N CHARTER						
								2021-22						
Total Revenue		4,107,209	1,199,050	-	-	1,260,085	-	-	1,220,085	-	-	1,239,825	-	
Fotal Expenses		3,242,753	900,728	-	-	1,151,764	-	-	1,130,533	-		1,572,087	-	
Vet Income		864,456	298,322	-	-	108,321	-		89,552	-	-	(332,262)	_	
Actual Student Enrollment		274	235	-	-	235	-		235	-	-	235	-	
					,									
		Prior Year Actual	1st C	Quarter - 7/1 - 9	9/30	2nd Qu	arter - 10/1 -	12/31	3rd C	Quarter - 1/1 -	3/31	4th C	uarter - 4/1	6/30
		2020-21												
		Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
XPENSES	Avg No. of													
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions													
Executive Management	0.50	138,323	25,778		-	25,778		-	25,778		-	25,778		
Instructional Management		100,020	20,770			20,110			20,770			20,170		
	2.50	123,981	77,125			77,125		-	77,125		-	77,125		
Deans, Directors & Coordinators	-				÷			-			-			
CFO / Director of Finance	-				-			-			9 <del>-</del> 7			
Operation / Business Manager	_	153,769	46,911		-	46,911			46,911		-	46,911		
A desirable of the			,											
Administrative Staff	3.00		440.045		-	440.045		-	440.017			440.045		
TOTAL ADMINISTRATIVE STAFF	6.00	416,073	149,815	-	-	149,815	-	-	149,815	( <del>-</del>	-	149,815	-	
INSTRUCTIONAL PERSONNEL COSTS														
Teachers - Regular														1
	14.00	796,381	163,598		-	245,397			245,397		( <b>.</b>	327,196		
Teachers - SPED	2.50	194,739	39,340		-	59,010		· · ·	59,010			78,680		
Substitute Teachers	-				-			-			-			
Teaching Assistants	5.00	150,398	28,122		-	42,183			42,183		12.0	56,244		
Specialty Teachers	6.00	125,059	28,802		-	43,204		-	43,204		G-2	57,605		
Aides	- 1.50	01 710	21.020		-	22 757			22 757		-	42.070		
Therapists & Counselors Other	1.50	91,718	21,838		-	32,757		-	32,757		-	43,676		
other		201,517	62,434	-	-	105,496			105,496			278,364		
TOTAL INSTRUCTIONAL	29.00	1,559,811	344,134	-	-	528,046	-	-	528,046	-	-	841,764	-	
NON-INSTRUCTIONAL PERSONNEL COSTS														
Nurse	-		1		-			-			-			
Librarian	-				-			-			-			
Custodian	-				8			1						
Security	-				-			-			0 <b>-</b> 4			
Other	2.00	77,120	19,662	_	-	19,662			19,662			19,662		
TOTAL NON-INSTRUCTIONAL	2.00	77,120	19,662	-		19,662	-	-	19,662	( <del></del> )	3 <del></del>	19,662	-	
SUBTOTAL PERSONNEL SERVICE COSTS	37.00	2,053,004	513,610	-	-	697,522	-	-	697,522	-	-	1,011,241	-	
PAYROLL TAXES AND BENEFITS														
Payroll Taxes		160,959	63,143		-	63,143		-	63,143		-	63,143		
Fringe / Employee Benefits		329,996	104,805			104,805			104,805			104,805		
Retirement / Pension		34,532			-							87,597		
TOTAL PAYROLL TAXES AND BENEFITS		525,487	167,947	15	-	167,947	-	-	167,947	-		255,544		
TOTAL PERSONNEL SERVICE COSTS	37.00	2,578,491	681,558	-	-	865,470		-	865,470	-	-	1,266,785		
CONTRACTED SERVICES														
Accounting / Audit		110,490	26,550		-	26,550		-	26,550		-	39,550		
Legal		11,078	6,250		-	6,250		-	6,250		-	6,250		
Management Company Fee					8						-			
Nurse Services					-			-			-			
Food Service / School Lunch			0.000		-	0.000			2.005			2.005		
Payroll Services		9,983	3,000		-	3,000		~	3,000		~	3,000		
Special Ed Services Titlement Services (i.e. Title I)								-			-			

					I	Budget	AN CHARTER / Operating 2021-22						
Total Revenue	4,107,209	1,199,050	-	-	1,260,085		-	1,220,085		-	1,239,825	-	- 1
Total Expenses	3,242,753	900,728	-	-	1,151,764	-	-	1,130,533	-	-	1,572,087	-	-
Net Income	864,456	298,322	-	-	108,321		-	89,552	-	-	(332,262)	-	-
Actual Student Enrollment	274	235		-	235		-	235		-	235		-
	Prior Year Actual 2020-21	1st C	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd C	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30
	Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised	
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
Other Purchased / Professional / Consulting	48,208	29,790		-	61,650		-	61,650		-	61,650		
TOTAL CONTRACTED SERVICES	179,760	65,590		-	97,450	-	-	97,450	-	-	110,450	-	-

						MANHATTA	N CHARTER	SCHOOL							
						Budget / Operating Plan									
						Duuget		riali							
							2021-22								
Total Revenue	4,107,209	1,199,050	-	-	1,260,085			1,220,085	-		1,239,825	-			
Total Expenses	3,242,753	900,728	-	-	1,151,764	-	-	1,130,533	-	-	1,572,087	-			
Net Income	864,456	298,322	-	-	108,321	-	-	89,552	-	-	(222.202)	-			
Actual Student Enrollment	274	235	-	-	235	55	-	235			235	-			
			- 14	. /2.0			10/01			0/04			<u> </u>		
	Prior Year Actual	1st C	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd C	uarter - 1/1 -	3/31	4th 0	Quarter - 4/1	6/30		
	2020-21														
	Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised			
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance		
SCHOOL OPERATIONS															
Board Expenses		625		-	125		-	125		-	125	-			
Classroom / Teaching Supplies & Materials	68,626	24,415		_	39,102		12	7,227		-	7,226	-			
Special Ed Supplies & Materials	99	458		-	792		-	125		-	125				
Textbooks / Workbooks	18,450			-	,52		-	19,740		-	125				
Supplies & Materials other	10,450						-	13,740		-					
Equipment / Furniture	(127)	300			900			900		-	900		<u> </u>		
Telephone	1,460	500			500		-	500		-	500				
Technology	114,905	32,591			32,091			32,091			32,091				
Student Testing & Assessment	22,078	5,000			5,000			5,000		-	5,000				
Field Trips	(50)	1,250			3,750			3,750			6,250	-			
Transportation (student)	(50)	1,230			3,730			3,730		-	0,230				
Student Services - other	7,896	2,500			7,500			7,500		-	7,500				
Office Expense	20,728	8,125			8,125			8,125			8,125				
Staff Development	42,301	33,750		-	33,750		-	33,750		-	33,750				
Staff Recruitment	7,056	4,000		-	4,000			4,000			4,000				
Student Recruitment / Marketing	46,524	4,000			17,429			9,000		-	4,000				
School Meals / Lunch	40,524	4,200		-	17,425		-	9,000		-	4,200				
Travel (Staff)		500			500		-	500		-	500				
Fundraising		500		-	500		-	500		-	500				
Fundraising				-						-					
Other	17,227	4,562		-	4,562			4,562		-	4,563				
TOTAL SCHOOL OPERATIONS	367,172	122,862	-	-	158,126	-	-	136,895	-	-	114,941	-			
		111,001			100,110			200,000							
FACILITY OPERATION & MAINTENANCE															
Insurance	35,593	9,343		-	9,343			9,343			9,343				
Janitorial	8,306	625		-	625		· · · ·	625		-	625				
Building and Land Rent / Lease / Facility Finance Interest				-						-					
Repairs & Maintenance	604	750		-	750			750		1.50	750				
Equipment / Furniture				-			-			-					
Security				-			-			( <del>-</del> )					
Utilities				H						-					
TOTAL FACILITY OPERATION & MAINTENANCE	44,503	10,718	-	-	10,718			10,718	-	8-0	10,718				
DEPRECIATION & AMORTIZATION	73.020	20.000			20,000			20.000			20.000				
	72,826	20,000		-	20,000		-	20,000		-	20,000				
COVID-19 / CONTINGENCY				-							49,193				
DEFERRED RENT				-			-			-			1		
TOTAL EXPENSES	3,242,753	900,728		<u> </u>	1,151,764			1,130,533		. <u></u>	1,572,087				
		200.000			100						1000		1		
NET INCOME	864,456	298,322	-	-	108,321	-	<u> </u>	89,552			(332,262)		<u> </u>		

						MANHATTA	N CHARTER	SCHOOL					
						Budget	/ Operating	Plan					
							2021-22						
Total Revenue	4,107,209	1,199,050	-	-	1,260,085		-	1,220,085	-	-	1,239,825	-	
Total Expenses	3,242,753	900,728	-	-	1,151,764	-	-	1,130,533	-	-	1,572,087	-	-
Net Income	864,456	298,322	-	- 1	108,321	-	-	89,552	-	-	(332,262)	-	
Actual Student Enrollment	274	235	-	-	235	-	-	235	1.5	-	235	-	-
	Prior Year Actual	1st C	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd C	Quarter - 1/1 -	3/31	4th C	Quarter - 4/1 -	6/30
	2020-21												
	Revenue Per				Original	Revised		Original	Revised		Original	Revised	
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*													
Number of Districts:	1	1	-	-	1	-	-	1			1	-	
NYC CHANCELLOR'S OFFICE	274	235	-	-	235	-	-	235	-	-	235	8-11 1-1	
-		-		-	-	-	-		-	-		-	
	-	-	-	-	-			-	3 <del></del>		-		
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	-	-	-		-	-	-	-		-	-	202 202	-
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		-	-	-	-	-		-	-		-	5	
-	-	-	-	-	-	-	-	-	-	-	-	-	
ALL OTHER School Districts: (Weighted Avg)	-	-		-	-		-	-	1. <del>-</del> 5	-	-	-	
TOTAL ENROLLMENT	274	235			235			235	-		235		
REVENUE PER PUPIL	14,990	5,102	-	-	5,362	-	-	5,192	-	-	5,276	-	-
EXPENSES PER PUPIL	11,835	3,833	-	-	4,901		-	4,811	1.78	-	6,690		-

					MANHATT	AN CHARTER	SCHOOL
			Budget	/ Operatin	g Plan	1	
						2021-22	
Total Revenue		4,919,045	4,919,045		811,836	811,836	
Total Expenses		4,755,112	4,755,112	-	(1,512,359)	2000	
Net Income		163,933	163,933	-	(700,523)		
Actual Student Enrollment							
			TIN		VADI		
			Total Year		VARI		
		Original	Revised		Original Budget vs. PY	Revised Budget vs. PV	DESCRIPTION OF ASSUMPTIONS
		Budget	Budget	Variance	Budget	Budget	
REVENUE REVENUES FROM STATE SOURCES	2021-22						
	Per Pupil Rate					I	
Per Pupil Revenue NYC CHANCELLOR'S OFFICE	16,844	3,958,340	3,958,340	_	579,455	579,455	
-	-	-		-			
-		-	-		-	12	
-	-	-	-	-	-	-	
-		-	-		-		
-			-	-	-	-	
-		-	-	-			
	 	-	-	-	-		
		-	-		-	-	
-		-	-	-	-	-	
-			-	-	-	-	
		-	-	-	-	-	
-	-		-	-	-	-	
- ALL OTHER School Districts: (Weighted Avg )		-	-	-			
TOTAL Per Pupil Revenue (Weighted Average Per							
Pupil Funding)	16,844	3,958,340	3,958,340	-	579,455	579,455	
Special Education Revenue		457,160	457,160	-	22,649	22,649	
Grants							
Stimulus	1)	-	-		-		
DYCD (Department of Youth and Community Devel Other	opment)	-	-	-	-		
NYC DoE Rental Assistance							
Other		-	-	-	-	-	
TOTAL REVENUE FROM STATE SOURCES		4,415,500	4,415,500	-	602,103	602,103	
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		40,000	40,000	-	2,746	2,746	
Title I		88,125	88,125	-	3,666	3,666	
Title Funding - Other		17,050	17,050	-	(1,394)	(1,394)	Title II and IV
School Food Service (Free Lunch)		-1	-	-	-	-	
Grants			1				
Charter School Program (CSP) Planning & Implemer Other	ntation	-	-	-	- 588	- 588	Por Dunil Cumploment
Other		-	-	-	588	585	Per Pupil Supplement
TOTAL REVENUE FROM FEDERAL SOURCES		145,175	145,175	-	5,606	5,606	
LOCAL and OTHER REVENUE					/	10	
Contributions and Donations		-			(15,757)	(15,757)	
Fundraising Erate Reimbursement		330,630	330,630	-	294,079	294,079	
Earnings on Investments		6,000	6,000	-	(4,346)	(4,346)	
Interest Income		2,000	2,000	-0	971	971	
Food Service (Income from meals)		-	-	-	-		
Text Book		19,740	19,740	-	1,290	1,290	NYC DOE grants - NYSTL, NSLIB and NYSSL
		-	-	-	(72,110)	(72,110)	COVID relief grants - ESSER, ESSER2, CSP
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		358,370	358,370	-	204,127	204,127	

					MANHATT	AN CHARTE	R SCHOOL
			Budget	t / Operatin	g Plan		
						2021-22	
Total Revenue		4,919,045	4,919,045	-	811,836	811,836	
Fotal Expenses		4,755,112	4,755,112	-	(1,512,359)	100	
Vet Income		163,933	163,933	_	(700,523)		
Actual Student Enrollment		200,000	200,000		(/ 00)020/	(,,,	
			Total Year		VARI		
			Total Teal		Original	Revised	
		Original	Revised		Budget vs. PY		DESCRIPTION OF ASSUMPTIONS
		Budget	Budget	Variance	Budget	Budget	"Consistenci di presenza di la consistenza di presenza di anti di presenza di anti di presenza di presenza di p
XPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of						
Executive Management	Positions 0.50	102 112	102 112		25 210	25 210	Split of Chief of Schools with MCS2
Executive Management Instructional Management	0.50	103,113	103,113	-	35,210	35,210	spirt of chief of schools with MCS2
	2.50	308,500	308,500	-	(184,519)	(184,519)	Assistant Principal, Director of Curriculum & Instruction additional instructional leader split with MCS2
Deans, Directors & Coordinators		-	-	-		-	
CFO / Director of Finance		-	-	-	-	-	
Operation / Business Manager	9 <del>1</del>	187,645	187,645	-	<mark>(</mark> 33,876)	(33 <mark>,</mark> 876)	2 office staff, split of HR/Finance Manager and Purchasir Coordinator with MCS2
Administrative Staff	3.00	-	-	-	-	-	
TOTAL ADMINISTRATIVE STAFF	6.00	599,259	599,259	-	(183,186)	(183,186)	
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	14.00	981,588	981,588	-	(185,207)	(185,207)	13 Classroom teachers and 1 Reading teacher - Reducin
T   0050	0.000 0.000 0.00						staff based on enrollment
Teachers - SPED Substitute Teachers	2.50	236,040	236,040	-	(41,301)	(41,301)	2 SpEd teachers, split of SpEd coordinator with MCS2
Teaching Assistants	5.00	168,731	168,731		(18,333)	(18,333)	Teaching Assistant with each section
Specialty Teachers	6.00	172,814	172,814	-	(47,755)	(47,755)	Music, Art, PE, French
Aides		-1	-		-	6. <del>.</del> .;	
Therapists & Counselors	1.50	131,027	131,027	-	(39,309)	(39,309)	Therapist and child associate (split with MCS2)
Other		551,789	551,789	-	(350,272)	(350,272)	No FTE - spending on summer program staff, sick-time payout and staff bonuses
TOTAL INSTRUCTIONAL	29.00	2,241,989	2,241,989	-	(682,178)	(682,178)	
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-		-	-	-	-	
Librarian	-	- 1	-	-	-	-	
Custodian	-	-	=	-	-		
Security Other	2.00	- 78,648	78,648	-	- (1,528)	- (1,528)	
TOTAL NON-INSTRUCTIONAL	2.00	78,648	78,648		(1,528)	(1,528)	
SUBTOTAL PERSONNEL SERVICE COSTS	37.00	2,919,896	2,919,896	-	(866,891)	(866,891)	
PAYROLL TAXES AND BENEFITS		1. Magnetic and the second					
Payroll Taxes		252,571	252,571	-	(91,612)	(91,612)	
Fringe / Employee Benefits		419,219 87,597	419,219 87,597	-	(89,222)	(89,222)	
Retirement / Pension TOTAL PAYROLL TAXES AND BENEFITS		759,386	759,386		(53,064) (233,899)	(53,064) (233,899)	4% match, plus quarterly fees
				-			
TOTAL PERSONNEL SERVICE COSTS	37.00	3,679,282	3,679,282	-	(1,100,791)	(1,100,791)	
CONTRACTED SERVICES		 					Accounting w/ CSBM, audit fees from PKF O'Connor
Accounting / Audit		119,200	119,200	-	(8,711)	(8,711)	Davies
Legal		25,000	25,000	-	(13,922)	(13,922)	
Management Company Fee		-	<u>.</u>	-		-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	ADP payroll fees
Payroll Services Special Ed Services		12,000	12,000	-	(2,017)	(2,017)	ADE payron lees
Titlement Services (i.e. Title I)		-	-	-	-	-	
. ,			Page 7 of	10			MCS 2021-22-Budget-ar

		Rudgo	t / Operatin		AN CHARTE	R SCHOOL
		Budge	t / Operatin	grian	2021-22	
Total Revenue	4,919,045	4,919,045	-	811,836	811,836	
Total Expenses	4,755,112	4,755,112	-	(1,512,359)	(1,512,359)	
Net Income	163,933	163,933	-	(700,523)	(700,523)	
Actual Student Enrollment						
		Total Year		VARI	ANCE	
				Original	Revised	
	Original	Revised		Budget vs. PY	Budget vs. PY	DESCRIPTION OF ASSUMPTIONS
	Budget	Budget	Variance	Budget	Budget	
	214,740	214,740	-	(166,532)	(166,532)	E-rate consultant, Ed Ops, substitute teacher services,
Other Purchased / Professional / Consulting						temporary staffing
TOTAL CONTRACTED SERVICES	370,940	370,940	-	(191,181)	(191,181)	

				MANHALI	AN CHARTE	R SCHOOL
	1	Budget	/ Operatin	g Plan		
	1	5		•	2021-22	
Total Revenue	4,919,045	4,919,045		811,836	811,836	
Total Expenses	4,755,112	4,755,112	-	(1,512,359)	(1,512,359)	
Net Income	163,933	163,933	-	(700,523)	(700,523)	
Actual Student Enrollment						
		Total Year		VARI	ANCE	
	1	Total Teal		Original	Revised	
	Original	Revised		Budget vs. PY		DESCRIPTION OF ASSUMPTIONS
	Budget	Budget	Variance	Budget	Budget	
SCHOOL OPERATIONS						
Board Expenses	1,000	1,000	<b>a</b> .,	(1,000)	(1,000)	Charter Board Partners - split fees w/ MCS2
Classroom / Teaching Supplies & Materials	77,970	77,970	-	(9,344)	(9,344)	
Special Ed Supplies & Materials	1,500	1,500	-	(1,401)	(1,401)	
Textbooks / Workbooks Supplies & Materials other	19,740	19,740		(1,290)	(1,290)	
Supplies & Materials other Equipment / Furniture	2 000	3,000	-	- (2.127)	- (2 127)	
Telephone	3,000 2,000	2,000	-	(3,127) (540)	(3,127) (540)	
Technology	128,864	128,864		(13,959)	(13,959)	
Student Testing & Assessment	20,000	20,000	-	2,078	2,078	assessment software and scoring fees with NYC CSC
Field Trips	15,000	15,000		(15,050)	(15,050)	-
Transportation (student)			-	(13,030)	(15,050)	
Student Services - other	25,000	25,000	-	(17,104)	(17,104)	Henry Street after school program
Office Expense	32,500	32,500		(11,772)	(11,772)	
Staff Development	135,000	135,000	-	(92,699)	(92,699)	
Staff Recruitment	16,000	16,000	_	(8,944)	(8,944)	Linkedin membership, recruiter fees, job postings
Student Recruitment / Marketing	35,000	35,000	-	11,524	11,524	schoolmint, vanguard, newspaper ads, Facebook
School Meals / Lunch	-	-	-	-	-	
Travel (Staff)	2,000	2,000	<u></u>	(2,000)	(2,000)	
Fundraising		-	-	-	-	
	18,250	18,250	-	(1,023)	(1,023)	Northeast CS network membership, SpEd membership w
Other TOTAL SCHOOL OPERATIONS	532,824	532,824	-	(165,652)	(165,652)	NYC CSC
	332,024	552,624		(105,052)	(105,052)	
FACILITY OPERATION & MAINTENANCE						
Insurance	37,373	37,373	-	(1,780)	(1,780)	Austin & Co - general liability, directors & officers, etc.
Janitorial	2,500	2,500	-	5,806	5,806	
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-	-	
Repairs & Maintenance	3,000	3,000		(2,396)	(2,396)	
Equipment / Furniture	-	-	-	-	-	
Security	-	-	-	-	-	
	-	-	-		-	
TOTAL FACILITY OPERATION & MAINTENANCE	42,873	42,873	<b>.</b>	1,631	1,631	
DEPRECIATION & AMORTIZATION	80,000	80,000	-	(7,174)	(7,174)	
COVID-19 / CONTINGENCY	49,193	49,193	-	(49,193)	(49,193)	2% of revenues
DEFERRED RENT	-	-	-	-	-	
TOTAL EXPENSES	4,755,112	4,755,112	5.	(1,512,359)	(1,512,359)	
NET INCOME	163,933	163,933	<u>19</u> 11	(700,523)	(700,523)	

				MANHATT	AN CHARTE	R SCHOOL
1	1	Budget	/ Operatin	g Plan	1	
					2021-22	
Total Revenue	4,919,045	4,919,045	-	· · ·		
Total Expenses	4,755,112	4,755,112	-	(1,512,359)		
Net Income	163,933	163,933	-	(700,523)	(700,523)	
Actual Student Enrollment	1			l i		
		Total Year		VADI	ANCE	
	1	Total Teal			r III	
	Ordetral	Devileed		Original Budget vs. DV	Revised	DESCRIPTION OF ASSUMPTIONS
	Original Budget	Revised Budget	Variance	Budget vs. PY Budget	Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
	2	2		244000	2	
ENDOLINGENT *School Districts Are Linked To Above Entries*						
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts:	1				I	
NYC CHANCELLOR'S OFFICE	1					
-	1					
	1					
-	1					
	1					
-	1					
-	1					
	1					
~	1					
-	1					
	1				I	
-	1				I	
-	1				I	
-	1				I	
	1				I	
ALL OTHER School Districts: (Weighted Avg)	1				I	
TOTAL ENROLLMENT						
REVENUE PER PUPIL						
EXPENSES PER PUPIL					I	

	1					MANHATTA	N CHARTER	SCHOOL						
							Operating							
							2021-22							
Total Revenue	4,107,209	1,199,050	-	-	1,260,085	-	-	1,220,085		-	1,239,825		-	4,919,045
Total Expenses	3,242,753	900,728	-	-	1,151,764	-	:-	1,130,533	-	-	1,572,087	-	-	4,755,112
Net Income	864,456	298,322	-	-	108,321	-	-	89,552	-	-	(332,262)	-	-	163,933
Actual Student Enrollment	274	235	-	-	235	15	-	235		-	235		-	
	Prior Year Actual	1st 0	uarter - 7/1 -	9/30	2nd Ou	larter - 10/1 -	12/31	3rd C	uarter - 1/1 -	3/31	4th C	uarter - 4/1 -	6/30	
	2020-21									-,			,	
	Revenue Per	Original	Revised		Original	Revised		Original	Revised		Original	Revised		Original
	Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget	Budget	Variance	Budget
CASH FLOW ADJUSTMENTS						and the second se			and the second sec		and the second			
OPERATING ACTIVITIES {enter descriptions below }														
Example - Add Back Depreciation	72,826	20,000	-	-	20,000	3 <b>-</b> -	-	20,000	-	-	20,000	-	-	80,000
Other	-	-	-	-	-	2 <del>-</del> 2	-	-	-	-	-	-	-	-
Total Operating Activities	72,826	20,000	-	-	20,000	-	-	20,000	-	-	20,000	-	S=	80,000
INVESTMENT ACTIVITIES {enter descriptions below }														
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	<del></del>	-	-	-	÷	-	-
Other	-	-	<u> </u>	-	-	3 <del>-</del> 4	1 <del>-</del>	-	-	9 <b>-</b> 9	-	-	-	-
Total Investment Activities	-		-			-	-		-	-	- 1	-	-	-
FINANCING ACTIVITIES {enter descriptions below }														
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-		-	- )	-	-	-	-	-	-
Other		-	-	-	-	0.7	-	2.0		-			-	-
Total Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Flow Adjustments	72,826	20,000	-		20,000	15		20,000	-	-	20,000	-	-	80,000
NET INCOME	937,282	318,322	-	~	128,321	-	-	109,552	-	-	(312,262)	-	-	243,933
Beginning Cash Balance	2,846,882	3,784,165	-	-	4,102,487	-	-	4,230,808	-	-	4,340,360	-	-	3,784,165
ENDING CASH BALANCE	3,784,165	4,102,487	-	-	4,230,808	-	-	4,340,360	-	-	4,028,098	-	-	4,028,098

			MANHATT	AN CHARTER	R SCHOOL
	Budget	/ Operatin	g Plan		
				2021-22	
Total Revenue	4,919,045	_	811,836	811,836	
Total Expenses	4,755,112		(1,512,359)		
Net Income	163,933		(700,523)		
Actual Student Enrollment	105,555		(700,525)	(100,525)	
	Total Year		VARI	ANCE	
			Original	Revised	
	Revised		Budget vs. PY	Budget vs. PY	DESCRIPTION OF ASSUMPTIONS
	Budget	Variance	Budget	Budget	
Example - Add Back Depreciation Other Total Operating Activities INVESTMENT ACTIVITIES { <i>enter descriptions below</i> } Example - Subtract Property and Equipment Expenditures Other Total Investment Activities FINANCING ACTIVITIES { <i>enter descriptions below</i> } Example - Add Expected Proceeds from a Loan or Line of Credit	80,000 - 80,000 - - - -	-	7,174 - 7,174 - - -	7,174 - 7,174 - - - -	
Other Total Financing Activities	-		-		
Total Cash Flow Adjustments	80,000	-	7,174	7,174	
NET INCOME	243,933	-	(693,349)	(693,349)	
Beginning Cash Balance	3,784,165	-	937,282	937,282	
ENDING CASH BALANCE	4,028,098	120	243,933	243,933	

### MANHATTAN CHARTER SCHOOL

#### **BALANCE SHEET** DO NOT ENTER BALANCE SHEET DATA ON THIS TEMPLATE 2021-22 Balance sheet data should for the Ed Corp: Manhattan Charter Schools (Combined) Q1 Q2 Q3 Q4 **Prior Year** should be entered on the template for Manhattan Charter School II. 2020-21 As of 9/30 As of 12/31 As of 3/31 As of 6/30 ASSETS **CURRENT ASSETS** Cash and cash equivalents \_ -\_ -Grants and contracts receivable ----Accounts receivables ----Prepaid Expenses --------Contributions and other receivables TOTAL CURRENT ASSETS --\_ \_ **PROPERTY, BUILDING AND EQUIPMENT, net** --------**OTHER ASSETS** TOTAL ASSETS LIABILITIES AND NET ASSETS **CURRENT LIABILITIES** Accounts payable and accrued expenses ----Accrued payroll and benefits ----Deferred Revenue ----Current maturities of long-term debt ----Short Term Debt - Bonds, Notes Payable ----\_ Other --\_ -TOTAL CURRENT LIABILITIES \_ ----LONG-TERM DEBT and NOTES PAYABLE, net current maturities TOTAL LIABILITIES \_ -**NET ASSETS** Unrestricted \_ \_ -\_ --Temporarily restricted --TOTAL NET ASSETS ----TOTAL LIABILITIES AND NET ASSETS

							NHATTAN CH Budget / Op						
							2021	-22					
Total Revenue			1,199,050	-	-1	1,260,085		-	1,220,085	-	-	1,239,825	1
Total Expenses		-	900,728	-	-	1,151,764	-	-	1,130,533	-	-	1,572,087	8
Net Income		-	298,322	-	-	108,321	-	-	00 553	-	-	(332,262)	
Actual Student Enrollment		-	235	-		235	-	<u>a</u>		-	20	235	1
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and \	/ariance Analysis'	1st C	Quarter - 7/1 - 9	9/30	2nd Q	uarter - 10/1 - 1	12/31	3rd (	Quarter - 1/1 - 3	5/31	4th 0	Quarter - 4/1 -	6/30
Section is Based on LAST ACTUAL Quarter Complete			Current			Current			Current			Current	
		Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
REVENUE REVENUES FROM STATE SOURCES	2021-22 Per Pupil Rate												
Per Pupil Revenue NYC CHANCELLOR'S OFFICE	16,844		989,585			989,585			989,585			989,585	
INTE CHANCELLOR 3 OFFICE	10,044		565,565			565,565	-		565,565	-		565,565	
			-	-		-	-		-			-	
-			-	-		-	-		-			-	
	-		-	-		-	-			-			-
-	-		-	-		-	-		-	-		-	
-	-		-	-		-	-		-	-		-	į
-			-	-		-	-		-	-		-	9
-	-		-	-			-		-	-		-	
-	-		-			-	12		-	12		<u></u>	1
-	-		-	-		-	-		-	-		-	1
-			-	-		-			-	-		-	
-	-		-	-		-	-		-	-		-	8
-	-		-	-		-	-		-	-		-	8
-	-		-	-		-	-		-	-		-	
ALL OTHER School Districts: ( Count = 0 ) TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	16,844		989,585	-		989,585	-		989,585	-		- 989,585	
Special Education Revenue	10,044	-	114,290			114,290	-		114,290	-	-	114,290	
Grants		ļļ	114,250			114,250			114,250			114,230	
Stimulus			-	-		-	-		-	-		-	
DYCD (Department of Youth and Community Development)			-	-		-	-		-	-		-	9
Other			-	-		-	-		-	-		-	
NYC DoE Rental Assistance			-	-		-			-	-		-	1
Other			-	-		-	-		-	-		-	
TOTAL REVENUE FROM STATE SOURCES			1,103,875		-	1,103,875	-	-	1,103,875	-		1,103,875	в
REVENUE FROM FEDERAL FUNDING													
IDEA Special Needs			- 1	-		40,000	-			- 1		_	3
Title I			8,813	-		26,438	-		26,438	-		26,438	
Title Funding - Other			1,705	-		5,115	-		5,115	-		5,115	
School Food Service (Free Lunch)			-	-		-	-		-	-		-	
Grants													
Charter School Program (CSP) Planning & Implementation			-	12		-	<u></u>		-			<u>-</u>	1
Other			-	-		-	-		-	-		-	
Other			-	-			1.5			-			
TOTAL REVENUE FROM FEDERAL SOURCES		-	10,518	-		71,553			31,553			31,553	
LOCAL and OTHER REVENUE													
Contributions and Donations			-	-		-	-		-	-		-	
Fundraising			÷	-		-	-		E	-		-	0
Erate Reimbursement			82,658	-		82,658	-		82,658			82,657	9
Earnings on Investments			1,500	-		1,500	-		1,500	-		1,500	8
Interest Income			500	12		500	-		500			500	1
Food Service (Income from meals)			-	-		-	-		-	-		-	
Text Book			-	-		-	-		-	-		19,740	
OTHER			-	-		-	-		-	-		-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			84,658	-	-	84,658	-	-	84,658	-	-	104,397	
TOTAL REVENUE			1,199,050		-	1,260,085		-	1,220,085		-3	1,239,825	-
							-	-					

						MAN	NHATTAN CH	IARTER SCH	IOOL				
							Budget / Op						
						-		the state of the					
Total Revenue			1,199,050		-	1,260,085	2021		1,220,085		·	1,239,825	
		-					-	-		-	-		
Total Expenses		-	900,728	-	~	1,151,764	-	-	1,130,533	-	-	1,572,087	
Net Income		-	298,322	-	-	108,321	-	-	89,552	-	-	(332,262)	
Actual Student Enrollment		-	235	-	-	235	-	-	235	-		235	ii.
		1st (	Quarter - 7/1 - 9	9/30	2nd C	uarter - 10/1 - 1	12/31	3rd	Quarter - 1/1 - 3	3/31	4th	Quarter - 4/1 - (	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and													
Section is Based on LAST ACTUAL Quarter Complete	ed		<b>C</b>			<b>C</b>			6t			<b>C</b>	
		Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual	Current Budget	Variance
EXPENSES	Quarter 0												
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions												
Executive Management	-		25,778	-		25,778	-		25,778			25,778	ĺ.
Instructional Management	-		77,125	-		77,125	-		77,125			77,125	9
Deans, Directors & Coordinators	-		-			-	-		-	-		-	
CFO / Director of Finance	-		-	1		-	-		-			-	1
Operation / Business Manager	-		46,911	:		46,911	-		46,911			46,911	9
Administrative Staff	-			-			-		-				g
TOTAL ADMINISTRATIVE STAFF	-	-	149,815	-	-	149,815	-	-	149,815	2 <b>-</b> .	-	149,815	2
INSTRUCTIONAL PERSONNEL COSTS													
Teachers - Regular	-		163,598	-		245,397	-		245,397	-		327,196	
Teachers - SPED	-		39,340	-		59,010	-		59,010	-		78,680	
Substitute Teachers	-		-	-		-			-	9 <del>-</del>		-	9
Teaching Assistants	-		28,122			42,183	-		42,183	-		56,244	
Specialty Teachers	-		28,802			43,204	-		43,204	12		57,605	
Aides	-		-	-		-	-		-	-		-	
Therapists & Counselors	-		21,838	-		32,757	-		32,757	1.5		43,676	
Other	<u> </u>		62,434			105,496	-		105,496	-		278,364	8
TOTAL INSTRUCTIONAL	-	-	344,134	-	-	528,046	~	-	528,046	-	-	841,764	â
NON-INSTRUCTIONAL PERSONNEL COSTS													
Nurse	-		÷	18		H			E	E		B	
Librarian	-		-	-		-	-		-	-		-	8
Custodian	-		-			-	-		-	-		-	
Security	-		-	-		-	-		-			-	
Other	<u> </u>		19,662	-		19,662	-		19,662	-		19,662	
TOTAL NON-INSTRUCTIONAL		-	19,662	-	-	19,662	-	-	19,662	-	-	19,662	3
SUBTOTAL PERSONNEL SERVICE COSTS			513,610	-		697 <b>,</b> 522			697,522			1,011,241	U
PAYROLL TAXES AND BENEFITS													r
Payroll Taxes			63,143	-		63,143			63,143			63,143	
Fringe / Employee Benefits			104,805	-		104,805	-		104,805	-		104,805	i
Retirement / Pension			-	-		-	-		-	-		87,597	
TOTAL PAYROLL TAXES AND BENEFITS		-	167,947	-	-	167,947	-	-	167,947	-	-	255,544	9
TOTAL PERSONNEL SERVICE COSTS	-	-	681,558	H	-	865,470	-	-	865,470	-	-	1,266,785	į
CONTRACTED SERVICES													
Accounting / Audit			26,550	- (		26,550	-		26,550	-		39,550	
Legal			6,250	-		6,250	-		6,250	-		6,250	
Management Company Fee			-	-		-	-					-	
Nurse Services			-	-		-	-					-	
Food Service / School Lunch			-	-		-	-		-	-		-	
Payroll Services			3,000			3,000	-		3,000	1.5		3,000	
Special Ed Services			-	-		-	-			-		-	
Titlement Services (i.e. Title I)			-	-		-	-		-	-		-	
Other Purchased / Professional / Consulting			29,790			61,650	<u> </u>		61,650	-		61,650	
TOTAL CONTRACTED SERVICES			65,590	-		97,450	-	-	97,450	-	-	110,450	

					MAN	IHATTAN CH	ARTER SCH	OOL				
					1	Budget / Ope	erating Plan					
						2021	1 - The second					
Total Revenue		1,199,050		1	1,260,085	2021		1,220,085			1,239,825	
	-		-	-		-	-		-	-		
Total Expenses	-		-	-	1,151,764	-		1,130,533	-		1,572,087	
Net Income	-		-	-	108,321	-	-	89,552	-	-	(332,262)	
Actual Student Enrollment	-	235	-	-	235	-	20	235	-	<b>2</b> 2	235	
	1et	Quarter - 7/1 - 9	0/30	2nd O	uarter - 10/1 - 1	2/31	3rd (	Quarter - 1/1 - 3	2/21	/th (	Quarter - 4/1 - 6	5/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'		Quarter - 7/1	,,50	2110 Q	uarter - 10/1 - 1	2/51	Side	Quarter - 1/1 - 5	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	401 0		<i>, 50</i>
Section is Based on LAST ACTUAL Quarter Completed									I			
Section is based on LAST ACTORE Quarter completed		Current			Current			Current	I		Current	
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
SCHOOL OPERATIONS												
Board Expenses		625	-		125	-		125	-		125	
Classroom / Teaching Supplies & Materials		24,415	1-		39,102	-		7,227	-		7,226	
Special Ed Supplies & Materials		458	-		792	-		125	-		125	
Textbooks / Workbooks					-	-		19,740	-			
Supplies & Materials other		-			-	-			-		-	
Equipment / Furniture		300	-		900	-		900	-		900	
Telephone		500	-		500	-		500	- 1		500	
Technology		32,591	-		32,091	-		32,091	-		32,091	
Student Testing & Assessment		5,000	-		5,000	-		5,000	-		5,000	
Field Trips		1,250	-		3,750	-		3,750	-		6,250	
Transportation (student)		-,	-		-	-		-	-		-	
Student Services - other		2,500			7,500	-		7,500	-		7,500	
Office Expense		8,125			8,125	-		8,125			8,125	
Staff Development		33,750	-		33,750	-		33,750	-		33,750	
Staff Recruitment		4,000	-		4,000	-		4,000	-		4,000	
Student Recruitment / Marketing		4,286			17,429	-		9,000	-		4,286	
School Meals / Lunch		-	-		-	-		-	-		-	
Travel (Staff)		500			500	-		500	-		500	
Fundraising		-	-		-	-		-	-		-	
Other		4,562	-		4,562	-		4,562	-		4,563	
TOTAL SCHOOL OPERATIONS	-	122,862	-	-	158,126	-	-3,	136,895	-	-1	114,941	
FACILITY OPERATION & MAINTENANCE												
Insurance		9,343	-		9,343	-		9,343	-		9,343	
Janitorial		625	-		625	-		625	-		625	
Building and Land Rent / Lease / Facility Finance Interest		-			-						-	
Repairs & Maintenance		750	-		750	-		750	-		750	
Equipment / Furniture		-	12		-	-			-			
Security		-	-		-	-		-	-		-	
Utilities		-	-		-	-		-	-		-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	10,718	-	-	10,718	-	-	10,718	-		10,718	
DEPRECIATION & AMORTIZATION		20,000	-		20,000			20,000			20,000	
COVID-19 / CONTINGENCY		20,000	-			-			-		49,193	
DEFERRED RENT		-	-		-	-		-	-		49,195	
					~							
OTAL EXPENSES		900,728	-	-	1,151,764	-	-	1,130,533	-	-	1,572,087	
NET INCOME	-	298,322	-	-	108,321	-		89,552	-		(332,262)	

4,901

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							HARTER SCH					
						Budget / Op	erating Plan	l .				
						202	1-22					
Total Revenue		1,199,050	-	-	1,260,085	-	-	1,220,085	-	-	1,239,825	
Total Expenses	-	900,728	-	-	1,151,764	-	-	1,130,533	-	-	1,572,087	8
Net Income	-	298,322	. <del></del>	-	108,321		-	,,	-	-	(332,262)	0
Actual Student Enrollment	-	235		-	235	1 <u>-</u>	-	235	-	-	235	
	1st (	Quarter - 7/1 -	9/30	2nd Q	uarter - 10/1 -	12/31	3rd (	Quarter - 1/1 -	3/31	4th	Quarter - 4/1 -	6/30
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'												
Section is Based on LAST ACTUAL Quarter Completed		Comment			Comment			Comment			Comment	
	Actual	Current	Variance	Actual	Current	Variance	Actual	Current	Variance	Actual	Current	Variance
	Actual	Budget	Vallance	Actual	Budget	Variance	Actual	Budget	variance	Actual	Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*												
NYC CHANCELLOR'S OFFICE	-	235	-	-	235		-	235	-	-	235	
-	-	÷	15	-		)	-			-	<del>.</del>	
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	-	-	-	-	-	-	-	-	-	-	-	
-	-	-	1.5	-	-	1.00	-	-	-	-	-	
ALL OTHER School Districts: ( Count = 0 )	-1	E	18	-	=		-			-	=	
TOTAL ENROLLMENT		235		<u></u>	235		<u>_</u>	235			235	
REVENUE PER PUPIL	-	5,102		-	5,362		-	5,192	-	-	5,276	

-

3,833

-

REVENUE PER PUPIL EXPENSES PER PUPIL

6,690

- 644

4,811

-

-

Sel Logents								TTAN CHAR		L				
and Research       -       -       -       4.932.956       6.53.958       -		1						2021-22						
Dial Depends         -         -         4 755,121         475	Total Revenue		-	-	-	4,919,045	(4,919,045)			4,919,045	(4,919,045)	-		
Let Induce I         · <t< td=""><td>Total Expenses</td><td></td><td>-</td><td>-</td><td>-</td><td></td><td>50 92 G26 10</td><td></td><td>-</td><td>10 A A A A A A A A A A A A A A A A A A A</td><td>58 85 86 86</td><td>-</td><td></td></t<>	Total Expenses		-	-	-		50 92 G26 10		-	10 A A A A A A A A A A A A A A A A A A A	58 85 86 86	-		
bits         bits <th< td=""><td></td><td>I</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>10010 40010</td><td>2 6 6 6 7</td><td></td><td></td></th<>		I								10010 40010	2 6 6 6 7			
NUME         Function in Revenue and Epigediture Data IN the Total and Valance Analysit Section is Readed in LXTACTUAL Quarter Completed         Current Revenue Actual Budget un, Quarter Duarter Revenue Actual Duarter Budget Under Completed         Actual Duarter Budget Under Completed Section is Readed INTACTUAL Quarter Completed         Actual Duarter Budget Under Completed Section is Readed INTACTUAL Quarter Completed         Actual Duarter Budget Under Completed Section is Readed INTACTUAL Quarter Completed INTACTUAL Quarter Compl				-		105,555	(105,555)	-		105,555	(105,555)			
Interface         Current         Actual         Original         Original<				-	-			-	-				,	
Interface         Current         Actual         Original         Original<		Г					TOTAL	S AND VARIAN	CE ANALYSIS		~			
Section is Based on LSAT ACTUAL Quarter Competed         n.         <	*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and V	ariance Analysis'		Current	Actual						Actual			
				Budget	vs.			100			vs.	PY Actual (PY TY /	Actual CY	
Atua         Quarter         Nudget         Nudget </td <td>Section is based on EAST ACTORE Quarter completed</td> <td>·   </td> <td></td> <td></td> <td></td> <td>Current</td> <td></td> <td>-</td> <td></td> <td>Original</td> <td></td> <td></td> <td>vs.</td>	Section is based on EAST ACTORE Quarter completed	·				Current		-		Original			vs.	
BIVENUS SUM SUM SUM SUM SUM         Bit 2017           Pri Pupil Round         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         100000         100000         100000         100000         100000         100000         1000000         1000000 <t< th=""><th></th><th></th><th>Actual</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th>Actual PY</th></t<>			Actual										Actual PY	
BIVENUS SUM SUM SUM SUM SUM         Bit 2017           Pri Pupil Round         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         10000         100000         100000         100000         100000         100000         100000         1000000         1000000 <t< td=""><td>REVENUE</td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td></t<>	REVENUE				-					-				
NCLARGELORS OFFICE       15,8440       15,98,140       0,598,340       -       -       3,98,340       0,598,340       -       0         -       0 <td>REVENUES FROM STATE SOURCES</td> <td></td>	REVENUES FROM STATE SOURCES													
-       -	-												í	
	NYC CHANCELLOR'S OFFICE	16,844	-	-	-	3,958,340	(3,958,340)	-	-	3,958,340	(3,958,340)	-		
-       -	-	-	-1	-	-	-	-	-	-	-	-	-	1	
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I         I <thi< th="">         I         I         I</thi<>	-	-	-	-	-		-	-		-	-	1.7		
I         I <thi< th="">         I         I         I</thi<>	-	-		-	-	-	-	-	-	-	-	-		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding.)       16,844       -       -       3,958,340       (3,958,340)       -       -         Special Edication Revenue       -       -       457,160       (457,160)       - <td>-</td> <td></td>	-	-	-	-	-	-	-	-	-	-	-	-		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding.)       16,844       -       -       3,958,340       (3,958,340)       -       -         Special Edication Revenue       -       -       457,160       (457,160)       - <td>-</td> <td>-</td> <td>-</td> <td>H</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td>	-	-	-	H	-	-	-	-	-	-	-	-		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding.)       16,844       -       -       3,958,340       (3,958,340)       -       -         Special Edication Revenue       -       -       457,160       (457,160)       - <td>ALL OTHER School Districts: ( Count = 0 )</td> <td>-</td> <td></td>	ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-	-	-	-	-	-	-		
Special Education Revenue       -       -       457,160       (457,160)       -       457,160       (457,160)       -         Stimulus       - <td< td=""><td></td><td>16,844</td><td>-</td><td>-</td><td>-</td><td>3,958,340</td><td>(3,958,340)</td><td>-</td><td>-</td><td>3,958,340</td><td>(3,958,340)</td><td>.<del>.</del></td><td></td></td<>		16,844	-	-	-	3,958,340	(3,958,340)	-	-	3,958,340	(3,958,340)	. <del>.</del>		
Grants         Unit of the second			-	-	-			-	-			1 <u>-</u>		
Simulus						0.000000000000000000000000000000000000							<u>.</u>	
DYCD (Department of Youth and Community Development)         -			-	-	-	-	-	-	-	-	-	-		
Other       - <td></td> <td></td> <td>-</td> <td></td>			-	-	-	-	-	-	-	-	-	-		
NYC DoE Rental Assistance       -<			-	-	-	-	-	-	-	-	-			
Other       - <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td><u></u></td> <td></td>			-	-	-	-	-	-	-	-	-	<u></u>		
TOTAL REVENUE FROM STATE SOURCES       -       -       4,415,500       (4,415,500)       -       -       4,415,500       (4,415,500)       -       -       -       -       -       -       4,415,500       (4,415,500)       -			-	-	-	-	-	-	-	-	-	-		
RVENUE FROM FEDERAL FUNDING         IDEA Special Needs         Title 1         Title funding - Other         School Food Service (Free Lunch)         Grants         Other		ľ	-	-		4,415,500	(4,415,500)	-	_	4,415,500	(4,415,500)	-		
IDEA Special Needs       -       -       40,000       -       -       40,000       - <td< td=""><td>and style POINT POINT CONTRACTOR STOCKS STOCKS IN A SECOND WITH CONTRACTOR AND A DUTY STOCKS AND A SECOND</td><td></td><td></td><td></td><td></td><td>.,,</td><td>(1)</td><td></td><td></td><td>.,</td><td>(.,</td><td></td><td></td></td<>	and style POINT POINT CONTRACTOR STOCKS STOCKS IN A SECOND WITH CONTRACTOR AND A DUTY STOCKS AND A SECOND					.,,	(1)			.,	(.,			
Title 1       -       -       88,125       (88,125)       -       -       88,125       (88,125)       -       -         Title funding - Other       -       -       17,050       (17,050)       -		T	-		-	40,000	(40.000)	- 1		40.000	(40,000)			
Title Funding - Other       -       -       17,050       (17,050)       -		ŀ	-	-				-						
School Food Service (Free Lunch)       -		ŀ	-	-	-			-	-	and the second se		-		
Grants         Charter School Program (CSP) Planning & Implementation         Impleme						17,050	(17,050)	-		17,050	(17,030)			
Charter School Program (CSP) Planning & Implementation       -		ŀ		-		-			_		-	-		
Other       - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							-							
Other       Image: Constraint of the constra		ŀ	-	-	-	-	-	-	_	-	-	-		
TOTAL REVENUE FROM FEDERAL SOURCES       -       -       145,175       (145,175)       -       -       145,175       (145,175)       - <th< td=""><td></td><td></td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td></td></th<>			-		-	-	-	-	-	-	-	-		
LOCAL and OTHER REVENUE         Contributions and Donations         Fundraising         Erate Reimbursement         Earnings on Investments         Interest Income         Food Service (Income from meals)         Text Book         OTHER         OTHER         TOTAL REVENUE FROM LOCAL and OTHER SOURCES			-			445 475		-	-					
Contributions and Donations	I OTAL REVENUE FRUIVI FEDERAL SUURCES	L	-	-	-	145,175	(145,175)	-	-	145,175	(145,175)	-		
Fundraising       - <td< td=""><td>LOCAL and OTHER REVENUE</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	LOCAL and OTHER REVENUE													
Erate Reimbursement       -       -       330,630       (330,630)       -       -       330,630       (330,630)       -       <	Contributions and Donations	[	-	-	-	-	-	-	_	-		-		
Erate Reimbursement       -       -       330,630       (330,630)       -       -       330,630       (330,630)       -       <	Fundraising	1			-	E.		-	-	-				
Earnings on Investments       - <td>Erate Reimbursement</td> <td>1</td> <td>-</td> <td>-</td> <td>-</td> <td>330,630</td> <td>(330,630)</td> <td>-</td> <td>-3</td> <td>330,630</td> <td>(330,630)</td> <td>1-</td> <td></td>	Erate Reimbursement	1	-	-	-	330,630	(330,630)	-	-3	330,630	(330,630)	1-		
Interest Income       -       -       -       2,000       (2,000)       -       -       2,000       (2,000)       -			-	-	-			-	-			-		
Food Service (Income from meals)       -			-	-		and the second se		-	-			22 C		
Text Book       -       -       19,740       (19,740)       -       -         OTHER       - <th< td=""><td></td><td>1</td><td>-</td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td></td></th<>		1	-	-	-		-	-	-		-	-		
OTHER       - <th -<="" td="" th<=""><td></td><td>                                     </td><td>-</td><td>-</td><td>-</td><td>19,740</td><td>(19,740)</td><td>-</td><td>-</td><td>19,740</td><td>(19,740)</td><td></td><td></td></th>	<td></td> <td>                                     </td> <td>-</td> <td>-</td> <td>-</td> <td>19,740</td> <td>(19,740)</td> <td>-</td> <td>-</td> <td>19,740</td> <td>(19,740)</td> <td></td> <td></td>			-	-	-	19,740	(19,740)	-	-	19,740	(19,740)		
TOTAL REVENUE FROM LOCAL and OTHER SOURCES - 358,370 (358,370)		l l	-	-	-	-	-	-	-	-	-			
			-	-	-	358,370	(358,370)	-	-	358,370	(358,370)			
OTAL REVENUE 4,919,045 4,919,045 - 4,919,045 -						,	( -,-,-)				(,			
	TOTAL REVENUE	[	- 1	-	-	4,919,045	(4,919,045)		-	4,919,045	(4,919,045)			

							TTAN CHAR	TER SCHOO ting Plan	L			
							2021-22	2				
Total Revenue		-	-	-	4,919,045	(4,919,045)	-	-	4,919,045	(4,919,045)	- H	Į
Total Expenses		~	-	-	4,755,112	4,755,112			4,755,112	4,755,112	-	8
Net Income		-	-	-	163,933	(163,933)		-	163,933	(163,933)	-	
Actual Student Enrollment		-	-				121	-			-	
	[					TOTAL	S AND VARIAN	CE ANALYSIS		-		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and V	/ariance Analysis'		Current	Actual		Actual	Original	Actual		Actual		
Section is Based on LAST ACTUAL Quarter Completed	4   k		Budget	vs.		vs.	Budget	vs.		VS.	PY Actual (PY TY /	Actual CY
			(Current	Current	Current	Current	(Current	Original	Original	Original	No. of COMPLETED	vs.
		Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget	Budget - TY	Budget TY	Actual CY Quarters)	Actual PY
REVENUE												
REVENUES FROM STATE SOURCES	2021-22											
Per Pupil Revenue	Per Pupil Rate					(2.27.2.2.10)				(0.000.000)		
NYC CHANCELLOR'S OFFICE	16,844	-	-	-	3,958,340	(3,958,340)	-	-	3,958,340	(3,958,340)		
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	-	-	÷.	-	-	÷	E	-	=		ie.	
ALL OTHER School Districts: ( Count = 0 )		-1	-	-	-	-	-	-	-	-		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	16,844	-	-	-	3,958,340		-	-	3,958,340	(3,958,340)		
Special Education Revenue		-	-	-	457,160	(457,160)	-	-	457,160	(457,160)	r=	-
Grants								1	1			
Stimulus		-	20 20	-	-	-		-				
DYCD (Department of Youth and Community Development)		-	-	-	-	-	-	-	-	-	-	
Other NYC DoE Rental Assistance		-	-		-	-		-	-	-	1. <del></del>	
Other		-	-	-	-	-	-	-	-	-	-	
TOTAL REVENUE FROM STATE SOURCES					4.415.500	(4.415.500)			4 415 500	(4.415.500)		
TOTAL REVENUE FROM STATE SOURCES	L	-	-	-	4,415,500	(4,415,500)	-	-	4,415,500	(4,415,500)	-	
REVENUE FROM FEDERAL FUNDING												
IDEA Special Needs		-	-	-	40,000	(40,000)	-	-	40,000	(40,000)	-	
Title I	ļ	-	-	-	88,125	(88,125)	9 <del>.</del> .	-	88,125	(88,125)	-	
Title Funding - Other		-		-	17,050	(17,050)	-	-	17,050	(17,050)		
School Food Service (Free Lunch)		-	-	-	-	-	1 <del>-</del>	-	-	-	-	
Grants	ŀ											
Charter School Program (CSP) Planning & Implementation Other	ŀ	-	-				-		-			
	ŀ	-	-	-	-		-	-	-	-	-	-
Other TOTAL REVENUE FROM FEDERAL SOURCES					145 475	(1 45 4 75)	5.	-	145 475	(145.475)		
	I	-	-	-	145,175	(145,175)		-	145,175	(145,175)	-	
LOCAL and OTHER REVENUE	-											
Contributions and Donations	1	-	-	-	-	-		-	-	-	-	
Fundraising	ļ	-	E.	-	-	-	-	-		-	-	
Erate Reimbursement		-	-	-	330,630	(330,630)	14	-	330,630	(330,630)	-	
Earnings on Investments				-	6,000	(6,000)		-	6,000	(6,000)	1. <del></del>	
Interest Income		-	-	-	2,000	(2,000)		-	2,000	(2,000)	<u> </u>	
Food Service (Income from meals)		-	-	-	-	- (10.740)		-	-	-	-	-
Text Book	ŀ	-			19,740	(19,740)		-	19,740	(19,740)	. (J.) 	
		-			-	-	3 <del>-</del>			-		
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	1	-	-	-	358,370	(358,370)	-	-	358,370	(358,370)	-	
	Î.				4 010 045	(4.010.045)			4 010 045	(4 010 045)		
TOTAL REVENUE		-	-		4,919,045	(4,919,045)	-		4,919,045	(4,919,045)		2

							ATTAN CHAR Iget / Opera		L			
	1						2021-22					
Total Revenue		-	-	-	4,919,045	(4,919,045)		-	4,919,045	(4,919,045)	-	
Total Expenses					4,755,112	4,755,112			4,755,112	4,755,112		
Net Income		-	-	-	163,933	(163,933)	-	-	163,933	(163,933)	-	
Actual Student Enrollment				-	103,555	(103,333)		-	105,555	(103,555)		
			- 1									
						TOTAL						
*NOTE: Envolument, Devenue and Evnediture Data IN the 'Total and	Variance Analysis		Current	Actual		Actual	S AND VARIAN Original	Actual		Actual		
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Section is Based on LAST ACTUAL Quarter Complet			Budget	VS.		VS.	Budget	VS.		VS.	PY Actual (PY TY /	Actual CY
Section is based on LAST ACTUAL Quarter complet	eu		(Current	Current	Current	Current	(Current	Original	Original	Original	No. of COMPLETED	VS.
		Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget	Budget - TY	Budget TY	Actual CY Quarters)	Actual PY
	Quarter 0											
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions											
Executive Management	-	-	-	-	103,113	103,113	-	-	103,113	103,113		
Instructional Management		-	-	-	308,500	308,500		-	308,500	308,500		
Deans, Directors & Coordinators	_	-	-	-	-	-	-	-	-	-		
CFO / Director of Finance		-	-	-	-	-		-	-	11 <u>-</u> -	-	ŝ
Operation / Business Manager			-	-	187,645	187,645	-	-	187,645	187,645	-	D
Administrative Staff	-	-	-	-	-	-	1.5	-	-		-	5
TOTAL ADMINISTRATIVE STAFF	· ·		-	-	599,259	599,259	-	-	599,259	599,259	-	
INSTRUCTIONAL PERSONNEL COSTS									· · · · · · · ·			
Teachers - Regular					981,588	981,588			981,588	981,588		
Teachers - Regular Teachers - SPED		-	-	-	236,040	236,040	-	-	236,040	236,040	-	
Substitute Teachers		-	-		230,040	230,040			230,040	230,040		
Teaching Assistants		-	-	-	168,731	168,731	-	-	168,731	168,731	-	
Specialty Teachers	-	-	-	-	172,814		12	_	172,814	172,814	-	
Aides	-	-	-	-	-	-	-	-	-	-	-	
Therapists & Counselors	-	-	-	-	131,027	131,027		-	131,027	131,027	-	52
Other	-	-	-	-	551,789	551,789	9-	-	551,789	551,789	-	13
TOTAL INSTRUCTIONAL	-	-	-	12	2,241,989	2,241,989		-	2,241,989	2,241,989	-	
NON-INSTRUCTIONAL PERSONNEL COSTS								-	· · · · · ·			
Nurse			8				307				325	
Librarian		-	-	-	-	-		-	-		-	
Custodian	-	-	-	-	-		-	-	-	-		
Security	-	-	-		-		12	_		12	12	2
Other	-	-	-	-	78,648	78,648	-	-	78,648	78,648	-	
TOTAL NON-INSTRUCTIONAL			-	-	78,648	78,648	-	-	78,648	78,648	-	8
CVP241150, 00040-0100000-010 - 4430000-0-0445 C449524 America 19050000												
SUBTOTAL PERSONNEL SERVICE COSTS	-		-	-	2,919,896	2,919,896	100		2,919,896	2,919,896		5
PAYROLL TAXES AND BENEFITS	-											
Payroll Taxes		-	-	-	252,571	252,571		-	252,571	252,571	-	5
Fringe / Employee Benefits			-	-	419,219	419,219	3 <b>-</b>	-	419,219	419,219	-	5
Retirement / Pension		-		-	87,597	87,597	-	-	87,597	87,597	-	2
TOTAL PAYROLL TAXES AND BENEFITS		-	-	-	759,386	759,386	1-	-	759,386	759,386		
TOTAL PERSONNEL SERVICE COSTS		-	-	-	3,679,282	3,679,282	-	-	3,679,282	3,679,282	-	1
CONTRACTED SERVICES												
Accounting / Audit	1	-	_	-	119,200	119,200		-	119,200	119,200	-	2
Legal		-	-	-	25,000	25,000		-	25,000	25,000		
Management Company Fee	I	-	-	-	-	-	-	-	-			
Nurse Services		-	-	-	-	-		-	-	1 <u>-</u> -	-	2
Food Service / School Lunch	1		-	-	-	-	-	-	-	-	-	
Payroll Services		-	-	-	12,000	12,000	12.5	-	12,000	12,000	-	
Special Ed Services		-	-	-	-	-	5-	-	-	5-	-	
Titlement Services (i.e. Title I)		-	-	-		-		-	-		-	
Other Purchased / Professional / Consulting		-		-	214,740	214,740	-	-	214,740	214,740		)
TOTAL CONTRACTED SERVICES		-	-	-	370,940	370,940		-	370,940	370,940	1-	

(Current Current Current Current Original Original Original No. of COMPLETED									TER SCHOO	L			
Total Revenue         -         -         4.433.045         -         -         4.433.045         -         -         4.435.045         (P32.045)         -         -         4.435.045         -         -         4.435.045         -         -         4.435.045         -         -         4.435.045         (P32.045)         P32.045							Buc						
Table Lapones         -         <									2				
Net None         .<			-	-	-	080 80	SI SI CES SI	-	-	0 0		-	(
Actual Suderit Fundiment         I <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>1.222 2.2</td> <td></td> <td></td> <td>-</td> <td>1011 (01)</td> <td></td> <td></td> <td>8</td>				-	-	1.222 2.2			-	1011 (01)			8
HOTE: Examinent, Revenue and Expediture Data III the "Infal and Vatance Analysis         Current         Current         Actual         Current         Current <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>163,933</td> <td>(163,933)</td> <td>1.00</td> <td>-</td> <td>163,933</td> <td>(163,933)</td> <td>-</td> <td>8</td>			-	-	-	163,933	(163,933)	1.00	-	163,933	(163,933)	-	8
HUTLE Enrollment, Revenue and Espectivue Data. IN the Total and Variance Analysis'         Section is Based on IAST ACTUAL Quieter Completed          Actual         Diriginal         Actual         Actual         Actual         Actual         Actual         Actual         Actual         Actual         Current         Original         Actual         Actual <t< td=""><td>Actual Student Enrollment</td><td></td><td>-</td><td>-</td><td>-</td><td></td><td></td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td></td></t<>	Actual Student Enrollment		-	-	-			-	-		-	-	
NUTLE Examines, Revenue and Espectiture Data Nutle Tradiand Variance Analysis         Current Biddet (Current Current Current Actual         Output User Biddet Current Curre													
Budget         v.         u.         u.g.         v.         Budget         v.         v.         V.         Budget         v.         V.        V.      <		[			<b>1</b> (12) (14)								
Number of the second								100					
Detection         Rediat         Quart	Section is Based on LAST ACTUAL Quarter Com	pleted		_		<b>.</b> .				<u></u>			Actual CY
DOPENS:         Durth Of Detection           ADMINISTANCE STAF PESONING COSTS         No. of Positions           0         0         0.0.01 Positions           0         0.0.01 Positions         0.0.01 Positions           0         0.0.01 Positions         0.0.01 Positions           0.01 Positions         0.0.01 Positions         0.0.01 Positions           0.01 Positions         0.0.01 Positions         0.0.01 Positions           0.01 Positions			Actual										VS.
JADMINSTRUTUC STAF FFEQUNEL COSTS         No. of Position           Decarite Management         -         -         10.11.1         10.11.3         -         0			Actual	Quartery	Budget	Budget - 11	Budget I f	Quarter)	Duaget	Budget - TT	Budget IT	Actual Cr Quarters)	Actual PY
Instructional Management         -         -         -         -         103,113         -         103,113         -         103,113         -         103,113         -         103,113         103,113         -         103,113 <td></td>													
Instructional Management         -         -         308,500         -         308,500         -         -         0		No. of Positions											
Deams, Directors & Coordinators         - <t< td=""><td></td><td></td><td></td><td>÷</td><td>-</td><td></td><td></td><td>)E</td><td>-</td><td></td><td></td><td></td><td></td></t<>				÷	-			)E	-				
Cf / Director of Finance       - </td <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>-</td> <td>-</td> <td>-</td> <td>308,500</td> <td>308,500</td> <td>0<b>-</b></td> <td>-</td> <td>308,500</td> <td>308,500</td> <td>-</td> <td></td>		· · · · · · · · · · · · · · · · · · ·	-	-	-	308,500	308,500	0 <b>-</b>	-	308,500	308,500	-	
Operation / Business Manager       -       -       127,645       -       127,645       127,645       - <t< td=""><td></td><td></td><td>~</td><td>-</td><td>-</td><td>-</td><td></td><td></td><td>-</td><td>-</td><td>8</td><td></td><td></td></t<>			~	-	-	-			-	-	8		
Administrative Staff       _		· · · · · · · · · · · · · · · · · · ·	-	-	-	-	-	-	-	-	-	-	
TOTAL ADMINISTRATIVE STAFF       -       -       599,259       599,259       -       599,259			-	-	-	187,645	187,645	-	-	187,645	187,645	-	
INSTRUCTIONAL PERSONNEL COSTS         -         -         981,588         -         981,588         -         981,588         -         981,588         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -         -         981,588         -			-				-		-		1.5		
Teachers - Regular       -       -       981.588       91.588 <td>TOTAL ADMINISTRATIVE STAFF</td> <td> I</td> <td>-</td> <td>-</td> <td>-</td> <td>599,259</td> <td>599,259</td> <td>8.</td> <td>-</td> <td>599,259</td> <td>599,259</td> <td>-</td> <td>2</td>	TOTAL ADMINISTRATIVE STAFF	I	-	-	-	599,259	599,259	8.	-	599,259	599,259	-	2
Teachers - SPED         -         -         -         236,040<	INSTRUCTIONAL PERSONNEL COSTS												
Teachers - SPED         -         -         236,040         23	Teachers - Regular	-		-	-	981,588	981,588	-	-	981,588	981,588	-	
Teaching Assistants       -		-	-		-	236,040			-	236,040	236,040	-	1
Specialty Teachers       -	Substitute Teachers	-	-1	-		-	-	-	-	-	9=1	-	17
Aldes       - <td>Teaching Assistants</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>168,731</td> <td>168,731</td> <td>8<b>7</b>.</td> <td>-</td> <td>168,731</td> <td>168,731</td> <td>L<del>.</del></td> <td></td>	Teaching Assistants	-	-	-	-	168,731	168,731	8 <b>7</b> .	-	168,731	168,731	L <del>.</del>	
Image: 1       -       -       131,027       -       -       131,027       131,027       -		-	-	-	-	172,814	172,814	1 <b>1</b>	-	172,814	172,814		
Other       -       -       551,789       551,789       -       -       551,789       551,789       - <t< td=""><td>Aides</td><td>-</td><td></td><td>-</td><td>-</td><td></td><td>-</td><td></td><td>-</td><td>-</td><td></td><td>-</td><td></td></t<>	Aides	-		-	-		-		-	-		-	
TOTAL INSTRUCTIONAL       -       -       2,241,989	Therapists & Counselors	-	-	-	-	131,027	131,027		-	131,027	131,027	1	
NON-INSTRUCTIONAL PERSONNEL COSTS         -	Other	<u> </u>	-	-		551,789	551,789	5 <b>-</b>	-	551,789	551,789		E
Nurse       - <td>TOTAL INSTRUCTIONAL</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>2,241,989</td> <td>2,241,989</td> <td></td> <td>-</td> <td>2,241,989</td> <td>2,241,989</td> <td>-</td> <td>Ĩ</td>	TOTAL INSTRUCTIONAL	-	-	-	-	2,241,989	2,241,989		-	2,241,989	2,241,989	-	Ĩ
Nurse       - <td>NON-INSTRUCTIONAL PERSONNEL COSTS</td> <td></td>	NON-INSTRUCTIONAL PERSONNEL COSTS												
Librarian       -	8224	· · · · · · · · · · · · · · · · · · ·	-	2	-	-	-	-	-	-		-	1
Custodian       -			-	-	-	-	-	-	-	-		-	
Security			-	-	-		-	-	-	-	2-	-	-
Other	A S S S S S S S S S S S S S S S S S S S	-	-	-	-	-	-	12	-	-	12	-	2
TOTAL NON-INSTRUCTIONAL       -       -       78,648       78,648       -       78,648       78,648       -       -       78,648       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       78,648       -       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       2,919,896       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       2,919,896       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       -       2,919,896       -       19,			-	-	-	78,648	78,648	-	-	78,648	78,648	-	
SUBTOTAL PERSONNEL SERVICE COSTS       -       -       2,919,896       2,919,896       2,919,896       2,919,896       -       -         PAYROLL TAXES AND BENEFITS       -       -       252,571       252,571       -       -       -       -       -       252,571       252,571       -			-		-			-	-			-	
PAYROLL TAXES AND BENEFITS         Payroll Taxes         Fringe / Employee Benefits         Retirement / Pension         TOTAL PAYROLL TAXES AND BENEFITS         TOTAL PAYROLL TAXES AND BENEFITS         TOTAL PAYROLL TAXES AND BENEFITS         CONTRACTED SERVICE COSTS         -       -         Accounting / Audit         Legal         Management Company Fee         Nurse Services         Food Service / School Lunch	Consult (Constant) (Restored Restored Constant), and Constant (Constant)								0				
Payroll Taxes       -       -       252,571       252,571       -       -       252,571       252,571       -       -       252,571       -       -       -       -       -       -       -       252,571       1       -       -       252,571       1       -       -       252,571       1       -       -       252,571       1       -       -       252,571       1       -       -       419,219	SUBTOTAL PERSONNEL SERVICE COSTS		-	-	-	2,919,896	2,919,896	125	-	2,919,896	2,919,896		5
Fringe / Employee Benefits       -       -       419,219       419,219       -       -       419,219       419,219       -	PAYROLL TAXES AND BENEFITS	265											
Retirement / Pension       -       -       87,597       -       -       87,597       87,597       -       -       759,386       759,386       759,386       759,386       759,386       -       -       3,679,282 </td <td>Payroll Taxes</td> <td>ſ</td> <td>-</td> <td>-</td> <td>-</td> <td>252,571</td> <td>252,571</td> <td></td> <td>-</td> <td>252,571</td> <td>252,571</td> <td></td> <td>r.</td>	Payroll Taxes	ſ	-	-	-	252,571	252,571		-	252,571	252,571		r.
TOTAL PAYROLL TAXES AND BENEFITS       -       -       759,386       759,386       759,386       759,386       759,386       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386       759,386       -       -       759,386 <t< td=""><td></td><td>l l</td><td></td><td>-</td><td>5<b>-</b></td><td>419,219</td><td>419,219</td><td>-</td><td>-</td><td>419,219</td><td>419,219</td><td>n=</td><td>2</td></t<>		l l		-	5 <b>-</b>	419,219	419,219	-	-	419,219	419,219	n=	2
TOTAL PERSONNEL SERVICE COSTS       -       -       -       3,679,282						87,597		ve.	-	87,597	2	-	
TOTAL PERSONNEL SERVICE COSTS       -       -       -       3,679,282	TOTAL PAYROLL TAXES AND BENEFITS			-	-	759,386	759,386		-	759,386	759,386	-	
CONTRACTED SERVICES         Accounting / Audit <ul> <li></li></ul>	TOTAL PERSONNEL SERVICE COSTS	ī	-	-	-	3,679,282	3,679,282	-		3,679,282	3,679,282	-	
Accounting / Audit       Image: Company Fee       Image: Co				52		_,	-,,	1000		-/	-,		
Legal       -       -       25,000       25,000       25,000       25,000       25,000       -       <		T I I I I I I I I I I I I I I I I I I I		~		110 200	110 200		·	110 200	110 200		
Management Company Fee       Image: Company Fee       Image	and the second sec	-	-		-				-			-	
Nurse Services         -          -         -		-	-	-		23,000	23,000	-	-	23,000	25,000		
Food Service / School Lunch		ŀ		-			-		-				
		ŀ	-	-	-	-			-	-		-	
		ŀ	-	-	-	12 000	12 000	-	-	12 000	12 000		
Special Ed Services		ŀ	-	-	-		-		-				
Titlement Services (i.e. Title I)     -     -     -     -     -     -     -     -			-	-	-			-	-				
Other Purchased / Professional / Consulting       -       -       -       214,740       -       -       214,740       -			-	-	-	214,740	214,740		-	214,740	214,740		
TOTAL CONTRACTED SERVICES       -       -       -       370,940       -       -       370,940       -													

					MANHA	TTAN CHAR	TER SCHOO	6			
	. <b></b>				Bud	lget / Opera	ting Plan				
	Ι					2021-22	2				
Total Revenue	-	-	-	4,919,045	(4,919,045)	-	-	4,919,045	(4,919,045)	÷	G
Total Expenses		-	-	4,755,112	4,755,112	-		4,755,112	4,755,112	-	-
Net Income		-	-	163,933	(163,933)	-	-	163,933	(163,933)	-	-
Actual Student Enrollment	-	-	-			-	-			-	
						S AND VARIAN	CE ANALYSIS				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'	1	Current	Actual		Actual	Original	Actual		Actual		
Section is Based on LAST ACTUAL Quarter Completed	1	Budget	VS.		VS.	Budget	vs.		VS.	PY Actual (PY TY /	Actual CY
	1	(Current	Current	Current	Current	(Current	Original	Original	Original	No. of COMPLETED	VS.
	Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget	Budget - TY	Budget TY	Actual CY Quarters)	Actual PY
SCHOOL OPERATIONS											
Board Expenses	-	-	-	1,000	1,000	-		1,000	1,000	-	
Classroom / Teaching Supplies & Materials	-	H	-	77,970	77,970	-	-	77,970	77,970	-	
Special Ed Supplies & Materials	-	-	-	1,500	1,500	-	-	1,500	1,500	-	
Textbooks / Workbooks	-	-	-	19,740	19,740	-		19,740	19,740	а <del>л</del> .	
Supplies & Materials other	-	-	-	-	-			<u> </u>		12 A	
Equipment / Furniture	-	-	-	3,000	3,000	-	-	3,000	3,000	-	p
Telephone	-	-	-	2,000	2,000	-	-	2,000	2,000		
Technology	-	-	S <b>-</b> 1	128,864	128,864		-	128,864	128,864		8
Student Testing & Assessment	-	-	-	20,000	20,000	-		20,000	20,000	-	
Field Trips	-	-	-	15,000	15,000	-	-	15,000	15,000	-	)
Transportation (student)	-	-	-	-1	-	-	-	-	-	-	
Student Services - other	-	-	-	25,000	25,000	-	-	25,000	25,000		
Office Expense	-	-	-	32,500	32,500			32,500	32,500	<u>1</u>	8
Staff Development	-	-	-	135,000	135,000	-	-	135,000	135,000	-	
Staff Recruitment	-	-	-	16,000	16,000	-	-	16,000	16,000	-	
Student Recruitment / Marketing	-	-	-	35,000	35,000		-	35,000	35,000	-	8
School Meals / Lunch	-	-	-	-	-	-	-	-		-	
Travel (Staff)	-	-	-	2,000	2,000	-	-	2,000	2,000	-	1
Fundraising	-	-	-	-	-	-	-	-	-	-	8
Other	-	-	-	18,250	18,250	-	-	18,250	18,250		
TOTAL SCHOOL OPERATIONS			-	532,824	532,824	-		532,824	532,824		
			V.L.	332,024	552,624	10 A.		552,624	552,024		
FACILITY OPERATION & MAINTENANCE Insurance				37,373	37,373			37,373	37,373		
Janitorial		-	-	2,500	2,500			2,500	2,500	-	
Building and Land Rent / Lease / Facility Finance Interest	-		-	2,500	2,500			2,500	2,500	-	
Repairs & Maintenance		-	-	2 000	2 000		-	2 000	2 000		
		-	-	3,000	3,000	-	-	3,000	3,000	-	
Equipment / Furniture			-	-		-	-			-	
Security		-	-	-	-	-	-	-		-	
Utilities			-	-	-	-			-		
TOTAL FACILITY OPERATION & MAINTENANCE	<u> </u>	-	-	42,873	42,873		-	42,873	42,873	-	2
DEPRECIATION & AMORTIZATION	-	-	-	80,000	80,000	-		80,000	80,000	-	8
COVID-19 / CONTINGENCY	-	-	-	49,193	49,193		-	49,193	49,193	-	
DEFERRED RENT	-	-	-	-	-	-	-	H	-	-	
TOTAL EXPENSES		-	-	4,755,112	4,755,112	-	-	4,755,112	4,755,112	<u> </u>	
NET INCOME	-	-	-	163,933	(163,933)	-		163,933	(163,933)	-	E-

	1						TER SCHOO	-			
					Bud	get / Opera					
						2021-22	2				
Total Revenue	-	-	-	4,919,045	(4,919,045)	-	-	4,919,045	(4,919,045)	-	e <del>.</del>
Total Expenses	-	-	-	4,755,112	4,755,112	-		4,755,112	4,755,112	-	-
Net Income			-	163,933	(163,933)	-	-	163,933	(163,933)	-	-
Actual Student Enrollment	-	-	-			121	<u></u>			<u>-</u>	
	1				TOTALS	S AND VARIAN	CE ANALYSIS				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'	1	Current	Actual		Actual	Original	Actual		Actual		
Section is Based on LAST ACTUAL Quarter Completed	1	Budget	VS.		vs.	Budget	vs.		VS.	PY Actual (PY TY /	Actual CY
	1	(Current	Current	Current	Current	(Current	Original	Original	Original	No. of COMPLETED	VS.
	Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget	Budget - TY	Budget TY	Actual CY Quarters)	Actual PY
SCHOOL OPERATIONS											
Board Expenses	-	-	-	1,000	1,000	-	-	1,000	1,000	-	. 8
Classroom / Teaching Supplies & Materials	-	-	-	77,970	77,970	-	-	77,970	77,970	-	)
Special Ed Supplies & Materials	-	-	-	1,500	1,500	-		1,500	1,500	-	
Textbooks / Workbooks	-	-	-	19,740	19,740	-	-	19,740	19,740	-	12
Supplies & Materials other		-		-			-	-	-	<u>.</u>	8
Equipment / Furniture	-	-	-	3,000	3,000	-	-	3,000	3,000	-	
Telephone	-	-	-	2,000	2,000	-	-	2,000	2,000		5
Technology	-	-	-	128,864	128,864	-	-	128,864	128,864	-	8
Student Testing & Assessment	-	-	-	20,000	20,000	-	-	20,000	20,000	-	
Field Trips	-		-	15,000	15,000	-	-	15,000	15,000		1
Transportation (student)	-	-		-	-	-	-1	-		1-	
Student Services - other	-	-	-	25,000	25,000	-	-	25,000	25,000	. <del>.</del>	
Office Expense	-	-		32,500	32,500	-	-	32,500	32,500	<u> </u>	ŝ
Staff Development		-	-	135,000	135,000	-	-	135,000	135,000	-	
Staff Recruitment		-	-	16,000	16,000		-	16,000	16,000		
Student Recruitment / Marketing	-	-	-	35,000	35,000	9 <b>-</b> 9	-	35,000	35,000	-	-
School Meals / Lunch	-	-	-	-	-	-	-	-		-	
Travel (Staff)	-		-	2,000	2,000	-	-	2,000	2,000	-	
Fundraising	-	-	-	-	-		-	-	-	-	
Other	-	-	-	18,250	18,250	-	-	18,250	18,250	-	
TOTAL SCHOOL OPERATIONS	-	-	-	532,824	532,824		-	532,824	532,824	-	
FACILITY OPERATION & MAINTENANCE	50										
Insurance		-		37,373	37,373	-	-	37,373	37,373		
Janitorial				2,500	2,500			2,500	2,500		
Building and Land Rent / Lease / Facility Finance Interest				2,500	2,500			2,500	2,500		
Repairs & Maintenance	-		-	3,000	3,000	-	-	3,000	3,000		
Equipment / Furniture	-		-								
Security	-	-	-	-	-	-	-			-	
Utilities	-	-	-	-	-	-	-	-		-	
TOTAL FACILITY OPERATION & MAINTENANCE				42,873	42,873			42,873	42,873		
							-				
DEPRECIATION & AMORTIZATION			-	80,000	80,000	-	-	80,000	80,000	~	
COVID-19 / CONTINGENCY	-	-	-	49,193	49,193	-	-	49,193	49,193	-	
DEFERRED RENT	-	-	-	-	-	-	-	H		-	)
TOTAL EXPENSES				4,755,112	4,755,112	i		4,755,112	4,755,112		
				162.022	(162.022)			162.022	(162 022)		
NET INCOME		-		163,933	(163,933)	>-	-	163,933	(163,933)	. <u> </u>	

						ATTAN CHAR Iget / Opera	TER SCHOOI	L			1
					Duu	2021-22					
Total Revenue	-	-	-	4,919,045	(4,919,045)		-	4,919,045	(4,919,045)	-	-
Total Expenses	-	-	-	4,755,112	4,755,112	-		4,755,112	4,755,112		-
Net Income	-	-	-	163,933	(163,933)	-	-	163,933	(163,933)		-
Actual Student Enrollment	-	-					-	20.00		-	
					TOTAL	S AND VARIAN	CE ANALYSIS				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'		Current	Actual		Actual	Original	Actual		Actual		
Section is Based on LAST ACTUAL Quarter Completed		Budget	VS.		VS.	Budget	vs.		VS.	PY Actual (PY TY /	Actual CY
		(Current	Current	Current	Current	(Current	Original	Original	Original	No. of COMPLETED	vs.
	Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget	Budget - TY	Budget TY	Actual CY Quarters)	Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment	Data Based on	Last Actual Qu	arter Complete	d						
NYC CHANCELLOR'S OFFICE		-				-	-			-	-
-	-	÷	-			-	-			-	12
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-	- 1	-	8 <del>-</del>	1	i	-	-1			-	2-
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-	-	-				-	-			-	
-	-	-	-			-	-			-	-
-		-	15								
ALL OTHER School Districts: ( Count = 0 )		-					-				15
TOTAL ENROLLMENT					l					<u> </u>	
REVENUE PER PUPIL				]	[		<u> </u>			<u> </u>	
EXPENSES PER PUPIL		-								<u> </u>	-

						ATTAN CHAR lget / Opera	TER SCHOO	L			
						2021-22					
Total Revenue	-	-	E	4,919,045	(4,919,045)		-	4,919,045	(4,919,045)	-	
Total Expenses		-	-	4,755,112	4,755,112			4,755,112	4,755,112		-
Net Income		-	-	163,933	(163,933)		-	163,933	(163,933)		-
Actual Student Enrollment		-				121	-			-	
					TOTALS	S AND VARIAN	CE ANALYSIS				
*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis'	1	Current	Actual		Actual	Original	Actual		Actual		
Section is Based on LAST ACTUAL Quarter Completed	1	Budget	VS.		VS.	Budget	vs.		VS.	PY Actual (PY TY /	Actual CY
		(Current	Current	Current	Current	(Current	Original	Original	Original	No. of COMPLETED	vs.
	Actual	Quarter)	Budget	Budget - TY	Budget TY	Quarter)	Budget	Budget - TY	Budget TY	Actual CY Quarters)	Actual PY
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment	Data Based on I	Last Actual Qu	arter Complete	d						
NYC CHANCELLOR'S OFFICE	-	-	8 <del>-</del> 1			6 <del></del> .	-			-	
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ALL OTHER School Districts: ( Count = 0 )						i.e.					1-
TOTAL ENROLLMENT		-			l			]		<u> </u>	
REVENUE PER PUPIL		-			[	-	-	1		-	-
			-		ſ			1			
EXPENSES PER PUPIL		<u> </u>	-								

(	SUNY Charter Schools Institute The State University of New York
foi	Annual Report Requirement SUNY Authorized Charter Schools MANHATTAN CHARTER SCHOOL 2021-22
Administrative expenditures per pupil:	\$0.00
Per NYS Statute	Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4** 



Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education	Corporation, Tr	rustee Name and Position(s)	
Name of education corporation:	Manha	ttan Charter Schools	
Name of trustee (print):	Andria Ol	son	
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Financ	e Committee Member	
Email Address:			
Home Address		Business Address	
Please complete with changes	only:	Please complete with <i>changes</i> only:	
Street:		Business Name:	
City, State Zip:		Street:	
Phone:		City, State Zip:	
		Phone:	

1)	Are you, or have you been during the last school education corporation? [If you check <b>yes</b> , answ	O Yes   No
	1a) Description of the position:	
	1b) Salary:	
	1c) Start date:	

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
None				

#### None

his or her knowledge.

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s or "Ongoing"
None					

	Trustee Signature					
Signature:	aner					
By signing this	Disclosure of Financial Interest Form, the trustee + ertifies that the information contained in this disclosure is true and accurate to the best of					



Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education Corporation, Trustee Name and Position(s)					
Name of education corporation:					
Name of trustee (print):	Annabel Javier				
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Education Committee				
Email Address:					
Home Address	Business Address				
Please complete with <i>changes</i> o	Please complete with <i>changes</i> only:				
Street:	Business Name:				
City, State Zip:	Street:				
Phone:	City, State Zip:				
	Phone:				

1)	Are you, or have you been during the last school year (Ju education corporation? [If you check <b>yes</b> , answer 1 <i>a</i> ), 1	No
	1a) Description of the position:	
	1b) Salary:	
	1c) Start date:	

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
				_

#### None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

#### **Trustee Signature**

Signature:

Annabel Javier

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education	Corporation, Trustee Name and Position(s)
Name of education corporation:	Manhattan Charter Schools
Name of trustee (print):	Caithon Conking
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Chair
Email Address:	
Home Address	Business Address
Please complete with changes	only: Please complete with <i>changes</i> only:
Street:	Business Name:
City, State Zip	Street:
Phone:	City, State Zip:
	Phone:

#### Questions

 Are you, or have you been during the last school year (July 1-June 30), an employee of the education corporation? [If you checkyes, answer 1a), 1b), and 1c)].

O Yes No

1a) Description of the position:

1b) Salary:

1c) Start date:

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
	100 100 100			
		· · · · · · ·	Standard State	

None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

#### **Trustee Signature**

Signature:

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By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.



Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education Corporation, Trustee Name and Position(s)				
Name of education corporation:	Manhattan Charter Schools			
Name of trustee (print):	Begaiym Edil			
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):	Treasurer, Finance Committee			
Email Address:				
Home Address	Business Address			
Please complete with <i>changes</i>	only: Please complete with <i>changes</i> only:			
Street	Dusin see Names			

Street:	Business Name:	
City, State Zip:	Street:	
Phone:	City, State Zip:	

	Questions		
I) Are you, or have you been during the last school year (July 1-June 30), an employee of the education corporation? [If you check yes, answer 1a), 1b), and 1c)]. O Yes O Note: O Yes O			
1a) De	escription of the position:		
1 <i>b</i> ) Sa	lary:		
1c) Sta	art date:		

Phone:

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
				_

#### None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"

### **Trustee Signature**

Signature:

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.

SUNY Charter Schools Institute

## 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Educ	ation Corporatio	n, Trustee Name and Position(s)		
Name of education corporation:	Man	Manhattan Charter School		
Name of trustee (print):	Laurer	Lauren Schwarz		
Position(s) on board, if any (e.g., ch treasurer, committee chair, etc.):	air,			
Email Address:				
Home Addre	ess	Business Address		
Please complete with c	Please complete with <i>changes</i> only: Please complete with <i>changes</i> only:			
Street:		Business Name:		
City, State Zip:		Street:		
Phone:		City, State Zip:		
R		Phone:		
		Questions		
<ol> <li>Are you, or have you been duri education corporation? [If you</li> </ol>		r (July 1-June 30), an employee of the O Yes $(0, 1b)$ , and $(1c)$ ].		
1a) Description of the position:				
1b) Salary:				
1c) Start date:				
Correction of the second				
the foregoing being an "interest education corporation, or who	sted person") who is, could otherwise ben quested information	on/guardianship, to, or do you cohabitate with, any person (any of , or, during the last school year (July 1-June 30), was employed by the nefit from your being a trustee? If yes, please identify each interest/ ) that you ("self") or any interested persons have held or engaged in nool year.		

None

SUNY Charter Schools Institute | 353 Broadway, Albany, NY 12207 | (518) 445-4250 | charters@suny.edu


## 2021 DISCLOSURE OF FINANCIAL INTEREST FORM

Disclosure of financial interest by a not-for-profit charter school education corporation trustee For the school year ended June 30, 2021

Education	Corporation, Tr	ustee Name and Position(s)		
Name of education corporation: Manha		ttan Charter Schools (I &	kII)	
Name of trustee (print):	Megann	Megann K. McManus		
Position(s) on board, if any (e.g., chair, treasurer, committee chair, etc.):				
Email Address:				
Home Address		Business Address	_	
Please complete with change	a ana ku			
	soniy:	Please complete with <i>changes</i> only	:	
Street:	s only:	Business Name:	:	
	soniy:		:	
Street:	soniy:	Business Name:	:	

L)	Are you, or have you been during the last school year (July 1-June 30), an education corporation? [If you check <b>yes</b> , answer 1 <i>a</i> ), 1 <i>b</i> ), and 1 <i>c</i> )].	employee of the O Yes   No
	1a) Description of the position:	
	1b) Salary:	
	1c) Start date:	

2) Are you related, by blood, marriage, or legal adoption/guardianship, to, or do you cohabitate with, any person (any of the foregoing being an "interested person") who is, or, during the last school year (July 1-June 30), was employed by the education corporation, or who could otherwise benefit from your being a trustee? If yes, please identify each interest/ transaction (and provide the requested information) that you ("self") or any interested persons have held or engaged in with the education corporation during the prior school year.

None

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
				_

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

#### None

Name and Relationship	Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s or "Ongoing"

#### Trustee Signature

- K. M

Mlega

Signature:

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.

#### 2020 DISCLOSURE OF FINANCIAL INTEREST FORM

Name and Relationship	Nature of Financial Interest/Transaction	Approximate Value of the Business Conducted	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Date of Transaction(s) or "Ongoing"
8 <sup>1</sup> 1 1				

3) Identify each individual, business, corporation, union association, firm, partnership, committee, proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation and in which such entity, during the preceding school year (July 1-June 30), you and/or an interested person had a financial interest or other relationship. If you or an interested person are a member, director, officer, or employee of an organization doing business with the education corporation through a management, shared services, or other services agreement, you need not list every transaction between such entity and the education corporation; rather, please identify only the name of the entity, the applicable position in the entity as well as the relationship between such entity and the education corporation.

#### None

Name and Relationship	Entity Conducting Business with the Education Corporation		Nature of Business Conducted	Approximate Value of the Business Conducted	Steps Taken to Avoid Conflict of Interest	Date of Transaction(s) or "Ongoing"
đ	5				92/ 31	
i.		1				
				¢.		

Trustee Signature

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Signature:

By signing this Disclosure of Financial Interest Form, the trustee certifies that the information contained in this disclosure is true and accurate to the best of his or her knowledge.

SUNY Charter Schools Institute | 353 Broadway, Albany, NY 12207 | (518) 445-4250 | charters@suny.edu

#### May 5, 2021 at 6:00 pm

Meeting called to order at 6:01 pm

#### In attendance were trustees: Becca Edil, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the April 7, 2021 meeting were reviewed by the Board and approved without revisions.

#### Reports

Chief of Schools Report

The NYS ELA exam took place on April 20<sup>th</sup> for all in person students, and April 21<sup>st</sup> for all fully remote students. The math exam was administered on May 4<sup>th</sup> for in person students, and today, May 5<sup>th</sup> for fully remote students. Testing went smoothly at both schools.

The MCS2 renewal document is in the beginning stages of preparation. We are currently ensuring that all documents we know will be required are being organized, including all updated student data, and program summary. The renewal application must be submitted by August 16<sup>th</sup>, we are confident we will meet that deadline.

Ms. DePolo reported that she participated in end of year conversations with SUNY. This year, a written report will be created and sent to Trustee Conklin as Board chair, and to Ms. DePolo.

There continues to be little to no COVID activity in the schools. All COVID protocols remain in place. Staff and students complete the daily health screener, cleaning and hand sanitizing and washing protocols continue. Social distancing is still maintained everywhere in the schools.

Manhattan Charter Schools has contracted with a student recruiting company to assist with recruiting. Schola, is a national company, who works with many charter schools in NYC. This online effort includes follow up phone calls, and guidance around who is looking at our schools, and how to best migrate leads to accepted seats. We will continue to recruit in the neighborhood through flyering, tables at pre schools, and the other methods of recruiting we have used in the past.

Trustee Schwarz agreed to be this year's virtual guest speaker at our 5<sup>th</sup> grade Moving Up

ceremonies.

The next Board meeting for the 2020-2021 school year will take place June 2, 2021.

#### New Business

The budget vote was postponed to the June meeting when more will be known about the per pupil number and the ESSER grant.

#### **Unfinished Business**

There was no unfinished business

#### Executive Session

There was no executive session

#### Public Comment

There was no public comment.

The meeting was adjourned at 6:31 pm

#### February 3, 2021 at 6:00 pm

Meeting called to order at 6:04 pm

#### In attendance were trustees: Andria Olson, Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the January 6, 2021 meeting were reviewed by the Board and approved without revisions.

#### Reports

#### Chief of Schools Report

Ms. DePolo reported Manhattan Charter Schools would be applying for a state grant in the amount of \$49,500. The grant is to support technology for students, families and the school. Included in this support is additional hardware, software, loaners, replacements, paying internet charges for families unable to pay, hotspots, and teacher professional development. Funds will also be used for PPE and disinfecting supplies.

Vanguard has been finalized and 33,193 recruiting postcards have been mailed to prospective families. Ms. DePolo shared that the newest number of children who have left the city public school system is 43K so we are increasing our recruitment effort substantially. In addition to Vanquard, we are advertising in the Desi newspaper, El Diario, online AM NY, printed AM NY, Big Apple Parent magazine, and bus shelters. We are distributing flyers in the community and have recruited parents to help in that effort.

The Manhattan Charter School enrollment amendment was completed and submitted. We are now waiting for DOE to contact us with the date of the public hearing. Ms. DePolo will communicate the date to the Board and community as soon as it is received.

MCS2 returned from a 10 day quarantine on January 28<sup>th</sup>. This closure was due to 2 unrelated positive COVID cases in the school. Both MCS2 and MCS continue to implement our own daily disinfecting protocol in addition to the nightly electrostatic disinfecting spraying that is done by school custodians.

Trustee Schwarz inquired about the administration of the NYS ELA, Math and Science exams. Ms. DePolo reported that NYS was pursing a testing exemption from the US Department of Education for the 2020-2021 school year. There is no additional information from the USDOE at this time. MCS and MCS2 will continue to prepare with the expectation that the exams will be administered.

The next Board meeting for the 2020-2021 school year will take place March 3, 2021. The dates for the balance of the school year are April  $7^{\text{th}}$ , May  $5^{\text{th}}$  and June  $2^{\text{nd}}$ .

#### New Business

No new business

#### **Unfinished Business**

Trustee Schwarz asked about the status of the completion of the virtual tour. Ms. DePolo shared that the plan had been for the tour to be available February 1<sup>st</sup>, but the producers of the tour asked for a few more days to make final changes to the tour. They promised it would be ready by February 5<sup>th</sup> at the very latest.

#### Executive Session

There was no executive session

#### Public Comment

There was no public comment.

The meeting was adjourned at 6:25 pm

#### December 9, 2020 at 6:00 pm

Meeting called to order at 6:03 pm

#### In attendance were trustees: Andria Olson, Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the November 18<sup>th</sup> meeting were reviewed by the Board and approved without revisions.

#### Reports

#### Chief of Schools Report

Ms. DePolo reported that MCS and MCS2 reopening on December 7<sup>th</sup> when the DOE reopened school building. Fewer students returned than had been attending before the closing. We are hopeful more students return as we continue to provide in person instruction. Teachers continue to leave each day prepared to deliver instruction from home should there be another unplanned closing.

Another parent survey was administered to ascertain how many parents would like their student to change from fully remote instruction to in person instruction beginning January 4<sup>th</sup>. Five MCS and 6 MCS parents are opting to send their student to in person instruction. Due to the low numbers, both schools will be able to accommodate the parent's decision. Parents are still able to send their student for in person instruction at any time so long as we have the space to maintain social distancing.

Enrollment at both schools continues to remain constant. We have received some applications through the Common App, and will shortly be finalizing the advertising in bus shelters. We are pursuing companies to create virtual tours to begin in mid January. Newspaper and magazine advertising will also start in January.

The next Board meeting for the 2020-2021 school year will take place January 6, 2021.

#### New Business

Ms. DePolo asked the Board to consider closing the bank account associated with our former 501C3 Friends of account. The 501C3 no longer exists, so closing the account is prudent. The

Board agreed with the request. Trustee Conklin motioned that the 501C3 account be closed, Trustee McManus seconded the motion. All member were in favor, the motion carried. The account will be closed as soon as possible.

#### **Unfinished Business**

The Board continued to consider the submission of an enrollment amendment for Manhattan Charter School for the remainder of the charter term. After some discussion, Trustee Schwarz motioned that an enrollment amendment be submitted to SUNY changing the enrollment number to 240 for the remainder of the charter term. Trustee Edil seconded the motion. All members were in favor, the motion carried.

#### Executive Session

There was no executive session

#### Public Comment

There was no public comment.

The meeting was adjourned at 6:34 pm

#### July 15, 2020 at 6:00 pm

Meeting called to order at 6:09 pm

#### In attendance were trustees: Andria Olson, Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the June 3, 2020 meeting were reviewed by the Board and approved without correction.

#### Reports

#### **Chief of Schools Report**

Ms. DePolo presented the Board with reopening updates.

Guidance for writing both the SUNY reopening plan and the New York State Department of Health plan were released earlier this week. All schools in NYS must now create a reopening plan for the NYSDOH to be submitted July 31<sup>st</sup>, along with it being posted on the Manhattan Charter Schools website. The plan will be sent to all Board members for review and comment before submission and website posting.

Approximately one half of our parents participated in our school reopening parent survey. We were pleased with the number of responses and have left the survey open for those who missed the deadline. The staff survey will be sent to all staff either July 16<sup>th</sup> or 17<sup>th</sup>. We are hopeful there will be 100% response.

Ms. DePolo explained that all co-located schools are waiting for more information regarding the DOE reopening plans. While we do not have to follow DOE plans, we do need to know what kind of building access will be made available to schools to plan and reopen. We have been told that no students will be permitted in the buildings until the first day of schools for DOE students. There is still no definite DOE start date, but their goal is a September 10<sup>th</sup> start. We have changed our calendar to accommodate starting on September 10<sup>th</sup>.

Parents will be asked to decide if they want their child to return to school in one of two ways. They can choose to be 100% remote, meaning their child receives instruction remote 5 days a week, or they can choose to send their child 2 days a week, and receive remote instruction 3 days per week. Parents would choose if they want their child to attend in person on Monday and Tuesday, or Thursday and Friday. All students would be remote Wednesdays so we can clean and disinfect between cohorts of students. Parents will have to register for one or the other so we can plan space usage and social distancing based on the numbers.

There is still no afterschool guidance available as it relates to DOE building usage.

We have purchased significant PPE and cleaning supplies to supplement what we might expect from the school's custodians. We have joined the NYS Charter Schools Association's purchasing consortium to help with costs. To date we have approximately 6 weeks of supplies on site. These supplies include masks in both adult and children sizes, hand sanitizer, bottles of disinfecting spray, disinfecting wipes, and scanning thermometers.

We are waiting for additional electronic devices to be delivered. There will be enough for all students to receive a device to start the school year. We are keeping track of those families who will need assistance getting internet and plan to help with that as well.

COVID-19 signage has been purchased for both schools. The signage includes directional arrows, handwashing signs, wear your mask signs and social distancing markers. The signage will be places throughout the 3<sup>rd</sup> floor and main office. Social distancing markers will also be placed outdoors for arrivals and dismissal.

In order to alleviate the need for students to bring items back and forth from school and home, Manhattan Charter Schools will provide copies of all instructional materials and supplies to remain at home at all times. Students will have one set at school and one at home.

The next Board meeting for the 2020-2021 school year will take place August 12, 2020.

The next Board meeting will be virtual if school buildings have not reopened.

<u>New Business</u> There was no new business

<u>Unfinished Business</u> There was no unfinished business

<u>Executive Session</u> There was no executive session

<u>Public Comment</u> There was no public comment.

The meeting was adjourned at 6:57 pm

#### October 21, 2020 at 6:00 pm

Meeting called to order at 6:02 pm

# In attendance were trustees: Andria Olson, Annabel Javier, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the Sept. 30, 2020 meeting were reviewed by the Board and approved without correction.

#### Audit presentation

Trustee Conklin presented an overview of the final audit and thanked Trustee Edil and Trustee Olson for their participation in the audit process. The completed audit will be submitted to SUNY before the due date.

#### Reports

#### Chief of Schools Report

Ms. DePolo reported that hybrid and fully remote instruction is going smoothly at this time. We are seeing an increase in the number of parents who would like their student to attend some in person instruction. Based on numbers allowed in each classroom, we have permitted former fully remote students to change to hybrid instruction.

The schools are starting to experience challenges with electronic devices. Many have had to be e-wasted and we are now considering the possible purchase of additional devices. We are trying to wait until more of the bugs are worked out of new Chromebooks and for Google and Zoom upgrades to take plan. We are monitoring this closely in case we are forced to move to full remote instruction.

Neither school has had a positive case of COVID-19. A case was reported in one of the co-located schools at 220 Henry Street. Parents and staff were notified. There has been no change in attendance at this time.

Enrollment has remained the same since the last Board meeting. Recruiting for the 21-22 school year will being November 1<sup>st</sup>. Manhattan Charter Schools will participate in the Common Application process sponsored by the NYC Charter Center.

The enrollment revision hearing went smoothly. Manhattan Charter School 2 was one of 6 schools seeking an enrollment amendment. We will now wait for direction from SUNY regarding next steps.

The next Board meeting for the 2020-2021 school year will take place November 11, 2020. The December Board meeting will take place on December 9, 2020

#### New Business

There was no new business

#### **Unfinished Business**

There was no unfinished business

#### Executive Session

There was no executive session

## <u>Public Comment</u>

There was no public comment.

The meeting was adjourned at 6:17 pm

#### September 30, 2020 at 6:00 pm

Meeting called to order at 6:01 pm

#### In attendance were trustees: Andria Olson, Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the August 12, 2020 meeting were reviewed by the Board and approved without correction.

#### Audit presentation

Trustee Conklin introduced and welcomed Gus Saliba and James Molloy, our auditors from PKF O'Connor Davies, to the meeting. Mr. Saliba explained that their presentation was the second part of the annual audit presentation to the Board.

- The overall assessment was that the audit went very smoothly, and that audit preparations were excellent.
- There were no difficulties during the audit, and no corrected or uncorrected misstatements. There were no disagreements with management.
- Regarding internal controls, there were no difficulties and no recommendations.

Mr. Molloy reviewed the draft financial statement and reported that the opinion of the auditors is that it is an unqualified and clean financial statement.

Mr. Saliba informed the Board that the Signed Management Representation letter, the last part of the audit, will be sent after the meeting and stated that overall, we are in a goo financial position.

#### Reports

#### Chief of Schools Report

Ms. DePolo presented the Board with reopening updates.

The schools successfully reopened for hybrid, in person instruction on Sept. 21<sup>st</sup>. Fully remote instruction was in place starting Sept. 10<sup>th</sup> for all students until the DOE permitted students to enter school buildings on the 21<sup>st</sup>.

Manhattan Charter Schools has its own daily health screener to be used by staff and students. Each day staff, and on behalf of their child parents, complete the screener and must display the check that they have been cleared to enter the school building. Upon arriving at the building, temperatures are taken, hand sanitizer is used, students pick up breakfasts and then proceed to their classrooms to start the day.

Parents of all students who chose hybrid learning, K - 5, can now choose to have their child attend 4 days each week, or 2 days if that is still their preference. MCS is averaging 65 students each day, MCS2 is averaging 50 students per day.

Electronic devices that were distributed to students are working well. Instruction is being live streamed and recorded along with additional recorded instruction for students and families. Parents can choose to view lesson with their child after the school day and submit assignments by 6 pm each day to be marked present.

Both sites have now had experience with the Situation Room. The Situation Room is where all suspected cases of COVID are to be reported if your school is co-located with a DOE school. The procedure and criteria for reporting was explained.

New York State has announced that the plan is to administer the NYS ELA, Math and Science tests in the spring of 2021. We are in the process of ordering the exams from the state.

Enrollment has gone down, but not as much as we thought it would. We are happy with the numbers. Parents have explained that their reasons for changing school is so that they do not have to use public transportation with their child each day.

Board members were reminded that the enrollment revision hearing will take place on Thursday, Oct. 1<sup>st</sup> at 5:30 pm and that everyone is invited to attend.

The next Board meeting for the 2020-2021 school year will take place October 21, 2020.

<u>New Business</u> There was no new business

<u>Unfinished Business</u> There was no unfinished business

**Executive Session** There was no executive session

<u>Public Comment</u> There was no public comment.

The meeting was adjourned at 6:30 pm

# Approved Minutes of THE MEETING OF THE TRUSTEES OF MANHATTAN CHARTER SCHOOLS EDUCATION CORPORATION June 2, 2021 at 6:00 pm

Meeting called to order at 6:30 pm

# In attendance were trustees: Andria Olson, Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz,

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the May 5, 2021 meeting were reviewed by the Board and approved without revisions.

#### Reports

#### Chief of Schools Report

The first day of school for students is Monday, August  $23^{rd}$ , a week earlier than we usually would have started. The extra week at the beginning of the school year is to help students adjust to returning to school, including addressing their social and emotional needs. Manhattan Charter Schools will return to 5 days a week of in person instruction. The student schedule will return to 7:45 – 3:30. We will not be offering a remote option. All students will be expected to return to in person instruction in August. We will follow all NYCDOHMH guidelines for in person instruction. Staff is returning August 9th for our usual in person Summer Institute to prepare for the upcoming school year. Our internal Extended Day program continues to be in the planning stage and will be ready to open August  $30^{th}$ . Both schools have been ordering instructional materials and supplies for the upcoming school year using the anticipated budget surplus each building is expected to have. This is to help mitigate the enrollment numbers at this time.

The MCS2 renewal continues to be going smoothly and we anticipate no delays that might affect the August 16<sup>th</sup> submission deadline. There is a change in that all Board members must now submit their bios as part of the renewal document. All Board member bios will be included in the renewal. Members are asked to please submit a bio to Ms. DePolo by August 1<sup>st</sup>. We are hopeful that we will be one of SUNY's first school visits at the beginning of the school year.

The SUNY end of year report was sent to Trustee Conklin and Ms. DePolo. The report was a description of the past year, with a focus on student assessment, and assessment plans for the upcoming school year.

The will be a NYCDOHMH meeting this Friday to share COVID updates. As of this time, there are no changes for schools who share DOE space. Everyone must still wear masks, complete

daily health screeners, and sit 3 feet apart for social distancing. There is no cafeteria or gym guidance at this time.

Manhattan Charter Schools has contracted with another student recruiting company to assist with recruiting. Niche, is a national platform that provides parents who are looking for schools with information about schools in their selected area. The site also directs parents who perform Google searches with key words to schools that match the phrases. By partnering with them, we become one of the first schools that pop up when parents do searches. We will continue to recruit in the neighborhood through flyering, tables at pre schools, and the other methods of recruiting we have used in the past.

Ms. DePolo updated the Board on the status of employee vaccinations. All but one staff member has been vaccinated at this time.

The date for all Moving Up ceremonies is Wednesday, June 9<sup>th</sup>. The times are as follows:

MCS	K	9 am
MCS2	K	12 pm
		-
MCS	5 <sup>th</sup> Grade	11 am
MCS2	5 <sup>th</sup> Grade	1:30 pm

The 4<sup>th</sup> grade written Science exam will take place on Tuesday, June 8<sup>th</sup>. Fully remote students who plan to take the exam will take it on Wednesday, June 9<sup>th</sup>.

The next Board meeting for the 2020-2021 school year will take place July 14, 2021.

#### Finance Committee Report

Trustee Edil reported to the Board that there was a telephone call with the Finance Committee, Kamilah O'Brian from CSBM, and Ms. DePolo to discuss the proposed 2021-2022 budgets. Ms. O'Brian explained the proposed budget, and clarified some questions posed by the committee. The committee accepted the proposal and Trustee Edil recommended that the Board approve the budget.

#### New Business

There was no new business.

#### **Unfinished Business**

Trustee Edil, chair of the Finance Committee, recommended that the Board approve the 2021-2022 budgets for MCS and MCS2. She then motioned for the budgets to be approved. Trustee Conklin seconded the motion and it was carried unanimously.

#### Executive Session

There was no executive session

**<u>Public Comment</u>** There was no public comment.

The meeting was adjourned at 6:31 pm

#### March 3, 2021 at 6:00 pm

Meeting called to order at 6:04 pm

#### In attendance were trustees: Andria Olson, Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the Febrary 3, 2021 meeting were reviewed by the Board and approved without revisions.

#### Reports

Chief of Schools Report

Ms. DePolo reported that there has been little to no COVID activity in the two schools since the last meeting. All COVID protocols remain in place. Staff and students complete the daily health screener, cleaning and hand sanitizing and washing protocols continue. Social distancing is still maintained everywhere in the schools.

There have been more requests for in person instruction from families that have been fully remote all school year. These requests, because of social distancing, are resulting in waitlists for in person instruction in each building. While there has been talk about the possibility of the social distancing requirement being changed to 3 feet, that has not been adopted by NYS, and as of now, there are no changes to the 6 feet requirement.

Staff and family members have been participating in student recruitment. We have been handing out flyers at pre k schools each morning and afternoon, posted flyers in NYCHA housing, and where permitted, have gone door to door in buildings. We purchased a 30 second digital ad to be displayed on the NY Waterways ferries.

Applications for the upcoming lottery will be accepted until 5 pm on April 1<sup>st</sup>. The lottery will take place via Zoom on Wednesday, April 7<sup>th</sup> at 11 am. A member of PKF O'Conner will audit the lottery and it will be recorded.

There has been no response from the US DOE to the waiver request from NYS so state exams will be administered this spring. As of this time, we do not have any administration specifics, but are confident they will be distributed shortly. Manhattan Charter Schools has been preparing both in person and fully remote students for the exams throughout the school year.

The hearing for MCS's enrollment amendment took place February 23<sup>rd</sup>. The next step is for MCS to be placed on a SUNY Board of Trustees meeting agenda for their final approval. The Board will be notified as soon as that information becomes available.

The next Board meeting for the 2020-2021 school year will take place April 7, 2021. The dates for the balance of the school year are May  $5^{th}$  and June  $2^{nd}$ .

#### New Business

No new business

#### **Unfinished Business**

There was no unfinished business

## Executive Session

There was no executive session

#### Public Comment

There was no public comment.

The meeting was adjourned at 6:17 pm

#### January 6, 2021 at 6:00 pm

Meeting called to order at 6:04 pm

#### In attendance were trustees: Andria Olson, Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the December 9, 2020 meeting were reviewed by the Board and approved without revisions.

#### Reports

**Chief of Schools Report** 

Ms. DePolo reported that MCS and MCS2 returned from winter break on Jan. 4<sup>th</sup>. We expected more students would return to in person learning but in fact more students are fully remote. When we called, parents shared they continue to be afraid to have their child go to school every day.

Enrollment at both schools continues to remain constant. There was one change at MCS2. A 2<sup>nd</sup> grader was enrolled Jan. 5<sup>th</sup>.

Our virtual school tour will be ready on February 1<sup>st</sup>. There will be a link to the tour on our website. The tour will be one tour combining both buildings. The bus shelter advertising will be from January through March. We are hoping preschools will be holding virtual showcases, which we will participate in if available. Parents continue to help with recruiting.

The next Board meeting for the 2020-2021 school year will take place February 3, 2021. The dates for the balance of the school year are March 3<sup>rd</sup>, April 7<sup>th</sup>, May 5<sup>th</sup> and June 2<sup>nd</sup>.

#### New Business

No new business

### **Unfinished Business**

No unfinished business

#### Executive Session

There was no executive session

<u>**Public Comment**</u> There was no public comment.

The meeting was adjourned at 6:19 pm

#### April 7, 2021 at 6:00 pm

Meeting called to order at 6:02 pm

In attendance were trustees: Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the March 3, 2021 meeting were reviewed by the Board and approved without revisions.

#### Reports

#### Chief of Schools Report

The NYS ELA exam will take place on April 20<sup>th</sup> for all in person students, and April 21<sup>st</sup> for all fully remote students. The math exam will be administered on May 4<sup>th</sup> for in person students, and May 5<sup>th</sup> for fully remote students. The 4<sup>th</sup> grade NYS science exam will be administered June 8<sup>th</sup> for in person students, and June 9<sup>th</sup> for fully remote students. All fully remote students are automatically excused from the exams. Parents must notify the school if they want to have their remote student take the exams. All in person students will take the exams unless their parents opt them out. Virtual meetings were held with all parents to explain parent options for testing. We have been preparing both in person and fully remote students all year for the exams.

Our lottery took place on April 7<sup>th</sup> at 11 am with no problems or difficulties. There were 36 families in attendance, along with one of our auditors from PKF O'Conner. Eightytwo seats were offered for MCS2, and ninetyfour were offered for MCS. Parents have until April 15<sup>th</sup> to accept the seat and enroll their child. We will immediately start calling from the waitlist as seats become available.

Ms. DePolo reported that there continues to be little to no COVID activity in the schools. All COVID protocols remain in place. Staff and students complete the daily health screener, cleaning and hand sanitizing and washing protocols continue. Social distancing is still maintained everywhere in the schools.

The enrollment amendment for MCS has been completed. The new number of total students is 240. This number will be in place for the remainder of the charter term. We continue to recruit for MCS and MCS2 to meet and hopefully exceed our new total enrollment numbers.

The next Board meeting for the 2020-2021 school year will take place May 5, 2021. The date for last meeting of school year is June  $2^{nd}$ .

Trustee Schwarz asked the status of staff being vaccinated. Ms. DePolo responded to her and the rest of the Board that we have not been requiring staff to notify HR if and when they get vaccinated. Some staff have chosen to tell us, and we assume that there are other who have been vaccinated but have not shared that information.

#### New Business

The draft budget for the 2021-2022 school year will be sent to the Finance Committee for review. A meeting will be scheduled with CSBM to review the budgets with the committee.

#### **Unfinished Business**

There was no unfinished business

<u>Executive Session</u> There was no executive session

<u>Public Comment</u> There was no public comment.

The meeting was adjourned at 6:19 pm

#### November 18, 2020 at 6:00 pm

Meeting called to order at 6:04 pm

# In attendance were trustees: Andria Olson, Becca Edil, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the October 21<sup>st</sup> meeting were reviewed by the Board and approved with one correction. Trustee Edil was not able to attend the meeting. The minutes were adjusted to reflect the correction.

#### Reports

#### Chief of Schools Report

Ms. DePolo reported that MCS and MCS2 are fully remote as of November 19<sup>th</sup> due to the closing of all NYC DOE school buildings. The 7 day rolling average for COVID-19 cases reached 3% which triggered the closing. As charter schools co-located in DOE buildings, we will not reopen until DOE buildings are reopened. Parents were notified of the closure immediately. This poses a hardship for many of our families who called the main office, some in tears, asking if there is any way we might remain open.

All preparations for fully remote were in place and we are confident the transition will be seamless. Teachers were told November 13<sup>th</sup> of the possible closure the week of the 16<sup>th</sup> and prepared each evening in the event they didn't return the following day.

All students and staff have electronic devices and internet service. Ms. Salazar and Ms. DePolo will go to the school to exchange any non working devices as long as schools remain closed.

At this time charter schools in DOE space are not required to test 20% of students and staff. There are no yellow, or orange zones in Manhattan at this time so we are not required to test.

School Foods notified Ms. Salazar and Ms. DePolo the DOE will be piloting the serving of hot food for student lunch in January. Daily cold meals are oftentimes not eaten by the children and the variety of options is very limited. We will know more once schools reopen.

On Saturday, November 14th, MCS and MCS2 partnered with a CBO and hosted a Thanksgiving

food give away. In addition, the Family Association supplemented the cartons of food with kitchen and bathroom papergoods, and personal toiletries.

Enrollment has remained the same since the last Board meeting. Recruiting for the 21- 22 school year is taking place. Manhattan Charter Schools will participate in the Common Application process sponsored by the NYC Charter Center, we currently have 23 applications through the Common App.

Student recruiting has begun. In addition to newspapers, parent magazines, Vanguard postcard mailing, we will be advertising in bus shelters for the months of January, February and March.

The 990 was submitted on November 16<sup>th</sup>, completing the audit. The audit was clean.

The next Board meeting for the 2020-2021 school year will take place December 9, 2020.

#### New Business

Ms. DePolo asked the Board to consider an enrollment amendment for Manhattan Charter School for the remainder of the current charter term. The Board agreed to consider the request and will continue the discussion at the December meeting.

#### **Unfinished Business**

There was no unfinished business

### Executive Session

There was no executive session

#### Public Comment

There was no public comment.

The meeting was adjourned at 6:37 pm

#### August 12, 2020 at 6:00 pm

Meeting called to order at 6:04 pm

#### In attendance were trustees: Andria Olson, Annabel Javier, Becca Edil, Caity Conklin, Lauren Schwarz, Megann McManus

#### School Reps: Genie DePolo, Amy Salazar

#### **Proposed Minutes**

Minutes of the July 15, 2020 meeting were reviewed by the Board and approved without correction.

#### Reports

#### Chief of Schools Report

Ms. DePolo presented the Board with reopening updates.

The NYForward document was submitted to the NYSDOH on July 31<sup>st</sup> and posted to our website.

The entire reopening plan will be submitted to SUNY and posted to our website on Friday, August 14<sup>th</sup>. The Board agreed that the document is ready to be submitted as is.

There is not update on building access. In the event the DOE does not allow students in the buildings on Sept. 10<sup>th</sup>, Manhattan Charter Schools will start remotely that day for all students.

Electronic devices and all school supplies will be distributed to families the week of August 31<sup>st</sup>. That is when the DOE has agreed to allow schoolyard access to parents, and it is specifically for distribution of devices and supplies to families.

As of this writing, approximately 60% of families have chosen the hybrid model in each building. As a result, we are able to offer 4 days of in person instruction to all K students. Parents can choose to have their child attend 4 days each week, or 2 days if that is still their preference.

The decision about whether or not buildings will be available for afterschool has still not been made. We cannot move forward with planning until we know what building access will look like.

All charters have been given the opportunity to apply for an Elementary and Secondary School Emergency Relief (ESSR) Grant from the federal government, through the state, to help offset the costs of preparing to open the school with all mandated requirements in place. We anticipate receiving the grant, the application was submitted on time, and the plan is to use the award for PPE, electronic devices, internet for families, and cleaning and disinfecting supplies.

We are looking into the possibility of using am online health screening option for parents and staff to complete at home to help with a smooth and speedy building entry each morning.

Hand sanitizing dispensers have been installed in every classroom in each building. Floor signage, wall signage, social distancing signage, hand washing, wear a mask signage has also been posted. We are now trying to find outdoor social distancing signage for arrivals and dismissal.

There will be 3 parents meeting to present the reopening plan to parents. The dates and times are August  $25^{\text{th}}$  at 6 pm, August  $26^{\text{th}}$  at 5 pm, and August  $27^{\text{th}}$  at 10 am. We will also host 2 whole staff meetings to present the reopening plan on August  $13^{\text{th}}$  at 9 am and 12 pm.

The next Board meeting for the 2020-2021 school year will take place September 23, 2020.

<u>New Business</u> There was no new business

<u>Unfinished Business</u> There was no unfinished business

<u>Executive Session</u> There was no executive session

<u>Public Comment</u> There was no public comment.

The meeting was adjourned at 7 pm



# MCS and MCS2 Calendar 2021-2022

# **SCHOOL CALENDAR**

Date	Description
August 23	First Day of School for all students
September 6	Labor Day –School Closed
September 8-9	Rosh Hashanah– School is <b>OPEN</b>
September 15	Student Half Day
September 16	Yom Kippur – School is <b>OPEN</b>
September 29	Student Half Day
October 11	Columbus Day – School is <b>CLOSED</b>
October 13	Student Half Day
October 27	Student Half Day – Parent Teacher Conferences
November 2	Election Day – School is <b>OPEN</b>
November 10	Student Half Day
November 11	Veteran's Day – School is <b>OPEN</b>
November 24	Student Half Day
November 25-26	Thanksgiving Break – School Closed
December 8	Student Half Day
December TBD	MCS K – 2 <sup>nd</sup> Grade Winter Concert
December TBD	MCS2 K – 5 Winter Concert
December TBD	MCS 3 <sup>rd</sup> – 5 <sup>th</sup> Grade Winter Concert
December 22 – December 31, 2021	Winter Break
January 12, 2022	Student Half Day
January 17	Martin Luther King Day – School is <b>CLOSED</b>
January 26	Student Half Day – Parent Teacher Conferences

February 9	Student Half Day
February 21-25	Midwinter Break
March 2	Student Half Day
March 16	Student Half Day
March 29-31	NYS ELA Exam (Gr. 3-5)
April 6	Student Half Day
April 11-18	Spring Break
April 20	Student Half Day
April 26-28	NYS Math Exam (Gr. 3-5)
May TBD	MCS 2 (K-5) Spring Concert
May TBD	MCS – K - 2 Spring Concert
May TBD	MCS – 3 – 5 Spring Concert
May 4	Student Half Day – Parent Teacher Conferences
May 18	Student Half Day
May 30	Memorial Day – School is <b>CLOSED</b>
June 1	Student Half Day
June 10	Last day of school for all students