THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



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March 24, 2021

APPR Plan - Variance

David Halloran, Superintendent Gloversville City School District 234 Lincoln Street Gloversville, NY 12078

Dear Superintendent Halloran:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan variance application meets the criteria outlined in section 30-3.16 of the Rules of the Board of Regents and has been approved. As a reminder, we are relying on the information you provided in your variance application, including the narrative descriptions, certifications, and assurances that are included in the application. During the approved term of this variance, your LEA will implement the variance along with all other remaining provisions of your approved APPR plan. If any material changes are made to your approved plan and/or the terms of your approved variance, your LEA must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class school leader to support their professional growth, and every student achieves success.

Thank you again for your hard work.

Sincerely

Betty A. Rosa
Commissioner

Attachment

c: Davis Ziskin

NOTE:

Only documents that are incorporated by reference in your APPR variance application have been reviewed and are considered as part of your approved APPR variance application; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR variance application but are not incorporated by reference have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan or variance and/or require corrective action.

Pursuant to section 30-3.16 of the Rules of the Board of Regents, please note that an LEA with an approved variance shall provide to the Department, upon its request, any documentation related to the implementation and efficacy of the approach proposed in the variance, including but not limited to: reports on the correlation in assigned ratings for different measures of the LEA's evaluation system and differentiation among educators within each subcomponent and category of the evaluation system

Your variance is approved for the 2020-21 school year. Because you requested this variance to address issues related to COVID-19, the approval of this variance for any future school years (up to a three school year period) is contingent on the continuation of the current COVID-19 pandemic notwithstanding your request for this variance to apply in future school years. Upon expiration of state-imposed restrictions or emergency measures related to the pandemic, or abatement of the pandemic, it is expected that your variance will no longer be required. As such, SED may withdraw its approval of this variance for any subsequent school years or may require a separate application or other documentation for continuation of the variance in future school years. Upon expiration of the approved term of your variance, you must implement the terms of your current APPR plan as approved by the Commissioner.

Task 1. General Information - General Information

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Annual Professional Performance Review Variance (Education Law 3012-d)

For guidance related to the Annual Professional Performance Review variance, see NYSED APPR Guidance.

At its October 2019 meeting, the Board of Regents amended sections 30-3 of the Rules of the Board of Regents to allow LEAs to apply for a variance from Annual Professional Performance Review (APPR) plan requirements to permit them to develop and implement new and innovative approaches to evaluation that meet the specific needs of the LEA, upon a finding by the Commissioner that the new and innovative approach demonstrates how it will ensure differentiated results over time and how the results of the evaluation will be used to provide personalized professional learning opportunities to teachers and principals, while complying with the requirements of Education Law §3012-d.

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In instances where a variance is approved, the term(s) described in the approved variance will replace the related sections of the LEA's currently approved APPR plan. However, please note that all other terms as are present in the LEA's currently approved plan will remain in effect and must be implemented without modification.

Once a variance is approved by the Department, it shall be considered part of the LEA's APPR plan during the approved term of the variance. In any instance in which there is an approved variance and such variance contains information that conflicts with the information provided in the approved Education Law §3012-d APPR plan, the provisions of the approved variance will apply during the approved term of the variance.

Variance Application Timeline

Variance applications must be approved by the Department by December 1 of a school year to be implemented in that school year.

Submission by November 1 is suggested to allow time forreview, revision and approval in order to meet the approval deadline for implementation in the same school year.

Absent a finding by the Commissioner of extraordinary circumstances, a variance application approved after December 1 of a school year will not be implemented until the following school year.

For more information regarding the variance approval deadline, including a possible extension, please contact APPRVariance@nysed.gov.

Variance Assurances

Please check all of the boxes below

- Assure that the contents of this form are in compliance with Education Law Section 3012-d.
- Assure that a detailed version of the LEA's variance is kept on file and that a copy of such variance will be provided to the Department upon request for review of compliance with Education Law Section 3012-d.
- Assure that this variance will be posted on the LEA's website, in addition to its current full APPR plan, no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall occur later.
- Assure that it is understood that this LEAs variance will be posted in its entirety on the NYSED website* following approval.

Teacher Variance

Please check the appropriate box below.

Assure that any task not included in the following variance request(s) for teachers will be carried out in the manner described in the currently approved APPR plan.

Principal Variance

Education Law §3012-d requires that the principal evaluation system be aligned to the requirements for teacher evaluation. Therefore, when completing a variance request for the evaluation of principals, the processes identified must be aligned to such requirements.

Please check the appropriate box below.

Assure that any requested variance for principal evaluation is aligned to the requirements for teacher evaluation provided in Education Law Section 3012-d and that any task not included in the following variance request(s) for principals will be carried out in the manner described in the currently approved APPR plan.

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Task 2. TEACHERS: Required Student Performance - Variance Request

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Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category,see NYSED APPR Guidance.

100% of the Student Performance category if only the Required subcomponent is used or locally determined if the Optional subcomponent is selected.

Education Law §3012-d requires that each teacher havea Student Learning Objective (SLO)consistent with a goal-setting process based on appropriate growth targets. The process must include, at a minimum, the following elements:

A description of the measure(s) of student growth to be used (e.g., the SLO goal setting process; SLO components),

Applicable evidence of student learning (e.g., how growth will be measured through various forms of assessment, evaluation of student performance),

A method for converting student results to a score on a scale from 0-20,

A scale for conversion of the score of 0 to 20 to a HEDI rating.

This requirement currently approved APPR plan will apply.

must be met through

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Variance Request

LEAs may use this variance application to develop an SLO process for a teacher or group of teachers that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

Please make the appropriate selection below.

- ☐ A variance is not requested for the required student performance subcomponent for teachers.
- ☑ The details of the variance request for the required student performance subcomponent for teachers is described in the subsequent section.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 2. TEACHERS: Required Student Performance - Applicability

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Applicable Teachers

Please indicate all teachers to whomthis required student performance variance request applies.

Core Teachers

Use the table below to list the core teachers this required student performance variance request is applicable to (teachers of other courses should be listed in the subsequent section).

	All Core Teachers in LEA	Common Branch / Uniform Departmentalized	ELA	Math	Science	Social Studies
Courses	All core teachers (K-3; 4-8 ELA, math, science, social studies; high school ELA and Regents courses, as applicable to LEA) [if this option is selected, please do not make selections in subsequent columns]					

Other Teachers

☑ Teachers of other courses included in this required student performance variance request are listed in the table below.

Fill in the following for all other teachers in additional grades/subjects that are included in this required student performancevariance request:

Column 1: lowest grade that corresponds to the course

Column 2: highest grade that corresponds to the course

Column 3: subject of the course

Follow the examples below to list other courses.

	(1) lowest grade	(2) highest grade	(3) subject
All Other Courses K		12	All courses not named above
K-3 Art	K	3	Art
Grades 9-12 English Electives	9	12	English Electives

Click "Add Row" to add additional courses. Only list additional courses if they are included in this required student performance variance request.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 2. TEACHERS: Required Student Performance - Applicability

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Grade From	Grade To	Subject
К	2	All courses not named above
3	5	All courses not named above
6	8	All courses not named above
9	12	All courses not named above

Applicable Areas

A variance may be requested for the following areas of the required student performance subcomponent:

- A description of the measure(s) of student growth to be used (e.g., the SLO goal setting process; SLO components)
- · Applicable evidence of student learning (e.g., how growth will be measured through various forms of assessment, evaluation of student performance)
- A method for converting student results to a score on a scale from 0-20*
- A scale for conversion of the score of 0 to 20 to a HEDI rating*

Please indicate the area(s) of the required student performance subcomponent for which a variance is being requested.

- ☑ Measures of student growth
- ☑ Evidence of student learning

*Only select "Conversion to a 20-point score" or "HEDI ranges"

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Task 2. TEACHERS: Required Student Performance - Measures of Student Growth

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Measures of Student Growth

Describe the measure(s) that will be used to evaluate teachers for the required student performance subcomponent (e.g., the SLO goal setting process; SLO components).

The results of the grade 4 and grade 7 i-Ready Reading Diagnostic assessment will be used to evaluate teachers for the required student performance subcomponent in a manner described in the Standards and Procedures section below.

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Measures Assurance

Please check the box below.

Assure that all student growth targets shall measure the change in a student's performance between the baseline and the end of the course.

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Task 2. TEACHERS: Required Student Performance - Evidence of Student Learning

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Evidence of Student Learning

Please identify any evidence of student learning to be used. A description of how growth will be measured through various forms of assessment should be included in the last section of this variance request.

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Type(s) of Evidence

☑ Third party assessment(s)

Third Party Assessment(s)

☑ i-Ready Diagnostic

If a third party assessment is not listed, identify below.

(No Response)

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Task 2. TEACHERS: Required Student Performance - Variance Details, Weighting & Assurances

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Variance Details

Please read the questions below and answer each prompt in a concise manner.

Rationale

Please provide a rationale for this variance request.

> Your rationale should include information regarding the specific, identified needs and/or challenges of the LEA, and how such needs and/or challenges inform development of the required student performance variance request.

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The rationale that drives this variance is both the short term need of identifying the learning loss experienced by each studentas a result of the COVID-19 global pandemicand a need to use a student learning measure that correlates with a continuous improvement approach to instructional practices and student specific learning needs. The current District Wide SLO is reliant on student performance on the Science 4 state assessment, Star 2 Math assessment, U.S. History Regents and ELA Regents examinations. The current District Wide SLO assements do not provide the level of teacher or student specificity necessary for long term student growth and improvement or improvement of bestinstructional practices. A one year variance that allows the District to pilot the use of the i-Ready Reading Diagnostic assessment moves the District closer to maximizing teacher opportunities for growth. The District intends to utilize the Grade 4 and Grade 7 i-Ready Reading Diagnostic assessment as these grade levels mark transition periods in student learning. The grade 4 i-Ready Reading Diagnostic assessment was purposefully selected as grade 4 marks a pivotal point in student application of the skills necessary to demonstrate the process of reading to learn and apply new information. The grade 7 i-Ready Reading Diagnostic assessment was purposefully selected as grade 7 marks a pivotal transition to the secondary level academic demands of reading a broader and more complex range of content specific texts.

Standards and Procedures

Please provide a description of the standards and procedures that will be used in lieu of those included in the LEA's most recently approved evaluation plan.

- > This description should include a specific, detailed explanation of the new and innovative approach that the LEA is seeking to implement as part of its variance request.
- > This description should include, but not be limited to, a description of the alternate measures of student growth and/or evidence of student learning that will be used to evaluate educators.

The development of the District-Wide SLO remains the same with the exception of the i-Ready Reading Diagnostic assessment replaces all other assessments in the Districts currently approved APPR plan. The i-Ready Reading Diagnostic assessment is administered at the beginning of the academic year (late September) to all K-8 students. Students are grouped ini-Readyby teacher of record. The results are examined for each individual student, by the teacher of record and building administration, to identify and target student strengths and weaknesses in relation to the learning standards. The i-Ready system establishes an individualized student target for one school year worth of growth. The student learning targets, in relation to the standards, enables teacher specific recommendations for evidenced based instructional practices that best serve the learning needs of the students. Building administration and teachers receive real-time feedback on individual student standards based performance in relation to the evidence based instructional practices deployed by the teacher. The final i-Ready Reading Diagnostic assessment is administered in June to determine the amount of growth the student has made over the course of the academic year. The currently approved District-Wide SLO assessments (Star 2 Math assessment, NYS Science 4 assessment, ELA Regents exam, U.S, History Regents exam) do not currently provide the level of student specificity necessary to address student academic growth in a timely enough fashion to address the learning needs of students in this current school year and as such, cannot provide the most efficacious measure of student learning regression due to the COVID-19 global pandemic.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 2. TEACHERS: Required Student Performance - Variance Details, Weighting & Assurances

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Rigor

Please provide a description of how the LEA will ensure that evaluations are rigorous and enable strong and equitable inferences about the effectiveness of the LEA's educators.

- > This description should include how rigor is achieved and maintained, including relevant processes and methodologies.
- > This description may include, but is not limited to, how data will be used to draw inferences, including how the derived data informs decisions and guidance for the LEA's educators.

The rigor of the i-Ready diagnostic assessment has been established by the New York State Education Department approval for the use of said diagnostic assessment for the purpose of inclusion in districts APPR plans. Use of the i-Ready Reading Diagnostic assessment provides standards aligned baseline information at the individual student level and sets a target for one years growth for each student (k-8). Utilization of i-Ready data informs instructional practice and provides teachers direct feedback on their instructional practices in relation to individual student learning trajectories. The i-Ready Reading Diagnostic assessment is administered at the mid-point of the academic year as a means to benchmark student progress towards a years worth of academic progress. The information provided by this administration provides meaningful information on the efficacy of instructional practices deployed to meet the individual student learning needs. This mid-year data enables building leadership teams to provide specific and targeted supports for individual teachers that are facing challenges in facilitating the growth and academic learning of their students. The final administration of the i-Ready Reading Diagnostic in June closes the cycle and provides actionable data on the efficacy of instruction provided to the students. The aggregate of the student outcomes is used to inform targeted professional development for teachers and systemic approaches to delivery of student supports and remediation.

Professional Learning

Please provide a description of how the LEA will use the information collected through the evaluation system, including the assigned effectiveness ratings, to provide personalized professional learning opportunities for educators.

- > This description may include, but is not limited to, methodologies and procedures for:
- · collecting information about educator effectiveness to inform professional learning,
- · specific details regarding both the type(s) and extent of professional learning opportunities anticipated,
- · processes for delivery of personalized learning opportunities, and
- · use of data to measure the efficacy of such professional learning.

K-8 staff received training from i-Ready professional development team as well as follow-up training with NERIC/BOCES professional development personnel. The training included how the diagnostic tools determine student learning targets, standards specific information on student strengths and deficiencies, and how to translate that information into instructional practice. District turn-key trainers, grade level and department leaders provide additional on-going support. The monitoring of student progress at the teacher and building administration level provides teacher specific performative feedback that is utilized to provide targeted teacher support and professional learning opportunities. Subsequent administrations of the i-Ready diagnostic and on going formative assessments (best practice) will be used to measure efficacy of professional learning.

Effectiveness of Implementation

Please provide a description of how the LEA will assess the effectiveness of the implementation of the variance.

- > This description may include, but is not limited to, processes and procedures for:
- collection and analysis of both short- and long-term data,
- the standard(s) used to measure the effectiveness of implementation, and
- how results will be used to inform future implementation.

The effectiveness of the i-Ready Reading Diagnostic assessmentwill be evaluated by the District Administration Cabinet composed of District Office leadership and building principals as well as by the specific building leadership teams and the District APPR Committee. Building Leadership Teams are comprised of building teachers, administrators, paraprofessionals, and student support staff. The District APPR Committee is comprised of the Superintendent, Assistant Superintendent, representatives of the Gloversville Teachers Association, and representatives of the Gloversville Administration Association. The outcomes of the effectiveness of implementation review will be used to determine a transition to this new District Wide SLO moving forward and more importantly, provide a measure of COVID-19 learning regression that can be utilized to evaluate the efficacy of the targeted interventions intended to reduce that learning regression. The District Administrative Cabinet evaluates the effectiveness of the i-Ready diagnostic after each administration of assessment (September, January, June). i-Ready results are discussed monthly at the elementary and middle school Building Leadership Team meetings and will conduct a formal review of results in June 2021. The District APPR committee will meet in mid to late June to review the outcomes of the i-Ready Reading Diagnostic assessment as an acceptable District Wide SLO.

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Task 2. TEACHERS: Required Student Performance - Variance Details, Weighting & Assurances

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Use of the Optional Student Performance Subcomponent & Weighting

Please indicate if the Optional subcomponent will be used in the process included in this variance request by making the appropriate selection below.

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☑ The optional subcomponent is not included in this variance; the required subcomponent will comprise 100% of the Student Performance category.

Required Student Performance Variance Assurances

Please check the box below as applicable to all teachers included in this required student performance variance request.

Assure that each teacher covered by this variance request will have an SLO consistent with the process described in the LEA's approved APPR plan and/or this variance application and in compliance with Education Law Section 3012-d.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 3. TEACHERS: Optional Student Performance - Variance Request

Page Last Modified: 01/19/2021

Variance Request

LEAs may use this variance application to develop an optional second measure for a teacher or group of teachers that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

Please make the appropriate selection below.

☑ A variance is not requested for the optional student performance subcomponent for teachers.

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Task 4. TEACHERS: Observations - Variance Request

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Variance Request

LEAs may use this variance application to evaluate teacher practice in a manner that differs from the process described in the Commissioner's regulations.

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Any teachers not covered by this variance request

Please make the appropriate selection below.

☑ The details of the variance request for the teacher observation category is described in the subsequent section.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Applicability & Rubric

Page Last Modified: 02/08/2021

Applicable Teachers

Please indicate all teachers to whomthis teacher observation variance request applies.

Core Teachers

Use the table below to list the core teachers this teacher observation variance request is applicable to (teachers of other courses should be listed in the subsequent section).

	All Core Teachers in LEA	Common Branch / Uniform Departmentalized	ELA	Math	Science	Social Studies
Courses	All core teachers (K-3; 4-8 ELA, math, science, social studies; high school ELA and Regents courses, as applicable to LEA) [if this option is selected, please do not make selections in subsequent columns]					

Other Teachers

- ☐ Teachers of other courses are not included in this teacher observation variance request.
- ☑ Teachers of other courses included in this teacher observation variance request are listed in the table below.

Fill in the following for all other teachers in additional grades/subjects that are included in this teacher observation variance request:

Column 1: lowest grade that corresponds to the course

Column 2: highest grade that corresponds to the course

Column 3: subject of the course

Follow the examples below to list other courses.

	(1) lowest grade	(2) highest grade	(3) subject
All Other Courses	K	12	All courses not named above
K-3 Art	K	3	Art
Grades 9-12 English Electives	9	12	English Electives

Click "Add Row" to add additional courses. Only list additional courses if they are included in this teacher observation variance request.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Applicability & Rubric

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Grade From	Grade To	Subject
К	2	All courses not named above
3	5	All courses not named above
6	8	All courses not named above
9	12	All courses not named above

Applicable Areas

A variance may be requested for the following components of the teacher observation subcomponent:

- · Teacher practice rubric
- · Rating and scoring of the teacher practice rubric
- Weighting of thedomains/subcomponentsof the teacher practice rubric
- · HEDI scoring bands
- · Weighting of the teacher observation subcomponents
- Required principal/supervisor observations
- · Required independent evaluator observations
- Optional peer observations

Please indicate the area(s) of the teacher observation subcomponent for which a variance is being requested.

- ☑ Teacher observation subcomponent weighting
- ☑ Required principal/supervisor observations
- ☑ Required independent evaluator observations

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Subcomponent Weighting

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Teacher Observation Subcomponent Weighting

Please indicate the weight of each observation type and be sure the total of the weights indicated equals 100%.

Principal/Administrator	Independent Evaluator(s)	, ,	Group for which this weighting will apply. If the indicated weighting will be used for all teachers listed in the 'Applicability' section, note "All Teachers."
100	0	0	All Teachers

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Required Principal/Supervisor Observations

Page Last Modified: 01/25/2021

Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrators

At least one observation must be conducted by the building principal or another trained administrator.

Indicate the minimum number of unannounced and announced observations by principal(s) or other trained administrators, as well as the method of observation, in the table below.

If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

	Minimum number of observations	Observation method (check all that apply)	Other observation method (only complete if 'Other' is selected in the previous column)
Unannounced	1	☑ Live	(No Response)
Announced	1	☑ Live	(No Response)
Totals:	2		

To which teachers does the information in the above table apply?

☑ All teachers listed in the 'Applicability' section.

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Task 4. TEACHERS: Observations - Required Independent Evaluator Observations

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Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)

Independent Evaluator Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.
- ☑ Assure that independent evaluator(s) will be trained and selected by the LEA.

Number and Method of Observation

Indicate the minimum number of unannounced and announced observations by impartial independent trained evaluator(s), as well as the method of observation, in the table below. At least one observation must be conducted by an impartial independent trained evaluator.

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If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

	Minimum number of observations	' ' ' '	Other observation method (only complete if 'Other' is selected in the previous column)
Unannounced	0	☑ N/A	(No Response)
Announced	0	☑ N/A	(No Response)
Totals:	0		

To which teachers does the information in the above table apply?

☑ All teachers listed in the 'Applicability' section.

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Task 4. TEACHERS: Observations - Variance Details & Assurances

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Variance Details

Please read the questions below and answer each prompt in a concise manner.

Rationale

Please provide a rationale for this variance request.

> Your rationale should include information regarding the specific, identified needs and/or challenges of the LEA, and how such needs and/or challenges inform development of the teacher observation variance request.

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This variance is seeking to reduce the current number of formal observations of untenured teachers from the four in our current APPR plan, to two formal observations. The ability to conduct four observations while operating in a hybrid instructional model, that can change to a fully remote model at any time, is unsustainable and creates an undue burden on building and district administration while reducing the safety and well-being of students and staff when building administrators move to another building to serve as that buildings Independent Evaluator. The reduction in the number of observations for untenured teachers brings the observation total for untenured and tenured teachers into alignment. The 2 formal observations (1 announced, 1 unannounced) for both tenured and untenured teachers, will be conducted by the building lead evaluator. No observations for tenured and untenured teachers will be conducted by an independent evaluator.

Standards and Procedures

Please provide a description of the standards and procedures that will be used in lieu of those included in the LEA's most recently approved evaluation plan.

- > This description should include a specific, detailed explanation of the new and innovative approach that the LEA is seeking to implement as part of its variance request.
- > This description should include, but not be limited to, a description of the alternate measures and/or evidence of teacher practice that will be used to evaluate educators.

Observations will be conducted in the same manner as currently stated in the Districts approved APPR plan. Formal observations will be live, utilize the approved Danielson Framework, and explicitly adhere to the evidence based approach reinforced in the annual lead/independent evaluator training received through the HFM BOCES. All components of the Danielson Framework will be evaluated per our current NYSED approved APPR plan. Written feedback and post observation conferencing will continue in a timely manner in accordance with the current collective bargaining agreement between the District and the Gloversville Teachers Association. The 1 announced and 1 unannounced formal observation, for tenured and untenured teachers, will be conducted by the building lead evaluator. For each formal observation, all observed components of the 4 domains of the Danielson Framework are weighted equally and averaged to produce an observation score. Any components not observed through the formal observation process will be attended to through informal, non-evaluative lead evaluator walk-throughs.

Rigor

Please provide a description of how the LEA will ensure that evaluations are rigorous and enable strong and equitable inferences about the effectiveness of the LEA's educators.

- > This description should include how rigor is achieved and maintained, including relevant processes and methodologies.
- > This description may include, but is not limited to, how data will be used to draw inferences, including how the derived data informs decisions and guidance for the LEA's educators.

The reduction of untenured teacher observations will be supplemented with live (virtual or in-person) walk-throughs. Informal walk-throughs represent best practice as they provide opportunities for lead evaluator to visit classroom settings throughout the course of a given school year. This provides the lead evaluator an opportunity to be familiar with the learning environment prior to and between formal observations. Non-evaluative walk-throughs typically last between 5-10 minutes. The District reserves the right to conduct additional formal observations beyond the minimum expressed in this variance. The purpose of additional observations will be to address evidenced based opportunities for teacher professional growth as addressed in the formal post observation meeting. Student learning outcomes for tenured and untenured teachers will utilize available assessment data (benchmark assessments, formal standardized assessments etc.). Quality of lead evaluator observation scoring will undergo periodic inter-rater reliability exercises and a survey of both tenured and untenured staff on the efficacy of evaluator performance feedback. The express goal of formal teacher observation is to monitor efficacy of instructional practice in relation to student learning and to determine the required supports and professional learning necessary for every teacher to be successful.

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Task 4. TEACHERS: Observations - Variance Details & Assurances

Page Last Modified: 03/22/2021

Professional Learning

Please provide a description of how the LEA will use the information collected through the evaluation system, including the assigned effectiveness ratings, to provide personalized professional learning opportunities for educators.

Status Date: 03/23/2021 02:46 PM - Submitted

- > This description may include, but is not limited to, methodologies and procedures for:
- · collecting information about educator effectiveness to inform professional learning,
- · specific details regarding both the type(s) and extent of professional learning opportunities anticipated,
- · processes for delivery of personalized learning opportunities, and
- · use of data to measure the efficacy of such professional learning.

Formal observation outcomes, as discussed through the observation instrument, are used to provide meaningful feedback on the efficacy of instructional practices, the fidelity with which evidence based best practices are deployed and chart a pathway to targeted professional learning. In light of the ongoing COVID-19 global pandemic, delivery of meaningful instruction in a rapidly changing hybrid/remote learning environment is at the forefront of professional learning. Formal observation data is used to identify areas of strength and opportunities for growth that are both targeted and specific to individual teachers and the broader teaching faculty. Teachers have received and will continue to receive professional learning opportunities in regards to best instructional practices for hybrid, remote, asynchronous, and synchronous distance learning. The District has created teacher on special assignment (TOSA) positions in order to be able to deploy embedded professional learning opportunities as well as on-site training in the necessary hardware and software for effective remote/hybrid instruction. Professional development will be delivered by district staff (teachers, technology director, administrators) as well as outside providers of professional development. Outside providers include but are not limited to HFM BOCES, NERIC, Capital Region BOCES, BetterLessons, Inc. Professional learning needs are established through a combination of teacher needs survey's, collaberative meetings with the Gloversville Teachers Association, Gloversville Administrators Association and District, evidence of need gathered through formal observations, student assessment data, and Building Leadership Team meetings. Examples include: Making the Most of Google Classroom Hybrid & Remote Learners, Utilizing Essential Standards to Close the Learning Gap, etc.

Effectiveness of Implementation

Please provide a description of how the LEA will assess the effectiveness of the implementation of the variance.

- > This description may include, but is not limited to, processes and procedures for:
- · collection and analysis of both short- and long-term data,
- the standard(s) used to measure the effectiveness of implementation, and
- how results will be used to inform future implementation.

The effectiveness of the reduction in the number of formal observations, for untenured teachers only, from 4 to 2 will be evaluated by the District Administration Cabinet, Building Leadership Teams, and the District APPR Committee. Performance of untenured teachers in relation to student learning, efficacy of administrator feedback, and use of informal walk-throughs will be evaluated. The District Administrative Cabinet will discuss, as a formal agenda item, the efficacy of the reduction in the number of untenured teacher observations at its bi-weekly meetings in March, April, May and June. Building Leadership Teams will discuss observations at each of its monthly meetings and the APPR Committee will formally meet to evaluate the efficacy of the new observation process, for untenured teachers, at its formal meetings in April, May, and June.

Observation Assurances

Please check each of the boxes below as applicable to all teachers included in this teacher observation variance request.

- Assure that the process for assigning points for the Teacher Observation category will be consistent with the process described in the LEA's approved APPR plan and/or this variance application and in compliance with Education Law Section 3012-d.
- Assure that once all observations are complete, the process for determining an overall Teacher Observation category score and rating will incorporate the evidence collected across all observations to produce an overall Teacher Observation category rating on a HEDI scale.
- 🗵 Assure that it is possible for a teacher to obtain any number of points in the applicable scoring ranges, including zero, in each subcomponent.

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Task 5. TEACHERS: Overall Scoring - Variance Request

Page Last Modified: 01/20/2021

Category and Overall Ratings

For guidance on APPR scoring, seeNYSED APPR Guidance.

Education Law §3012-d requires that each teacherbe given a final score for both the Student Performance and Teacher Observation categories, which will be converted to a final category ratingbased on the HEDI scale, and that these ratings be used to provide an Overall Rating using the prescribed scoring matrix.

These requirements must be met through either the LEA's current APPR plan or this variance. To the extent that the variance does not address a requirement, the currently approved APPR plan will apply.

Status Date: 03/23/2021 02:46 PM - Submitted

Variance Request

LEAs may use this variance application to define the HEDI ranges for the Student Performance and/or Teacher Observation category that is different than those included in the Commissioner's regulations.

Any teachers not covered by this variance request

Please make the appropriate selection below.

☑ A variance is not requested for category ratings for teachers.

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Task 6. TEACHERS: Additional Requirements - Variance Request

Page Last Modified: 01/20/2021

Additional Requirements for Teachers

For more information on the additional requirements for teachers, seeNYSED APPR Guidance.

Education Law §3012-d requires that a complete APPR plan must include a process for teacher improvement plans, appeals, and evaluator training as determined by the Commissioner. The following minimum requirements under Education Law §3012-d are applicable to teachers:

Status Date: 03/23/2021 02:46 PM - Submitted

A form for development of a Teacher Improvement Plan,

A timely and expeditious process for resolving educator's appeals of APPR ratings,

A process for training all evaluators of applicable educators.

These requirements must be met through either the LEA's current APPR plan or this variance. To the extent that the variance does not address a requirement, the currently approved APPR plan will apply.

Variance Request

LEAs may use this variance application to develop a process for Teacher Improvement Plans, appeals and/or training in a manner that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

Choose the appropriate response below.

- ☑ A variance is not requested for teacher improvement plans, appeals, or training.
- ☐ The details of the variance request applicable to teacher improvement plans, appeals, and/or training is described in the subsequent section.

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Task 7. PRINCIPALS: Required Student Performance - Variance Request

Page Last Modified: 01/20/2021

Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance.

100% of the Student Performance category if only the Required subcomponent is used or locally determined if the Optional subcomponent is selected.

Education Law§3012-drequires that the principal evaluation system be aligned to the requirements for teacher evaluations, including the required student performance subcomponent. Therefore, therequired student performance subcomponent ariance request for principal smust be aligned to the teacher evaluation requirements.

Status Date: 03/23/2021 02:46 PM - Submitted

This requirement must be met through

currently approved APPR plan will apply.

Variance Request

LEAs may use this variance application to develop a process to demonstrate student growth based on principal practice for a principal or group of principals that differs from the process described in the Commissioner's regulations.

Any principals not covered by this variance request

Choose the appropriate response below.

- ☐ A variance is not requested for the required student performance subcomponent for principals.
- ☑ The details of the variance request for the required student performance subcomponent for principals is described in the subsequent section.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 7. PRINCIPALS: Required Student Performance - Applicability

Page Last Modified: 03/22/2021

Applicable Principals

Please indicate all principals to whomthis required student performance variance request applies.

To add configurations for additional principals, click "Add Row".

Grade From	Grade To	
К	2	
3	5	
6	8	
9	12	

Applicable Areas

A variance may be requested for the following areas of the required student performance subcomponent:

- A description of the measure(s) of student growth to be used (e.g., the SLO goal setting process; SLO components)
- Applicable evidence of student learning (e.g., how growth will be measured through various forms of assessment, evaluation of student performance)
- A method for converting student results to a score on a scale from 0-20*
- · A scale for conversion of the score of 0 to 20 to a HEDI rating*

Please indicate the area(s) of the required student performance subcomponent for which a variance is being requested.

- ☑ Measures of student growth
- Evidence of student learning

*Only select 'Conversion to a 20-point score' or 'HEDI ranges' if your variance request involves different values than those included in the table below.

Highly Effe	Effective Effective			Developing	Inef	Ineffective										
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Task 7. PRINCIPALS: Required Student Performance - Measures of Student Growth

Page Last Modified: 03/22/2021

Measures of Student Growth

Describe the measure(s) that will be used to evaluate principals for the required student performance subcomponent (e.g., goal setting process; demonstration of student growth).

The results of the grade 4 and grade 7 i-Ready Reading Diagnostic assessment will be used to evaluate principals for the required student performance subcomponent in a manner described in the Standards and Procedures section below.

Status Date: 03/23/2021 02:46 PM - Submitted

Measures Assurance

Please check the box below.

Assure that all student growth targets shall measure the change in a student's performance between the baseline and the end of the course.

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Task 7. PRINCIPALS: Required Student Performance - Evidence of Student Learning

Page Last Modified: 01/25/2021

Evidence of Student Learning

Please identify any evidence of student learning to be used. A description of how growth will be measured through various forms of assessment should be included in the last section of this variance request.

Status Date: 03/23/2021 02:46 PM - Submitted

Type(s) of Evidence

☑ Third party assessment(s)

Third Party Assessment(s)

☑ i-Ready Diagnostic

If a third party assessment is not listed, identify below.

(No Response)

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Task 7. PRINCIPALS: Required Student Performance - Variance Details, Weighting & Assurances

Page Last Modified: 03/22/2021

Variance Details

Please read the questions below and answer each prompt in a concise manner.

Rationale

Please provide a rationale for this variance request.

> Your rationale should include information regarding the specific, identified needs and/or challenges of the LEA, and how such needs and/or challenges inform development of the required student performance variance request.

Status Date: 03/23/2021 02:46 PM - Submitted

The rationale that drives this variance is both the short term need of identifying the learning regression experienced by each studentas a result of the COVID-19 global pandemicand a need to use a student learning measure that correlates with a continuous improvement approach to instructional leadership practices and student specific learning needs. The current District Wide SLO is reliant on student performance on the Science 4 state assessment, Star 2 Math assessment, U.S. History Regents and ELA Regents examinations. The current District Wide SLO assessments do not provide the level of student specificity necessary for long term student growth and improvement or improvement of principals instructional leadership. A one year variance that allows the District to pilot the use of the i-Ready Reading Diagnostic assessment moves the District closer to maximizing principal opportunities for growth as an instructional leader. The District intends to utilize the Grade 4 and Grade 7 i-Ready Reading Diagnostic assessment; as these grade levels mark transition periods in student learning. The grade 4 i-Ready Reading Diagnostic assessment was purposefully selected as grade 4 marks a pivotal point in student application of the skills necessary to demonstrate the process of reading to learn and apply new information. The grade 7 i-Ready Reading Diagnostic assessment was purposefully selected as grade 7 marks a pivotal transition to the secondary level academic demands of reading a broader and more complex range of content specific texts.

Standards and Procedures

Please provide a description of the standards and procedures that will be used in lieu of those included in the LEA's most recently approved evaluation plan.

- > This description should include a specific, detailed explanation of the new and innovative approach that the LEA is seeking to implement as part of its variance request.
- > This description should include, but not be limited to, a description of the alternate measures of student growth and/or evidence of student learning that will be used to evaluate educators.

The development of the District-Wide SLO remains the same with the exception of the i-Ready Reading Diagnostic assessment replacing all other assessments in the Districts currently approved APPR plan (Star 2 Math, NYS Science 4, ELA Regents, U.S. History Regents). The i-Ready Reading Diagnostic assessment is administeredat the beginning of the academic year (late September) to all K-8 students. Students are grouped ini-Readyby teacher of record, enabling principals to easily review student performance data by teacher. The results are examined for each individual student, by building principal and teacher of record, to identify and target student strengths and weaknesses in relation to the learning standards and inform the building principal of areas where additional professional learning are required. This information provides points of discussion for principals as they engage in meaningful instructional leadership. The i-Ready system establishes an individualized student target for one school year worth of growth. The student learning targets, in relationto the standards, enables teacher specific recommendations for evidenced based instructional practices that best serve the learning needs of the students. The building principal utilizes the information on evidence based instructional practices as points of reference or "look for's" during the formal observation process. Building principals and teachers receive real-time feedback on individual student standards based performance in relation to the evidence based instructional practices deployed by the teacher. The data produced informs principal decision making in providing the necessary supports and opportunities for professional learning for the teachers in their charge. The final i-Ready Reading Diagnostic assessment is administered in June to determine the amount of growth the student has made over the course of the academic year. The results of the student growth report help inform professional learning opportunities for individual teachers and the teaching staff as a whole. They also provided valuable information in assessing the instructional leadership capabilities of the building principal. The currently approved District-Wide SLO assessments (Star 2 Math assessment, NYS Science 4 assessment, ELA Regents exam, U.S, History Regents exam) do not currently provide the level of student specificity necessary to address student academic growth in a timely enough fashion to address the learning needs of students in this current school year and as such cannot provide the most efficacious measure of student learning regression due to the COVID-19 global pandemic and the target efforts made by the building principal to stem the learning regression.

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Task 7. PRINCIPALS: Required Student Performance - Variance Details, Weighting & Assurances

Page Last Modified: 03/22/2021

Rigor

Please provide a description of how the LEA will ensure that evaluations are rigorous and enable strong and equitable inferences about the effectiveness of the LEA's educators.

Status Date: 03/23/2021 02:46 PM - Submitted

- > This description should include how rigor is achieved and maintained, including relevant processes and methodologies.
- > This description may include, but is not limited to, how data will be used to draw inferences, including how the derived data informs decisions and guidance for the LEA's educators.

The rigor of the i-Ready Reading Diagnostic assessment has been established by the New York State Education Department approval for the use of said diagnostic assessment for the purpose of inclusion in districts APPR plans. Use of the i-Ready Reading Diagnostic assessment provides standards aligned baseline information at the individual student level and sets a target for one years growth for each student (k-8). In addition, the i-Ready Reading Diagnostic assessment information provides building, team, grade level aggregate data that provides a 10,000 foot view of program performance and efficacy of instructional leadership practices. Utilization of i-Ready Reading Diagnostic assessment data informs instructional leadership practices, programmatic adjustments, and provides building principalsdirect feedback on technical performativity of instructional programming, teacher efficacy, and student learning. The i-Ready Reading Diagnostic assessment is administered at the mid-point of the academic year as a means to benchmark student progress towards a years worth of academic progress. The information provided by this administration provides meaningful information on the efficacy of instructional practices deployed to meet the individual student learning needs and areas for program adjustment (student groupings, resource allocation, professional learning resources). This mid-year data enables building leadership teams to provide specific and targeted supports for individual teachers that are experiencing challenges in facilitating the growth and academic learning of their students. The final administration of the i-Ready Reading Diagnostic in June closes the cycle and provides actionable data on the efficacy of the learning program provided to the students. The aggregate of the student outcomes is used to inform targeted professional learning opportunities for teachers and systemic approaches to delivery of student supports and remediation used by principals as a function of instruction leadership.

Professional Learning

Please provide a description of how the LEA will use the information collected through the evaluation system, including the assigned effectiveness ratings, to provide personalized professional learning opportunities for educators.

- > This description may include, but is not limited to, methodologies and procedures for:
- collecting information about educator effectiveness to inform professional learning,
- · specific details regarding both the type(s) and extent of professional learning opportunities anticipated,
- · processes for delivery of personalized learning opportunities, and
- use of data to measure the efficacy of such professional learning.

K-8 staff and building principals received training from i-Ready professional development team as well as follow-up training with NERIC/BOCES professional development personnel. The training included how the diagnostic tools determine student learning targets, standards specific information on student strengths and deficiencies, and how to translate that information into instructional practice and evaluation of program implementation by building principals. District turn-key trainers, building principals, grade level and department leaders provide additional on-going support. The monitoring of student progress at the building administration level provides teacher specific performative feedback that is utilized to provide targeted teacher support and professional learning opportunities. Subsequent administrations of the i-Ready Reading Diagnostic assessment and on going formative assessments (best practice) will be used to measure efficacy of professional learning and building principal decision making.

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Task 7. PRINCIPALS: Required Student Performance - Variance Details, Weighting & Assurances

Page Last Modified: 03/22/2021

Effectiveness of Implementation

Please provide a description of how the LEA will assess the effectiveness of the implementation of the variance.

Status Date: 03/23/2021 02:46 PM - Submitted

- > This description may include, but is not limited to, processes and procedures for:
- · collection and analysis of both short- and long-term data,
- the standard(s) used to measure the effectiveness of implementation, and
- how results will be used to inform future implementation.

The effectiveness of the i-Ready Reading Diagnostic assessmentwill be evaluated by the District Administration Cabinet composed of District Office leadership and building principals as well as by the specific building leadership teams and the District APPR Committee. Building Leadership Teams are comprised of building teachers, administrators, paraprofessionals, and student support staff. The District APPR Committee is comprised of the Superintendent, Assistant Superintendent, representatives of the Gloversville Teachers Association, and representatives of the Gloversville Administration Association. The outcomes of the effectiveness of implementation review will be used to determine a transition to this new District Wide SLO moving forward and more importantly, provide a measure of COVID-19 learning regression that can be utilized to evaluate the efficacy of the instructional leadership decision making in relation to the deployment targeted interventions intended to reduce COVID-19 learning regression. The District Administrative Cabinet evaluates the effectiveness of the i-Ready Reading Diagnostic assessment after each administration(September, January, June). i-Ready results are discussed monthly at the elementary and middle school Building Leadership Team meetings and BLT's will conduct a formal review of results in June 2021. The District APPR committee will meet in mid to late June to review the outcomes of the i-Ready Reading Diagnostic as an acceptable District Wide SLO.

Use of the Optional Student Performance Subcomponent & Weighting

Please indicate if the Optional subcomponent will be used in the process included in this variance request by making the appropriate selection below.

☑ The optional subcomponent is not included in this variance; the required subcomponent will comprise 100% of the Student Performance category.

Required Student Performance Variance Assurances

Please check the box below as applicable to all principals included in this required student performance variance request.

Assure that scores and ratings for the required student performance subcomponent will be calculated consistent with the process described in the LEA's approved APPR plan and/or this variance application and in compliance with Education Law Section 3012-d.

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Task 8. PRINCIPALS: Optional Student Performance - Variance Request

Page Last Modified: 01/20/2021

Variance Request

LEAs may use this variance application to develop an optional second measure for a principal or group of principals that differs from the process described in the Commissioner's regulations.

Status Date: 03/23/2021 02:46 PM - Submitted

Any principals not covered by this variance request

Please make the appropriate selection below.

☑ A variance is not requested for the optional student performance subcomponent for principals.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 9. PRINCIPALS: School Visits - Variance Request

Page Last Modified: 01/20/2021

Variance Request

LEAs may use this variance application to evaluate principal practice in a manner that differs from the process described in the Commissioner's regulations.

Any principals not covered by this variance request

Please make the appropriate selection below.

☑ A variance is not requested for the principal school visit category.

03/23/2021 02:48 PM Page 29 of 32

Annual Professional Performance Review - Variance, Education Law §3012-d

Task 10. PRINCIPALS: Overall Scoring - Variance Request

Page Last Modified: 01/20/2021

Variance Request

LEAs may use this variance application to define the HEDI ranges for the Student Performance and/or Principal School Visit category that is different than those included in the Commissioner's regulations.

Any principals not covered by this variance request

Please make the appropriate selection below.

☑ A variance is not requested for category ratings for principals.

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Task 11. PRINCIPALS: Additional Requirements - Variance Request

Page Last Modified: 01/20/2021

Variance Request

LEAs may use this variance application to develop a process for Principal Improvement Plans, appeals and/or training in a manner that differs from the process described in the Commissioner's regulations.

Status Date: 03/23/2021 02:46 PM - Submitted

Any principals not covered by this variance request

Choose the appropriate response below.

- ☑ A variance is not requested for principal improvement plans, appeals, or training.
- ☐ The details of the variance request applicable to principal improvement plans, appeals, and/or training is described in the subsequent section.

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Task 12. Joint Certification of APPR Variance - Applicability and Certification

Page Last Modified: 03/23/2021

Applicability of Variance

Need for Variance

Please make the appropriate selection below.

oxdot The submission of this variance application is prompted by the impact of COVID-19 on the LEA.

Instructional Model

☐ The processes identified in this variance application need only apply if an in-person instructional model is implemented.

Status Date: 03/23/2021 02:46 PM - Submitted

- ☐ The processes identified in this variance application need only apply if a remote instructional model is implemented.
- ☐ The processes identified in this variance application need only apply if a hybrid instructional model is implemented.
- ☑ The processes identified in this variance application apply regardless of the instructional model implemented.

Variance Duration

An Annual Professional Performance Review Variance under Education Law §3012-d may be approved forup to THREE (3) years.

Please indicate below the school years to which this variance application will apply.

One, two, or three consecutive academic years may be selected.

☑ 2020-21

Upload APPR Variance Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Variance using the "Variance Certification Form" found in the 'Documents' menu on the left side of the page.

GESD APPR VARIANCE CERTIFICATION 3.23.21.pdf

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APPR VARIANCE CERTIFICATION FORM: Please download, check the assurances, sign, and upload this form to complete the submission of your LEA's Annual Professional Performance Review (APPR) Variance, Education Law §3012-d application.

Assurances: Please check the boxes below

- Assure that all information provided in this variance application is true and accurate as of the date that the variance application is submitted.
- Assure that once this application is approved by the Department, it shall be considered part of the LEA's approved APPR plan during the effective term of the variance.
- Assure that, upon a revocation or non-renewal of a variance application at the end of its effective term, the district shall implement its approved evaluation plan in its entirety and without modification, consistent with all requirements of Subpart 30-3.3 of the Rules of the Board of Regents, and absent any terms of the variance.
- Assure that, where applicable, collective negotiations have been completed on all provisions of this variance application that are subject to collective bargaining.

Signatures, dates

Superintendent Signature:	Date:
V- AM-	3/2/21
Superintendent Name (print):	,
Mr. David Halloran	
Teachers Union President Signature:	Date:
Ms. Theresa Carlson	3/23/21
Teachers Union President Name (print):	
Ms. Theresa Carlson	
Administrative Union President Signature:	Date:
To hate & Jellath	3/28/21
Administrative Union President Name (print):	/ /
Dr. Richard DeMallie	
Board of Education President Signature:	Date:
1/14	3/93/2/
Board of Education President Name (print):	1-11-1
Mr. Robert Curtis	

THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



Commissioner of Education President of the University of the State of New York 89 Washington Avenue, Room 111 Albany, New York 12234 E-mail: commissioner@nysed.gov Twitter:@NYSEDNews Tel: (518) 474-5844 Fax: (518) 473-4909

September 20, 2016

Revised

Michael Vanyo, Superintendent Gloversville City School District 234 Lincoln Street Gloversville, NY 12078

Dear Superintendent Vanyo:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan meets the criteria outlined in Education Law §3012-d and Subpart 30-3 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR plan. If any material changes are made to your approved plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely,

MaryEllen Elia Commissioner

Attachment

c: Patrick Michel

NOTE:

Pursuant to sections 30-2.14 and 30-3.17 of the Rules of the Board of Regents, during the 2015-16 through 2018-19 school years, your district/BOCES must calculate transition scores and ratings for teachers and principals that exclude the results of grades 3-8 ELA and math State assessments and any State-provided growth scores. For the 2016-17 through 2018-19 school years, your district/BOCES must establish alternate SLOs for affected teachers and principals who, as a result of the above exclusions, have no remaining measures in the Student Performance Category.

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.

Task 1. School District Information - Tasks 1.1, 1.2

Page Last Modified: 09/20/2016

Task 1) Disclaimers

For guidance related to Annual Professional Performance Review plans, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Status Date: 09/20/2016 05:07 PM

The Department will review the contents of each school district's/BOCES' Annual Professional Performance Review (APPR) plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's/BOCES' plan.

The Department reserves the right to request further information from a district/BOCES to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. As such, each district/BOCES is required to keep detailed records on file for each section of the currently implemented APPR plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of a district's/BOCES' plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district/BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPRplan approved by the Department. The Department also reserves the right to request further information from the school district/BOCES, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

1.1) Assurances

Please check all of the boxes below

- Assure that the content of this form represents the district's/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that a detailed version of the district's/BOCES' entire APPR plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that this APPR plan will be posted on the district/BOCES website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur.
- Assure that it is understood that this district's/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval

1.2) Submission Status

Is this a first-time submission under Education Law §3012-d or the submission of material changes to an APPR plan approved pursuant to Education Law §3012-d?

First-time submission under Education Law §3012-d

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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Task 2) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

2.1) Assurances

Please note: NYS Grades 3-8 ELA/Math Assessments and State-provided growth scores cannot be used for the purposes of providing transition scores and ratings during the 2015-16 through 2018-19 school years, and should be used for advisory purposes only until the 2019-20 school year. Alternate SLOs to be used during the 2016-17 through 2018-19 transition period should be entered in Task 2 (Transition).

Please check the boxes below.

- ☑ Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all 4-8 ELA and Math teachers in the event that a State-provided growth score cannot be generated for that teacher.
- For the 2019-20 school year and thereafter, for any grade/subject that requires a back-up SLO, but for which there are not enough students, not enough scores, or data issues that prevent a teacher-specific SLO from being created, the superintendent or another trained administrator shall develop a school-wide back-up SLO using available State/Regents assessments.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

2.2) Grades 4-8 ELA and Math: Assessments (Original)

STATE-PROVIDED MEASURES OF STUDENT GROWTH

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a growth score and rating. That rating will incorporate students' academic history compared to similarly academically achieving students and takes into consideration students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. While most teachers of 4-8 Common Branch, ELA and Math will have State-provided scores and ratings, some may teach other courses where there is no State-provided growth measure. Teachers with 50 - 100% of students covered by State-provided growth measures will receive a growth score and rating from the State for the full Student Performance category of their evaluation. Teachers with 0 - 49% of students covered by State-provided growth measures must have SLOs for the Student Performance category of their evaluation and one SLO must use the State-provided measure if applicable for any courses. (See APPR Guidance and SLO Guidance for more detail on teachers with State-provided growth measures and SLOs.)

For the 2019-20 school year and thereafter, for those teachers who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLOin the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that teacher.

Using the drop-down boxes below, please select the assessment(s) that will be used for the back-up SLOs for the grade/subject listed beginning in the 2019-20 school year.

	Grade 4 ELA	Grade 4 Math
State Assessment	Grade 4 ELA	Grade 4 Math

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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	Grade 5 ELA	Grade 5 Math
State Assessment	Grade 5 ELA	Grade 5 Math
	Grade 6 ELA	Grade 6 Math
State Assessment	Grade 6 ELA	Grade 6 Math
	Grade 7 ELA	Grade 7 Math
State or Regents Assessment(s)	Grade 7 ELA	Grade 7 Math
	Grade 8 ELA	Grade 8 Math
State or Regents Assessment(s)	Grade 8 ELA	Grade 8 Math and Common Core Algebra

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.3 (3 ELA/Math), 2.4 (4/8 SCI)

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2.3) Grade 3 ELA and Math: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment that will be used for the SLOs for the grade/subject listed.

	Grade 3 ELA	Grade 3 Math
State Assessment	Grade 3 ELA	Grade 3 Math

2.4) Grades 4 and 8 Science: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

	Grade 4 Science	Grade 8 Science
State or Regents Assessment(s)	Common branch	Grade 8 Science

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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2.5) High School Courses Ending in a Regents Exam: Assessments (Original)

Note: Additional high school courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

	Global 2	US History
Regents Assessment	Global 2	US History

	Living Environment	Earth Science	Chemistry	Physics
Regents Assessment	Living Environment	Earth Science	Chemistry	Physics

	Algebra I	Geometry	Algebra II/Trigonometry
Regents Assessment(s)	Common Core Algebra	Common Core Geometry	Common Core Algebra II and
			Algebra II/Trigonometry

2.6) High School English Language Arts Courses: Measures and Assessments (Original)

Note: Additional high school English Language Arts courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: High School English Language Arts

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For high school English Language Arts, the following must be used as the evidence of student learning within the SLO:

· State assessments (or Regents or Regent equivalents), required in at least one year of high school English Language Arts

For grade levels where the Regents exam is not used:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- State-approved district, regionally or BOCES-developed course-specific assessments; or
- School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wideresults

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

	Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
0.51.4		Assessment(s)	Specific Assessment(s)	Assessment(s)
9 ELA	District- or BOCES-wide	☑ Grade 4 Science		☑ STAR Math
	results	☑ Common Core English		
		☑ US History		
10 ELA	District- or BOCES-wide	☑ Grade 4 Science		☑ STAR Math
	results	☑ Common Core English		
		☑ US History		
11 ELA	Teacher-specific results	☑ Common Core English		
12 ELA	District- or BOCES-wide	☐ Grade 4 Science		☑ STAR Math
	results	☑ Common Core English		
		☑ US History		

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Task 2. Original Student Performance - Required (Teachers) - Original Task 2.7 (K-2 ELA/Math)

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2.7) Grades K-2 ELA and Math: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

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For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

	Measure	State or Regents	Locally-Developed Course-	Third Party
		Assessment(s)	Specific Assessment(s)	Assessment(s)
K ELA	District- or BOCES-wide results	☑ Grade 4 Science☑ Common Core English☑ US History		☑ STAR Math
K Math	District- or BOCES-wide results	☑ Grade 4 Science☑ Common Core English☑ US History		☑ STAR Math
1 ELA	District- or BOCES-wide results	☑ Grade 4 Science☑ Common Core English☑ US History		☑ STAR Math
1 Math	District- or BOCES-wide results	☑ Grade 4 Science☑ Common Core English☑ US History		☑ STAR Math
2 ELA	District- or BOCES-wide results	☑ Grade 4 Science☑ Common Core English☑ US History		☑ STAR Math
2 Math	District- or BOCES-wide results	☑ Grade 4 Science☑ Common Core English☑ US History		☑ STAR Math

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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2.8) Grades 6-7 Science and Grades 6-8 Social Studies: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

	Measure	State or Regents Assessment(s)	Locally-Developed Course-Specific Assessment(s)	Third Party Assessment(s)
6 Science	District- or BOCES- wide results	☑ Grade 4 Science☑ Common Core☑ English☑ US History		☑ STAR Math
7 Science	District- or BOCES- wide results	☑ Grade 4 Science☑ Common Core☑ English☑ US History		☑ STAR Math
6 Social Studies	District- or BOCES- wide results	☑ Grade 4 Science☑ Common CoreEnglish☑ US History		☑ STAR Math
7 Social Studies	District- or BOCES- wide results	☑ Grade 4 Science☑ Common CoreEnglish☑ US History		☑ STAR Math
8 Social Studies	District- or BOCES- wide results	☑ Grade 4 Science☑ Common Core☑ English☑ US History		☑ STAR Math

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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2.9) Regents Global Studies 1: Measure and Assessment(s) (Original)

Note: Additional high school social studies courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developed course-specific assessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wide results

Using the table below, please select the measure and assessment(s) that will be used for SLOs for Global Studies 1.

	Measure	State or Regents Assessment(s)	'	Third Party Assessment(s)
Global 1	District- or BOCES- wide results	☑ Grade 4 Science☑ Common Core English☑ US History		☑ STAR Math

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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2.10) All Other Courses (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · District-determined assessments from list of State-approved 3rd party assessments; or
- · State-approved district, regionally or BOCES-developedcourse-specificassessments; or
- · School- or program-wide, group, team, or linked results; or
- · District- or BOCES-wideresults

Fill in the following, as applicable, for all other teachers in additional grades/subjects that have SLOs (you may combine into one course listing any groups of teachers for whom the measureand assessment(s) are the same including, for example, "All courses not named above"):

- Column 1: lowest grade that corresponds to the course
- Column 2: highest grade that corresponds to the course
- Column 3: subject of the course
- · Column 4: measure used
- Columns 5-6: assessment(s) used

 $Follow\ the\ examples\ below\ to\ list\ other\ courses.$

	(1) lowest grade	(2) highest grade	(3) subject	(4) measure	(5-6) assessment(s)
All Other Courses	K	12	All courses not named above	District- or BOCES-wide results	Common Core English, Common Core Algebra
K-3 Art	K	3	Art	Teacher-specific results	Questar III BOCES
Grades 9-12 English Electives	9	12		wide, group, team, or	All Regents given in building/district

To add additional courses, click "Add Row".

Grade From	Grade To	Subject	Measure	State or Regents Assessment(s)	Locally-developed Course-Specific Assessment(s)	Third Party Assessment(s)
К	12	All courses not named above	District- or BOCES-wide results	☑ Grade 4 Science☑ Common CoreEnglish☑ US History		☑ STAR Math

2.11) HEDI Scoring Bands

Highly Effective	Effective	Developing	Ineffective
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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
97- 100 %	96	92	89	84	79	74	66	59	54	48	43	I	33	28	24	20	16	9- 12 %	5- 8%	0- 4%

2.12) Teachers with More Than One Growth Measure (Original)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one 0-20 score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Common branch teacher with State-provided growth measures for both ELA and Math in grade 4; middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

2.13) Assurances

For guidance on SLOs and the development of back-up SLOs, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

Please check the boxes below.

- Assure that the teacher has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a teacher's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 2.11, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance
- Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

2.14) Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

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Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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Task 2) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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For guidance on the use of alternate SLOs during the transition period, see: https://www.engageny.org/resource/guidance-on-new-york-s-annual-professional-performance-review-law-and-regulations.

100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, grades 3-8 NYS ELA/math assessments and any State-provided growth scores may only be used for advisory purposes and may not be used for the purpose of calculating transition scores and ratings.

If grades 3-8 ELA/math State assessments and any State-provided growth scores are the entirety of the Student Performance category, districts/BOCES must also develop an alternate SLO based on assessments that are not grade 3-8 ELA/math State assessments and/or on State-provided growth scores for the Required subcomponent of the Student Performance category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

2.2-2.10) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Using the table below, please first select a measure and assessment(s) that will be used for the alternate SLO during the 2016-17 through 2018-19 school years, then indicate the applicable courses.

Measure	State or Regents Assessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)	Applicable Course(s)
District- or BOCES-wide results	 ☑ Grade 4 Science ☑ Common Core English ☑ US History 		☑ STAR Math	 ☑ 3 ELA ☑ 3 Math ☑ 4 ELA ☑ 4 Math ☑ 5 ELA ☑ 5 Math ☑ 6 ELA ☑ 6 Math ☑ 7 ELA ☑ 7 Math ☑ 8 ELA ☑ 8 Math

2.11) HEDI Scoring Bands

Triging Effective Effective Developing Interfective		Effective	Developing	Ineffective
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Annual Professional Performance Review - Education Law §3012-d

Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
100	96		89	84	79	74	66	59	54	48	43	38	33	28	24	20	16	9- 12 %	5- 8%	0- 4%

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2.12) Teachers with More Than One Growth Measure (Transition)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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Task 3.1. Optional Subcomponent Use (Teachers) - Task 3.1 (Subcomponent Use and Weighting)

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Task 3) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance measure, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that the State-provided growth measure is different than that used in the Required subcomponent, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

3.1) Use of the Optional Subcomponent of the Student Performance Category

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any teacher.

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Task 4. Teacher Observation Category - Tasks 4.1-4.6

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For guidance on the Teacher Observation category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on the observable NYS Teaching Standards.

Rubric Name	If more than one rubric is utilized, please indicate the group(s) of teachers each rubric applies to.
Danielson's Framework for Teaching (2011 Revised Edition)	(No Response)

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4.2) Assurances

Please check all of the boxes below.

- Assure that all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations.
- Assure that the process for assigning points for the Teacher Observation category will be in compliance with the locally-determined subcomponent weights and overall Observation category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year.
- Assure that the same rubric(s) is used for all observations of a classroom teacher across the observation types in a given school year.

4.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Teacher Observation category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All 4 Domains of the Danielson rubric will carry the same weight and be averaged. Only the observable sub-components of each Domain will factor into the observation score.

4.4) Calculating Observation Ratings

Assurances

Please check the boxes below.

- Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the ranges indicated below.
- Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified in task 4.5 below, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

Please also check the boxes below.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the second observation(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. See Section 30-3.4(d)(2)(i)(b)(1) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 4 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.4(d)(2)(i)(b)(2) of the Rules of the Board of Regents.

Teacher Observation Scoring Bands

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Task 4. Teacher Observation Category - Tasks 4.1-4.6

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	Overall Observation Score and Rating	Category
	Minimum	Maximum
н	3.5 to 3.75	4.0
E	2.5 to 2.75	3.49 to 3.74
D	1.5 to 1.75	2.49 to 2.74
I	0	1.49 to 1.74

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HEDI Ranges

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

	Minimum Rubric Score	Maximum Rubric Score	
Highly Effective:	3.50	4.00	
	Minimum Rubric Score	Maximum Rubric Score	
Effective:	2.50	3.49	
	Minimum Rubric Score	Maximum Rubric Score	
Developing:	1.50	2.49	
	Minimum Rubric Score	Maximum Rubric Score	
Ineffective:	0.00	1.49	
		<u> </u>	

4.5) Teacher Observation Subcomponent Weighting

Required Subcomponents:

- Observations by Principal(s) or Other Trained Administrators: At least 80% of the Teacher Observation category score
- Observations by Impartial Independent Trained Evaluator(s)*: At least 10%, but no more than 20%, of the Teacher Observation category score

Optional Subcomponent:

- Observations by Trained Peer Observer(s): No more than 10% of the Teacher Observation category score when selected

Please be sure the total of the weights indicated equals 100%.

Please indicate the weighting of each subcomponent and be sure the total of the weights indicated equals 100%.

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^{*} If the district is granted an annual Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator.

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Task 4. Teacher Observation Category - Tasks 4.1-4.6

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Required - Principal/ Administrator	Required - Independent Evaluator(s)	' ' '	Grades and subjects for which Peer Observers will be used
85%	15%	N/A	(No Response)

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4.6) Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.
- Assure that, if observations are being conducted by trained peer observer(s), these teacher(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.
- Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- ☑ Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- ☑ Assure that at least one of the required observations will be unannounced.

4.7) Number and Method of Observations

Indicate the minimum number of unannounced and announced observations for each type of observer, as well as the method of observation, in the tables below.

Tenured Teachers

	Required - Principal/ Administrator: Minimum observations	Required - Principal/ Administrator: Observation method	Required - Independent Evaluator(s): Minimum observations	Required - Independent Evaluator(s): Observation method	Optional - Peer Observer(s): Minimum observations	Optional - Peer Observer(s): Observation method
Unannounced	0	N/A	1	In person	0	N/A
Announced	1	In person	0	N/A	0	N/A

Probationary Teachers

	Required - Principal/ Administrator: Minimum observations	Required - Principal/ Administrator: Observation method	Required - Independent Evaluator(s): Minimum observations	Required - Independent Evaluator(s): Observation method	Optional - Peer Observer(s): Minimum observations	Optional - Peer Observer(s): Observation method
Unannounced	2	In person	1	In person	0	N/A
Announced	1	In person	0	N/A	0	N/A

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Task 5. Overall Scoring (Teachers) - Tasks 5.1-5.3

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For guidance on APPR scoring, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

5.1) Scoring Ranges

Student Performance

HEDI ratings must be assigned based on the point distribution below.

Teacher Observation

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

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	Overall Studer Performance Category Sco			Overall Observation Category Score and Rating				
	Minimum	Maximum		Minimum	Maximum			
Н	18	20	Н	3.5 to 3.75	4.0			
E	15	17	E	2.5 to 2.75	3.49 to 3.74			
D	13	14	D	1.5 to 1.75	2.49 to 2.74			
I	0	12	I	0	1.49 to 1.74			

5.2) Scoring Matrix for the Overall Rating

, ,	X 101 tilo o voluli i	Teacher Observation Category						
		Highly Effective (H)	Effective (E)	Developing (D)	Ineffective (I)			
	Highly Effective (H)	н	Н	Е	D			
Student Performance	Effective (E)	Н	Е	Е	D			
Category	Developing (D)	E	Е	D	I			
	Ineffective (I)	D*	D*	I	I			

^{*} If a teacher is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the teacher can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

5.3) Assurances

Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- ☑ Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.
- Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same school district who have received Ineffective ratings under Education Law §3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the district has received a waiver from the Department.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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For more information on the additional requirements for teachers, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

6.1) Assurances: Teacher Improvement Plans

Please check all of the boxes below.

Assure that the district/BOCES will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive a Developing or Ineffective rating by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.

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Assure that TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas.

6.2) Attachment: Teacher Improvement Plan Forms

All TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a teacher's improvement in those areas.

As a required attachment to this APPR plan, upload the TIP forms that are used in the school district/BOCES.

GESDTeacherImprovementPlanTIPProcess.pdf

6.3) Assurance: Appeals

Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

6.4) Appeals

Pursuant to Education Law§3012-d, a teacher may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a teacher rated Ineffective on the StudentPerformance category, but rated Highly Effective ontheObservationcategory based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law§3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law§3012-d.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

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APPEALS OF INEFFECTIVE AND DEVELOPING RATINGS ONLY

Appeals of annual professional performance reviews will be limited to those that rate a teacher as Ineffective or Developing only or where compensation decisions are linked to rating categories. WHAT MAY BE CHALLENGED IN AN APPEAL Appeal procedures will limit the scope of appeals under Education Law §3012-d to the following subjects: (1) the substance of the annual professional performance review; (2) the school district's or board of cooperative educational services' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d and Subpart 30-3 of Commissioner's regulations; (3) the adherence to the Commissioner's regulations, as applicable to such reviews and compliance with any applicable locally negotiated procedures, as required under Education Law §3012-d; and (4) the school district's or board of cooperative educational services' issuance and/or implementation of the terms of the teacher improvement plan under Education Law §3012-

d.

- 1)To appeal an APPR final composite rating, the teacher must submit a written appeal to the superintendent within 15 school days of receipt of the final evaluation rating. Appeal's of TIPsmust occur with-in 15 days of the issuance of the TIP.
- 2) Appeals shall be referred to the APPR Appeals Committee (2 district administrators, appointed by the superintendent, and two tenured teachers appointed by the GTA) within 10 days school days. The teacher that filed the appeal has the right to present any written or oral arguments at the time the committee convenes to adjudicate the appeal.
- 3) The Committee has a duty to answer the question, has the teacher demonstrated that the APPR should be modified or vacated? The committee shall consider claims of any violations and shall determine whether the claimed violations are significant enough to negate the APPR. The committeewill render a decision within 5 business days of receipt of the appeal from the superintendent.
- 4) In the event that the committee is tied in its determination, the Superintendent shall have final authority to resolve the appeal, The decision by the Superintendent will be made within business 5 days of the notification that the committee has tied in its determination.

6.5) Assurance: Evaluators

Please check the box below.

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

6.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

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The district will ensure that all evaluators (evaluators, lead evaluators, and independent evaluators) are trained as lead evaluators. The Superintendent will certify & re-certifyall evaluators upon official notification that the individual has fully completed training.

All Evaluator Training will be conducted by HFM BOCES

The district has established a processto maintain inter-rater reliability over time.

Re-certification and Update Training- will ensure that each all evaluators be re-certified on an annual basis through specific training delivered by HFM BOCES and on-line and approved Teachscape system

All initial evaluator training will consist of two six hour session. All evaluator recertification training will consist of 1 six hour session.

All evaluator training will include the nine elements of Regents Rules 30-3.10:

- (1) The New York State Teaching Standards, and their related elements and performance indicators and the Leadership Standards and their related functions, as applicable
- (2) Evidence-based observation techniques that are grounded in research
- (3) Application and use of the student growth percentile model and any other growth model approved by the Department as defined in section 30-3.2 of this Subpart
- (4) Application and use of the State-approved teacher rubric(s) selected by the district/BOCES for use in evaluations, including training on the effective application of such rubrics to observe a teacher's practice
- (5) Application and use of any assessment tools that the school district/BOCES utilizes to evaluate its classroom teachers
- (6) Application and use of any locally selected measures of student growth used in the Optional subcomponent of the Student Performance category used by the district/BOCES to evaluate its teachers
- (7) Use of the Statewide Instructional Reporting System
- (8) The scoring methodology utilized by the Department and/or the district/BOCES to evaluate a teacher under this Subpart, including the weightings of each subcomponent within a category; how overall scores/ratings are generated for each subcomponent and category and application and use of the evaluation matrix(es) prescribed by the Commissioner for the four designated rating categories used for the teacher's overall rating and their category ratings
- (9) Specific considerations in evaluating teachers of English language learners and students with disabilities

6.7) Assurances: Teacher Evaluation

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Please check all of the boxes below.

Assure that the district/BOCES shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for the teacher's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.

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- ☑ Assure that the evaluation system will be used as a significant factor for employment decisions.
- Assure that teachers will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any district or regionally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide teachers whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers with their original composite rating by September 1 of the school year next following the school year for which the teacher's performance is being measured, or as soon as practicable thereafter.

6.8) Assurances: Assessments

Please check all of the boxes below.

- Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where applicable, if your district/BOCES has indicated that more than one version of a Regents assessment for a content area will be used as the underlying evidence for an SLO, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

6.9) Assurances: Data

Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all teachers will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.
- Assure that procedures for ensuring data accuracy and integrity are being utilized.

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Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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Task 7) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

- (A) For a principal of a building which includes grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.
- (B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

7.1) State-Provided Measures of Student Growth (Original)

For principals with at least 30% of their students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model. Please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal's students are taking assessments with a State-provided growth measure, (e.g., K-5, PK-6, 6-8, 6-12, 9-12, etc.). For principals where less than 30% of their students are covered under a State-provided growth measure, such principals shall have an SLO consistent with a goal setting process determined or developed by the Commissioner that results in a student growth score; provided that for any grade-level/course that ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO. (See Guidance for more detail on principals with State-provided measures and SLOs.)

For the 2019-20 school year and thereafter, for those principals who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that principal.

Please list the grade configurations of the schools or principals where State-provided growth measures will apply beginning in the 2019-20 school year (please list, e.g., K-5, PK-6, 6-8, 6-12, 7-12, 9-12). For each configuration, also indicate assessment(s) used for the back-up SLO beginning in the 2019-20 school year.

For each grade configuration indicate the following:

- Column 1: lowest grade that corresponds to the building or program
- · Column 2: highest grade that corresponds to the building or program
- Column 3: assessment(s) used

Follow the examples below.

	(1) lowest grade	(2) highest grade	(3) assessment(s)
Grades K-6 Building	К	6	NYS Grade 4 ELA,NYS Grade 5ELA,NYS Grade 6 ELA, NYS Grade 4 Math,NYS Grade 5Math,NYS Grade 6 Math
Grades 7-12Building	7	12	All applicableRegents assessments which are used to generate the principal's State-provided growth score

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Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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Using the table below, please select the assessment(s) that will be used for the back-up SLOs beginning in the 2019-20 school year for each grade configuration listed. The SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

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Grade From	Grade To	State or Regents Assessment(s)
К	5	☐ Grade 4 ELA
		☑ Grade 5 ELA
		☑ Grade 4 Math
		☑ Grade 5 Math
6	8	☑ Grade 6 ELA
		☑ Grade 7 ELA
		☑ Grade 8 ELA
		☑ Grade 6 Math
		☑ Grade 7 Math
		☑ Grade 8 Math
9	12	☑ All applicable Regents assessments which are used to generate the principal's State-provided growth score

7.1) Assurances

Please check the boxes below.

- ☑ Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all principals who receive a State-provided growth score in the event that a State-provided growth score cannot be generated for that principal.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

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Task 7. Original Student Performance - Required (Principals) - Original Tasks 7.2 (SLOs), 7.3-7.6

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7.3) HEDI Scoring Bands

Highly	Effectiv	/e	Effectiv	ve		Develo	ping	Ineffec	tive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
100	96	92	89	84		74	66	59	54	48	43	38	33	28	24	20	16	9- 12 %	5- 8%	0- 4%

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7.4) Principals with More Than One Growth Measure (Original)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Principals of K-8 schools with growth measures for ELA and math grades 4-8.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

7.5) Assurances

Please check all of the boxes below.

- Assure that the principal has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learners status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a principal's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 7.3, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- oxdot Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each principal will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

7.6) Student Performance Subcomponent Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

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Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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Task 7) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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For guidance on the use of alternate SLOs during the transition period, see: https://www.engageny.org/resource/guidance-on-new-york-s-annual-professional-performance-review-law-and-regulations.

100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

- (A) For a principal of a building which includesgrades 4-8 ELA, math and/or high school courses with State or Regents assessments(or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.
- (B) Fora principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, if excluding grade 3-8 ELA/math State assessments and any State-provided growth scores results in no remaining student performance measures, districts/BOCES must develop alternate SLOs based on assessments that are not grade 3-8 ELA/math State assessments for the Required subcomponent of the Student Performance Category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

7.1-7.2) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Please list the grade configurations of the schools or principals where alternate SLOs will apply. For each configuration, also indicate the measure and assessment(s) used for the alternate SLO.

For each grade configuration indicate the following:

- · Column 1: lowest grade that corresponds to the building or program
- Column 2: highest grade that corresponds to the building or program
- Column 3: measure used
- Column 4: assessment(s) used

Follow the examples below.

	(1) lowest grade	(2) highest grade	(3) measure	(4) assessment(s)
Grades K-2 Building	K	2	District- or BOCES-wide results	Common Core English, Common Core Algebra, Living Environment, Global 2, US History
Grades 11-12 Building	11	12	Principal-specificresults	Common Core English, US History

Using the table below, please select the assessment(s) that will be used for the alternate SLOs during the 2016-17 through 2018-19 school years for each grade configuration listed. In all other school years, the SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

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Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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Grade From	Grade To	Measure	ite or Regents sessment(s)	Locally-Developed Course- Specific Assessment(s)	Third Party Assessment(s)
К	5	District- or BOCES-wide results	Grade 4 Science Common Core English US History		☑ STAR Math
6	8	District- or BOCES-wide results	Grade 4 Science Common Core English US History		☑ STAR Math

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7.3) HEDI Scoring Bands

Highly	Effectiv	/e	Effectiv	ve .		Develo	ping	Ineffec	tive											
20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
100	96	I I	89	84	79	74	66	59	54	48	43	38	33	28	24	20	16	9- 12 %	5- 8%	0- 4%

7.4) Principals with More than One Growth Measure (Transition)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance: https://www.engageny.org/resource/appr-3012-d.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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Task 8.1. Optional Subcomponent Use (Principals) - Task 8.1 (Subcomponent Use and Weighting)

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Task 8) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

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Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all buildings with the same grade configuration or program in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that a different measure is used than that for the Required subcomponent in the Student Performance category, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

8.1) Use of the Optional Subcomponent for Student Performance Measures

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any principal.

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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For guidance on the Principal School Visit category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

9.1) Principal Practice Rubric

Select a principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards.

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Rubric Name	If more than one rubric is utilized, please indicate the group(s) of principals each rubric applies to.
Multidimensional Principal Performance Rubric	(No Response)

9.2) Assurances

Please check all of the boxes below.

- Assure that all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits.
- Assure that the process for assigning points for the Principal School Visit category will be in compliance with the locally-determined subcomponent weights and overall School Visit category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for a principal assigned to different grade level configurations or building types.
- Assure that the same rubric(s) is used for all school visits for a principal across the school visit types in a given school year.

9.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Principal School Visit category, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All 6 Domains of the Multidimensional Performance Rubric will carry the same weight and be averaged. Only the observable sub-components of each Domain will factor into the observation score.

9.4) Calculating School Visit Ratings

Assurances

Please check the boxes below.

- Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the ranges indicated below.
- Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified in task 9.5 below, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

Please also check the boxes below.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the second school visit(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or his/her designee. See Section 30-3.5(d)(1)(ii)(a) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 9 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.5(d)(1)(ii)(b) of the Rules of the Board of Regents.

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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Principal School Visit Scoring Bands

	Overall School Visit Score and Rating	Category
	Minimum	Maximum
н	3.5 to 3.75	4.0
E	2.5 to 2.75	3.49 to 3.74
D	1.5 to 1.75	2.49 to 2.74
ı	0	1.49 to 1.74

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HEDI Ranges

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

	Minimum Rubric Score	Maximum Rubric Score	
Highly Effective:	3.50	4.00	
	Minimum Rubric Score	Maximum Rubric Score	
Effective:	2.50	3.49	
	Minimum Rubric Score	Maximum Rubric Score	
Developing:	1.50	2.49	
	Minimum Rubric Score	Maximum Rubric Score	
Ineffective:	0.00	1.49	

9.5) Principal School Visit Subcomponent Weighting

Required Subcomponents:

- School Visits by Supervisor(s) or other Trained Administrator(s): At least 80% of the Principal School Visit category score
- School Visits by Impartial Independent Trained Evaluator(s)*: At least 10%, but no more than 20%, of the Principal School Visit category score

Optional Subcomponent:

 $\hbox{-} School\ Visits\ by\ Trained\ Peer\ Observer(s)\hbox{:}\ No\ more\ than\ 10\%\ of\ the\ Principal\ School\ Visit\ category\ score\ when\ selected$

Please indicate the weighting of each subcomponent and be sure the total of the weights indicated equals 100%.

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^{*} If the district is granted an annual Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee.

Task 9. Principal School Visit Category - Tasks 9.1-9.6

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' '	Required - Independent Evaluator(s)	'	Grade configurations for which Peer Observers will be used
85%	15%	N/A	(No Response)

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9.6) Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.
- Assure that, if school visits are being conducted by trained peer observer(s), these principal(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a principal's school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.
- Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- ☑ Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- ☑ Assure that at least one of the required school visits will be unannounced.
- ☑ Assure that school visits will not be conducted via video.

9.7) Number of School Visits

Indicate the minimum number of unannounced and announced school visits for each type of observer in the tables below.

Tenured Principals

	' '	Required - Independent Evaluator(s): Minimum school visits	Optional - Peer Observer(s): Minimum school visits
Unannounced	1	0	0
Announced	4	1	0

Probationary Principals

	' '	Required - Independent Evaluator(s): Minimum school visits	Optional - Peer Observer(s): Minimum school visits
Unannounced	1	0	0
Announced	4	1	0

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Task 10. Overall Scoring (Principals) - Tasks 10.1-10.3

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For guidance on APPR scoring, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

10.1) Scoring Ranges

Student Performance Category

HEDI ratings must be assigned based on the point distribution below.

Principal School Visit Category

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

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	Overall Student Performance Category Score and Rating			Overall School Visit Category Score and Rating		
	Minimum	Maximum		Minimum	Maximum	
Н	18	20	Н	3.5 to 3.75	4.0	
E	15	17	E	2.5 to 2.75	3.49 to 3.74	
D	13	14	D	1.5 to 1.75	2.49 to 2.74	
I	0	12	I	0	1.49 to 1.74	

10.2) Scoring Matrix for the Overall Rating

		Principal School Visit Category			
		Highly Effective (H)	Effective (E)	Developing (D)	Ineffective (I)
Student Performance Category	Highly Effective (H)	Н	Н	Е	D
	Effective (E)	Н	Е	Е	D
	Developing (D)	Е	Е	D	I
	Ineffective (I)	D*	D*	I	I

^{*} If a principal is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the principal can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

10.3) Assurances

Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- ☑ Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a principal shall be determined according to the evaluation matrix.

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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For guidance on additional requirements for principals, see NYSED APPR Guidance: https://www.engageny.org/resource/appr-3012-d.

11.1) Assurances: Improvement Plans

Please check all of the boxes below.

Assure that the district/BOCES will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive a Developing or Ineffective rating by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.

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Assure that PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas.

11.2) Attachment: Principal Improvement Plan Forms

All PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a principal's improvement in those areas.

As a required attachment to this APPR plan, upload the PIP forms that are used in the school district/BOCES.

GESDPrincipalImprovementPlanPIPProcess (1).pdf

11.3) Assurance: Appeals

Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

11.4) Appeals

Pursuant to Education Law§3012-d, a principal may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a principal rated Ineffective on the studentperformance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law§3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law§3012-d.

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

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APPEALS OF INEFFECTIVE AND DEVELOPING RATINGS ONLY

Appeals of annual professional performance reviews will be limited to those that rate a principal as Ineffective or Developing only or where compensation decisions are linked to rating categories.

WHAT MAY BE CHALLENGED IN AN APPEAL

Appeal procedures will limit the scope of appeals under Education Law §3012-d to the following subjects: (1) the substance of the annual professional

performance review; (2) the school district's or board of cooperative educational services' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d and Subpart 30-3 of Commissioner's regulations; (3) the adherence to the Commissioner's regulations, as applicable to such reviews and compliance with any applicable locally negotiated procedures, as required under Education Law §3012-

d; and (4) the school district's or board of cooperative educational services' issuance and/or implementation of the terms of the principal improvement

plan under Education Law §3012-d.

PROHIBITION AGAINST MORE THAN ONE APPEAL

A principal may not file multiple appeals regarding the same performance review or principal improvement plan. All grounds for appeal must be raised with specificity within one appeal. Any grounds not raised at the time the appeal is filed shall be deemed waived.

BURDEN OF PROOF

In an appeal, the principal has the burden of demonstrating a clear legal right to the relief requested and the burden of establishing the facts upon which petitioner seeks relief.

TIMEFRAME FOR FILING APPEAL

All appeals must be submitted in writing no later than 15 calendar days of the date when the principal receives his or her APPR. If a principal is challenging the issuance of a principal improvement plan, appeals must be filed with 15 days of issuance of such plan. The failure to file an appeal within these timeframes shall be deemed a waiver of the right to appeal and the appeal shall be deemed abandoned. When filing an appeal, the principal must submit a detailed written description of the specific areas of disagreement over his or her performance review, or the issuance and/or implementation of the terms of his or her improvement plan and any additional documents or materials relevant to the appeal. The performance review

and/or improvement plan being challenged must also be submitted with the appeal. Any information not submitted at the time the appeal is filed shall not be considered.

TIMEFRAME FOR DISTRICT/BOCES RESPONSE

Within 15 calendar days of receipt of an appeal, the school district/BOCES staff member(s) who issued the performance review or were or are responsible for either the issuance and/or implementation of the terms of the principal's improvement plan must submit a detailed written response to the appeal. The response must include any and all additional documents or written materials specific to the point(s) of disagreement that support the school district's or BOCES' response and are relevant to the resolution of the appeal. Any such information that is not submitted at the time the response is filed shall not be considered in the deliberations related to the resolution of the appeal. The principal initiating the appeal shall receive a copy of the response filed by the school district/BOCES, and any and all additional information submitted with the response, at the same time the school district/BOCES files its response.

DECISION-MAKER ON APPEAL

A decision shall be rendered by the superintendent of schools or the superintendent's designee except that an appeal may not be decided by the same individual who was responsible for making the final rating decision. In such case, the board of education shall appoint another person to decide the appeal. DECISION A written decision on the merits of the appeal shall be rendered no later than 30 calendar days from the date upon which the principal filed his or her appeal. The appeal shall be based on a written record, comprised of the principal's appeal papers and any documentary evidence accompanying the appeal, as well as the school district/BOCES' response to the appeal and additional documentary evidence submitted with such papers. Such decision shall be final. The decision shall set forth the reasons and factual basis for each determination on each of the specific issues

raised in the principal's appeal. If the appeal is sustained, the reviewer may set aside a rating if it has been affected by substantial error or defect, modify a rating if it is affected by substantial error or defect or order a new evaluation if procedures have been violated. A copy of the decision shall be provided to the principal and the evaluator or the person responsible for either issuing or implementing the terms of an improvement plan, if that person is different.

EXCLUSIVITY OF §3012-D APPEAL PROCEDURE

The 3012-d appeal procedure shall constitute the exclusive means for initiating, reviewing and resolving any and all challenges and appeals related to

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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a principal performance review and/or improvement plan. A principal may not resort to any other contractual grievance procedures for the resolution of challenges and appeals related to a professional performance review and/or improvement plan, except as otherwise authorized by law.

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11.5) Assurance: Evaluators

Please check the box below.

☐ The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

11.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

The district will ensure that all evaluators (evaluators, lead evaluators, and independent evaluators) are trained in the use of the Multidimentional Principal Performance Rubric. The Superintendent will certify & re-certify all evaluators upon official notification that the individual has fully completed training.

All Evaluator Training will be conducted by HFM BOCES

The district has established a processto maintain inter-rater reliability over time.

Re-certification and Update Training- will ensure that all evaluators will be re-certified on an annual basis through specific training delivered by HFM BOCES and on-line.

All initial evaluator training will consist of two six hour session. All evaluator recertification training will consist of 1 six hour session.

- All evaluator training will include the nine elements of Regents Rules 30-3.10:
- (1) The Leadership Standards andtheir related functions, as applicable
- (2) Evidence-based observation techniques that are grounded in research
- (3) Application and use of the student growth percentile model and any other growth model approved by the Department as defined in section 30-3.2 of this Subpart
- (4) Application and use of the State-approved Principal rubric(s) selected by the district/BOCES for use in evaluations, including training on the effective application of such rubrics to observe a principal's practice
- (5) Application and use of any assessment tools that the school district/BOCES utilizes to evaluate its principals
- (6) Application and use of any locally selected measures of student growth used in the Optional subcomponent of the Student Performance category used by the district/BOCES to evaluate its principals
- (7) Use of the Statewide Instructional Reporting System
- (8) The scoring methodology utilized by the Department and/or the district/BOCES to evaluate a principal under this Subpart, including the weightings of each subcomponent within a category; how overall scores/ratings are generated for each subcomponent and category and application and use of the evaluation matrix(es) prescribed by the Commissioner for the four designated rating categories used for the principal's overall rating and their category ratings

(9) Specific considerations in evaluating principals of English language learners and students with disabilities

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Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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11.7) Assurances: Principal Evaluation

Please check all of the boxes below.

Assure that the district/BOCES shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for the principal's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.

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- Assure that the evaluation system will be used as a significant factor for employment decisions.
- Assure that principals will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any principal's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness; any district or regionally-developed assessment that has not been approved by the department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such principals with their original composite rating by September 1 of the school year next following the school year for which the principal's performance is being measured, or as soon as practicable thereafter.

11.8) Assurances: Assessments

Please check all of the boxes below.

- Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where applicable, if your district/BOCES has indicated that more than one version of a Regents assessment for a content area will be used as the underlying evidence for an SLO, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

11.9) Assurances Data

Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- oxdots Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all principals will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- ☑ Assure that enrolled students in accordance with policies for student assignment to schools and may not be excluded.
- Assure that procedures for ensuring data accuracy and integrity are being utilized.

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Annual Professional Performance Review - Education Law §3012-d

Task 12. Joint Certification of APPR Plan - Upload Certification Form

Page Last Modified: 09/20/2016

Task 12) Upload APPR District Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using this form: APPR District Certification Form.

Status Date: 09/20/2016 05:07 PM

GESD 2016-17 APPR Agreement Certification Form.pdf

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GESD Teacher Improvement Plan (TIP)Process

Upon rating a teacher as Developing or Ineffective overall through an Annual Professional Performance Review conducted pursuant to Education Law 3012-d and Subpart 30-3 of the Rules of the Board of Regents, a district shall formulate and commence implementation of a teacher improvement plan for such teacher by October 1 in the school year following the school year for which such teacher's performance is being measured or as soon as practicable thereafter. For all educators who receive a transitional rating of Developing or Ineffective, the District will only develop and implement TIPs during the 2016-2017 through 2019-2020 school years for TIPs based on transition ratings.

The TIP shall be developed through a collaborative process between said teacher, and the building principal. The teacher is entitled to bring a union representative to any and/or all meetings related to the TIP. The TIP should be structured around the components of Domain 2, Classroom Environment, and Domain 3, Instruction, of the Danielson Framework. The following shall be included in the TIP:

- Identification of specific area(s) in need of improvement
- Clear statement of objectives for teacher improvement
- Criteria for measuring the teacher's progress
- List of specific activities and
- A timeframe for completing TIP goals/activities
- Success measures
- Date(s) of future meetings to monitor progress

A TIP may include but is not limited to the following:

- Identification of multiple resources to assist the educator in achieving the goals as prescribed in the TIP. Resources may include: Teacher Resource Center, BOCES, release time for courses, workshops and/or conferences.
- Modeling and coaching from an administrator, mentor, master teacher, and/or a National Board Certified Teacher

The signatures of the teacher, administrator, and union representative are required on the TIP plan.

No provision of this process shall limit the rights of an individual under applicable state or federal laws, or other provisions of the Gloversville Teachers Association Contract, nor limit or reduce powers and duties of the District Superintendent and the Board of Education.

Task 6.2

Task 6.2

nentation pertaining to this TIP.
Date:
Date:
Date:

The Teacher Improvement Plan and all records of subsequent observations and meetings will become part of the

Signature does not imply agreement, but acknowledges review and receipt of the TIP. Written comments by the teacher may be attached to this document.

Meeting Log Teacher Improvement Plan

Log all meetings here. It is understood that additional meetings may be necessary. The administrator, teacher, or union representative may request additional meetings.

Date	Meeting Summary	Signatures

GESD Principal Improvement Plan (PIP) Process

Upon rating a principal as Developing or Ineffective overall through an Annual Professional Performance Review conducted pursuant to Education Law 3012-d and Subpart 30-3 of the Rules of the Board of Regents, a district shall formulate and commence implementation of a principal improvement plan for such principal by October 1 in the school year following the school year for which such principal's performance is being measured or as soon as practicable thereafter. For all educators that receive transitional rating of Developing or Ineffective, the District will only develop and implement PIPs during the 2016-2017 through 2019-2020 school yearsfor PIPs based on transition ratings .

The PIP shall be developed through a collaborative process between said principal, and the superintendent or designee. The principal is entitled to bring a union representative to any and/or all meetings related to the PIP. The PIP should be structured around the six components of the Multidimensional Rubric. The superintendent or designee, in conjunction with the principal, must develop an improvement plan that contains:

- 1. A clear delineation of the deficiencies that resulted in the ineffective or developing assessment.
- 2. Specific improvement goal/outcomes
- 3. Specific improvement action steps/activities
- 4. A reasonable timeline for achieving improvement
- 5. Required and accessible resources to achieve the goal
- 6. A formative evaluation process documenting meetings strategically scheduled throughout the year to assess progress. These meetings shall occur at least twice during the year: the first during the month of December and the second during the month of March. A written summary of feedback on progress shall be given within 5 business days of each meeting.
- 7. A clear manner in which improvement efforts will be assessed, including evidence demonstrating improvement
- 8. A formal, written summative assessment delineating progress made with an opportunity for comments by the superintendent or designee

Principal Improvement Plan (PIP)

Name of Principal:					
School:	Academic Year:				
Deficiency that promulgated the "ineffective" or "developing" performance rating:					
Improvement Goal/Outcome:					
Improvement Goal/Outcome:					
Action Steps/Activities:					
Timeline for Completion:					
Required and Accessible Resources, including i	dentification of responsibility for provision:				
Dates of formative evaluation on progress (anno	otated by mutual sign-off on confirmation of date of				
meeting):					
December:					
March:					
Other:					
Evidence to be provided for Goal Achievement	:				

Assessment Summary: Superintendent or designee, is to attach narrative summary of improvement progress, including verification of the provision of support and resources outlined above no later than 10 days after the identified completion date. Such summary shall be signed by the superintendent or designee, with the opportunity for the principal to attach comments.

DISTRICT CERTIFICATION FORM: Please download this form, sign and upload to APPR form

By signing this document, the school district or BOCES certifies that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that all provisions of the APPR that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES. By signing this document, the collective bargaining agent(s) of the school district or BOCES, where applicable, certify that this document constitutes the district's or BOCES' complete APPR Plan, that collective negotiations have been completed on all provisions of the APPR that are subject to collective bargaining, and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that upon information and belief, all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using a comprehensive annual evaluation system that rigorously adheres to Education Law §3012-d as implemented by Subpart 30-3 of the Rules of the Board of Regents.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that this APPR Plan is the district's or BOCES' complete APPR Plan and that such plan will be fully implemented by the school district or BOCES; that there are no collective bargaining agreements, memoranda of understanding, or any other agreements in any form that prevent, conflict, or interfere with full implementation of the APPR Plan; and that no material changes will be made to the Plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-3 of the Rules of the Board of Regents,

The district/BOCES and its collective bargaining agent(s), where applicable, also certify that during the 2015-16 through 2018-19 school years, transition scores and ratings will be calculated for teachers and principals that exclude the results of grades 3-8 English Language Arts (ELA) and Math State assessments and any State-provided growth scores; that the district/BOCES will continue to provide teachers and principals with original APPR scores and ratings calculated based on the measures in their approved APPR plan without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents during the transition period; and that original APPR scores and ratings will be provided for advisory purposes only, and will have no impact on employment decisions, including tenure determinations, or teacher and principal improvement plans.

The school district and its collective bargaining agent(s), where applicable, also acknowledge that if approval of this APPR Plan is rejected or rescinded for any reason, any State aid increases received as a result of the Commissioner's approval of this APPR Plan may be withheld or forfeited by the State pursuant to Education Law §3012-d(11), as added by Chapter 56 of the Laws of 2015.

The school district or BOCES and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:

- Assure that, during the 2015-16 through 2018-19 school years, the overall transition rating will be used as a significant
 factor in employment decisions, including tenure determinations and teacher and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES will continue to provide teachers
 and principals with original APPR scores and ratings calculated based on the measures described in this APPR plan
 without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents;
- Assure that, during the 2015-16 through 2018-19 school years, original APPR scores and ratings will not be used as the basis for employment decisions and will only be used for advisory purposes;
- Assure that beginning in the 2019-2020 school year, the original overall APPR score pursuant to the district or BOCES
 approved APPR plan shall be used as the basis for employment decisions, including tenure determinations and teacher
 and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES, shall provide teachers and
 principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math
 State assessments and/or State-provided growth scores with their APPR transition scores and ratings calculated
 pursuant to §30-3.17 of the Rules of the Board of Regents as soon as practicable, but in no case later than September
 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers and
 principals with their original composite APPR rating by September 1 of the school year next following the school year
 for which the teacher's performance is being measured, or as soon as practicable thereafter.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall continue to provide teachers
 and principals whose Student Performance Category measures are not based on the grades 3-8 ELA/math State
 assessments or State-provided growth scores with their score and rating on the Student Performance category, if

available, and for the Teacher Observation category or Principal School Visit Category of their annual professional performance reviews, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's or principal's performance is measured, and that the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured

- Assure that beginning in the 2019-20 school year, the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured;
- Assure that beginning in the 2019-20 school year, the district or BOCES shall compute and provide to the
 teacher/principal their score and rating on the Student Performance category, if available, and for the Teacher
 Observation category or Principal School Visit Category of a teacher's or principal's annual professional performance
 review, in writing, no later than the last day of the school year for which the teacher or principal is being measured,
 but in no case later than September 1 of the school year next following the school year for which the teacher's or
 principal's performance is measured;
- Assure that the APPR Plan will be filed in the district office and made available to the public on the district's or BOCES'
 website no later than September 10th of each school year, or within 10 days after the plan's approval by the
 Commissioner, whichever shall later occur;
- Assure that accurate teacher and student data will be provided to the Commissioner in a format and timeline prescribed by the Commissioner;
- Assure that, during the 2015-16 through 2018-19 school year, the district or BOCES will continue to report both the
 original and transition individual category and subcomponent scores and the overall original and transition ratings to
 the State for each classroom teacher and building principal in a manner prescribed by the Commissioner;
- Certify that the district provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them;
- · Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process;
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English language learners and students with disabilities;
- Assure that, during the 2015-16 through 2018-19 school years, any educators who receive a Developing or Ineffective
 rating as their overall transition rating will receive a Teacher Improvement Plan or Principal Improvement Plan, in
 accordance with all applicable statues and regulations, by October 1 in the school year following the school year in
 which such teacher's or principal's performance is being measured or as soon as practicable thereafter.
- Assure that, beginning in the 2019-2020 school year, any educator who receives a Developing or Ineffective rating on
 their original overall rating pursuant to this APPR plan will receive a Teacher Improvement Plan or Principal
 Improvement Plan, in accordance with all applicable statutes and regulations, by October 1 in the school year following
 the school year for which such teacher's or principal's performance is being measured or as soon as practicable
 thereafter:
- Assure that such improvement plan shall be developed by the superintendent or his/her designee in the exercise of
 their pedagogical judgment, and shall be subject to collective bargaining to the extent required under Article 14 of the
 Civil Service Law;
- Assure that all evaluators and lead evaluators, including independent evaluators and peer evaluators, as applicable, will be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with all applicable statutes and regulations;
- Assure that the district or BOCES has collectively bargained appeal procedures that are consistent with the statute and
 regulations and that they provide for the timely and expeditious resolution of an appeal to the district/BOCES;
- Assure that, for teachers, all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed
 at least once a year across the total number of annual observations and, for principals, all observable ISLLC 2008
 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total
 number of annual school visits;
- Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0, for each
 subcomponent and that the district and BOCES shall ensure that the process by which weights and scoring ranges are
 assigned to subcomponents and categories is transparent and available to those being rated before the beginning of
 each school year;
- Assure that if a second measure for the Student Performance category is locally selected, then the same locally selected measures of student growth across all classrooms in the same grade/subject in the district/BOCES must be used in a consistent manner to the extent practicable:
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator;
- Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval by March 1 of
 each school year, on a form prescribed by the Commissioner, to the Commissioner for approval;
- Assure that the alternate SLOs described in Tasks 2 and 7 of this APPR plan will be used as the basis for certain teachers' and principals' transition APPR scores and ratings, where applicable and consistent with section 30-3.17 of

- the Rules of the Board Regents, during the 2016-17 through 2018-19 school years only;
- Assure that, beginning in the 2019-20 school year, no transition scores and ratings will be generated and the district or BOCES' original APPR Plan will apply to all classroom teachers and building principals as defined in the statute, regulations, and SED guidance without any modifications, substitutions, or replacements as a result of the requirements of §30-3.17 of the Rules of the Board of Regents;
- Assure that the district or BOCES will provide the Department with any information necessary to conduct annual
 monitoring pursuant to Subpart 30-3 of the regulations;
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by
 State or Federal law for each classroom or program of the grade does not exceed, in the aggregate, one percent of the
 minimum in required annual instructional hours for such classroom or program of the grade; and
- Assure that the amount of time devoted to test preparation under standardized testing conditions for each grade does
 not exceed, in the aggregate, two percent of the minimum required annual instructional hours for such grade. Time
 devoted to teacher administered classroom quizzes or exams, portfolio reviews, or performance assessments shall not
 be counted towards the limits established by this subdivision. In addition, formative and diagnostic assessments shall
 not be counted towards the limits established by this subdivision and nothing in this subdivision shall be construed to
 supersede the requirements of a section 504 plan of a qualified student with a disability or Federal law relating to
 English language learners or the individualized education program of a student with a disability.

Signatures, dates

Superintendent Signature: Date:	
Michael B. Vanyo 9/20/16	
Teachers Union President Signature: Date:	Egolovi and
Phristing E. Purul 9/20/16	
Administrative Union President Signature: Date:	
15 P. Shap 9/20/16	
Board O Education President Signature: Date:	New VIEW
Luc W. Com 9/20/16	