THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



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December 18, 2020

APPR Plan - Variance

Robert Miller, Superintendent Ellicottville Central School District 5873 Route 219 Ellicottville, NY 14731

Dear Superintendent Miller:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan variance application meets the criteria outlined in section 30-3.16 of the Rules of the Board of Regents and has been approved. As a reminder, we are relying on the information you provided in your variance application, including the narrative descriptions, certifications, and assurances that are included in the application. During the approved term of this variance, your LEA will implement the variance along with all other remaining provisions of your approved APPR plan. If any material changes are made to your approved plan and/or the terms of your approved variance, your LEA must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class school leader to support their professional growth, and every student achieves success.

Thank you again for your hard work.

Sincerely.

Betty A. Rosa

Interim Commissioner

Attachment

c: Scott Payne

NOTE:

Only documents that are incorporated by reference in your APPR variance application have been reviewed and are considered as part of your approved APPR variance application; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR variance application but are not incorporated by reference have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan or variance and/or require corrective action.

Pursuant to section 30-3.16 of the Rules of the Board of Regents, please note that an LEA with an approved variance shall provide to the Department, upon its request, any documentation related to the implementation and efficacy of the approach proposed in the variance, including but not limited to: reports on the correlation in assigned ratings for different measures of the LEA's evaluation system and differentiation among educators within each subcomponent and category of the evaluation system

Your variance is approved for the 2020-21 school year. Because you requested this variance to address issues related to COVID-19, the approval of this variance for any future school years (up to a three school year period) is contingent on the continuation of the current COVID-19 pandemic notwithstanding your request for this variance to apply in future school years. Upon expiration of state-imposed restrictions or emergency measures related to the pandemic, or abatement of the pandemic, it is expected that your variance will no longer be required. As such, SED may withdraw its approval of this variance for any subsequent school years or may require a separate application or other documentation for continuation of the variance in future school years. Upon expiration of the approved term of your variance, you must implement the terms of your current APPR plan as approved by the Commissioner.

ELLICOTTVILLE CSD Status Date: 12/16/2020 05:01 PM - Submitted

Annual Professional Performance Review - Variance, Education Law §3012-d

Task 1. General Information - General Information

Page Last Modified: 11/23/2020

Annual Professional Performance Review Variance (Education Law 3012-d)

For guidance related to the Annual Professional Performance Review variance, see NYSED APPR Guidance.

At its October 2019 meeting, the Board of Regents amended sections 30-3 of the Rules of the Board of Regents to allow LEAs to apply for a variance from Annual Professional Performance Review (APPR) plan requirements to permit them to develop and implement new and innovative approaches to evaluation that meet the specific needs of the LEA, upon a finding by the Commissioner that the new and innovative approach demonstrates how it will ensure differentiated results over time and how the results of the evaluation will be used to provide personalized professional learning opportunities to teachers and principals, while complying with the requirements of Education Law §3012-d.

In instances where a variance is approved, the term(s) described in the approved variance will replace the related sections of the LEA's currently approved APPR plan. However, please note that all other terms as are present in the LEA's currently approved plan will remain in effect and must be implemented without modification.

Once a variance is approved by the Department, it shall be considered part of the LEA's APPR plan during the approved term of the variance. In any instance in which there is an approved variance and such variance contains information that conflicts with the information provided in the approved Education Law §3012-d APPR plan, the provisions of the approved variance will apply during the approved term of the variance.

Variance Application Timeline

Variance applications must be approved by the Department by December 1 of a school year to be implemented in that school year.

Submission by November 1 is suggested to allow time forreview, revision and approval in order to meet the approval deadline for implementation in the same school year.

Absent a finding by the Commissioner of extraordinary circumstances, a variance application approved after December 1 of a school year will not be implemented until the following school year.

For more information regarding the variance approval deadline, including a possible extension, please contact APPRVariance@nysed.gov.

Variance Assurances

Please check all of the boxes below

- ☑ Assure that the contents of this form are in compliance with Education Law Section 3012-d.
- Assure that a detailed version of the LEA's variance is kept on file and that a copy of such variance will be provided to the Department upon request for review of compliance with Education Law Section 3012-d.
- Assure that this variance will be posted on the LEA's website, in addition to its current full APPR plan, no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall occur later.
- Assure that it is understood that this LEAs variance will be posted in its entirety on the NYSED website* following approval.

Teacher Variance

Please check the appropriate box below.

Assure that any task not included in the following variance request(s) for teachers will be carried out in the manner described in the currently approved APPR plan.

Principal Variance

Education Law §3012-d requires that the principal evaluation system be aligned to the requirements for teacher evaluation. Therefore, when completing a variance request for the evaluation of principals, the processes identified must be aligned to such requirements.

Please check the appropriate box below.

A variance is not requested for any subcomponent or category for principals; all principals will be evaluated using the currently approved APPR plan.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 2. TEACHERS: Required Student Performance - Variance Request

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Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category,see NYSED APPR Guidance.

100% of the Student Performance category if only the Required subcomponent is used or locally determined if the Optional subcomponent is selected.

Education Law §3012-d requires that each teacher havea Student Learning Objective (SLO)consistent with a goal-setting process based on appropriate growth targets. The process must include, at a minimum, the following elements:

A description of the measure(s) of student growth to be used (e.g., the SLO goal setting process; SLO components),

Applicable evidence of student learning (e.g., how growth will be measured through various forms of assessment, evaluation of student performance),

A method for converting student results to a score on a scale from 0-20,

A scale for conversion of the score of 0 to 20 to a HEDI rating.

This requirement currently approved APPR plan will apply.

must be met through

Variance Request

LEAs may use this variance application to develop an SLO process for a teacher or group of teachers that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

Please make the appropriate selection below.

- ☑ A variance is not requested for the required student performance subcomponent for teachers.
- ☐ The details of the variance request for the required student performance subcomponent for teachers is described in the subsequent section.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 3. TEACHERS: Optional Student Performance - Variance Request

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Variance Request

LEAs may use this variance application to develop an optional second measure for a teacher or group of teachers that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

Please make the appropriate selection below.

☑ A variance is not requested for the optional student performance subcomponent for teachers.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Variance Request

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Variance Request

LEAs may use this variance application to evaluate teacher practice in a manner that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

Please make the appropriate selection below.

☑ The details of the variance request for the teacher observation category is described in the subsequent section.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Applicability & Rubric

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Applicable Teachers

Please indicate all teachers to whomthis teacher observation variance request applies.

Core Teachers

Use the table below to list the core teachers this teacher observation variance request is applicable to (teachers of other courses should be listed in the subsequent section).

| | All Core Teachers | Common Branch | ELA | Math | Science | Social Studies |
|---------|--|------------------|-----|------|---------|----------------|
| Courses | All core teachers (K-3; 4-8 ELA, math, science, social studies; high school ELA and Regents courses) [if this option is selected, please do not make selections in subsequent columns] | | | | | |

Other Teachers

- ☐ Teachers of other courses are not included in this teacher observation variance request.
- ☑ Teachers of other courses included in this teacher observation variance request are listed in the table below.

Fill in the following for all other teachers in additional grades/subjects that are included in this teacher observation variance request:

Column 1: lowest grade that corresponds to the course

Column 2: highest grade that corresponds to the course

Column 3: subject of the course

Follow the examples below to list other courses.

| | (1) lowest grade | (2) highest grade | (3) subject |
|-------------------------------|------------------|-------------------|-----------------------------|
| All Other Courses | K | 12 | All courses not named above |
| K-3 Art | K | 3 | Art |
| Grades 9-12 English Electives | 9 | 12 | English Electives |

Click "Add Row" to add additional courses. Only list additional courses if they are included in this teacher observation variance request.

| Grade From | Grade To | Subject |
|------------|----------|-----------------------------|
| К | 12 | All courses not named above |

Applicable Areas

A variance may be requested for the following components of the teacher observation subcomponent:

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Task 4. TEACHERS: Observations - Applicability & Rubric

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- · Teacher practice rubric
- Rating and scoring of the teacher practice rubric
- Weighting of thedomains/subcomponentsof the teacher practice rubric
- · HEDI scoring bands
- · Weighting of the teacher observation subcomponents
- Required principal/supervisor observations
- Required independent evaluator observations
- · Optional peer observations

Please indicate the area(s) of the teacher observation subcomponent for which a variance is being requested.

- ☑ Teacher observation subcomponent weighting
- ☑ Required principal/supervisor observations
- ☑ Required independent evaluator observations

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Subcomponent Weighting

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Teacher Observation Subcomponent Weighting

Please indicate the weight of each observation type and be sure the total of the weights indicated equals 100%.

| Principal/Administrator | Independent Evaluator(s) | | Group for which this weighting will apply. If the indicated weighting will be used forall teachers listed in the 'Applicability' section, note "All Teachers." |
|-------------------------|--------------------------|---|---|
| 100 | 0 | 0 | All Tenured Teachers |
| 80 | 20 | 0 | Probationary Teachers |

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Task 4. TEACHERS: Observations - Required Principal/Supervisor Observations

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Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrators

At least one observation must be conducted by the building principal or another trained administrator.

Indicate the minimum number of unannounced and announced observations by principal(s) or other trained administrators, as well as the method of observation, in the table below.

If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

| | Minimum number of observations | ' ' ' ' | Other observation method (only complete if 'Other' is selected in the previous column) |
|-------------|--------------------------------|---------|--|
| Unannounced | 1 | ☑ Live | (No Response) |
| Announced | 0 | ☑ N/A | (No Response) |
| Totals: | 1 | | |

To which teachers does the information in the above table apply?

☑ A subgroup of teachers listed in the 'Applicability' section (provide details below).

Describe the subgroup of teachers to whom the information in the table above applies (i.e., probationary teachers), then complete the next page for an additional subgroup.

Tenured Teachers

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Principal/Supervisor Observations

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Required Subcomponent 1: Observations by Principal(s) or Other Trained Administrators

At least one observation must be conducted by the building principal or another trained administrator.

Describe the subgroup of teachers to whom the information in the table below applies (i.e., tenured teachers).

Probationary Teachers

Indicate the minimum number of unannounced and announced observations by principal(s) or other trained administrators, as well as the method of observation, in the table below.

If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

| | Minimum number of observations | 11.27 | Other observation method (only complete if 'Other' is selected in the previous column) |
|-------------|--------------------------------|--------|--|
| Unannounced | 0 | ☑ N/A | (No Response) |
| Announced | 1 | ☑ Live | (No Response) |
| Totals: | 1 | | |

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Required Independent Evaluator Observations

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Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)

Independent Evaluator Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating
- ☑ Assure that independent evaluator(s) will be trained and selected by the LEA.

Number and Method of Observation

Indicate the minimum number of unannounced and announced observations by impartial independent trained evaluator(s), as well as the method of observation, in the table below. At least one observation must be conducted by an impartial independent trained evaluator.

If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

| | Minimum number of observations | ' ' ' ' | Other observation method (only complete if 'Other' is selected in the previous column) |
|-------------|--------------------------------|---------|--|
| Unannounced | 1 | ☑ Live | (No Response) |
| Announced | 0 | ☑ N/A | (No Response) |
| Totals: | 1 | | |

To which teachers does the information in the above table apply?

☑ A subgroup of teachers listed in the 'Applicability' section (provide details below).

Describe the subgroup of teachers to whom the information in the table above applies (i.e., probationary teachers), then complete the next page for an additional subgroup.

Probationary Teachers Only

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Task 4. TEACHERS: Observations - Required Independent Evaluator Observations

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Required Subcomponent 2: Observations by Impartial Independent Trained Evaluator(s)

Number and Method of Observation

Describe the subgroup of teachers to whom the information in the table below applies (i.e., tenured teachers).

Tenured Teachers Only

Indicate the minimum number of unannounced and announced observations by impartial independent trained evaluator(s), as well as the method of observation, in the table below. At least one observation must be conducted by an impartial independent trained evaluator.

If an observation type is not applicable, please indicate '0' for the minimum number and 'N/A' for the observation method.

| | Minimum number of observations | ' ' ' ' | Other observation method (only complete if 'Other' is selected in the previous column) |
|-------------|--------------------------------|---------|--|
| Unannounced | 0 | ☑ N/A | (No Response) |
| Announced | 0 | ☑ N/A | (No Response) |
| Totals: | 0 | | |

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Variance Details & Assurances

Page Last Modified: 12/14/2020

Variance Details

Please read the questions below and answer each prompt in a concise manner.

Rationale

Please provide a rationale for this variance request.

> Your rationale should include information regarding the specific, identified needs and/or challenges of the LEA, and how such needs and/or challenges inform development of the teacher observation variance request.

Given the impact that COVID-19 is having on our small, rural District, we may find it very difficult to complete the number of required observations we have indicated in our approved APPR plan.

- 1. Our approved plan calls for a minimum of two (2) announced observations by the Principal and one (1) unannounced observation by an Independent Evaluator for **probationary teachers**
- 2. Our approved plan calls for a minimum of one(1) announced observation by the Principal and one (1) unannounced observation by an Independent Evaluator for **tenured teachers**.
- 3. As a small, rural school we annually complete the hardship waiver so that our two (2) Principals (we only have two (2) Principals in the entire District) can fulfill the Independent Evaluator role as well.
- 4. When our plan was created and approved, we had approximately four (4) **probationary teachers** and the number of observations was somewhat manageable. However, due to many unforeseen circumstances (retirements, teachers taking positions in other Districts, etc.) we now have eleven (11) **probationary teachers** which translates to an additional twenty one (21) more observations than when the plan was written.
- 5. Compounding our situation is that fact that, due to COVID:
- We have already experienced a number of days this year where we have had to switch to remote learning.
- We anticipate that we will have more instances where we will have to temporarily transition to remote instruction for one or more periods of time
 against year given the current trend of COVID 19 cases in Western New York,
- Principals have had to rearrange their schedules on given days to cover for staff that is absent. Their doing this has allowed us to stay open.
 However, they would not be able to do provide such assistance with coverageif they also had a scheduled observation.
- The Principals are also spending extra time attending to the changes in schedules, instructional models, social emotional needs of students, etc.; further limiting their ability to dedicate time to observations.

Given these issues unique to the COVID-19 Pandemic, this variance has been designed to offer increased flexibility to ensure meaningful observations, evaluations and conversations between teachers and principals centered around instructional practices and student achievement/learning.

For clarification purposes:

- Principal / Administrator Observations = Formal Observations
- Independent Evaluator Observations = "Walkthrough" Observations
- · Ellicottville will seek a Hardship Waiver for Independent Evaluator Observations, as we have done in the past.
- Due to limitations in the form, unannounced observations was "checked" to offer maximum flexibility to Tenured Teachers and Principals. This allows for spontaneous observations at a Teacher's request or Principal availability. However, this does not prohibit a Principal from scheduling (announcing) anobservation.
- During COVID and the period of this variance, scheduling an announced observation can happen, by agreement of Teacher and Principal, 24 hours or more in advance of the observation. It should be noted that this varies from the current teacher CBA.
- For all formal observations, the Teacher will be responsible to submit a lesson plan, pre-conference form and post conference form, regardless of if
 the observation was announced or unannounced. In the event an observation was unannounced, the teacher will submit all forms to the Principal
 within a reasonable time frame after the observation (discussed between Teacher and Principal), and, in these cases, the pre-observation should
 ONLY be filled out to the greatest extent possible, as some questions may not apply.
- Walkthrough observations will be unannounced.
- Remote Observations will **ONLY** be used if the school is in an extended remote instructional model AND NYS mandates observations MUST be conducted remotely. An exception to this would be if a Teacher requests that a Principal observe her/him remotely.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Variance Details & Assurances

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Standards and Procedures

Please provide a description of the standards and procedures that will be used in lieu of those included in the LEA's most recently approved evaluation plan.

- > This description should include a specific, detailed explanation of the new and innovative approach that the LEA is seeking to implement as part of its variance request.
- > This description should include, but not be limited to, a description of the alternate measures and/or evidence of teacher practice that will be used to evaluate educators.
- The District will continue to use the agreed upon observable indicators from 2014 NYSUT Teacher Practice Rubric for actual observations.
- It is understood that observable indicators "via" teacher observations are aligned with the 2014 Edition of the NYSUT Teacher Practice Rubric and have been agreed to by the District and the Teachers' collective bargaining unit. It is further understood that <u>ALL</u>agreed upon indicators <u>MUST</u> be observed each year for each teacher. These indicators do not need to be observed in each observation **BUT** they **MUST** be observed in either the teacher's announced or unannounced observation (and, they may be observed in both). Please note: If an indicator/indicators is/are not observed in the minimum number of required observations, the teacher and principal may mutually agree to additional observations to observe said indicator/indicators. The format of extra observations will be also be agreed on prior to actual observations.
- Under this model all tenured teachers will be observed at least one time, and probationary teachers will be observed at least two (2) times (one Principal and one "Independent Evaluator").
- Tenured teachers and observers will hold a collegial meeting in lieu of the "Independent Evaluator" observation for these teachers. This meeting will not be "scored," as it is designed to provide for meaningful, open, and honestdialogue. During this meeting, the teacher and principal willdiscuss progress this year using the agreed upon observable indicators as a conversation guide.

• See "Rigor" for more information.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Variance Details & Assurances

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Rigor

Please provide a description of how the LEA will ensure that evaluations are rigorous and enable strong and equitable inferences about the effectiveness of the LEA's educators.

- > This description should include how rigor is achieved and maintained, including relevant processes and methodologies.
- > This description may include, but is not limited to, how data will be used to draw inferences, including how the derived data informs decisions and guidance for the LEA's educators.

As indicated above in "Standards and Procedures," the second (2nd) observation ("Independent Evaluator") for tenured teachers will be replaced with a collegial conversation between the Teacher and Principal. This conversation will serve as a way for the Principals and Teachers to discuss how instruction is going in the "COVID Era." The Principal with ensure that these collegial conversations are rigorous and equitable by strictly adhering to the agreed upon observable indicators from the 2014 NYSUT Teacher Practice Rubric before discussing other topics. The collegial conversation can take place in person or via a virtual format (including a telephone call) as mutually agreed upon by the Teacher and the Principal. Please note that rigor and equity will be further ensured for all teachers as all teachers will have one Principal/Supervisor (formal) observation and probationary teachers will also have an Independent Evaluator (walkthrough) observation where the scoring of these observations (both Principal/Supervisor and Independent Evaluator) will strictly adhere to theagreed upon observable indicators from the 2014 NYSUT Teacher Practice Rubric.

Currently Ellicottville Central is using a hybrid model in the MS/HS and an in-person model in the Elementary. However, due to cases of COVID, all grade levels have been required to go to remote instruction at some point already this year. It is also anticipated that, at some point, the District may need to switchto a temporaryall remote instructional model as conditions warrant. In addition to having to use remote instruction on a wide scale basis, the school is also using shortened daily schedules for students to mitigate crowding on the buses. And, furthermore, we are constantly assessing how the long term closure from March 2020 to June 2020 has impacted student achievement and learning. Collegial conversations using the agreed upon observable indicators from the 2014 NYSUT Teacher Practice Rubric can actually allow for conversation that goes beyond a mere observatio

- the remote and hybrid learning are impacting student learning,
- · the shortened days are impacting instructionand learning,
- the District is/isnot meeting the SocialEmotional Learning (SEL) needs of students,
- the various software programs used by the District for remote instruction are / are not working
- the District canmeet the needs of students without internet access in alternative ways when the school is using a remote instructional model,
- etc.

After the meeting, the Principal will provide the Teacher with a written summary. This summary should identify areas / strategies / resources to:

- Suggest areas for improvement (teacher specific, district-wide, subject area, etc.).
- Identifyimmediate professional development needs / opportunities (especially as they relate to remote instruction, closing achievement gaps, social emotional learning, etc.).
- Share successful strategies / methodologies with other teachers.
- Identify gaps in student learning / achievement due to the impact of COVID-19 on education.
- ***This model ensures that ALL tenured teachers are afforded the opportunity to meet and discuss successes and concerns with Principals as opposed to a model where

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 4. TEACHERS: Observations - Variance Details & Assurances

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Professional Learning

Please provide a description of how the LEA will use the information collected through the evaluation system, including the assigned effectiveness ratings, to provide personalized professional learning opportunities for educators.

- > This description may include, but is not limited to, methodologies and procedures for:
- collecting information about educator effectiveness to inform professional learning,
- · specific details regarding both the type(s) and extent of professional learning opportunities anticipated,
- · processes for delivery of personalized learning opportunities, and
- · use of data to measure the efficacy of such professional learning.

Initially, observations of all teachers, summaries of tenured teacher - principal collegial meetings, and current student datawill be used to identify professional development needs and offer on-going opportunities throughout the school year. Professional development opportunities may include, but are not limited to: District provided activities, BOCES workshops, teaming, mentoring, webinars, virtual workshops, etc.

At the end of the year, the Teacher will return a copy of their Teacher/Principal meeting summary along with their comments on what worked well, what did not work well, and other related suggestions, notes, and/or concerns.

The Principalwill use these summaries, along with completed observations and SLO results (student data) to design / provide for / research professional learning opportunities moving forward. Suggested professional learning opportunities could be teacher specific, grade specific, subject specific, whole school, etc.

Effectiveness of Implementation

Please provide a description of how the LEA will assess the effectiveness of the implementation of the variance.

- > This description may include, but is not limited to, processes and procedures for:
- · collection and analysis of both short- and long-term data,
- the standard(s) used to measure the effectiveness of implementation, and
- · how results will be used to inform future implementation.

The two (2) Principals and Superintendent will regularly discuss observations, summaries of collegial meetings, and current student datathroughout the year to identify: on-going examples of success, current professional development needs, the possible need for additional instructional resources, etc.

Additionally, the two (2) Principals will look at all summaries collectively, as well as NYS Assessment Results, SLO results, student grades, etc. to determine the overall effectiveness of this variance. This will not be able to be performed until the summer of 2021 and only after all assessments have been returned. The Principals will be looking for trends that indicate success for continued, long-terminplementation (including professional development needs), as well as areas that were less successful in order to suggest changes.

Observation Assurances

Please check each of the boxes below as applicable to all teachers included in this teacher observation variance request.

- Assure that the process for assigning points for the Teacher Observation category will be consistent with the process described in the LEA's approved APPR plan and/or this variance application and in compliance with Education Law Section 3012-d.
- Assure that once all observations are complete, the process for determining an overall Teacher Observation category score and rating will incorporate the evidence collected across all observations to produce an overall Teacher Observation category rating on a HEDI scale.
- Assure that it is possible for a teacher to obtain any number of points in the applicable scoring ranges, including zero, in each subcomponent.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 5. TEACHERS: Overall Scoring - Variance Request

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Category and Overall Ratings

For guidance on APPR scoring, seeNYSED APPR Guidance.

Education Law §3012-d requires that each teacherbe given a final score for both the Student Performance and Teacher Observation categories, which will be converted to a final category ratingbased on the HEDI scale, and that these ratings be used to provide an Overall Rating using the prescribed scoring matrix.

These requirements must be met through either the LEA's current APPR plan or this variance. To the extent that the variance does not address a requirement, the currently approved APPR plan will apply.

Status Date: 12/16/2020 05:01 PM - Submitted

Variance Request

LEAs may use this variance application to define the HEDI ranges for the Student Performance and/or Teacher Observation category that is different than those included in the Commissioner's regulations.

Any teachers not covered by this variance request

Please make the appropriate selection below.

☑ A variance is not requested for category ratings for teachers.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 6. TEACHERS: Additional Requirements - Variance Request

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Additional Requirements for Teachers

For more information on the additional requirements for teachers, seeNYSED APPR Guidance.

Education Law §3012-d requires that a complete APPR plan must include a process for teacher improvement plans, appeals, and evaluator training as determined by the Commissioner. The following minimum requirements under Education Law §3012-d are applicable to teachers:

A form for development of a Teacher Improvement Plan,

A timely and expeditious process for resolving educator's appeals of APPR ratings,

A process for training all evaluators of applicable educators.

These requirements must be met through either the LEA's current APPR plan or this variance. To the extent that the variance does not address a requirement, the currently approved APPR plan will apply.

Variance Request

LEAs may use this variance application to develop a process for Teacher Improvement Plans, appeals and/or training in a manner that differs from the process described in the Commissioner's regulations.

Any teachers not covered by this variance request

Choose the appropriate response below.

- ☑ A variance is not requested for teacher improvement plans, appeals, or training.
- ☐ The details of the variance request applicable to teacher improvement plans, appeals, and/or training is described in the subsequent section.

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Annual Professional Performance Review - Variance, Education Law §3012-d

Task 12. Joint Certification of APPR Variance - Applicability and Certification

Page Last Modified: 12/16/2020

Applicability of Variance

Need for Variance

Please make the appropriate selection below.

oxdot The submission of this variance application is prompted by the impact of COVID-19 on the LEA.

Instructional Model

- ☐ The processes identified in this variance application need only apply if an in-person instructional model is implemented.
- ☐ The processes identified in this variance application need only apply if a remote instructional model is implemented.
- ☐ The processes identified in this variance application need only apply if a hybrid instructional model is implemented.
- ☑ The processes identified in this variance application apply regardless of the instructional model implemented.

Variance Duration

An Annual Professional Performance Review Variance under Education Law §3012-d may be approved forup to THREE (3) years.

Please indicate below the school years to which this variance application will apply.

One, two, or three consecutive academic years may be selected.

- ☑ 2020-21
- ☑ 2021-22

Upload APPR Variance Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Variance using the "Variance Certification Form" found in the 'Documents' menu on the left side of the page.

APPR Variance Certification Form for Ellicottville Central School.pdf

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APPR VARIANCE CERTIFICATION FORM: Please download, check the assurances, sign, and upload this form to complete the submission of your LEA's Annual Professional Performance Review (APPR) Variance, Education Law §3012-d application.

variance

| Assurances: Please check the boxes below | | | |
|---|--|---|-----------------------|
| Assure that all information provided in t | his variance application is | true and accurate as of the d | ate that the variance |
| application is submitted. | | | |
| | | it shall be considered part of t | the LEA's approved |
| | | cation at the end of its effecti | ve term the district |
| | | | |
| | | | |
| | | ompleted on all provisions of | this variance |
| application that are subject to collective | bargaining. | | |
| | | | |
| Signatures, dates | | | |
| Superintendent Signature: | Date: | _ | |
| - AMM | 12/16/2020. | | |
| Superintendent Name (print): | | te: 14/14/2020 te: 14/14/2020 te: 14/14/2020 | |
| Assure that all information provided in this varian application is submitted. Assure that once this application is approved by the APPR plan during the effective term of the variance. Assure that, upon a revocation or non-renewal of shall implement its approved evaluation plan in it requirements of Subpart 30-3.3 of the Rules of the Assure that, where applicable, collective negotiatic application that are subject to collective bargaining. Signatures, dates Superintendent Signature: Date: Teachers Union President Signature: Date: Administrative Union President Signature: Date: Date: | | | |
| Taraham Unian Duaidant Cianatura | Deter | | |
| reachers officing resident signature: | Date: | 7 | |
| Kun Wooderck | 12/10/2020 | | |
| Teachers Union President Name (print): | | | |
| Kim Woodarek | | | |
| Administrative Union President Signature: | Date: | | |
| -500 | 12/14/2020 | 7 | |
| | 1910/1000 | | |
| Administrative Union President Name (print): | | ¬ | |
| Erich Plants | | | |
| | | | |
| Board of Education President Signature: | mation provided in this variance application is true and accurate as of the date that the ted. s application is approved by the Department, it shall be considered part of the LEA's at the effective term of the variance. The variance application at the end of its effective term, the approved evaluation plan in its entirety and without modification, consistent with all approved evaluation plan in its entirety and without modification, consistent with all approved evaluation plan in its entirety and without modification, consistent with all approved evaluation plan in its entirety and without modification, consistent with all approved evaluation plan in its entirety and without modification, consistent with all approved evaluation plan in its entirety and without modification, consistent with all properties of the variance applicable, collective negotiations have been completed on all provisions of this variance applicable, collective bargaining. Date: D | | |
| | a nina kunan manaka ina mana angan daka manan na pamahan any pata usan na na manana manana mata | | |
| Board of Education President Name (print): | | 7 | |
| 1 n | | I. | |

APPR VARIANCE CERTIFICATION FORM: Please download, check the assurances, sign, and upload this form to complete the submission of your LEA's Annual Professional Performance Review (APPR) Variance, Education Law §3012-d application.

| Ass | Assurances: Please check the boxes below | | | | | |
|-----------------|--|--|--|--|--|--|
| , | Assure that all information provided in this variance application is true and accurate as of the date that the variance, application is submitted. | | | | | |
| <u>ଏ</u> | Assure that once this application is approved by the Department, it shall be considered part of the LEA's approved APPR plan during the effective term of the variance. | | | | | |
| QÎ | Assure that, upon a revocation or non-renewal of a variance application at the end of its effective term, the district shall implement its approved evaluation plan in its entirety and without modification, consistent with all | | | | | |
| € | requirements of Subpart 30-3.3 of the Rules of the Board of Regents, and absent any terms of the variance. Assure that, where applicable, collective negotiations have been completed on all provisions of this variance application that are subject to collective bargaining. | | | | | |
| Sig | ignatures, dates | | | | | |
| | Superintendent Signature: Date: | | | | | |
| | | | | | | |
| -3400 | Superintendent Name (print): | | | | | |
| | | | | | | |
| डें एक <u>क</u> | Teachers Union President Signature: Date: | | | | | |
| | | | | | | |
| 202590 | Teachers Union President Name (print): | | | | | |
| | | | | | | |
| 4.2866A | Administrative Union President Signature: Date: | | | | | |
| | | | | | | |
| A Section | Administrative Union President Name (print): | | | | | |
| | | | | | | |
| 87015 | Board of Education President Signature: Date: | | | | | |
| 7 | Board of Education President Signature: Date: | | | | | |
| Markey | 12/16/20 | | | | | |
| Г | Board of Education President Name (print): | | | | | |
| | ROBERT W. VAN WICKELIN | | | | | |

THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK



Commissioner of Education President of the University of the State of New York 89 Washington Avenue, Room 111 Albany, New York 12234 E-mail: commissioner@nysed.gov Twitter:@NYSEDNews Tel: (518) 474-5844 Fax: (518) 473-4909

January 18, 2018

Revised

Robert Miller, Superintendent Ellicottville Central School District 5873 Route 219 Ellicottville, NY 14731

Dear Superintendent Miller:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review (APPR) plan meets the criteria outlined in Education Law §3012-d and Subpart 30-3 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR plan. If any material changes are made to your approved plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely,

MaryEllen Elia Commissioner

Attachment

c: Lynda Quick

NOTE:

Pursuant to sections 30-2.14 and 30-3.17 of the Rules of the Board of Regents, during the 2015-16 through 2018-19 school years, your district/BOCES must calculate transition scores and ratings for teachers and principals that exclude the results of grades 3-8 ELA and math State assessments and any State-provided growth scores. For the 2016-17 through 2018-19 school years, your district/BOCES must establish alternate SLOs for affected teachers and principals who, as a result of the above exclusions, have no remaining measures in the Student Performance Category.

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR plan and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.

Annual Professional Performance Review - Education Law §3012-d

Task 1. General Information - Tasks 1.1, 1.2

Page Last Modified: 01/17/2018

Task 1) Disclaimers

For guidance related to Annual Professional Performance Review plans, see NYSED APPR Guidance.

The Department will review the contents of each school district's/BOCES' Annual Professional Performance Review (APPR) plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's/BOCES' plan.

The Department reserves the right to request further information from a district/BOCES to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. As such, each district/BOCES is required to keep detailed records on file for each section of the currently implemented APPR plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of a district's/BOCES' plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district/BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPR plan approved by the Department. The Department also reserves the right to request further information from the school district/BOCES, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

1.1) Assurances

Please check all of the boxes below

- Assure that the content of this form represents the district's/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that a detailed version of the district's/BOCES' entire APPR plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
- Assure that this APPR plan will be posted on the district/BOCES website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur.
- Assure that it is understood that this district's/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval.

1.2) Submission Status

Is this a first-time submission under Education Law §3012-d or the submission of material changes to an APPR plan approved pursuant to Education Law §3012-d?

Submission of material changes to an APPR plan approved pursuant to Education Law §3012-d

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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Task 2) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance.

100% of the Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent.

- (A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.
- (B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

2.1) Assurances

Please note: NYS Grades 3-8 ELA/Math Assessments and State-provided growth scores cannot be used for the purposes of providing transition scores and ratings during the 2015-16 through 2018-19 school years, and should be used for advisory purposes only until the 2019-20 school year. Alternate SLOs to be used during the 2016-17 through 2018-19 transition period should be entered in Task 2 (Transition).

Please check the boxes below.

- ☑ Assure that the growth score provided by NYSED will be used, where required.
- Assure that, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator for all 4-8 ELA and Math teachers in the event that a State-provided growth score cannot be generated for that teacher.
- ☑ For the 2019-20 school year and thereafter, for any grade/subject that requires a back-up SLO, but for which there are not enough students, not enough scores, or data issues that prevent a teacher-specific SLO from being created, the superintendent or another trained administrator shall develop a school-wide back-up SLO using available State/Regents assessments.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

2.2) Grades 4-8 ELA and Math: Assessments (Original)

STATE-PROVIDED MEASURES OF STUDENT GROWTH

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a growth score and rating. That rating will incorporate students' academic history compared to similarly academically achieving students and takes into consideration students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. While most teachers of 4-8 Common Branch, ELA and Math will have State-provided scores and ratings, some may teach other courses where there is no State-provided growth measure. Teachers with 50 – 100% of students covered by State-provided growth measures will receive a growth score and rating from the State for the full Student Performance category of their evaluation. Teachers with 0 – 49% of students covered by State-provided growth measures must have SLOs for the Student Performance category of their evaluation and one SLO must use the State-provided measure if applicable for any courses. (See APPR Guidance and SLO Guidance for more detail on teachers with State-provided growth measures and SLOs.)

For the 2019-20 school year and thereafter, for those teachers who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that teacher.

Using the drop-down boxes below, please select the assessment(s) that will be used for the back-up SLOs for the grade/subject listed beginning in the 2019-20 school year.

| | Grade 4 ELA | Grade 4 Math |
|------------------|-------------|--------------|
| State Assessment | Grade 4 ELA | Grade 4 Math |

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.1 (Assurances), 2.2 (4-8 ELA/Math)

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| | Grade 5 ELA | Grade 5 Math | |
|-----------------------------------|-------------|--------------|----------|
| State Assessment | Grade 5 ELA | Grade 5 Math | |
| | | | |
| | Grade 6 ELA | Grade 6 Math | <u>.</u> |
| State Assessment | Grade 6 ELA | Grade 6 Math | |
| | | | |
| | Grade 7 ELA | Grade 7 Math | |
| State or Regents Assessment(s) | Grade 7 ELA | Grade 7 Math | |
| | • | | |
| | Grade 8 ELA | Grade 8 Math | |
| State or Regents Assessment(s) | Grade 8 ELA | Grade 8 Math | |

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.3 (3 ELA/Math), 2.4 (4/8 SCI)

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2.3) Grade 3 ELA and Math: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment that will be used for the SLOs for the grade/subject listed.

| | Grade 3 ELA | Grade 3 Math |
|------------------|-------------|--------------|
| State Assessment | Grade 3 ELA | Grade 3 Math |

2.4) Grades 4 and 8 Science: Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

• State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

| | Grade 4 Science | Grade 8 Science |
|-----------------------------------|-----------------|-----------------|
| State or Regents Assessment(s) | Common branch | Grade 8 Science |

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

Page Last Modified: 01/17/2018

2.5) High School Courses Ending in a Regents Exam: Assessments (Original)

Note: Additional high school courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grade 3 ELA and math; grades 4 and 8 science; high school math, science, and social studies associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:

· State assessments (or Regents or Regent equivalents), required if one exists

Using the drop-down boxes below, please select the assessment(s) that will be used for the SLOs for the grade/subject listed.

| | Global 2 | US History |
|--------------------|------------------|--------------------|
| Regents Assessment | Global 2 Regents | US History Regents |

| | Living Environment | Earth Science | Chemistry | Physics |
|--------------------|--------------------|---------------|-------------------|----------------|
| Regents Assessment | Living Environment | Earth Science | Chemistry Regents | Not applicable |
| | Regents | Regents | | |

| | Algebra I | Geometry | Algebra II/Trigonometry |
|-----------------------|-------------------|------------------|-------------------------|
| Regents Assessment(s) | Algebra I Regents | Geometry Regents | Algebra II Regents |

2.6) High School English Language Arts Courses: Measures and Assessments (Original)

Note: Additional high school English Language Arts courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: High School English Language Arts

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For high school English Language Arts, the following must be used as the evidence of student learning within the SLO:

The New York State ELA Regents assessment is required in at least one year of high school English Language Arts with a teacher-specific measure in the
grade-level ELA course that ends in the ELA Regents assessment.

For grade levels where the Regents exam is not administered:

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.5, 2.6 (High School Courses)

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- · School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- The New York State ELA Regents assessment;
- Any other State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed. Please do not select "All Regents given in the building/district" in addition to individual Regents exams.

| | Measure | State or Regents | Locally-Developed Course- | Third Party |
|--------|--|--|---------------------------|---------------|
| | | Assessment(s) | Specific Assessment(s) | Assessment(s) |
| 9 ELA | School- or program- wide group, team or linked results | ☑ ELA Regents ☑ Algebra I Regents ☑ Living Environment Regents ☑ Global 2 Regents ☑ US History Regents | | |
| 10 ELA | School- or program- wide group, team or linked results | ☑ ELA Regents ☑ Algebra I Regents ☑ Living Environment Regents ☑ Global 2 Regents ☑ US History Regents | | |
| 11 ELA | Teacher-specific results | ☑ ELA Regents | | |
| 12 ELA | School- or program- wide group, team or linked results | ☑ ELA Regents ☑ Algebra I Regents ☑ Living Environment Regents ☑ Global 2 Regents ☑ US History Regents | | |

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Task 2.7 (K-2 ELA/Math)

Page Last Modified: 01/17/2018

2.7) Grades K-2 ELA and Math: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grades K-2 ELA/math, district-determined assessments from options below may be used as evidence of student learning within the SLO:

- School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments.

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

| | Measure | State or Regents | Locally-Developed Course- | Third Party |
|--------|--|------------------------------|---------------------------|---------------|
| K ELA | School- or program- wide group, team or linked results | Assessment(s) ☑ Grade 4 ELA | Specific Assessment(s) | Assessment(s) |
| K Math | School- or program- wide group, team or linked results | ☑ Grade 4 Math | | |
| 1 ELA | School- or program- wide group, team or linked results | ☑ Grade 4 ELA | | |
| 1 Math | School- or program- wide group, team or linked results | ☑ Grade 4 Math | | |
| 2 ELA | School- or program- wide group, team or linked results | ☑ Grade 4 ELA | | |
| 2 Math | School- or program- wide group, team or linked results | ☑ Grade 4 Math | | |

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Annual Professional Performance Review - Education Law §3012-d

Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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2.8) Grades 6-7 Science and Grades 6-8 Social Studies: Measures and Assessments (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For grades 6-7 science and grades 6-8 social studies, district-determined assessments from options below may be used as evidence of student learning within the SLO:

- School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

Using the table below, please select the measure and assessment(s) that will be used for SLOs for the grade/subject listed.

| | Measure | State or Regents | Locally-Developed | Third Party |
|------------------|--|----------------------|-------------------|---------------|
| | | Assessment(s) | Course-Specific | Assessment(s) |
| | | | Assessment(s) | |
| 6 Science | Common branch | | | |
| 7 Science | School- or program- wide group, team or | | | |
| | linked results | | | |
| 6 Social Studies | Common branch | | | |
| 7 Social Studies | School- or program- | ☑ ELA Regents | | |
| | wide group, team or | ☑ Algebra I Regents | | |
| | linked results | ☑ Living Environment | | |
| | | Regents | | |
| | | ☑ Global 2 Regents | | |
| | | ☑ US History Regents | | |
| 8 Social Studies | School- or program- | ☑ ELA Regents | | |
| | wide group, team or | ☑ Algebra I Regents | | |
| | linked results | ☑ Living Environment | | |
| | | Regents | | |
| | | ☑ Global 2 Regents | | |
| | | ☑ US History Regents | | |

2.9) Regents Global Studies 1: Measure and Assessment(s) (Original)

Note: Additional high school social studies courses may be included in the "All Other Courses" section of this form (Task 2.10).

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.8 (6-8 SCI/SS) 2.9 (Global 1)

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more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For Global Studies 1, district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- The New York State Global 2 Regents assessment;
- Any other State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

Using the table below, please select the measure and assessment(s) that will be used for SLOs for Global Studies 1.

| | Measure | State or Regents Assessment(s) | Locally-Developed Course- Specific Assessment(s) | Third Party Assessment(s) |
|----------|--|--|---|---------------------------|
| Global 1 | School- or program- wide group, team or linked results | ☑ ELA Regents ☑ Algebra I Regents ☑ Living Environment Regents ☑ Global 2 Regents ☑ US History Regents | | |

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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2.10) All Other Courses (Original)

STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams

For guidance on SLOs, see NYSED SLO Guidance.

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For courses that end in a State or Regents assessment:

· The State or Regents assessment must be used as the evidence of student learning within the SLO for students taking such assessments.

For other grades/subjects, district-determined assessments from options below may be used as evidence of student learning within the SLO:

- · School- or program-wide, group, team, or linked results; or district- or BOCES-wide results with:
- State assessment(s);
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- · State-approved district, regional or BOCES-developed assessments; or
- Teacher-specific results with assessment(s) approved for the specific course and grade level that are:
- · District-determined assessments from the list of State-approved 3rd party assessments; or
- State-approved district, regional or BOCES-developed assessments.

Fill in the following, as applicable, for all other teachers in additional grades/subjects that have SLOs (you may combine into one course listing any groups of teachers for whom the measure and assessment(s) are the same including, for example, "All courses not named above"):

Column 1: lowest grade that corresponds to the course

Column 2: highest grade that corresponds to the course

Column 3: subject of the course

Column 4: measure used

Columns 5-6: assessment(s) used

Follow the examples below to list other courses.

| | the champes seen to this one. Consen | | | | | |
|----------------------------------|--------------------------------------|-------------------|-----------------------------|---------------------------------|--|--|
| | (1) lowest grade | (2) highest grade | (3) subject | (4) measure | (5-6) assessment(s) | |
| All Other Courses | K | 12 | All courses not named above | District- or BOCES-wide results | ELA Regents, Algebra I Regents | |
| K-3 Art | K | 3 | Art | Teacher-specific results | Questar III BOCES | |
| Grades 9-12 English Electives | 9 | 12 | English Electives | group, team, or linked | All Regents given in building/district | |

To add additional courses, click "Add Row".

| Grade From | Grade To | Subject | Measure | State or Regents Assessment(s) | Locally-developed Course-Specific Assessment(s) | Third Party Assessment(s) |
|---------------|----------|-----------------------------|-------------------------|---|---|------------------------------|
| К | 12 | All courses not named above | School- or program-wide | ☑ ELA Regents☑ Algebra I Regents | | |

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| Grade From | Grade To | Subject | Measure | State or Regents Assessment(s) | Locally-developed Course-Specific Assessment(s) | Third Party Assessment(s) |
|---------------|----------|---------|--------------------------------------|--|---|------------------------------|
| | | | group, team, or linked results | ☑ Living Environment Regents ☑ Global 2 Regents ☑ US History Regents | | |

2.11) HEDI Scoring Bands

| Highly Effective | | | Effective | | | Developing | | Ineffective | | | | | | | | | | | | | |
|------------------|----|----|-----------|----|----|------------|----|-------------|----|----|----|----|----|----|----|----|---|---------------|----------|----------|--|
| 20 | 19 | 18 | 17 | 16 | 15 | 14 | 13 | 12 | 11 | 10 | 9 | 8 | 7 | 6 | 5 | 4 | 3 | 2 | 1 | 0 | |
| 97- 100 % | 96 | | 89 | 84 | 79 | 74 | 66 | 59 | 54 | 48 | 43 | 38 | 33 | 28 | 24 | 20 | | 9- 12 % | 5- 8% | 0- 4% | |

2.12) Teachers with More Than One Growth Measure (Original)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one 0-20 score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Common branch teacher with State-provided growth measures for both ELA and Math in grade 4; middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

2.13) Assurances

For guidance on SLOs and the development of back-up SLOs, please see NYSED APPR Guidance and SLO Guidance.

Please check the boxes below.

- Assure that the teacher has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learner status and prior academic history.
- ☑ Assure that all growth targets are approved by the superintendent or another trained administrator.
- ☑ Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a teacher's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 2.11, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.
- $\ensuremath{\square}$ Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

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Task 2. Original Student Performance - Required (Teachers) - Original Tasks 2.10 (Other Courses), 2.11-2.14

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2.14) Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

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Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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Task 2) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category or guidance on the use of alternate SLOs during the transition period, see NYSED APPR Guidance.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, grades 3-8 NYS ELA/math assessments and any State-provided growth scores may only be used for advisory purposes and may not be used for the purpose of calculating transition scores and ratings.

If grades 3-8 ELA/math State assessments and any State-provided growth scores are the entirety of the Student Performance category, districts/BOCES must also develop an alternate SLO based on assessments that are not grade 3-8 ELA/math State assessments and/or on State-provided growth scores for the Required subcomponent of the Student Performance category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

2.2-2.10) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Using the table below, please first select a measure and assessment(s) that will be used for the alternate SLO during the 2016-17 through 2018-19 school years, then indicate the applicable courses. If all other courses listed in Original Task 2.10 are using Alternate SLOs, and such Alternate SLOs will be based on the same measures and assessments, please select "Other Courses as listed in Original Task 2.10" in the Applicable Course(s) column.

| Measure | State or Regents Assessment(s) | Locally-Developed Course- Specific Assessment(s) | Third Party Assessment(s) | Applicable Course(s) |
|---|--|---|---------------------------|--|
| School- or program- wide group, team, or linked results | ☑ Grade 4 Science | | | ✓ K ELA ✓ K Math ✓ 1 ELA ✓ 1 Math ✓ 2 ELA ✓ 2 Math ✓ 3 ELA ✓ 3 Math ✓ 4 ELA ✓ 4 Math |
| School- or program- wide group, team, or linked results | ☑ ELA Regents ☑ Algebra I Regents ☑ Living Environment Regents ☑ Global 2 Regents ☑ US History Regents | | | ∑ 5 ELA ∑ 5 Math △ 6 ELA △ 6 Math ✓ 7 ELA ✓ 7 Math ⊗ 8 ELA ⊗ Math |

2.11) HEDI Scoring Bands

| Γ | | | | | |
|---|--------|-----------|-----------|------------|-------------|
| ١ | Highly | Effective | Effective | Developing | Ineffective |

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Task 2. Transition Student Performance - Required (Teachers) - Task 2 Alternate SLOs

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| 20 | 19 | 18 | 17 | 16 | 15 | 14 | 13 | 12 | 11 | 10 | 9 | 8 | 7 | 6 | 5 | 4 | 3 | 2 | 1 | 0 |
|-----------------|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----------|----------|
| 97- 100 % | 96 | 92 | 89 | 84 | 79 | 74 | 66 | 59 | 54 | 48 | 43 | 38 | 33 | 28 | 24 | 20 | 16 | 12 | 5- 8% | 0- 4% |

2.12) Teachers with More Than One Growth Measure (Transition)

For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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Task 3.1. Optional Subcomponent Use (Teachers) - Task 3.1 (Subcomponent Use and Weighting)

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Task 3) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance measure, see NYSED APPR Guidance.

Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that the State-provided growth measure is different than that used in the Required subcomponent, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

3.1) Use of the Optional Subcomponent of the Student Performance Category

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any teacher.

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Task 4. Teacher Observation Category - Tasks 4.1-4.6

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For guidance on the Teacher Observation category, see NYSED APPR Guidance.

4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on the observable NYS Teaching Standards.

| | If more than one rubric is utilized, please indicate the group(s) of teachers each rubric applies to. |
|--|---|
| NYSUT Teacher Practice Rubric (2014 Edition) | (No Response) |

4.2) Assurances

Please check all of the boxes below.

- Assure that all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations.
- Assure that the process for assigning points for the Teacher Observation category will be in compliance with the locally-determined subcomponent weights and overall Observation category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year as indicated in Task 4.1 above.
- Assure that the same rubric(s) is used for all observations of a classroom teacher across the observation types in a given school year.

4.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Teacher Observation category, see NYSED APPR Guidance.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components will be weighted equally and averaged.

4.4) Calculating Observation Ratings

Assurances

Please check each of the boxes below.

- Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the ranges indicated below.
- Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified in task 4.5 below, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

Please also check each of the following boxes.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver, the second observation(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator. See Section 30-3.4(d)(2)(i)(b)(1) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 4 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.4(d)(2)(i)(b)(2) of the Rules of the Board of Regents.

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Task 4. Teacher Observation Category - Tasks 4.1-4.6

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Teacher Observation Scoring Bands

| | Overall Observation Category Score and Rating | | | | | |
|---|---|--------------|--|--|--|--|
| | Minimum | Maximum | | | | |
| н | 3.5 to 3.75 | 4.0 | | | | |
| E | 2.5 to 2.75 | 3.49 to 3.74 | | | | |
| D | 1.5 to 1.75 | 2.49 to 2.74 | | | | |
| I | 0 | 1.49 to 1.74 | | | | |

HEDI Ranges

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

| | Minimum Rubric Score | Maximum Rubric Score |
|-------------------|----------------------|----------------------|
| Highly Effective: | 3.50 | 4.00 |
| | | |
| | Minimum Rubric Score | Maximum Rubric Score |
| Effective: | 2.50 | 3.49 |
| | | |
| | Minimum Rubric Score | Maximum Rubric Score |
| Developing: | 1.50 | 2.49 |
| | | |
| | Minimum Rubric Score | Maximum Rubric Score |
| Ineffective: | 0.00 | 1.49 |

4.5) Teacher Observation Subcomponent Weighting

Required Subcomponents:

- Observations by Principal(s) or Other Trained Administrators: At least 80% of the Teacher Observation category score
- $\textbf{-} Observations \ by \ Impartial \ Independent \ Trained \ Evaluator (s)*: At least \ 10\%, but \ no \ more \ than \ 20\%, of the \ Teacher \ Observation \ category \ score$

Optional Subcomponent:

- Observations by Trained Peer Observer(s): No more than 10% of the Teacher Observation category score when selected

Please be sure the total of the weights indicated equals 100%.

Please indicate the weight of each observation type and be sure the total of the weights indicated equals 100%.

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^{*} If the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the observation(s) required to be performed by the principal/supervisor or other trained administrator.

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Task 4. Teacher Observation Category - Tasks 4.1-4.6

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| Required - Principal/ | Required - Independent | Optional - Peer Observer(s) | Grades and subjects for which |
|-----------------------|------------------------|-----------------------------|-------------------------------|
| Administrator | Evaluator(s) | | Peer Observers will be used |
| 80% | 20% | N/A | (No Response) |

4.6) Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.
- Assure that, if observations are being conducted by trained peer observer(s), these teacher(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; and/or use of professional goal-setting as evidence of teacher effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- ☑ Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.
- ☑ Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- ☑ Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- ☑ Assure that at least one of the required observations will be unannounced.

4.7) Number and Method of Observations

Indicate the minimum number of unannounced and announced observations for each type of observer, as well as the method of observation, in the tables below.

Tenured Teachers

| | Required - Principal/ Administrator: Minimum | Required - Principal/ Administrator: Observation | Required - Independent Evaluator(s): Minimum | Required - Independent Evaluator(s): Observation | Optional - Peer Observer(s): Minimum observations | Optional - Peer Observer(s): Observation method |
|-------------|--|--|---|--|--|--|
| | observations | method | observations | method | | |
| Unannounced | 0 | N/A | 1 | In person | 0 | N/A |
| Announced | 1 | In person | 0 | N/A | 0 | N/A |

Probationary Teachers

| | Required - Principal/ Administrator: Minimum observations | Required - Principal/ Administrator: Observation method | Required - Independent Evaluator(s): Minimum observations | Required - Independent Evaluator(s): Observation method | l • | Optional - Peer Observer(s): Observation method |
|-------------|---|---|---|---|-----|--|
| Unannounced | 0 | N/A | 1 | In person | 0 | N/A |
| Announced | 2 | In person | 0 | N/A | 0 | N/A |

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Task 5. Overall Scoring (Teachers) - Tasks 5.1-5.3

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For guidance on APPR scoring, see NYSED APPR Guidance.

5.1) Scoring Ranges

Student Performance Category

HEDI ratings must be assigned based on the point distribution below.

Teacher Observation

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

| | Overall Student Performance Category Score and Rating Minimum Maximum | | | | | | |
|---|---|----|--|--|--|--|--|
| | | | | | | | |
| н | 18 | 20 | | | | | |
| E | 15 | 17 | | | | | |
| D | 13 | 14 | | | | | |
| I | 0 12 | | | | | | |

| | | Overall Observation Category Category Score and Rating | | | | | | |
|---|-------------|--|--|--|--|--|--|--|
| | Minimum | Maximum | | | | | | |
| Н | 3.5 to 3.75 | 4.0 | | | | | | |
| E | 2.5 to 2.75 | 3.49 to 3.74 | | | | | | |
| D | 1.5 to 1.75 | 2.49 to 2.74 | | | | | | |
| I | 0 | 1.49 to 1.74 | | | | | | |

5.2) Scoring Matrix for the Overall Rating

| 5.2, 550:mg mau : | k for the Overall ita | Teacher Observation Category | | | | | |
|---------------------|-----------------------|------------------------------|---------------|----------------|-----------------|--|--|
| | | Highly Effective (H) | Effective (E) | Developing (D) | Ineffective (I) | | |
| | Highly Effective (H) | Н | Н | Е | D | | |
| Student Performance | Effective (E) | Н | Е | Е | D | | |
| Category | Developing (D) | E | Е | D | I | | |
| | Ineffective (I) | D* | D* | Ι | Ι | | |

^{*} If a teacher is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the teacher can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

5.3) Assurances

Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- ☑ Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.
- Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same school district, each of whom received an Ineffective rating under Education Law §3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the district has a Department-approved waiver from this requirement.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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For more information on the additional requirements for teachers, see NYSED APPR Guidance.

6.1) Assurances: Teacher Improvement Plans

Please check each of the boxes below.

- Assure that the district/BOCES will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive a Developing or Ineffective rating by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.
- Assure that TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas.

6.2) Attachment: Teacher Improvement Plan Forms

All TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a teacher's improvement in those areas.

As a required attachment to this APPR plan, upload the TIP forms that are used in the school district/BOCES.

TIP-First Draft.docx

6.3) Assurance: Appeals

Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

6.4) Appeals

Pursuant to Education Law §3012-d, a teacher may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a teacher rated Ineffective on the Student Performance category, but rated Highly Effective on the Observation category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d;
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as required under Education Law 3012-d and Subpart 30-3 of the Rules of the Board of Regents; and
- (4) the school district's/BOCES' issuance and/or implementation of the terms of the teacher improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

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Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

- 1) Any classroom teacher subject to NY Education Law §3012-d and Subpart 30-3 who disagrees with his/her final rating may submit a written statement outlining the basis for his/her disagreement, which shall be included in his or her file along with the disputed Annual Professional Performance Review.
- 2) Formal appeals of a final APPR may be filed in accordance with the procedures below. In a formal appeal of a final APPR, a classroom teacher may challenge only:
- (a) the substance of the individual's Annual Professional Performance Review:
- (b) the District's adherence to the standards and methodologies required by Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents for such Annual Professional Performance Reviews;
- (c) the District's compliance with negotiated procedures for conducting the Annual Professional Performance Review; or
- (d) the District's issuance and/or implementation of the terms of a Teacher Improvement Plan ("TIP") required by Education Law §3012-d.
- 3) Appeal to Administrator/Building Principal. Classroom teachers who have received a rating of Ineffective may appeal his/her rating to the Administrator/Building Principal who performed the review.
- 4) All appeals must be submitted in writing. The writing must explain in detail the specific basis for the challenge. All grounds for appeal must be raised with specificity within the initial appeal. Any grounds not raised at the time the appeal is filed shall be deemed waived. All supporting documentation or other written materials specific to the point(s) of disagreement and relevant to the resolution of the appeal must also be submitted at the time the appeal is filed. Any information not submitted at the time the appeal is filed shall not be considered. A teacher may not file multiple appeals regarding the same APPR or TIP. In an appeal, the teacher has the burden of demonstrating a clear legal right to the relief requested and the burden of establishing the facts upon which he or she seeks relief.
- (b) An appeal must be submitted within fifteen school days of the receipt of the APPR and/or TIP which is the subject of the challenge, or it is deemed waived. For purposes of this appeal procedure, calendar days shall exclude the periods of the Winter, Mid-Winter and Spring recesses.
- (a) Upon receipt of the appeal, the Administrator/Building Principal involved will schedule a meeting to discuss the challenge will be scheduled within 5 school days. The classroom teacher may be accompanied by a union representative at this meeting.
- (d) Within fifteen school days of the meeting, the Administrator/Building Principal who issued the APPR and/or TIP shall submit to the teacher a detailed written response to the Appeal. The response must include any additional documents or written materials that support the response and are relevant to the resolution of the appeal.
- (e) For any classroom teacher who received a rating of "highly effective", "effective" or "developing" the Administrator/Building Principal's determination shall be final. If the teacher disagrees with the determination, he/she may submit a written statement outlining the basis for that disagreement to be included in his or her file along with the disputed Annual Professional Performance Review.
- 5) Appeal to the Superintendent. If a tenured classroom teacher received a rating of "ineffective," and disagrees with the Administrator/Building Principal's response, such teacher may file a further appeal to the Superintendent of Schools.
- a. The classroom teacher shall submit the initial appeal, the Administrator/Building Principal's response, and a written statement explaining in detail the reason(s) for disagreement with the response, to the Superintendent of Schools within seven school days of receipt of the Administrator/Building Principal's response.
- b. A meeting will be scheduled to discuss the appeal within seven days of receipt of the written appeal. The tenured classroom teacher may be accompanied by a union representative at this meeting.
- c. The Superintendent or Superintendent's designee shall render a final determination on the challenge within ten school days thereafter. The decision of the Superintendent shall be final and binding on all the parties.
- 6) A challenge or determination under this appeal process shall not be the subject of a grievance, and arbitration provisions of the collective bargaining agreement shall not apply to any such challenge or determination. The teacher retains any defenses which he/she may have before a hearing officer in a 3020-a and/ or 3020-b proceeding.
- 7) In accordance with Regents rules section 30-3.12, "Nothing in this section shall be construed to alter or diminish the authority of the governing body of a district to grant or deny tenure to or terminate probationary teachers or probationary building principals during the pendency of an appeal pursuant to this section for the statutorily and constitutionally permissible reasons, including the teacher's or principal's performance that is subject of the appeal".
- 8) Exclusivity of section 3012-d appeal procedure: The 3012-d appeal procedure shall constitute the exclusive means for initiating, reviewing and resolving any and all challenges and appeals related to a teacher performance review and/or improvement plan. A teacher may not resort to any other contractual grievance procedures, or to any other administrative or judicial forum, for the resolution of challenges and appeals related to a professional performance review and/or improvement plan.

6.5) Assurance: Evaluators

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Annual Professional Performance Review - Education Law §3012-d

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Please check the box below.

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

6.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
- 2) the process for the certification and re-certification of lead evaluators;
- 3) the process for ensuring inter-rater reliability; and
- 4) the nature (content) and the duration (how many hours, days) of such training.

Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

6.6 Training and Certification of Lead Evaluators

Ellicottville Central School will ensure that all Lead Evaluators, Independent Evaluators and Evaluators are properly trained and certified to complete the individual performance review. Initial training will consist of a minimum of 20 hours. Lead Evaluator, Evaluators and Independent Evaluators training will address all nine elements per Regents rules 30-3.10.

The District will utilize a combination of (but not be limited to): Cattaraugus/Allegany BOCES evaluator training and lead evaluator training; on-line training; and other trainings as they may become available (i.e. NYSUT trainings). Annual training of a minimum of six hours will include a minimum of one practice scoring based on the 2014 Edition of NYSUT's Teacher Practice Rubric.

The Superintendent will certify and re-certify evaluators.

Ellicottville Central School will ensure that evaluators maintain inter-rater reliability and they are re-certified on an annual basis and receive updated training on any changes in the law or regulations.

6.7) Assurances: Teacher Evaluation

Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for the teacher's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- ☑ Assure that the evaluation system will be used as a significant factor for employment decisions.
- ☑ Assure that teachers will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any district or regionally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide teachers whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers with their original composite rating by September 1 of the school year next following the school year for which the teacher's performance is being measured, or as soon as practicable thereafter.

6.8) Assurances: Assessments

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Annual Professional Performance Review - Education Law §3012-d

Task 6. Additional Requirements (Teachers) - Tasks 6.1-6.9

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Please check all of the boxes below.

- Assure that, where applicable, if students take more than one version of the Regents assessment for a particular content area, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where there is more than one version of a Regents assessment for a content area, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

6.9) Assurances: Data

Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all teachers will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.
- ☑ Assure that procedures for ensuring data accuracy and integrity are being utilized.

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Annual Professional Performance Review - Education Law §3012-d

Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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Task 7) Original Required Student Performance Subcomponent

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance.

100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent

(A) For a principal of a building which includes grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.

(B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.

7.1) State-Provided Measures of Student Growth (Original)

Please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal's students are taking assessments for which there is a State growth model (e.g., K-5, K-6, 6-8, 6-12, 9-12, etc.).

For principals where less than 30% of their students are covered under a State-provided growth measure, please use Task 7.2.

For the 2015-16 through 2018-19 school years, principals of buildings or programs that include all of grades 9-12 who receive State-provided growth scores based on Regents assessments set back-up SLOs based on Regents assessments.

For the 2019-20 school year and thereafter, for those principals who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that principals of buildings or programs that include all of grades 9-12 who receive State-provided growth scores based on Regents assessments should continue to set back-up SLOs based on Regents assessments in the 2019-20 school year and thereafter.

Please list the grade configurations of the schools or principals where State-provided growth measures will apply beginning in the 2019-20 school year (please list, e.g., K-5, K-6, 6-8, 6-12, 7-12, 9-12). For each configuration, also indicate assessment(s) used for back-up SLOs.

For each grade configuration indicate the following:

Column 1: lowest grade that corresponds to the building or program

Column 2: highest grade that corresponds to the building or program

Column 3: assessment(s) used

Follow the examples below.

| | (1) lowest grade | (2) highest grade | (3) assessment(s) |
|----------------------|------------------|-------------------|---|
| Grades K-6 Building | K | 6 | NYS Grade 4 ELA, NYS Grade 5 ELA, NYS Grade 6 ELA, NYS Grade 4 Math, NYS Grade 5 Math, NYS Grade 6 Math |
| Grades 7-12 Building | 7 | 12 | Grade 7 ELA, Grade 7 Math, Grade 8 ELA, Grade 8 Math, All applicable Regents assessments which are used to generate the principal's State-provided growth score |

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Task 7. Original Student Performance - Required (Principals) - Original Task 7.1 (State-Provided Growth Measures)

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Using the table below, please select the assessment(s) that will be used for the back-up SLOs beginning in the 2019-20 school year for each grade configuration listed. The SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

| Grade From | Grade To | State or Regents Assessment(s) |
|------------|----------|--|
| 7 | 12 | ☑ Grade 7 ELA ☑ Grade 8 ELA ☑ Grade 7 Math ☑ Grade 8 Math ☑ All applicable Regents assessments which are used to generate the principal's State- |
| К | 6 | provided growth score ☑ Grade 4 ELA ☑ Grade 5 ELA ☑ Grade 6 ELA ☑ Grade 4 Math ☑ Grade 5 Math ☑ Grade 6 Math |

7.1) Assurances

Please check the boxes below.

- ☑ Assure that the growth score provided by NYSED will be used, where required.
- Assure that, for principals of buildings that do not include all of grades 9-12, starting in the 2019-20 school year, back-up SLOs will be set by the superintendent or another trained administrator in the event that a State-provided growth score cannot be generated for that principal and that principals of buildings that include all of grades 9-12 will have back-up SLOs set by the superintendent or another trained administrator in all school years.
- Assure that, during the 2015-16 through 2018-19 school years, the results of the NYS Grades 3-8 ELA/Math assessments and State-provided growth scores will continue to be used to calculate an original score and rating for advisory purposes only.

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Task 7. Original Student Performance - Required (Principals) - Original Tasks 7.2 (SLOs), 7.3-7.6

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7.3) HEDI Scoring Bands

| Highly l | Effectiv | e | Effectiv | e | | Develo | ping | Ineffec | tive | | | | | | | | | | | |
|------------|----------|----|----------|----|-----|--------|------|---------|------|----|---|---|---|---|---|-----------|---|----------|----------|----------|
| 20 | 19 | 18 | 17 | 16 | 15 | 14 | 13 | 12 | 11 | 10 | 9 | 8 | 7 | 6 | 5 | 4 | 3 | 2 | 1 | 0 |
| 97- 100 | | 92 | 89 | | I I | ll . | 66 | 59 | | | | | | | | 17- 20 | | 9- 12 | 5- 8% | 0- 4% |
| % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | 0 70 | 70 |

7.4) Principals with More Than One Growth Measure (Original)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance.

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Principals of K-8 schools with growth measures for ELA and math grades 4-8.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO).

7.5) Assurances

Please check all of the boxes below.

- Assure that the principal has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learners status and prior academic history.
- Assure that all growth targets are approved by the superintendent or another trained administrator.
- Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.
- Assure that if a principal's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 7.3, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance
- Assure that processes are in place for the superintendent to monitor SLOs.
- Assure that the final Student Performance category rating for each principal will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents and the approved APPR plan.

7.6) Student Performance Subcomponent Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category

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Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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Task 7) Required Student Performance Subcomponent (Transition Period, 2016-17 through 2018-19)

The measures indicated in this section only apply during the 2016-17 through 2018-19 school years.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance and guidance on the use of alternate SLOs during the transition period.

During the 2016-17 through 2018-19 school years, pursuant to the requirements of §30-3.17 of the Rules of the Board of Regents, if excluding grade 3-8 ELA/math State assessments and any State-provided growth scores results in no remaining student performance measures, districts/BOCES must develop alternate SLOs based on assessments that are not grade 3-8 ELA/math State assessments for the Required subcomponent of the Student Performance Category during the transition to higher standards through new State assessments aligned to revised learning standards and a revised State-approved growth model.

7.1-7.2) Alternate SLOs (Transition Period, 2016-17 through 2018-19)

Please list the grade configurations of the schools or principals where alternate SLOs will apply. For each configuration, also indicate the measure and assessment(s) used for the alternate SLO.

For each grade configuration indicate the following:

Column 1: lowest grade that corresponds to the building or program

Column 2: highest grade that corresponds to the building or program

Column 3: measure used

Column 4: assessment(s) used

Follow the examples below.

| 1 | | | | | | | | | | |
|-----------------------|------------------|-------------------|----------------------------|--|--|--|--|--|--|--|
| | (1) lowest grade | (2) highest grade | (3) measure | (4) assessment(s) | | | | | | |
| Grades K-2 Building | K | 2 | District- or BOCES-wide | ELA Regents, Algebra I Regents, Living Environment Regents, Global 2 Regents, US History Regents | | | | | | |
| Grades 11-12 Building | 11 | 12 | Principal-specific results | ELA Regents, US History Regents | | | | | | |

Using the table below, please select the assessment(s) that will be used for the alternate SLOs during the 2016-17 through 2018-19 school years for each grade configuration listed. In all other school years, the SLO will be based on the largest grades/courses in the principal's school building, using State or Regents assessments as the underlying evidence for such SLOs where they exist.

| Grade From | Grade To | Measure | Assessment(s) | Locally-Developed Course- Specific Assessment(s) | Third Party Assessment(s) |
|---------------|----------|----------------------------|-------------------|--|------------------------------|
| К | 6 | Principal-specific results | ☑ Grade 4 Science | | |
| 7 | 12 | Principal-specific results | ☑ ELA Regents | | |

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Task 7. Transition Student Performance - Required (Principals) - Task 7 Alternate SLOs

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| Grade From | Grade To | Measure | Assessment(s) | | Locally-Developed Course- Specific Assessment(s) | Third Party Assessment(s) |
|---------------|----------|---------|---------------|--|--|------------------------------|
| | | | \(\) | Algebra I Regents Living Environment Regents Global 2 | | |
| | | | | Regents US History Regents | | |

7.3) HEDI Scoring Bands

| Highly l | Effectiv | e | Effectiv | e | | Develo | oing | Ineffect | tive | | | | | | | | | | | |
|----------|----------|----|----------|----|-----|--------|------|----------|------|----|---|---|---|---|---|---|---|---------|----|----|
| 20 | 19 | 18 | 17 | 16 | 15 | 14 | 13 | 12 | 11 | 10 | 9 | 8 | 7 | 6 | 5 | 4 | 3 | 2 | 1 | 0 |
| 97- | | | ll l | | I I | II I | | II | | | | | | | | | | | 5- | 0- |
| 100 % | | | | | 1 1 | | | | | | | | | | | | | 12 % | 8% | 4% |

7.4) Principals with More than One Growth Measure (Transition)

For more information on principals with more than one growth measure, please see NYSED APPR Guidance and SLO Guidance.

If educators have more than one alternate SLO, the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO.

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Task 8.1. Optional Subcomponent Use (Principals) - Task 8.1 (Subcomponent Use and Weighting)

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Task 8) Optional Student Performance Subcomponent

For guidance on the Optional subcomponent of the Student Performance category, see NYSED APPR Guidance.

Up to 50% of Student Performance category, if selected.

Such second measure shall apply in a consistent manner, to the extent practicable, across all buildings with the same grade configuration or program in the district/BOCES and be either:

(A) a second State-provided growth score on a State-created or administered test, provided that a different measure is used than that for the Required subcomponent in the Student Performance category, or

(B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

8.1) Use of the Optional Subcomponent for Student Performance Measures

Please indicate if the Optional subcomponent will be used by making the appropriate selection below.

NO, the Optional subcomponent WILL NOT be used in the Student Performance category for any principal.

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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For guidance on the Principal School Visit category, see NYSED APPR Guidance.

9.1) Principal Practice Rubric

Select a principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards.

| | If more than one rubric is utilized, please indicate the group(s) of principals each rubric applies to. |
|---|---|
| Multidimensional Principal Performance Rubric | (No Response) |

9.2) Assurances

Please check all of the boxes below.

- Assure that all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits.
- Assure that the process for assigning points for the Principal School Visit category will be in compliance with the locally-determined subcomponent weights and overall School Visit category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents.
- Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district/BOCES, provided that districts/BOCES may locally determine whether to use different rubrics for a principal assigned to different grade level configurations or building types as indicated in Task 9.1 above.
- Assure that the same rubric(s) is used for all school visits for a principal across the school visit types in a given school year.

9.3) Process for Weighting Rubric Domains/Subcomponents

For guidance on the Principal School Visit category, see NYSED APPR Guidance.

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged).

All observable components will be weighted equally and averaged

9.4) Calculating School Visit Ratings

Assurances

Please check each of the boxes below.

- Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the ranges indicated below.
- Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified in task 9.5 below, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned.

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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Please also check each of the following boxes.

- Assure that if the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective; and, that in any school year for which there is an approved waiver, the second school visit(s) shall be conducted by one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or his/her designee. See Section 30-3.5(d)(1)(ii)(a) of the Rules of the Board of Regents.
- Assure that if the district/BOCES is granted an annual Undue Burden Independent Evaluator Hardship Waiver by the Department, the terms of such waiver shall apply for the school year during which the waiver is effective and, that in any school year for which there is an approved waiver and such waiver contains information that conflicts with the information provided in Task 9 of the district's/BOCES' approved §3012-d APPR plan, the provisions of the approved waiver will apply. See Section 30-3.5(d)(1)(ii)(b) of the Rules of the Board of Regents.

Principal School Visit Scoring Bands

| | Overall School Visit Category Score and Rating | | | | | | |
|---|--|--------------|--|--|--|--|--|
| | Minimum | Maximum | | | | | |
| Н | 3.5 to 3.75 | 4.0 | | | | | |
| E | 2.5 to 2.75 | 3.49 to 3.74 | | | | | |
| D | 1.5 to 1.75 | 2.49 to 2.74 | | | | | |
| I | 0 | 1.49 to 1.74 | | | | | |

HEDI Ranges

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

| | Minimum Rubric Score | Maximum Rubric Score | |
|-------------------|----------------------|----------------------|--|
| Highly Effective: | 3.50 | 4.00 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Effective: | 2.50 | 3.49 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Developing: | 1.50 | 2.49 | |
| | | | |
| | Minimum Rubric Score | Maximum Rubric Score | |
| Ineffective: | 0.00 | 1.49 | |

9.5) Principal School Visit Subcomponent Weighting

Required Subcomponents:

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⁻ School Visits by Supervisor(s) or other Trained Administrator(s): At least 80% of the Principal School Visit category score

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Task 9. Principal School Visit Category - Tasks 9.1-9.6

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- School Visits by Impartial Independent Trained Evaluator(s)*: At least 10%, but no more than 20%, of the Principal School Visit category score

Optional Subcomponent:

- School Visits by Trained Peer Observer(s): No more than 10% of the Principal School Visit category score when selected

Please indicate the weight of each school visit type and be sure the total of the weights indicated equals 100%.

| Required - Supervisor/ | Required - Independent | Optional - Peer Observer(s) | Grade configurations for which |
|------------------------|------------------------|-----------------------------|--------------------------------|
| Administrator | Evaluator(s) | | Peer Observers will be used |
| 80% | 20% | N/A | (No Response) |

9.6) Assurances

Please check all of the boxes below.

- Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.
- Assure that, if school visits are being conducted by trained peer observer(s), these principal(s) received an overall rating of Effective or Highly Effective in the previous school year.
- Assure that the following elements will not be used in calculating a principal's school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; and/or use of professional goal-setting as evidence of principal effectiveness. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.
- ☑ Assure that independent evaluator(s) will be trained and selected by the district/BOCES.
- ☑ Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.
- ☑ Assure that at least one of the required school visits will be unannounced.
- ✓ Assure that school visits will not be conducted via video.

9.7) Number of School Visits

Indicate the minimum number of unannounced and announced school visits for each type of observer in the tables below.

Tenured Principals

| | Required - Supervisor/ Administrator: | Required - Independent Evaluator(s): | Optional - Peer Observer(s): |
|-------------|---------------------------------------|--------------------------------------|------------------------------|
| | Minimum school visits | Minimum school visits | Minimum school visits |
| Unannounced | 0 | 1 | 0 |
| Announced | 1 | 0 | 0 |

Probationary Principals

| | ' ' | Required - Independent Evaluator(s): Minimum school visits | Optional - Peer Observer(s): Minimum school visits |
|-------------|-----|--|--|
| Unannounced | 0 | 1 | 0 |
| Announced | 2 | 0 | 0 |

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^{*} If the district is granted an annual Rural/Single Building District Independent Evaluator Hardship Waiver by the Department, this subcomponent will be satisfied through the use of one or more evaluators selected and trained by the district, who are different than the evaluator(s) who conducted the school visit(s) required to be performed by the Superintendent/supervisor or their designee.

Annual Professional Performance Review - Education Law §3012-d

Task 10. Overall Scoring (Principals) - Tasks 10.1-10.3

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For guidance on APPR scoring, see NYSED APPR Guidance.

10.1) Scoring Ranges

Student Performance Category

HEDI ratings must be assigned based on the point distribution below.

Principal School Visit Category

HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

| | Overall Student Performance Category Score and Rating | | | |
|---|---|----|--|--|
| | Minimum Maximum | | | |
| Н | 18 | 20 | | |
| E | 15 | 17 | | |
| D | 13 | 14 | | |
| I | 0 12 | | | |

| | Overall School Visit Category Score and Rating | | |
|---|--|--------------|--|
| | Minimum Maximum | | |
| Н | 3.5 to 3.75 | 4.0 | |
| E | 2.5 to 2.75 | 3.49 to 3.74 | |
| D | 1.5 to 1.75 | 2.49 to 2.74 | |
| I | 0 | 1.49 to 1.74 | |

10.2) Scoring Matrix for the Overall Rating

| 10:2) Cooling Matrix for the Overall Rating | | | | | |
|---|----------------------|---------------------------------|---------------|----------------|-----------------|
| | | Principal School Visit Category | | | |
| | | Highly Effective (H) | Effective (E) | Developing (D) | Ineffective (I) |
| | Highly Effective (H) | Н | Н | Е | D |
| Student Performance | Effective (E) | Н | Е | Е | D |
| Category | Developing (D) | Е | Е | D | I |
| | Ineffective (I) | D* | D* | I | I |

^{*} If a principal is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the principal can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

10.3) Assurances

Please check all of the boxes below.

- Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.
- ☑ Assure that it is possible to obtain a zero in each subcomponent.
- ☑ Assure the overall rating determination for a principal shall be determined according to the evaluation matrix.

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Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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For guidance on additional requirements for principals, see NYSED APPR Guidance.

11.1) Assurances: Improvement Plans

Please check each of the boxes below.

- Assure that the district/BOCES will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive a Developing or Ineffective rating by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.
- Assure that PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of their pedagogical judgment, and subject to collective bargaining to the extent required under article 14 of the Civil Service Law, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas.

11.2) Attachment: Principal Improvement Plan Forms

All PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a principal's improvement in those areas.

As a required attachment to this APPR plan, upload the PIP forms that are used in the school district/BOCES.

PIP Plan.docx

11.3) Assurance: Appeals

Please check the box below.

Assure the district/BOCES has collectively bargained appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.

11.4) Appeals

Pursuant to Education Law §3012-d, a principal may only challenge the following in an appeal to their district/BOCES:

- (1) the substance of the annual professional performance review; which shall include the following:
- (i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d;
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as required under Education Law 3012-d and Subpart 30-3 of the Rules of the Board of Regents; and
- (4) the school district's/BOCES' issuance and/or implementation of the terms of the principal improvement plan, as required under Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

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Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way.

- 1) Any principal subject to NY Education Law §3012-d and Subpart 30-3 who disagrees with his/her final rating (overall APPR composite rating) may submit a written statement outlining the basis for his/her disagreement, which shall be included in his or her file along with the disputed Annual Professional Performance Review.
- 2) Formal appeals of a final APPR may be filed in accordance with the procedures below. In a formal appeal of a final APPR, a principal may challenge only:
- (a) the substance of the individual's Annual Professional Performance Review:
- (b) the District's adherence to the standards and methodologies required by Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents for such Annual Professional Performance Reviews;
- (c) the District's compliance with negotiated procedures for conducting the Annual Professional Performance Review; or
- (d) the District's issuance and/or implementation of the terms of a Principal's Improvement Plan ("PIP") required by Education Law §3012-d.
- 3) Appeal to the Administrator. Principals who have received a rating of Ineffective may appeal his/her rating to the Administrator who performed the review.
- 4) All appeals must be submitted in writing. The writing must explain in detail the specific basis for the challenge. All grounds for appeal must be raised with specificity within the initial appeal. Any grounds not raised at the time the appeal is filed shall be deemed waived. All supporting documentation or other written materials specific to the point(s) of disagreement and relevant to the resolution of the appeal must also be submitted at the time the appeal is filed. Any information not submitted at the time the appeal is filed shall not be considered. A principal may not file multiple appeals regarding the same APPR or PIP. In an appeal, the principal has the burden of demonstrating a clear legal right to the relief requested and the burden of establishing the facts upon which he or she
- seeks relief.
- (a) An appeal must be submitted within fifteen (15) school days of the receipt of the APPR and/or PIP which is the subject of the challenge, or it is deemed waived.
- (b) Upon receipt of the appeal, the Administrator involved will schedule a meeting to discuss the challenge will be scheduled within five (5) school days of receipt of the appeal. The appeal will be timely and expeditious in accordance with 3012-d. The principal may be accompanied by a union representative at this meeting.
- (c) Within fifteen (15) school days of the meeting, the Administrator who issued the APPR and/or PIP shall submit to the principal a detailed written response to the Appeal. The response must include any additional documents or written materials that support the response and are relevant to the

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Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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resolution of the appeal.

(d) For any principal who received a rating of "highly effective", "effective" or "developing" the Administrator's determination shall be final. If the principal disagrees with the determination, he/she may submit a written statement outlining the basis for that disagreement to be included in his or her file along with the disputed Annual Professional Performance Review.

- 5) Appeal to the Superintendent or designee. Only a tenured principal who receives a rating of "ineffective" may file a further appeal to the Superintendent of Schools or designee.
- a. The principal shall submit the initial appeal, the Administrator's response, and a written statement explaining in detail the reason(s) for disagreement with the response, to the Superintendent of Schools or designee within seven (7) school days of receipt of the Administrator's response.
- b. A meeting will be scheduled within seven (7) days after receipt of the appeal to discuss the appeal.
- c. The Superintendent or Superintendent's designee shall render a final determination on the challenge within ten (10) school days thereafter. The decision of the Superintendent shall be final and binding on all the parties.
- 6) A challenge or determination under this appeal process shall not be the subject of a grievance, and arbitration provisions of the collective bargaining agreement shall not apply to any such challenge or determination. The principal retains any defenses which he/she may have before a hearing officer in a 3020-a and/or 3020-b proceeding.
- 7) Nothing in this appeals process shall be construed to affect the District's statutory right to terminate the appointment of or deny tenure to a probationary principal at any time including during the pendency of an appeal hereunder for statutorily and constitutionally permissible reasons including the performance of the principal, that is being appealed.

Any such termination or denial shall not in any way be subject to the grievance and arbitration provisions of the collective bargaining agreement

8) Exclusivity of section 3012-d appeal procedure: The 3012-d appeal procedure shall constitute the exclusive means for initiating, reviewing and resolving any and all challenges and appeals related to a principal's performance review and/or improvement plan. A principal may not resort to any other contractual grievance procedures, or to any other administrative or judicial forum, for the

resolution of challenges and appeals related to a professional performance review and/or improvement plan.

11.5) Assurance: Evaluators

Please check the box below.

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

11.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

The process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers;
 - 2) the process for the certification and re-certification of lead evaluators;
 - 3) the process for ensuring inter-rater reliability; and
 - 4) the nature (content) and the duration (how many hours, days) of such training.

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Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators.

Lead evaluators will have a minimum of 20 hours of training on the 9 components outlines in 30-3.10(b) to qualify for certification as lead evaluators. Independent evaluators will have a minimum of 25 hours of training in the 3 areas as described in 30-3.10(c).

All Evaluators will be required to continue training annually, consisting of at least 6 hours of continuing education hours.

Inter-rater reliability will be an integral part of the initial and annual training.

The board of education will certify and re-certify lead evaluators based on the above training criteria.

11.7) Assurances: Principal Evaluation

Please check all of the boxes below.

- Assure that the district/BOCES shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for the principal's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- ☑ Assure that the evaluation system will be used as a significant factor for employment decisions.
- ☑ Assure that principals will receive timely and constructive feedback as part of the evaluation process.
- Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any principal's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness; any district or regionally-developed assessment that has not been approved by the department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. Consistent with Subpart 30-3 of the Rules of the Board of Regents, assure that points shall not be allocated based on any artifacts, unless such artifact constitutes evidence of an otherwise observable rubric subcomponent.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall compute and provide principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math State assessments and/or State-provided growth scores with their APPR transition scores and ratings as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such principals with their original composite rating by September 1 of the school year next following the school year for which the principal's performance is being measured, or as soon as practicable thereafter.

11.8) Assurances: Assessments

Please check all of the boxes below.

- Assure that, where applicable, if students take more than one version of the Regents assessment for a particular content area, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade.
- Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments.
- Assure that, where there is more than one version of a Regents assessment for a content area, that the district/BOCES will only administer both assessments within the timeframes prescribed by the Commissioner. Where only one version of a Regents assessment for a content area is administered in a particular school year, assure that only that assessment will be used as the underlying evidence for an SLO.

11.9) Assurances Data

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Annual Professional Performance Review - Education Law §3012-d

Task 11. Additional Requirements (Principals) - Tasks 11.1-11.9

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Please check all of the boxes below.

- Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.
- Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.
- Assure scores and ratings for all principals will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.
- Assure that enrolled students in accordance with policies for student assignment to schools and may not be excluded.
- ☑ Assure that procedures for ensuring data accuracy and integrity are being utilized.

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Annual Professional Performance Review - Education Law §3012-d

Task 12. Joint Certification of APPR Plan - Upload Certification Form

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Task 12) Upload APPR District Certification Form

Please Note: SED Monitoring timestamps each revision and signatures cannot be dated earlier than the last revision. To ensure the accuracy of the timestamp on each task, please submit from Task 12 only.

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using the "District Certification Form" found in the "Documents" menu on the left side of the page.

Ellicottville - District Certification Form - 2017-18 APPR.pdf

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Annual Professional Performance Review - Education Law §3012-d

Additional Documents - Additional Documents

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Additional Documents

The Department will not review any documents other than those required in the online form (Tasks 1-12).

Any additional documents supplied by the school district/BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional documents have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPR Plan approved by the Department. The Department also reserves the right to request further information from the school district/BOCES, as necessary, as part of its review of this plan.

Upload Documents

Ellicottville Statement of Assurance 2016-17.pdf

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Ellicottville Central School

T.I.P.-Teacher Improvement Plan

| Teach | er: | Implementation Date: | |
|-------|---|-------------------------------|---------------------------------|
| Subje | ct/Grade: | Probationary | Tenured |
| 1) | Identify the areas that require imp | provement: | |
| 2) | Specific activities/strategies teach identified area: | ner should complete to suppo | rt improvement in each |
| 3) | How will improvement be measur | red and/or assessed? | |
| 4) | Specific evidence to be submitted | as evidence of improvement | |
| 5) | What specific recommendations, | directives and/or suggestions | have been given to the teacher? |
| 6) | Timeline for submission of eviden TIP Start Date | ce. | |

| | Review Dates | | | |
|--------|---------------------------------|--------------------------------|-------|--|
| | TIP End Date/Final Review | | | |
| 6) | Analysis of evidence by supervi | sor and final summative rating | | |
| Admini | strator's Signature: | | Date: | |
| Employ | vee's Signature: | | Date: | |

(The employee's signature on Teacher Improvement Plan is required.)

Ellicottville Central School

P.I.P.-Principal Improvement Plan

| Princip | al: | Implementation Date: | |
|----------------|---|-----------------------------|----------------------------------|
| Subject/Grade: | | Probationary | Tenured |
| 1) | Identify the areas that require improve | ment: | |
| 2) | Specific activities/strategies principal shidentified area: | nould complete to support | improvement in each |
| 3) | How will improvement be measured an | nd/or assessed? | |
| 4) | Specific evidence to be submitted as ev | vidence of improvement | |
| 5) | What specific recommendations, direct | cives and/or suggestions ha | ave been given to the principal? |
| 6) | Timeline for submission of evidence. | | |

| | PIP Start Date/Review Dates | | |
|---------|--------------------------------|---------------------------------|------------|
| | PIP End Date/Final Review | | |
| 7) | Analysis of evidence by superv | isor and final summative rating | |
| Princip | al's Signature: | | Date: |
| Superir | ntendent's Signature: | | Date: |
| | (The principal's si | gnature on Improvement Plan is | required.) |

DISTRICT CERTIFICATION FORM: Please download this form, sign and upload to APPR form

By signing this document, the school district or BOCES certifies that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that all provisions of the APPR that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES. By signing this document, the collective bargaining agent(s) of the school district or BOCES, where applicable, certify that this document constitutes the district's or BOCES' complete APPR Plan, that collective negotiations have been completed on all provisions of the APPR that are subject to collective bargaining, and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that upon information and belief, all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using a comprehensive annual evaluation system that rigorously adheres to Education Law §3012-d as implemented by Subpart 30-3 of the Rules of the Board of Regents.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that this APPR Plan is the district's or BOCES' complete APPR Plan and that such plan will be fully implemented by the school district or BOCES; that there are no collective bargaining agreements, memoranda of understanding, or any other agreements in any form that prevent, conflict, or interfere with full implementation of the APPR Plan; and that no material changes will be made to the Plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-3 of the Rules of the Board of Regents.

The district/BOCES and its collective bargaining agent(s), where applicable, also certify that during the 2015-16 through 2018-19 school years, transition scores and ratings will be calculated for teachers and principals that exclude the results of grades 3-8 English Language Arts (ELA) and math State assessments and any State-provided growth scores; that the district/BOCES will continue to provide teachers and principals with original APPR scores and ratings calculated based on the measures in their approved APPR plan without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents; and that original APPR scores and ratings will be provided for advisory purposes only, and will have no impact on employment decisions, including tenure determinations, or teacher and principal improvement plans.

The school district and its collective bargaining agent(s), where applicable, also acknowledge that if approval of this APPR Plan is rejected or rescinded for any reason, any State aid increases received as a result of the Commissioner's approval of this APPR Plan may be withheld or forfeited by the State pursuant to Education Law §3012-d(11), as added by Chapter 56 of the Laws of 2015.

The school district or BOCES and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:

- Assure that, during the 2015-16 through 2018-19 school years, the overall transition rating will be used as a significant
 factor in employment decisions, including tenure determinations and teacher and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES will continue to provide teachers
 and principals with original APPR scores and ratings calculated based on the measures described in this APPR plan
 without any modifications, substitutions, or replacements pursuant to §30-3.17 of the Rules of the Board of Regents;
- Assure that, during the 2015-16 through 2018-19 school years, original APPR scores and ratings will not be used as the basis for employment decisions and will only be used for advisory purposes;
- Assure that beginning in the 2019-2020 school year, the original overall APPR score pursuant to the district or BOCES
 approved APPR plan shall be used as the basis for employment decisions, including tenure determinations and teacher
 and principal improvement plans;
- Assure that, during the 2015-16 through 2018-19 school years, the district or BOCES, shall provide teachers and
 principals whose Student Performance Category measures are based, in whole or in part, on the grades 3-8 ELA/math
 State assessments and/or State-provided growth scores with their APPR transition scores and ratings calculated
 pursuant to §30-3.17 of the Rules of the Board of Regents as soon as practicable, but in no case later than September
 1 of the school year next following the school year for which the teacher's performance is being measured.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall provide such teachers and
 principals with their original composite APPR rating by September 1 of the school year next following the school year
 for which the teacher's performance is being measured, or as soon as practicable thereafter.
- Assure that, during the 2015-16 through 2018-19 school years, the district/BOCES shall continue to provide teachers
 and principals whose Student Performance Category measures are not based on the grades 3-8 ELA/math State
 assessments or State-provided growth scores with their score and rating on the Student Performance category, if

available, and for the Teacher Observation category or Principal School Visit Category of their annual professional performance reviews, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's or principal's performance is measured, and that the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured

- Assure that beginning in the 2019-20 school year, the entire APPR will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured;
- Assure that beginning in the 2019-20 school year, the district or BOCES shall compute and provide to the teacher/
 principal his or her score and rating on the Student Performance category, if available, and for the Teacher
 Observation category or Principal School Visit Category of a teacher's or principal's annual professional performance
 review, in writing, no later than the last day of the school year for which the teacher or principal is being measured,
 but in no case later than September 1 of the school year next following the school year for which the teacher's or
 principal's performance is measured:
- Assure that the APPR Plan will be filed in the district office and made available to the public on the district's or BOCES'
 website no later than September 10th of each school year, or within 10 days after the plan's approval by the
 Commissioner, whichever shall later occur;
- Assure that accurate teacher and student data will be provided to the Commissioner in a format and timeline prescribed by the Commissioner;
- Assure that, during the 2015-16 through 2018-19 school year, the district or BOCES will continue to report both the
 original and transition individual category and subcomponent scores and the overall original and transition ratings to
 the State for each classroom teacher and building principal in a manner prescribed by the Commissioner;
- Certify that the district provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them;
- Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process;
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English language learners and students with disabilities:
- Assure that, during the 2015-16 through 2018-19 school years, any educators who receive a Developing or Ineffective
 rating as their overall transition rating will receive a Teacher Improvement Plan or Principal Improvement Plan, in
 accordance with all applicable statues and regulations, by October 1 in the school year following the school year in
 which such teacher's or principal's performance is being measured or as soon as practicable thereafter.
- Assure that, beginning in the 2019-2020 school year, any educator who receives a Developing or Ineffective rating on
 their original overall rating pursuant to this APPR plan will receive a Teacher Improvement Plan or Principal
 Improvement Plan, in accordance with all applicable statutes and regulations, by October 1 in the school year following
 the school year for which such teacher's or principal's performance is being measured or as soon as practicable
 thereafter;
- Assure that such improvement plan shall be developed by the superintendent or his/her designee in the exercise of their pedagogical judgment, and shall be subject to collective bargaining to the extent required under Article 14 of the Civil Service Law;
- Assure that all evaluators and lead evaluators, including independent evaluators and peer evaluators, as applicable, will be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with all applicable statutes and regulations;
- Assure that the district or BOCES has collectively bargained appeal procedures that are consistent with the statute and regulations and that they provide for the timely and expeditious resolution of an appeal to the district/BOCES;
- Assure that, for teachers, all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed
 at least once a year across the total number of annual observations and, for principals, all observable ISLLC 2008
 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total
 number of annual school visits;
- Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0, for each
 subcomponent and that the district and BOCES shall ensure that the process by which weights and scoring ranges are
 assigned to subcomponents and categories is transparent and available to those being rated before the beginning of
 each school year;
- Assure that if a second measure for the Student Performance category is locally selected, then the same locally selected measures of student growth across all classrooms in the same grade/subject in the district/BOCES must be used in a consistent manner to the extent practicable;
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator;
- Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval by March 1 of each school year, on a form prescribed by the Commissioner, to the Commissioner for approval;
- Assure that the alternate SLOs described in Tasks 2 and 7 of this APPR plan will be used as the basis for certain teachers' and principals' transition APPR scores and ratings, where applicable and consistent with §30-3.17 of the Rules

of the Board Regents, during the 2016-17 through 2018-19 school years only;

- Assure that, beginning in the 2019-20 school year, no transition scores and ratings will be generated and the district or BOCES' original APPR Plan will apply to all classroom teachers and building principals as defined in the statute, regulations, and SED guidance without any modifications, substitutions, or replacements as a result of the requirements of §30-3.17 of the Rules of the Board of Regents;
- Assure that the district or BOCES will provide the Department with any information necessary to conduct annual monitoring pursuant to Subpart 30-3 of the regulations;
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by
 State or Federal law for each classroom or program of the grade does not exceed, in the aggregate, one percent of the
 minimum in required annual instructional hours for such classroom or program of the grade; and
- Assure that the amount of time devoted to test preparation under standardized testing conditions for each grade does
 not exceed, in the aggregate, two percent of the minimum required annual instructional hours for such grade. Time
 devoted to teacher administered classroom quizzes or exams, portfolio reviews, or performance assessments shall not
 be counted towards the limits established by this subdivision. In addition, formative and diagnostic assessments shall
 not be counted towards the limits established by this subdivision and nothing in this subdivision shall be construed to
 supersede the requirements of a section 504 plan of a qualified student with a disability or Federal law relating to
 English language learners or the individualized education program of a student with a disability.

Signatures, dates Superintendent Signature: Date: Superintendent Name (print): Robert R. Miller Teachers Union President Signature: Date: Teachers Union President Name (print): Kim Woodarek Administrative Union President Signature: Date: 1.18.18 Administrative Union President Name (print): Connie Poulin Board of Education President Signature: Date Board of Education President Name (print): Connie J. Hellwig